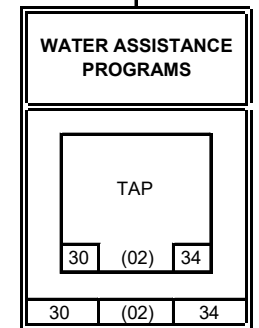
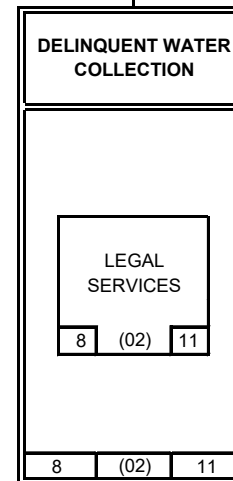
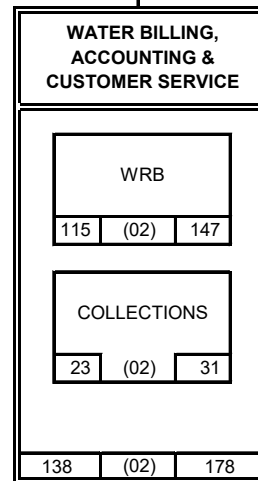
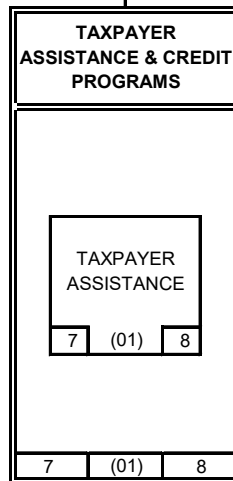
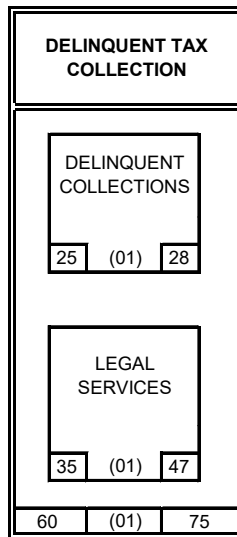
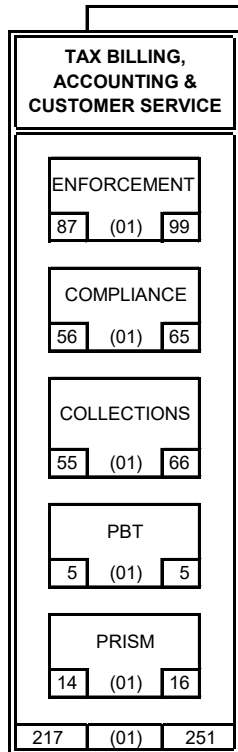
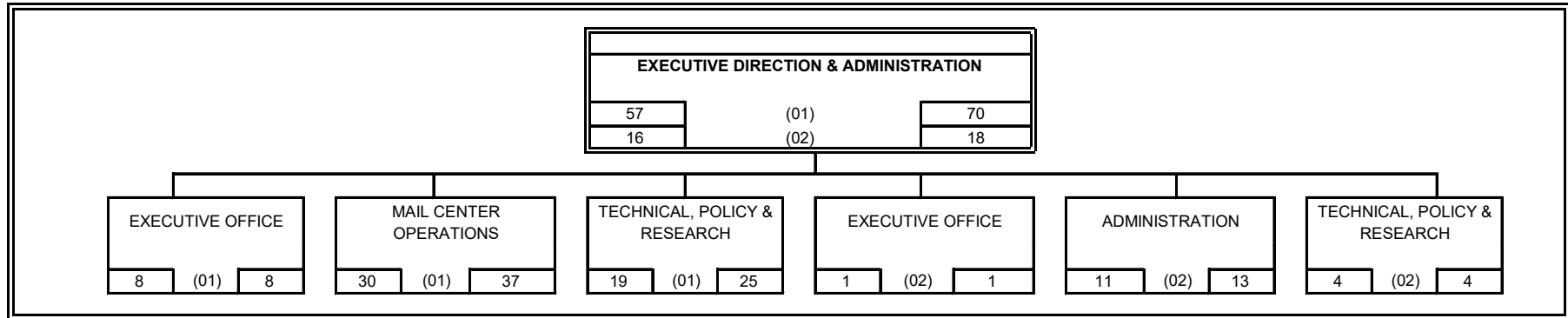


**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**ORGANIZATION CHART (ALL FUNDS) BY PROGRAM**

Department	No.
Revenue	36



<b>FY27 PROPOSED BUDGET</b>		
	<b>FY26 Filled Pos. 11/25</b>	<b>FY27 BUDGETED POSITIONS</b>
<u>Fund</u>		
(01) General	341	404
(02) Water	192	241
	<u>533</u>	<u>645</u>

CITY OF PHILADELPHIA BUDGET OFFICE FISCAL 2027 OPERATING BUDGET				DEPARTMENTAL SUMMARY BY FUND				
Department Revenue								No. 36
No. (1)	Fund (2)	Class (3)	Description (4)	Fiscal 2025 Actual Obligations (5)	Fiscal 2026 Original Appropriation (6)	Fiscal 2026 Estimated Obligations (7)	Fiscal 2027 Proposed Budget (8)	Increase or (Decrease) (9)
01	General	100	Employee Compensation					
		a)	Personal Services	24,127,629	23,679,845	24,093,067	25,083,695	990,628
		b)	Employee Benefits					
		200	Purchase of Services	5,947,686	5,064,649	5,714,649	6,627,649	913,000
		300	Materials and Supplies	908,537	874,045	664,945	1,095,545	430,600
		400	Equipment	944,122	1,195,000	1,404,100	195,000	(1,209,100)
		500	Contributions, etc.					
		800	Payments to Other Funds					
			Total	31,927,974	30,813,539	31,876,761	33,001,889	1,125,128
02	Water	100	Employee Compensation					
		a)	Personal Services	11,264,547	13,488,370	13,532,280	14,946,515	1,414,235
		b)	Employee Benefits					
		200	Purchase of Services	4,557,266	4,555,000	5,405,000	4,847,000	(558,000)
		300	Materials and Supplies	1,422,092	1,535,000	947,785	1,450,000	502,215
		400	Equipment	463,396	366,000	703,215	159,000	(544,215)
		500	Contributions, etc.					
		800	Payments to Other Funds					
			Total	17,707,301	19,944,370	20,588,280	21,402,515	814,235
08	Grants	100	Employee Compensation					
		a)	Personal Services					
		b)	Employee Benefits					
		200	Purchase of Services	19,429,723	22,650,000	22,650,000	22,650,000	
		300	Materials and Supplies					
		400	Equipment					
		500	Contributions, etc.					
		800	Payments to Other Funds					
			Total	19,429,723	22,650,000	22,650,000	22,650,000	
14	Acute Care Hospital	100	Employee Compensation					
		a)	Personal Services	30,000	30,000	30,000	30,000	
		b)	Employee Benefits					
		200	Purchase of Services					
		300	Materials and Supplies	5,000	5,000	5,000	5,000	
		400	Equipment		10,000	10,000	10,000	
		500	Contributions, etc.					
		800	Payments to Other Funds					
			Total	35,000	45,000	45,000	45,000	
		100	Employee Compensation					
		a)	Personal Services					
		b)	Employee Benefits					
		200	Purchase of Services					
		300	Materials and Supplies					
		400	Equipment					
		500	Contributions, etc.					
		800	Payments to Other Funds					
			Total					
	Departmental Total All Funds	100	Employee Compensation					
		a)	Personal Services	35,422,176	37,198,215	37,655,347	40,060,210	2,404,863
		b)	Employee Benefits					
		200	Purchase of Services	29,934,675	32,269,649	33,769,649	34,124,649	355,000
		300	Materials and Supplies	2,335,629	2,414,045	1,617,730	2,550,545	932,815
		400	Equipment	1,407,518	1,571,000	2,117,315	364,000	(1,753,315)
		500	Contributions, etc.					
		800	Payments to Other Funds					
			Total	69,099,998	73,452,909	75,160,041	77,099,404	1,939,363

71-53B (Program Based Budgeting Version)

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**DEPARTMENTAL SUMMARY  
INCREASES AND DECREASES  
ALL FUNDS**

Department						No.
Revenue						36
Budget Comments (1)	Class 100 (2)	Class 200 (3)	Class 300/400 (4)	Class 500 (5)	Other Classes (6)	Total (7)
<b>General Fund</b>						
Increase in postage costs		963,000				963,000
Internal transfer-postage; one-time only	650,000	(650,000)				
Real Estate Tax Assessments; outreach and revaluation; one-time only	100,000	665,000	220,000			985,000
Concourse renovations (FY25 and FY26 only)		(300,000)	(1,000,000)			(1,300,000)
Additional support for implementation of taxes and fees		235,000	1,500			236,500
DC33 Wage Increase	31,062					31,062
DC47 Wage Increase	97,855					97,855
Nonreps Wage Increase	93,959					93,959
Exempts Wage Increase	17,752					17,752
<b>Total General Fund</b>	<b>990,628</b>	<b>913,000</b>	<b>(778,500)</b>			<b>1,125,128</b>
<b>Water Fund</b>						
Increase in wages	814,235					814,235
Internal transfer-postage; one-time only	600,000	(850,000)	250,000			
Postage cost increase		612,215				612,215
Payment processing scanners maintenance		69,785				69,785
Increase in training		32,000				32,000
Reduction in professional services		(125,000)				(125,000)
Reduction to repair and maintenance contracts		(297,000)				(297,000)
Reduction for Equipment, Furniture and Supplies			(292,000)			(292,000)
<b>Total Water Fund</b>	<b>1,414,235</b>	<b>(558,000)</b>	<b>(42,000)</b>			<b>814,235</b>

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**DEPARTMENTAL SUMMARY  
PERSONAL SERVICES**

Department Revenue	No. 36
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Line No.	Category	Fiscal 2025		Fiscal 2026			Fiscal 2027		Increase (Decrease) in Pos. (Col. 8 less 5)	Increase (Decrease) in Requirements (Col. 9 less 6)
		Actual Positions 6/30/25	Actual Obligations	Budgeted Positions	Estimated Obligations	Increment Run -PPE 11/23/25	Budgeted Positions	Proposed Budget		
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)

**A. Summary by Object Classification - All Funds**

1	Lump Sum		203,556		567,567			340,000		(227,567)
2	Full Time	533	34,222,716	642	34,666,975	533	645	37,847,210	3	3,180,235
3	Bonus, Gross Adj.		22,144		858,764					(858,764)
4	PT, Temp/Seas, Bd , SCG		354,538		511,017			460,000		(51,017)
5	Overtime		593,233		1,028,828			1,406,000		377,172
6	Holiday Overtime									
7	Shift/Stress				7,000			7,000		
8	H&L, IOD, LT-Sick		25,989		15,196					(15,196)
9										
Total		533	35,422,176	642	37,655,347	533	645	40,060,210	3	2,404,863

**B. Summary of Uniformed Personnel Included in Above - All Funds**

1	Lump Sum									
2	Full Time - Uniform									
3	Bonus, Gross Adj.									
4	PT, Temp/Seas, Bd , SCG									
5	Overtime - Uniform									
6	Unused Uniform Leave									
7	Shift/Stress									
8	H&L, IOD, LT-Sick									
9										
Total										

**C. Summary by Object Classification - General Fund**

1	Lump Sum		163,417		450,076			100,000		(350,076)
2	Full Time	340	23,327,955	401	22,265,228	341	404	23,993,695	3	1,728,467
3	Bonus, Gross Adj.		10,339		358,845					(358,845)
4	PT, Temp/Seas, Bd , SCG		319,134		418,757			290,000		(128,757)
5	Overtime		295,893		595,225			700,000		104,775
6	Holiday Overtime									
7	Shift/Stress									
8	H&L, IOD, LT-Sick		10,891		4,936					(4,936)
9										
Total		340	24,127,629	401	24,093,067	341	404	25,083,695	3	990,628

**D. Summary of Uniformed Personnel Included in Above - General Fund**

1	Lump Sum									
2	Full Time - Uniform									
3	Bonus, Gross Adj.									
4	PT, Temp/Seas, Bd , SCG									
5	Overtime - Uniform									
6	Unused Uniform Leave									
7	Shift/Stress									
8	H&L, IOD, LT-Sick									
9										
Total										

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**PERFORMANCE MEASURES**

Department	No.	Program	No.
Revenue	36	Policy, Analysis, Executive Direction, and Administration	10

**Program Description**

*The Policy, Analysis, Executive Direction, and Administration program provides leadership for the Department, conducts analyses, sets and informs policy, ensures that Revenue has the resources it needs, and includes fiscal and information technology functions and an outgoing mail processing center.*

**Program Objectives**

Revenue will improve customer service and compliance through coordinated service delivery. Revenue will continue to participate in the PHL Open for Business cross-departmental collaboration to streamline City services, enhance customer experience, and increase taxpayer compliance.

Revenue will continue expanding enrollment in assistance programs through focused outreach and data sharing. Through a comprehensive outreach strategy, Revenue will promote the combined Real Estate Tax assistance application in coordination with the Office of Property Assessment to connect eligible residents to available resources.

Revenue will strengthen collections through integrated data and compliance strategies. The Data and Research Unit will improve compliance and collections by linking delinquencies across multiple debt types, creating a more unified and efficient collection approach.

**Performance Measures**

Description	Fiscal 2025 Year-End	Fiscal 2027 Target	Fiscal 2026 Target
(1)	(2)	(3)	(4)
Percent of budgeted positions filled	86.0%	87.0%	87.0%
<u>Comments:</u>			
<u>Comments:</u>			
<u>Comments:</u>			
<u>Comments:</u>			
<u>Comments:</u>			
<u>Comments:</u>			

71-53EZ (Program Based Budgeting Version)

CITY OF PHILADELPHIA BUDGET OFFICE FISCAL 2027 OPERATING BUDGET				PROGRAM SUMMARY - ALL FUNDS		
Department Revenue		No. 36	Program Policy, Analysis, Executive Direction & Administration			No. 10
<b>Summary by Fund</b>						
Fund No. (1)	Fund (2)	Fiscal 2025 Actual Obligations (3)	Fiscal 2026 Original Appropriations (4)	Fiscal 2026 Estimated Obligations (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
01	General	9,414,665	9,779,585	10,590,849	10,515,922	(74,927)
02	Water	6,517,125	6,457,700	6,161,327	6,987,696	826,369
Total		15,931,790	16,237,285	16,752,176	17,503,618	751,442
<b>Summary of Full Time Positions by Fund</b>						
Fund No. (1)	Fund (2)	Actual Positions 6/30/25 (3)	Fiscal 2026 Budgeted (4)	Fiscal 2026 PPE 11/23/25 (5)	Fiscal 2027 Budgeted (6)	Inc. / (Dec.) (Col. 6 less 4) (7)
01	General	58	70	57	70	
02	Water	16	18	16	18	
Total Full Time		74	88	73	88	
<b>Summary of Non-Tax Revenues by Fund</b>						
Fund No. (1)	Fund (2)	Fiscal 2025 Actual Revenues (3)	Fiscal 2026 Original Budget (4)	Fiscal 2026 Estimated Revenues (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
Total						
<b>Selected Associated Capital Projects</b>						
Dept. Where Appropriated (1)	Description (2)	Carry Forward (3)	Fiscal 2026 Original Approp. (GO Only) (4)	Fiscal 2026 Original Approp. (All Other Sources) (5)	Fiscal 2027 Proposed Budget (GO Only) (6)	Fiscal 2027 Proposed Bdgt (All Other Sources) (7)
Total						
<b>Selected Associated Operating Costs</b>						
Dept. Where Appropriated (1)	Description (2)	Fiscal 2025 Calculated Obligations (3)	Fiscal 2026 Calculated Appropriations (4)	Fiscal 2026 Calculated Obligations (5)	Fiscal 2027 Calculated Budget (6)	Increase or (Decrease) (7)
Finance	Employee Benefits - Civilian	2,317,711	2,461,276	2,127,329	2,411,813	284,485
Finance	Employee Benefits - Uniform					
Total		2,317,711	2,461,276	2,127,329	2,411,813	284,485

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**PROGRAM SUMMARY**

Department Revenue	No. 36	Program Policy, Analysis, Executive Direction & Administration	No. 10
Fund General	No. 01		

**Summary by Class**

Class (1)	Description (2)	Fiscal 2025 Actual Obligations (3)	Fiscal 2026 Original Appropriations (4)	Fiscal 2026 Estimated Obligations (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
100	Employee Compensation					
a)	Personal Services	4,900,047	5,362,779	5,127,376	5,153,260	25,884
b)	Employee Benefits					
200	Purchase of Services	3,084,530	2,639,761	3,707,138	4,365,617	658,479
300	Materials and Supplies	494,995	607,045	357,235	827,045	469,810
400	Equipment	935,093	1,170,000	1,399,100	170,000	(1,229,100)
500	Contributions, Indemnities and Taxes					
700	Debt Service					
800	Payments to Other Funds					
900	Advances and Misc. Payments					
	Total	9,414,665	9,779,585	10,590,849	10,515,922	(74,927)

**Summary of Positions**

Code (1)	Category (2)	Actual Positions 6/30/25 (3)	Fiscal 2026 Budgeted Positions (4)	Increment Run PPE 11/23/25 (5)	Fiscal 2027 Budgeted Positions (6)	Increase or (Decrease) (7)
101	Full Time - Civilian	58	70	57	70	
105	Full Time - Uniform					
	Total	58	70	57	70	

**Selected Associated Non-Tax Revenues by Type**

Description (1)	Fiscal 2025 Actual Revenues (2)	Fiscal 2026 Original Budget (3)	Fiscal 2026 Estimated Revenues (4)	Fiscal 2027 Proposed Budget (5)	Increase or (Decrease) (6)
Local (Non-Governmental)					
Federal					
State					
Other Governments					
Other Funds of the City					
Total					

71-53F (Program Based Budgeting Version)

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SCHEDULE 100  
LIST OF POSITIONS  
BY PROGRAM**

Department	No.	Program	No.
Revenue	36	Policy, Analysis, Executive Direction & Admin.	10
Fund	No.		
General	01		

Line No.	Class Code	Title	Salary Range (in dollars)	Fiscal 2025 Actual Pos. 6/30/25	Fiscal 2026 Budgeted Positions	Increment Run -PPE 11/23/25	Fiscal 2027 Budgeted Positions	Annual Salary 7/1/26	Increase (Decrease) (Col. 8 less Col. 6)
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
<b><u>Executive Office</u></b>									
1	A620	Chief of Staff	137,700	1	1	1	1	137,700	
2	D402	Deputy Rev. Commissioner	150,296	3	3	3	4	600,888	1
3	F392	First Dep. Rev. Commissioner	150,000	1	1	1			(1)
4	2B18	Revenue Collection Rep	50,730 - 55,413	2	2	2	2	112,076	
5	D325	Revenue Commissioner	191,993	1	1	1	1	191,993	
<b>Total Executive Office</b>				<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>1,042,657</b>	
<b><u>Administrative Service</u></b>									
6	2L09	Administrative Services Sup	52,007 - 66,856	2	1	1	1	64,564	
7	2L01	Administrative Technician	44,711 - 57,495	1	3	2	3	162,576	
8	2L04	Admin/Technical Trainee	47,158 - 60,629	1	1	1	1	50,522	
9	2L11	Administrative Assistant - Con.	52,007 - 66,856	1	1	1	1	68,281	
10	2L31	Administrative Specialist 1- Non-Con	52,007 - 66,856	1	1	1			(1)
11	2N05	Administrative Services Director 3	107,155 - 137,768	1	1	1	1	131,140	
12	2C06	Budget Officer 2	84,075 - 108,099	1	1	1	1	108,924	
13	1A04	Clerk 3	49,406 - 53,908	1	2	2	2	98,812	
14	1B29	Contract Clerk	53,992 - 69,411	1	1		1	53,992	
15	2F69	Contract Coordinator	73,815 - 94,885	1	1		1	73,815	
16	1D41	Data Services Support Clerk	45,119 - 49,039	1	1		1	47,867	
17	1B27	Departmental Payroll Supervisor	53,383 - 58,503		1	1	1	59,128	
18	2E08	Depart Procurement Specialist	55,962 - 71,956	1	1	1	1	55,962	
19	2H12	Departmental Human Resources Manager 2	84,075 - 108,099	1	1	1	1	108,724	
20	A620	Dir of Admin& CPO	102,170	1	1	1	1	102,170	
21	2A33	Fiscal Officer	96,194 - 123,688		1	1	1	110,761	
22	2H90	HR Professional 1	45,744 - 64,853	1					
23	2H91	HR Professional 2	66,266 - 85,195	1	3	2	3	212,998	
24	2H77	Occupational Safety Admin 1	73,815 - 94,885	2	1		1	66,266	
25	1A03	Office Clerk 2	41,802 - 45,195	1		1			
26	7M07	Office Machinery Equipment Operator	47,931 - 52,236	1					
27	A620	Project Manager	92,888	1	1	1	1	92,888	
28	1A18	Secretary	45,119 - 49,039	1	1	1	1	50,464	
29	2H58	Sr Departmental HR Associate	73,815 - 94,885	1	2	1	2	163,425	
30	1F06	Stores Worker	46,461 - 50,565	1		1	1	47,819	1
31	1F08	Stores Supervisor	52,059 - 56,949	1	1	1	1	54,700	
32	2H33	Training & Development Manager	84,075 - 108,099	1	1	1	1	97,770	
33	2B04	Collection representative Supervisor	52,007 - 66,856			1			
<b>Total Administrative Services</b>				<b>27</b>	<b>29</b>	<b>25</b>	<b>29</b>	<b>2,083,568</b>	

71-531 (Program Based Budgeting Version)

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SCHEDULE 100  
LIST OF POSITIONS  
BY PROGRAM**

Department				No.	Program				No.
Revenue				36	Policy, Analysis, Executive Direction & Admin.				10
Fund				No.					
General				01					
Line No. (1)	Class Code (2)	Title (3)	Salary Range (in dollars) (4)	Fiscal 2025 Actual Pos. 6/30/25 (5)	Fiscal 2026 Budgeted Positions (6)	Increment Run -PPE 11/23/25 (7)	Fiscal 2027 Budgeted Positions (8)	Annual Salary 7/1/26 (9)	Increase (Decrease) (Col. 8 less Col. 6) (10)
<b><u>Technical Policy &amp; Research</u></b>									
34	A620	Assist. Dir. of Tax Policy	96,900	1	1	1	1	96,900	
35	A620	Business Analyst	75,000	1					
36	A620	Community & Project Outreach Coord.	78,500		1		1	78,500	
37	A620	Community and Outreach Manager	85,000		1	1	1	85,000	
38	2B02	Collection Customer Representative	49,406 - 53,908	1					
39	2B04	Collection Representative Supervisor	52,007 - 66,856		1	1	1	68,026	
40	A441	Digital Content Manager	71,817	1	1	1	1	71,817	
41	A620	Data & Research Manager	96,616	1	1	1	1	96,616	
42	A620	Data Analyst	76,875 - 87,959	4	5	5	7	567,446	2
43	A620	Data Intelligence Analyst	77,229 - 82,461	2	2	2			(2)
44	A620	Dir of Policy & Planning	122,148		1		1	122,148	
45	D554	Dir of Data & Research	137,436	1	1	1	1	137,436	
46	2J02	Public Relations Specialist 1	50,736 - 65,227	1	1		1	50,736	
47	2J04	Public Information Officer	67,992 - 87,410	1	1	1	1	72,835	
48	2B34	Revenue Examiner 4	90,141 - 115,889		1		1	90,141	
49	A620	Revenue Policy Analyst	77,437		1		1	77,437	
50	A620	Sr Data Analyst	86,700	1		1			
51	A620	Sr Revenue Policy Analyst	111,681		1		1	111,681	
52	2B40	Tax & Revenue Conferee	76,622 - 98,506	2	3	2	3	277,328	
53	2B41	Tax & Revenue Conferee Supervisor	96,194 - 123,688	1	1	1	1	112,315	
54	A620	Writer/Editor	70,000		1	1	1	70,000	
<b>Total Technical, Policy &amp; Research</b>				<b>18</b>	<b>25</b>	<b>19</b>	<b>25</b>	<b>2,186,362</b>	
<b><u>Mail Center Operations</u></b>									
55	1D41	Data Service Support Clerk	45,119 - 49,039	1	1	1	1	46,439	
56	1F20	Mail Processing Center Supervisor	54,572 - 59,886		1		1	54,572	
57	7M07	Office Machinery Equipment Operator 1	47,931 - 52,236		2	2	2	104,490	
58	7M08	Office Machinery Equipment Operator 2	52,059 - 56,949	1	1		1	52,059	
59	7A03	Semiskilled Laborer	45,119 - 49,039	3	3	2	3	145,247	
<b>Total Mail Center Operations</b>				<b>5</b>	<b>8</b>	<b>5</b>	<b>8</b>	<b>402,807</b>	
<b>Program Total</b>				<b>58</b>	<b>70</b>	<b>57</b>	<b>70</b>	<b>5,715,394</b>	

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SCHEDULE 100  
LIST OF POSITIONS  
BY PROGRAM**

Department Revenue	No. 36	Program Policy, Analysis, Executive Direction & Administration	No. 10
Fund General	No. 01		

Line No. (1)	Class Code (2)	Title (3)	Salary Range (in dollars) (4)	Fiscal 2025 Actual Pos. 6/30/25 (5)	Fiscal 2026 Budgeted Positions 11/23/25 (6)	Increment Run -PPE 11/23/25 (7)	Fiscal 2027 Budgeted Positions (8)	Annual Salary 7/1/26 (9)	Inc. (Dec.) (Col. 8 less Col. 6) (10)
1		Full-Time Civilian		58	70	57	70	5,715,394	
2		Overtime						150,000	
3		Lump Sum						30,000	
4		Temporary & Seasonal						190,000	
5		FY26 Adjustments for Steps and Longevities						35,745	
Total Gross Requirements				58	70	57	70	6,121,139	
Plus: Earned Increment								40,857	
Plus: Longevity								529	
Less: (Vacancy Allowance)								(1,009,265)	
Total Budget								5,153,260	

**Summary of Personal Services**

Line No. (1)	Category (2)	Fiscal 2025		Fiscal 2026			Fiscal 2027		Inc. / (Dec.) in Require. (Col. 9 less Col. 6) (10)	Inc. / (Dec.) in Bud. Pos. (Col. 8 less Col. 5) (11)
		Actual Positions 6/30/25 (3)	Actual Obligations (4)	Budgeted Positions (5)	Estimated Obligations (6)	Increment Run -PPE 11/23/25 (7)	Budgeted Positions (8)	Proposed Budget (9)		
1	Lump Sum		4,298		130,500			30,000	(100,500)	
2	Full Time - Civilian	58	4,671,816	70	4,710,649	57	70	4,783,260	72,611	
3	Full Time - Uniform									
4	Bonus, Gross Adj.		2,158		48,276				(48,276)	
5	PT, Temp/Seas, Bd, SCG		185,304		187,999			190,000	2,001	
6	Overtime - Civilian		36,008		49,952			150,000	100,048	
7	Overtime - Uniform									
8	Unused Uniform Leave									
9	Shift/Stress									
10	H&L, IOD, LT-Sick		463							
11										
12										
Total		58	4,900,047	70	5,127,376	57	70	5,153,260	25,884	

71-53J (Program Based Budgeting Version)



CITY OF PHILADELPHIA BUDGET OFFICE FISCAL 2027 OPERATING BUDGET			SCHEDULE 300 - 400 MATERIALS, SUPPLIES & EQUIPMENT BY PROGRAM			
Department		No.	Program		No.	
Revenue		36	Policy, Analysis, Executive Direction & Administration		10	
Fund		No.				
General		01				
Code	Description	Fiscal 2025 Actual Obligations (3)	Fiscal 2026 Original Appropriations (4)	Fiscal 2026 Estimated Obligations (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
<b>Schedule 300 - Materials &amp; Supplies</b>						
301	Agricultural & Botanical					
302	Animal, Livestock & Marine					
303	Bakeshop, Dining Room & Kitchen					
304	Books & Other Publications	16,885	5,000	5,000	5,000	
305	Building & Construction	7,686				
306	Library Materials					
307	Chemicals & Gases					
308	Dry Goods, Notions & Wearing Apparel	8,707	1,000	1,000	1,000	
309	Cordage & Fibers					
310	Electrical & Communication	235				
311	General Equipment & Machinery					
312	Fire Fighting & Safety	70		3,000		(3,000)
313	Food	5,625				
314	Fuel - Heating & Cooling					
316	General Hardware & Minor Tools	23				
317	Hospital & Laboratory					
318	Janitorial, Laundry & Household	6,779		2,000		(2,000)
320	Office Materials & Supplies	433,371	580,702	330,892	580,702	249,810
322	Small Power Tools & Hand Tools					
323	Plumbing, AC & Space Heating					
324	Precision, Photographic & Artists	8,106	8,143	8,143	8,143	
325	Printing	1,629	7,000	2,000	227,000	225,000
326	Recreational & Educational	5,879	5,200	5,167	5,200	33
328	Vehicle Parts & Accessories					
335	Lubricants					
340	#2 Diesel Fuel					
341	Compressed Natural Gas (CNG)					
342	Liquid Propane Gas (LPG)					
345	Gasoline					
399	Other Materials & Supplies (not otherwise classified)			33		(33)
Total		494,995	607,045	357,235	827,045	469,810
<b>Schedule 400 - Equipment</b>						
400	Equipment Control					
403	Bakeshop, Dining Room & Kitchen	90				
405	Construction, Dredging & Conveying	572				
410	Electrical, Lighting & Communications	1,808				
411	General Equipment & Machinery					
412	Fire Fighting & Emergency					
417	Hospital & Laboratory					
420	Office Equipment	43,841	110,000	1,790	110,000	108,210
423	Plumbing, AC & Space Heating	421				
424	Precision, Photographic & Artists	2,065				
426	Recreational & Educational					
427	Computer Equipment & Peripherals	4,960	30,000	279,810	30,000	(249,810)
428	Vehicles			87,500		(87,500)
430	Furniture & Furnishings	881,336	1,030,000	1,030,000	30,000	(1,000,000)
499	Other Equipment (not otherwise classified)					
Total		935,093	1,170,000	1,399,100	170,000	(1,229,100)

71-53L (Program Based Budgeting Version)

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SUPPORTING DETAIL:  
PROFESSIONAL SERVICES AND  
CARE OF INDIVIDUALS, BY PROGRAM**

Department	No.	Program	No.
Revenue	36	Policy, Analysis, Executive Direction & Admin.	10
Fund	No.		
General	01		

Class (1)	Description (2)	Fiscal 2025 Actual Obligations (3)	Fiscal 2026 Original Appropriation (4)	Fiscal 2026 Estimated Obligations (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
250s	Professional Services (250-254, 257-259)	286,018	863,392	684,168	768,392	84,224
290	Payments for Care of Individuals					

Minor Object Code	Name of Contractor or Provider	Fiscal 2025 Actual Obligations	Fiscal 2026 Original Appropriation	Fiscal 2026 Estimated Obligations	Fiscal 2027 Proposed Budget	Describe purpose or scope of service provided. Include, if applicable, unit cost of service.
250	ABSO/Sterling	25,000	23,000	23,000	25,000	Criminal Background Screening
250	Acumen		20,000	20,000	18,000	Database Support and Training
250	Constant Contact, Inc.	5,670	7,500	7,500	15,000	Marketing & Outreach Services
250	Drugscan	126	240	240	240	Background Checks
250	Fund for Philadelphia, Inc.		7,000	7,000	7,000	Fiduciary Agent
250	GDLoft LLC		88,000			Advertising Campaign
250	Globo Solutions	14,500	5,000	20,000	35,000	Language Access Program
250	Instant Web LLC		14,700	14,700	14,700	Disaster Recovery Services
250	Jones Lang LaSalle America		20,000	20,000		General Maintenance & Repairs
250	Kimberly A. Ferguson			7,575		Training
250	People Share		120,000	120,000	340,000	Outreach-Real Estate Taxes
250	Powerling, Inc.	7,000	15,000	15,000	15,000	Language Access Program
250	Superior Moving & Storage	21,360	25,000	17,425	25,000	Office Reconfigurations
250	Team Clean, Inc.	6,353	15,000	15,000	15,000	Cleaning Services
250	U S Facilities, Inc.	2,255				Triplex Maintenance
250	U S Facilities, Inc.	74,639	200,000	90,000		Concourse Renovations
250	Wayne Moving & Storage Company	14,554	50,000	50,000		Moving Services-Concourse Reno.
250	Wulff Architects, Inc.	17,736				Architect-Concourse Renovations
250	Various Vendors		39,000	67,000	144,500	Misc. Professional Services
250	TBD '26 & '27		30,000	30,000	30,000	Expanded Outreach - Language
250	TBD '26		20,000	20,000		Misc. Professional Services
250	TBD '26 & '27		49,952	49,952	49,952	Property Assessment Relief
250	TBD '26 & '27		34,000	34,000	34,000	Workforce Development
250	TBD '26		50,000	50,000		Concourse Renovations
	<b>Total class 250</b>	<b>189,193</b>	<b>833,392</b>	<b>678,392</b>	<b>768,392</b>	
251	Cellco Partnership	9,637		5,776		Public Safety MDS Services
251	Various Vendors		30,000			Miscellaneous IT Services
	<b>Total class 251</b>	<b>9,637</b>	<b>30,000</b>	<b>5,776</b>		
253	Mullen Coughlin	87,188				Privacy Counsel
	<b>Total class 253</b>	<b>87,188</b>				

71-53N (Program Based Budgeting Version)

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SUPPORTING DETAIL:  
CLASSES OTHER THAN  
250s AND 290, BY PROGRAM**

Department		No.	Program		No.	
Revenue		36	Policy, Analysis, Executive Direction & Admin		10	
Fund		No.				
General		10				
Minor Object Code	Name of Contractor or Provider	Fiscal 2025 Actual Obligations	Fiscal 2026 Original Appropriation	Fiscal 2026 Estimated Obligations	Fiscal 2027 Proposed Budget	Describe purpose or scope of service provided. Include, if applicable, unit cost of service.
210	Five Thousand Forms/Give Me Five LLC	166,159	145,000	145,000	200,000	Delinquent Real Estate/ Mailing
210	Pitney Bowes Bank, Inc. (Reserve Account)	1,325,687	1,078,221	1,817,893	2,360,577	Mail Center Postage
210	Unites States Postal Service	78,068	66,500	78,500	82,000	PO Boxes
210	Miscellaneous Vendor	10				Petty Cash Reimbursement
	<b>Total class 210</b>	<b>1,569,924</b>	<b>1,289,721</b>	<b>2,041,393</b>	<b>2,642,577</b>	
240	TBD '26 & '27		3,000	3,000	463,000	Outreach-Real Estate Taxes
	<b>Total class 240</b>		<b>3,000</b>	<b>3,000</b>	<b>463,000</b>	
256	Kimberly Ferguson/Excel Consulting	31,721	34,000	34,000	34,000	Organizational Training
256	Kimberly Ferguson/Excel Consulting		32,000	10,000	10,000	Organizational Development
256	Hillcrest Development and Consulting LLC			10,000	10,000	Organizational Development
256	Miscellaneous Vendors	6,368	4,000	4,000	16,000	Miscellaneous Training
	<b>Total class 256</b>	<b>38,089</b>	<b>70,000</b>	<b>58,000</b>	<b>70,000</b>	
260	Bell & Howell	30,849	70,000	5,000		Mail Center Equipment Repair
260	Daniel J Keating			7,705		Repair and Maintenance
260	Devine Brothers, Inc.	2,180		8,000	8,000	Mail Center Equipment Repair
260	DMT Solutions/Blue Crest	121,447	93,148	203,148	130,000	Repair and Maintenance
260	IPS	8,507			10,000	Repair and Maintenance
260	Opex	1,023	8,500	8,500	7,000	Repair and Maintenance
260	Palman Electric, Inc	467,139		248,000		Concourse Renovations
260	Pitney Bowes	9,541	8,150	8,150	10,000	Mail Center Equipment Repair
260	Smith Construction	202,594		168,948		Concourse Renovations
260	Associated Specialty Contraction	21,781				Concourse Renovations
260	Xerox	30,571	34,000	34,000	34,000	Repair and Maintenance
260	Miscellaneous Vendors	3,052	21,350	12,319	9,148	Repair and Maintenance
	<b>Total class 260</b>	<b>898,684</b>	<b>235,148</b>	<b>703,770</b>	<b>208,148</b>	
266	QLess	32,142		31,846	40,000	Computer Maintenance
266	Xerox	19,720	30,000	15,000	30,000	Computer Maintenance
266	Opex	9,340	30,000	15,000	30,000	Computer Maintenance
266	Fairfax			36,312	24,893	Opex Scanners
266	Miscellaneous Vendors		4,000	894	4,107	Computer Maintenance
	<b>Total class 266</b>	<b>61,202</b>	<b>64,000</b>	<b>99,052</b>	<b>129,000</b>	
299	Fund Balance Adjustment	104,099				FY25 ACFR Audit Adjustment
299	Miscellaneous Vendors		1,500	1,500	1,500	Miscellaneous Expenses
	<b>Total class 299</b>	<b>104,099</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	

71-530 (Program Based Budgeting Version)

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SUPPORTING DETAIL:  
CLASSES OTHER THAN  
250s AND 290, BY PROGRAM**

Department	No.	Program	No.
Revenue	36	Policy, Analysis, Executive Direction & Admin	10
Fund	No.		
General	10		

Minor Object Code	Name of Contractor or Provider	Fiscal 2025 Actual Obligations	Fiscal 2026 Original Appropriation	Fiscal 2026 Estimated Obligations	Fiscal 2027 Proposed Budget	Describe purpose or scope of service provided. Include, if applicable, unit cost of service.
320	Allied Envelope Company	399,000	533,000	283,190	533,000	Various Envelopes
320	Pitney Bowes Bank, Inc.	5,000	12,000	12,000	12,000	Miscellaneous Equipment Supplies
320	Staples	22,792	20,000	20,000	25,000	Miscellaneous Office Supplies
320	WB Mason	5,737	8,000	8,000	8,000	Miscellaneous Office Supplies
320	Various Vendors	842	7,702	7,702	2,702	Miscellaneous Office Supplies
	<b>Total class 320</b>	<b>433,371</b>	<b>580,702</b>	<b>330,892</b>	<b>580,702</b>	
325	Various Vendors	1,629	7,000	2,000	7,000	Miscellaneous Printing
325	TBD '27				220,000	Outreach-Real Estate Taxes
	<b>Total class 325</b>	<b>1,629</b>	<b>7,000</b>	<b>2,000</b>	<b>227,000</b>	
420	BlueCrest/DMT Solution Global Corporation					Office Equipment
420	Pitney Bowes	43,722				Mail Center Equipment
420	Miscellaneous Vendors	119	110,000	1,790	110,000	Office Equipment
	<b>Total Class 420</b>	<b>43,841</b>	<b>110,000</b>	<b>1,790</b>	<b>110,000</b>	
427	Fairfax			249,810		Payment Processing Scanners
427	Dell Marketing	4,800		12		Computer Equipment
427	Miscellaneous Vendors	160	30,000	29,988	30,000	Computer Equipment
	<b>Total class 427</b>	<b>4,960</b>	<b>30,000</b>	<b>279,810</b>	<b>30,000</b>	
428	Various Vendors			87,500		Replacement Vehicles
	<b>Total class 428</b>			<b>87,500</b>		
430	PhilaCor	15,561				Furniture
430	Steel City	946				Mailroom Equipment
430	Arrowcosta	199				Computer Equipment
430	TransAmerican Office Furniture	9,437	10,000	10,000	10,000	Furniture
430	TransAmerican Office Furniture	852,939	1,000,000	1,000,000		Concourse renovations
430	Miscellaneous Vendors	2,254	20,000	20,000	20,000	Furniture
	<b>Total class 430</b>	<b>881,336</b>	<b>1,030,000</b>	<b>1,030,000</b>	<b>30,000</b>	

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**PROGRAM SUMMARY**

Department Revenue	No. 36	Program Policy, Analysis, Executive Direction & Administration	No. 10
Fund Water	No. 02		

**Summary by Class**

Class (1)	Description (2)	Fiscal 2025 Actual Obligations (3)	Fiscal 2026 Original Appropriations (4)	Fiscal 2026 Estimated Obligations (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
100	Employee Compensation					
a)	Personal Services	1,052,721	1,156,000	596,842	1,253,781	656,939
b)	Employee Benefits					
200	Purchase of Services	4,103,741	3,856,700	4,706,700	4,345,915	(360,785)
300	Materials and Supplies	1,341,209	1,417,000	829,785	1,362,000	532,215
400	Equipment	19,454	28,000	28,000	26,000	(2,000)
500	Contributions, Indemnities and Taxes					
700	Debt Service					
800	Payments to Other Funds					
900	Advances and Misc. Payments					
	Total	6,517,125	6,457,700	6,161,327	6,987,696	826,369

**Summary of Positions**

Code (1)	Category (2)	Actual Positions 6/30/25 (3)	Fiscal 2026 Budgeted Positions (4)	Increment Run PPE 11/23/25 (5)	Fiscal 2027 Budgeted Positions (6)	Increase or (Decrease) (7)
101	Full Time - Civilian	16	18	16	18	
105	Full Time - Uniform					
	Total	16	18	16	18	

**Selected Associated Non-Tax Revenues by Type**

Description (1)	Fiscal 2025 Actual Revenues (2)	Fiscal 2026 Original Budget (3)	Fiscal 2026 Estimated Revenues (4)	Fiscal 2027 Proposed Budget (5)	Increase or (Decrease) (6)
Local (Non-Governmental)					
Federal					
State					
Other Governments					
Other Funds of the City					
Total					

71-53F (Program Based Budgeting Version)

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SCHEDULE 100  
LIST OF POSITIONS  
BY PROGRAM**

Department	No.	Program	No.
Revenue	36	Policy, Analysis, Executive Direction & Admin.	10
Fund	No.		
Water	02		

Line No. (1)	Class Code (2)	Title (3)	Salary Range (in dollars) (4)	Fiscal 2025 Actual Pos. 6/30/25 (5)	Fiscal 2026 Budgeted Positions (6)	Increment Run -PPE 11/23/25 (7)	Fiscal 2027 Budgeted Positions (8)	Annual Salary 7/1/26 (9)	Increase (Decrease) (Col. 8 less Col. 6) (10)
		<b><u>Executive Office</u></b>							
1	D402	Deputy Revenue Commissioner	150,296	1	1	1	1	150,296	
		<b>Total Executive Office</b>		<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>150,296</b>	
		<b><u>Administrative Services</u></b>							
2	1A04	Clerk 3	49,406 - 53,908	2	2	2	2	100,316	
3	1F20	Mail Center Supervisor	54,572 - 59,886	1		1			
4	1F22	Mail Operations Manager	66,266 - 85,195	1	1	1	1	85,820	
5	7M07	Office Machinery Equipment Operator 1	47,931 - 52,236	3	6	2	6	249,715	
6	7A03	Semi-skilled Laborer	45,119 - 49,039	2	1	2	1	48,571	
7	7M08	Office Machinery Equipment Operator 2	52,059 - 56,949			1			
8	2H58	Senior Departmental Human Resources	73,815 - 94,885	1	1	1	1	95,510	
9	1F06	Stores Worker	46,461 - 50,565		1		1	46,461	
10	2L32	Administrative Specialist 2-Non-Confidential	66,266 - 85,195	1	1	1	1	72,236	
		<b>Total Administrative Services</b>		<b>11</b>	<b>13</b>	<b>11</b>	<b>13</b>	<b>698,629</b>	
		<b><u>Technical, Policy &amp; Research</u></b>							
11	A620	Data & Research Manager	96,616	1	1	1	1	96,616	
12	R551	Director of Intelligence	105,423	1	1	1	1	105,423	
13	2B18	Revenue Collection Representative	50,730 - 55,413	2	2	2	2	112,876	
		<b>Total Technical, Policy &amp; Research</b>		<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>314,915</b>	
		<b>Total Program</b>		<b>16</b>	<b>18</b>	<b>16</b>	<b>18</b>	<b>1,163,840</b>	

71-531 (Program Based Budgeting Version)

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SCHEDULE 100  
LIST OF POSITIONS  
BY PROGRAM**

Department Revenue	No. 36	Program Policy, Analysis, Executive Direction & Administration	No. 10
Fund Water	No. 02		

Line No. (1)	Class Code (2)	Title (3)	Salary Range (in dollars) (4)	Fiscal 2025 Actual Pos. 6/30/25 (5)	Fiscal 2026 Budgeted Positions (6)	Increment Run -PPE 11/23/25 (7)	Fiscal 2027 Budgeted Positions (8)	Annual Salary 7/1/26 (9)	Inc. (Dec.) (Col. 8 less Col. 6) (10)
1		Full-Time Civilian		16	18	16	18	1,163,840	
2		Overtime						51,000	
3		Lump Sum						50,000	
4		FY26 Adjustments for Steps and Longevities						8,033	
Total Gross Requirements				16	18	16	18	1,272,873	
Plus: Earned Increment								6,993	
Plus: Longevity								701	
Less: (Vacancy Allowance)								(26,786)	
Total Budget								1,253,781	

**Summary of Personal Services**

Line No. (1)	Category (2)	Fiscal 2025		Fiscal 2026			Fiscal 2027		Inc. / (Dec.) in Require. (Col. 9 less Col. 6) (10)	Inc. / (Dec.) in Bud. Pos. (Col. 8 less Col. 5) (11)
		Actual Positions 6/30/25 (3)	Actual Obligations (4)	Budgeted Positions (5)	Estimated Obligations (6)	Increment Run -PPE 11/23/25 (7)	Budgeted Positions (8)	Proposed Budget (9)		
1	Lump Sum				10,000			50,000	40,000	
2	Full Time - Civilian	16	1,032,616	18	525,208	16	18	1,152,781		
3	Full Time - Uniform									
4	Bonus, Gross Adj.				17,824				(17,824)	
5	PT, Temp/Seas, Bd, SCG									
6	Overtime - Civilian		6,912		33,550			51,000	17,450	
7	Overtime - Uniform									
8	Unused Uniform Leave									
9	Shift/Stress									
10	H&L, IOD, LT-Sick		13,193		10,260				(10,260)	
11										
12										
Total		16	1,052,721	18	596,842	16	18	1,253,781	29,366	

71-53J (Program Based Budgeting Version)



CITY OF PHILADELPHIA BUDGET OFFICE FISCAL 2027 OPERATING BUDGET			SCHEDULE 300 - 400 MATERIALS, SUPPLIES & EQUIPMENT BY PROGRAM			
Department		No.	Program		No.	
Revenue		36	Policy, Analysis, Executive Direction & Administration		10	
Fund		No.				
Water		02				
Code	Description	Fiscal 2025 Actual Obligations (3)	Fiscal 2026 Original Appropriations (4)	Fiscal 2026 Estimated Obligations (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
<b>Schedule 300 - Materials &amp; Supplies</b>						
301	Agricultural & Botanical					
302	Animal, Livestock & Marine					
303	Bakeshop, Dining Room & Kitchen					
304	Books & Other Publications					
305	Building & Construction					
306	Library Materials					
307	Chemicals & Gases					
308	Dry Goods, Notions & Wearing Apparel	1,197				
309	Cordage & Fibers					
310	Electrical & Communication					
311	General Equipment & Machinery					
312	Fire Fighting & Safety	1,752		3,000		(3,000)
313	Food					
314	Fuel - Heating & Cooling					
316	General Hardware & Minor Tools					
317	Hospital & Laboratory					
318	Janitorial, Laundry & Household	126		205		(205)
320	Office Materials & Supplies	1,335,824	1,395,000	804,785	1,340,000	535,215
322	Small Power Tools & Hand Tools					
323	Plumbing, AC & Space Heating			33		(33)
324	Precision, Photographic & Artists	1,836	10,000	10,000	10,000	
325	Printing	474	12,000	11,762	12,000	238
326	Recreational & Educational					
328	Vehicle Parts & Accessories					
335	Lubricants					
340	#2 Diesel Fuel					
341	Compressed Natural Gas (CNG)					
342	Liquid Propane Gas (LPG)					
345	Gasoline					
399	Other Materials & Supplies (not otherwise classified)					
Total		1,341,209	1,417,000	829,785	1,362,000	532,215
<b>Schedule 400 - Equipment</b>						
400	Equipment Control					
403	Bakeshop, Dining Room & Kitchen					
405	Construction, Dredging & Conveying	573				
410	Electrical, Lighting & Communications	15,749				
411	General Equipment & Machinery					
412	Fire Fighting & Emergency					
417	Hospital & Laboratory					
420	Office Equipment		18,000	18,000	16,000	(2,000)
423	Plumbing, AC & Space Heating	422				
424	Precision, Photographic & Artists	2,065				
426	Recreational & Educational					
427	Computer Equipment & Peripherals					
428	Vehicles					
430	Furniture & Furnishings	645	10,000	10,000	10,000	
499	Other Equipment (not otherwise classified)					
Total		19,454	28,000	28,000	26,000	(2,000)

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SUPPORTING DETAIL:  
PROFESSIONAL SERVICES AND  
CARE OF INDIVIDUALS, BY PROGRAM**

Department Revenue	No. 36	Program Policy, Analysis, Executive Direction & Admin.	No. 10
Fund Water	No. 02		

Class (1)	Description (2)	Fiscal 2025 Actual Obligations (3)	Fiscal 2026 Original Appropriation (4)	Fiscal 2026 Estimated Obligations (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
250s	Professional Services (250-254, 257-259)	6,354	43,700	32,700	43,700	11,000
290	Payments for Care of Individuals					

Minor Object Code	Name of Contractor or Provider	Fiscal 2025 Actual Obligations	Fiscal 2026 Original Appropriation	Fiscal 2026 Estimated Obligations	Fiscal 2027 Proposed Budget	Describe purpose or scope of service provided. Include, if applicable, unit cost of service.
250	Instant Web, LLC		14,700	8,700	14,700	Disaster Recovery Services
250	Jones Lang LaSalle		5,000	5,000	5,000	Triplex OM&S
250	Team Clean	6,354	14,000	14,000	14,000	Professional Cleaning Services
250	Various Vendors		10,000	5,000	10,000	Dues, Conferences & Trainings
	<b>Total class 250</b>	<b>6,354</b>	<b>43,700</b>	<b>32,700</b>	<b>43,700</b>	

71-53N (Program Based Budgeting Version)

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SUPPORTING DETAIL:  
CLASSES OTHER THAN  
250s AND 290, BY PROGRAM**

Department	No.	Program	No.
Revenue	36	Policy, Analysis, Executive Direction & Admin	10
Fund	No.		
Water	02		

Minor Object Code	Name of Contractor or Provider	Fiscal 2025 Actual Obligations	Fiscal 2026 Original Appropriation	Fiscal 2026 Estimated Obligations	Fiscal 2027 Proposed Budget	Describe purpose or scope of service provided. Include, if applicable, unit cost of service.
210	Pitney Bowes Bank, Inc. (Reserved Account)	4,029,202	3,418,600	4,268,600	4,030,815	Mail Center Postage
210	USPS	4,260	5,400	5,400	5,400	PO Boxes
210	FY25 Fund Balance Adjustment	(156,439)				FY 2025 Accounts Payable adjust.
	<b>Total class 210</b>	<b>3,877,023</b>	<b>3,424,000</b>	<b>4,274,000</b>	<b>4,036,215</b>	
260	Associated Specialty Contraction	21,780				Repair and Maintenance
260	Bell & Howell, LLC	43,183	125,000	10,000		Repair and Maintenance
260	BlueCrest/DMT Solutions	121,447	163,008	278,008	163,008	Repair and Maintenance
260	Devine Brothers, Inc.	2,180		6,188		Repair and Maintenance
260	JJ Clark	586				Repair and Maintenance
260	Pitney Bowes, Inc.		75,000	68,813	75,000	Repair and Maintenance
260	Various Vendors	8,655				Repair and Maintenance
	<b>Total Class 260</b>	<b>197,831</b>	<b>363,008</b>	<b>363,008</b>	<b>238,008</b>	
320	Allied Envelope Company	1,330,215	1,322,000	789,785	1,322,000	Various Envelopes
320	Pitney Bowes	5,000	60,000	5,000	5,000	Mail Center Equipment Supplies
320	Staples	363	5,000	4,836	5,000	Office Materials & Supplies
320	W.B. Mason	246		164		5-Gallon Water Bottles
320	Various Vendors		8,000	5,000	8,000	Office Materials & Supplies
	<b>Total Class 320</b>	<b>1,335,824</b>	<b>1,395,000</b>	<b>804,785</b>	<b>1,340,000</b>	

71-530 (Program Based Budgeting Version)

CITY OF PHILADELPHIA BUDGET OFFICE FISCAL 2027 OPERATING BUDGET		PERFORMANCE MEASURES	
Department	No.	Program	No.
Revenue	36	Tax Billing, Accounting & Customer Service	11
<b>Program Description</b>			
<p>The Tax Billing, Accounting, and Customer Service program determines what taxes, fees, and fines people owe, lets people know how much to pay, and processes payments and tax returns received.</p>			
<b>Program Objectives</b>			
<p>Revenue will continue to improve customer service through enhancements to the Contact Center, including expanded call history integration and automated guidance for common taxpayer issues that directs users to existing self-service tools.</p> <p>Revenue will expand access to electronic refunds by enabling taxpayers to request Automated Clearing House refunds directly within tax returns, reducing reliance on paper checks and separate refund petitions.</p> <p>Revenue will strengthen oversight of Real Estate Tax assistance programs through continued expansion of the Tax Benefit Review Unit, improving identification of ineligible accounts and ensuring accurate billing of prior-period tax liabilities.</p> <p>Revenue will automate identification of properties subject to the Parking Tax using updated land use, class, style, and structure codes from the Office of Property Assessment, replacing manual account creation processes.</p>			
<b>Performance Measures</b>			
Description	Fiscal 2025 Year-End	Fiscal 2026 Target	Fiscal 2027 Target
(1)	(2)	(3)	(4)
Percent of Real Estate Tax collected within calendar year	94.9%	96.5%	96.5%
<u>Comments:</u>			
Total dollar amount collected (General Fund)	\$5,146,528,154	≥ Current budget estimate	≥ Current budget estimate
<u>Comments:</u>	Revenue expects 2027 property revaluation and pending appeals to affect collections. The target reflects measures reached during the last revaluation period.		
Total dollar amount collected (School District)	\$251,665,555	≥ Current budget estimate	≥ Current budget estimate
<u>Comments:</u>			
<u>Comments:</u>			
<u>Comments:</u>			
<u>Comments:</u>			

CITY OF PHILADELPHIA BUDGET OFFICE FISCAL 2027 OPERATING BUDGET				PROGRAM SUMMARY - ALL FUNDS		
Department Revenue		No. 36	Program Tax Billing, Accounting & Customer Service		No. 11	
<b>Summary by Fund</b>						
Fund No. (1)	Fund (2)	Fiscal 2025 Actual Obligations (3)	Fiscal 2026 Original Appropriations (4)	Fiscal 2026 Estimated Obligations (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
01	General	15,539,511	14,724,683	14,642,818	15,831,087	1,188,269
14	Acute Care Hospital Tax	35,000	45,000	45,000	45,000	
Total		15,574,511	14,769,683	14,687,818	15,876,087	1,188,269
<b>Summary of Full Time Positions by Fund</b>						
Fund No. (1)	Fund (2)	Actual Positions 6/30/25 (3)	Fiscal 2026 Budgeted (4)	Fiscal 2026 PPE 11/23/25 (5)	Fiscal 2027 Budgeted (6)	Inc. / (Dec.) (Col. 6 less 4) (7)
01	General	217	248	217	251	3
Total Full Time		217	248	217	251	3
<b>Summary of Non-Tax Revenues by Fund</b>						
Fund No. (1)	Fund (2)	Fiscal 2025 Actual Revenues (3)	Fiscal 2026 Original Budget (4)	Fiscal 2026 Estimated Revenues (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
01	General	45,723,005	54,333,000	62,340,000	56,003,000	(6,337,000)
14	Acute Care Hospital Tax	263,820,542	250,000,000	250,000,000	250,000,000	
Total		309,543,547	304,333,000	312,340,000	306,003,000	(6,337,000)
<b>Selected Associated Capital Projects</b>						
Dept. Where Appropriated (1)	Description (2)	Carry Forward (3)	Fiscal 2026 Original Approp. (GO Only) (4)	Fiscal 2026 Original Approp. (All Other Sources) (5)	Fiscal 2027 Proposed Budget (GO Only) (6)	Fiscal 2027 Proposed Bdgt (All Other Sources) (7)
Total						
<b>Selected Associated Operating Costs</b>						
Dept. Where Appropriated (1)	Description (2)	Fiscal 2025 Calculated Obligations (3)	Fiscal 2026 Calculated Appropriations (4)	Fiscal 2026 Calculated Obligations (5)	Fiscal 2027 Calculated Budget (6)	Increase or (Decrease) (7)
Finance	Employee Benefits - Civilian	5,679,809	5,189,180	5,152,108	5,710,785	558,677
Finance	Employee Benefits - Uniform					
Total		5,679,809	5,189,180	5,152,108	5,710,785	558,677

CITY OF PHILADELPHIA BUDGET OFFICE FISCAL 2027 OPERATING BUDGET			PROGRAM SUMMARY			
Department Revenue		No. 36	Program Tax Billing, Accounting & Customer Service		No. 11	
Fund General		No. 01				
<b>Summary by Class</b>						
Class (1)	Description (2)	Fiscal 2025 Actual Obligations (3)	Fiscal 2026 Original Appropriations (4)	Fiscal 2026 Estimated Obligations (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
100	Employee Compensation					
a)	Personal Services	14,496,705	13,351,795	13,776,597	14,705,587	928,990
b)	Employee Benefits					
200	Purchase of Services	826,757	1,117,888	590,511	869,000	278,489
300	Materials and Supplies	207,430	230,000	270,710	231,500	(39,210)
400	Equipment	8,619	25,000	5,000	25,000	20,000
500	Contributions, Indemnities and Taxes					
700	Debt Service					
800	Payments to Other Funds					
900	Advances and Misc. Payments					
Total		15,539,511	14,724,683	14,642,818	15,831,087	1,188,269
<b>Summary of Positions</b>						
Code (1)	Category (2)	Actual Positions 6/30/25 (3)	Fiscal 2026 Budgeted Positions (4)	Increment Run PPE 11/23/25 (5)	Fiscal 2027 Budgeted Positions (6)	Increase or (Decrease) (7)
101	Full Time - Civilian	217	248	217	251	3
105	Full Time - Uniform					
Total		217	248	217	251	3
<b>Selected Associated Non-Tax Revenues by Type</b>						
Description (1)	Fiscal 2025 Actual Revenues (2)	Fiscal 2026 Original Budget (3)	Fiscal 2026 Estimated Revenues (4)	Fiscal 2027 Proposed Budget (5)	Increase or (Decrease) (6)	
Local (Non-Governmental)	5,257,969	4,840,000	5,377,000	5,421,000	44,000	
Federal	4,273	7,000	7,000	7,000		
State						
Other Governments	40,460,763	49,486,000	56,956,000	50,575,000	(6,381,000)	
Other Funds of the City						
Total	45,723,005	54,333,000	62,340,000	56,003,000	(6,337,000)	

71-53F (Program Based Budgeting Version)

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SCHEDULE 100  
LIST OF POSITIONS  
BY PROGRAM**

Department				No.	Program				No.
Revenue				36	Tax Billing, Accounting & Customer Service				11
Fund				No.					
General				01					
Line No. (1)	Class Code (2)	Title (3)	Salary Range (in dollars) (4)	Fiscal 2025 Actual Pos. 6/30/25 (5)	Fiscal 2026 Budgeted Positions (6)	Increment Run -PPE 11/23/25 (7)	Fiscal 2027 Budgeted Positions (8)	Annual Salary 7/1/26 (9)	Increase (Decrease) (Col. 8 less Col. 6) (10)
<b><u>Enforcement</u></b>									
1	1A37	Service Representative	45,119 - 49,039	18	23	17	30	1,353,570	7
2	1D41	Data Services Support Clerk	45,119 - 49,039	5	6	5	6	285,869	
3	2B02	Collection Customer Representative	49,406 - 53,908	32	35	35	28	1,904,214	(7)
4	2B04	Collection Representative Supervisor	52,007 - 66,856	13	11	11	11	700,594	
5	2B10	Asst. Revenue Collection Manager	60,833 - 78,190	3	3	3	3	233,502	
6	2B11	Revenue Collection Manager	73,815 - 94,885	6	6	6	6	554,374	
7	2B18	Revenue Collection Representative	50,730 - 55,413	11	12	8	12	501,634	
8	2B20	Revenue Collection Officer 1	96,194 - 123,688			2	2	208,384	2
9	2B21	Revenue Collection Officer 2	11,1933 - 143,904		1				(1)
10	2B28	Tax Assessor	52,059 - 56,949	1					
11	A620	Data Analyst	77,437		1		1	77,437	
<b>Total Enforcement</b>				<b>89</b>	<b>98</b>	<b>87</b>	<b>99</b>	<b>5,819,578</b>	<b>1</b>
<b><u>Compliance</u></b>									
12	1A03	Office Clerk 2	41,802 - 45,195	1	1	1	1	46,020	
13	1A04	Clerk 3	49,406 - 53,908	1	1	1	1	54,933	
14	1A37	Service Representative	45,119 - 49,039	4	4	2	3	140,102	(1)
15	1D41	Data Services Support Clerk	45,119 - 49,039		1	1	1	47,746	
16	2A05	Revenue Examiner Trainee	47,300 - 60,808		1				(1)
17	2A06	Accountant	56,752 - 72,969	1	1	1	1	72,969	
18	2A19	Senior Accountant	64,646 - 83,118	1	1	1	1	84,365	
19	2B02	Collection Customer Representative	49,406 - 53,908	4	2	4	4	204,455	2
20	2B04	Collection Rep. Supervisor	52,007 - 66,856	1	1	1	1	68,360	
21	2B11	Revenue Collection Manager	73,815 - 94,885	2	2	2	2	193,220	
22	2B28	Tax Assessor	52,059 - 56,949	10	14	13	14	805,521	
23	2B29	Tax Assessor Supervisor	53,992 - 69,411	4	4	4	4	276,863	
24	2B31	Revenue Examiner 1	50,736 - 65,227		1		1	50,736	
25	2B32	Revenue Examiner 2	64,646 - 83,118	13	15	14	15	1,233,809	
26	2B33	Revenue Examiner 3	78,538 - 100,969	4	5	4	5	483,783	
27	2B34	Revenue Examiner 4	90,141 - 115,889	1	1		1	90,141	
28	6E23	Revenue Investigator	50,730 - 55,413	3	5	2	3	163,606	(2)
29	6E25	Revenue Investigation Supervisor	52,007 - 66,856	3	3	3	4	256,252	1
30	A620	Dir of Tax Compliance	136,426	1	1	1	1	136,426	
31	A620	Sr Tax Analyst - Enforcement	61,174		1		1	61,174	
32	2B18	Revenue Collection Representative	50,730 - 55,413			1	1	56,238	1
<b>Total Compliance</b>				<b>54</b>	<b>65</b>	<b>56</b>	<b>65</b>	<b>4,526,719</b>	

71-531 (Program Based Budgeting Version)

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SCHEDULE 100  
LIST OF POSITIONS  
BY PROGRAM**

Department	No.	Program	No.
Revenue	36	Tax Billing, Accounting & Customer Service	11
Fund	No.		
General	01		

Line No. (1)	Class Code (2)	Title (3)	Salary Range (in dollars) (4)	Fiscal 2025 Actual Pos. 6/30/25 (5)	Fiscal 2026 Budgeted Positions (6)	Increment Run -PPE 11/23/25 (7)	Fiscal 2027 Budgeted Positions (8)	Annual Salary 7/1/26 (9)	Increase (Decrease) (Col. 8 less Col. 6) (10)
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<b><u>Collections</u></b>									
33	1A37	Service Representative	45,119 - 49,039			3	4	180,476	4
34	1B81	Payment Processing Clerk	45,119 - 49,039	3					
35	1B83	Payment Processing Clerk Supervisor	53,383 - 58,503		1		1	53,383	
36	1D41	Data Services Support Clerk	45,119 - 49,039	5	5	5	5	243,200	
37	2A05	Accountant Trainee	47,300 - 60,808	3	3	1	3	155,408	
38	2A06	Accountant	56,752 - 72,969	10	10	11	9	616,622	(1)
39	2A07	Accounting Supervisor	73,815 - 94,885	4	3	2	4	340,958	1
40	2A19	Senior Accountant	64,646 - 83,118	2	2	2	2	168,938	
41	2A21	Revenue Accounting Manager	90,141 - 115,889	1	2	2	2	207,480	
42	2B02	Collection Customer Rep	49,406 - 53,908	11	10	9	7	359,365	(3)
43	2B04	Collection Rep. Supervisor	52,007 - 66,856	3	3	2	3	184,773	
44	2B10	Asst. Revenue Collection Mgr.	60,833 - 78,190	1	1	1	1	79,215	
45	2B11	Revenue Collection Manager	73,815 - 94,885	1	1		1	73,815	
46	2B18	Revenue Collection Rep	50,730 - 55,413		2	2	4	212,076	2
47	A620	Director of Accounting & Special Projects	132,600	1	1	1	1	132,600	
<b>Total Collections</b>				<b>45</b>	<b>44</b>	<b>41</b>	<b>47</b>	<b>3,008,309</b>	<b>3</b>
<b><u>Philly Beverage</u></b>									
48	1A37	Service Representative	45,119 - 49,039		1	1			(1)
49	6E23	Revenue Investigator	50,730 - 55,413	2	3	3	4	220,844	1
50	6E25	Revenue Investigation Sup	52,007 - 66,856	1	1	1	1	68,695	
<b>Total Philly Beverage</b>				<b>3</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>289,539</b>	

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SCHEDULE 100  
LIST OF POSITIONS  
BY PROGRAM**

Department	No.	Program	No.
Revenue	36	Tax Billing, Accounting & Customer Service	11
Fund	No.		
General	01		

Line No. (1)	Class Code (2)	Title (3)	Salary Range (in dollars) (4)	Fiscal 2025 Actual Pos. 6/30/25 (5)	Fiscal 2026 Budgeted Positions (6)	Increment Run -PPE 11/23/25 (7)	Fiscal 2027 Budgeted Positions (8)	Annual Salary 7/1/26 (9)	Increase (Decrease) (Col. 8 less Col. 6) (10)	
<b><u>PRISM</u></b>										
51	2B04	Collection Rep. Supervisor	52,007 - 66,856		1		1	52,007		
52	2B11	Revenue Collection Manager	73,815 - 94,885	2	2	1	1	90,635	(1)	
53	2B28	Tax Assessor	52,059 - 56,949	1						
54	2B51	Tax Analyst 2	64,646 - 83,118	1						
55	2B55	Tax Collection Coordinator	78,538 - 100,969	1	1		1	78,538		
56	2L32	Administrative Specialist 2	66,266 - 85,195		1		1	66,266		
57	A620	Business Analyst	71,750 - 76,875	3	4	4	4	292,125		
58	A620	Director of Collections	101,275		1		1	101,275		
59	A620	PRISM Director	150,296	1	1	1	1	150,296		
60	A620	Project Manager	118,426	1	1	1	1	118,426		
61	A620	Security Compliance Analyst	69,188	1	2	2	2	138,376		
62	A620	Security Administrator	66,625			1				
63	A620	Systems Training Coordinator	49,081	1	1		1	49,081		
64	A620	Systems Training Manager	74,907	1	1	1	1	74,907		
65	S484	Assistant Project Manager	86,700	1	1	1	1	86,700		
66	1A37	Service Representative	45,119 - 49,039			2				
<b>Total PRISM</b>					<b>14</b>	<b>17</b>	<b>14</b>	<b>16</b>	<b>1,298,632</b>	<b>(1)</b>
<b><u>Payment Processing</u></b>										
67	1A03	Office Clerk 2	41,802 - 45,195	1	1	1	1	43,708		
68	1A22	Clerical Supervisor 2	52,059 - 56,949		1	1	1	57,574		
69	1A37	Service Representative	45,119 - 49,039		1		1	45,119		
70	1B81	Payment Processing Clerk	45,119 - 49,039	4	8	7	8	381,574		
71	1B82	Senior Payment Processing Clerk	47,931 - 52,236		2		2	95,862		
72	1B83	Payment Processing Clerk Supervisor	53,383 - 58,503	1	1	1	1	59,728		
73	1D41	Data Services Support Clerk	45,119 - 49,039	5	4	3	4	195,111		
74	2B02	Collection Customer Representative	49,406 - 53,908	1	1	1	1	55,333		
<b>Total Payment Processing</b>					<b>12</b>	<b>19</b>	<b>14</b>	<b>19</b>	<b>934,009</b>	
<b>Program Total</b>					<b>217</b>	<b>248</b>	<b>217</b>	<b>251</b>	<b>15,876,786</b>	<b>3</b>

71-531 (Program Based Budgeting Version)

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SCHEDULE 100  
LIST OF POSITIONS  
BY PROGRAM**

Department Revenue	No. 36	Program Tax Billing, Accounting & Customer Service	No. 11
Fund General	No. 01		

Line No. (1)	Class Code (2)	Title (3)	Salary Range (in dollars) (4)	Fiscal 2025 Actual Pos. 6/30/25 (5)	Fiscal 2026 Budgeted Positions (6)	Increment Run -PPE 11/23/25 (7)	Fiscal 2027 Budgeted Positions (8)	Annual Salary 7/1/26 (9)	Inc. (Dec.) (Col. 8 less Col. 6) (10)
1		Full-Time Civilian		217	248	217	251	15,876,786	3
2		Overtime						500,000	
3		Lump Sum						50,000	
4		Temporary & Seasonal						100,000	
5		FY26 Adjustments for Steps and Longevities						114,816	
<b>Total Gross Requirements</b>				217	248	217	251	16,641,602	3
Plus: Earned Increment								106,204	
Plus: Longevity								3,715	
Less: (Vacancy Allowance)								(2,045,934)	
<b>Total Budget</b>								14,705,587	

**Summary of Personal Services**

Line No. (1)	Category (2)	Fiscal 2025		Fiscal 2026			Fiscal 2027		Inc. / (Dec.) in Require. (Col. 9 less Col. 6) (10)	Inc. / (Dec.) in Bud. Pos. (Col. 8 less Col. 5) (11)
		Actual Positions 6/30/25 (3)	Actual Obligations (4)	Budgeted Positions (5)	Estimated Obligations (6)	Increment Run -PPE 11/23/25 (7)	Budgeted Positions (8)	Proposed Budget (9)		
1	Lump Sum		145,256		148,792			50,000	(98,792)	
2	Full Time - Civilian	217	13,979,348	248	12,680,552	217	251	14,055,587	1,375,035	3
3	Full Time - Uniform									
4	Bonus, Gross Adj.		6,508		234,995				(234,995)	
5	PT, Temp/Seas, Bd, SCG		118,334		208,249			100,000	(108,249)	
6	Overtime - Civilian		243,792		499,575			500,000	425	
7	Overtime - Uniform									
8	Unused Uniform Leave									
9	Shift/Stress									
10	H&L, IOD, LT-Sick		3,467		4,434				(4,434)	
11										
12										
<b>Total</b>		217	14,496,705	248	13,776,597	217	251	14,705,587	928,990	3

71-53J (Program Based Budgeting Version)



CITY OF PHILADELPHIA BUDGET OFFICE FISCAL 2027 OPERATING BUDGET			SCHEDULE 300 - 400 MATERIALS, SUPPLIES & EQUIPMENT BY PROGRAM			
Department		No.	Program		No.	
Revenue		36	Tax Billing, Accounting & Customer Service		11	
Fund		No.				
General		01				
Code	Description	Fiscal 2025 Actual Obligations	Fiscal 2026 Original Appropriations	Fiscal 2026 Estimated Obligations	Fiscal 2027 Proposed Budget	Increase or (Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
<b>Schedule 300 - Materials &amp; Supplies</b>						
301	Agricultural & Botanical					
302	Animal, Livestock & Marine					
303	Bakeshop, Dining Room & Kitchen					
304	Books & Other Publications					
305	Building & Construction					
306	Library Materials					
307	Chemicals & Gases					
308	Dry Goods, Notions & Wearing Apparel					
309	Cordage & Fibers					
310	Electrical & Communication					
311	General Equipment & Machinery					
312	Fire Fighting & Safety					
313	Food					
314	Fuel - Heating & Cooling					
316	General Hardware & Minor Tools					
317	Hospital & Laboratory					
318	Janitorial, Laundry & Household					
320	Office Materials & Supplies	18,950	14,000	105,342	14,000	(91,342)
322	Small Power Tools & Hand Tools					
323	Plumbing, AC & Space Heating					
324	Precision, Photographic & Artists	570		2,268	3,000	732
325	Printing	157,848	216,000	162,395	214,500	52,105
326	Recreational & Educational	30,000				
328	Vehicle Parts & Accessories					
335	Lubricants					
340	#2 Diesel Fuel					
341	Compressed Natural Gas (CNG)					
342	Liquid Propane Gas (LPG)					
345	Gasoline					
399	Other Materials & Supplies (not otherwise classified)	62		705		(705)
	Total	207,430	230,000	270,710	231,500	(39,210)
<b>Schedule 400 - Equipment</b>						
400	Equipment Control	41				
403	Bakeshop, Dining Room & Kitchen	1,108				
405	Construction, Dredging & Conveying					
410	Electrical, Lighting & Communications	1,320		3,085		(3,085)
411	General Equipment & Machinery					
412	Fire Fighting & Emergency					
417	Hospital & Laboratory					
420	Office Equipment	6,150				
423	Plumbing, AC & Space Heating					
424	Precision, Photographic & Artists					
426	Recreational & Educational					
427	Computer Equipment & Peripherals		25,000	1,915	25,000	23,085
428	Vehicles					
430	Furniture & Furnishings					
499	Other Equipment (not otherwise classified)					
	Total	8,619	25,000	5,000	25,000	20,000

71-53L (Program Based Budgeting Version)

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SUPPORTING DETAIL:  
PROFESSIONAL SERVICES AND  
CARE OF INDIVIDUALS, BY PROGRAM**

Department	No.	Program	No.
Revenue	36	Tax Billing, Accounting & Customer Service	11
Fund	No.		
General	01		

Class (1)	Description (2)	Fiscal 2025 Actual Obligations (3)	Fiscal 2026 Original Appropriation (4)	Fiscal 2026 Estimated Obligations (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
250s	Professional Services (250-254, 257-259)	566,179	1,048,242	431,221	627,000	195,779
290	Payments for Care of Individuals					

Minor Object Code	Name of Contractor or Provider	Fiscal 2025 Actual Obligations	Fiscal 2026 Original Appropriation	Fiscal 2026 Estimated Obligations	Fiscal 2027 Proposed Budget	Describe purpose or scope of service provided. Include, if applicable, unit cost of service.
250	Scotlandyard Security Services	83,897	113,000	113,000	130,000	Professional Security Services
250	TransUnion Risk & Alternative Data	4,325	30,000	5,000	30,000	Information Database Services
250	Multistate Tax Commission	114,453	160,208	154,118	160,000	Multistate Tax Commission
250	Wayne Moving & Storage	13,504			15,000	Professional Moving Services
250	TBD '26 & '27		265,034	9,103	7,000	Miscellaneous Services
	<b>Total Class 250</b>	<b>216,179</b>	<b>568,242</b>	<b>281,221</b>	<b>342,000</b>	
251	Fairfax Imaging, Inc.	50,000	50,000	50,000	50,000	MPPIS Maintenance & Support
251	Fast Enterprises, LLC	300,000	430,000	100,000	235,000	IT Service
	<b>Total Class 251</b>	<b>350,000</b>	<b>480,000</b>	<b>150,000</b>	<b>285,000</b>	

71-53N (Program Based Budgeting Version)

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SUPPORTING DETAIL:  
CLASSES OTHER THAN  
250s AND 290, BY PROGRAM**

Department	No.	Program	No.
Revenue	36	Tax Billing, Accounting & Customer Service	11
Fund	No.		
General	01		

Minor Object Code	Name of Contractor or Provider	Fiscal 2025 Actual Obligations	Fiscal 2026 Original Appropriation	Fiscal 2026 Estimated Obligations	Fiscal 2027 Proposed Budget	Describe purpose or scope of service provided. Include, if applicable, unit cost of service.
209	Forefunner Technologies	65,259	5,000	55,000	55,000	Phone Service
209	AT&T	406	1,000	1,000	1,000	Phone Service
	<b>Total class 209</b>	<b>65,665</b>	<b>6,000</b>	<b>56,000</b>	<b>56,000</b>	
216	Forefunner Technologies	98,715				Call Center Phone
216	Tyco Fire & Security			222	300	Genetec Software
216	SHI International	1,611				Articulate 360
216	TBD '26 & '27			778	700	Miscellaneous Software
	<b>Total class 216</b>	<b>1,611</b>		<b>778</b>	<b>700</b>	
256	Breslin Tax Advisory			30,000	91,000	Tax Training
256	Various Vendors	4,304	3,000	3,000	5,000	Miscellaneous Training
	<b>Total class 256</b>	<b>4,304</b>	<b>3,000</b>	<b>33,000</b>	<b>96,000</b>	
320	Allied Envelope	16,032	8,000	90,100	8,000	Various Envelopes
320	Amazon	42				Miscellaneous Office Supplies
320	Image Works	855				Various Stickers
320	Rodzina	320				Various Stampers
320	Staples	1,185	4,000	14,722	4,000	Miscellaneous Office Supplies
320	WB Mason	516	500	520	600	Miscellaneous Office Supplies
320	Various Vendors		1,500		1,400	Miscellaneous Office Supplies
	<b>Total class 320</b>	<b>18,950</b>	<b>14,000</b>	<b>105,342</b>	<b>14,000</b>	
325	Give Me Five	27,800	27,000	27,000	30,000	Small Commercial Printing Services
325	Philacor			2,265	6,000	Printing Materials
325	Vanguard Direct	86,400	140,000	92,100	137,000	Real Estate Printing Service
325	Vanguard Direct	32,200	45,000	40,000	39,000	Small Commercial Printing Services
325	Vanguard Direct	11,448	4,000	1,030	2,500	Miscellaneous Printing Services
	<b>Total class 325</b>	<b>157,848</b>	<b>216,000</b>	<b>162,395</b>	<b>214,500</b>	

71-530 (Program Based Budgeting Version)

CITY OF PHILADELPHIA BUDGET OFFICE FISCAL 2027 OPERATING BUDGET			PROGRAM SUMMARY			
Department Revenue		No. 36	Program Tax Billing, Accounting & Customer Service		No. 11	
Fund Acute Care Hospital Tax		No. 14				
<b>Summary by Class</b>						
Class (1)	Description (2)	Fiscal 2025 Actual Obligations (3)	Fiscal 2026 Original Appropriations (4)	Fiscal 2026 Estimated Obligations (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
100	Employee Compensation					
a)	Personal Services	30,000	30,000	30,000	30,000	
b)	Employee Benefits					
200	Purchase of Services					
300	Materials and Supplies	5,000	5,000	5,000	5,000	
400	Equipment		10,000	10,000	10,000	
500	Contributions, Indemnities and Taxes					
700	Debt Service					
800	Payments to Other Funds					
900	Advances and Misc. Payments					
Total		35,000	45,000	45,000	45,000	
<b>Summary of Positions</b>						
Code (1)	Category (2)	Actual Positions 6/30/25 (3)	Fiscal 2026 Budgeted Positions (4)	Increment Run PPE 11/23/25 (5)	Fiscal 2027 Budgeted Positions (6)	Increase or (Decrease) (7)
101	Full Time - Civilian					
105	Full Time - Uniform					
Total						
<b>Selected Associated Non-Tax Revenues by Type</b>						
Description (1)	Fiscal 2025 Actual Revenues (2)	Fiscal 2026 Original Budget (3)	Fiscal 2026 Estimate Revenues (4)	Fiscal 2027 Proposed Budget (5)	Increase or (Decrease) (6)	
Local (Non-Governmental)	263,820,542	250,000,000	250,000,000	250,000,000		
Federal						
State						
Other Governments						
Other Funds of the City						
Total	263,820,542	250,000,000	250,000,000	250,000,000		

71-53F (Program Based Budgeting Version)

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SCHEDULE 100  
LIST OF POSITIONS  
BY PROGRAM**

Department	No.	Program	No.
Revenue	36	Tax Billing, Accounting & Customer Service	11
Fund	No.		
General	01		

Line No. (1)	Class Code (2)	Title (3)	Salary Range (in dollars) (4)	Fiscal 2025 Actual Pos. 6/30/25 (5)	Fiscal 2026 Budgeted Positions (6)	Increment Run -PPE 11/23/25 (7)	Fiscal 2027 Budgeted Positions (8)	Annual Salary 7/1/26 (9)	Inc. (Dec.) (Col. 8 less Col. 6) (10)
1		Expenditure Transfer from the General Fund						30,000	

Total Gross Requirements								30,000	
Plus: Earned Increment									
Plus: Longevity									
Less: (Vacancy Allowance)									
Total Budget								30,000	

**Summary of Personal Services**

Line No. (1)	Category (2)	Fiscal 2025		Fiscal 2026			Fiscal 2027		Inc. / (Dec.) in Require. (Col. 9 less Col. 6) (10)	Inc. / (Dec.) in Bud. Pos. (Col. 8 less Col. 5) (11)
		Actual Positions 6/30/25 (3)	Actual Obligations (4)	Budgeted Positions (5)	Estimated Obligations (6)	Increment Run -PPE 11/23/25 (7)	Budgeted Positions (8)	Proposed Budget (9)		
1	Lump Sum									
2	Full Time - Civilian		30,000		30,000			30,000		
3	Full Time - Uniform									
4	Bonus, Gross Adj.									
5	PT, Temp/Seas, Bd, SCG									
6	Overtime - Civilian									
7	Overtime - Uniform									
8	Unused Uniform Leave									
9	Shift/Stress									
10	H&L, IOD, LT-Sick									
11										
12										
Total			30,000		30,000			30,000		

71-53J (Program Based Budgeting Version)

CITY OF PHILADELPHIA BUDGET OFFICE FISCAL 2027 OPERATING BUDGET			SCHEDULE 300 - 400 MATERIALS, SUPPLIES & EQUIPMENT BY PROGRAM			
Department		No.	Program		No.	
Revenue		36	Tax Billing, Accounting & Customer Service		11	
Fund		No.				
General		01				
Code	Description	Fiscal 2025 Actual Obligations	Fiscal 2026 Original Appropriations	Fiscal 2026 Estimated Obligations	Fiscal 2027 Proposed Budget	Increase or (Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
<b>Schedule 300 - Materials &amp; Supplies</b>						
301	Agricultural & Botanical					
302	Animal, Livestock & Marine					
303	Bakeshop, Dining Room & Kitchen					
304	Books & Other Publications					
305	Building & Construction					
306	Library Materials					
307	Chemicals & Gases					
308	Dry Goods, Notions & Wearing Apparel					
309	Cordage & Fibers					
310	Electrical & Communication					
311	General Equipment & Machinery					
312	Fire Fighting & Safety					
313	Food					
314	Fuel - Heating & Cooling					
316	General Hardware & Minor Tools					
317	Hospital & Laboratory					
318	Janitorial, Laundry & Household					
320	Office Materials & Supplies	5,000	5,000	5,000	5,000	
322	Small Power Tools & Hand Tools					
323	Plumbing, AC & Space Heating					
324	Precision, Photographic & Artists					
325	Printing					
326	Recreational & Educational					
328	Vehicle Parts & Accessories					
335	Lubricants					
340	#2 Diesel Fuel					
341	Compressed Natural Gas (CNG)					
342	Liquid Propane Gas (LPG)					
345	Gasoline					
399	Other Materials & Supplies (not otherwise classified)					
	Total	5,000	5,000	5,000	5,000	
<b>Schedule 400 - Equipment</b>						
400	Equipment Control					
403	Bakeshop, Dining Room & Kitchen					
405	Construction, Dredging & Conveying					
410	Electrical, Lighting & Communications					
411	General Equipment & Machinery					
412	Fire Fighting & Emergency					
417	Hospital & Laboratory					
420	Office Equipment		10,000	10,000	10,000	
423	Plumbing, AC & Space Heating					
424	Precision, Photographic & Artists					
426	Recreational & Educational					
427	Computer Equipment & Peripherals					
428	Vehicles					
430	Furniture & Furnishings					
499	Other Equipment (not otherwise classified)					
	Total		10,000	10,000	10,000	

CITY OF PHILADELPHIA BUDGET OFFICE FISCAL 2027 OPERATING BUDGET		PERFORMANCE MEASURES	
Department	No.	Program	No.
Revenue	36	Delinquent Tax Collection	12
<b>Program Description</b>			
<p><i>In partnership with the Law Department, Revenue employs various enforcement tools to compel payment of delinquent taxes, fees, and fines. These include sending letters and emails, placing liens on properties, referring accounts to collection agencies, closing non-compliant businesses, requiring tax clearance for refunds, payments, and permits, conducting Sheriff's Sales, filing suits in Municipal and Common Pleas Courts, sequestering rents from delinquent properties, and administering payment agreements. Before initiating enforcement actions and throughout enforcement noticing, Revenue conducts targeted outreach to connect vulnerable customers with available assistance programs. These efforts aim to prevent households from additional enforcement actions by helping them access Real Estate tax assistance programs or enter into a payment agreement.</i></p>			
<b>Program Objectives</b>			
<p>Revenue will strengthen its tools to improve Realty Transfer Tax compliance through enhanced data sharing with partner departments and updated regulations that align with current law and departmental policy.</p> <p>Revenue will further automate compliance processes to ensure that chronically delinquent property owners face coordinated legal action across all properties they own, including properties located outside Philadelphia. Automated referrals to outside co-counsel will support lien placement on properties outside the city.</p>			
<b>Performance Measures</b>			
Description	Fiscal 2025 Year-End	Fiscal 2026 Target	Fiscal 2027 Target
(1)	(2)	(3)	(4)
Percent change in delinquent principal outstanding - Real Estate Tax	12.3%	8.0%	8.0%
<u>Comments:</u>	Revenue expects 2027 property revaluation and pending appeals to affect collections. The target reflects measures reached during the last revaluation period.		
Percent of delinquent Real Estate Tax accounts in payment agreements	11.9%	15.0%	15.0%
<u>Comments:</u>			
<u>Comments:</u>			
<u>Comments:</u>			
<u>Comments:</u>			
<u>Comments:</u>			
<u>Comments:</u>			

71-53EZ (Program Based Budgeting Version)

CITY OF PHILADELPHIA BUDGET OFFICE FISCAL 2027 OPERATING BUDGET				PROGRAM SUMMARY - ALL FUNDS		
Department Revenue		No. 36	Program Delinquent Tax Collections			No. 12
<b>Summary by Fund</b>						
Fund No. (1)	Fund (2)	Fiscal 2025 Actual Obligations (3)	Fiscal 2026 Original Appropriations (4)	Fiscal 2026 Estimated Obligations (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
01	General	5,350,209	5,665,247	6,012,505	6,032,848	20,343
08	Grants	10,781,000	19,550,000	15,025,000	15,025,000	
Total		16,131,209	25,215,247	21,037,505	21,057,848	20,343
<b>Summary of Full Time Positions by Fund</b>						
Fund No. (1)	Fund (2)	Actual Positions 6/30/25 (3)	Fiscal 2026 Budgeted (4)	Fiscal 2026 PPE 11/23/25 (5)	Fiscal 2027 Budgeted (6)	Inc. / (Dec.) (Col. 6 less 4) (7)
01	General	58	75	60	75	
Total Full Time		58	75	60	75	
<b>Summary of Non-Tax Revenues by Fund</b>						
Fund No. (1)	Fund (2)	Fiscal 2025 Actual Revenues (3)	Fiscal 2026 Original Budget (4)	Fiscal 2026 Estimated Revenues (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
08	Grants	16,479,191	19,550,000	15,025,000	15,025,000	
Total		16,479,191	19,550,000	15,025,000	15,025,000	
<b>Selected Associated Capital Projects</b>						
Dept. Where Appropriated (1)	Description (2)	Carry Forward (3)	Fiscal 2026 Original Approp. (GO Only) (4)	Fiscal 2026 Original Approp. (All Other Sources) (5)	Fiscal 2027 Proposed Budget (GO Only) (6)	Fiscal 2027 Proposed Bdgt (All Other Sources) (7)
Total						
<b>Selected Associated Operating Costs</b>						
Dept. Where Appropriated (1)	Description (2)	Fiscal 2025 Calculated Obligations (3)	Fiscal 2026 Calculated Appropriations (4)	Fiscal 2026 Calculated Obligations (5)	Fiscal 2027 Calculated Budget (6)	Increase or (Decrease) (7)
Finance	Employee Benefits - Civilian	1,690,152	1,713,467	1,778,636	1,870,530	91,895
Finance	Employee Benefits - Uniform					
Total		1,690,152	1,713,467	1,778,636	1,870,530	91,895

CITY OF PHILADELPHIA BUDGET OFFICE FISCAL 2027 OPERATING BUDGET			PROGRAM SUMMARY			
Department Revenue		No. 36	Program Delinquent Tax Collections		No. 12	
Fund General		No. 01				
<b>Summary by Class</b>						
Class (1)	Description (2)	Fiscal 2025 Actual Obligations (3)	Fiscal 2026 Original Appropriations (4)	Fiscal 2026 Estimated Obligations (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
100	Employee Compensation					
a)	Personal Services	4,212,699	4,382,247	4,679,505	4,663,816	(15,689)
b)	Employee Benefits					
200	Purchase of Services	1,094,888	1,247,000	1,297,000	1,333,032	36,032
300	Materials and Supplies	42,212	36,000	36,000	36,000	
400	Equipment	410				
500	Contributions, Indemnities and Taxes					
700	Debt Service					
800	Payments to Other Funds					
900	Advances and Misc. Payments					
Total		5,350,209	5,665,247	6,012,505	6,032,848	20,343
<b>Summary of Positions</b>						
Code (1)	Category (2)	Actual Positions 6/30/25 (3)	Fiscal 2026 Budgeted Positions (4)	Increment Run PPE 11/23/25 (5)	Fiscal 2027 Budgeted Positions (6)	Increase or (Decrease) (7)
101	Full Time - Civilian	58	75	60	75	
105	Full Time - Uniform					
Total		58	75	60	75	
<b>Selected Associated Non-Tax Revenues by Type</b>						
Description (1)	Fiscal 2025 Actual Revenues (2)	Fiscal 2026 Original Budget (3)	Fiscal 2026 Estimated Revenues (4)	Fiscal 2027 Proposed Budget (5)	Increase or (Decrease) (6)	
Local (Non-Governmental)						
Federal						
State						
Other Governments						
Other Funds of the City						
Total						

71-53F (Program Based Budgeting Version)

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SCHEDULE 100  
LIST OF POSITIONS  
BY PROGRAM**

Department				No.	Program				No.
Revenue				36	Delinquent Tax Collections				12
Fund				No.					
General				01					
Line No.	Class Code	Title	Salary Range (in dollars)	Fiscal 2025 Actual Pos. 6/30/25	Fiscal 2026 Budgeted Positions	Increment Run -PPE 11/23/25	Fiscal 2027 Budgeted Positions	Annual Salary 7/1/26	Increase (Decrease) (Col. 8 less Col. 6)
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
<b><u>Delinquent Collection</u></b>									
1	1A37	Service Representative	45,119 - 49,039		1				(1)
2	1B75	Medical Clerk	53,383 - 58,503			1			
3	1D41	Data Service Support Clerk	45,119 - 49,039	3	3	2	4	185,021	1
4	2B02	Collection Customer Representative	49,406 - 53,908	4	5	5	5	252,157	
5	2B04	Collection Representative Supervisor	52,007 - 66,856		1	1	1	60,317	
6	2B10	Assistant Revenue Collection Manager	60,833 - 78,190	1	1	1	1	79,015	
7	2B18	Revenue Collection Representative	50,730 - 55,413	4	4	3	4	219,844	
8	2B20	Revenue Collections Officer 1	96,194 - 123,688		1	1	1	125,113	
9	2B32	Revenue Examiner 2	64,646 - 83,118	1	1	1	1	84,573	
10	2B50	Tax Analyst 1	50,736 - 65,227	2	2				(2)
11	2B51	Tax Analyst 2	64,646 - 83,118	3	4	6	6	478,899	2
12	2B55	Tax Collections Coordinator	78,538 - 100,969	1	1	1	1	101,794	
13	2L10	Administrative Assistant Non-Confidential	52,007 - 66,856	1	1	1	1	68,695	
14	2L32	Administrative Specialist 2 (Non-Confidential)	66,266 - 85,195	1	1	1	1	86,899	
15	E695	Executive Asst/Director of Collections	121,973	1	1		1	121,973	
16	R551	Research Analyst	80,975	1	1	1	1	80,975	
<b>Total Delinquent Collection</b>					<b>23</b>	<b>28</b>	<b>25</b>	<b>28</b>	<b>1,945,275</b>
<b><u>Legal Services</u></b>									
17	1A03	Office Clerk 2	41,802 - 45,195	1	1	1	1	45,820	
18	1A04	Clerk 3	49,406 - 53,908		2		2	98,812	
19	1A37	Service Representative	45,119 - 49,039	1	2		2	90,238	
20	1D41	Data Service Support Clerk	45,119 - 49,039	3	3	2	3	145,447	
21	2A01	Financial Technician	47,158 - 60,629		1		1	47,158	
22	2B02	Collection Customer Representative	49,406 - 53,908	1	2	2	2	103,939	
23	2B04	Collection Representative Supervisor	52,007 - 66,856		1		1	52,007	
24	2B18	Revenue Collection Representative	50,730 - 55,413	2	3	3	3	169,114	
25	2B20	Revenue Collections Officer 1	96,194 - 123,688	1	1	1	1	124,913	
26	2B49	Tax Analyst Trainee	47,158 - 60,629		4		4	188,632	
27	2B50	Tax Analyst 1	50,736 - 65,227	3	3	2	2	130,454	(1)
28	2B51	Tax Analyst 2	64,646 - 83,118	12	12	13	13	1,041,923	1
29	2B55	Tax Collections Coordinator	78,538 - 100,969	3	4	3	4	373,092	
30	2L01	Administrative Technician	44,711 - 57,495	3	3		3	134,133	
31	2L10	Administrative Assistant (Non-Confidential)	52,007 - 66,856	2	2	4	2	368,729	
32	2L20	Administrative Officer	66,266 - 85,195	1	1	1	1	86,620	
33	7A03	Semi-Skilled Laborer	45,119 - 49,039	2	2	2	2	96,435	
34	1B81	Payment Processing Clerk	45,119 - 49,039			1			
<b>Total Legal Services</b>					<b>35</b>	<b>47</b>	<b>35</b>	<b>47</b>	<b>3,297,466</b>
<b>Program Total</b>					<b>58</b>	<b>75</b>	<b>60</b>	<b>75</b>	<b>5,242,741</b>

71-531 (Program Based Budgeting Version)

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SCHEDULE 100  
LIST OF POSITIONS  
BY PROGRAM**

Department	No.	Program	No.
Revenue	36	Delinquent Tax Collections	12
Fund	No.		
General	01		

Line No. (1)	Class Code (2)	Title (3)	Salary Range (in dollars) (4)	Fiscal 2025 Actual Pos. 6/30/25 (5)	Fiscal 2026 Budgeted Positions (6)	Increment Run -PPE 11/23/25 (7)	Fiscal 2027 Budgeted Positions (8)	Annual Salary 7/1/26 (9)	Inc. (Dec.) (Col. 8 less Col. 6) (10)
1		Full-Time Civilian		58	75	60	75	5,242,741	
2		Overtime						40,000	
3		Lump Sum						20,000	
4		FY26 Adjustments for Steps and Longevities						43,093	
<b>Total Gross Requirements</b>				58	75	60	75	5,345,834	
Plus: Earned Increment								37,324	
Plus: Longevity								1,906	
Less: (Vacancy Allowance)								(721,248)	
<b>Total Budget</b>								4,663,816	

**Summary of Personal Services**

Line No. (1)	Category (2)	Fiscal 2025		Fiscal 2026			Fiscal 2027		Inc. / (Dec.) in Require. (Col. 9 less Col. 6) (10)	Inc. / (Dec.) in Bud. Pos. (Col. 8 less Col. 5) (11)
		Actual Positions 6/30/25 (3)	Actual Obligations (4)	Budgeted Positions (5)	Estimated Obligations (6)	Increment Run -PPE 11/23/25 (7)	Budgeted Positions (8)	Proposed Budget (9)		
1	Lump Sum		13,518		170,784			20,000	(150,784)	
2	Full Time - Civilian	58	4,159,861	75	4,377,641	60	75	4,603,816	226,175	
3	Full Time - Uniform									
4	Bonus, Gross Adj.		4,041		75,574				(75,574)	
5	PT, Temp/Seas, Bd, SCG		15,496		18,306				(18,306)	
6	Overtime - Civilian		12,822		36,698			40,000	3,302	
7	Overtime - Uniform									
8	Unused Uniform Leave									
9	Shift/Stress									
10	H&L, IOD, LT-Sick		6,961		502				(502)	
11										
12										
<b>Total</b>		58	4,212,699	75	4,679,505	60	75	4,663,816	(15,689)	

71-53J (Program Based Budgeting Version)



CITY OF PHILADELPHIA BUDGET OFFICE FISCAL 2027 OPERATING BUDGET			SCHEDULE 300 - 400 MATERIALS, SUPPLIES & EQUIPMENT BY PROGRAM			
Department		No.	Program		No.	
Revenue		36	Delinquent Tax Collections		12	
Fund		No.				
General		01				
Code	Description	Fiscal 2025 Actual Obligations	Fiscal 2026 Original Appropriations	Fiscal 2026 Estimated Obligations	Fiscal 2027 Proposed Budget	Increase or (Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
<b>Schedule 300 - Materials &amp; Supplies</b>						
301	Agricultural & Botanical					
302	Animal, Livestock & Marine					
303	Bakeshop, Dining Room & Kitchen					
304	Books & Other Publications		2,000	2,000	2,000	
305	Building & Construction					
306	Library Materials					
307	Chemicals & Gases					
308	Dry Goods, Notions & Wearing Apparel					
309	Cordage & Fibers					
310	Electrical & Communication					
311	General Equipment & Machinery					
312	Fire Fighting & Safety					
313	Food					
314	Fuel - Heating & Cooling					
316	General Hardware & Minor Tools					
317	Hospital & Laboratory					
318	Janitorial, Laundry & Household					
320	Office Materials & Supplies	28,284	34,000	32,177	32,000	(177)
322	Small Power Tools & Hand Tools					
323	Plumbing, AC & Space Heating					
324	Precision, Photographic & Artists					
325	Printing	13,928		1,823	2,000	177
326	Recreational & Educational					
328	Vehicle Parts & Accessories					
335	Lubricants					
340	#2 Diesel Fuel					
341	Compressed Natural Gas (CNG)					
342	Liquid Propane Gas (LPG)					
345	Gasoline					
399	Other Materials & Supplies (not otherwise classified)					
Total		42,212	36,000	36,000	36,000	
<b>Schedule 400 - Equipment</b>						
400	Equipment Control					
403	Bakeshop, Dining Room & Kitchen					
405	Construction, Dredging & Conveying					
410	Electrical, Lighting & Communications					
411	General Equipment & Machinery					
412	Fire Fighting & Emergency					
417	Hospital & Laboratory					
420	Office Equipment					
423	Plumbing, AC & Space Heating					
424	Precision, Photographic & Artists					
426	Recreational & Educational					
427	Computer Equipment & Peripherals	410				
428	Vehicles					
430	Furniture & Furnishings					
499	Other Equipment (not otherwise classified)					
Total		410				

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SUPPORTING DETAIL:  
PROFESSIONAL SERVICES AND  
CARE OF INDIVIDUALS, BY PROGRAM**

Department		No.	Program		No.	
Revenue		36	Delinquent Tax Collections		12	
Fund		No.				
General		01				
Class (1)	Description (2)	Fiscal 2025 Actual Obligations (3)	Fiscal 2026 Original Appropriation (4)	Fiscal 2026 Estimated Obligations (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
250s	Professional Services (250-254, 257-259)	944,598	1,133,500	1,130,574	1,115,532	(15,042)
290	Payments for Care of Individuals					
Minor Object Code	Name of Contractor or Provider	Fiscal 2025 Actual Obligations	Fiscal 2026 Original Appropriation	Fiscal 2026 Estimated Obligations	Fiscal 2027 Proposed Budget	Describe purpose or scope of service provided. Include, if applicable, unit cost of service.
250	AAL Acquest Corporation	485,605	440,000	440,000	500,000	Tax Information Cert. (Sheriff Sales)
250	Acumen Group, Inc.	122,205	60,000	125,000	125,000	Law Document Management
250	B&R Professional Services	3,467	1,500	1,500	5,000	Subpoena & Complaint Services
250	Bloomberg Industry Group	10,379	50,000		14,032	Subpoena & Complaint Services
250	GSB&B LLC	50,000		50,000	50,000	Sequestrators
250	it's Done! Courier LLC		100,000	41,607		Writ Services
250	Lawton Associates, Inc.		100,000	80,000		Writ Services
250	PA Constable		10,000	10,000	10,000	Phila. Municipal Court Services
250	Philadelphia Writ Services, Inc.	65,000	100,000			Writ Services
250	RCDH of Pennsylvania, Inc./Vista Real Estate	134,013		150,000	150,000	Outside Appraisers
250	Sera Property Management LLC			20,000	50,000	Writ Services
250	TransUnion Risk & Alternative Data Solutions, Inc.	23,005	18,000	18,000	25,000	Public Access Database
250	Various Vendors & Employee Reimbursements	1,609	12,500	12,500	5,000	Petty Cash & Reimbursements
250	Various Courts, Sheriff's Offices, Municipalities	6,357	17,310	17,310	7,000	Complaint & Judgement Fees
250	Various Vendors		10,000	6,217	6,000	Misc. Professional Services
250	Various Vendors		214,190	33,908	27,000	Outside Appraisers
	<b>Total class 250</b>	<b>901,639</b>	<b>1,133,500</b>	<b>1,006,042</b>	<b>974,032</b>	
253	Philadelphia Writ Services			100,000	100,000	Writ Services
253	Christine Bak			22,500	22,500	Law services
253	Hecker Fink LLP	30,000				Law services
253	Pennsylvania State Constable				5,000	Property owners code violations
253	Various Vendors	12,460		2,032	13,000	Legal Services
	<b>Total class 253</b>	<b>42,460</b>		<b>124,532</b>	<b>140,500</b>	
258	Various Vendors	499			1,000	Court reporters and transcripts
	<b>Total class 258</b>	<b>499</b>			<b>1,000</b>	

71-53N (Program Based Budgeting Version)

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SUPPORTING DETAIL:  
CLASSES OTHER THAN  
250s AND 290, BY PROGRAM**

Department Revenue	No. 36	Program Delinquent Tax Collections	No. 12
Fund General	No. 10		

Minor Object Code	Name of Contractor or Provider	Fiscal 2025 Actual Obligations	Fiscal 2026 Original Appropriation	Fiscal 2026 Estimated Obligations	Fiscal 2027 Proposed Budget	Describe purpose or scope of service provided. Include, if applicable, unit cost of service.
210	Pitney Bowes Bank, Inc. (Reserved Account)	142,060	110,000	160,000	213,000	Postage
	<b>Total class 210</b>	<b>142,060</b>	<b>110,000</b>	<b>160,000</b>	<b>213,000</b>	

71-530 (Program Based Budgeting Version)

CITY OF PHILADELPHIA BUDGET OFFICE FISCAL 2027 OPERATING BUDGET			PROGRAM SUMMARY			
Department Revenue		No. 36	Program Delinquent Tax Collections			No. 12
Fund Grants		No. 08				
<b>Summary by Class</b>						
Class (1)	Description (2)	Fiscal 2025 Actual Obligations (3)	Fiscal 2026 Original Appropriations (4)	Fiscal 2026 Estimated Obligations (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
100	Employee Compensation					
a)	Personal Services					
b)	Employee Benefits					
200	Purchase of Services	10,781,000	19,550,000	15,025,000	15,025,000	
300	Materials and Supplies					
400	Equipment					
500	Contributions, Indemnities and Taxes					
700	Debt Service					
800	Payments to Other Funds					
900	Advances and Misc. Payments					
Total		10,781,000	19,550,000	15,025,000	15,025,000	
<b>Summary of Positions</b>						
Code (1)	Category (2)	Actual Positions 6/30/25 (3)	Fiscal 2026 Budgeted Positions (4)	Increment Run PPE 11/23/25 (5)	Fiscal 2027 Budgeted Positions (6)	Increase or (Decrease) (7)
101	Full Time - Civilian					
105	Full Time - Uniform					
Total						
<b>Selected Associated Non-Tax Revenues by Type</b>						
Description (1)	Fiscal 2025 Actual Revenues (2)	Fiscal 2026 Original Budget (3)	Fiscal 2026 Estimate Revenues (4)	Fiscal 2027 Proposed Budget (5)	Increase or (Decrease) (6)	
Local (Non-Governmental)						
Federal						
State		150,000	150,000	150,000		
Other Governments	16,479,191	19,400,000	14,875,000	14,875,000		
Other Funds of the City						
Total	16,479,191	19,550,000	15,025,000	15,025,000		

71-53F (Program Based Budgeting Version)

<b>CITY OF PHILADELPHIA BUDGET OFFICE FISCAL 2027 OPERATING BUDGET</b>	<b>GRANT INFORMATION SUMMARY WITHIN PROGRAM</b>
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Department Revenue	No. 36	Program Delinquent Tax Collections	No. 12
Fund Grants	No. 08		

<i>Funding Sources</i>	Grant Title Delinquent Tax Collection Program	Grant Number G36L05	Index Code 360533
<i>Federal</i>	Award Period '7/1/25 - 6/30/26	Type of Grant Reimbursement	
<input checked="" type="checkbox"/> <i>State</i>			
<input checked="" type="checkbox"/> <i>Other Govt.</i>			
<i>Local (Non-Govt.)</i>			

**Grant Objective**

Commissions for the collection of delinquent taxes, fees, and fines.

**Summary by Class**

Class (1)	Description (2)	Fiscal 2025 Actual Obligations (3)	Fiscal 2026 Original Appropriations (4)	Fiscal 2026 Estimated Obligations (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
100 a)	Personal Services					
100 b)	Employee Benefits - Total					
	Class 186 - Flex Cash Pmts.					
	Class 187 - Worker's Comp. - Disability					
	Class 188 - Worker's Comp. - Medical					
	Class 189 - Medicare Tax					
	Class 190 - Pension Obligation Bonds					
	Class 191 - Pension Contributions					
	Class 192 - FICA					
	Class 193 - Health / Medical					
	Class 194 - Group Life					
	Class 195 - Group Legal					
	Class 198 - Municipal Plan 10 - City Match					
200	Purchase of Services	10,781,000	19,400,000	14,875,000	14,875,000	
300	Materials and Supplies					
400	Equipment					
500	Contributions, Indemnities and Taxes					
800	Payments to Other Funds					
900	Advances and Misc. Payments					
	Total	10,781,000	19,400,000	14,875,000	14,875,000	

**Summary by Funding Source**

Code (1)	Category (2)	Fiscal 2025 Actual Revenues (3)	Fiscal 2026 Original Budget (4)	Fiscal 2026 Estimated Revenues (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
100	Federal					
200	State					
300	Other Governments	16,479,191	19,400,000	14,875,000	14,875,000	
400	Local (Non-Governmental)					
	Total	16,479,191	19,400,000	14,875,000	14,875,000	

**Summary of Positions**

Code (1)	Category (2)	Actual Pos. 6/30/25 (3)	Fiscal 2026 Budgeted Pos. (4)	Incr. Run PPE 11/23/25 (5)	Fiscal 2027 Budgeted Pos. (6)	Inc. / (Dec.) (Col. 6 less Col. 4) (7)
101	Full Time - Civilian					
105	Full Time - Uniform					
	Total					

71-53P (Program Based Budgeting Version)

<b>CITY OF PHILADELPHIA BUDGET OFFICE FISCAL 2027 OPERATING BUDGET</b>	<b>GRANT INFORMATION SUMMARY WITHIN PROGRAM</b>
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Department Revenue	No. 36	Program Delinquent Tax Collections	No. 12
Fund Grants	No. 08		

<i>Funding Sources</i>	Grant Title Delinquent Tax Collection Program	Grant Number G36216	Index Code 360534
<input checked="" type="checkbox"/> Federal			
<input type="checkbox"/> State	Award Period 7/1/25 - 6/30/26	Type of Grant Reimbursement	
<input type="checkbox"/> Other Govt.			
<input type="checkbox"/> Local (Non-Govt.)	<b>Grant Objective</b>		

Collect sales tax refunds due to the City of Philadelphia from the Commonwealth.

**Summary by Class**

Class (1)	Description (2)	Fiscal 2025 Actual Obligations (3)	Fiscal 2026 Original Appropriations (4)	Fiscal 2026 Estimated Obligations (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
100 a)	Personal Services					
100 b)	Employee Benefits - Total					
	Class 186 - Flex Cash Pmts.					
	Class 187 - Worker's Comp. - Disability					
	Class 188 - Worker's Comp. - Medical					
	Class 189 - Medicare Tax					
	Class 190 - Pension Obligation Bonds					
	Class 191 - Pension Contributions					
	Class 192 - FICA					
	Class 193 - Health / Medical					
	Class 194 - Group Life					
	Class 195 - Group Legal					
	Class 198 - Municipal Plan 10 - City Match					
200	Purchase of Services		150,000	150,000	150,000	
300	Materials and Supplies					
400	Equipment					
500	Contributions, Indemnities and Taxes					
800	Payments to Other Funds					
900	Advances and Misc. Payments					
	Total		150,000	150,000	150,000	

**Summary by Funding Source**

Code (1)	Category (2)	Fiscal 2025 Actual Revenues (3)	Fiscal 2026 Original Budget (4)	Fiscal 2026 Estimated Revenues (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
100	Federal					
200	State		150,000	150,000	150,000	
300	Other Governments					
400	Local (Non-Governmental)					
	Total		150,000	150,000	150,000	

**Summary of Positions**

Code (1)	Category (2)	Actual Pos. 6/30/25 (3)	Fiscal 2026 Budgeted Pos. (4)	Incr. Run PPE 11/23/25 (5)	Fiscal 2027 Budgeted Pos. (6)	Inc. / (Dec.) (Col. 6 less Col. 4) (7)
101	Full Time - Civilian					
105	Full Time - Uniform					
	Total					

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**PERFORMANCE MEASURES**

Department Revenue	No. 36	Program Taxpayer Assistance and Credit	No. 13
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**Program Description**

*Revenue provides tax relief to individual homeowners and business taxpayers through this program. The Department administers multiple business tax credit programs, as well as seven different Real Estate Tax assistance programs, such as the Homestead Exemption and the Owner-Occupied Payment Agreement.*

**Program Objectives**

Revenue will expand strategic outreach efforts to increase participation in Real Estate Tax assistance programs and promote the combined assistance application through community partners and targeted engagement.

Based on user feedback, Revenue will continue to improve the combined Real Estate Tax assistance application with a focus on usability, language accessibility, and reducing barriers for eligible property owners.

Revenue will continue processing Real Estate Tax assistance applications within 30 days to ensure timely and reliable access to relief for eligible taxpayers.

**Performance Measures**

Description	Fiscal 2025 Year-End	Fiscal 2026 Target	Fiscal 2027 Target
(1)	(2)	(3)	(4)
Percent of eligible homeowners receiving relief	76.9%	81.5%	81.5%
<u>Comments:</u>			
Count of properties enrolled in Homestead or Longtime Owner Occupants Program (LOOP)	259,300	275,225	276,000
<u>Comments:</u>			
<u>Comments:</u>			
<u>Comments:</u>			
<u>Comments:</u>			
<u>Comments:</u>			

71-53EZ (Program Based Budgeting Version)

CITY OF PHILADELPHIA BUDGET OFFICE FISCAL 2027 OPERATING BUDGET				PROGRAM SUMMARY - ALL FUNDS		
Department Revenue		No. 36	Program Tax Assistance & Credit Programs			No. 13
<b>Summary by Fund</b>						
Fund No. (1)	Fund (2)	Fiscal 2025 Actual Obligations (3)	Fiscal 2026 Original Appropriations (4)	Fiscal 2026 Estimated Obligations (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
01	General	1,623,589	644,024	630,589	622,032	(8,557)
Total		1,623,589	644,024	630,589	622,032	(8,557)
<b>Summary of Full Time Positions by Fund</b>						
Fund No. (1)	Fund (2)	Actual Positions 6/30/25 (3)	Fiscal 2026 Budgeted (4)	Fiscal 2026 PPE 11/23/25 (5)	Fiscal 2027 Budgeted (6)	Inc. / (Dec.) (Col. 6 less 4) (7)
01	General	7	8	7	8	
Total Full Time		7	8	7	8	
<b>Summary of Non-Tax Revenues by Fund</b>						
Fund No. (1)	Fund (2)	Fiscal 2025 Actual Revenues (3)	Fiscal 2026 Original Budget (4)	Fiscal 2026 Estimated Revenues (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
Total						
<b>Selected Associated Capital Projects</b>						
Dept. Where Appropriated (1)	Description (2)	Carry Forward (3)	Fiscal 2026 Original Approp. (GO Only) (4)	Fiscal 2026 Original Approp. (All Other Sources) (5)	Fiscal 2027 Proposed Budget (GO Only) (6)	Fiscal 2027 Proposed Bdgt (All Other Sources) (7)
Total						
<b>Selected Associated Operating Costs</b>						
Dept. Where Appropriated (1)	Description (2)	Fiscal 2025 Calculated Obligations (3)	Fiscal 2026 Calculated Appropriations (4)	Fiscal 2026 Calculated Obligations (5)	Fiscal 2027 Calculated Budget (6)	Increase or (Decrease) (7)
Finance	Employee Benefits - Civilian	210,029	232,820	201,682	223,884	22,203
Finance	Employee Benefits - Uniform					
Total		210,029	232,820	201,682	223,884	22,203

CITY OF PHILADELPHIA BUDGET OFFICE FISCAL 2027 OPERATING BUDGET			PROGRAM SUMMARY			
Department Revenue		No. 36	Program Tax Assistance & Credit Programs		No. 13	
Fund General		No. 01				
<b>Summary by Class</b>						
Class (1)	Description (2)	Fiscal 2025 Actual Obligations (3)	Fiscal 2026 Original Appropriations (4)	Fiscal 2026 Estimated Obligations (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
100	Employee Compensation					
a)	Personal Services	518,178	583,024	509,589	561,032	51,443
b)	Employee Benefits					
200	Purchase of Services	941,511	60,000	120,000	60,000	(60,000)
300	Materials and Supplies	163,900	1,000	1,000	1,000	
400	Equipment					
500	Contributions, Indemnities and Taxes					
700	Debt Service					
800	Payments to Other Funds					
900	Advances and Misc. Payments					
Total		1,623,589	644,024	630,589	622,032	(8,557)
<b>Summary of Positions</b>						
Code (1)	Category (2)	Actual Positions 6/30/25 (3)	Fiscal 2026 Budgeted Positions (4)	Increment Run PPE 11/23/25 (5)	Fiscal 2027 Budgeted Positions (6)	Increase or (Decrease) (7)
101	Full Time - Civilian	7	8	7	8	
105	Full Time - Uniform					
Total		7	8	7	8	
<b>Selected Associated Non-Tax Revenues by Type</b>						
Description (1)	Fiscal 2025 Actual Revenues (2)	Fiscal 2026 Original Budget (3)	Fiscal 2026 Estimated Revenues (4)	Fiscal 2027 Proposed Budget (5)	Increase or (Decrease) (6)	
Local (Non-Governmental)						
Federal						
State						
Other Governments						
Other Funds of the City						
Total						

71-53F (Program Based Budgeting Version)

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SCHEDULE 100  
LIST OF POSITIONS  
BY PROGRAM**

Department Revenue	No. 36	Program Tax Assistance & Credit Programs	No. 13
Fund General	No. 01		

Line No. (1)	Class Code (2)	Title (3)	Salary Range (in dollars) (4)	Fiscal 2025 Actual Pos. 6/30/25 (5)	Fiscal 2026 Budgeted Positions (6)	Increment Run -PPE 11/23/25 (7)	Fiscal 2027 Budgeted Positions (8)	Annual Salary 7/1/26 (9)	Increase (Decrease) (Col. 8 less Col. 6) (10)
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		<b><u>Taxpayer Assistance</u></b>							
1	2B02	Collection Customer Representative	49,406 - 53,908	3	4	1	4	197,624	
2	2B04	Collection Representative Supervisor	52,007 - 66,856	1	1	1	1	68,193	
3	2B11	Revenue Collections Manager	73,815 - 94,885	1	1	1	1	85,374	
4	2B40	Tax and Revenue Conferee	76,622 - 98,506	1	1	1	1	100,230	
5	A620	Director of Comms - Outreach & Tax Assistance	112,200	1	1	1	1	112,200	
6	1A37	Service Representative	45,119 - 49,039			2			
		<b>Total Taxpayer Assistance</b>		<b>7</b>	<b>8</b>	<b>7</b>	<b>8</b>	<b>563,621</b>	

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SCHEDULE 100  
LIST OF POSITIONS  
BY PROGRAM**

Department	No.	Program	No.
Revenue	36	Tax Assistance & Credit Programs	13
Fund	No.		
General	01		

Line No.	Class Code	Title	Salary Range (in dollars)	Fiscal 2025 Actual Pos. 6/30/25	Fiscal 2026 Budgeted Positions	Increment Run -PPE 11/23/25	Fiscal 2027 Budgeted Positions	Annual Salary 7/1/26	Inc. (Dec.) (Col. 8 less Col. 6)
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
1		Full-Time Civilian		7	8	7	8	563,621	
2		Regular Overtime						10,000	
3		FY26 Adjustments for Steps and Longevities						2,640	
<b>Total Gross Requirements</b>				7	8	7	8	576,261	
Plus: Earned Increment								1,855	
Plus: Longevity								154	
Less: (Vacancy Allowance)								(17,238)	
<b>Total Budget</b>								561,032	

**Summary of Personal Services**

Line No.	Category	Fiscal 2025		Fiscal 2026			Fiscal 2027		Inc. / (Dec.) in Require. (Col. 9 less Col. 6)	Inc. / (Dec.) in Bud. Pos. (Col. 8 less Col. 5)
		Actual Positions 6/30/25	Actual Obligations	Budgeted Positions	Estimated Obligations	Increment Run -PPE 11/23/25	Budgeted Positions	Proposed Budget		
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)
1	Lump Sum		345							
2	Full Time - Civilian	7	516,930	8	496,386	7	8	551,032	54,646	
3	Full Time - Uniform									
4	Bonus, Gross Adj.		(2,368)							
5	PT, Temp/Seas, Bd, SCG				4,203				(4,203)	
6	Overtime - Civilian		3,271		9,000			10,000	1,000	
7	Overtime - Uniform									
8	Unused Uniform Leave									
9	Shift/Stress									
10	H&L, IOD, LT-Sick									
11										
12										
<b>Total</b>		7	518,178	8	509,589	7	8	561,032	51,443	

71-53J (Program Based Budgeting Version)



CITY OF PHILADELPHIA BUDGET OFFICE FISCAL 2027 OPERATING BUDGET				SCHEDULE 300 - 400 MATERIALS, SUPPLIES & EQUIPMENT BY PROGRAM		
Department		No.	Program		No.	
Revenue		36	Tax Assistance & Credit Programs		13	
Fund		No.				
General		01				
Code	Description	Fiscal 2025 Actual Obligations	Fiscal 2026 Original Appropriations	Fiscal 2026 Estimated Obligations	Fiscal 2027 Proposed Budget	Increase or (Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
<b>Schedule 300 - Materials &amp; Supplies</b>						
301	Agricultural & Botanical					
302	Animal, Livestock & Marine					
303	Bakeshop, Dining Room & Kitchen					
304	Books & Other Publications					
305	Building & Construction					
306	Library Materials					
307	Chemicals & Gases					
308	Dry Goods, Notions & Wearing Apparel					
309	Cordage & Fibers					
310	Electrical & Communication					
311	General Equipment & Machinery					
312	Fire Fighting & Safety					
313	Food					
314	Fuel - Heating & Cooling					
316	General Hardware & Minor Tools					
317	Hospital & Laboratory					
318	Janitorial, Laundry & Household					
320	Office Materials & Supplies		1,000	1,000	1,000	
322	Small Power Tools & Hand Tools					
323	Plumbing, AC & Space Heating					
324	Precision, Photographic & Artists					
325	Printing	163,900				
326	Recreational & Educational					
328	Vehicle Parts & Accessories					
335	Lubricants					
340	#2 Diesel Fuel					
341	Compressed Natural Gas (CNG)					
342	Liquid Propane Gas (LPG)					
345	Gasoline					
399	Other Materials & Supplies (not otherwise classified)					
	Total	163,900	1,000	1,000	1,000	
<b>Schedule 400 - Equipment</b>						
400	Equipment Control					
403	Bakeshop, Dining Room & Kitchen					
405	Construction, Dredging & Conveying					
410	Electrical, Lighting & Communications					
411	General Equipment & Machinery					
412	Fire Fighting & Emergency					
417	Hospital & Laboratory					
420	Office Equipment					
423	Plumbing, AC & Space Heating					
424	Precision, Photographic & Artists					
426	Recreational & Educational					
427	Computer Equipment & Peripherals					
428	Vehicles					
430	Furniture & Furnishings					
499	Other Equipment (not otherwise classified)					
	Total					

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SUPPORTING DETAIL:  
PROFESSIONAL SERVICES AND  
CARE OF INDIVIDUALS, BY PROGRAM**

Department Revenue	No. 36	Program Tax Assistance & Credit Programs	No. 13
Fund General	No. 01		

Class (1)	Description (2)	Fiscal 2025 Actual Obligations (3)	Fiscal 2026 Original Appropriation (4)	Fiscal 2026 Estimated Obligations (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
250s	Professional Services (250-254, 257-259)	226,000	60,000	50,291	60,000	9,709
290	Payments for Care of Individuals					

Minor Object Code	Name of Contractor or Provider	Fiscal 2025 Actual Obligations	Fiscal 2026 Original Appropriation	Fiscal 2026 Estimated Obligations	Fiscal 2027 Proposed Budget	Describe purpose or scope of service provided. Include, if applicable, unit cost of service.
250	Vanguard Direct, Inc.	15,000	15,000	25,000	30,000	Homestead Program
250	TBD '26 & '27		45,000	25,291	30,000	Expanded Outreach
250	People Share	120,000				Outreach Program
250	GD Loft, LLC	91,000				Outreach Program
	<b>Total class 250</b>	<b>226,000</b>	<b>60,000</b>	<b>50,291</b>	<b>60,000</b>	

71-53N (Program Based Budgeting Version)

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SUPPORTING DETAIL:  
CLASSES OTHER THAN  
250s AND 290, BY PROGRAM**

Department	No.	Program	No.
Revenue	36	Tax Assistance & Credit Programs	13
Fund	No.		
General	10		

Minor Object Code	Name of Contractor or Provider	Fiscal 2025 Actual Obligations	Fiscal 2026 Original Appropriation	Fiscal 2026 Estimated Obligations	Fiscal 2027 Proposed Budget	Describe purpose or scope of service provided. Include, if applicable, unit cost of service.
210	Pitney Bowes	205,815				Mailing Services
	<b>Total class 210</b>	<b>205,815</b>				
240	ALM Global LLC	216,647		375		Outreach Advertising
240	Chestnut Hill			840		Outreach Advertising
240	Center City Video, Inc.	29,600				Outreach Advertising
240	Grupo			5,200		Outreach Advertising
240	Intersection Media LLC	28,740				Outreach Advertising
240	MS Acquisitions/MEGA Philadelphia	16,575				Outreach Advertising
240	Masco Communications	1,275				Outreach Advertising
240	Minority Radio	23,500				Outreach Advertising
240	Newspaper Media			4,400		Outreach Advertising
240	The Philadelphia Inquirer	3,090		17,584		Outreach Advertising
240	The Philadelphia Tribune			17,160		Outreach Advertising
240	O'Rourke			13,125		Outreach Advertising
240	Urban One/Radio One	35,140				Outreach Advertising
240	iHeart Radio	4,089				Outreach Advertising
240	Schneps Philly	4,725		11,025		Outreach Advertising
240	WURD-AM	145,230				Outreach Advertising
	<b>Total Class 240</b>	<b>508,611</b>		<b>69,709</b>		
325	Vanguard Direct, Inc.	163,900				Outreach Letters Project
	<b>Total Class 325</b>	<b>163,900</b>				

71-530 (Program Based Budgeting Version)

CITY OF PHILADELPHIA BUDGET OFFICE FISCAL 2027 OPERATING BUDGET		PERFORMANCE MEASURES	
Department	No.	Program	No.
Revenue	36	Water Billing, Accounting & Customer Service	14
<b>Program Description</b>			
<p><i>The Water Billing, Accounting, and Customer Service program determines what water, sewer, and stormwater charges customers owe, lets people know how much to pay, and processes payments received.</i></p>			
<b>Program Objectives</b>			
<p>Revenue will develop and implement a structured plan to sunset the legacy water billing system, ensuring a smooth migration for customers and staff.</p> <p>Revenue will conduct an analysis to evaluate how service disconnection protections affect payment patterns and collections, informing future operational strategies. Revenue expects to complete this analysis in FY27 Q2.</p> <p>Revenue will use current e-billing participation data to inform focused outreach strategies to expand paperless billing by 7.5 percent and AutoPay enrollment by 10 percent over end of year FY26 levels in FY27.</p>			
<b>Performance Measures</b>			
Description	Fiscal 2025 Year-End	Fiscal 2026 Target	Fiscal 2027 Target
(1)	(2)	(3)	(4)
Percent of water bills paid in 90 days	85.2%	85.0%	85.0%
<u>Comments:</u>			
Dollar amount of water bills collected	\$876,691,024	≥ Current budget estimate	≥ Current budget estimate
<u>Comments:</u>			
<u>Comments:</u>			
<u>Comments:</u>			
<u>Comments:</u>			
<u>Comments:</u>			
<u>Comments:</u>			

71-53EZ (Program Based Budgeting Version)

CITY OF PHILADELPHIA BUDGET OFFICE FISCAL 2027 OPERATING BUDGET				PROGRAM SUMMARY - ALL FUNDS		
Department		No.	Program		No.	
Revenue		36	Water Billing, Accounting & Customer Service		14	
<b>Summary by Fund</b>						
Fund No.	Fund	Fiscal 2025 Actual Obligations	Fiscal 2026 Original Appropriations	Fiscal 2026 Estimated Obligations	Fiscal 2027 Proposed Budget	Increase or (Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
02	Water	8,942,319	11,134,770	11,844,384	11,763,501	(80,883)
Total		8,942,319	11,134,770	11,844,384	11,763,501	(80,883)
<b>Summary of Full Time Positions by Fund</b>						
Fund No.	Fund	Actual Positions 6/30/25	Fiscal 2026 Budgeted	Fiscal 2026 PPE 11/23/25	Fiscal 2027 Budgeted	Inc. / (Dec.) (Col. 6 less 4)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
02	Water	139	178	138	178	
Total Full Time		139	178	138	178	
<b>Summary of Non-Tax Revenues by Fund</b>						
Fund No.	Fund	Fiscal 2025 Actual Revenues	Fiscal 2026 Original Budget	Fiscal 2026 Estimated Revenues	Fiscal 2027 Proposed Budget	Increase or (Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
02	Water	871,968,563	887,320,090	942,353,000	992,655,000	50,302,000
Total		871,968,563	887,320,090	942,353,000	992,655,000	50,302,000
<b>Selected Associated Capital Projects</b>						
Dept. Where Appropriated	Description	Carry Forward	Fiscal 2026 Original Approp. (GO Only)	Fiscal 2026 Original Approp. (All Other Sources)	Fiscal 2027 Proposed Budget (GO Only)	Fiscal 2027 Proposed Bdg (All Other Sources)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
Total						
<b>Selected Associated Operating Costs</b>						
Dept. Where Appropriated	Description	Fiscal 2025 Calculated Obligations	Fiscal 2026 Calculated Appropriations	Fiscal 2026 Calculated Obligations	Fiscal 2027 Calculated Budget	Increase or (Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
Finance	Employee Benefits - Civilian	3,137,896	3,852,728	3,892,286	4,135,897	243,611
Finance	Employee Benefits - Uniform					
Total		3,137,896	3,852,728	3,892,286	4,135,897	243,611

<b>CITY OF PHILADELPHIA BUDGET OFFICE FISCAL 2027 OPERATING BUDGET</b>	<b>PROGRAM SUMMARY</b>
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Department Revenue	No. 36	Program Water Billing, Accounting & Customer Service	No. 14
Fund Water	No. 02		

**Summary by Class**

Class (1)	Description (2)	Fiscal 2025 Actual Obligations (3)	Fiscal 2026 Original Appropriations (4)	Fiscal 2026 Estimated Obligations (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
100	Employee Compensation					
a)	Personal Services	8,059,559	10,180,470	10,552,869	11,116,416	563,547
b)	Employee Benefits					
200	Purchase of Services	357,935	498,300	498,300	426,085	(72,215)
300	Materials and Supplies	80,883	118,000	118,000	88,000	(30,000)
400	Equipment	443,942	338,000	675,215	133,000	(542,215)
500	Contributions, Indemnities and Taxes					
700	Debt Service					
800	Payments to Other Funds					
900	Advances and Misc. Payments					
Total		8,942,319	11,134,770	11,844,384	11,763,501	(80,883)

**Summary of Positions**

Code (1)	Category (2)	Actual Positions 6/30/25 (3)	Fiscal 2026 Budgeted Positions (4)	Increment Run PPE 11/23/25 (5)	Fiscal 2027 Budgeted Positions (6)	Increase or (Decrease) (7)
101	Full Time - Civilian	139	178	138	178	
105	Full Time - Uniform					
Total		139	178	138	178	

**Selected Associated Non-Tax Revenues by Type**

Description (1)	Fiscal 2025 Actual Revenues (2)	Fiscal 2026 Original Budget (3)	Fiscal 2026 Estimated Revenues (4)	Fiscal 2027 Proposed Budget (5)	Increase or (Decrease) (6)
Local (Non-Governmental)	871,968,563	887,320,090	942,353,000	992,655,000	50,302,000
Federal					
State					
Other Governments					
Other Funds of the City					
Total	871,968,563	887,320,090	942,353,000	992,655,000	50,302,000

71-53F (Program Based Budgeting Version)

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SCHEDULE 100  
LIST OF POSITIONS  
BY PROGRAM**

Department	No.	Program	No.
Revenue	36	Water Billing, Accounting & Customer Service	14
Fund	No.		
Water	02		

Line No. (1)	Class Code (2)	Title (3)	Salary Range (in dollars) (4)	Fiscal 2025 Actual Pos. 6/30/25 (5)	Fiscal 2026 Budgeted Positions (6)	Increment Run -PPE 11/23/25 (7)	Fiscal 2027 Budgeted Positions (8)	Annual Salary 7/1/26 (9)	Increase (Decrease) (Col. 8 less Col. 6) (10)
<b><u>Water Revenue Bureau</u></b>									
1	1B10	Account Clerk	46,461 - 50,565	1	1	1	1	51,190	
2	2A06	Accountant	56,752 - 72,969	9	12	11	12	831,281	
3	2A05	Accountant/Revenue Examiner Trainee	47,300 - 60,808	3	3	3	3	182,424	
4	2A07	Accounting Supervisor	73,815 - 94,885	4	4	5	6	545,848	2
5	2A08	Accounting Transactions Supervisor	78,538 - 100,969	3	4	3	4	383,720	
6	2L10	Administrative Assistant	52,007 - 66,856	1	1	1	1	68,026	
7	2B10	Assistant Revenue Collections Manager	60,833 - 78,190		1		1	60,833	
8	1A22	Clerical Supervisor 2	52,059 - 56,949	2	2	2	2	115,548	
9	1A04	Clerk 3	49,406 - 53,908	11	12	10	11	574,169	(1)
10	2B02	Collection Customer Representative	49,406 - 53,908	33	36	36	37	1,928,470	1
11	2B04	Collection Representative Supervisor	52,007 - 66,856	10	10	10	11	714,873	1
12	1D41	Data Service Support Clerk	45,119 - 49,039	8	10	8	9	430,838	(1)
13	2A01	Financial Technician	46,008 - 59,153		2		2	92,016	
14	A620	Senior Policy Analyst	87,959	1	1	1	1	87,959	
15	2A21	Revenue Accounting Manager	90,141 - 115,889	1	1	1	1	110,274	
16	2B11	Revenue Collection Manager	73,815 - 94,885	3	3	2	3	266,435	
17	2B21	Revenue Collection Officer 2	111,933 - 143,904	1	1	1	1	145,729	
18	2B18	Revenue Collection Representative	50,730 - 55,413	2	6	2	6	315,396	
19	6E26	Revenue Investigation Manager	58,172 - 74,793	1	1	1	1	76,218	
20	6E25	Revenue Investigation Supervisor	52,007 - 66,856	3	3	3	3	205,080	
21	6E23	Revenue Investigator	50,730 - 55,413	4	7	4	5	276,282	(2)
22	1A37	Service Representative	45,119 - 49,039	10	21	7	21	948,819	
23	A620	Project Director	140,000		1	1	1	140,000	
24	A620	Project Manager	96,900		1	1	1	96,900	
25	A620	Change Management Lead	72,100 - 82,400		1		1	72,100	
26	A620	Systems Training Manager	81,897 - 114,727		1		1	81,897	
27	A451	Assistant City Solicitor	89,188		1	1	1	89,188	
<b>Total Water Revenue Bureau</b>				<b>111</b>	<b>147</b>	<b>115</b>	<b>147</b>	<b>8,891,513</b>	

71-531 (Program Based Budgeting Version)

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SCHEDULE 100  
LIST OF POSITIONS  
BY PROGRAM**

Department	No.	Program	No.
Revenue	36	Water Billing, Accounting & Customer Service	14
Fund	No.		
Water	02		

Line No.	Class Code	Title	Salary Range (in dollars)	Fiscal 2025 Actual Pos. 6/30/25	Fiscal 2026 Budgeted Positions	Increment Run -PPE 11/23/25	Fiscal 2027 Budgeted Positions	Annual Salary 7/1/26	Increase (Decrease) (Col. 8 less Col. 6)
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
		<b>Payment Processing</b>							
28	2B10	Assistant Revenue Collection Manager	60,833 - 78,190	1	1	1	1	79,215	
29	1A22	Clerical Supervisor 2	52,059 - 56,949	1	1	1	1	57,774	
30	1A03	Office Clerk 2	41,802 - 45,195	2	2	1	2	88,022	
31	2B02	Collection Customer Representative	49,406 - 53,908	3	4	3	4	208,903	
32	2B04	Collection Representative Supervisor	52,007 - 66,856	1	1	1	1	68,862	
33	1D41	Data Service Support Clerk	45,119 - 49,039	4	6	4	6	283,269	
34	7L03	Office Equipment Operator	43,805 - 47,611		1		1	45,086	
35	1B81	Payment Processing Clerk 2	45,119 - 49,039	12	12	9	12	568,515	
36	1B83	Payment Processing Clerk Supervisor	53,383 - 58,503	1	1	1	1	59,528	
37	1B82	Senior Payment Processing Clerk	47,931 - 52,236	1	2	2	2	102,632	
38	2B28	Tax Assessor	52,059 - 56,949	1					
39	2B32	Revenue Examiner 2	64,646 - 83,118	1					
		<b>Total Payment Processing</b>		<b>28</b>	<b>31</b>	<b>23</b>	<b>31</b>	<b>1,561,806</b>	
		<b>Program Total</b>		<b>139</b>	<b>178</b>	<b>138</b>	<b>178</b>	<b>10,453,319</b>	

71-531 (Program Based Budgeting Version)

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SCHEDULE 100  
LIST OF POSITIONS  
BY PROGRAM**

Department Revenue	No. 36	Program Water Billing, Accounting & Customer Service	No. 14
Fund Water	No. 02		

Line No. (1)	Class Code (2)	Title (3)	Salary Range (in dollars) (4)	Fiscal 2025 Actual Pos. 6/30/25 (5)	Fiscal 2026 Budgeted Positions (6)	Increment Run -PPE 11/23/25 (7)	Fiscal 2027 Budgeted Positions (8)	Annual Salary 7/1/26 (9)	Inc. (Dec.) (Col. 8 less Col. 6) (10)
1		Full-Time Civilian		139	178	138	178	10,453,319	
2		Overtime						570,000	
3		Lump Sum						190,000	
4		Temporary & Seasonal						170,000	
5		Shift Differential						7,000	
6		FY26 Adjustments for Steps and Longevities						64,993	
<b>Total Gross Requirements</b>				139	178	138	178	11,455,312	
Plus: Earned Increment								56,459	
Plus: Longevity								3,258	
Less: (Vacancy Allowance)								(398,613)	
<b>Total Budget</b>								11,116,416	

**Summary of Personal Services**

Line No. (1)	Category (2)	Fiscal 2025		Fiscal 2026			Fiscal 2027		Inc. / (Dec.) in Require. (Col. 9 less Col. 6) (10)	Inc. / (Dec.) in Bud. Pos. (Col. 8 less Col. 5) (11)
		Actual Positions 6/30/25 (3)	Actual Obligations (4)	Budgeted Positions (5)	Estimated Obligations (6)	Increment Run -PPE 11/23/25 (7)	Budgeted Positions (8)	Proposed Budget (9)		
1	Lump Sum		26,464		107,491			190,000	82,509	
2	Full Time - Civilian	139	7,723,102	178	9,579,833	138	178	10,179,416	599,583	
3	Full Time - Uniform									
4	Bonus, Gross Adj.		10,886		429,285				(429,285)	
5	PT, Temp/Seas, Bd, SCG		35,404		92,260			170,000	77,740	
6	Overtime - Civilian		261,798		337,000			570,000	233,000	
7	Overtime - Uniform									
8	Unused Uniform Leave									
9	Shift/Stress				7,000			7,000		
10	H&L, IOD, LT-Sick		1,905							
11										
12										
<b>Total</b>		139	8,059,559	178	10,552,869	138	178	11,116,416	563,547	

71-53J (Program Based Budgeting Version)



CITY OF PHILADELPHIA BUDGET OFFICE FISCAL 2027 OPERATING BUDGET			SCHEDULE 300 - 400 MATERIALS, SUPPLIES & EQUIPMENT BY PROGRAM			
Department		No.	Program		No.	
Revenue		36	Water Billing, Accounting & Customer Service		14	
Fund		No.				
Water		02				
Code	Description	Fiscal 2025 Actual Obligations	Fiscal 2026 Original Appropriations	Fiscal 2026 Estimated Obligations	Fiscal 2027 Proposed Budget	Increase or (Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
<b>Schedule 300 - Materials &amp; Supplies</b>						
301	Agricultural & Botanical					
302	Animal, Livestock & Marine					
303	Bakeshop, Dining Room & Kitchen					
304	Books & Other Publications		1,000	737	1,000	263
305	Building & Construction	34,642				
306	Library Materials					
307	Chemicals & Gases					
308	Dry Goods, Notions & Wearing Apparel	9,476				
309	Cordage & Fibers					
310	Electrical & Communication	57				
311	General Equipment & Machinery					
312	Fire Fighting & Safety	70				
313	Food	1,495				
314	Fuel - Heating & Cooling					
316	General Hardware & Minor Tools					
317	Hospital & Laboratory					
318	Janitorial, Laundry & Household	5,927		851		(851)
320	Office Materials & Supplies	29,073	105,000	105,000	75,000	(30,000)
322	Small Power Tools & Hand Tools					
323	Plumbing, AC & Space Heating					
324	Precision, Photographic & Artists		10,000	9,896		(9,896)
325	Printing	143		104	10,000	9,896
326	Recreational & Educational		2,000	1,412	2,000	588
328	Vehicle Parts & Accessories					
335	Lubricants					
340	#2 Diesel Fuel					
341	Compressed Natural Gas (CNG)					
342	Liquid Propane Gas (LPG)					
345	Gasoline					
399	Other Materials & Supplies (not otherwise classified)					
	Total	80,883	118,000	118,000	88,000	(30,000)
<b>Schedule 400 - Equipment</b>						
400	Equipment Control	41				
403	Bakeshop, Dining Room & Kitchen					
405	Construction, Dredging & Conveying					
410	Electrical, Lighting & Communications	2,617	10,000	10,000	10,000	
411	General Equipment & Machinery					
412	Fire Fighting & Emergency					
417	Hospital & Laboratory					
420	Office Equipment	47,522				
423	Plumbing, AC & Space Heating		3,000	3,000	3,000	
424	Precision, Photographic & Artists					
426	Recreational & Educational					
427	Computer Equipment & Peripherals	10,445	100,000	404,715	20,000	(384,715)
428	Vehicles			32,500		(32,500)
430	Furniture & Furnishings	383,317	225,000	225,000	100,000	(125,000)
499	Other Equipment (not otherwise classified)					
	Total	443,942	338,000	675,215	133,000	(542,215)

71-53L (Program Based Budgeting Version)

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SUPPORTING DETAIL:  
PROFESSIONAL SERVICES AND  
CARE OF INDIVIDUALS, BY PROGRAM**

Department	No.	Program	No.
Revenue	36	Water Billing, Accounting & Customer Svc	14
Fund	No.		
Water	02		

Class (1)	Description (2)	Fiscal 2025 Actual Obligations (3)	Fiscal 2026 Original Appropriation (4)	Fiscal 2026 Estimated Obligations (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
250s	Professional Services (250-254, 257-259)	196,192	244,300	207,281	244,300	37,019
290	Payments for Care of Individuals					

Minor Object Code	Name of Contractor or Provider	Fiscal 2025 Actual Obligations	Fiscal 2026 Original Appropriation	Fiscal 2026 Estimated Obligations	Fiscal 2027 Proposed Budget	Describe purpose or scope of service provided. Include, if applicable, unit cost of service.
250	Jones Lang LaSalle America		15,000		15,000	Triplex OM&S
250	Levlane Advertising		10,000	4,072	10,000	Branding & Customer Svc. Improve.
250	Pacer Service Center	13,084	6,000	15,000	15,000	Court Records
250	Scotlandyard Security	55,327		60,000	60,000	Security Services
250	Superior Moving & Storage		22,500	22,500	22,500	Moving Services
250	T-Base Communications	45,155	32,000	46,000	46,000	Braille and Large Print Services
250	Team Clean	6,353		6,800		Commercial cleaning & janitorial
250	TransUnion		4,000	4,000	4,000	Information Database Services
250	U S Facilities	48,615		20,000		Facilities management and
250	Wayne Moving	23,224		10,000	10,000	Moving Services
250	Wulff Architects Inc.	4,434				Concourse Architecture Services
250	Misc. Vendors		104,800	15,058	61,800	Misc. Professional Services
250	TBD '26		50,000			WRB Customer Service Training
	<b>Total class 250</b>	<b>196,192</b>	<b>244,300</b>	<b>203,430</b>	<b>244,300</b>	
251	Cellco Partnership			3,851		Miscellaneous IT Professional Svcs.
	<b>Total class 251</b>			<b>3,851</b>		

71-53N (Program Based Budgeting Version)

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SUPPORTING DETAIL:  
CLASSES OTHER THAN  
250s AND 290, BY PROGRAM**

Department	No.	Program	No.
Revenue	36	Water Billing, Accounting & Customer Svc	14
Fund	No.		
Water	02		

Minor Object Code	Name of Contractor or Provider	Fiscal 2025 Actual Obligations	Fiscal 2026 Original Appropriation	Fiscal 2026 Estimated Obligations	Fiscal 2027 Proposed Budget	Describe purpose or scope of service provided. Include, if applicable, unit cost of service.
256	Hillcrest			10,000	10,000	Training
256	Kimberly Ferguson	20,000		30,000	30,000	Workforce and Organizational
256	TBD '26 & '27		36,000	26,000	26,000	Seminars and training
	<b>Total class 256</b>	<b>20,000</b>	<b>36,000</b>	<b>66,000</b>	<b>66,000</b>	
260	Daniel J Keating Company			7,705		Repair & Maintenance (Reno.)
260	Innovative Printing Systems	3,074		3,500	3,500	Repair & Maintenance
260	Paik Incorporated	10,832				Repair & Maintenance (Reno.)
260	Palman Electric, Inc.			66,991		Repair & Maintenance (Reno.)
260	Philadelphia Protection Bureau	7,892		10,000	10,000	Repair & Maintenance
260	Pitney Bowes	7,690				Repair & Maintenance
260	Ribbons	150				Repair & Maintenance
260	Smith Construction	34,217		28,072		Repair & Maintenance (Reno.)
260	Xerox Corporation	10,177		11,000		Repair & Maintenance (Copiers)
260	TBD '26 & '27		202,000	2,154	16,500	Repair & Maintenance
	<b>Total class 260</b>	<b>74,032</b>	<b>202,000</b>	<b>129,422</b>	<b>30,000</b>	
266	Fairfax			54,468	49,785	Repair & Maintenance
266	Opex	1,235		1,787	3,500	Repair & Maintenance (Reno.)
266	Xerox Corporation				20,000	Repair & Maintenance (Copiers)
266	Various Vendors	17,322	6,000	6,986	2,500	Repair & Maintenance
	<b>Total class 266</b>	<b>18,557</b>	<b>6,000</b>	<b>63,241</b>	<b>75,785</b>	
320	Staples	23,585	60,000	60,000	60,000	Paper & Office Supplies
320	W. B. Mason	4,766	25,000	25,000	10,000	5-Gallon Water Bottles
320	Various Vendors	722	20,000	20,000	5,000	Miscellaneous Supplies
	<b>Total class 320</b>	<b>29,073</b>	<b>105,000</b>	<b>105,000</b>	<b>75,000</b>	
427	Dell Marketing LP	8,768		374,715		
427	Various Vendors	1,677	100,000	30,000	20,000	Computer Equipment
	<b>Total class 427</b>	<b>10,445</b>	<b>100,000</b>	<b>404,715</b>	<b>20,000</b>	
430	Steel City International	948				
430	Transamerican Office Furniture, Inc.	382,171	225,000	225,000	100,000	Office Furniture
430	Various Vendors	199				Office Furniture
	<b>Total Class 430</b>	<b>383,317</b>	<b>225,000</b>	<b>225,000</b>	<b>100,000</b>	

71-530 (Program Based Budgeting Version)

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**PERFORMANCE MEASURES**

Department	No.	Program	No.
Revenue	36	Delinquent Water Collections	15

**Program Description**

*In partnership with the Law Department, Revenue uses various tactics to encourage and compel payment of delinquent water and sewer charges. Enforcement tools, listed in escalating order, include making phone calls, sending letters, placing liens on properties, filing suits in both Municipal and Common Pleas courts, shutting off delinquent accounts, conducting sales of property through Sheriff's Sales, landlord Sequestration, and administering payment agreements. Sequestration is a court-authorized process in which a neutral third party is appointed to collect rental income from a property and apply it toward resolving the property's outstanding debt.*

*Before initiating enforcement actions and throughout enforcement noticing, Revenue conducts targeted outreach to connect vulnerable customers with available assistance programs. These efforts aim to prevent households from additional enforcement actions by helping them access grants, payment plans, and other forms of financial relief.*

**Program Objectives**

Revenue will enroll chronically delinquent customers, who are entering into new payment agreements with the Law Department, into AutoPay to promote continued compliance and improve collections.

Revenue will continue to refine account selection for Sequestration and other enforcement initiatives through expanded data accessibility to ensure the most effective collection tool is applied to each delinquent account.

Revenue will provide staff with training and educational support to expand the use of consolidated lawsuits and multi-property actions, enabling more effective collection of all debt owed by multiple property owners and prioritizing enforcement against persistently noncompliant customers.

**Performance Measures**

Description	Fiscal 2025 Year-End	Fiscal 2026 Target	Fiscal 2027 Target
(1)	(2)	(3)	(4)
Percent change in delinquent principal outstanding (excludes current charges not yet overdue/delinquent and city bills)	0.3%	-1.0%	-1.0%
<u>Comments:</u>			
Percent of delinquent water accounts in payment agreements or TAP	31.9%	32.0%	32.0%
<u>Comments:</u>			
<u>Comments:</u>			
<u>Comments:</u>			
<u>Comments:</u>			
<u>Comments:</u>			
<u>Comments:</u>			

71-53EZ (Program Based Budgeting Version)

CITY OF PHILADELPHIA BUDGET OFFICE FISCAL 2027 OPERATING BUDGET				PROGRAM SUMMARY - ALL FUNDS		
Department Revenue		No. 36	Program Delinquent Water Collections			No. 15
<b>Summary by Fund</b>						
Fund No. (1)	Fund (2)	Fiscal 2025 Actual Obligations (3)	Fiscal 2026 Original Appropriations (4)	Fiscal 2026 Estimated Obligations (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
02	Water	618,579	812,500	768,890	750,941	(17,949)
08	Grants	8,648,723	3,100,000	7,625,000	7,625,000	
Total		9,267,302	3,912,500	8,393,890	8,375,941	(17,949)
<b>Summary of Full Time Positions by Fund</b>						
Fund No. (1)	Fund (2)	Actual Positions 6/30/25 (3)	Fiscal 2026 Budgeted (4)	Fiscal 2026 PPE 11/23/25 (5)	Fiscal 2027 Budgeted (6)	Inc. / (Dec.) (Col. 6 less 4) (7)
02	Water	8	11	8	11	
Total Full Time		8	11	8	11	
<b>Summary of Non-Tax Revenues by Fund</b>						
Fund No. (1)	Fund (2)	Fiscal 2025 Actual Revenues (3)	Fiscal 2026 Original Budget (4)	Fiscal 2026 Estimated Revenues (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
08	Grants	8,648,723	3,100,000	7,625,000	7,625,000	
Total		8,648,723	3,100,000	7,625,000	7,625,000	
<b>Selected Associated Capital Projects</b>						
Dept. Where Appropriated (1)	Description (2)	Carry Forward (3)	Fiscal 2026 Original Approp. (GO Only) (4)	Fiscal 2026 Original Approp. (All Other Sources) (5)	Fiscal 2027 Proposed Budget (GO Only) (6)	Fiscal 2027 Proposed Bdgt (All Other Sources) (7)
Total						
<b>Selected Associated Operating Costs</b>						
Dept. Where Appropriated (1)	Description (2)	Fiscal 2025 Calculated Obligations (3)	Fiscal 2026 Calculated Appropriations (4)	Fiscal 2026 Calculated Obligations (5)	Fiscal 2027 Calculated Budget (6)	Increase or (Decrease) (7)
Finance	Employee Benefits - Civilian	199,187	237,482	216,232	256,351	40,119
Finance	Employee Benefits - Uniform					
Total		199,187	237,482	216,232	256,351	40,119

CITY OF PHILADELPHIA BUDGET OFFICE FISCAL 2027 OPERATING BUDGET			PROGRAM SUMMARY			
Department Revenue		No. 36	Program Delinquent Water Collections			No. 15
Fund Water		No. 02				
<b>Summary by Class</b>						
Class (1)	Description (2)	Fiscal 2025 Actual Obligations (3)	Fiscal 2026 Original Appropriations (4)	Fiscal 2026 Estimated Obligations (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
100	Employee Compensation					
a)	Personal Services	522,989	612,500	568,890	675,941	107,051
b)	Employee Benefits					
200	Purchase of Services	95,590	200,000	200,000	75,000	(125,000)
300	Materials and Supplies					
400	Equipment					
500	Contributions, Indemnities and Taxes					
700	Debt Service					
800	Payments to Other Funds					
900	Advances and Misc. Payments					
Total		618,579	812,500	768,890	750,941	(17,949)
<b>Summary of Positions</b>						
Code (1)	Category (2)	Actual Positions 6/30/25 (3)	Fiscal 2026 Budgeted Positions (4)	Increment Run PPE 11/23/25 (5)	Fiscal 2027 Budgeted Positions (6)	Increase or (Decrease) (7)
101	Full Time - Civilian	8	11	8	11	
105	Full Time - Uniform					
Total		8	11	8	11	
<b>Selected Associated Non-Tax Revenues by Type</b>						
Description (1)	Fiscal 2025 Actual Revenues (2)	Fiscal 2026 Original Budget (3)	Fiscal 2026 Estimated Revenues (4)	Fiscal 2027 Proposed Budget (5)	Increase or (Decrease) (6)	
Local (Non-Governmental)						
Federal						
State						
Other Governments						
Other Funds of the City						
Total						

71-53F (Program Based Budgeting Version)

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SCHEDULE 100  
LIST OF POSITIONS  
BY PROGRAM**

Department Revenue	No. 36	Program Delinquent Water Collections	No. 15
Fund Water	No. 02		

Line No. (1)	Class Code (2)	Title (3)	Salary Range (in dollars) (4)	Fiscal 2025 Actual Pos. 6/30/25 (5)	Fiscal 2026 Budgeted Positions (6)	Increment Run -PPE 11/23/25 (7)	Fiscal 2027 Budgeted Positions (8)	Annual Salary 7/1/26 (9)	Increase (Decrease) (Col. 8 less Col. 6) (10)
		<b>Legal Services</b>							
1	2B02	Collection Customer Representative	49,406 - 53,908	1	1	1	1	53,044	
2	2B04	Collection Representative Supervisor	52,007 - 66,856	1	1	1	1	68,026	
3	1D41	Data Service Support Clerk	45,119 - 49,039		2		2	90,205	
4	2B18	Revenue Collection Representative	50,730 - 55,413	4	5	4	5	275,057	
5	2B55	Tax Collections Coordinator	78,538 - 100,969	1	1	1	1	102,794	
6	1F20	Mail Processing Center Supervisor	54,572 - 59,886	1	1	1	1	58,924	
		<b>Total Legal Services</b>		<b>8</b>	<b>11</b>	<b>8</b>	<b>11</b>	<b>648,050</b>	

71-531 (Program Based Budgeting Version)

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SCHEDULE 100  
LIST OF POSITIONS  
BY PROGRAM**

Department	No.	Program	No.
Revenue	36	Delinquent Water Collections	15
Fund	No.		
Water	02		

Line No. (1)	Class Code (2)	Title (3)	Salary Range (in dollars) (4)	Fiscal 2025 Actual Pos. 6/30/25 (5)	Fiscal 2026 Budgeted Positions (6)	Increment Run -PPE 11/23/25 (7)	Fiscal 2027 Budgeted Positions (8)	Annual Salary 7/1/26 (9)	Inc. (Dec.) (Col. 8 less Col. 6) (10)
1		Full-Time Civilian		8	11	8	11	648,050	
2		Regular Overtime						45,000	
3		FY26 Adjustments for Steps and Longevities						1,490	
<b>Total Gross Requirements</b>				8	11	8	11	694,540	
Plus: Earned Increment								1,557	
Plus: Longevity								573	
Less: (Vacancy Allowance)								(20,729)	
<b>Total Budget</b>								675,941	

**Summary of Personal Services**

Line No. (1)	Category (2)	Fiscal 2025		Fiscal 2026			Fiscal 2027		Inc. / (Dec.) in Require. (Col. 9 less Col. 6) (10)	Inc. / (Dec.) in Bud. Pos. (Col. 8 less Col. 5) (11)
		Actual Positions 6/30/25 (3)	Actual Obligations (4)	Budgeted Positions (5)	Estimated Obligations (6)	Increment Run -PPE 11/23/25 (7)	Budgeted Positions (8)	Proposed Budget (9)		
1	Lump Sum		13,675							
2	Full Time - Civilian	8	490,245	11	532,199	8	11	630,941	98,742	
3	Full Time - Uniform									
4	Bonus, Gross Adj.		253		10,308				(10,308)	
5	PT, Temp/Seas, Bd, SCG									
6	Overtime - Civilian		18,816		26,383			45,000	18,617	
7	Overtime - Uniform									
8	Unused Uniform Leave									
9	Shift/Stress									
10	H&L, IOD, LT-Sick									
11										
12										
<b>Total</b>		8	522,989	11	568,890	8	11	675,941	107,051	

71-53J (Program Based Budgeting Version)



**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SUPPORTING DETAIL:  
PROFESSIONAL SERVICES AND  
CARE OF INDIVIDUALS, BY PROGRAM**

Department Revenue	No. 36	Program Delinquent Water Collections	No. 15
Fund Water	No. 02		

Class (1)	Description (2)	Fiscal 2025 Actual Obligations (3)	Fiscal 2026 Original Appropriation (4)	Fiscal 2026 Estimated Obligations (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
250s	Professional Services (250-254, 257-259)	95,590	200,000	200,000	75,000	(125,000)
290	Payments for Care of Individuals					

Minor Object Code	Name of Contractor or Provider	Fiscal 2025 Actual Obligations	Fiscal 2026 Original Appropriation	Fiscal 2026 Estimated Obligations	Fiscal 2027 Proposed Budget	Describe purpose or scope of service provided. Include, if applicable, unit cost of service.
250	AAL Acquest	4,040	200,000	100,000	75,000	Title Search Services
	<b>Total class 250</b>	<b>4,040</b>	<b>200,000</b>	<b>100,000</b>	<b>75,000</b>	
253	Brooke Darlington	91,550		100,000		Property owner code violations
	<b>Total class 253</b>	<b>91,550</b>		<b>100,000</b>		

71-53N (Program Based Budgeting Version)

CITY OF PHILADELPHIA BUDGET OFFICE FISCAL 2027 OPERATING BUDGET			PROGRAM SUMMARY			
Department Revenue		No. 36	Program Delinquent Water Collections			No. 15
Fund Grants		No. 08				
<b>Summary by Class</b>						
Class (1)	Description (2)	Fiscal 2025 Actual Obligations (3)	Fiscal 2026 Original Appropriations (4)	Fiscal 2026 Estimated Obligations (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
100	Employee Compensation					
a)	Personal Services					
b)	Employee Benefits					
200	Purchase of Services	8,648,723	3,100,000	7,625,000	7,625,000	
300	Materials and Supplies					
400	Equipment					
500	Contributions, Indemnities and Taxes					
700	Debt Service					
800	Payments to Other Funds					
900	Advances and Misc. Payments					
Total		8,648,723	3,100,000	7,625,000	7,625,000	
<b>Summary of Positions</b>						
Code (1)	Category (2)	Actual Positions 6/30/25 (3)	Fiscal 2026 Budgeted Positions (4)	Increment Run PPE 11/23/25 (5)	Fiscal 2027 Budgeted Positions (6)	Increase or (Decrease) (7)
101	Full Time - Civilian					
105	Full Time - Uniform					
Total						
<b>Selected Associated Non-Tax Revenues by Type</b>						
Description (1)	Fiscal 2025 Actual Revenues (2)	Fiscal 2026 Original Budget (3)	Fiscal 2026 Estimated Revenues (4)	Fiscal 2027 Proposed Budget (5)	Increase or (Decrease) (6)	
Local (Non-Governmental)		3,100,000	7,625,000	7,625,000		
Federal						
State						
Other Governments						
Other Funds of the City						
Total		3,100,000	7,625,000	7,625,000		

71-53F (Program Based Budgeting Version)

<b>CITY OF PHILADELPHIA BUDGET OFFICE FISCAL 2027 OPERATING BUDGET</b>	<b>GRANT INFORMATION SUMMARY WITHIN PROGRAM</b>
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Department Revenue	No. 36	Program Delinquent Water Collections	No. 15
Fund Grants	No. 08		

<i>Funding Sources</i>	Grant Title Delinquent Water Collection Program - Water	Grant Number G36L05	Index Code 360563
<i>Federal</i>			
<i>State</i>	Award Period '7/1/25 - 6/30/26	Type of Grant Reimbursement	
<i>Other Govt.</i>			
<b>X</b> <i>Local (Non-Govt.)</i>	<b>Grant Objective</b>		

Commissions for the collection of delinquent water and sewer charges and fees.

**Summary by Class**

Class	Description	Fiscal 2025 Actual Obligations	Fiscal 2026 Original Appropriations	Fiscal 2026 Estimated Obligations	Fiscal 2027 Proposed Budget	Increase or (Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
100 a)	Personal Services					
100 b)	Employee Benefits - Total					
	Class 186 - Flex Cash Pmts.					
	Class 187 - Worker's Comp. - Disability					
	Class 188 - Worker's Comp. - Medical					
	Class 189 - Medicare Tax					
	Class 190 - Pension Obligation Bonds					
	Class 191 - Pension Contributions					
	Class 192 - FICA					
	Class 193 - Health / Medical					
	Class 194 - Group Life					
	Class 195 - Group Legal					
	Class 198 - Municipal Plan 10 - City Match					
200	Purchase of Services	8,648,723	3,100,000	7,625,000	7,625,000	
300	Materials and Supplies					
400	Equipment					
500	Contributions, Indemnities and Taxes					
800	Payments to Other Funds					
900	Advances and Misc. Payments					
	Total	8,648,723	3,100,000	7,625,000	7,625,000	

**Summary by Funding Source**

Code	Category	Fiscal 2025 Actual Revenues	Fiscal 2026 Original Budget	Fiscal 2026 Estimated Revenues	Fiscal 2027 Proposed Budget	Increase or (Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
100	Federal					
200	State					
300	Other Governments					
400	Local (Non-Governmental)		3,100,000	7,625,000	7,625,000	
	Total		3,100,000	7,625,000	7,625,000	

**Summary of Positions**

Code	Category	Actual Pos. 6/30/25	Fiscal 2026 Budgeted Pos.	Incr. Run PPE 11/23/25	Fiscal 2027 Budgeted Pos.	Inc. / (Dec.) (Col. 6 less Col. 4)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
101	Full Time - Civilian					
105	Full Time - Uniform					
	Total					

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**PERFORMANCE MEASURES**

Department Revenue	No. 36	Program Water Assistance	No. 16
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***Program Description***

*Revenue provides discounted water bills to vulnerable residential customers through the Senior Citizen Water Discount and the Tiered Assistance Program (TAP) for low-income customers.*

***Program Objectives***

Revenue will expand outreach to customers with high water usage to promote conservation practices and available tools that help reduce consumption and lower bills.

Revenue will resume the recertification process for water assistance program participants to ensure continued eligibility and connect customers to the most appropriate level of support based on updated household information.

Revenue will implement an adjusted penalty forgiveness policy, allowing TAP participants to earn incremental penalty forgiveness each month their TAP bill is paid in full. Previously, TAP participants only received monthly principal forgiveness, and any penalty forgiveness required 24 consecutive monthly payments.

***Performance Measures***

Description (1)	Fiscal 2025 Year-End (2)	Fiscal 2026 Target (3)	Fiscal 2027 Target (4)
Percent of applications reviewed within 30 days	100%	100%	100%
<u>Comments:</u>			
<u>Comments:</u>			
<u>Comments:</u>			
<u>Comments:</u>			
<u>Comments:</u>			
<u>Comments:</u>			

71-53EZ (Program Based Budgeting Version)

CITY OF PHILADELPHIA BUDGET OFFICE FISCAL 2027 OPERATING BUDGET				PROGRAM SUMMARY - ALL FUNDS		
Department Revenue		No. 36	Program Water Assistance Program			No. 16
<b>Summary by Fund</b>						
Fund No. (1)	Fund (2)	Fiscal 2025 Actual Obligations (3)	Fiscal 2026 Original Appropriations (4)	Fiscal 2026 Estimated Obligations (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
02	Water	1,629,278	1,539,400	1,813,679	1,900,377	86,698
Total		1,629,278	1,539,400	1,813,679	1,900,377	86,698
<b>Summary of Full Time Positions by Fund</b>						
Fund No. (1)	Fund (2)	Actual Positions 6/30/25 (3)	Fiscal 2026 Budgeted (4)	Fiscal 2026 PPE 11/23/25 (5)	Fiscal 2027 Budgeted (6)	Inc. / (Dec.) (Col. 6 less 4) (7)
02	Water	30	34	30	34	
Total Full Time		30	34	30	34	
<b>Summary of Non-Tax Revenues by Fund</b>						
Fund No. (1)	Fund (2)	Fiscal 2025 Actual Revenues (3)	Fiscal 2026 Original Budget (4)	Fiscal 2026 Estimated Revenues (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
Total						
<b>Selected Associated Capital Projects</b>						
Dept. Where Appropriated (1)	Description (2)	Carry Forward (3)	Fiscal 2026 Original Approp. (GO Only) (4)	Fiscal 2026 Original Approp. (All Other Sources) (5)	Fiscal 2027 Proposed Budget (GO Only) (6)	Fiscal 2027 Proposed Bdgt (All Other Sources) (7)
Total						
<b>Selected Associated Operating Costs</b>						
Dept. Where Appropriated (1)	Description (2)	Fiscal 2025 Calculated Obligations (3)	Fiscal 2026 Calculated Appropriations (4)	Fiscal 2026 Calculated Obligations (5)	Fiscal 2027 Calculated Budget (6)	Increase or (Decrease) (7)
Finance	Employee Benefits - Civilian	657,717	609,206	704,730	755,871	51,141
Finance	Employee Benefits - Uniform					
Total		657,717	609,206	704,730	755,871	51,141

CITY OF PHILADELPHIA BUDGET OFFICE FISCAL 2027 OPERATING BUDGET			PROGRAM SUMMARY			
Department Revenue		No. 36	Program Water Assistance Program			No. 16
Fund Water		No. 02				
<b>Summary by Class</b>						
Class (1)	Description (2)	Fiscal 2025 Actual Obligations (3)	Fiscal 2026 Original Appropriations (4)	Fiscal 2026 Estimated Obligations (5)	Fiscal 2027 Proposed Budget (6)	Increase or (Decrease) (7)
100	Employee Compensation					
a)	Personal Services	1,629,278	1,539,400	1,813,679	1,900,377	86,698
b)	Employee Benefits					
200	Purchase of Services					
300	Materials and Supplies					
400	Equipment					
500	Contributions, Indemnities and Taxes					
700	Debt Service					
800	Payments to Other Funds					
900	Advances and Misc. Payments					
Total		1,629,278	1,539,400	1,813,679	1,900,377	86,698
<b>Summary of Positions</b>						
Code (1)	Category (2)	Actual Positions 6/30/25 (3)	Fiscal 2026 Budgeted Positions (4)	Increment Run PPE 11/23/25 (5)	Fiscal 2027 Budgeted Positions (6)	Increase or (Decrease) (7)
101	Full Time - Civilian	30	34	30	34	
105	Full Time - Uniform					
Total		30	34	30	34	
<b>Selected Associated Non-Tax Revenues by Type</b>						
Description (1)	Fiscal 2025 Actual Revenues (2)	Fiscal 2026 Original Budget (3)	Fiscal 2026 Estimated Revenues (4)	Fiscal 2027 Proposed Budget (5)	Increase or (Decrease) (6)	
Local (Non-Governmental)						
Federal						
State						
Other Governments						
Other Funds of the City						
Total						

71-53F (Program Based Budgeting Version)

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SCHEDULE 100  
LIST OF POSITIONS  
BY PROGRAM**

Department Revenue	No. 36	Program Water Assistance Programs	No. 16
Fund Water	No. 02		

Line No. (1)	Class Code (2)	Title (3)	Salary Range (in dollars) (4)	Fiscal 2025 Actual Pos. 6/30/25 (5)	Fiscal 2026 Budgeted Positions (6)	Increment Run -PPE 11/23/25 (7)	Fiscal 2027 Budgeted Positions (8)	Annual Salary 7/1/26 (9)	Increase (Decrease) (Col. 8 less Col. 6) (10)
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		<b>TAP (Affordable Rates)</b>							
1	1A22	Clerical Supervisor 2	52,059 - 56949		1		1	52,029	
2	2B02	Collection Customer Representative	49,406 - 53,908	21	18	21	21	1,122,689	3
3	2B04	Collection Representative Supervisor	52,007 - 66,856	4	4	4	4	273,608	
4	1D41	Data Service Support Clerk	45,119 - 49,039	3	4	2	4	185,716	
5	A620	Director of Customer Assistance	77,341	1	1	1	1	77,341	
6	1A37	Service Representative	45,119 - 49,039	1	6		1	45,119	(5)
7	2L01	Administrative Technician	44,711 - 57,495			1	1	58,357	1
8	1A03	Office Clerk 2	41,802 - 45,195			1	1	46,020	1
		<b>Total TAP (Affordable Rates)</b>		<b>30</b>	<b>34</b>	<b>30</b>	<b>34</b>	<b>1,860,879</b>	

**CITY OF PHILADELPHIA  
BUDGET OFFICE  
FISCAL 2027 OPERATING BUDGET**

**SCHEDULE 100  
LIST OF POSITIONS  
BY PROGRAM**

Department Revenue	No. 36	Program Water Assistance Programs	No. 16
Fund Water	No. 02		

Line No. (1)	Class Code (2)	Title (3)	Salary Range (in dollars) (4)	Fiscal 2025 Actual Pos. 6/30/25 (5)	Fiscal 2026 Budgeted Positions (6)	Increment Run -PPE 11/23/25 (7)	Fiscal 2027 Budgeted Positions (8)	Annual Salary 7/1/26 (9)	Inc. (Dec.) (Col. 8 less Col. 6) (10)
1		Full-Time Civilian		30	34	30	34	1,860,879	
2		Overtime						40,000	
3		FY26 Adjustments for Steps and Longevities						11,913	

Total Gross Requirements				30	34	30	34	1,912,792	
Plus: Earned Increment								5,969	
Plus: Longevity								596	
Less: (Vacancy Allowance)								(18,980)	
Total Budget								1,900,377	

**Summary of Personal Services**

Line No. (1)	Category (2)	Fiscal 2025		Fiscal 2026			Fiscal 2027		Inc. / (Dec.) in Require. (Col. 9 less Col. 6) (10)	Inc. / (Dec.) in Bud. Pos. (Col. 8 less Col. 5) (11)
		Actual Positions 6/30/25 (3)	Actual Obligations (4)	Budgeted Positions (5)	Estimated Obligations (6)	Increment Run -PPE 11/23/25 (7)	Budgeted Positions (8)	Proposed Budget (9)		
1	Lump Sum									
2	Full Time - Civilian	30	1,618,797	34	1,734,507	30	34	1,860,377	125,870	
3	Full Time - Uniform									
4	Bonus, Gross Adj.		666		42,502				(42,502)	
5	PT, Temp/Seas, Bd, SCG									
6	Overtime - Civilian		9,815		36,670			40,000	3,330	
7	Overtime - Uniform									
8	Unused Uniform Leave									
9	Shift/Stress									
10	H&L, IOD, LT-Sick									
11										
12										
Total		30	1,629,278	34	1,813,679	30	34	1,900,377	86,698	

71-53J (Program Based Budgeting Version)