

City of Philadelphia  
**RECOMMENDED**

**6** YEAR  
CAPITAL  
PROGRAM

FRANKFORT AND BELGRADE  
PEDESTRIAN SAFETY IMPROVEMENTS  
FISHTOWN

# SIX-YEAR CAPITAL PROGRAM FOR FISCAL YEARS 2023-2028 CAPITAL BUDGET FOR FISCAL YEAR 2023

RECOMMENDED CAPITAL PROGRAM AND BUDGET

James F. Kenney, Mayor

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James F. Kenney, Mayor

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# LETTER FROM THE MAYOR



## FELLOW PHILADELPHIANS,

Philadelphia is a city that has stood the test of time – we’ve endured and evolved through pandemics, economic shifts and even periods of war. Philadelphians, being the fighters that we are, have resiliently adjusted through everchanging conditions. As we emerge from COVID-19, we are looking at the infrastructure that has served us with new eyes and a commitment to maintain and modernize the spaces and systems Philadelphians rely on today and in the future. We will make strategic investments in our assets with our local dollars and leverage state and federal funds to maximize the opportunities in front of us.

The City proposes to invest \$181 million in tax-supported funding, as part of a \$3.84 billion capital investment in our communities in FY23. Although our limited financial capacity means that not all needs can be met, we’re prioritizing investments that reduce racial disparities, increase the quality of life of all Philadelphians, and set Philadelphia up for equitable growth in the coming years.



The FY23-28 Capital Program will invest:



**\$576 million for an Inclusive Economy and Thriving Neighborhoods.**

The Six-Year Program will prioritize safe, efficient and comfortable mobility for Philadelphians. As in past years, the largest investment in the Six-Year Program, \$173 million, will support road reconstruction and resurfacing, including installation of ADA ramps. In addition, \$34.8 million of new tax supported dollars for SEPTA will leverage funds from the Commonwealth of Pennsylvania, and \$17.7 million will be dedicated to traffic control improvements. More than \$85.2 million will be invested in economic development initiatives including funds for neighborhood commercial centers, and projects along our waterfronts including a cap over I-95. Over \$148.5 million will be invested in our park and recreation network, including a transformational project at FDR Park and planning for a similarly scaled initiative in West Fairmount Park. The Capital Program includes \$23.7 million for District City Council members to allocate in their communities. In addition to the new tax supported dollars, the City anticipates a significant increase in Federal funding, primarily from the recent Infrastructure Investment and Jobs Act. The Capital Program includes repurposing \$60 million in unspent funds from prior years to provide local matches for federal dollars. It is anticipated that future Capital Budgets will add further funds to maximize the investments from this source.



**\$256 million for a Diverse, Inclusive, Efficient, and Effective Government.**

With a portion of our employees and our residents shifting to work-from-home amidst rising threats of cyberterrorism, the City investments of over \$124.4 million in network infrastructure and business applications are essential to providing secure service delivery across the government, including the replacement of decades old systems for accounting and procurement that have reached end of life. The City will invest \$82.3 million to replace aging fleet vehicles such as fire engines, trash compactors, ambulances, and various other vehicles to ensure that services delivery to residents, particularly for the most critical needs, are not unexpectedly disrupted.



**\$133 million for a Safer, More Just Philadelphia.**

\$51.5 million will be invested in upgrading the Philadelphia Department of Prisons facilities, improving core elements such as the lock systems and roof replacement at Curran-Fromhold Correctional Facility. Over \$35 million will support infrastructure improvements at Fire Stations, including holistic improvement to Engine 57 in West Philadelphia. More than \$44.3 will be used to renovate Philadelphia Police Department facilities.



### **\$28 million for Health Equity for All.**

As a supplement to funding from other sources, these funds will deliver \$19 million for health facilities, supporting a new Health Center and maintaining existing facilities that serve more than 350,000 patients a year. City-owned homeless shelters will receive \$9 million to improve conditions for some of our most vulnerable Philadelphians facing housing instability.



### **\$42 million for Quality Education for All.**

The City will encourage learning and discovery for Philadelphians of all ages. In addition to other resources from the Rebuild initiative, \$13 million will enable improvements to Free Library of Philadelphia facilities. The Philadelphia Museum of Art and the Philadelphia Zoo will each receive \$14.5 million to support two of the City's loved institutions that allow Philadelphians to experience world-class amenities while drawing visitors around the globe that generate economic activity.

As Philadelphia transitions from response to recovery from the global coronavirus pandemic, my Administration will maximize the resources we have to ensure that Philadelphia's physical assets and infrastructure can equitably serve generations of Philadelphians to come.

Sincerely,

**Jim Kenney**  
**Mayor**

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# EXECUTIVE SUMMARY

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As we make spending decisions, key priorities for lasting and true equity for all Philadelphians are

- ▲ **INCLUSIVE ECONOMY AND THRIVING NEIGHBORHOODS,**
- ▲ **DIVERSE, EFFICIENT, AND EFFECTIVE GOVERNMENT**
- ▲ **A SAFER AND MORE JUST PHILADELPHIA**
- ▲ **HEALTH EQUITY FOR ALL**
- ▲ **QUALITY EDUCATION FOR ALL**

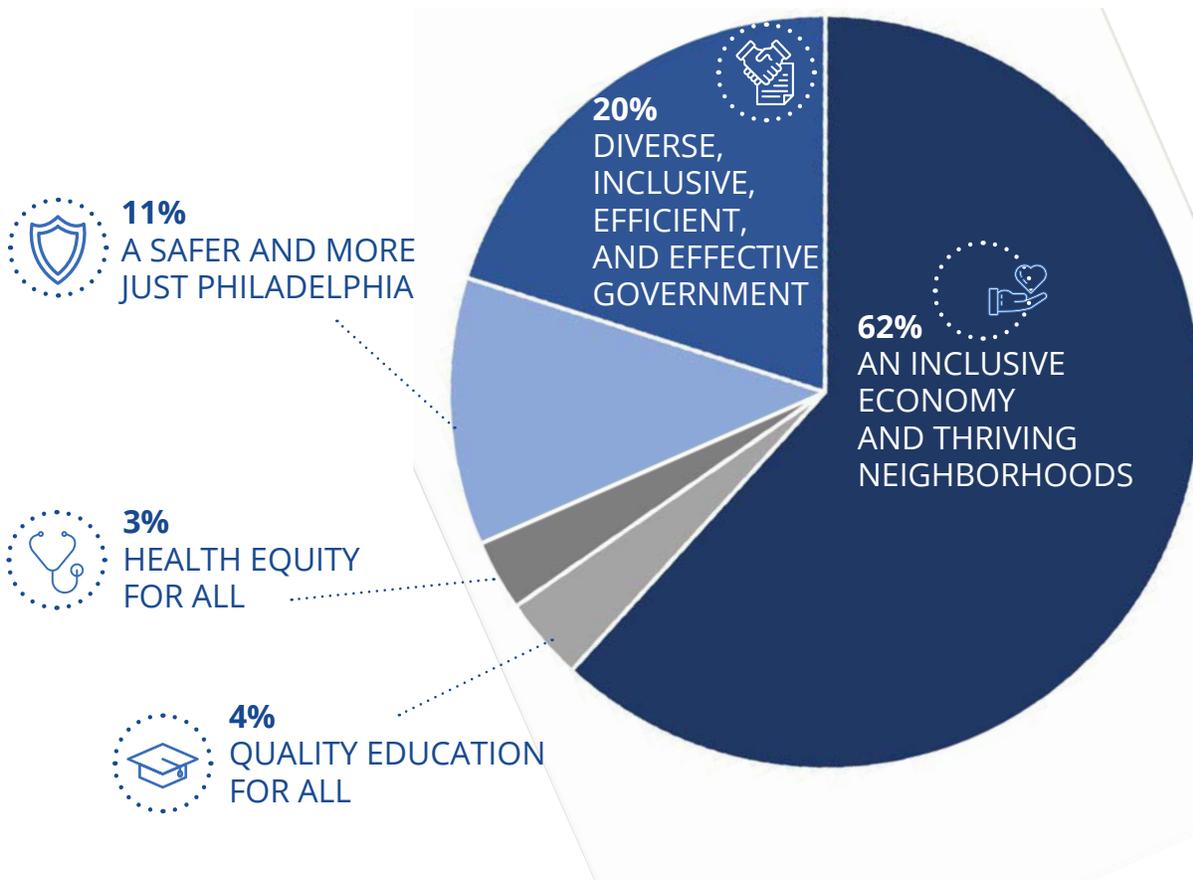
With a mix of treasured landscapes and facilities, that in some cases are centuries old, and new systems and infrastructure to support a modern city, Philadelphia must maintain and modernize its assets to meet the needs of Philadelphians today and in the future. The FY23 Capital Budget and FY23-28 Capital Program will balance leveraging state, federal and other outside funds to maximize investments, while pursuing other critical investment with local funding, to ensure that residents, workers, and visitors have safe, efficient, and high-quality public services and spaces. Philadelphia's numerous assets paired with constrained finances due to both long-time challenges like poverty, and more recent disruptions like COVID-19, mean that not all desirable projects can be supported. Given the necessity of prioritizing and making trade-offs, the City has centered racial equity as a guiding principle for allocating resources. For this Capital Budget and Plan, that means prioritizing projects in communities of color and ensuring facilities that are used disproportionately by Black and Brown Philadelphians are supported. Funding choices reflect current needs and corrections for past spending influenced by historic institutionalized racism in government

priorities and funding. As we make spending decisions, key priorities for lasting and true equity for all Philadelphians are Quality Education for All, A Safer and More Just Philadelphia, Health Equity for All, Inclusive Economy and Thriving Neighborhoods, and Diverse, Inclusive, Efficient, and Effective Government.

To achieve these goals, the FY23 Capital Budget provides approximately \$181 million in new, City-supported general obligation borrowing (identified as CN funds) and \$540 million of prior year, tax-supported City loans. This City commitment will help leverage \$3.1 billion from federal, state, private, City self-sustaining enterprise, operating, and revolving fund sources for a total FY23 budget of \$3.84 billion. Over six years, the FY23-28 Capital Program includes a commitment of more than \$1 billion in new CN borrowing as part of a proposed \$10.99 billion in total capital investment.

Funding decisions for the upcoming capital budget reflect all available resources. While some departments have made considerable progress in spending down funds appropriated in prior years, many departments have existing carryforward (CT) funds to continue implementation of capital projects through the coming year. Recommendations for new funding are made within the context of assessing what resources a department and specific projects already have access to and the expected timing of expenditure.

### THE RECOMMENDED CAPITAL PROJECTS AND FUNDING ALIGN WITH THE FOLLOWING MAYORAL PRIORITIES:





## INCLUSIVE ECONOMY AND THRIVING NEIGHBORHOODS

FY23 = \$112M

The Administration is committed to creating inclusive and resilient neighborhoods. We continue to prioritize improvements to streets, transit, and recreation centers. Sixty-two percent of the FY23 Capital Budget's tax-supported funds will be used for street resurfacing, public transportation, upgrades to park and recreation facilities, business corridors, energy efficiency improvements, and Administration and Council improvements to existing facilities (ITEF) citywide. Highlights include:

▲ **Streets:** To increase efficiency and safety of our streets, the largest investment of City tax-supported funding in the FY23 Capital Budget, \$27 million, is to support repaving and ADA accessibility of Philadelphia's streets. Over the FY23-28 Capital Program, \$173 million is programmed for paving/reconstruction of streets and ADA ramps. The FY23 Capital Budget also allocates \$2.1 million dollars for traffic control improvements, in support of the Vision Zero initiative, to make the city's streets safer for all users.

▲ **Transit:** The proposed capital budget includes \$5.5 million in new City funding for the Southeastern Pennsylvania Transit Authority (SEPTA). This funding will leverage \$288 million in grant funds in FY23. Projects will improve transit infrastructure, vehicles, communications, and payment technologies, providing improved reliability and safety for Philadelphia riders throughout the city and region. The City's contribution to SEPTA's investment is a required match for state and federal funding.



▲ **Parks and Recreation:** The City, through the Department of Parks and Recreation, will dedicate \$20 million in FY23 towards a transformational project at FDR Park. The plan is the first of its kind in Philadelphia, incorporating climate change projections and climate resiliency to become a centerpiece of recreation, art, ecology, and design. This investment includes construction of Pattison Plaza and Pattison Athletic Complex. The FY23 Budget also includes funding to develop a master plan for major improvements to West Fairmount Park. The Capital Program also includes \$21 million in the FY23-28 Capital Program to support the City’s multi-year commitment for the Rebuilding Community Infrastructure (Rebuild) initiative for investments to recreation facilities. The Rebuild program will also utilize private foundation funds and separate bond issuances supported by the beverage tax to implement the program’s project goals. Additionally, \$2.6 million is dedicated to making improvements to Philadelphia’s cultural facilities. The FY23 budget also provides funding for general interior and exterior improvements to facilities including swimming pools, and improvements to various creeks, roadways, and the citywide tree canopy.

▲ **Managing Director’s Office (MDO):** The Capital Budget includes \$250,000 towards improvements at the Animal Care & Control Team facility and \$50,000 for capital improvements for Bikeshare.



**REBUILD IMPROVEMENTS TO SPLASH PARK  
8TH AND DIAMOND**

▲ **Commerce:** Neighborhood Commercial Centers – In FY23, \$1 million will be set aside to enhance neighborhood and community-serving commercial centers and corridors and will augment funds approved in prior years but not yet spent. Additionally, \$2 million will support street and pedestrian improvements on East Market Street to support pedestrian and open space features as part of a larger project that creates jobs and activity in this district. Funding from the City is coordinated with additional funding from state, regional, and private sources.

▲ **Commerce:** Industrial and Waterfront Land Redevelopment – The FY23 Capital Budget appropriates \$3 million to finalize the Schuylkill Riverfront Christian to Crescent project. \$12 million will support the ongoing Penn’s Landing (I-95) cap project along the Delaware River. The Commerce Department’s capital budget also supports investments at the Navy Yard and improvements in support of the Lower Schuylkill Master Plan.

▲ **Office of Sustainability:** The FY23 budget allocates \$500,000 to the Office of Sustainability to be used in conjunction with funds from prior years and revenue from energy rebates to continue installing energy efficiency equipment and controls that reduce the City’s energy costs, consumption, and carbon footprint. These funds will be used to support projects such as adding or replacing existing building lighting with new LED lighting and adding system monitoring technology to City facilities.

▲ **Finance:** Through Improvements to Existing Facilities (ITEF) funding, the Mayor and Council Districts 1-10 can allocate appropriations to City-owned assets throughout the City including streetscape improvements, facility upgrades and investments in cultural institutions.



## A DIVERSE, EFFICIENT, AND EFFECTIVE GOVERNMENT

**FY23 = \$36M**

The Capital Program and Budget provides critical investments that address deferred maintenance, increase operational efficiencies, and keep the City's facilities in a state of good repair. Approximately 20 percent of the FY23 Capital Budget will support this category of investment. Highlights include:

▲ **Public Property - Buildings and Facilities:** \$1.2 million in City tax-supported funds is budgeted in FY23 for improvements to interior and exterior facility improvements and environmental remediation.

▲ **Office of Innovation and Technology (OIT):** More than \$20 million of new City, tax-supported funding is allocated in FY23 to implement planned improvements to Citywide and departmental applications, communications systems, and computer network stabilization and enhancement. These investments are essential to enable the vast majority of City service delivery that depend on IT infrastructure.

▲ **Fleet:** Over \$13.5 million is budgeted in FY23 for the purchase of new, capital-eligible vehicles for Fire, Streets, and other departments. The purchase of specialized fire apparatus, EMS vehicles, trash compactors, construction equipment, and grounds maintenance equipment is essential to replace outdated apparatus, ensure vehicle availability, and to manage personnel overtime. In addition to funding for vehicle purchases, \$1.75 million will support improvements at Fleet shops and acquisition of a new fuel monitoring system.

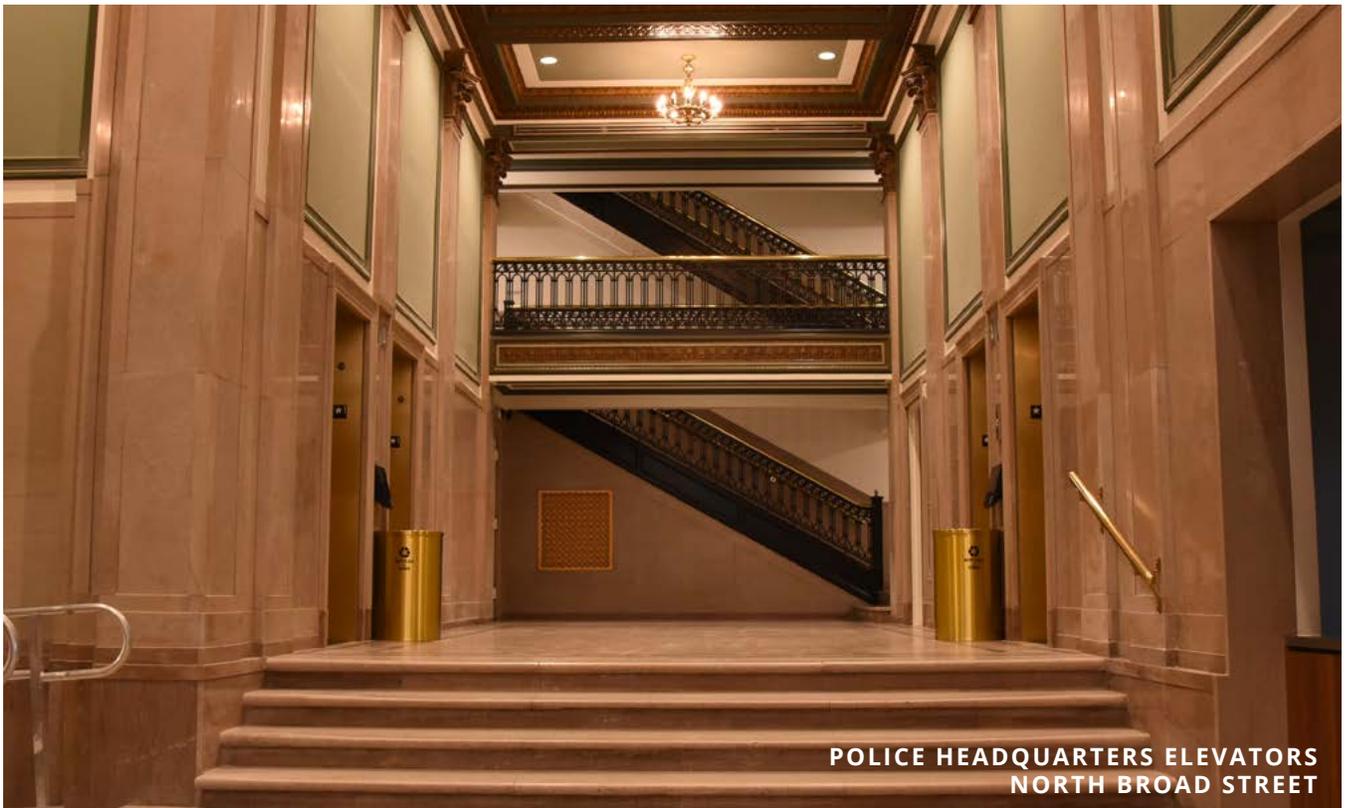


## SAFER AND MORE JUST PHILADELPHIA

FY23 = \$21M

The Administration is committed to providing capital funds that support the departments and facilities that help ensure public safety and justice. Highlights include:

- ▲ **Fire Facilities:** \$4.5 million for ongoing improvements to Fire Department facilities in FY23.
- ▲ **Police:** New Facilities and Renovations – \$8.8 million is budgeted in FY23 for the Police Department to support the construction and outfitting of new and renovated Police facilities, specifically major renovations to Police District 39 on Hunting Park Avenue.
- ▲ **Prisons:** Facility Renovations– \$1.58 million will be used to start the roof renovation project at Curran-Fromhold Correctional Facility (CFCF). Over \$4 million will be provided to replace locks at Curran-Fromhold Correctional Facility (CFCF) and Riverside Correctional Facility (RCF).





## HEALTH EQUITY FOR ALL

**FY23 = \$5.5M**

The Kenney Administration is committed to ensuring equitable access to health and safeguarding residents from threats that cause disease and injury. To that end, the Capital Program will support funding to the City's Health facilities and to the Office of Homeless Services. This includes:

▲ **Health:** The Department of Public Health is budgeted for \$4 million for FY23 for facility renovations and repair, specifically for major renovations to Health Center 3. Over \$20 million in a combination of reprogrammed funds and operating revenue will be used to support the ongoing fit out of the new Public Health Lab.

▲ **Office of Homeless Services:** Facility Renovations – \$1.5 million is budgeted in FY23 for ongoing interior and exterior improvements to City-owned shelters and personal care facilities.





## QUALITY EDUCATION FOR ALL

**FY23 = \$6.5M**

The Kenney Administration is committed to ensuring equity in the delivery of educational programs. This budget allocates \$6.5 million in CN funds to the Free Library, Art Museum, and Zoo in FY23. These funds help extend programming to residents in need of resources and opportunities.

- ▲ **Art Museum:** \$2 million is budgeted for the Art Museum for building rehabilitation in FY23. These capital improvements are for safety and basic improvements.
- ▲ **Free Library:** \$2.5 million is budgeted in FY23 for the Free Library to make improvements to the central and branch libraries around the city. \$1 million of this funding is dedicated to the Rebuild program.
- ▲ **Zoo:** \$2 million is budgeted in FY23 for the Zoo. Funding will improve roof, HVAC, electrical systems, and interior renovations.



NEW AIR HANDLER AT THE ANIMAL HOSPITAL,  
PHILADELPHIA ZOO, WEST PHILADELPHIA



# INTRODUCTION

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The Capital Program is the City of Philadelphia’s six-year plan for investing in its physical and technological infrastructure, neighborhood and community facilities, and public buildings. The Capital Program supports the overall goals of the City and is updated annually. Generally, capital funds may be used for items with a useful life of over five years and a minimum value of \$15,000.

The first year of the Capital Program, the Budget year, reflects funds to be appropriated by City Council. These amounts include: funds derived from new City-supported General Obligation (CN) bonds, funds from previous tax-supported loan funds, operating revenues and revolving funds, self-sustaining enterprise funds, and funds from private, regional, state, and federal programs.

Years two through six of the Capital Program represent the plans of the City and its partners to continue necessary capital investment activities and, in significant instances, to begin to prepare for investment in new facilities and major rehabilitations.

According to the City Charter, at least 120 days before the end of the fiscal year, the City Planning Commission shall prepare and submit to the Mayor a capital program for the ensuing six years, and a capital budget for the ensuing fiscal year. The City Planning Commission is part of the Department of Planning and Development, and among other things, is charged with preparing and maintaining the City's comprehensive plan.

The Recommended Capital Program and Budget are prepared through collaboration between the Philadelphia City Planning Commission (PCPC) and the Philadelphia Budget Office. Please refer to Appendix I for more information.

The chart below notes important differences between the operating budget and the capital budget and program.

OPERATING BUDGET AND FIVE YEAR PLAN	CAPITAL PROGRAM AND BUDGET
Annual budget, which is included in five year plan for longer-term fiscal stability	Annual budget, which is included in six-year program for future planning purposes
Appropriations do not carry forward from prior years	Carryforward funding from year to year
Includes all City departments	Only includes City departments with capital projects
Funding by expenditure classes as well as fund types (for example, General Fund and Grants Revenue Fund)	One class with different funding sources (for example, GO funds and private funds)



# PHILADELPHIA 2035

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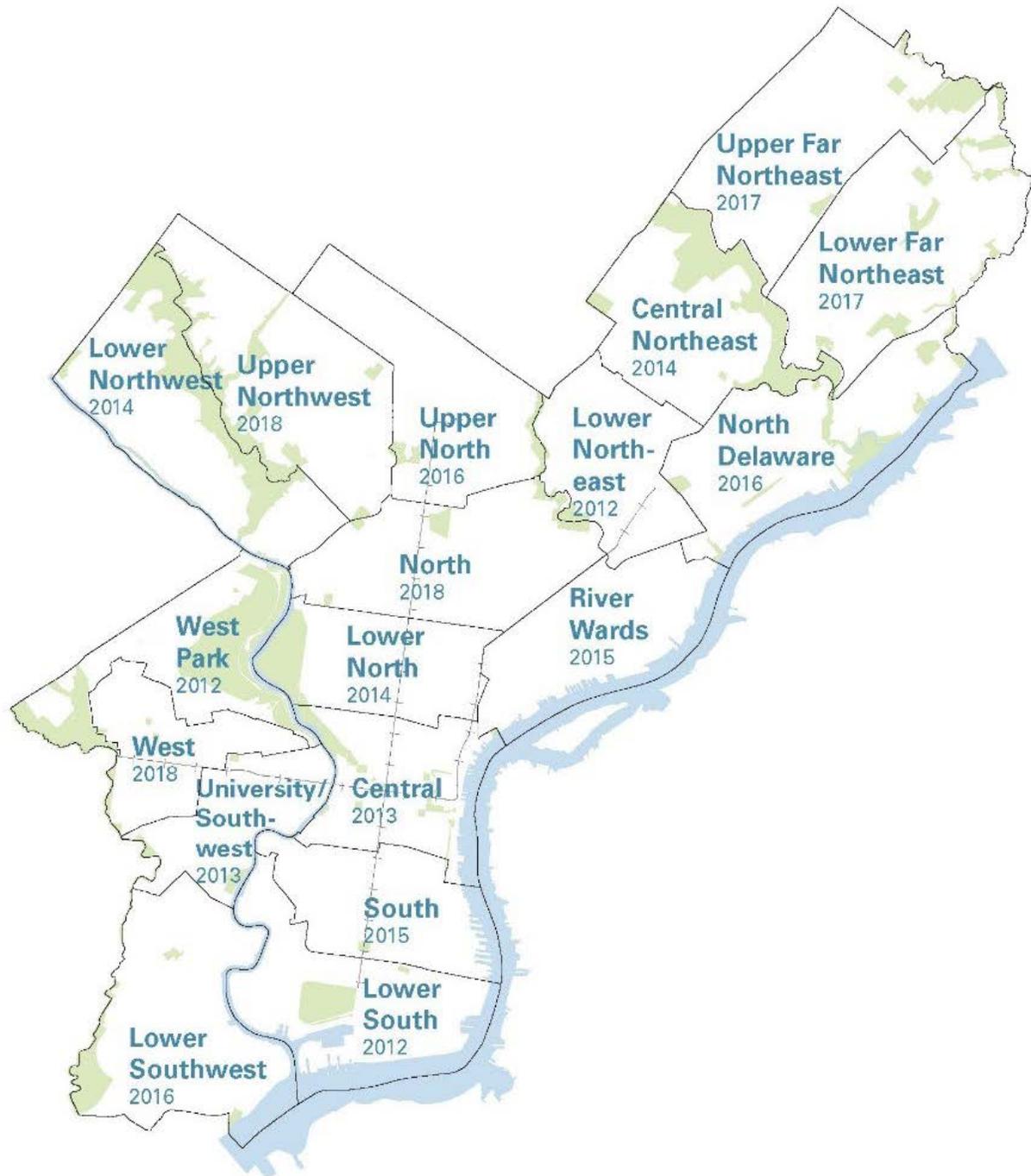


PLAN PAGE  
[PHILA2035.ORG](http://PHILA2035.ORG)

The Capital Program and Budget are informed by plans and policies designed to guide long-term investment in the City's physical assets. These plans and policies include the priorities of the Mayor and City Council, master facilities plans developed by specific departments and partnering agencies, and ongoing commitments to meet life-safety, legal, or environmental requirements (See Capital Program and Budget Guidelines). Recommendations for capital spending are also informed by overall budget constraints and ongoing needs to reinvest in the City's aging infrastructure.

Over-arching guidance for long-term investment is provided by the City's comprehensive physical development plan, updated and adopted by the Philadelphia City Planning Commission (PCPC). The current comprehensive plan is [Philadelphia2035](#). The first phase of this plan, the Citywide Vision (adopted June 2011), provides wide-ranging recommendations for facilities and infrastructure to accommodate growth and change over a 25-year period. Subsequent ten-year district plans for all 18 planning districts make more community- and facility-specific recommendations, informed by an extensive public outreach process, collaboration with partner City agencies, and evaluation of population and economic development trends. All district plans have been completed, and PCPC is working with various City agencies to implement district plan recommendations.

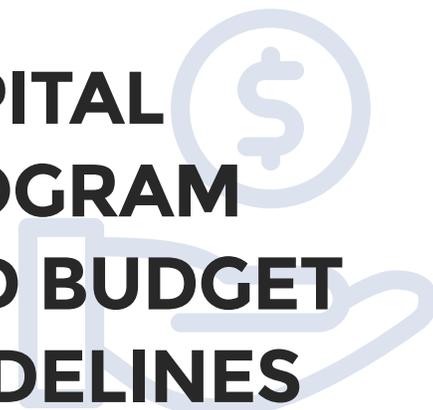
## CITY OF PHILADELPHIA DISTRIC PLANS



Another major component of the *Philadelphia2035* district planning process is the recommendation of updated zoning for public and private properties to reflect land uses that are considered appropriate and necessary in the future. This impacts the Capital Program as the City evaluates where to relocate or replace existing facilities.

As capital investments are vital steps in planned city development, the City Planning Commission is charged with the initial development of the Recommended Capital Program and Budget (City Charter Section 4-602).

# CAPITAL PROGRAM AND BUDGET GUIDELINES



Unlike General Fund expenditures, which are usually flexible (within the confines of the City Charter and appropriations approved by City Council), Capital-funded projects are more restricted. Capital projects are typically funded through the issuance of long-term debt, and are therefore subject to the applicable bond covenants. Additional requirements may also be stipulated by Federal, State, Private, and other funding entities. The City has developed policy and legal criteria through the Capital Eligibility Guidelines (attached as Appendix II), which determine whether expenditures or obligations can be funded through the Capital Budget. Specific budget lines are reviewed on an individual project level by the City Controller's office and every capital payment request is reviewed by the City Controller's office before disbursement.

## DETERMINING THE CAPITAL BUDGET

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The Philadelphia Budget Office and the Philadelphia City Planning Commission (PCPC) staff used a set of criteria to help determine whether projects should be recommended for the Capital Program and Budget. Budget and PCPC communicated the criteria to department staff and met with each department or agency, and with the Department of Public Property for its client departments, to discuss FY23-28 requests. Criteria included:



**CONSISTENCY WITH CITY PLANS AND GOALS:** This included consistency with the goals, objectives, and strategies articulated in the City’s comprehensive physical development plan (Phila2035), departmental strategic plans, and evolving assessments of climate risk. Priority was given to Mayoral priorities for inclusive economy and thriving neighborhoods; diverse, efficient, and effective government; safer, more just Philadelphia; health equity for all; and quality education for all. Additional consideration was given to projects designed, constructed, and operated to meet high standards for efficient site location, energy and water management, materials use, and indoor air quality.



**COMPLIANCE WITH MANDATES:** This criterion focused on whether the project addressed life safety needs, Federal and/or State mandates, or other legal requirements.



**RETURN ON INVESTMENT:** Projects that demonstrated net operating savings or increase in revenues, improvements in service delivery or efficiency, and addressed previously deferred maintenance, were given special consideration.



**IMPLEMENTATION PERFORMANCE:** Projects that leverage Federal, State and/or Private Funds were favored, as well as projects that demonstrated efficient and relatively fast spend-down of the funds allocated. With limited resources now available, projects with significant carryforward funding were encouraged to use those funds in FY22, and to plan for additional funding within the Capital Program.



**RACIAL EQUITY:** Philadelphia derives its strength from the diversity of its population and from its commitment to equal opportunity for all. Capital projects seek to align with the Kenney Administration’s commitment to create opportunities and reduce barriers to the improvement of outcomes for historically marginalized communities, including those based on race or ethnicity, gender, sexual orientation, disability, and religion. Racial equity means that race does not predict one’s social, health, and economic success. Projects funded are intentional about creating conditions to reduce historical inequities, while also improving outcomes for everyone. Racially equitable capital projects may include those that support programs or services designed to advance

equity, increase transit and mobility options, improve access to facilities and programs, or minimize negative impacts for communities of color, and other marginalized groups. Projects that are data-driven and disaggregate data by race and/or gender in collection, analysis, and reporting, and include historically disadvantaged stakeholder groups and individuals in leadership roles in the conceptualization, design, and implementation are preferred.

## CAPITAL FUNDING ELIGIBILITY

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All projects within the Capital Program are preliminarily determined by the Budget Office to meet the Capital eligibility guidelines (but will need to be certified by the City Controller, as discussed above). For General Obligation (CN) issued debt, activities are restricted to activities directly associated with the acquisition, construction, or long-term improvement of publicly-owned tangible assets. The City also follows other legal, financial, and policy determinations, which include:



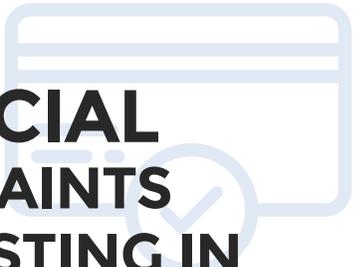
**UP TO ONE PERCENT FOR ART REQUIREMENT:** A City ordinance adopted in 1959 requires “Aesthetic Ornamentation” be a component of all major City capital projects. The capital project must meet a minimum size threshold of one million dollars. Up to one percent of the project budget shall be set aside for the design and installation of public art for the following types of projects: new buildings and building expansions, and complete renovations of buildings and other significant public spaces.



**PRESERVES UNIQUE RESOURCES:** To the extent possible through the capital program process, departments should strive to preserve Philadelphia’s exceptional historic, cultural, artistic, and natural resources as important assets that make the city a better place to live, work, and visit.



**MAINTAINS CONSISTENCY WITH A FACILITY’S RENEWAL CYCLE:** The useful life of facilities varies from 15 to 20 years for roofs, 60 years for police and fire stations, and 75 years for prison facilities. Project requests should demonstrate consistency with annual rates of reinvestment.



## FINANCIAL CONSTRAINTS OF INVESTING IN INFRASTRUCTURE

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Philadelphia’s finances are tentatively stable, but that tentative stability is within the context of long-term financial challenges and persistent short-term threats. The City’s high poverty rate means that Philadelphia confronts the unfortunate pairing of high service demand and a weak tax base. That unfortunate pairing is exacerbated by Philadelphia’s status as a city and a county, which means that unlike other cities that are parts of larger counties, it cannot share its costs with a larger jurisdiction. Layered onto those long-term challenges are the ongoing negative impacts of the COVID-19 pandemic, which has resulted in significant revenue losses and higher costs for service provision due to job losses, changes in work patterns, inflation, a tight labor market, and supply chain disruptions.

Philadelphia’s tentative stability is only possible because of \$1.4 billion in federal relief from the American Rescue Plan (ARP). Even with this relief, the FY23-27 Five Year Financial Plan reflects hard choices as the City faced a \$1.5 billion five year plan gap without those funds. While the federal relief rescued the City’s finances from calamity, it did not close the entire gap that the Five Year Plan faced. Under the ARP Act, the funding must be spent by the end of calendar year 2024.

## THE RELATIONSHIP BETWEEN THE OPERATING AND CAPITAL BUDGETS

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While the operating budget and capital budget are distinct funds with different governing restrictions, they are intrinsically connected. The size of the capital budget relies largely on the health of the operating budget. The ability to issue general obligation debt (CN Appropriations) depends on the ability to make debt service payments from the operating budget and current bond market conditions.

Constraints on the City's FY23-FY27 Five Year Plan include: reserves that are dramatically less what the GFOA recommends and below internal goals; a high level of fixed costs, including pension payments, that make it difficult for the City to add new debt service payments; the need to support crucial investments for the City's future success including funding for the School District, anti-violence initiatives, and battling the opioids epidemic; a relatively weak tax base; and ongoing debt service payments for special purpose borrowings that complement the regular Capital Program including the following:

- ▲ Debt issued to support **capital-eligible activities** of the multi-year Rebuilding Community Infrastructure (Rebuild) Program to improve parks, recreation centers and libraries.
- ▲ Debt issued to **increase the number of low-income Philadelphia homeowners** served by the City's Basic Systems Repair Program and to capitalize a low-interest, home repair loan program available to households with higher incomes.
- ▲ Debt issued to support the **Neighborhood Preservation Initiative** to improve and enhance housing, small business, commercial corridors and neighborhood infrastructure within the City in order to promote the health, welfare and safety of the residents of the City, prevent and eliminate blight, and encourage the provision of healthful homes, a decent living environment and adequate places of employment for residents of the City through redevelopment, renewal, rehabilitation, housing, conservation, urban beautification and/or commercial section and neighborhood development activities.
- ▲ Debt issued to **fund energy conservation measures** at Philadelphia Museum of Art properties under a guaranteed energy savings agreement (GESA) with the City and the Philadelphia Energy Authority.

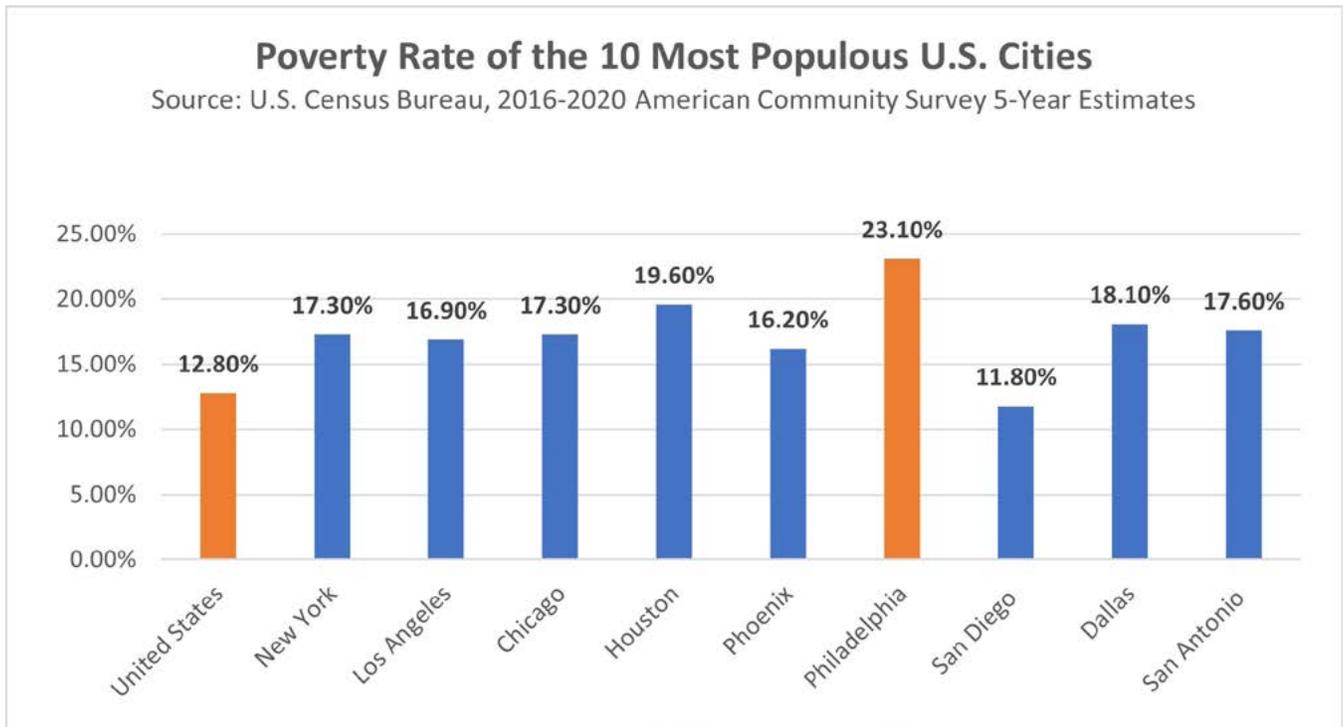
The FY23-27 Financial Plan for the Operating Budget needs to retain flexibility to address uncertainties around the path of the virus, pace of vaccine distribution, and inclusivity, timing, and robustness of economic recovery. A high, overall level of debt service, particularly when combined with the City's pension payments, would limit the City's financial flexibility and could help lead to a reduction of the City's bond rating and increase the cost of borrowing. This means that the size of the Capital Budget is driven in part by the funding available in future years for debt service, which represents a trade-off with investments for service delivery. The overall budget picture balances the requirements between services and infrastructure.

Leveraging outside funds makes these trade-offs easier. For this reason, the Administration is investing both in the Operating and Capital budget, to maximize the impact of new federal dollars from the Infrastructure Investments and Jobs Act (IIJA). While this will be an amazing opportunity for Philadelphia, this initiative will require a significant allocation to match grants and enable successful project implementation. In addition to operating dollars allocated for project management and implementation, the FY23 Capital Budget proposes to reallocate \$60 million in previously authorized but unspent funds to provide matching capital funds. That \$60 million is in addition to the \$181 million in new City tax supported (CN) appropriations to fund other projects.

## DEMOGRAPHICS

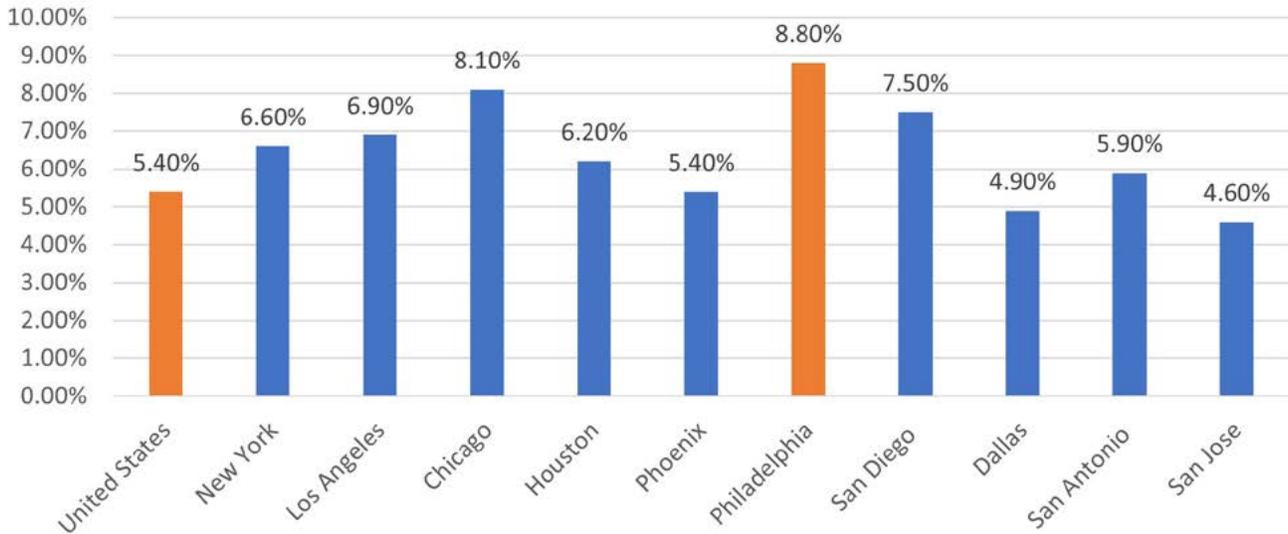
Demographic trends have a profound impact on the City's budget and financial planning process. It dictates the types and capacity of facilities needed and the ability to pay for them. Socioeconomic data indicates that Philadelphia made significant progress over the decade preceding the pandemic; the population grew, becoming more diverse, and becoming better educated. Employment levels were rising, and some indicators of personal and household wealth were showing moderate gains. Even with those gains, and particularly coupled with the negative impacts of the pandemic, Philadelphia's high poverty rate means many residents are dependent on a wide array of City services and that the tax base is relatively weak. The increased demand for services and the weak tax base limit the City's ability to fund additional services and invest more in infrastructure. They are also particularly challenging for Philadelphia because, as both a city and a county, it cannot rely on a surrounding county to help pay its costs. Every other city in Pennsylvania and most other large cities in the country are part of a county that helps fund their services.

### POVERTY RATE OF THE 10 MOST POPULOUS U.S. CITIES



# Unemployment Rate of the 10 Most Populous U.S. Cities

Source: U.S. Census Bureau, 2016-2020 American Community Survey 5-Year Estimates



Despite the progress before the pandemic, poverty deeply affects Philadelphia, particularly Black and Brown Philadelphians, and has as large an impact on the City's finances as any other factor. Although many sectors of Philadelphia's economy appear robust, there are large segments of Philadelphia's population that struggle with lack of employment, and food, housing insecurity. With a 23.1 percent poverty rate, Philadelphia remains the poorest city when compared to the top 10 most populous U.S. cities (see chart). The unemployment rate is also the highest at nearly 9 percent.

# HOW TO READ THE CAPITAL PROGRAM AND BUDGET

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## FUNDING SOURCE CODES – CITY SOURCES

City sources identified with the prefix “C” represent tax-supported funding. The prefix “X” represents self-sustaining City amounts – projects that generate sufficient revenue from user charges to cover their debt service.

- ▲ **CN, XN** – New loans are financed either through tax-supported general obligation bonds (CN) or through revenue bonds (XN).
- ▲ **CT, XT** – Carried-Forward Loans are funds for the same or equivalent project carried forward from FY2021 to FY2022.
- ▲ **CR, XR** – Operating Revenue appropriated to the Capital Budget from the Operating Budget.
- ▲ **CA** – Pre-financed Loans are funds that the electorate or City Council has already authorized.
- ▲ **A** – Previously Authorized PICA Funds are provided through loans obtained on behalf of the City by the Pennsylvania Intergovernmental Cooperation Authority (PICA).
- ▲ **Z** – Revolving Funds are replenished through proceeds from the sale of property acquired in the past using Capital funds.

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## FUNDING SOURCE CODES – NON-CITY SOURCES

For the non-City funding sources listed below, the suffix “B” – Budget – represents funds that are appropriated in the Capital Budget and for which the City will be responsible for accounting and spending.

▲ The suffix “O” – Off-Budget – is used for amounts that are not appropriated in the Capital Budget, but rather are the responsibility of other agencies, such as SEPTA, to budget and spend. These funds are shown in the Capital Program in order to provide complete information on the scope and cost of City-supported projects.

The suffix “T” represents funds for the same or equivalent project carried forward from FY2021 to FY2022.

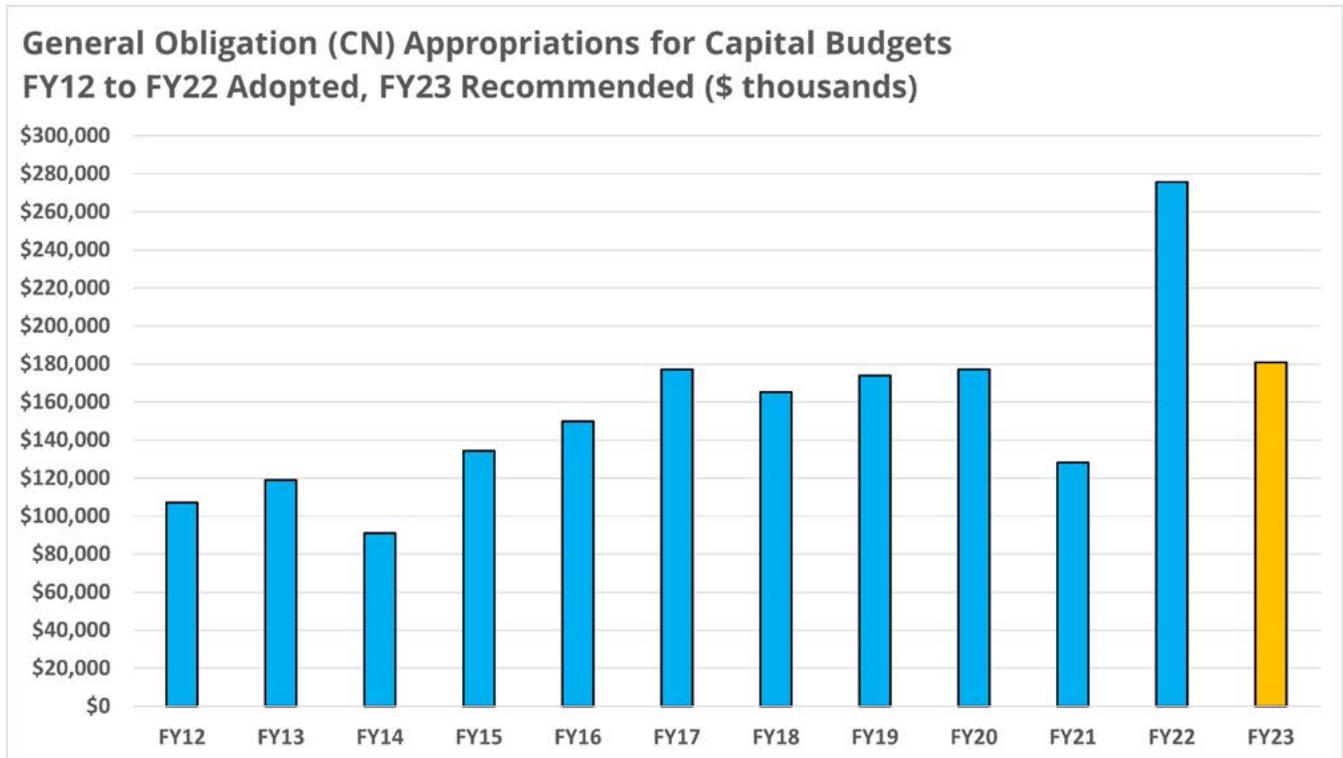
- ▲ **FB, FO, FT** – Federal sources.
- ▲ **PB, PT** – Private sources.
- ▲ **SB, SO, ST** – State sources.
- ▲ **TB, TO, TT** – Other Governments and Agencies including SEPTA, adjacent counties and townships, and proceeds from the bonds of quasi-public authorities.

<b>TABLE 1: FY2023 BUDGET YEAR FUNDING BY DEPARTMENT</b>		
<b>DEPARTMENT</b>	<b>NEW CITY TAX-SUPPORTED FUNDS (\$ 000)</b>	<b>ALL FUNDING SOURCES (\$ 000)</b>
ART MUSEUM	\$2,000	\$3,500
AVIATION	-	\$325,700
COMMERCE	\$20,000	\$199,674
FINANCE	\$3,550	\$165,340
FIRE	\$4,500	\$15,392
FLEET	\$15,050	\$49,523
FREE LIBRARY	\$2,500	\$8,875
HEALTH	\$4,000	\$121,186
MANAGING DIRECTOR'S OFFICE	\$300	\$120,167
OFFICE OF HOMELESS SERVICES	\$1,500	\$3,920
OFFICE OF SUSTAINABILITY	\$500	\$1,838
OFFICE OF INNOVATION AND TECHNOLOGY	\$20,177	\$96,650
PARKS AND RECREATION	\$41,930	\$249,897
POLICE	\$8,800	\$40,293
PRISONS	\$7,475	\$21,840
PUBLIC PROPERTY	\$1,144	\$49,237
RECORDS	-	\$374
STREETS	\$39,900	\$867,891
TRANSIT	\$5,459	\$302,365
WATER	-	\$1,179,887
ZOO	\$2,000	\$9,802
<b>Total</b>	<b>\$180,785</b>	<b>\$3,833,351</b>

**TABLE 2: SOURCES OF FUNDS (\$000)**

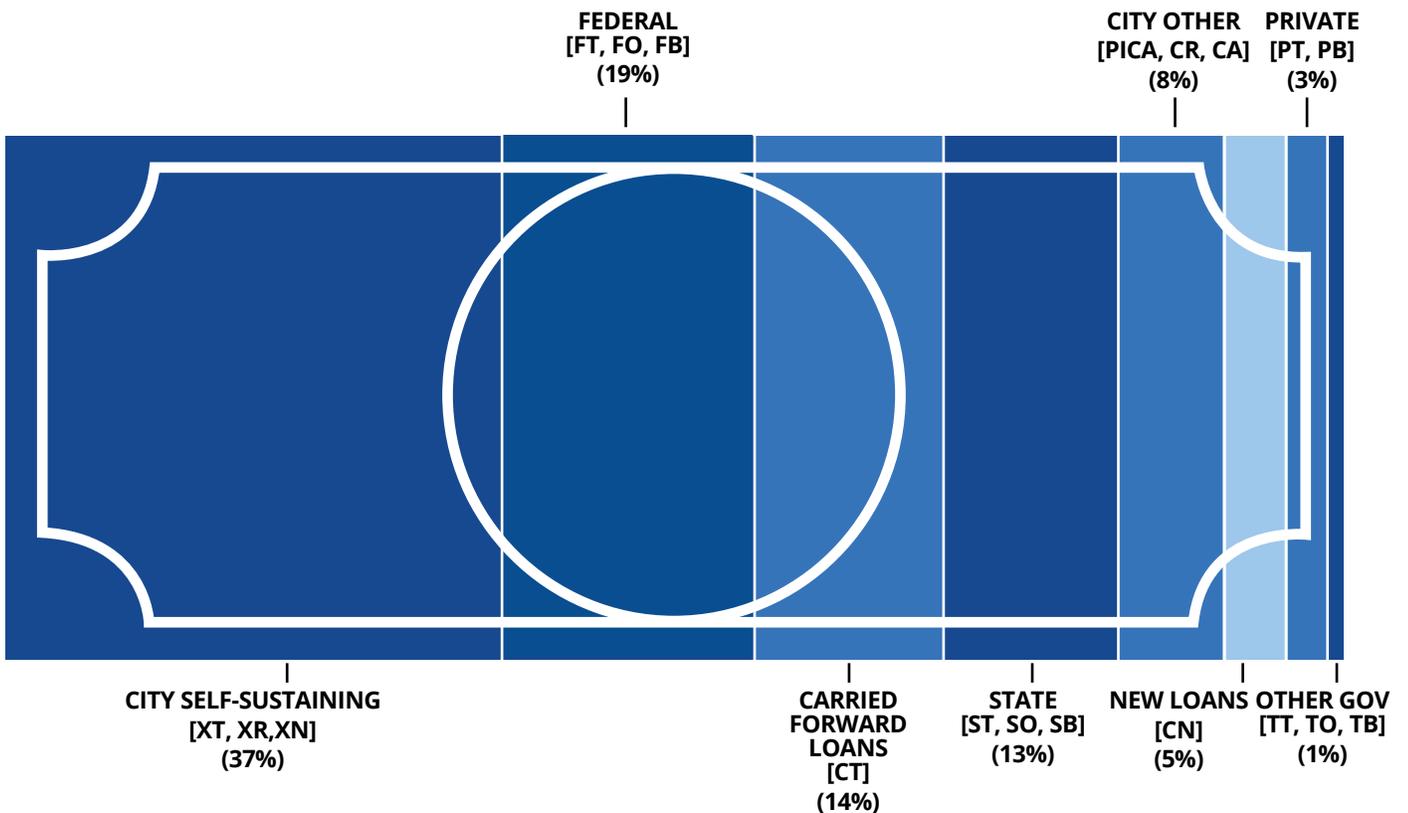
	2023	2024	2025	2026	2027	2028	2023-2028
<b>City Funds - Tax Supported</b>							
<b>CT Carried Forward Loans</b>	\$539,978	\$0	\$0	\$0	\$0	\$0	\$539,978
<b>CR Operating Revenue</b>	\$253,716	\$11,250	\$11,250	\$11,250	\$11,250	\$750	\$299,466
<b>CN New Loans</b>	\$180,785	\$170,046	\$170,760	\$170,156	\$170,473	\$170,596	\$1,032,816
<b>CA Prefinanced Loans</b>	\$3,491	\$0	\$0	\$0	\$0	\$0	\$3,491
<b>A PICA Prefinanced Loans</b>	\$17,178	\$0	\$0	\$0	\$0	\$0	\$17,178
<b>Subtotal</b>	\$995,148	\$181,296	\$182,010	\$181,406	\$181,723	\$171,346	\$1,892,929
<b>City Funds - Self Sustaining</b>							
<b>XT Self Sustaining Carry Forward Loans</b>	\$586,755	\$0	\$0	\$0	\$0	\$0	\$586,755
<b>XR Self Sustaining Operating Revenue</b>	\$158,303	\$47,981	\$49,946	\$56,585	\$56,714	\$56,733	\$426,262
<b>XN Self Sustaining New Loans</b>	\$680,374	\$707,654	\$702,524	\$864,923	\$619,312	\$551,799	\$4,126,586
<b>Subtotal</b>	\$1,425,432	\$755,635	\$752,470	\$921,508	\$676,026	\$608,532	\$5,139,603
<b>Other City Funds</b>							
<b>Z Revolving Funds</b>	\$30,000	\$17,500	\$17,500	\$17,500	\$17,500	\$0	\$100,000
<b>Other Than City Funds</b>							
<b>TT Carried Forward Other Gov't</b>	\$33,206	\$0	\$0	\$0	\$0	\$0	\$33,206
<b>TO Other Governments Off Budget</b>	\$974	\$1,498	\$1,628	\$1,540	\$1,438	\$1,354	\$8,432
<b>TB Other Government Agencies</b>	\$3,100	\$100	\$100	\$100	\$100	\$100	\$3,600
<b>ST Carried Forward State</b>	\$277,641	\$0	\$0	\$0	\$0	\$0	\$277,641
<b>SO State Off Budget</b>	\$175,165	\$190,914	\$199,118	\$199,590	\$204,943	\$207,612	\$1,177,342
<b>SB State</b>	\$49,345	\$51,104	\$47,147	\$47,103	\$61,147	\$54,626	\$310,472
<b>PT Carried Forward Private</b>	\$110,667	\$0	\$0	\$0	\$0	\$0	\$110,667
<b>PB Private</b>	\$13,470	\$7,080	\$5,949	\$5,784	\$4,131	\$4,057	\$40,471
<b>FT Carried Forward Federal</b>	\$485,908	\$0	\$0	\$0	\$0	\$0	\$485,908
<b>FO Federal Off Budget</b>	\$117,240	\$106,454	\$134,466	\$125,843	\$101,042	\$107,734	\$692,799
<b>FB Federal</b>	\$116,055	\$138,670	\$102,725	\$101,906	\$129,148	\$127,945	\$716,449
<b>Total - ALL FUNDS</b>	<b>\$3,833,351</b>	<b>\$1,450,251</b>	<b>\$1,443,113</b>	<b>\$1,602,280</b>	<b>\$1,377,198</b>	<b>\$1,283,306</b>	<b>\$10,989,499</b>

## HISTORICAL FUNDING LEVELS (CN APPROPRIATIONS)



In addition to the \$181M recommended CN for FY23, \$60M is included for Infrastructure Investment and Jobs Act local matching funds.

## FY23 CAPITAL BUDGET SOURCE OF FUNDS



# ART MUSEUM

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**DEPARTMENT PAGE**  
[PHILAMUSEUM.ORG/](https://philamuseum.org/)

## **MISSION**

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The Philadelphia Museum of Art (PMA) - in partnership with the city, the region, and art museums around the globe-seeks to preserve, enhance, interpret, and extend the reach of its great collections in particular, and the visual arts in general, to an increasing and increasingly diverse audience as a source of delight, illumination and lifelong learning.

The City of Philadelphia owns the PMA building, the Rodin Museum building, the Ruth and Raymond G. Perelman building, and the historic Mount Pleasant and Cedar Grove houses in Fairmount Park.

## CAPITAL BUDGET TRENDS

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Annual City capital appropriations to PMA of tax-supported, general obligation (GO) funds have averaged approximately \$3.0 million over the past six years. In recent years, City investments have leveraged contributions from the Commonwealth and private sources to support infrastructure work for the Core Project. The Core Project broke ground in January 2017 and was completed in 2021.

## CAPITAL BUDGET PROJECTS

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- ▲ In FY23, \$2million is appropriated for capital improvements. The FY23-28 Capital Program will mainly support the ongoing interior and exterior capital improvement projects not addressed by the Core Project, as well as renovation projects at buildings outside the main PMA building.

2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**ART MUSEUM**

**ART MUSEUM COMPLEX - CAPITAL**

**1 Philadelphia Museum of Art - Building Rehabilitation**

1 Interior and Exterior Improvements

Make infrastructure improvements required for life safety and basic operations.

2,000 CN	2,000CN	2,000 CN	2,500 CN	3,000 CN	3,000 CN	14,500 CN
<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,500</b>	<b>3,000</b>	<b>3,000</b>	<b>14,500</b>

**1A. Philadelphia Museum of Art - Building Rehabilitation-FY22**

See description under line item 1.

1,500 CT	1,500 CT
<b>1,500</b>	<b>1,500</b>

**Totals - ART MUSEUM COMPLEX - CAPITAL**

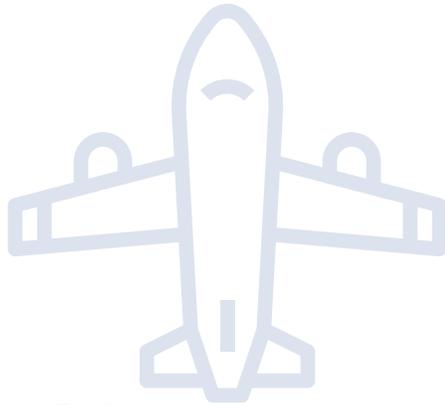
2,000 CN	2,000 CN	2,000 CN	2,500 CN	3,000 CN	3,000 CN	14,500 CN
1,500 CT						1,500 CT
<b>3,500</b>	<b>2,000</b>	<b>2,000</b>	<b>2,500</b>	<b>3,000</b>	<b>3,000</b>	<b>16,000</b>

**TOTALS - ART MUSEUM**

2,000 CN	2,000 CN	2,000 CN	2,500 CN	3,000 CN	3,000 CN	14,500 CN
1,500 CT						1,500 CT
<b>3,500</b>	<b>2,000</b>	<b>2,000</b>	<b>2,500</b>	<b>3,000</b>	<b>3,000</b>	<b>16,000</b>



NEW ART STUDIO FOR CHILDREN AT THE PHILADELPHIA MUSEUM OF ART



# AVIATION

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**DEPARTMENT PAGE**  
[HTTPS://CDP.PHL.ORG/AVIATION](https://cdp.phl.org/aviation)

## MISSION

“Proudly Connecting Philadelphia with the World!” The Division of Aviation (Division) is comprised of the Philadelphia International Airport (“PHL”) and the Northeast Philadelphia Airport (“PNE”). A self-sustaining entity, the Division operates without the use of local tax dollars while generating over \$16.8 billion of economic activity for the region. Travelers through our gateway have opportunities to experience a wide variety of products and services that are distinctly Philadelphian.

## CAPITAL BUDGET TRENDS

Aviation improvements are funded through self-sustaining funds, grants, and special-purpose Aviation-specific borrowing. The Division of Aviation received significant Federal assistance during the COVID pandemic, and recently received a \$31 million award through the Infrastructure Investment and Jobs Act.

## CAPITAL BUDGET PROJECTS



- ▲ The \$789.6 million in total funding shown for Aviation in the FY23-28 Capital Program incorporates critical improvements and new infrastructure development while aligning the capital program with revenue generating opportunities, laying the groundwork for future development, and enhancing the Airport’s role as an economic engine.
- ▲ Appropriations for FY23 are organized into the following categories:

	TOTAL APPROPRIATIONS IN FY23 (IN THOUSANDS)
<b>Airfield Area</b>	<b>\$92,500</b>
<b>Terminal Area</b>	<b>\$105,500</b>
<b>Outside Terminal Area (OTA)</b>	<b>\$41,200</b>
<b>Other Airport Services (including improvements to PNE)</b>	<b>\$12,500</b>

- ▲ Agreements with adjoining municipalities in Delaware County, and the Use and Lease Agreement with PHL’s major air carriers, are instrumental in guiding the Division of Aviation as it continues progress on elements of PHL’s Capital Development Program. One of the Division’s most significant current projects is the creation at FDR Park in South Philadelphia of a 40-acre wetland to mitigate wetland loss from the proposed expansion of PHL’s air freight facilities.

2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**AVIATION**

***PHILADELPHIA INTERNATIONAL AIRPORT***

**2 Airfield Area**

**1 Airfield Area**

This program includes the areas of the Airport reserved for aircraft operations and aircraft-related activities, and other appurtenances on the Airport related to the use of the Airport.

47,705 XN	27,076XN	13,125 XN	13,156 XN	13,177 XN	13,280 XN	127,519 XN
5,100 SB	2,895SB	1,403 SB	1,406 SB	1,409 SB	1,420 SB	13,633 SB
39,695 FB	22,530FB	10,921 FB	10,947 FB	10,964 FB	11,050 FB	106,107 FB
<b>92,500</b>	<b>52,501</b>	<b>25,449</b>	<b>25,509</b>	<b>25,550</b>	<b>25,750</b>	<b>247,259</b>

**2A. Airfield Area-FY22**

See description under line item 2.

3,000 XT	3,000 XT
<b>3,000</b>	<b>3,000</b>

2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**3 Terminal Area**

**1 Terminal Area**

This program includes the Airport passenger terminal buildings, including the areas available for baggage handling systems, and the sidewalk and curb adjacent to the landside of the terminal buildings

83,500 XN	55,957XN	24,456 XN	19,866 XN	21,172 XN	21,892 XN	226,843 XN
17,000 FB	11,392FB	4,979 FB	4,045 FB	4,310 FB	4,457 FB	46,183 FB
2,000 SB	1,340SB	586 SB	476 SB	507 SB	524 SB	5,433 SB
3,000 PB	2,010PB	879 PB	714 PB	761 PB	787 PB	8,151 PB
<b>105,500</b>	<b>70,699</b>	<b>30,900</b>	<b>25,101</b>	<b>26,750</b>	<b>27,660</b>	<b>286,610</b>

**3A. Terminal Area-FY22**

See description under line item 3.

2,000 ST	2,000 ST
20,000 XT	20,000 XT
<b>22,000</b>	<b>22,000</b>

**4 Outside Terminal Area (OTA)**

**1 Outside Terminal Area (OTA)**

This program includes the Airport arrival and departure roadways, and areas on which a hotel, parking facilities, and car rental entities operate.

2,000 XR	534XR	684 XR	711 XR	714 XR	733 XR	5,376 XR
32,200 XN	8,597XN	11,020 XN	11,450 XN	11,497 XN	11,809 XN	86,573 XN
2,500 FB	667FB	856 FB	889 FB	893 FB	917 FB	6,722 FB
4,500 SB	1,201SB	1,540 SB	1,600 SB	1,607 SB	1,650 SB	12,098 SB
<b>41,200</b>	<b>10,999</b>	<b>14,100</b>	<b>14,650</b>	<b>14,711</b>	<b>15,109</b>	<b>110,769</b>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>4A. Outside Terminal Area (OTA)-FY22</b>							
See description under line item 4.	20,000 XT						20,000 XT
	20,000						20,000
<b>4B. Outside Terminal Area (OTA)-FY21</b>							
See description under line item 4.	25,000 XT						25,000 XT
	25,000						25,000
<b>5 Other Airport Services</b>							
<b>1 Other Airport Services</b>							
This program includes expenses and airport revenues which are not directly accounted for in the Airfield Area, Terminal Area, or Outside Terminal Area. Also included here are PNE projects.	8,795 XN	9,850XN	7,564 XN	7,704 XN	7,845 XN	8,197 XN	49,955 XN
	3,510 FB	3,931FB	3,019 FB	3,075 FB	3,131 FB	3,271 FB	19,937 FB
	195 SB	218SB	168 SB	171 SB	174 SB	182 SB	1,108 SB
	<b>12,500</b>	<b>13,999</b>	<b>10,751</b>	<b>10,950</b>	<b>11,150</b>	<b>11,650</b>	<b>71,000</b>
<b>5A. Other Airport Services-FY22</b>							
See description under line item 5.	4,000 XT						4,000 XT
	4,000						4,000

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>Totals - PHILADELPHIA INTERNATIONAL AIRPORT</b>							
62,705 FB	38,520 FB	19,775 FB	18,956 FB	19,298 FB	19,695 FB	178,949 FB	
3,000 PB	2,010 PB	879 PB	714 PB	761 PB	787 PB	8,151 PB	
11,795 SB	5,654 SB	3,697 SB	3,653 SB	3,697 SB	3,776 SB	32,272 SB	
2,000 ST						2,000 ST	
172,200 XN	101,480 XN	56,165 XN	52,176 XN	53,691 XN	55,178 XN	490,890 XN	
2,000 XR	534 XR	684 XR	711 XR	714 XR	733 XR	5,376 XR	
72,000 XT						72,000 XT	
<b>325,700</b>	<b>148,198</b>	<b>81,200</b>	<b>76,210</b>	<b>78,161</b>	<b>80,169</b>	<b>789,638</b>	
<b>TOTALS - AVIATION</b>							
62,705 FB	38,520 FB	19,775 FB	18,956 FB	19,298 FB	19,695 FB	178,949 FB	
3,000 PB	2,010 PB	879 PB	714 PB	761 PB	787 PB	8,151 PB	
11,795 SB	5,654 SB	3,697 SB	3,653 SB	3,697 SB	3,776 SB	32,272 SB	
2,000 ST						2,000 ST	
172,200 XN	101,480 XN	56,165 XN	52,176 XN	53,691 XN	55,178 XN	490,890 XN	
2,000 XR	534 XR	684 XR	711 XR	714 XR	733 XR	5,376 XR	
72,000 XT						72,000 XT	
<b>325,700</b>	<b>148,198</b>	<b>81,200</b>	<b>76,210</b>	<b>78,161</b>	<b>80,169</b>	<b>789,638</b>	



RIBBON CUTTING FOR RECONSTRUCTED RUNWAY  
6-24, NORTHEAST PHILADELPHIA AIRPORT (PNE)



# COMMERCE



## DEPARTMENT PAGE

[PHILA.GOV/DEPARTMENTS/  
DEPARTMENT-OF-COMMERCE/](https://phila.gov/departments/departments-of-commerce/)

## MISSION

The Department of Commerce helps businesses—large and small—thrive in Philadelphia. To foster inclusive growth in the city, Commerce has programs and services to support under-resourced communities, grow small businesses and draw new companies to Philadelphia.

Commerce contributes to equitable neighborhood revitalization by:

- Building vibrant commercial districts.
- Creating a strong talent pipeline for all Philadelphians to attain good, living-wage jobs.
- Increasing contracting opportunities for minority-, women-, and disabled-owned businesses.
- Supporting small businesses and improving their access to capital.
- Commerce also works to retain and attract new businesses both domestically and internationally, elevating Philadelphia’s global competitiveness and positioning the Philadelphia’s economy for long-term growth.

## CAPITAL BUDGET TRENDS

From FY17-FY22, an annual average of \$16.8 million in new, City capital funds were budgeted for Commerce. Projects included the improvement of commercial corridors, industrial areas, waterfront parks and trails, and focused public investments in areas designed to spur economic activity, such as improvements to public spaces at East Market.

## CAPITAL BUDGET PROJECTS



Commerce projects support Philadelphia2035 district plans and City-endorsed master plans, greenway plans, and commercial corridor plans. The FY23-28 Capital Program includes a total investment of \$335.7 million from all funding sources. These funds will enhance public access to private and public development projects as well as leverage state, federal, and private funds.

▲ \$14 million over FY23-28 for Neighborhood Commercial Centers which includes \$3.5 million to support public access in the East Market redevelopment.

▲ \$51 million over FY23-28 to fulfill the goal of the Central Delaware Master Plan to create a new cap over I-95 at Penn's Landing. More information can be found at:

[www.delawareriverwaterfront.com/](http://www.delawareriverwaterfront.com/)

▲ \$6 million over FY23-28 toward completion of the Schuylkill River Trail.



2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**COMMERCE**

**COMMERCIAL DEVELOPMENT**

**6 Neighborhood Commercial Centers - Site Improvements**

1 Neighborhood Commercial Centers-Site Improvements Upgrade curbs, sidewalks, lighting, landscaping, and parking in commercial corridors to complement public and private investment.	1,000 CN	1,000CN	1,000 CN	2,500 CN	2,500 CN	2,500 CN	10,500 CN
2 Market East Public Infrastructure Fund improvements to infrastructure in Market Street East area of Center City to support additional commercial, residential, and retail development.	2,000 CN	1,500CN					3,500 CN
	<b>3,000</b>	<b>2,500</b>	<b>1,000</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>14,000</b>

**6A. Neighborhood Commercial Centers - Site Improvements-FY22**

See description under line item 6.	5,100 CT						5,100 CT
	<b>5,100</b>						<b>5,100</b>

**6B. Neighborhood Commercial Centers - Site Improvements-FY21**

See description under line item 6.	500 CT						500 CT
	<b>500</b>						<b>500</b>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>6C. Neighborhood Commercial Centers - Site Improvements-FY20</b>							
See description under line item 6.							
		2,500 CR					2,500 CR
		2,500					2,500
<b>6D. Neighborhood Commercial Centers - Site Improvements-FY19</b>							
See description under line item 6.							
		1,784 CR					1,784 CR
		1,475 CT					1,475 CT
		3,259					3,259
<b>6E. Neighborhood Commercial Centers - Site Improvements-FY17</b>							
See description under line item 6.							
		11 CT					11 CT
		11					11
<b>6F. Neighborhood Commercial Centers - Site Improvements-FY16</b>							
See description under line item 6.							
		1,544 CT					1,544 CT
		1,850 PT					1,850 PT
		3,339 ST					3,339 ST
		6,733					6,733
<b>6G. Neighborhood Commercial Centers - Site Improvements-FY14</b>							
See description under line item 6.							
		717 CT					717 CT
		717					717

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>Totals - COMMERCIAL DEVELOPMENT</b>							
	3,000 CN	2,500 CN	1,000 CN	2,500 CN	2,500 CN	2,500 CN	14,000 CN
	4,284 CR						4,284 CR
	9,347 CT						9,347 CT
	1,850 PT						1,850 PT
	3,339 ST						3,339 ST
	<b>21,820</b>	<b>2,500</b>	<b>1,000</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>32,820</b>

**INDUSTRIAL DEVELOPMENT**

**7 Industrial Districts**

1 Lower Schuylkill River Industrial District  
Design, fabrication & installation of streetscape improvements to support development sites in the Innovation District portion of the Lower Schuylkill River.

500 CN	500CN	500 CN	500 CN			2,000 CN
<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>			<b>2,000</b>

**7A. Industrial Districts-FY22**

See description under line item 7.

500 CT						500 CT
<b>500</b>						<b>500</b>

**7B. Industrial Districts-FY21**

See description under line item 7.

1,000 CT						1,000 CT
<b>1,000</b>						<b>1,000</b>

	2023	2024	2025	2026	2027	2028	2023 - 2028	
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	
<hr/>								
<b>7C. Industrial Districts-FY17</b>								
See description under line item 7.								
	800 FT						800 FT	
	2,200 ST						2,200 ST	
	<hr/>		<hr/>		<hr/>		<hr/>	
	3,000						3,000	
<hr/>								
<b>7D. Industrial Districts-FY16</b>								
See description under line item 7.								
	1,000 ST						1,000 ST	
	<hr/>		<hr/>		<hr/>		<hr/>	
	1,000						1,000	
<hr/>								
<b>8 Navy Yard Infrastructure Improvements</b>								
<hr/>								
1 Navy Yard Infrastructure Improvements								
Make infrastructure improvements in support of public and private development.	500 CN	500CN					1,000 CN	
	<hr/>		<hr/>		<hr/>		<hr/>	
	<b>500</b>	<b>500</b>					<b>1,000</b>	
<hr/>								
<b>8A. Navy Yard Infrastructure Improvements-FY17</b>								
See description under line item 8.								
	3,900 FT						3,900 FT	
	4,300 ST						4,300 ST	
	<hr/>		<hr/>		<hr/>		<hr/>	
	8,200						8,200	

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>9 Environmental Assessment/Remediation</b>							
1 Environmental Assessment/Remediation Provide environmental assessment and remedial assistance to City properties with contamination issues.			500 CN	500 CN	500 CN		1,500 CN
			<b>500</b>	<b>500</b>	<b>500</b>		<b>1,500</b>
<b>10 PIDC Landbank Improvements, Engineering and Administration</b>							
1 Improvements, Engineering and Administration Conduct engineering, architectural, and environmental studies related to land acquisition and development.	10,000 Z	7,500Z	7,500 Z	7,500 Z	7,500 Z		40,000 Z
	<b>10,000</b>	<b>7,500</b>	<b>7,500</b>	<b>7,500</b>	<b>7,500</b>		<b>40,000</b>
<b>11 PIDC Landbank Acquisition &amp; Improvements</b>							
1 Acquisition and Improvements Purchase and improve industrial sites throughout Philadelphia.	20,000 Z	10,000Z	10,000 Z	10,000 Z	10,000 Z		60,000 Z
	<b>20,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>		<b>60,000</b>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>Totals - INDUSTRIAL DEVELOPMENT</b>							
	1,000 CN	1,000 CN	1,000 CN	1,000 CN	500 CN		4,500 CN
	1,500 CT						1,500 CT
	4,700 FT						4,700 FT
	7,500 ST						7,500 ST
	30,000 Z	17,500 Z	17,500 Z	17,500 Z	17,500 Z		100,000 Z
	<b>44,700</b>	<b>18,500</b>	<b>18,500</b>	<b>18,500</b>	<b>18,000</b>		<b>118,200</b>

**WATERFRONT IMPROVEMENTS**

**12 Central Delaware River Waterfront**

1 Penn's Landing Improvements Make improvements to Penn's Landing.	12,000 CN	13,000CN	18,000 CN	8,000 CN			51,000 CN
2 Master Plan Implementation Implement the Central Delaware Waterfront Master Plan through construction, improvement, or acquisition of City assets.	500 CN	500CN	500 CN	1,000 CN	1,000 CN	1,000 CN	4,500 CN
3 General Site Improvements Implement infrastructure and site improvements in support of public and private development.	500 CN	500CN	500 CN	1,000 CN	1,000 CN	500 CN	4,000 CN
	<b>13,000</b>	<b>14,000</b>	<b>19,000</b>	<b>10,000</b>	<b>2,000</b>	<b>1,500</b>	<b>59,500</b>

**12A. Central Delaware River Waterfront-FY22**

See description under line item 12.	12,000 CT						12,000 CT
	<b>12,000</b>						<b>12,000</b>

2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**12B. Central Delaware River Waterfront-FY17**

See description under line item 12.

5,110 PT						5,110 PT
11,050 ST						11,050 ST
<b>16,160</b>						<b>16,160</b>

**12C. Central Delaware River Waterfront-FY16**

See description under line item 12.

25,000 FT						25,000 FT
<b>25,000</b>						<b>25,000</b>

**13 Schuylkill River Waterfront**

1 Schuylkill Riverfront Improvements  
Complement public and private reinvestment through capital improvements to the Schuylkill River Trail.

3,000 CN	500CN	500 CN	1,000 CN	500 CN	500 CN	6,000 CN
1,000 SB	1,000SB					2,000 SB
<b>4,000</b>	<b>1,500</b>	<b>500</b>	<b>1,000</b>	<b>500</b>	<b>500</b>	<b>8,000</b>

**13A. Schuylkill River Waterfront-FY22**

See description under line item 13.

4,000 CT						4,000 CT
1,000 ST						1,000 ST
<b>5,000</b>						<b>5,000</b>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>13B. Schuylkill River Waterfront-FY21</b>							
See description under line item 13.							
	3,500						3,500
	PT						PT
	8,500						8,500
	ST						ST
	12,000						12,000
<b>13C. Schuylkill River Waterfront-FY20</b>							
See description under line item 13.							
	3,038						3,038
	CR						CR
	14,000						14,000
	FT						FT
	1,000						1,000
	ST						ST
	18,038						18,038
<b>13D. Schuylkill River Waterfront-FY19</b>							
See description under line item 13.							
	4,000						4,000
	PT						PT
	1,000						1,000
	ST						ST
	5,000						5,000
<b>13E. Schuylkill River Waterfront-FY17</b>							
See description under line item 13.							
	4,500						4,500
	FT						FT
	12,050						12,050
	ST						ST
	16,550						16,550
<b>13F. Schuylkill River Waterfront-FY16</b>							
See description under line item 13.							
	500						500
	FT						FT
	1,000						1,000
	ST						ST
	1,500						1,500

2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**14 North Delaware River Waterfront**

1 North Delaware River Waterfront Complement public and private reinvestment and help implement the Greenway Master Plan through public improvements along the North Delaware Greenway.			275 CN	175 CN	675 CN	1,125 CN
			<b>275</b>	<b>175</b>	<b>675</b>	<b>1,125</b>

**14A. North Delaware River Waterfront-FY22**

See description under line item 14.	400 CT	400 CT
	400	400

**14B. North Delaware River Waterfront-FY17**

See description under line item 14.	2,470 FT	2,470 FT
	350 PT	350 PT
	600 ST	600 ST
	3,420	3,420

**14C. North Delaware River Waterfront-FY16**

See description under line item 14.	500 FT	500 FT
	350 ST	350 ST
	850	850

2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**14D. North Delaware River Waterfront-FY15**

See description under line item 14.

236 FT	236 FT
236	236

**Totals - WATERFRONT IMPROVEMENTS**

16,000 CN	14,500 CN	19,500 CN	11,275 CN	2,675 CN	2,675 CN	66,625 CN
3,038 CR						3,038 CR
16,400 CT						16,400 CT
47,206 FT						47,206 FT
12,960 PT						12,960 PT
1,000 SB	1,000 SB					2,000 SB
36,550 ST						36,550 ST
<b>133,154</b>	<b>15,500</b>	<b>19,500</b>	<b>11,275</b>	<b>2,675</b>	<b>2,675</b>	<b>184,779</b>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>TOTALS - COMMERCE</b>							
20,000 CN		18,000 CN	21,500 CN	14,775 CN	5,675 CN	5,175 CN	85,125 CN
7,322 CR							7,322 CR
27,247 CT							27,247 CT
51,906 FT							51,906 FT
14,810 PT							14,810 PT
1,000 SB		1,000 SB					2,000 SB
47,389 ST							47,389 ST
30,000 Z		17,500 Z	17,500 Z	17,500 Z	17,500 Z		100,000 Z
<b>199,674</b>		<b>36,500</b>	<b>39,000</b>	<b>32,275</b>	<b>23,175</b>	<b>5,175</b>	<b>335,799</b>



# FINANCE

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**DEPARTMENT PAGE**

[PHILA.GOV/DEPARTMENTS/OFFICE-OF-THE-DIRECTOR-OF-FINANCE/](https://phila.gov/departments/office-of-the-director-of-finance/)

## **MISSION**

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The Office of the Director of Finance (Finance) is charged with overseeing the City’s financial, accounting, and budgetary functions, including establishing fiscal policy guidelines; overseeing the City’s budget and financial management programs; and recording and accounting all City financial activities. Finance administers the City’s payroll activities and risk management functions, issues financial reports, and oversees expenditures and reports on all grants. Finance strives to ensure that the City maintains long-term fiscal stability while meeting its policy goals.

## CAPITAL BUDGET TRENDS

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Capital funds listed under Finance have typically included Improvements to Existing Facilities, divided between amounts directed by the Administration and by the ten City Council districts. From FY17 through FY22, the annual average of new City tax-supported funding was approximately \$5.8 million.

## CAPITAL BUDGET PROJECTS

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- ▲ Improvements to Facilities – Administration ITEF – Funds for Improvements to Existing Facilities (ITEF) are used at the discretion of the Mayor to make critical renovations and other improvements to City-owned facilities. The total appropriated amount is \$7.5 million for FY23 through FY28.
- ▲ In FY 21 the Budget Office in partnership with the Philadelphia City Planning Commission launched its first Participatory Budgeting Initiative. This program allows residents to directly participate in the capital budget process by allowing them to propose and vote on projects of their choosing. \$2.5 million in funding was set aside through FY23.
- ▲ City Council ITEF - City Council Districts 1 through 10 are appropriated \$255,000 each per year, for a total of \$15.3 million over the six-year Capital Program, to be used at District Councilmembers’ discretion for Improvements to Existing Facilities within the Capital Guidelines. City Council Districts 1-10 also have ITEF appropriations under Parks and Recreation.

2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**FINANCE**

**CAPITAL PROJECTS**

**15 Improvements to Facilities**

1 Administration - ITEF Fund critical renovations and other improvements to City-owned facilities.	1,000 CN	1,000CN	1,000 CN	1,500 CN	1,500 CN	1,500 CN	7,500 CN
2 IIJA Matching Funds Funding to match Infrastructure Investment and Jobs Act grant funds.	60,000 CR						60,000 CR
	<b>61,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>67,500</b>

**15A. Improvements to Facilities-FY22**

See description under line item 15.	15,000 A						15,000 A
	1,500 CT						1,500 CT
	25,000 FT						25,000 FT
	5,000 CR						5,000 CR
	<b>46,500</b>						<b>46,500</b>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>15B. Improvements to Facilities-FY21</b>							
See description under line item 15.							
	6,000						6,000
	500						500
	<u>6,500</u>						<u>6,500</u>
<b>15C. Improvements to Facilities-FY20</b>							
See description under line item 15.							
	11,822						11,822
	1,000						1,000
	<u>12,822</u>						<u>12,822</u>
<b>15D. Improvements to Facilities-FY19</b>							
See description under line item 15.							
	2,913						2,913
	1,253						1,253
	2,047						2,047
	219						219
	<u>6,432</u>						<u>6,432</u>
<b>15E. Improvements to Facilities-FY18</b>							
See description under line item 15.							
	590						590
	<u>590</u>						<u>590</u>
<b>15F. Improvements to Facilities-FY17</b>							
See description under line item 15.							
	1,112						1,112
	<u>1,112</u>						<u>1,112</u>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>15G. Improvements to Facilities-FY16</b>							
See description under line item 15.	500 CT						500 CT
	500						500
<b>15H. Improvements to Facilities-FY15</b>							
See description under line item 15.	119 CT						119 CT
	119						119
<b>15I. Improvements to Facilities-FY14</b>							
See description under line item 15.	140 CT						140 CT
	140						140
<b>16 City Council - ITEF CD1</b>							
1 City Council - ITEF CD1	255 CN	255CN	255 CN	255 CN	255 CN	255 CN	1,530 CN
Fund critical renovations and other improvements to City-owned sites as needed.	255	255	255	255	255	255	1,530
<b>16A. City Council - ITEF CD1-FY22</b>							
See description under line item 16.	255 CT						255 CT
	255						255

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>16B. City Council - ITEF CD1-FY21</b> See description under line item 16.							
	88 CT						88 CT
	88						88
<b>16C. City Council - ITEF CD1-FY20</b> See description under line item 16.							
	347 CT						347 CT
	347						347
<b>16D. City Council - ITEF CD1-FY19</b> See description under line item 16.							
	79 CT						79 CT
	79						79
<b>16E. City Council - ITEF CD1-FY18</b> See description under line item 16.							
	26 CT						26 CT
	26						26
<b>16F. City Council - ITEF CD1-FY17</b> See description under line item 16.							
	210 CT						210 CT
	210						210
<b>16G. City Council - ITEF CD1-FY16</b> See description under line item 16.							
	27 CT						27 CT
	27						27

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>16H. City Council - ITEF CD1-FY15</b> See description under line item 16.	45 CT						45 CT
	45						45
<b>16I. City Council - ITEF CD1-FY14</b> See description under line item 16.	1 CT						1 CT
	1						1
<b>16J. City Council - ITEF CD1-FY13</b> See description under line item 16.	2 CT						2 CT
	2						2
<b>17 City Council - ITEF CD2</b>							
1 City Council - ITEF CD2 Fund critical renovations and other improvements to City-owned sites as needed.	255 CN	255CN	255 CN	255 CN	255 CN	255 CN	1,530 CN
	<b>255</b>	<b>255</b>	<b>255</b>	<b>255</b>	<b>255</b>	<b>255</b>	<b>1,530</b>
<b>17A. City Council - ITEF CD2-FY22</b> See description under line item 17.	255 CT						255 CT
	255						255

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>17B. City Council - ITEF CD2-FY21</b> See description under line item 17.							
	255 CT						255 CT
	255						255
<b>17C. City Council - ITEF CD2-FY20</b> See description under line item 17.							
	145 CT						145 CT
	145						145
<b>17D. City Council - ITEF CD2-FY19</b> See description under line item 17.							
	330 CT						330 CT
	330						330
<b>17E. City Council - ITEF CD2-FY18</b> See description under line item 17.							
	81 CT						81 CT
	81						81
<b>17F. City Council - ITEF CD2-FY17</b> See description under line item 17.							
	71 CT						71 CT
	71						71
<b>17G. City Council - ITEF CD2-FY16</b> See description under line item 17.							
	19 CT						19 CT
	19						19

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>17H. City Council - ITEF CD2-FY15</b> See description under line item 17.							
	225 CT						225 CT
	225						225
<b>17I. City Council - ITEF CD2-FY14</b> See description under line item 17.							
	125 CT						125 CT
	125						125
<b>17J. City Council - ITEF CD2-FY13</b> See description under line item 17.							
	9 CT						9 CT
	9						9
<b>17K. City Council - ITEF CD2-FY12</b> See description under line item 17.							
	41 CT						41 CT
	41						41
<b>17L. City Council - ITEF CD2-FY11</b> See description under line item 17.							
	141 CT						141 CT
	141						141
<b>17M. City Council - ITEF CD2-FY10</b> See description under line item 17.							
	1 CT						1 CT
	1						1

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>18 City Council - ITEF CD3</b>							
1 City Council - ITEF CD3 Fund critical renovations and other improvements to City-owned sites as needed.	255 CN	255CN	255 CN	255 CN	255 CN	255 CN	1,530 CN
	<b>255</b>	<b>255</b>	<b>255</b>	<b>255</b>	<b>255</b>	<b>255</b>	<b>1,530</b>
<b>18A. City Council - ITEF CD3-FY22</b> See description under line item 18.	255 CT						255 CT
	255						255
<b>18B. City Council - ITEF CD3-FY21</b> See description under line item 18.	255 CT						255 CT
	255						255
<b>18C. City Council - ITEF CD3-FY20</b> See description under line item 18.	510 CT						510 CT
	510						510
<b>18D. City Council - ITEF CD3-FY19</b> See description under line item 18.	510 CT						510 CT
	510						510

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>18E. City Council - ITEF CD3-FY18</b> See description under line item 18.							
	510 CT						510 CT
	510						510
<b>18F. City Council - ITEF CD3-FY17</b> See description under line item 18.							
	410 CT						410 CT
	410						410
<b>18G. City Council - ITEF CD3-FY16</b> See description under line item 18.							
	410 CT						410 CT
	410						410
<b>18H. City Council - ITEF CD3-FY15</b> See description under line item 18.							
	340 CT						340 CT
	340						340
<b>18I. City Council - ITEF CD3-FY14</b> See description under line item 18.							
	410 CT						410 CT
	410						410
<b>18J. City Council - ITEF CD3-FY13</b> See description under line item 18.							
	113 CT						113 CT
	113						113

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>19 City Council - ITEF CD4</b>							
1 City Council - ITEF CD4 Fund critical renovations and other improvements to City-owned sites as needed.	255 CN	255CN	255 CN	255 CN	255 CN	255 CN	1,530 CN
	<b>255</b>	<b>255</b>	<b>255</b>	<b>255</b>	<b>255</b>	<b>255</b>	<b>1,530</b>
<b>19A. City Council - ITEF CD4-FY22</b> See description under line item 19.	255 CT						255 CT
	255						255
<b>19B. City Council - ITEF CD4-FY21</b> See description under line item 19.	116 CT						116 CT
	116						116
<b>19C. City Council - ITEF CD4-FY20</b> See description under line item 19.	1 CT						1 CT
	65 TT						65 TT
	66						66

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>19D. City Council - ITEF CD4-FY19</b> See description under line item 19.							
	140 CT						140 CT
	140						140
<b>19E. City Council - ITEF CD4-FY18</b> See description under line item 19.							
	84 CT						84 CT
	84						84
<b>19F. City Council - ITEF CD4-FY17</b> See description under line item 19.							
	39 CT						39 CT
	39						39
<b>19G. City Council - ITEF CD4-FY16</b> See description under line item 19.							
	36 CT						36 CT
	36						36
<b>19H. City Council - ITEF CD4-FY15</b> See description under line item 19.							
	120 CT						120 CT
	120						120
<b>19I. City Council - ITEF CD4-FY14</b> See description under line item 19.							
	146 CT						146 CT
	146						146

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>19J. City Council - ITEF CD4-FY13</b>							
See description under line item 19.	27 CT						27 CT
	27						27
<b>19K. City Council - ITEF CD4-FY00</b>							
See description under line item 19.	70 CT						70 CT
	70						70
<b>20 City Council - ITEF CD5</b>							
1 City Council - ITEF CD5	255 CN	255CN	255 CN	255 CN	255 CN	255 CN	1,530 CN
Fund critical renovations and other improvements to City-owned sites as needed.	255	255	255	255	255	255	1,530
<b>20A. City Council - ITEF CD5-FY22</b>							
See description under line item 20.	255 CT						255 CT
	255						255
<b>20B. City Council - ITEF CD5-FY21</b>							
See description under line item 20.	255 CT						255 CT
	255						255

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>20C. City Council - ITEF CD5-FY20</b> See description under line item 20.							
	510	CT					510
	510						510
<b>20D. City Council - ITEF CD5-FY19</b> See description under line item 20.							
	1,500	CR					1,500
	510	CT					510
	2,010						2,010
<b>20E. City Council - ITEF CD5-FY18</b> See description under line item 20.							
	510	CT					510
	510						510
<b>20F. City Council - ITEF CD5-FY17</b> See description under line item 20.							
	410	CT					410
	410						410
<b>20G. City Council - ITEF CD5-FY16</b> See description under line item 20.							
	410	CT					410
	410						410
<b>20H. City Council - ITEF CD5-FY15</b> See description under line item 20.							
	207	CT					207
	207						207

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>20I. City Council - ITEF CD5-FY14</b> See description under line item 20.	340 CT						340 CT
	340						340
<b>20J. City Council - ITEF CD5-FY12</b> See description under line item 20.	210 CT						210 CT
	210						210
<b>20K. City Council - ITEF CD5-FY11</b> See description under line item 20.	41 CT						41 CT
	41						41
<b>20L. City Council - ITEF CD5-FY10</b> See description under line item 20.	1 CT						1 CT
	1						1
<b>21 City Council - ITEF CD6</b>							
1 City Council - ITEF CD6 Fund critical renovations and other improvements to City-owned sites as needed.	255 CN	255CN	255 CN	255 CN	255 CN	255 CN	1,530 CN
	255	255	255	255	255	255	1,530

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>21A. City Council - ITEF CD6-FY22</b>							
See description under line item 21.							
	255	CT					255
	255						255
<b>21B. City Council - ITEF CD6-FY21</b>							
See description under line item 21.							
	179	CT					179
	179						179
<b>21C. City Council - ITEF CD6-FY20</b>							
See description under line item 21.							
	510	CT					510
	510						510
<b>21D. City Council - ITEF CD6-FY19</b>							
See description under line item 21.							
	434	CT					434
	434						434
<b>21E. City Council - ITEF CD6-FY18</b>							
See description under line item 21.							
	238	CT					238
	238						238
<b>21F. City Council - ITEF CD6-FY17</b>							
See description under line item 21.							
	387	CT					387
	387						387

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>21G. City Council - ITEF CD6-FY16</b>							
See description under line item 21.	32 CT						32 CT
	32						32
<b>22 City Council - ITEF CD7</b>							
1 City Council - ITEF CD7	255 CN	255CN	255 CN	255 CN	255 CN	255 CN	1,530 CN
Fund critical renovations and other improvements to City-owned sites as needed.							
	<b>255</b>	<b>255</b>	<b>255</b>	<b>255</b>	<b>255</b>	<b>255</b>	<b>1,530</b>
<b>22A. City Council - ITEF CD7-FY22</b>							
See description under line item 22.	255 CT						255 CT
	255						255
<b>22B. City Council - ITEF CD7-FY21</b>							
See description under line item 22.	255 CT						255 CT
	255						255
<b>22C. City Council - ITEF CD7-FY20</b>							
See description under line item 22.	510 CT						510 CT
	510						510

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>22D. City Council - ITEF CD7-FY19</b> See description under line item 22.							
	401 CT						401 CT
	401						401
<b>22E. City Council - ITEF CD7-FY18</b> See description under line item 22.							
	390 CT						390 CT
	390						390
<b>22F. City Council - ITEF CD7-FY17</b> See description under line item 22.							
	410 CT						410 CT
	410						410
<b>22G. City Council - ITEF CD7-FY16</b> See description under line item 22.							
	21 CT						21 CT
	21						21
<b>22H. City Council - ITEF CD7-FY15</b> See description under line item 22.							
	4 CT						4 CT
	4						4
<b>22I. City Council - ITEF CD7-FY14</b> See description under line item 22.							
	79 CT						79 CT
	79						79

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>22J. City Council - ITEF CD7-FY13</b> See description under line item 22.	3 CT						3 CT
	3						3
<b>22K. City Council - ITEF CD7-FY12</b> See description under line item 22.	2 CT						2 CT
	2						2
<b>22L. City Council - ITEF CD7-FY11</b> See description under line item 22.	15 CT						15 CT
	15						15
<b>22M. City Council - ITEF CD7-FY09</b> See description under line item 22.	1 CT						1 CT
	1						1
<b>23 City Council - ITEF CD8</b>							
1 City Council - ITEF CD8 Fund critical renovations and other improvements to City-owned sites as needed.	255 CN	255CN	255 CN	255 CN	255 CN	255 CN	1,530 CN
	255	255	255	255	255	255	1,530

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>23A. City Council - ITEF CD8-FY22</b>							
See description under line item 23.							
	255	CT					255
	255						255
<b>23B. City Council - ITEF CD8-FY21</b>							
See description under line item 23.							
	255	CT					255
	255						255
<b>23C. City Council - ITEF CD8-FY20</b>							
See description under line item 23.							
	510	CT					510
	510						510
<b>23D. City Council - ITEF CD8-FY19</b>							
See description under line item 23.							
	510	CT					510
	510						510
<b>23E. City Council - ITEF CD8-FY18</b>							
See description under line item 23.							
	296	CT					296
	296						296
<b>23F. City Council - ITEF CD8-FY17</b>							
See description under line item 23.							
	410	CT					410
	410						410

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>23G. City Council - ITEF CD8-FY16</b>							
See description under line item 23.							
	37 CT						37 CT
	37						37
<b>23H. City Council - ITEF CD8-FY15</b>							
See description under line item 23.							
	160 CT						160 CT
	160						160
<b>23I. City Council - ITEF CD8-FY14</b>							
See description under line item 23.							
	409 CT						409 CT
	409						409
<b>23J. City Council - ITEF CD8-FY13</b>							
See description under line item 23.							
	379 CT						379 CT
	379						379
<b>23K. City Council - ITEF CD8-FY12</b>							
See description under line item 23.							
	1 CT						1 CT
	1						1
<b>23L. City Council - ITEF CD8-FY11</b>							
See description under line item 23.							
	40 CT						40 CT
	40						40

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>23M. City Council - ITEF CD8-FY10</b>							
See description under line item 23.	20 CT						20 CT
	20						20
<b>23N. City Council - ITEF CD8-FY09</b>							
See description under line item 23.	32 CT						32 CT
	32						32
<b>23O. City Council - ITEF CD8-FY06</b>							
See description under line item 23.	2 CT						2 CT
	2						2
<b>24 City Council - ITEF CD9</b>							
1 City Council - ITEF CD9	255 CN	255CN	255 CN	255 CN	255 CN	255 CN	1,530 CN
Fund critical renovations and other improvements to City-owned sites as needed.							
	<b>255</b>	<b>255</b>	<b>255</b>	<b>255</b>	<b>255</b>	<b>255</b>	<b>1,530</b>
<b>24A. City Council - ITEF CD9-FY22</b>							
See description under line item 24.	255 CT						255 CT
	255						255

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>24B. City Council - ITEF CD9-FY21</b>							
See description under line item 24.							
	255	CT					255
	255						255
<b>24C. City Council - ITEF CD9-FY20</b>							
See description under line item 24.							
	510	CT					510
	510						510
<b>24D. City Council - ITEF CD9-FY19</b>							
See description under line item 24.							
	510	CT					510
	510						510
<b>24E. City Council - ITEF CD9-FY18</b>							
See description under line item 24.							
	510	CT					510
	510						510
<b>24F. City Council - ITEF CD9-FY17</b>							
See description under line item 24.							
	410	CT					410
	410						410
<b>24G. City Council - ITEF CD9-FY16</b>							
See description under line item 24.							
	410	CT					410
	410						410

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>24H. City Council - ITEF CD9-FY15</b>							
See description under line item 24.	350 CT						350 CT
	350						350
<b>24I. City Council - ITEF CD9-FY14</b>							
See description under line item 24.	16 CT						16 CT
	16						16
<b>24J. City Council - ITEF CD9-FY11</b>							
See description under line item 24.	1 CT						1 CT
	1						1
<b>25 City Council - ITEF CD10</b>							
1 City Council - ITEF CD10	255 CN	255CN	255 CN	255 CN	255 CN	255 CN	1,530 CN
Fund critical renovations and other improvements to City-owned sites as needed.							
	<b>255</b>	<b>255</b>	<b>255</b>	<b>255</b>	<b>255</b>	<b>255</b>	<b>1,530</b>
<b>25A. City Council - ITEF CD10-FY22</b>							
See description under line item 25.	255 CT						255 CT
	255						255

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>25B. City Council - ITEF CD10-FY21</b>							
See description under line item 25.							
	255 CT						255 CT
	<u>255</u>						<u>255</u>
<b>25C. City Council - ITEF CD10-FY20</b>							
See description under line item 25.							
	510 CT						510 CT
	<u>510</u>						<u>510</u>
<b>25D. City Council - ITEF CD10-FY19</b>							
See description under line item 25.							
	510 CT						510 CT
	<u>510</u>						<u>510</u>
<b>25E. City Council - ITEF CD10-FY18</b>							
See description under line item 25.							
	510 CT						510 CT
	<u>510</u>						<u>510</u>
<b>25F. City Council - ITEF CD10-FY17</b>							
See description under line item 25.							
	410 CT						410 CT
	<u>410</u>						<u>410</u>
<b>25G. City Council - ITEF CD10-FY16</b>							
See description under line item 25.							
	373 CT						373 CT
	<u>373</u>						<u>373</u>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>25H. City Council - ITEF CD10-FY15</b> See description under line item 25.							
	6 CT						6 CT
	6						6
<b>25I. City Council - ITEF CD10-FY13</b> See description under line item 25.							
	32 CT						32 CT
	32						32
<b>25J. City Council - ITEF CD10-FY12</b> See description under line item 25.							
	2 CT						2 CT
	2						2
<b>25K. City Council - ITEF CD10-FY11</b> See description under line item 25.							
	71 CT						71 CT
	71						71
<b>25L. City Council - ITEF CD10-FY06</b> See description under line item 25.							
	45 CT						45 CT
	45						45
<b>25M. City Council - ITEF CD10-FY03</b> See description under line item 25.							
	3 CT						3 CT
	3						3

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<i>Totals - CAPITAL PROJECTS</i>							
15,000 A							15,000 A
3,550 CN	3,550 CN	3,550 CN	3,550 CN	4,050 CN	4,050 CN	4,050 CN	22,800 CN
87,235 CR							87,235 CR
32,224 CT							32,224 CT
25,000 FT							25,000 FT
2,047 PT							2,047 PT
284 TT							284 TT
	<b>165,340</b>	<b>3,550</b>	<b>3,550</b>	<b>4,050</b>	<b>4,050</b>	<b>4,050</b>	<b>184,590</b>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>TOTALS - FINANCE</b>							
15,000 A							15,000 A
3,550 CN		3,550 CN	3,550 CN	4,050 CN	4,050 CN	4,050 CN	22,800 CN
87,235 CR							87,235 CR
32,224 CT							32,224 CT
25,000 FT							25,000 FT
2,047 PT							2,047 PT
284 TT							284 TT
	<b>165,340</b>	<b>3,550</b>	<b>3,550</b>	<b>4,050</b>	<b>4,050</b>	<b>4,050</b>	<b>184,590</b>



# FIRE

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**DEPARTMENT PAGE**

[PHILA.GOV/DEPARTMENTS/  
PHILADELPHIA-FIRE-DEPARTMENT/](https://phila.gov/departments/philadelphia-fire-department/)

## MISSION

The mission of the Philadelphia Fire Department (PFD) is to serve the public by providing comprehensive all-hazard prevention, risk reduction, and emergency response, and to ensure the health and safety of the PFD's members.

## CAPITAL BUDGET TRENDS

The average annual City tax-supported capital budget for Fire Department facilities from FY17 through FY22 was \$4.6 million.

## CAPITAL BUDGET PROJECTS



During FY23-28, a total of \$36.5 million of City tax-supported funding (CN) is appropriated for PFD facilities. In the FY23 Capital Budget, \$4.5 million of new tax-supported funds are recommended for health and safety improvement, MEP improvements, and Interior and exterior improvements, which includes improvements to Fire Station 57. Increased funding is shown for Fire Station 57 in subsequent years. Over the six-year FY23-28 Capital Program, funding is provided under the Office of Fleet Management (OFM) for the purchase of specialized apparatus for the Fire Department, including engines, pumpers, ladders and ambulances for Emergency Medical Services (EMS).



2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**FIRE**

***FIRE FACILITIES***

**26 Fire Department Interior and Exterior Renovations**

1 Holistic Fire Facility Improvements Engine 57 Design and construct holistic improvements to Fire Engines.	700 CN	5,000CN	5,000 CN		5,000 CN	5,000 CN	20,700 CN
2 Health and Safety Improvements Health and Safety Improvements	500 CN	100CN	100 CN	500 CN	250 CN	250 CN	1,700 CN
3 Fire Facility Exterior Window and Door Improvements Design and construct Fire Facility exterior improvements.	500 CN	100CN	100 CN	500 CN	250 CN	250 CN	1,700 CN
4 Fire Station Renovations - Ramps, Sidewalks, Paving Design and construct concrete site work.	500 CN	100CN	100 CN	500 CN	250 CN	250 CN	1,700 CN
5 Fire Facilities Kitchens/Bathroom Restoration Renovate kitchen and bathroom facilities at various fire stations.	500 CN	100CN	100 CN	500 CN	250 CN	250 CN	1,700 CN
6 Roof Replacements Design and construct roof replacements.	500 CN	150CN	150 CN	500 CN	500 CN	500 CN	2,300 CN
7 Fire Protection Systems Installation of fire protection system	500 CN	100CN	100 CN	500 CN	250 CN	250 CN	1,700 CN

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
8 Fire Facilities: Mechanical, Electrical, and Plumbing Mechanical, electrical, and plumbing improvements	28 CA 400 CN	100CN	100 CN	500 CN	250 CN	250 CN	28 CA 1,600 CN
9 Fire Facilities - Exterior renovation Exterior renovations	200 CN	100CN	100 CN	500 CN	250 CN	250 CN	1,400 CN
10 Structural Renovations Structural Renovations	200 CN	150CN	150 CN	500 CN	500 CN	500 CN	2,000 CN
	<b>4,528</b>	<b>6,000</b>	<b>6,000</b>	<b>4,500</b>	<b>7,750</b>	<b>7,750</b>	<b>36,528</b>
<b>26A. Fire Department Interior and Exterior Renovations-FY22</b> See description under line item 26.	5,000 CT						5,000 CT
	5,000						5,000
<b>26B. Fire Department Interior and Exterior Renovations-FY21</b> See description under line item 26.	3,287 CT						3,287 CT
	3,287						3,287
<b>26C. Fire Department Interior and Exterior Renovations-FY20</b> See description under line item 26.	215 CR 999 CT						215 CR 999 CT
	1,214						1,214
<b>26D. Fire Department Interior and Exterior Renovations-FY19</b> See description under line item 26.	6 CT						6 CT
	6						6

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>26E. Fire Department Interior and Exterior Renovations-FY18</b>							
See description under line item 26.	1,089 CT						1,089 CT
	<u>1,089</u>						<u>1,089</u>
<b>26F. Fire Department Interior and Exterior Renovations-FY17</b>							
See description under line item 26.	236 CT						236 CT
	<u>236</u>						<u>236</u>
<b>26G. Fire Department Interior and Exterior Renovations-FY16</b>							
See description under line item 26.	13 CT						13 CT
	<u>13</u>						<u>13</u>
<b>26H. Fire Department Interior and Exterior Renovations-FY15</b>							
See description under line item 26.	19 CT						19 CT
	<u>19</u>						<u>19</u>
<b>Totals - FIRE FACILITIES</b>							
	28 CA						28 CA
	4,500 CN	6,000 CN	6,000 CN	4,500 CN	7,750 CN	7,750 CN	36,500 CN
	215 CR						215 CR
	10,649 CT						10,649 CT
	<b>15,392</b>	<b>6,000</b>	<b>6,000</b>	<b>4,500</b>	<b>7,750</b>	<b>7,750</b>	<b>47,392</b>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>TOTALS - FIRE</b>							
28 CA							28 CA
4,500 CN	6,000 CN	6,000 CN	4,500 CN	7,750 CN	7,750 CN	36,500 CN	
215 CR							215 CR
10,649 CT							10,649 CT
<b>15,392</b>	<b>6,000</b>	<b>6,000</b>	<b>4,500</b>	<b>7,750</b>	<b>7,750</b>	<b>47,392</b>	



# FLEET MANAGEMENT



**DEPARTMENT PAGE**

[PHILA.GOV/DEPARTMENTS/  
OFFICE-OF-FLEET-MANAGEMENT/](https://phila.gov/departments/office-of-fleet-management/)

## MISSION

The Department of Fleet Services (DFS) ensures that City vehicles and other automotive equipment are available, dependable, and safe to operate so that City departments and agencies can deliver services. DFS is responsible for the acquisition, repair, maintenance, and disposal of all City-owned vehicles and equipment. DFS also fuels City vehicles, as well as vehicles for quasi-city agencies (including the School District of Philadelphia), through its department-operated fuel stations. DFS maintains an active fleet of approximately 6,800 vehicles, including over 700 pieces of specialized equipment. From fire trucks to riding mowers, DFS makes sure City employees have the vehicles they need to do their jobs. DFS efforts help City services operate efficiently and drive the City forward.

## CAPITAL BUDGET TRENDS

From FY17-FY22, an annual average of \$16.5 million in City, tax-supported capital funds were budgeted for OFM, now known as the Department of Fleet Services (DFS). Projects included the purchase of capital-eligible vehicles for Fire, Streets, and other departments, as well as improvements to Fleet facilities and fuel sites.

## CAPITAL BUDGET PROJECTS



In FY23 through FY28, \$101.2 million is appropriated for new capital-eligible vehicles and equipment. \$12.9 million is programmed for DFS’s ongoing program to improve operational efficiency and environmental compliance by replacing automotive fuel tanks and dispensing systems, and \$6 million in funding is programmed for improvements to DFS shops and yards.

As part of the City’s overall efforts to reduce fuel costs and use cleaner sources of energy, DFS is purchasing more fuel-efficient vehicles, developing a compressed natural gas (CNG) fueling facility in Southwest Philadelphia, and expanding the City’s fleet of electric vehicles. The City’s Office of Sustainability has also worked with DFS to create a [municipal clean fleet plan](#) as part of the Bloomberg American Cities Climate Challenge.



NEW COMPRESSED NATURAL GAS (CNG) FUEL SITE  
SOUTHWEST PHILADELPHIA

2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**FLEET MANAGEMENT**

***CAPITAL PROJECTS***

**27 Fleet Management Facilities**

**1 Interior and Exterior Improvements**

Perform various interior and exterior improvements, including HVAC and equipment improvements at various Fleet Management garages.

1,000 CN	1,000CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	6,000 CN
<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>6,000</b>

**27A. Fleet Management Facilities-FY22**

See description under line item 27.

500 CT	500 CT
<b>500</b>	<b>500</b>

**27B. Fleet Management Facilities-FY21**

See description under line item 27.

189 CT	189 CT
<b>189</b>	<b>189</b>

**27C. Fleet Management Facilities-FY19**

See description under line item 27.

28 CT	28 CT
<b>28</b>	<b>28</b>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>27D. Fleet Management Facilities-FY18</b>							
See description under line item 27.	78 CT						78 CT
	78						78
<b>28 Fuel Tank Replacement</b>							
1 Fuel Dispensing & Monitoring Replace fuel dispensing systems with more efficient and improved monitoring technology.	750 CN	1,500CN	1,500 CN				3,750 CN
2 Fuel Tank Replacement Replace automotive fuel tanks and piping.		1,000CN	1,000 CN	1,500 CN	1,500 CN	1,500 CN	6,500 CN
3 Fuel Site Environmental Remediation Remediate contaminated sites including testing and clean up of groundwater and disposal of contaminated soil.		450CN	450 CN	600 CN	600 CN	600 CN	2,700 CN
	<b>750</b>	<b>2,950</b>	<b>2,950</b>	<b>2,100</b>	<b>2,100</b>	<b>2,100</b>	<b>12,950</b>
<b>28A. Fuel Tank Replacement-FY22</b>							
See description under line item 28.	1,000 CT						1,000 CT
	1,000						1,000
<b>28B. Fuel Tank Replacement-FY21</b>							
See description under line item 28.	1,450 CT						1,450 CT
	1,450						1,450

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>28C. Fuel Tank Replacement-FY20</b>							
See description under line item 28.	1,500 CR						1,500 CR
	710 CT						710 CT
	<u>2,210</u>						<u>2,210</u>
<b>28D. Fuel Tank Replacement-FY19</b>							
See description under line item 28.	22 CT						22 CT
	<u>22</u>						<u>22</u>
<b>28E. Fuel Tank Replacement-FY17</b>							
See description under line item 28.	87 CT						87 CT
	<u>87</u>						<u>87</u>
<b>29 Vehicle Purchases</b>							
<b>1 Vehicles: Various Departments</b>							
Purchase specialty vehicles used as equipment for various departments.	1,000 CN	1,000CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	6,000 CN
<b>2 Vehicles: Fire Department</b>							
Purchase specialty vehicles used as equipment by the Fire Department.	9,000 CN	6,000CN	6,000 CN	7,000 CN	10,000 CN	10,000 CN	48,000 CN

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
3 Vehicles: Streets Department Purchase specialty vehicles used as equipment for the Streets Department.	3,300 CN	4,000CN	4,000 CN	5,000 CN	6,000 CN	6,000 CN	28,300 CN
	<b>13,300</b>	<b>11,000</b>	<b>11,000</b>	<b>13,000</b>	<b>17,000</b>	<b>17,000</b>	<b>82,300</b>
<b>29A. Vehicle Purchases-FY22</b> See description under line item 29.	10,500 CT						10,500 CT
	<b>10,500</b>						<b>10,500</b>
<b>29B. Vehicle Purchases-FY21</b> See description under line item 29.	75 CT						75 CT
	<b>75</b>						<b>75</b>
<b>29C. Vehicle Purchases-FY20</b> See description under line item 29.	3,652 CR						3,652 CR
	5,000 ST						5,000 ST
	<b>8,652</b>						<b>8,652</b>
<b>29D. Vehicle Purchases-FY19</b> See description under line item 29.	3,074 CR						3,074 CR
	2,224 FT						2,224 FT
	2,000 ST						2,000 ST
	<b>7,298</b>						<b>7,298</b>

2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

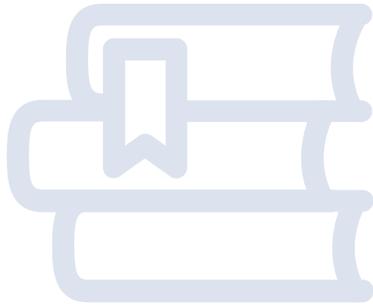
**29E. Vehicle Purchases-FY18**  
See description under line item 29.

384 FT						384 FT
2,000 TT						2,000 TT
2,384						2,384

**Totals - CAPITAL PROJECTS**

15,050 CN	14,950 CN	14,950 CN	16,100 CN	20,100 CN	20,100 CN	101,250 CN
8,226 CR						8,226 CR
14,639 CT						14,639 CT
2,608 FT						2,608 FT
7,000 ST						7,000 ST
2,000 TT						2,000 TT
<b>49,523</b>	<b>14,950</b>	<b>14,950</b>	<b>16,100</b>	<b>20,100</b>	<b>20,100</b>	<b>135,723</b>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>TOTALS - FLEET MANAGEMENT</b>							
15,050 CN		14,950 CN	14,950 CN	16,100 CN	20,100 CN	20,100 CN	101,250 CN
8,226 CR							8,226 CR
14,639 CT							14,639 CT
2,608 FT							2,608 FT
7,000 ST							7,000 ST
2,000 TT							2,000 TT
	<b>49,523</b>	<b>14,950</b>	<b>14,950</b>	<b>16,100</b>	<b>20,100</b>	<b>20,100</b>	<b>135,723</b>



# FREE LIBRARY

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**DEPARTMENT PAGE**

[HTTPS://WWW.FREELIBRARY.ORG/](https://www.freelibrary.org/)

## MISSION

The mission of the Free Library of Philadelphia is to advance literacy, guide learning, and inspire curiosity.

The Free Library has over 50 library branches and six million visitors a year.

## CAPITAL BUDGET TRENDS

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The Free Library received an annual average of approximately \$1.3 million in City tax-supported capital funding in FY17-22. This included the initial years of a six-year, \$1 million per year commitment to the Rebuilding Community Infrastructure program (Rebuild). Rebuild is a multi-year investment in Philadelphia’s parks, playgrounds, recreation centers and libraries. Investments support and expand the programming that takes place in selected facilities by improving interior and exterior environments.

## CAPITAL BUDGET PROJECTS

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The Capital Program continues to support the Free Library by appropriating \$13 million for Library Facility Improvements over the FY23-28 Capital Program. Improvements will include mechanical, electrical and plumbing improvements (MEP) at various branch libraries. Of the \$13 million, \$1 million is programmed in FY23 to fulfill the City’s capital commitment to Free Library projects under the [Rebuild Program](#).

2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**FREE LIBRARY**

**LIBRARY FACILITIES - CAPITAL**

**30 Free Library Improvements**

1 Rebuilding Community Infrastructure Make improvements to Library facilities through the Rebuilding Community Infrastructure Initiative.	1,000						1,000
2 Library Branch and Central Improvements Make improvements to the Central and Branch Libraries.	1,500	1,500	1,500	1,500	3,000	3,000	12,000
	<b>2,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>3,000</b>	<b>3,000</b>	<b>13,000</b>

**30A. Free Library Improvements-FY22**

See description under line item 30.	2,000						2,000
	<b>2,000</b>						<b>2,000</b>

**30B. Free Library Improvements-FY20**

See description under line item 30.	482						482
	1,367						1,367
	<b>1,849</b>						<b>1,849</b>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>30C. Free Library Improvements-FY19</b>							
See description under line item 30.	1,000 CT						1,000 CT
	1,000						1,000
<b>30D. Free Library Improvements-FY18</b>							
See description under line item 30.	829 CT						829 CT
	829						829
<b>30E. Free Library Improvements-FY14</b>							
See description under line item 30.	690 A						690 A
	690						690
<b>30F. Free Library Improvements-FY09</b>							
See description under line item 30.	4 CT						4 CT
	4						4
<b>31A. HVAC and Infrastructure Upgrades-FY18</b>							
HVAC and infrastructure improvements to Free Library facilities.	3 CT						4 CT
	3						4
<b>Totals - LIBRARY FACILITIES - CAPITAL</b>							
	690 A						690 A
	2,500 CN	1,500 CN	1,500 CN	1,500 CN	3,000 CN	3,000 CN	13,000 CN
	482 CR						482 CR
	5,203 CT						5,203 CT
	<b>8,875</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>3,000</b>	<b>3,000</b>	<b>19,375</b>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>TOTALS - FREE LIBRARY</b>							
690 A							690 A
2,500 CN		1,500 CN	1,500 CN	1,500 CN	3,000 CN	3,000 CN	13,000 CN
482 CR							482 CR
5,203 CT							5,203 CT
	<b>8,875</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>3,000</b>	<b>3,000</b>	<b>19,375</b>



**NEW, HIGH-EFFICIENCY DUAL BOILERS AT  
FALLS LIBRARY, EAST FALLS**

# HEALTH



**DEPARTMENT PAGE**

[PHILA.GOV/DEPARTMENTS/  
DEPARTMENT-OF-PUBLIC-HEALTH/](https://phila.gov/departments/departments-of-public-health/)

## MISSION

The Philadelphia Department of Public Health (PDPH) promotes and protects the health of every Philadelphian and provides a safety net for the most vulnerable.

## CAPITAL BUDGET TRENDS

City tax-supported, annual Capital Budget appropriations for PDPH facilities averaged about \$0.8 million in FY17-22.

## CAPITAL BUDGET PROJECTS



PDPH capital projects address health and life safety, state of good repair, deferred maintenance, and keeping pace with technological and legal requirements in the health care field, including Electronic Medical Records. The Department continues to replace roofs at district health centers, install elevators to comply with the Americans with Disabilities (ADA) Act, and reprogram space within existing buildings for public use. In FY23, \$4 million of new tax-supported Capital funds is appropriated for health facility renovations. PDPH can implement some near-term projects using capital funds available from prior years and using operating funds (CR) and health-related grants from other governments. A total of \$19 million is appropriated for the FY23-28 Capital Program.



2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**HEALTH**

**HEALTH FACILITIES**

**32 Health Department Equipment and Improvements**

1 Electronic Health Records Implement and improve Electronic Health Records (EHR) system.	500 CR	500CR	500 CR	500 CR	500 CR	2,500 CR
2 Equipment and Renovations - Various Sites Replace and update equipment and perform renovations at various sites.	5,000 SB 10,000 CR	5,000SB 10,000CR	5,000 SB 10,000 CR	5,000 SB 10,000 CR	5,000 SB 10,000 CR	25,000 SB 50,000 CR
	<b>15,500</b>	<b>15,500</b>	<b>15,500</b>	<b>15,500</b>	<b>15,500</b>	<b>77,500</b>

**32A. Health Department Equipment and Improvements-FY22**

See description under line item 32.	10,500 CR					10,500 CR
	5,000 ST					5,000 ST
	<b>15,500</b>					<b>15,500</b>

**32B. Health Department Equipment and Improvements-FY21**

See description under line item 32.	40,500 CR					40,500 CR
	5,000 ST					5,000 ST
	<b>45,500</b>					<b>45,500</b>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>32C. Health Department Equipment and Improvements-FY20</b>							
See description under line item 32.	11,203 CR						11,203 CR
	5,000 ST						5,000 ST
	<u>16,203</u>						<u>16,203</u>
<b>32D. Health Department Equipment and Improvements-FY19</b>							
See description under line item 32.	15,500 CR						15,500 CR
	5,000 ST						5,000 ST
	<u>20,500</u>						<u>20,500</u>
<b>33 Health Facility Renovations</b>							
<b>1 HVAC and Infrastructure Improvements</b>							
Replace/upgrade HVAC, infrastructure, and safety systems at various health centers.	4,000 CN	200CN	300 CN	300 CN	700 CN	500 CN	6,000 CN
<b>2 Interior and Exterior Renovations</b>							
Replace and update equipment and perform renovations at various sites.		800CN	700 CN	700 CN	5,300 CN	5,500 CN	13,000 CN
	<u>4,000</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>6,000</u>	<u>6,000</u>	<u>19,000</u>
<b>33A. Health Facility Renovations-FY22</b>							
See description under line item 33.	1,500 CT						1,500 CT
	<u>1,500</u>						<u>1,500</u>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>33B. Health Facility Renovations-FY21</b>							
See description under line item 33.							
	162 CT						162 CT
	162						162
<b>33C. Health Facility Renovations-FY20</b>							
See description under line item 33.							
	19 CT						19 CT
	19						19
<b>Totals - HEALTH FACILITIES</b>							
	4,000 CN	1,000 CN	1,000 CN	1,000 CN	6,000 CN	6,000 CN	19,000 CN
	88,203 CR	10,500 CR	10,500 CR	10,500 CR	10,500 CR		130,203 CR
	1,681 CT						1,681 CT
	5,000 SB	5,000 SB	5,000 SB	5,000 SB	5,000 SB		25,000 SB
	20,000 ST						20,000 ST
	<b>118,884</b>	<b>16,500</b>	<b>16,500</b>	<b>16,500</b>	<b>21,500</b>	<b>6,000</b>	<b>195,884</b>

2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

*PHILADELPHIA NURSING HOME*

**34A. Equipment and Renovations - Philadelphia Nursing Home-FY21**

Perform ongoing renovations and procure equipment at the Philadelphia Nursing Home.	982 CR						982 CR
	982						982

**34B. Equipment and Renovations - Philadelphia Nursing Home-FY20**

Perform ongoing renovations and procure equipment at the Philadelphia Nursing Home.	364 CR						364 CR
	364						364

**34C. Equipment and Renovations - Philadelphia Nursing Home-FY19**

Perform ongoing renovations and procure equipment at the Philadelphia Nursing Home.	956 CR						956 CR
	956						956

*Totals - PHILADELPHIA NURSING HOME*

	2,302 CR						2,302 CR
	<b>2,302</b>						<b>2,302</b>

**TOTALS - HEALTH**

4,000 CN	1,000 CN	1,000 CN	1,000 CN	6,000 CN	6,000 CN	19,000 CN
90,505 CR	10,500 CR	10,500 CR	10,500 CR	10,500 CR		132,505 CR
1,681 CT						1,681 CT
5,000 SB	5,000 SB	5,000 SB	5,000 SB	5,000 SB		25,000 SB
20,000 ST						20,000 ST
<b>121,186</b>	<b>16,500</b>	<b>16,500</b>	<b>16,500</b>	<b>21,500</b>	<b>6,000</b>	<b>198,186</b>



# MANAGING DIRECTOR

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**DEPARTMENT PAGE**  
[PHILA.GOV/DEPARTMENTS/  
MANAGING-DIRECTORS-OFFICE/](https://phila.gov/departments/managing-directors-office/)

## MISSION

The Managing Director’s Office (MDO) works in coordination with individual operating departments to implement the Mayor’s vision and deliver efficient, effective, and responsive public services to every neighborhood in Philadelphia.

## CAPITAL BUDGET TRENDS

---

City, tax-supported capital funding for projects managed by the MDO averaged about \$1.2 million annually from FY17 through FY22. City capital funds have been used to leverage state and private foundation contributions toward additional stations for the Indego bike share initiative, to improve Animal Care and Control Team (ACCT) facilities, and to fund the Bethel Burial Ground Memorial Project at Weccacoe Playground in Queen Village.

## CAPITAL BUDGET PROJECTS

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Appropriations are recommended for private and other government funding sources in order to leverage City capital dollars budgeted under Free Library and under Parks and Recreation for the Rebuilding Community Infrastructure Initiative (Rebuild). In FY23, the Capital Budget recommends funding for an air monitoring study to ensure the City's network is configured properly to more accurately sample air and monitor potential risks. The FY 23-28 Capital Program provides funding to the Bikeshare program to match anticipated grants. An additional \$500,000 was programmed in FY22 for the Bethel Burial Ground Historic Site Memorial. Prior year carryforward funding under the MDO will be reprogrammed to fund the fit out of the new Public Health Lab.

2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**MDO**

**CAPITAL PROJECTS - VARIOUS**

**35 Citywide Facilities**

2 Planning Study - Air Monitoring Network Air monitoring network planning study		100CN	100 CN	100 CN	100 CN	400 CN
4 Improvements to Animal Care & Control Team facility Replace existing animal kennels.	250 CN					250 CN
5 Bike Share Infrastructure Improvements to infrastructure for Bike Share Program, expansion of service area	50 CN	50CN	150 CN	150 CN	150 CN	550 CN
6 Rebuilding Community Infrastructure Leverage existing resources as part of the Rebuilding Community Infrastructure Initiative.	2,000 TB 2,900 PB 4,000 FB 4,500 SB					2,000 TB 2,900 PB 4,000 FB 4,500 SB
	<b>13,700</b>	<b>150</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>14,600</b>

2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**35A. Citywide Facilities-FY22**

See description under line item 35.

650 CT						650 CT
4,400 FT						4,400 FT
2,900 PT						2,900 PT
4,500 ST						4,500 ST
2,000 TT						2,000 TT
<hr/>						
<hr/>						
14,450						14,450

**35B. Citywide Facilities-FY21**

See description under line item 35.

500 CT						500 CT
4,400 FT						4,400 FT
2,900 PT						2,900 PT
4,500 ST						4,500 ST
1,302 TT						1,302 TT
<hr/>						
<hr/>						
13,602						13,602

**35C. Citywide Facilities-FY20**

See description under line item 35.

1,090 CR						1,090 CR
17,867 CT						17,867 CT
6,250 FT						6,250 FT
2,900 PT						2,900 PT
3,933 ST						3,933 ST
8,000 TT						8,000 TT
<hr/>						
<hr/>						
40,040						40,040

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>35D. Citywide Facilities-FY19</b>							
See description under line item 35.							
	5,900 FT						5,900 FT
	2,900 PT						2,900 PT
	4,500 ST						4,500 ST
	<u>13,300</u>						<u>13,300</u>
<b>35E. Citywide Facilities-FY18</b>							
See description under line item 35.							
	4,800 FT						4,800 FT
	3,250 PT						3,250 PT
	5,962 ST						5,962 ST
	<u>14,012</u>						<u>14,012</u>
<b>35F. Citywide Facilities-FY17</b>							
See description under line item 35.							
	250 PT						250 PT
	800 ST						800 ST
	<u>1,050</u>						<u>1,050</u>
<b>35G. Citywide Facilities-FY15</b>							
See description under line item 35.							
	4,000 PT						4,000 PT
	3,500 ST						3,500 ST
	<u>7,500</u>						<u>7,500</u>

2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**35H. Citywide Facilities-FY14**

See description under line item 35.

2,501 PT	2,501 PT
2,501	2,501

**35I. Citywide Facilities-FY11**

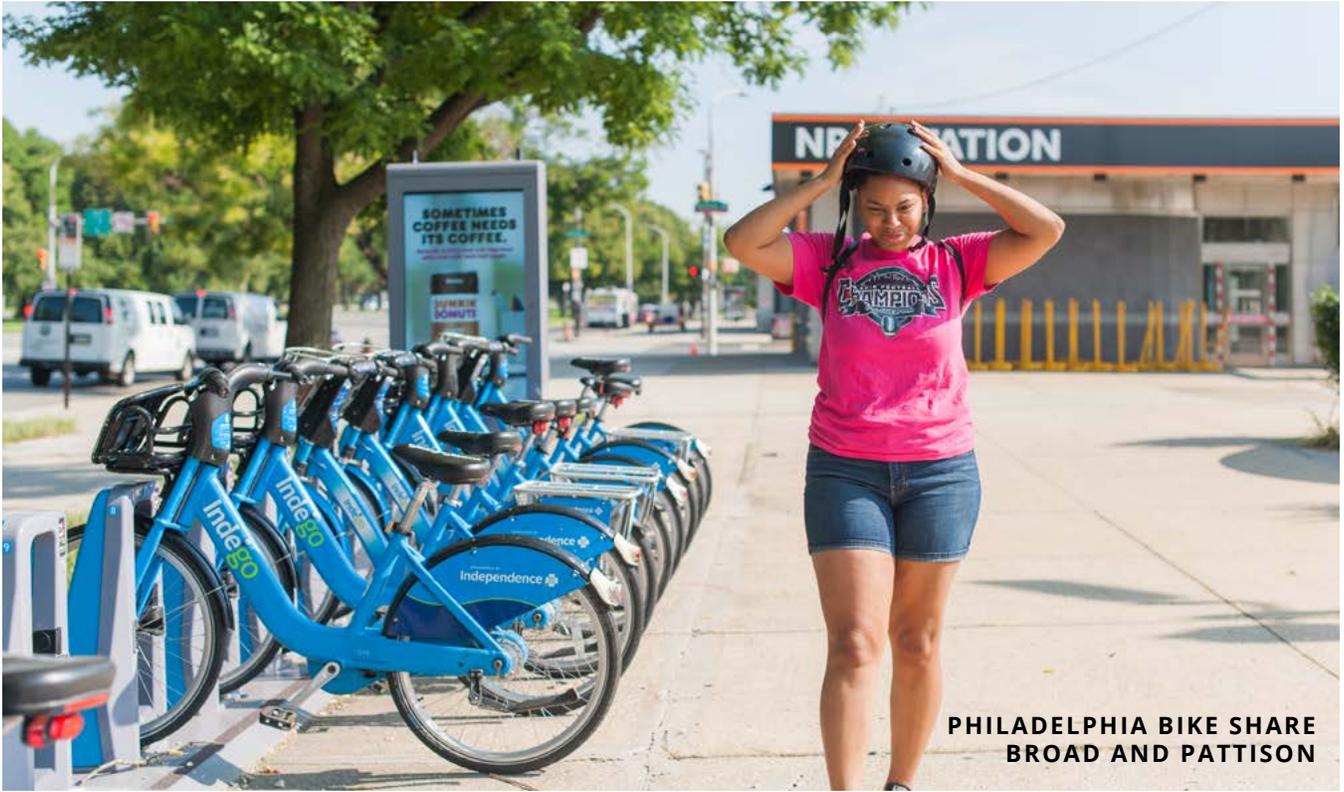
See description under line item 35.

12 CT	12 CT
12	12

**Totals - CAPITAL PROJECTS - VARIOUS**

300 CN	150 CN	250 CN	250 CN	250 CN	1,200 CN
1,090 CR					1,090 CR
19,029 CT					19,029 CT
4,000 FB					4,000 FB
25,750 FT					25,750 FT
2,900 PB					2,900 PB
21,601 PT					21,601 PT
4,500 SB					4,500 SB
27,695 ST					27,695 ST
2,000 TB					2,000 TB
11,302 TT					11,302 TT
<b>120,167</b>	<b>150</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>121,067</b>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>TOTALS - MDO</b>							
	300 CN	150 CN	250 CN	250 CN	250 CN		1,200 CN
	1,090 CR						1,090 CR
	19,029 CT						19,029 CT
	4,000 FB						4,000 FB
	25,750 FT						25,750 FT
	2,900 PB						2,900 PB
	21,601 PT						21,601 PT
	4,500 SB						4,500 SB
	27,695 ST						27,695 ST
	2,000 TB						2,000 TB
	11,302 TT						11,302 TT
	<b>120,167</b>	<b>150</b>	<b>250</b>	<b>250</b>	<b>250</b>		<b>121,067</b>



**PHILADELPHIA BIKE SHARE  
BROAD AND PATTISON**

# OFFICE OF HOMELESS SERVICES



## DEPARTMENT PAGE

[PHILA.GOV/DEPARTMENTS/  
OFFICE-OF-HOMELESS-SERVICES/](https://phila.gov/departments/office-of-homeless-services/)

[ANNUAL REPORT](#)

[STRATEGIC PLAN](#)

[FY 20 SNAPSHOT](#)

## MISSION

The mission of Philadelphia’s Office of Homeless Services (OHS) is to provide the leadership, coordination, planning, and mobilization of resources to make homelessness rare, brief, and nonrecurring in the City.

## CAPITAL BUDGET TRENDS

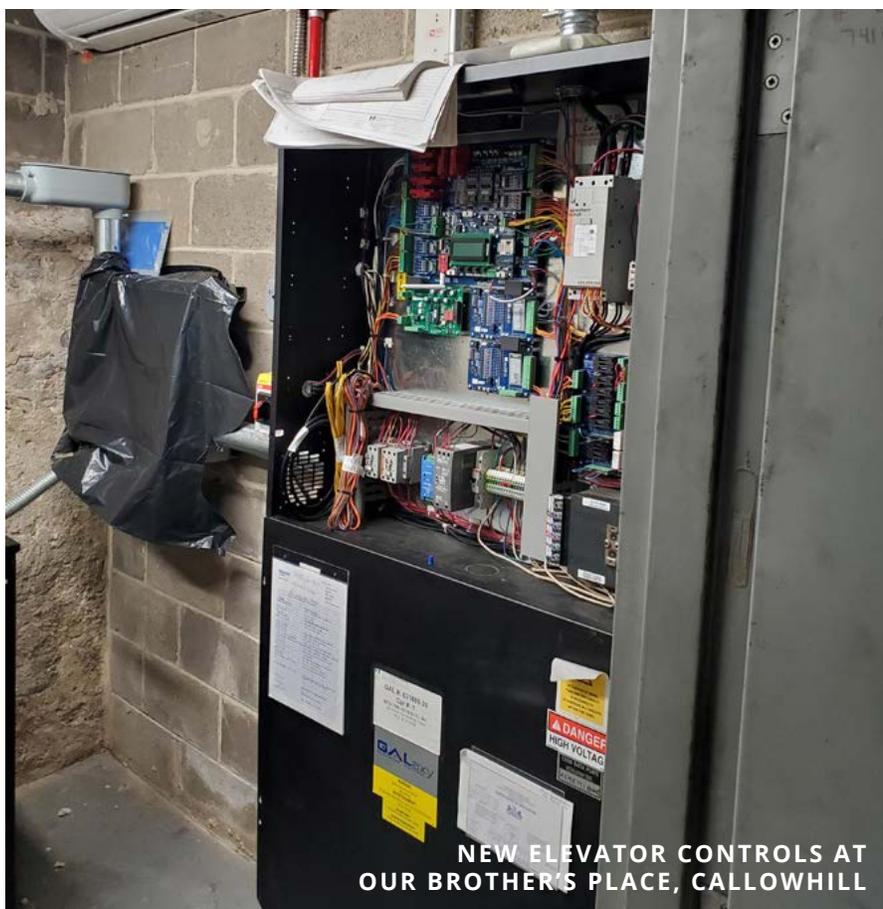
Over the period FY17-22, OHS received approximately \$1.2 million annually in City tax-supported capital funds.



## CAPITAL BUDGET PROJECTS

OHS capital projects focus on improvements to City-owned shelter and personal care facilities: Stenton Family Manor, Woodstock Family Center, Gateway, and Riverview. City capital funding of \$1 .5 million is shown annually in FY23 through FY28 and would support:

- ▲ Interior and Exterior Improvements: Roof replacements, shower room replacements, and bathroom improvements.
- ▲ Mechanical, Electrical and Plumbing (MEP) Improvements: Replacement of electrical power distribution and perimeter heating system
- ▲ HVAC Improvements: Replacement of major infrastructure building components and stormwater/sewage drainage improvements.



NEW ELEVATOR CONTROLS AT  
OUR BROTHER'S PLACE, CALLOWHILL

2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**OFFICE OF HOMELESS SERVICES**

***FAMILY CARE FACILITIES - CAPITAL***

**36 OHS Facility Renovations**

1 Interior and Exterior Improvements Perform various improvement projects associated with homeless shelters.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
2 MEP Improvements Mechanical, Electrical, and/or Plumbing Improvements at homeless shelters.-	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
3 Infrastructure Improvements Infrastructure Improvements at city owned homeless shelters.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>9,000</b>

**36A. OSH Facility Renovations-FY22**

See description under line item 36.	1,500 CT						1,500 CT
	<b>1,500</b>						<b>1,500</b>

**36B. OSH Facility Renovations-FY21**

See description under line item 36.	520 CT						520 CT
	<b>520</b>						<b>520</b>

2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**36C. OSH Facility Renovations-FY20**

See description under line item 36.

400 CR						400 CR
400						400

**Totals - FAMILY CARE FACILITIES - CAPITAL**

1,500 CN	9,000 CN					
400 CR						400 CR
2,020 CT						2,020 CT
<b>3,920</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>11,420</b>

**TOTALS - OFFICE OF HOMELESS SERVICES**

1,500 CN	9,000 CN					
400 CR						400 CR
2,020 CT						2,020 CT
<b>3,920</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>11,420</b>



# OFFICE OF SUSTAINABILITY

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## DEPARTMENT PAGE

[PHILA.GOV/DEPARTMENTS/  
OFFICE-OF-SUSTAINABILITY/](https://phila.gov/departments/office-of-sustainability/)

## MISSION

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The Office of Sustainability (OOS) works with partners around the city to improve quality of life in all Philadelphia neighborhoods, reduce the city's carbon emissions, and prepare Philadelphia for a hotter and wetter future.

Philadelphia received an "A" rating by CDP a global platform that measures and ranks climate action, placing us as a leader among international cities.

## CAPITAL BUDGET TRENDS

Over the period FY17-22, OOS received approximately \$0.3 million annually in City tax-supported capital funds.



## CAPITAL BUDGET PROJECTS

The FY23 Capital Budget recommends that OOS projects, including those selected through an inter-agency process, continue to be implemented with \$500,000 in new City tax-supported funds. Additional information about management of energy use can be found in the [Municipal Energy Master Plan](#).

The Office of Sustainability promotes this work through the following programs:

▲ **Greenworks:** The [Greenworks Sustainability Plan](#) is made up of eight visions to help reduce carbon emissions and prepare for a hotter, wetter future: accessible food and drinking water; healthy outdoor and indoor air; clean and efficient energy; climate-prepared and carbon-neutral communities; quality natural resources; accessible, affordable, and safe transportation, and; zero waste.

▲ **Energy Office:** The [Energy Office](#) manages City government energy operations; strategically procures cost-effective, reliable energy; promotes energy conservation and efficiency within City facilities; and develops and implements projects and programs that promote the efficient use of energy and reduce the City's environmental impact. More information can be found at:



NEW, ENERGY-EFFICIENT GALLERY LIGHTING  
AFRICAN-AMERICAN MUSEUM, CENTER CITY

2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**OFFICE OF SUSTAINABILITY**

**OFFICE OF SUSTAINABILITY**

**37 Energy and Sustainability Improvements for Municipal Buildings**

1 Greenworks Sustainability Fund Improve energy efficiency, sustainability, and climate resilience at various locations to help accelerate high performance projects that reduce the environmental impact of City government.	150 CN 250 CR	200CN 250CR	200 CN 250 CR	200 CN 250 CR	200 CN 250 CR	200 CN 250 CR	1,150 CN 1,500 CR
2 Building Automation Systems (BAS) Upgrades and Installation Many of these systems are obsolete and need to be upgraded in order to increase HVAC reliability and cyber-security in many buildings.	200 CN	200CN	200 CN	200 CN	500 CN	500 CN	1,800 CN
4 LED Lighting in City Facilities LED lighting improves occupant comfort, reduces energy use and lowers operating costs.	150 CN	200CN	200 CN	200 CN	200 CN	200 CN	1,150 CN
5 Resilience Improvements for Municipal Buildings & Infrastructure Investment in resilience infrastructure will ensure long-term cost savings and mitigate inequities amplified by climate change.		100CN	100 CN	100 CN	100 CN	100 CN	500 CN
	<b>750</b>	<b>950</b>	<b>950</b>	<b>950</b>	<b>1,250</b>	<b>1,250</b>	<b>6,100</b>

**37A. Energy and Sustainability Improvements-FY22**

See description under line item 37.	250 CT						250 CT
	250 CR						250 CR
	<b>500</b>						<b>500</b>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>37B. Energy and Sustainability Improvements-FY21</b>							
See description under line item 37.	200 CR						200 CR
	200						200
<b>37C. Energy and Sustainability Improvements-FY20</b>							
See description under line item 37.	367 CR						367 CR
	367						367
<b>37D. Sustainability and Energy Improvements-FY18</b>							
See description under line item 37.	21 CT						21 CT
	21						21
<b>Totals - OFFICE OF SUSTAINABILITY</b>							
	500 CN	700 CN	700 CN	700 CN	1,000 CN	1,000 CN	4,600 CN
	1,067 CR	250 CR	250 CR	250 CR	250 CR	250 CR	2,317 CR
	271 CT						271 CT
	<b>1,838</b>	<b>950</b>	<b>950</b>	<b>950</b>	<b>1,250</b>	<b>1,250</b>	<b>7,188</b>
<b>TOTALS - OFFICE OF SUSTAINABILITY</b>							
	500 CN	700 CN	700 CN	700 CN	1,000 CN	1,000 CN	4,600 CN
	1,067 CR	250 CR	250 CR	250 CR	250 CR	250 CR	2,317 CR
	271 CT						271 CT
	<b>1,838</b>	<b>950</b>	<b>950</b>	<b>950</b>	<b>1,250</b>	<b>1,250</b>	<b>7,188</b>

# OFFICE OF INNOVATION AND TECHNOLOGY



## DEPARTMENT PAGE

[HTTPS://WWW.PHILA.GOV/  
DEPARTMENTS/OFFICE-OF-  
INNOVATION-AND-TECHNOLOGY/](https://www.phila.gov/departments/office-of-innovation-and-technology/)

## MISSION

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The Office of Innovation and Technology (OIT) provides technology that allows City of Philadelphia employees do their work more efficiently and deliver effective, and easy to use digital services to the public. OIT delivers services to automate and simplify business processes, provides governance on information technology (IT) architecture and offers multi-media, user experience, content design, location-based (GIS), data/analytics, innovation consulting, and software development services. OIT is responsible for citywide information and cyber security and leads Philadelphia's smart city and digital equity efforts. Finally, the Office oversees major technology project implementations and supports the bulk of the City's technology assets.

## CAPITAL BUDGET TRENDS

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OIT received an annual average of roughly \$22.6 million in City tax-supported funding in the adopted Capital Budgets over FY17-FY22. Substantial appropriations were made to replace business applications and upgrade the City's network infrastructure.

## CAPITAL BUDGET PROJECTS

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A total of \$124.3 million in City tax-supported funding is appropriated over the six-year FY23-28 Capital Program. Of the \$20.2 million recommended for FY23, \$3.9 million is for major upgrades for Network Infrastructure Stabilization and Enhancement and \$16.3 million will support Citywide Departmental Applications.

**Network Infrastructure Stabilization and Enhancement:** This includes projects such as enterprise upgrades (data center upgrades and mainframe storage replacements), unified network/communications, security improvements, and infrastructure specifically for business applications.

**Citywide Departmental Applications:** Applications comprise the majority of OIT's six-year program. New systems that are planned under the Applications budget line include the following:

- ▲ Replacement of the City's tax legacy system, TIPS. In April 2019, the Department of Revenue received proposals for a new PRISM to handle nearly \$5 billion in payments each year. The new system, which has implemented Phas 1, will dramatically increase efficiency and functionality, as well as offer an improved experience for taxpayers;

- ▲ The Integrated Jail Management System (IJMS) is a management solution which will improve data availability, optimize personnel productivity, increase service delivery and support information sharing and collaboration with Public Safety and Justice partners.

- ▲ The City's Enterprise Resource Platform modernization effort, Optimize Procurement, Accounting and Logistics (OPAL) will replace the City's financial and procurement systems in a phased approach.

2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**OIT**

**CAPITAL PROJECTS**

**38 Citywide Technology Improvements & Enhancements**

1 Network Infrastructure Stabilization & Enhancement Stabilize, secure, and enhance the network infrastructure that provides the computing foundation for the City's business operations.	3,815 CN	4,165CN	4,000 CN	6,000 CN	7,000 CN	7,000 CN	31,980 CN
2 Citywide and Departmental Applications Replace and modernize legacy applications and create new applications that improve business processes to increase operational efficiency and reduce costs/risks of older applications.	16,362 CN	15,000CN	16,000 CN	19,000 CN	13,000 CN	13,000 CN	92,362 CN
	<b>20,177</b>	<b>19,165</b>	<b>20,000</b>	<b>25,000</b>	<b>20,000</b>	<b>20,000</b>	<b>124,342</b>

**38A. Citywide Technology Improvements & Enhancements-FY22**

See description under line item 38.	32,815 CT						32,815 CT
	<b>32,815</b>						<b>32,815</b>

**38B. Citywide Technology Improvements & Enhancements-FY21**

See description under line item 38.	11,500 CT						11,500 CT
	<b>11,500</b>						<b>11,500</b>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>38C. Citywide Technology Improvements &amp; Enhancements-FY20</b>							
See description under line item 38.	12,536 CT						12,536 CT
	12,536						12,536
<b>38D. Citywide Technology Improvements &amp; Enhancements-FY19</b>							
See description under line item 38.	11,671 CT						11,671 CT
	11,671						11,671
<b>38E. Citywide Technology Improvements &amp; Enhancements-FY18</b>							
See description under line item 38.	4,057 CT						4,057 CT
	4,057						4,057
<b>38F. Citywide Technology Improvements &amp; Enhancements-FY17</b>							
See description under line item 38.	2,894 CT						2,894 CT
	2,894						2,894
<b>38G. Citywide Technology Improvements &amp; Enhancements-FY16</b>							
See description under line item 38.	1,000 CT						1,000 CT
	1,000						1,000
<b>Totals - CAPITAL PROJECTS</b>							
	20,177 CN	19,165 CN	20,000 CN	25,000 CN	20,000 CN	20,000 CN	124,342 CN
	76,473 CT						76,473 CT
	<b>96,650</b>	<b>19,165</b>	<b>20,000</b>	<b>25,000</b>	<b>20,000</b>	<b>20,000</b>	<b>200,815</b>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>TOTALS - OIT</b>							
	20,177 CN	19,165 CN	20,000 CN	25,000 CN	20,000 CN	20,000 CN	124,342 CN
	76,473 CT						76,473 CT
	<b>96,650</b>	<b>19,165</b>	<b>20,000</b>	<b>25,000</b>	<b>20,000</b>	<b>20,000</b>	<b>200,815</b>



**JOINT OPERATIONS CENTER  
PHILADELPHIA PUBLIC SERVICES BUILDING**



# PARKS AND RECREATION

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## DEPARTMENT PAGE

[PHILA.GOV/DEPARTMENTS/  
PHILADELPHIA-PARKS-RECREATION/](https://phila.gov/departments/philadelphia-parks-recreation/)

## MISSION

The people of Philadelphia own a treasure of facilities and resources that they have entrusted to Philadelphia Parks and Recreation (PPR) to manage democratically, equitably, and sustainably. PPR activates and stewards those treasures with programs and services that contribute to the health, wellness and prosperity of all.

## CAPITAL BUDGET TRENDS

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The Capital Budgets for PPR from FY17-22 averaged \$19.5 million annually in new, City tax-supported funds. This included funding each year for Improvements to Existing Facilities (ITEF) at the discretion of City Council district members. A total of \$42 million in City tax-supported funds was pledged for [Rebuild](#)-managed improvements to parks, playgrounds and recreation centers.

## CAPITAL BUDGET PROJECTS

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For FY23 through FY28 a total of \$148.5 million in City tax-supported funding is appropriated for PPR. This includes \$23.7 million for City Council discretionary Improvements to Existing Facilities (ITEF) and \$21 million to complete the capital program commitment to Rebuild. In addition, the City proposes \$20 million in FY23 towards the revitalization of FDR Park, and an additional \$10 million per year in FY24 and FY25. A masterplan for FDR Park was recently completed which engaged the community through surveys, community meetings, stakeholder interviews, and workshops in order to develop a shared vision that would build upon the Olmstead Brothers' original design of the park.

The remaining \$64 million over FY23-28 will support PPR-managed projects including various improvements for life-safety; pools, parks, and play areas; structures, bridges, roadways, and trails, cultural facilities; and, funding for the Cobbs Creek Golf Course, and the West Fairmount Park Master Plan

The Capital Program includes \$21 million over the life of the Program for [Rebuild](#) sites.

2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**PARKS AND RECREATION**

*PARKS AND RECREATION*

**39 Buildings, Courts, Play Areas, Athletic Fields**

1 ITEF - Building & Site Infrastructure Roof Replacement, Boilers, HVAC, Electrical Upgrades, Plumbing, Facade Rehabilitation and Interior Improvements	1,500 CN	1,500CN	1,400 CN	1,500 CN	1,500 CN	1,500 CN	8,900 CN
2 Swimming Pool Improvements Make capital improvements to swimming pools, including site and system infrastructure	750 CN	750CN	750 CN	1,600 CN	1,010 CN	1,100 CN	5,960 CN
3 Life Safety Improvements Make life safety improvements including installation of fire alarm systems and security surveillance systems at various Parks and Recreation facilities.			750 CN	1,500 CN	1,500 CN	1,500 CN	5,250 CN
	<b>2,250</b>	<b>2,250</b>	<b>2,900</b>	<b>4,600</b>	<b>4,010</b>	<b>4,100</b>	<b>20,110</b>

**39A. Buildings, Courts, Play Areas, Athletic Fields-FY22**

See description under line item 39.	7,805 CT	7,805 CT
	<u>7,805</u>	<u>7,805</u>

**39B. Buildings, Courts, Play Areas, Athletic Fields-FY21**

See description under line item 39.	12,936 CR	12,936 CR
	<u>12,936</u>	<u>12,936</u>

**39C. Buildings, Courts, Play Areas, Athletic Fields-FY20**

See description under line item 39.	63 CT	63 CT
	<u>63</u>	<u>63</u>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>39D. Buildings, Courts, Play Areas, Athletic Fields-FY19</b>							
See description under line item 39.	369 CR						369 CR
	<u>369</u>						<u>369</u>
<b>39E. Buildings, Courts, Play Areas, Athletic Fields-FY17</b>							
See description under line item 39.	1,098 CT						1,098 CT
	<u>1,098</u>						<u>1,098</u>
<b>39F. Buildings, Courts, Play Areas, Athletic Fields-FY16</b>							
See description under line item 39.	141 CT						141 CT
	<u>141</u>						<u>141</u>
<b>39G. Buildings, Courts, Play Areas, Athletic Fields-FY15</b>							
See description under line item 39.	110 CT						110 CT
	<u>110</u>						<u>110</u>
<b>40 Rebuilding Community Infrastructure</b>							
<b>1 Rebuilding Community Infrastructure</b>							
Make improvements to Parks and Recreation facilities through the Rebuilding Community Infrastructure Initiative.	7,000 CN	7,000CN	7,000 CN				21,000 CN
	<u>7,000</u>	<u>7,000</u>	<u>7,000</u>				<u>21,000</u>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>40A. Rebuilding Community Infrastructure-FY20</b>							
See description under line item 40.	7,000 CT						7,000 CT
	<u>7,000</u>						<u>7,000</u>
<b>40B. Rebuilding Community Infrastructure-FY19</b>							
See description under line item 40.	7,000 CT						7,000 CT
	<u>7,000</u>						<u>7,000</u>
<b>40C. Rebuilding Community Infrastructure-FY18</b>							
See description under line item 40.	3,723 CT						3,723 CT
	<u>3,723</u>						<u>3,723</u>
<b>41 Neighborhood Parks and Facilities</b>							
<b>1 Life Safety Site Improvements</b>							
Make life safety improvements including fire alarm systems, security surveillance systems, footways, lighting, fencing at various neighborhood parks and facilities.	445 CN	445CN	445 CN	500 CN	500 CN	500 CN	2,835 CN
<b>2 Play Area</b>							
Improve play areas.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
<b>3 Neighborhood Park Improvements - Citywide</b>							
Rehabilitate various parks throughout the City such as FDR Park.	20,175 CN	10,000CN	10,000 CN				40,175 CN
	1,000 PB	1,000PB	1,000 PB	1,000 PB			4,000 PB
	500 SB	500SB	500 SB	500 SB			2,000 SB
	<u>22,620</u>	<u>12,445</u>	<u>12,445</u>	<u>2,500</u>	<u>1,000</u>	<u>1,000</u>	<u>52,010</u>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>41A. Neighborhood Parks-FY22</b>							
See description under line item 41.							
	10,450	CT					10,450
	1,000	PT					1,000
	500	ST					500
	11,950						11,950
<b>41B. Neighborhood Parks-FY21</b>							
See description under line item 41.							
	250	CT					250
	1,000	PT					1,000
	500	ST					500
	1,750						1,750
<b>41C. Neighborhood Parks-FY20</b>							
See description under line item 41.							
	2,000	CR					2,000
	659	CT					659
	806	PT					806
	3,465						3,465
<b>41D. Neighborhood Parks-FY19</b>							
See description under line item 41.							
	1,500	PT					1,500
	1,500						1,500

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>41E. Neighborhood Parks-FY18</b>							
See description under line item 41.	1,500 PT						1,500 PT
	1,500						1,500
<b>41F. Neighborhood Parks-FY17</b>							
See description under line item 41.	2,500 PT						2,500 PT
	2,500						2,500
<b>42 Natural Lands / Large Manicured Parks/Buildings</b>							
<b>1 Exterior Improvements</b>							
Restore the exterior of historic structures.	460 CN	460CN	375 CN	400 CN	300 CN	300 CN	2,295 CN
	100 PB	100PB	100 PB	100 PB	100 PB		500 PB

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>2 Interior Improvements</b>							
Replace deteriorating structural, HVAC, plumbing and electrical systems.	250 CN 100 PB	250CN 100PB	350 CN 100 PB	350 CN 100 PB	150 CN	150 CN	1,500 CN 400 PB
<b>3 Park and Street Trees Removal and Planting</b>							
Plant trees throughout the city and remove dead and diseased trees.	500 CN	500CN	250 CN	500 CN	500 CN	500 CN	2,750 CN
<b>4 Creek Banks, Terrain, Drainage, Paths, Bridges and Infrastruc</b>							
Stabilize creek banks, embankments, dams, outfalls and tributaries to control water runoff and erosion along waterways and bridge improvements	1,000 SB 350 CN	1,000SB 350CN	1,000 SB 350 CN	1,000 SB 350 CN	1,000 SB 830 CN	1,000 SB 300 CN	6,000 SB 2,530 CN
<b>5 Improvements to Footways &amp; Roadways</b>							
Improve footways and roadways including installation of guiderails, fencing and gates- Citywide.	400 CN	400CN	400 CN	250 CN		500 CN	1,950 CN

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>6 Recreation Trails at Various Locations</b> Improve existing trails and access to new areas throughout the city and Park system.	2,000 FB 1,000 SB 400 CN	2,000FB 1,000SB 400CN	500 CN	1,000 CN	500 CN	500 CN	4,000 FB 2,000 SB 3,300 CN
<b>7 Horticultural Center - Building and Site Improvements</b> Replace the roof and make structural upgrades and site improvements including lighting and pathways.	150 CN	150CN	250 CN	500 CN			1,050 CN
<b>8 Schuylkill River Retaining Wall Reconstruction</b> Improve the retaining wall on the Schuylkill River.	500 CN	500CN	500 CN	1,000 CN	1,000 CN	1,000 CN	4,500 CN
	<b>7,210</b>	<b>7,210</b>	<b>4,175</b>	<b>5,550</b>	<b>4,380</b>	<b>4,250</b>	<b>32,775</b>
<b>42A. Natural Lands/Large Manicured Parks-FY22</b> See description under line item 42.	1,940 CT 3,000 FT 200 PT 1,000 ST						1,940 CT 3,000 FT 200 PT 1,000 ST
	6,140						6,140

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>42B. Natural Lands/Large Manicured Parks-FY21</b>							
See description under line item 42.							
	7 CT						7 CT
	1,000 FT						1,000 FT
	200 PT						200 PT
	<u>1,207</u>						<u>1,207</u>
<b>42C. Natural Lands/Large Manicured Parks-FY20</b>							
See description under line item 42.							
	146 CR						146 CR
	2,051 CT						2,051 CT
	3,000 FT						3,000 FT
	322 PT						322 PT
	1,376 ST						1,376 ST
	<u>6,895</u>						<u>6,895</u>
<b>42D. Natural Lands/Large Manicured Parks-FY19</b>							
See description under line item 42.							
	2,150 CR						2,150 CR
	1,231 CT						1,231 CT
	3,000 FT						3,000 FT
	395 PT						395 PT
	1,415 ST						1,415 ST
	<u>8,191</u>						<u>8,191</u>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<hr/>							
<b>42E. Natural Lands/Large Manicured Parks-FY18</b>							
See description under line item 42.							
	1,210						1,210
	CT						CT
	1,000						1,000
	FT						FT
	1,400						1,400
	PT						PT
	<hr/>						
	3,610						3,610
<hr/>							
<b>42F. Natural Lands/Large Manicured Parks-FY16</b>							
See description under line item 42.							
	29						29
	CT						CT
	1,000						1,000
	FT						FT
	581						581
	PT						PT
	863						863
	ST						ST
	<hr/>						
	2,473						2,473
<hr/>							
<b>42H. Natural Lands/Large Manicured Parks-FY15</b>							
See description under line item 42.							
	32						32
	CT						CT
	100						100
	PT						PT
	150						150
	ST						ST
	<hr/>						
	282						282
<hr/>							
<b>43 Parks and Recreation Projects</b>							
<hr/>							
1 Grant Funded Recreation Projects							
Provide appropriation authority for State, Federal and Private	2,000	2,000	2,000	2,000	2,000	2,000	12,000
Grants and appropriate matching City funds.	SB						
	1,000	1,000	1,000	1,000	1,000	1,000	6,000
	FB						
	500	500	500	500	500	500	3,000
	CN						

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
4 Dell Music Center Make improvements to the Dell Music Center.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
5 Cobbs Creek Golf Course Major Improvement to Cobbs Creek Golf Course	1,500 CN	1,500CN					3,000 CN
6 Benjamin Franklin Parkway Master Plan for B F Parkway (Logan Circle to Eakins Oval0	1,000 PB 1,000 FB 500 SB	1,000PB 1,000FB 500SB	1,000 PB 1,000 FB 500 SB	6,000 PB 6,000 FB 3,000 SB			
7 Community Boathouse Design and Construction of Community Boathouse	500 PB	250CN 500PB	500 PB	500 PB			250 CN 2,000 PB
	<b>8,500</b>	<b>8,750</b>	<b>7,000</b>	<b>7,000</b>	<b>6,500</b>	<b>6,500</b>	<b>44,250</b>
<b>43A. Parks and Recreation Projects-FY22</b> See description under line item 43.	805 CT 1,000 FT 1,000 PT 2,250 ST						805 CT 1,000 FT 1,000 PT 2,250 ST
	5,055						5,055

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>43B. Parks and Recreation Projects-FY21</b>							
See description under line item 43.							
	1,000						1,000
	FT						FT
	500						500
	PT						PT
	2,000						2,000
	ST						ST
	<u>3,500</u>						<u>3,500</u>
<b>43C. Parks and Recreation Projects-FY20</b>							
See description under line item 43.							
	1,394						1,394
	CT						CT
	1,000						1,000
	FT						FT
	2,000						2,000
	PT						PT
	4,000						4,000
	ST						ST
	<u>8,394</u>						<u>8,394</u>
<b>43D. Parks and Recreation Projects-FY19</b>							
See description under line item 43.							
	181						181
	CT						CT
	1,000						1,000
	FT						FT
	2,500						2,500
	PT						PT
	2,212						2,212
	ST						ST
	<u>5,893</u>						<u>5,893</u>
<b>43E. Parks and Recreation Projects-FY18</b>							
See description under line item 43.							
	3,500						3,500
	FT						FT
	1,000						1,000
	PT						PT
	100						100
	ST						ST
	<u>4,600</u>						<u>4,600</u>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>43F. Parks and Recreation Projects-FY16</b>							
See description under line item 43.							
	502 CT						502 CT
	2,187 FT						2,187 FT
	1,000 PT						1,000 PT
	1,035 ST						1,035 ST
	<u>4,724</u>						<u>4,724</u>
<b>43G. Parks and Recreation Projects-FY15</b>							
See description under line item 43.							
	25 CT						25 CT
	500 PT						500 PT
	816 ST						816 ST
	<u>1,341</u>						<u>1,341</u>
<b>44 Improvements to Existing Recreation Facilities-CD1</b>							
<b>1 Improvements to Existing Recreation Facilities-CD1</b>							
Renovate existing recreation facilities in the Department of Parks and Recreation.	395 CN	395CN	395 CN	395 CN	395 CN	395 CN	2,370 CN
	<u>395</u>	<u>395</u>	<u>395</u>	<u>395</u>	<u>395</u>	<u>395</u>	<u>2,370</u>
<b>44A. Improvements to Existing Recreation Facilities-CD1-FY22</b>							
See description under line item 44.							
	395 CT						395 CT
	<u>395</u>						<u>395</u>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>44B. Improvements to Existing Recreation Facilities-CD1-FY20</b>							
See description under line item 44.							
	355 CT						355 CT
	355						355
<b>44C. Improvements to Existing Recreation Facilities-CD1-FY19</b>							
See description under line item 44.							
	44 CT						44 CT
	44						44
<b>44D. Improvements to Existing Recreation Facilities-CD1-FY18</b>							
See description under line item 44.							
	310 CT						310 CT
	310						310
<b>44E. Improvements to Existing Recreation Facilities-CD1-FY17</b>							
See description under line item 44.							
	96 CT						96 CT
	96						96
<b>44F. Improvements to Existing Recreation Facilities-CD1-FY16</b>							
See description under line item 44.							
	31 CT						31 CT
	31						31
<b>44G. Improvements to Existing Recreation Facilities-CD1-FY13</b>							
See description under line item 44.							
	3 CT						3 CT
	3						3

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>44H. Improvements to Existing Recreation Facilities-CD1-FY12</b>							
See description under line item 44.	105 CT						105 CT
	105						105
<b>44I. Improvements to Existing Recreation Facilities-CD1-FY11</b>							
See description under line item 44.	64 CT						64 CT
	64						64
<b>45 Improvements to Existing Recreation Facilities-CD2</b>							
1 Improvements to Existing Recreation Facilities-CD2							
Renovate existing recreation facilities in the Department of Parks and Recreation.	395 CN	395CN	395 CN	395 CN	395 CN	395 CN	2,370 CN
	395	395	395	395	395	395	2,370
<b>45A. Improvements to Existing Recreation Facilities-CD2-FY22</b>							
See description under line item 45.	395 CT						395 CT
	395						395
<b>45B. Improvements to Existing Recreation Facilities-CD2-FY21</b>							
See description under line item 45.	245 CT						245 CT
	245						245

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>45C. Improvements to Existing Recreation Facilities-CD2-FY20</b>							
See description under line item 45.							
	100 CT						100 CT
	100						100
<b>45D. Improvements to Existing Recreation Facilities-CD2-FY19</b>							
See description under line item 45.							
	184 CT						184 CT
	184						184
<b>45E. Improvements to Existing Recreation Facilities-CD2-FY18</b>							
See description under line item 45.							
	23 CT						23 CT
	23						23
<b>45F. Improvements to Existing Recreation Facilities-CD2-FY17</b>							
See description under line item 45.							
	282 CT						282 CT
	282						282
<b>45G. Improvements to Existing Recreation Facilities-CD2-FY16</b>							
See description under line item 45.							
	41 CT						41 CT
	41						41
<b>45H. Improvements to Existing Recreation Facilities-CD2-FY15</b>							
See description under line item 45.							
	48 CT						48 CT
	48						48

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>45I. Improvements to Existing Recreation Facilities-CD2-FY14</b>							
See description under line item 45.	104 CT						104 CT
	104						104
<b>45J. Improvements to Existing Recreation Facilities-CD2-FY13</b>							
See description under line item 45.	250 CT						250 CT
	250						250
<b>45K. Improvements to Existing Recreation Facilities-CD2-FY12</b>							
See description under line item 45.	82 CT						82 CT
	82						82
<b>45L. Improvements to Existing Recreation Facilities-CD2-FY11</b>							
See description under line item 45.	36 CT						36 CT
	36						36
<b>45M. Improvements to Existing Recreation Facilities-CD2-FY10</b>							
See description under line item 45.	40 CT						40 CT
	40						40
<b>45N. Improvements to Existing Recreation Facilities-CD2-FY09</b>							
See description under line item 45.	124 CT						124 CT
	124						124

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>45O. Improvements to Existing Recreation Facilities-CD2-FY08</b>							
See description under line item 45.							
	38 CT						38 CT
	38						38
<b>45P. Improvements to Existing Recreation Facilities-CD2-FY07</b>							
See description under line item 45.							
	1 CT						1 CT
	1						1
<b>45Q. Improvements to Existing Recreation Facilities-CD2-FY06</b>							
See description under line item 45.							
	14 CT						14 CT
	14						14
<b>45R. Improvements to Existing Recreation Facilities-CD2-FY05</b>							
See description under line item 45.							
	13 CT						13 CT
	13						13
<b>45S. Improvements to Existing Recreation Facilities-CD2-FY02</b>							
See description under line item 45.							
	8 CT						8 CT
	8						8
<b>45T. Improvements to Existing Recreation Facilities-CD2-FY01</b>							
See description under line item 45.							
	81 CT						81 CT
	81						81

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>46 Improvements to Existing Recreation Facilities-CD3</b>							
1 Improvements to Existing Recreation Facilities-CD3 Renovate existing recreation facilities in the Department of Parks and Recreation.	395 CN	395CN	395 CN	395 CN	395 CN	395 CN	2,370 CN
	<b>395</b>	<b>395</b>	<b>395</b>	<b>395</b>	<b>395</b>	<b>395</b>	<b>2,370</b>
<b>46A. Improvements to Existing Recreation Facilities-CD3-FY22</b> See description under line item 46.	395 CT						395 CT
	395						395
<b>46B. Improvements to Existing Recreation Facilities-CD3-FY21</b> See description under line item 46.	395 CT						395 CT
	395						395
<b>46C. Improvements to Existing Recreation Facilities-CD3-FY20</b> See description under line item 46.	766 CT						766 CT
	766						766
<b>46D. Improvements to Existing Recreation Facilities-CD3-FY19</b> See description under line item 46.	663 CT						663 CT
	663						663

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>46F. Improvements to Existing Recreation Facilities-CD3-FY18</b>							
See description under line item 46.	240 CT						240 CT
	240						240
<b>46G. Improvements to Existing Recreation Facilities-CD3-FY17</b>							
See description under line item 46.	354 CT						354 CT
	354						354
<b>46H. Improvements to Existing Recreation Facilities-CD3-FY16</b>							
See description under line item 46.	255 CT						255 CT
	255						255
<b>46I. Improvements to Existing Recreation Facilities-CD3-FY15</b>							
See description under line item 46.	478 CT						478 CT
	478						478
<b>46J. Improvements to Existing Recreation Facilities-CD3-FY14</b>							
See description under line item 46.	13 CT						13 CT
	13						13
<b>46K. Improvements to Existing Recreation Facilities-CD3-FY13</b>							
See description under line item 46.	56 CT						56 CT
	56						56

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>46L. Improvements to Existing Recreation Facilities-CD3-FY11</b>							
See description under line item 46.							
	119 CT						119 CT
	<u>119</u>						<u>119</u>
<b>46M. Improvements to Existing Recreation Facilities-CD3-FY10</b>							
See description under line item 46.							
	276 CT						276 CT
	<u>276</u>						<u>276</u>
<b>46N. Improvements to Existing Recreation Facilities-CD3-FY09</b>							
See description under line item 46.							
	37 CT						37 CT
	<u>37</u>						<u>37</u>
<b>46O. Improvements to Existing Recreation Facilities-CD3-FY08</b>							
See description under line item 46.							
	401 CT						401 CT
	<u>401</u>						<u>401</u>
<b>46P. Improvements to Existing Recreation Facilities-CD3-FY06</b>							
See description under line item 46.							
	10 CT						10 CT
	<u>10</u>						<u>10</u>
<b>46Q. Improvements to Existing Recreation Facilities-CD3-FY04</b>							
See description under line item 46.							
	18 CT						18 CT
	<u>18</u>						<u>18</u>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>47 Improvements to Existing Recreation Facilities-CD4</b>							
1 Improvements to Existing Recreation Facilities-CD4 Renovate existing recreation facilities in the Department of Parks and Recreation.	395 CN	395CN	395 CN	395 CN	395 CN	395 CN	2,370 CN
	<b>395</b>	<b>395</b>	<b>395</b>	<b>395</b>	<b>395</b>	<b>395</b>	<b>2,370</b>
<b>47A. Improvements to Existing Recreation Facilities-CD4-FY22</b> See description under line item 47.	395 CT						395 CT
	395						395
<b>47B. Improvements to Existing Recreation Facilities-CD4-FY21</b> See description under line item 47.	42 CT						42 CT
	42						42
<b>47C. Improvements to Existing Recreation Facilities-CD4-FY20</b> See description under line item 47.	101 CT						101 CT
	101						101
<b>47D. Improvements to Existing Recreation Facilities-CD4-FY19</b> See description under line item 47.	108 CT						108 CT
	108						108

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>47E. Improvements to Existing Recreation Facilities-CD4-FY18</b>							
See description under line item 47.	121 CT						121 CT
	121						121
<b>47F. Improvements to Existing Recreation Facilities-CD4-FY17</b>							
See description under line item 47.	86 CT						86 CT
	86						86
<b>47G. Improvements to Existing Recreation Facilities-CD4-FY16</b>							
See description under line item 47.	58 CT						58 CT
	58						58
<b>47H. Improvements to Existing Recreation Facilities-CD4-FY15</b>							
See description under line item 47.	82 CT						82 CT
	82						82
<b>47I. Improvements to Existing Recreation Facilities-CD4-FY14</b>							
See description under line item 47.	207 CT						207 CT
	207						207
<b>47J. Improvements to Existing Recreation Facilities-CD4-FY13</b>							
See description under line item 47.	106 CT						106 CT
	106						106

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>47K. Improvements to Existing Recreation Facilities-CD4-FY12</b>							
See description under line item 47.	5 CT						5 CT
	<u>5</u>						<u>5</u>
<b>47L. Improvements to Existing Recreation Facilities-CD4-FY11</b>							
See description under line item 47.	79 CT						79 CT
	<u>79</u>						<u>79</u>
<b>47M. Improvements to Existing Recreation Facilities-CD4-FY10</b>							
See description under line item 47.	50 CT						50 CT
	<u>50</u>						<u>50</u>
<b>47N. Improvements to Existing Recreation Facilities-CD4-FY09</b>							
See description under line item 47.	2 CT						2 CT
	<u>2</u>						<u>2</u>
<b>48 Improvements to Existing Recreation Facilities-CD5</b>							
1 Improvements to Existing Recreation Facilities-CD5							
Renovate existing recreation facilities in the Department of Parks and Recreation.	395 CN	395CN	395 CN	395 CN	395 CN	395 CN	2,370 CN
	<u>395</u>	<u>395</u>	<u>395</u>	<u>395</u>	<u>395</u>	<u>395</u>	<u>2,370</u>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>48A. Improvements to Existing Recreation Facilities-CD5-FY22</b>							
See description under line item 48.	395 CT						395 CT
	395						395
<b>48B. Improvements to Existing Recreation Facilities-CD5-FY21</b>							
See description under line item 48.	395 CT						395 CT
	395						395
<b>48C. Improvements to Existing Recreation Facilities-CD5-FY20</b>							
See description under line item 48.	744 CT						744 CT
	744						744
<b>48D. Improvements to Existing Recreation Facilities-CD5-FY19</b>							
See description under line item 48.	217 CT						217 CT
	217						217
<b>48E. Improvements to Existing Recreation Facilities-CD5-FY18</b>							
See description under line item 48.	91 CT						91 CT
	91						91
<b>48F. Improvements to Existing Recreation Facilities-CD5-FY17</b>							
See description under line item 48.	53 CT						53 CT
	53						53

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>48G. Improvements to Existing Recreation Facilities-CD5-FY16</b>							
See description under line item 48.	373 CT						373 CT
	373						373
<b>48H. Improvements to Existing Recreation Facilities-CD5-FY15</b>							
See description under line item 48.	106 CT						106 CT
	106						106
<b>48I. Improvements to Existing Recreation Facilities-CD5-FY14</b>							
See description under line item 48.	26 CT						26 CT
	26						26
<b>48J. Improvements to Existing Recreation Facilities-CD5-FY13</b>							
See description under line item 48.	2 CT						2 CT
	2						2
<b>48K. Improvements to Existing Recreation Facilities-CD5-FY12</b>							
See description under line item 48.	359 CT						359 CT
	359						359
<b>48L. Improvements to Existing Recreation Facilities-CD5-FY11</b>							
See description under line item 48.	87 CT						87 CT
	87						87

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>48M. Improvements to Existing Recreation Facilities-CD5-FY10</b> See description under line item 48.							
	168 CT						168 CT
	168						168
<b>48N. Improvements to Existing Recreation Facilities-CD5-FY09</b> See description under line item 48.							
	61 CT						61 CT
	61						61
<b>48O. Improvements to Existing Recreation Facilities-CD5-FY08</b> See description under line item 48.							
	3 CT						3 CT
	3						3
<b>48P. Improvements to Existing Recreation Facilities-CD5-FY07</b> See description under line item 48.							
	126 CT						126 CT
	126						126
<b>48Q. Improvements to Existing Recreation Facilities-CD5-FY06</b> See description under line item 48.							
	1 CT						1 CT
	1						1
<b>48R. Improvements to Existing Recreation Facilities-CD5-FY02</b> See description under line item 48.							
	4 CT						4 CT
	4						4

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>48S. Improvements to Existing Recreation Facilities-CD5-FY01</b>							
See description under line item 48.	36 CT						36 CT
	36						36
<b>48T. Improvements to Existing Recreation Facilities-CD5-FY00</b>							
See description under line item 48.	74 CT						74 CT
	74						74
<b>49 Improvements to Existing Recreation Facilities-CD6</b>							
1 Improvements to Existing Recreation Facilities-CD6							
Renovate existing recreation facilities in the Department of Parks and Recreation.	395 CN	395CN	395 CN	395 CN	395 CN	395 CN	2,370 CN
	395	395	395	395	395	395	2,370
<b>49A. Improvements to Existing Recreation Facilities-CD6-FY22</b>							
See description under line item 49.	395 CT						395 CT
	395						395
<b>49B. Improvements to Existing Recreation Facilities-CD6-FY21</b>							
See description under line item 49.	395 CT						395 CT
	395						395

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>49C. Improvements to Existing Recreation Facilities-CD6-FY20</b>							
See description under line item 49.	627 CT						627 CT
	627						627
<b>49D. Improvements to Existing Recreation Facilities-CD6-FY19</b>							
See description under line item 49.	112 CT						112 CT
	112						112
<b>49E. Improvements to Existing Recreation Facilities-CD6-FY18</b>							
See description under line item 49.	69 CT						69 CT
	69						69
<b>49F. Improvements to Existing Recreation Facilities-CD6-FY17</b>							
See description under line item 49.	19 CT						19 CT
	19						19
<b>49G. Improvements to Existing Recreation Facilities-CD6-FY16</b>							
See description under line item 49.	181 CT						181 CT
	181						181
<b>49H. Improvements to Existing Recreation Facilities-CD6-FY15</b>							
See description under line item 49.	190 CT						190 CT
	190						190

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>49I. Improvements to Existing Recreation Facilities-CD6-FY13</b>							
See description under line item 49.	80 CT						80 CT
	80						80
<b>49J. Improvements to Existing Recreation Facilities-CD6-FY12</b>							
See description under line item 49.	543 CT						543 CT
	543						543
<b>49K. Improvements to Existing Recreation Facilities-CD6-FY11</b>							
See description under line item 49.	36 CT						36 CT
	36						36
<b>49L. Improvements to Existing Recreation Facilities-CD6-FY07</b>							
See description under line item 49.	5 CT						5 CT
	5						5
<b>49M. Improvements to Existing Recreation Facilities-CD6-FY06</b>							
See description under line item 49.	1 CT						1 CT
	1						1

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>50 Improvements to Existing Recreation Facilities-CD7</b>							
1 Improvements to Existing Recreation Facilities-CD7 Renovate existing recreation facilities in the Department of Parks and Recreation.	395 CN	395CN	395 CN	395 CN	395 CN	395 CN	2,370 CN
	<b>395</b>	<b>395</b>	<b>395</b>	<b>395</b>	<b>395</b>	<b>395</b>	<b>2,370</b>
<b>50A. Improvements to Existing Recreation Facilities-CD7-FY22</b> See description under line item 50.	395 CT						395 CT
	395						395
<b>50B. Improvements to Existing Recreation Facilities-CD7-FY21</b> See description under line item 50.	308 CT						308 CT
	308						308
<b>50C. Improvements to Existing Recreation Facilities-CD7-FY20</b> See description under line item 50.	409 CT						409 CT
	409						409
<b>50D. Improvements to Existing Recreation Facilities-CD7-FY19</b> See description under line item 50.	20 CT						20 CT
	20						20

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>50E. Improvements to Existing Recreation Facilities-CD7-FY18</b>							
See description under line item 50.	3 CT						3 CT
	<u>3</u>						<u>3</u>
<b>50F. Improvements to Existing Recreation Facilities-CD7-FY17</b>							
See description under line item 50.	511 CT						511 CT
	<u>511</u>						<u>511</u>
<b>50G. Improvements to Existing Recreation Facilities-CD7-FY16</b>							
See description under line item 50.	225 CT						225 CT
	<u>225</u>						<u>225</u>
<b>50H. Improvements to Existing Recreation Facilities-CD7-FY15</b>							
See description under line item 50.	11 CT						11 CT
	<u>11</u>						<u>11</u>
<b>50I. Improvements to Existing Recreation Facilities-CD7-FY14</b>							
See description under line item 50.	31 CT						31 CT
	<u>31</u>						<u>31</u>
<b>50J. Improvements to Existing Recreation Facilities-CD7-FY13</b>							
See description under line item 50.	30 CT						30 CT
	<u>30</u>						<u>30</u>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>50K. Improvements to Existing Recreation Facilities-CD7-FY12</b>							
See description under line item 50.	16 CT						16 CT
	16						16
<b>50L. Improvements to Existing Recreation Facilities-CD7-FY11</b>							
See description under line item 50.	113 CT						113 CT
	113						113
<b>50M. Improvements to Existing Recreation Facilities-CD7-FY10</b>							
See description under line item 50.	11 CT						11 CT
	11						11
<b>50N. Improvements to Existing Recreation Facilities-CD7-FY09</b>							
See description under line item 50.	51 CT						51 CT
	51						51
<b>50O. Improvements to Existing Recreation Facilities-CD7-FY08</b>							
See description under line item 50.	59 CT						59 CT
	59						59
<b>50P. Improvements to Existing Recreation Facilities-CD7-FY06</b>							
See description under line item 50.	41 CT						41 CT
	41						41

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>50Q. Improvements to Existing Recreation Facilities-CD7-FY05</b>							
See description under line item 50.	15 CT						15 CT
	15						15
<b>51 Improvements to Existing Recreation Facilities-CD8</b>							
1 Improvements to Existing Recreation Facilities-CD8	395 CN	395CN	395 CN	395 CN	395 CN	395 CN	2,370 CN
Renovate existing recreation facilities in the Department of Parks and Recreation.							
	<b>395</b>	<b>395</b>	<b>395</b>	<b>395</b>	<b>395</b>	<b>395</b>	<b>2,370</b>
<b>51A. Improvements to Existing Recreation Facilities-CD8-FY22</b>							
See description under line item 51.	395 CT						395 CT
	395						395
<b>51B. Improvements to Existing Recreation Facilities-CD8-FY21</b>							
See description under line item 51.	395 CT						395 CT
	395						395
<b>51C. Improvements to Existing Recreation Facilities-CD8-FY20</b>							
See description under line item 51.	729 CT						729 CT
	729						729

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>51D. Improvements to Existing Recreation Facilities-CD8-FY19</b>							
See description under line item 51.	41 CT						41 CT
	41						41
<b>51E. Improvements to Existing Recreation Facilities-CD8-FY18</b>							
See description under line item 51.	572 CT						572 CT
	572						572
<b>51F. Improvements to Existing Recreation Facilities-CD8-FY17</b>							
See description under line item 51.	625 CT						625 CT
	625						625
<b>51G. Improvements to Existing Recreation Facilities-CD8-FY16</b>							
See description under line item 51.	248 CT						248 CT
	248						248
<b>51H. Improvements to Existing Recreation Facilities-CD8-FY15</b>							
See description under line item 51.	50 CT						50 CT
	50						50
<b>51I. Improvements to Existing Recreation Facilities-CD8-FY14</b>							
See description under line item 51.	21 CT						21 CT
	21						21

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>51J. Improvements to Existing Recreation Facilities-CD8-FY13</b>							
See description under line item 51.							
	209 CT						209 CT
	209						209
<b>51K. Improvements to Existing Recreation Facilities-CD8-FY11</b>							
See description under line item 51.							
	50 CT						50 CT
	50						50
<b>51L. Improvements to Existing Recreation Facilities-CD8-FY09</b>							
See description under line item 51.							
	29 CT						29 CT
	29						29
<b>51M. Improvements to Existing Recreation Facilities-CD8-FY08</b>							
See description under line item 51.							
	363 CT						363 CT
	363						363
<b>51N. Improvements to Existing Recreation Facilities-CD8-FY07</b>							
See description under line item 51.							
	1 CT						1 CT
	1						1
<b>51O. Improvements to Existing Recreation Facilities-CD8-FY05</b>							
See description under line item 51.							
	68 CT						68 CT
	68						68

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>51P. Improvements to Existing Recreation Facilities-CD8-FY04</b> See description under line item 51.	55 CT						55 CT
	55						55
<b>51Q. Improvements to Existing Recreation Facilities-CD8-FY03</b> See description under line item 51.	1 CT						1 CT
	1						1
<b>51R. Improvements to Existing Recreation Facilities-CD8-FY02</b> See description under line item 51.	25 CT						25 CT
	25						25
<b>51S. Improvements to Existing Recreation Facilities-CD8-FY01</b> See description under line item 51.	6 CT						6 CT
	6						6
<b>52 Improvements to Existing Recreation Facilities-CD9</b>							
1 Improvements to Existing Recreation Facilities-CD9 Renovate existing recreation facilities in the Department of Parks and Recreation.	395 CN	395CN	395 CN	395 CN	395 CN	395 CN	2,370 CN
	395	395	395	395	395	395	2,370

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>52A. Improvements to Existing Recreation Facilities-CD9-FY22</b>							
See description under line item 52.	395 CT						395 CT
	395						395
<b>52B. Improvements to Existing Recreation Facilities-CD9-FY21</b>							
See description under line item 52.	395 CT						395 CT
	395						395
<b>52C. Improvements to Existing Recreation Facilities-CD9-FY20</b>							
See description under line item 52.	790 CT						790 CT
	790						790
<b>52D. Improvements to Existing Recreation Facilities-CD9-FY19</b>							
See description under line item 52.	790 CT						790 CT
	790						790
<b>52E. Improvements to Existing Recreation Facilities-CD9-FY18</b>							
See description under line item 52.	790 CT						790 CT
	790						790
<b>52F. Improvements to Existing Recreation Facilities-CD9-FY17</b>							
See description under line item 52.	512 CT						512 CT
	512						512

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>52G. Improvements to Existing Recreation Facilities-CD9-FY16</b> See description under line item 52.							
	1 CT						1 CT
	1						1
<b>52H. Improvements to Existing Recreation Facilities-CD9-FY15</b> See description under line item 52.							
	60 CT						60 CT
	60						60
<b>52I. Improvements to Existing Recreation Facilities-CD9-FY14</b> See description under line item 52.							
	84 CT						84 CT
	84						84
<b>52J. Improvements to Existing Recreation Facilities-CD9-FY13</b> See description under line item 52.							
	88 CT						88 CT
	88						88
<b>52K. Improvements to Existing Recreation Facilities-CD9-FY11</b> See description under line item 52.							
	49 CT						49 CT
	49						49
<b>52L. Improvements to Existing Recreation Facilities-CD9-FY10</b> See description under line item 52.							
	43 CT						43 CT
	43						43

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>52M. Improvements to Existing Recreation Facilities-CD9-FY05</b>							
See description under line item 52.	46 CT						46 CT
	46						46
<b>52N. Improvements to Existing Recreation Facilities-CD9-FY04</b>							
See description under line item 52.	13 CT						13 CT
	13						13
<b>53 Improvements to Existing Recreation Facilities-CD10</b>							
1 Improvements to Existing Recreation Facilities-CD10							
Renovate existing recreation facilities in the Department of Parks and Recreation.	395 CN	395CN	395 CN	395 CN	395 CN	395 CN	2,370 CN
	395	395	395	395	395	395	2,370
<b>53A. Improvements to Existing Recreation Facilities-CD10-FY22</b>							
See description under line item 53.	395 CT						395 CT
	395						395
<b>53B. Improvements to Existing Recreation Facilities-CD10-FY21</b>							
See description under line item 53.	395 CT						395 CT
	395						395

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>53C. Improvements to Existing Recreation Facilities-CD10-FY20</b>							
See description under line item 53.							
	39 CR						39 CR
	282 CT						282 CT
	<u>321</u>						<u>321</u>
<b>53D. Improvements to Existing Recreation Facilities-CD10-FY19</b>							
See description under line item 53.							
	176 CT						176 CT
	<u>176</u>						<u>176</u>
<b>53E. Improvements to Existing Recreation Facilities-CD10-FY18</b>							
See description under line item 53.							
	54 CT						54 CT
	<u>54</u>						<u>54</u>
<b>53F. Improvements to Existing Recreation Facilities-CD10-FY17</b>							
See description under line item 53.							
	85 CT						85 CT
	<u>85</u>						<u>85</u>
<b>53G. Improvements to Existing Recreation Facilities-CD10-FY16</b>							
See description under line item 53.							
	107 CT						107 CT
	<u>107</u>						<u>107</u>
<b>53H. Improvements to Existing Recreation Facilities-CD10-FY15</b>							
See description under line item 53.							
	254 CT						254 CT
	<u>254</u>						<u>254</u>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>53I. Improvements to Existing Recreation Facilities-CD10-FY14</b> See description under line item 53.							
	38 CT						38 CT
	38						38
<b>53J. Improvements to Existing Recreation Facilities-CD10-FY13</b> See description under line item 53.							
	213 CT						213 CT
	213						213
<b>53K. Improvements to Existing Recreation Facilities-CD10-FY12</b> See description under line item 53.							
	239 CT						239 CT
	239						239
<b>53L. Improvements to Existing Recreation Facilities-CD10-FY11</b> See description under line item 53.							
	531 CT						531 CT
	531						531
<b>53M. Improvements to Existing Recreation Facilities-CD10-FY10</b> See description under line item 53.							
	38 CT						38 CT
	38						38
<b>53N. Improvements to Existing Recreation Facilities-CD10-FY09</b> See description under line item 53.							
	1 CT						1 CT
	1						1

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>53O. Improvements to Existing Recreation Facilities-CD10-FY04</b>							
See description under line item 53.	78 CT						78 CT
	78						78
<b>54 Cultural Facilities Improvements</b>							
1 Improvements to the Mann Center for the Performing Arts Perform various improvement projects at the Mann Center.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
2 Improvements to the Various Cultural Facilities Perform various improvement projects at cultural facilities throughout the city.	1,600 CN	500CN	500 CN	1,000 CN	1,000 CN	1,000 CN	5,600 CN
	<b>2,100</b>	<b>1,000</b>	<b>1,000</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>8,600</b>
<b>54A. Cultural Facilities Improvements-FY22</b>							
See description under line item 54.	500 CT						500 CT
	500						500
<b>54B. Cultural Facilities Improvements-FY20</b>							
See description under line item 54.	500 CR						500 CR
	500						500

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>54C. Cultural Facilities Improvements-FY18</b>							
See description under line item 54.							
	79 CT						79 CT
	3,000 PT						3,000 PT
	<u>3,079</u>						<u>3,079</u>
<b>54D. Cultural Facilities Improvements-FY14</b>							
See description under line item 54.							
	3,200 PT						3,200 PT
	<u>3,200</u>						<u>3,200</u>
<b>54E. Cultural Facilities Improvements-FY13</b>							
See description under line item 54.							
	16 CT						16 CT
	9,400 PT						9,400 PT
	<u>9,416</u>						<u>9,416</u>
<b>55A. Building Improvements-FY14</b>							
See description under line item 55.							
	91 CT						91 CT
	101 PT						101 PT
	<u>192</u>						<u>192</u>
<b>55B. Building Improvements-FY13</b>							
See description under line item 55.							
	44 CT						44 CT
	1,700 PT						1,700 PT
	200 ST						200 ST
	<u>1,944</u>						<u>1,944</u>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>55C. Building Improvements-FY12</b>							
See description under line item 55.							
	2 CT						2 CT
	2						2
<b>56A. Parkland - Site Improvements-FY14</b>							
Improvements to Parkland							
	58 CT						58 CT
	2,422 PT						2,422 PT
	440 ST						440 ST
	2,920						2,920
<b>56B. Parkland - Site Improvements-FY13</b>							
Improvements to Parkland							
	3 CT						3 CT
	165 PT						165 PT
	165 ST						165 ST
	333						333
<b>56C. Parkland - Site Improvements-FY11</b>							
Improvements to Parkland							
	500 ST						500 ST
	500						500

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<hr/>							
<b>56D. Parkland - Site Improvements-FY10</b>							
Improvements to Parkland	10 CT						10 CT
	1,786 FT						1,786 FT
	3,800 PT						3,800 PT
	1,450 ST						1,450 ST
	<hr/>						
	7,046						7,046
<hr/>							
<b>56E. Parkland - Site Improvements-FY09</b>							
Improvements to Parkland	55 CT						55 CT
	375 FT						375 FT
	3,196 ST						3,196 ST
	885 TT						885 TT
	<hr/>						
	4,511						4,511
<hr/>							
<b>56F. Parkland - Site Improvements-FY08</b>							
Improvements to Parkland	15 ST						15 ST
	<hr/>						
	15						15
<hr/>							
<b>57A. Roadways, Footways, and Parking-FY14</b>							
Improvements to Roadways, Footways, and Parking	30 CT						30 CT
	1,200 ST						1,200 ST
	<hr/>						
	1,230						1,230

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>57B. Roadways, Footways, and Parking-FY13</b>							
Improvements to Roadways, Footways, and Parking	9 CT						9 CT
	400 PT						400 PT
	518 ST						518 ST
	<u>927</u>						<u>927</u>
<b>57C. Roadways, Footways, and Parking-FY11</b>							
Improvements to Roadways, Footways, and Parking	1,000 FT						1,000 FT
	700 ST						700 ST
	<u>1,700</u>						<u>1,700</u>
<b>58A. Improvements to Existing Recreation Facilities - Infrastructure-FY13</b>							
Improvements to Existing Recreation Facilities - Infrastructure	15 CT						15 CT
	<u>15</u>						<u>15</u>
<b>58B. Improvements to Existing Recreation Facilities - Infrastructure-FY12</b>							
Improvements to Existing Recreation Facilities - Infrastructure	478 CT						478 CT
	<u>478</u>						<u>478</u>

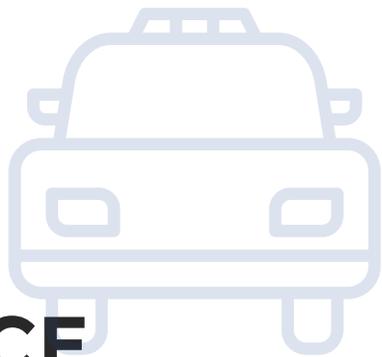
	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>59A. Grant Funded Recreation Improvements-FY14</b>							
Grant Funded Recreation Improvements	266 ST						266 ST
	266						266
<b>59B. Grant Funded Recreation Improvements-FY13</b>							
Grant Funded Recreation Improvements	901 ST						901 ST
	901						901
<b>59C. Grant Funded Recreation Improvements-FY12</b>							
Grant Funded Recreation Improvements	529 ST						529 ST
	529						529
<b>59D. Grant Funded Recreation Improvements-FY11</b>							
Grant Funded Recreation Improvements	1,100 PT						1,100 PT
	1,231 ST						1,231 ST
	2,331						2,331

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<i>Totals - PARKS AND RECREATION</i>							
41,930 CN		30,905 CN	29,770 CN	16,400 CN	14,740 CN	14,800 CN	148,545 CN
18,140 CR							18,140 CR
77,574 CT							77,574 CT
4,000 FB	4,000 FB	2,000 FB	2,000 FB	2,000 FB	2,000 FB	2,000 FB	16,000 FB
24,848 FT							24,848 FT
2,700 PB	2,700 PB	2,700 PB	2,700 PB	1,100 PB	1,000 PB		12,900 PB
45,292 PT							45,292 PT
5,000 SB	5,000 SB	4,000 SB	4,000 SB	3,500 SB	3,500 SB		25,000 SB
29,528 ST							29,528 ST
885 TT							885 TT
	<b>249,897</b>	<b>42,605</b>	<b>38,470</b>	<b>25,100</b>	<b>21,340</b>	<b>21,300</b>	<b>398,712</b>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>TOTALS - PARKS AND RECREATION</b>							
41,930 CN		30,905 CN	29,770 CN	16,400 CN	14,740 CN	14,800 CN	148,545 CN
18,140 CR							18,140 CR
77,574 CT							77,574 CT
4,000 FB	4,000 FB	2,000 FB	2,000 FB	2,000 FB	2,000 FB	2,000 FB	16,000 FB
24,848 FT							24,848 FT
2,700 PB	2,700 PB	2,700 PB	2,700 PB	2,700 PB	1,100 PB	1,000 PB	12,900 PB
45,292 PT							45,292 PT
5,000 SB	5,000 SB	4,000 SB	4,000 SB	3,500 SB	3,500 SB		25,000 SB
29,528 ST							29,528 ST
885 TT							885 TT
	<b>249,897</b>	<b>42,605</b>	<b>38,470</b>	<b>25,100</b>	<b>21,340</b>	<b>21,300</b>	<b>398,712</b>



RECONSTRUCTED BIKE AND PEDESTRIAN TRAIL ALONG  
MLK DRIVE IN WEST FAIRMOUNT PARK



# POLICE

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## DEPARTMENT PAGE

[PHILA.GOV/DEPARTMENTS/  
PHILADELPHIA-POLICE-DEPARTMENT/](https://phila.gov/departments/philadelphia-police-department/)

## MISSION

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The mission of the Philadelphia Police Department (PPD) is to make Philadelphia one of the safest cities in the country. PPD partners with communities across the city to fight crime, the fear of crime, and terrorism; enforce laws while safeguarding people’s constitutional rights; provide quality service to all Philadelphia residents and visitors; and recruit, train, and develop an exceptional team of employees.

## CAPITAL BUDGET TRENDS

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The average annual amount of City, tax-supported capital dollars budgeted for Police facilities in FY17 through FY22 was approximately \$13.5 million.



## CAPITAL BUDGET PROJECTS

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During FY23-28, a total of \$44.3 million of City tax-supported funding is programmed for Police Department facilities. In FY23 the budget of \$8.8 million includes support for the 39th Police District renovation. Funding is programmed in FY23-28 for general improvements to district structures and systems to address needs identified in the Public Safety Facilities Master Plan (2018). Previous year funding will be used to complete renovations to Police District 15 and Police District 2. Working with the Department of Public Property, the Police Department will continue to manage district renovation projects by combining multiple systems and infrastructure into holistic project scopes.



ADAPTIVE REUSE OF THE FORMER INQUIRER BUILDING FOR THE NEW PHILADELPHIA PUBLIC SERVICES BUILDING, 400 N BROAD STREET

2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**POLICE**

*POLICE FACILITIES*

**60 Police Facilities - Renovations**

1 New Police Facilities Design, Construct and renovate police facilities including 1, 3, 5, 12, 14, 15, 16, 17, 18, 19, 22, 26, 35, 39, 400 N. Broad, Fire Arms Training Facility and Highway Patrol	7,400 CN	8,400CN		5,000 CN	5,500 CN	6,000 CN	32,300 CN
2 Mechanical/Electrical/Plumbing Renovations Design and construct mechanical/electrical/plumbing renovations at various Police facilities.	10 CA 400 CN	400CN	425 CN	425 CN	450 CN	450 CN	10 CA 2,550 CN
3 Police Districts Security Improvements Perform facility security improvements.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
4 Exterior – General Building Construction Design and construct exterior renovations at various Police Facilities	500 CN	500CN	500 CN	2,000 CN	1,500 CN	1,500 CN	6,500 CN
	<b>8,810</b>	<b>9,800</b>	<b>1,425</b>	<b>7,925</b>	<b>7,950</b>	<b>8,450</b>	<b>44,360</b>
<b>60A. Police Facilities - Renovations-FY22</b> See description under line item 60.	1,200 CT						1,200 CT
	1,200						1,200
<b>60B. Police Facilities - Renovations-FY21</b> See description under line item 60.	20,324 CT						20,324 CT
	20,324						20,324
<b>60C. Police Facilities - Renovations-FY20</b> See description under line item 60.	446 CR						446 CR
	3,140 CT						3,140 CT
	5,000 TT						5,000 TT
	8,586						8,586
<b>60D. Police Facilities - Renovations-FY19</b> See description under line item 60.	61 CT						61 CT
	61						61

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>60E. Police Facilities - Renovations-FY17</b>							
See description under line item 60.							
	5 CT						5 CT
	5						5
<b>60F. Police Facilities - Renovations-FY16</b>							
See description under line item 60.							
	85 CT						85 CT
	85						85
<b>60G. Police Facilities - Renovations-FY14</b>							
See description under line item 60.							
	645 A						645 A
	1 CT						1 CT
	646						646
<b>60H. Police Facilities - Renovations-FY08</b>							
See description under line item 60.							
	576 A						576 A
	576						576
<b>Totals - POLICE FACILITIES</b>							
	1,221 A						1,221 A
	10 CA						10 CA
	8,800 CN	9,800 CN	1,425 CN	7,925 CN	7,950 CN	8,450 CN	44,350 CN
	446 CR						446 CR
	24,816 CT						24,816 CT
	5,000 TT						5,000 TT
	<b>40,293</b>	<b>9,800</b>	<b>1,425</b>	<b>7,925</b>	<b>7,950</b>	<b>8,450</b>	<b>75,843</b>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>TOTALS - POLICE</b>							
1,221 A							1,221 A
10 CA							10 CA
8,800 CN	9,800 CN	1,425 CN	7,925 CN	7,950 CN	8,450 CN	44,350 CN	
446 CR							446 CR
24,816 CT							24,816 CT
5,000 TT							5,000 TT
	<b>40,293</b>	<b>9,800</b>	<b>1,425</b>	<b>7,925</b>	<b>7,950</b>	<b>8,450</b>	<b>75,843</b>



# PRISONS



## DEPARTMENT PAGE

[PHILA.GOV/DEPARTMENTS/  
PHILADELPHIA-DEPARTMENT-OF-  
PRISONS/](https://phila.gov/departments/philadelphia-department-of-prisons/)

## MISSION

The Philadelphia Department of Prisons (PDP) provides a secure correctional environment to detain people accused or convicted of illegal acts and prepares them for re-entry into society in a clean, lawful, humane, and safe environment. PDP offers job training, educational services, parenting classes, substance abuse services, medical services, behavioral health therapy, and counseling, individual and group therapy. PDP, working with the Office of Reentry Partnerships (ORP) will ensure that there is a continuum of reentry services for people incarcerated at PDP after release. This partnership will play a critical role in the City's efforts to reduce recidivism, as criminal justice reform in Philadelphia evolves to focus on community reinvestment and reentry.

## CAPITAL BUDGET TRENDS

Annual capital budgets for correctional facilities averaged \$1.7 million of City, tax-supported funds in FY17-FY22.



## CAPITAL BUDGET PROJECTS

The Capital Program for FY 23-28 includes \$51.5 million in new City, tax-supported investment for PDP. Funds in FY23 will support lock replacements at RCF and CFCF. Funds are provided throughout the Capital Program for general improvements to emergency power systems, security systems, video surveillance, fire alarms, paving and roofs.



2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**PRISONS**

***CORRECTIONAL INSTITUTIONS - CAPITAL***

**61 Prison System - Renovations**

1 RCF and CFCF Locks Replacement New Maximum Security Locks	4,400 CN	4,300CN	4,300 CN				13,000 CN
2 CFCF Roofing Replacement Remove and replace roofing on the CFCF Facility.	1,575 CN	4,961CN	7,464 CN	7,000 CN			21,000 CN
4 Prisons Facilities Infrastructure Improvements Design and construct building system improvements at Detention Center, Philadelphia Industrial Correctional Center, Curran-Fromhold Correctional Facility and Riverside Correctional Facility Renovation	1,000 CN	1,000CN	2,000 CN	3,500 CN	3,500 CN	3,500 CN	14,500 CN
5 Prison Campus Paving Prison Campus Paving	500 CN			1,500 CN		1,000 CN	3,000 CN
	<b>7,475</b>	<b>10,261</b>	<b>13,764</b>	<b>12,000</b>	<b>3,500</b>	<b>4,500</b>	<b>51,500</b>

**61A. Prison System - Renovations-FY22**

See description under line item 61.	1,100 CT						1,100 CT
	<b>1,100</b>						<b>1,100</b>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>61B. Prison System - Renovations-FY21</b>							
See description under line item 61.	650 CT						650 CT
	650						650
<b>61C. Prison System - Renovations-FY20</b>							
See description under line item 61.	8,751 CR						8,751 CR
	8,751						8,751
<b>61D. Prison System - Renovations-FY17</b>							
See description under line item 61.	145 CT						145 CT
	145						145
<b>61E. Prison System - Renovations-FY16</b>							
See description under line item 61.	19 CT						19 CT
	3,700 TT						3,700 TT
	3,719						3,719
<b>Totals - CORRECTIONAL INSTITUTIONS - CAPITAL</b>							
	7,475 CN	10,261 CN	13,764 CN	12,000 CN	3,500 CN	4,500 CN	51,500 CN
	8,751 CR						8,751 CR
	1,914 CT						1,914 CT
	3,700 TT						3,700 TT
	<b>21,840</b>	<b>10,261</b>	<b>13,764</b>	<b>12,000</b>	<b>3,500</b>	<b>4,500</b>	<b>65,865</b>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>TOTALS - PRISONS</b>							
	7,475 CN	10,261 CN	13,764 CN	12,000 CN	3,500 CN	4,500 CN	51,500 CN
	8,751 CR						8,751 CR
	1,914 CT						1,914 CT
	3,700 TT						3,700 TT
	<b>21,840</b>	<b>10,261</b>	<b>13,764</b>	<b>12,000</b>	<b>3,500</b>	<b>4,500</b>	<b>65,865</b>



# PUBLIC PROPERTY

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## DEPARTMENT PAGE

[PHILA.GOV/DEPARTMENTS/  
DEPARTMENT-OF-PUBLIC-PROPERTY/](https://phila.gov/departments/departments-of-public-property/)

## MISSION

The Department of Public Property (DPP) responsibly serves the City's workforce and community by providing quality facilities and workspaces of which we are proud.

## CAPITAL BUDGET TRENDS

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The annual Capital Budgets for DPP have averaged \$12.8 million over the period FY17-FY22.



## CAPITAL BUDGET PROJECTS

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The FY 23-28 Capital Program recommends a total investment under Public Property of \$29.7 million of City tax-supported funds. Funding will support the Triplex Facilities Improvement Projects, for the design and rehabilitation of Paine Plaza, ongoing DPP responsibilities for asbestos abatement and remediation in City facilities, and the conservation of publicly owned artwork.



2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**PUBLIC PROPERTY**

***BUILDINGS AND FACILITIES - OTHER***

**62 Citywide Asbestos Abatement & Environmental Remediation**

1 Asbestos Abatement & Environmental Remediation  
 Provide environmental abatement and air monitoring at facilities  
 Citywide.

500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>3,000</b>

**62A. Citywide Asbestos Abatement & Environmental Remediation-FY22**

See description under line item 62.

500 CT	500 CT
<b>500</b>	<b>500</b>

**62B. Citywide Asbestos Abatement & Environmental Remediation-FY20**

See description under line item 62.

386 CT	386 CT
<b>386</b>	<b>386</b>

**62C. Citywide Asbestos Abatement & Environmental Remediation-FY21**

See description under line item 62.

500 CT	500 CT
<b>500</b>	<b>500</b>

2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**63 Improvements to Municipal Facilities**

1 City Improvements Fund critical renovations and other improvements to City owned facilities.	500 CR	500CR	500 CR	500 CR	500 CR	500 CR	3,000 CR
2 Triplex Facilities Improvements Projects Perform various improvement projects associated with the Criminal Justice Center, Municipal Services Building, and One Parkway Building.	444 CN	2,000CN	2,000 CN	2,500 CN	2,500 CN	2,500 CN	11,944 CN
3 City Hall Exterior Renovations Restore City Hall portals.	1,000 PB	1,000CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	1,000 PB 5,000 CN
4 Conservation of Art Assess and restore public artwork.	200 CN 100 FB 100 PB	200CN 100FB 100PB	200 CN 100 FB 100 PB	200 CN 100 FB 100 PB	200 CN	200 CN	1,200 CN 400 FB 400 PB

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
5 City Hall Improvements Perform various infrastructure improvements to City Hall.		1,000CN	1,000 CN	1,000 CN	2,500 CN	2,500 CN	8,000 CN
6 Eakins House New programming of facility		150CN	200 CN				350 CN
7 Haddington House Improvements to Haddington House		150CN	100 CN				250 CN
	<b>2,344</b>	<b>5,200</b>	<b>5,200</b>	<b>5,400</b>	<b>6,700</b>	<b>6,700</b>	<b>31,544</b>
<b>63A. Improvements to Municipal Facilities-FY22</b>							
See description under line item 63.	5,500 CR						5,500 CR
	13,200 CT						13,200 CT
	100 FT						100 FT
	1,100 PT						1,100 PT
	<b>19,900</b>						<b>19,900</b>
<b>63B. Improvements to Municipal Facilities-FY21</b>							
See description under line item 63.	500 CR						500 CR
	2,200 CT						2,200 CT
	100 FT						100 FT
	1,100 PT						1,100 PT
	<b>3,900</b>						<b>3,900</b>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>63C. Improvements to Municipal Facilities-FY20</b>							
See description under line item 63.							
	6,043						6,043
	CR						CR
	1,292						1,292
	CT						CT
	100						100
	FT						FT
	1,100						1,100
	PT						PT
	7,500						7,500
	TT						TT
	16,035						16,035
<b>63D. Improvements to Municipal Facilities-FY19</b>							
See description under line item 63.							
	1,440						1,440
	CR						CR
	600						600
	FT						FT
	1,100						1,100
	PT						PT
	3,140						3,140
<b>63E. Improvements to Municipal Facilities-FY18</b>							
See description under line item 63.							
	1,100						1,100
	CT						CT
	50						50
	FT						FT
	745						745
	PT						PT
	1,895						1,895
<b>63F. Improvements to Municipal Facilities-FY17</b>							
See description under line item 63.							
	115						115
	CT						CT
	115						115

2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**63G. Improvements to Municipal Facilities-FY14**

See description under line item 63.

22 CT	22 CT
22	22

***Totals - BUILDINGS AND FACILITIES - OTHER***

1,144 CN	5,000 CN	5,000 CN	5,200 CN	6,700 CN	6,700 CN	29,744 CN
13,983 CR	500 CR	500 CR	500 CR	500 CR	500 CR	16,483 CR
19,315 CT						19,315 CT
100 FB	100 FB	100 FB	100 FB			400 FB
950 FT						950 FT
1,100 PB	100 PB	100 PB	100 PB			1,400 PB
5,145 PT						5,145 PT
7,500 TT						7,500 TT
<b>49,237</b>	<b>5,700</b>	<b>5,700</b>	<b>5,900</b>	<b>7,200</b>	<b>7,200</b>	<b>80,937</b>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>TOTALS - PUBLIC PROPERTY</b>							
1,144 CN		5,000 CN	5,000 CN	5,200 CN	6,700 CN	6,700 CN	29,744 CN
13,983 CR		500 CR	16,483 CR				
19,315 CT							19,315 CT
100 FB		100 FB	100 FB	100 FB			400 FB
950 FT							950 FT
1,100 PB		100 PB	100 PB	100 PB			1,400 PB
5,145 PT							5,145 PT
7,500 TT							7,500 TT
	<b>49,237</b>	<b>5,700</b>	<b>5,700</b>	<b>5,900</b>	<b>7,200</b>	<b>7,200</b>	<b>80,937</b>



# RECORDS

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## DEPARTMENT PAGE

[PHILA.GOV/DEPARTMENTS/  
DEPARTMENT-OF-RECORDS/](https://phila.gov/departments/departments-of-records/)

## MISSION

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The Department of Records (DOR) provides inclusive, efficient and effective service to City agencies and the public in the management of City records in the following areas: recording and maintenance of all land title documents in Philadelphia, including the collection of local and state realty transfer taxes and recording fees; management and operation of the City Records Storage Center, which contains the inactive physical business records of all City agencies; copying and form management services for City agencies in the City's Central Duplication facility, and photographic services for City agencies by the City's official photographer; and public access to records, including financial disclosure forms, public safety reports, land records, City Archives, and City regulation public notices.

## CAPITAL BUDGET TRENDS

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The average annual amount of City, tax-supported capital dollars budgeted to the Department of Records in FY17 through FY22 was approximately \$1.4 million.

## CAPITAL BUDGET PROJECTS

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The Capital Budget for FY23 does not provide new funding for Records as DOR's current capital needs can be covered with remaining carryforward (CT) appropriations.



2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**RECORDS**

*CAPITAL PROJECTS*

**64A. Records Improvements-FY20**

See description under line item 64.

4 CR	4 CR
248 CT	248 CT
<u>252</u>	<u>252</u>

**64B. Records Improvements-FY18**

See description under line item 64.

93 CT	93 CT
<u>93</u>	<u>93</u>

**64C. Records Improvements-FY15**

See description under line item 64.

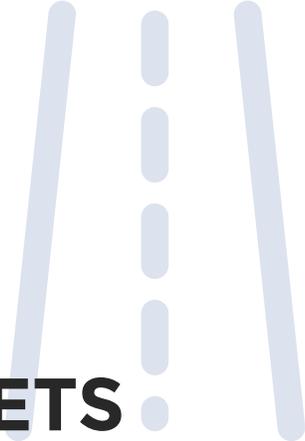
29 CT	29 CT
<u>29</u>	<u>29</u>

**Totals - CAPITAL PROJECTS**

4 CR	4 CR
370 CT	370 CT
<b>374</b>	<b>374</b>

**TOTALS - RECORDS**

4 CR	4 CR
370 CT	370 CT
<b>374</b>	<b>374</b>



# STREETS

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## DEPARTMENT PAGE

[PHILA.GOV/DEPARTMENTS/  
DEPARTMENT-OF-STREETS/](https://PHILA.GOV/DEPARTMENTS/DEPARTMENT-OF-STREETS/)

## MISSION

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The mission of the Streets Department is to provide clean, green, and safe streets in a cost-effective and efficient manner. The Department constructs and maintains the City's transportation network and develops solid waste management systems for the public health and safety in Philadelphia's communities.

## CAPITAL BUDGET TRENDS

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The Streets Department received an annual average of \$54 million in new City tax-supported capital funds during the period FY17-FY22. In FY22, Streets received \$145 million, primarily to boost resources for reconstruction of ADA ramps and repaving/reconstruction of City streets.

## CAPITAL BUDGET PROJECTS

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The FY23-28 Capital Program for the Streets Department recommends an overall investment of \$278.1 million in new City tax-supported funds. Highlights include:

- ▲ Reconstruction/Resurfacing and ADA Ramp Reconstruction – In FY23-28 the City is recommending \$179.5 million for Reconstruction and Resurfacing of Streets as well as ADA Ramp Reconstruction.
- ▲ High Leverage Projects - Funds for several items provide modest but required City matching dollars for specific federal and state transportation programs. For example, bridge funding is supported by approximately 80-95 percent grant funds. Other leveraged projects include Roosevelt Boulevard Improvements, Citywide Reconstruction, Rehabilitation and Restoration of Bridges (3R Program), and Transportation Engineering and Restoration Fund.
- ▲ More than \$17.6 million is programmed for Traffic Engineering Improvements for FY23-28, including \$6 million for traffic safety improvements associated with the “Vision Zero” initiative to decrease traffic deaths and serious injuries. The Vision Zero Action Plan is built on substantial engagement and coordination and sets a path towards zero traffic fatalities by 2030.
- ▲ The Sanitation Division is receiving \$3 million in FY23 to complete the upgraded waste processing systems at the Northwest Transfer Station in Roxborough.
- ▲ The Capital Program includes \$60 million dollars to provide local matches for new federal funding from the Infrastructure Investment Jobs Act(IIJA).

The work of the Streets Department is supported through the capital budget of the Office of Fleet Management (OFM ) with the purchase of specialized construction and sanitation vehicles for the Streets Department.

2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**STREETS**

**BRIDGES**

**65 Bridge Reconstruction & Improvements**

1 Bridge Reconstruction, Rehabilitation, and Restoration Reconstruction, rehabilitation, and restoration of existing bridges.	500 TB 4 CA 8,000 FB 500 CN 1,500 SB	48,000FB 2,000CN 9,000SB	48,000 FB 2,000 CN 9,000 SB	500 TB 4 CA 248,000 FB 10,500 CN 46,500 SB			
2 Act 13 - Stabilize Structurally Deficient Bridges Reconstruction, rehabilitation, and restoration of existing bridges.	3,000 SB	3,000SB	3,000 SB	3,000 SB	3,000 SB	3,000 SB	18,000 SB
3 Bridge Reconstruction and Improvements - Act 89 & Act 44 (fk Reconstruction, rehabilitation, and restoration of existing bridges. Formerly funded under Act 26, the allocation of these funds was modified by State Acts 89 and 44.	100 SB	100SB	100 SB	100 SB	100 SB	100 SB	600 SB
4 Local Bridge Rehabilitation Reconstruction, rehabilitation, restoration or removal of existing bridges.		1,000CN	1,000 CN	2,000 CN	1,400 CN	1,400 CN	6,800 CN
	<b>13,604</b>	<b>63,100</b>	<b>63,100</b>	<b>64,100</b>	<b>63,500</b>	<b>63,500</b>	<b>330,904</b>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>65A. Bridge Reconstruction &amp; Improvements-FY22</b>							
See description under line item 65.							
	500						500
	PT						PT
	500						500
	CT						CT
	8,000						8,000
	FT						FT
	4,600						4,600
	ST						ST
	<u>13,600</u>						<u>13,600</u>
<b>65B. Bridge Reconstruction &amp; Improvements-FY21</b>							
See description under line item 65.							
	1,400						1,400
	CT						CT
	22,400						22,400
	FT						FT
	7,300						7,300
	ST						ST
	500						500
	TT						TT
	<u>31,600</u>						<u>31,600</u>
<b>65C. Bridge Reconstruction &amp; Improvements-FY20</b>							
See description under line item 65.							
	2,802						2,802
	CT						CT
	78,270						78,270
	FT						FT
	3,260						3,260
	PT						PT
	41,201						41,201
	ST						ST
	<u>125,533</u>						<u>125,533</u>
<b>65D. Bridge Reconstruction &amp; Improvements-FY19</b>							
See description under line item 65.							
	1,016						1,016
	CT						CT
	19,200						19,200
	FT						FT
	322						322
	ST						ST
	<u>20,538</u>						<u>20,538</u>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>65E. Bridge Reconstruction &amp; Improvements-FY18</b>							
See description under line item 65.							
	14,560 FT						14,560 FT
	3,020 ST						3,020 ST
	<u>17,580</u>						<u>17,580</u>
<b>65F. Bridge Reconstruction &amp; Improvements-FY17</b>							
See description under line item 65.							
	1,402 CT						1,402 CT
	<u>1,402</u>						<u>1,402</u>
<b>Totals - BRIDGES</b>							
	4 CA						4 CA
	500 CN	3,000 CN	3,000 CN	4,000 CN	3,400 CN	3,400 CN	17,300 CN
	7,120 CT						7,120 CT
	8,000 FB	48,000 FB	48,000 FB	48,000 FB	48,000 FB	48,000 FB	248,000 FB
	142,430 FT						142,430 FT
	3,760 PT						3,760 PT
	4,600 SB	12,100 SB	12,100 SB	12,100 SB	12,100 SB	12,100 SB	65,100 SB
	56,443 ST						56,443 ST
	500 TB						500 TB
	500 TT						500 TT
	<u>223,857</u>	<u>63,100</u>	<u>63,100</u>	<u>64,100</u>	<u>63,500</u>	<u>63,500</u>	<u>541,157</u>

2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**GRADING & PAVING**

**66 Reconstruction/Resurfacing of Streets**

1 Reconstruction/Resurfacing and ADA Ramp Reconstruction  
Resurface and reconstruct neighborhood streets and Fairmount  
Park roads; design, reconstruct and verify ADA ramps.

1,849 CA						1,849 CA
27,000 CN	20,000CN	27,000 CN	33,000 CN	33,000 CN	33,000 CN	173,000 CN

2 Historic Streets  
Restore and reconstruct historic streets throughout the City.

1,000 FB						1,000 FB
1,000 SB						1,000 SB
500 CN	1,000CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	5,500 CN

3 ADA Evaluation  
Professional services to provide analysis and survey of certain  
features within the pedestrian right of way.

2,250 PB	2,250PB	2,250 PB	2,250 PB	2,250 PB	2,250 PB	13,500 PB
	500CN		500 CN			1,000 CN

<b>33,599</b>	<b>23,750</b>	<b>30,250</b>	<b>36,750</b>	<b>36,250</b>	<b>36,250</b>	<b>196,849</b>
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**66A. Reconstruction/Resurfacing of Streets-FY22**

See description under line item 66.

2,250 PT						2,250 PT
134,200 CT						134,200 CT
1,000 FT						1,000 FT
1,200 ST						1,200 ST
138,650						138,650

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>66B. Reconstruction/Resurfacing of Streets-FY21</b>							
See description under line item 66.	14,000 CR						14,000 CR
	32,600 CT						32,600 CT
	1,000 FT						1,000 FT
	1,200 ST						1,200 ST
	<u>48,800</u>						<u>48,800</u>
<b>66C. Reconstruction/Resurfacing of Streets-FY20</b>							
See description under line item 66.	1,500 CR						1,500 CR
	9,092 CT						9,092 CT
	<u>10,592</u>						<u>10,592</u>
<b>66D. Reconstruction/Resurfacing of Streets-FY19</b>							
See description under line item 66.	1,000 TT						1,000 TT
	<u>1,000</u>						<u>1,000</u>
<b>66E. Reconstruction/Resurfacing of Streets-FY14</b>							
See description under line item 66.	267 A						267 A
	267						267
	<u>1,000</u>						<u>1,000</u>
<b>67A. Modernization of Transportation Facilities-FY18</b>							
Improvements to Street transportation facilities.	750 CT						267 A
	<u>750</u>						<u>267</u>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>68 Highways Citywide</b>							
1 Rehabilitation of Public Stairways Citywide Analysis, design and rehabilitation of existing public stairways and retaining walls throughout the City.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>3,000</b>
<b>68A. Highways Citywide-FY22</b> See description under line item 68.	1,000 CT						1,000 CT
	<b>1,000</b>						<b>1,000</b>
<b>68B. Highways Citywide-FY21</b> See description under line item 68.	150 CT						150 CT
	<b>150</b>						<b>150</b>
<b>68C. Highways Citywide-FY20</b> See description under line item 68.	1,000 CT						1,000 CT
	<b>1,000</b>						<b>1,000</b>
<b>68D. Rehabilitation of Stairways in Manayunk and Citywide-FY16</b> See description under line item 68.	171 CT						171 CT
	<b>171</b>						<b>171</b>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<i>Totals - GRADING &amp; PAVING</i>							
267 A							267 A
1,849 CA							1,849 CA
28,000 CN	22,000 CN	28,500 CN	35,000 CN	34,500 CN	34,500 CN	182,500 CN	182,500 CN
15,500 CR						15,500 CR	15,500 CR
178,963 CT						178,963 CT	178,963 CT
1,000 FB						1,000 FB	1,000 FB
2,000 FT						2,000 FT	2,000 FT
2,250 PB	2,250 PB	2,250 PB	2,250 PB	2,250 PB	2,250 PB	13,500 PB	13,500 PB
2,250 PT						2,250 PT	2,250 PT
1,000 SB						1,000 SB	1,000 SB
2,400 ST						2,400 ST	2,400 ST
1,000 TT						1,000 TT	1,000 TT
	<b>236,479</b>	<b>24,250</b>	<b>30,750</b>	<b>37,250</b>	<b>36,750</b>	<b>36,750</b>	<b>402,229</b>

2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**IMPROVEMENTS TO CITY HIGHWAYS**

**69 Federal Aid Highway Program**

1 Citywide 3R  
Resurface, reconstruct and restore city highways that are eligible for federal funds; modernize and preserve facilities and infrastructure.

14,800 FB	20,000FB	20,000 FB	20,000 FB	20,000 FB	20,000 FB	114,800 FB
2,700 CN	2,700CN	2,700 CN	3,000 CN	4,000 CN	4,000 CN	19,100 CN
1,438 CA						1,438 CA

2 County Fee for Local Capital Projects  
For citywide state-funded highway, bridge and transportation projects, including traffic calming, roadway and bridge rehabilitation & traffic safety improvement consistent with Vision Zero objectives.

2,000 SB	2,000SB	2,000 SB	2,000 SB	2,000 SB	2,000 SB	12,000 SB
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3 Transportation Engineering and Restoration Fund (TERF)  
Improve federally-funded highway and transportation networks citywide.

500 TB						500 TB
10 CA						10 CA
1,000 SB	500SB	500 SB	500 SB	13,000 SB	13,000 SB	28,500 SB
16,000 FB	1,000FB	1,000 FB	1,000 FB	26,000 FB	26,000 FB	71,000 FB
	250CN	250 CN	250 CN	6,500 CN	6,500 CN	13,750 CN
500 PB						500 PB

4 Swanson Street Reconstruction  
Resurface, reconstruct and restore Swanson Street between Columbus Boulevard and Oregon Avenue.

15,200FB						15,200 FB
	3,800CN					3,800 CN

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<hr/>							
5 Pennsylvania Avenue Pedestrian and Traffic flow improvements adjacent to the Philadelphia Museum of Art.		400CN	400 CN	400 CN			1,200 CN
		1,600FB	1,600 FB	1,600 FB	1,600 FB		6,400 FB
		1,600SB	1,600 SB	1,600 SB	1,600 SB		6,400 SB
<hr/>							
6 Roosevelt Boulevard Improvement Improve Roosevelt Boulevard to accommodate all modes of transportation.					500 CN	500 CN	1,000 CN
					2,000 FB	2,000 FB	4,000 FB
					2,000 SB	2,000 SB	4,000 SB
<hr/>							
	<b>38,948</b>	<b>49,050</b>	<b>30,050</b>	<b>30,350</b>	<b>79,200</b>	<b>76,000</b>	<b>303,598</b>
<hr/>							
<b>69A. Federal Aid Highway Program-FY22</b>							
See description under line item 69.							
	5,000 CT						5,000 CT
	40,000 FT						40,000 FT
	500 PT						500 PT
	5,000 ST						5,000 ST
	500 TT						500 TT
	<hr/>						
	51,000						51,000
	<hr/>						

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>69B. Federal Aid Highway Program-FY21</b>							
See description under line item 69.							
	5,388 CT						5,388 CT
	49,851 FT						49,851 FT
	500 PT						500 PT
	7,000 ST						7,000 ST
	500 TT						500 TT
	<u>63,239</u>						<u>63,239</u>
<b>69C. Federal Aid Highway Program-FY20</b>							
See description under line item 69.							
	48,622 FT						48,622 FT
	2 PT						2 PT
	22,521 ST						22,521 ST
	46 CT						46 CT
	<u>71,191</u>						<u>71,191</u>
<b>69D. Federal Aid Highway Program-FY19</b>							
See description under line item 69.							
	3,461 CT						3,461 CT
	14,862 FT						14,862 FT
	<u>18,323</u>						<u>18,323</u>
<b>69E. Federal Aid Highway Program-FY18</b>							
See description under line item 69.							
	244 CT						244 CT
	32 FT						32 FT
	<u>276</u>						<u>276</u>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>69F. Federal Aid Highway Program-FY17</b>							
See description under line item 69.							
	480						480
	CT						CT
	16,568						16,568
	FT						FT
	1,000						1,000
	PT						PT
	18,048						18,048
<b>69G. Federal Aid Highway Program-FY16</b>							
See description under line item 69.							
	209						209
	CT						CT
	209						209
<b>Totals - IMPROVEMENTS TO CITY HIGHWAYS</b>							
	1,448						1,448
	CA						CA
	2,700	7,150	3,350	3,650	11,000	11,000	38,850
	CN	CN	CN	CN	CN	CN	CN
	14,828						14,828
	CT						CT
	30,800	37,800	22,600	22,600	49,600	48,000	211,400
	FB	FB	FB	FB	FB	FB	FB
	169,935						169,935
	FT						FT
	500						500
	PB						PB
	2,002						2,002
	PT						PT
	3,000	4,100	4,100	4,100	18,600	17,000	50,900
	SB	SB	SB	SB	SB	SB	SB
	34,521						34,521
	ST						ST
	500						500
	TB						TB
	1,000						1,000
	TT						TT
	261,234	49,050	30,050	30,350	79,200	76,000	525,884

2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**SANITATION**

**70 Modernization of Sanitation Facilities**

1 Northwest Transfer Top Load Conversion Modernize the Sanitation Division's Northwest Transfer Station crane and packer waste processing system.	3,000 CN						3,000 CN
2 Area 6 Service Building HVAC and Electrical Improvements To determine the optimal solution to replace the existing heating system at the Sanitation Area 6 Service Building and Fleet Shop.	500 CN	500CN	500 CN				1,500 CN
3 Mechanical Cleaning Support Facility To locate the site for consolidated mechanical cleaning operations.	500 CN						500 CN
4 Roof Replacement at 26th and Glenwood Replacement of the roof at the Sanitation Facility/Fleet Tire Shop at 26th and Glenwood and associated rehab work. The project will also rehab the building skin and plumbing associated the boiler.	200 CN	200CN	200 CN				600 CN
5 Streets Department-Wide Facility Improvements The Streets Department will provide efficient management and maintenance of all of its facilities City-wide.		750CN	750 CN	1,000 CN	2,000 CN	2,000 CN	6,500 CN
	<b>4,200</b>	<b>1,450</b>	<b>1,450</b>	<b>1,000</b>	<b>2,000</b>	<b>2,000</b>	<b>12,100</b>

**70A. Modernization of Sanitation Facilities-FY22**

See description under line item 70.	1,700 CT						1,700 CT
	1,700						1,700

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>70B. Modernization of Sanitation Facilities-FY21</b>							
See description under line item 70.	3,950 CT						3,950 CT
	3,950						3,950
<b>70C. Modernization of Sanitation Facilities-FY20</b>							
See description under line item 70.	2,200 CT						2,200 CT
	2,200						2,200
<b>70D. Modernization of Sanitation Facilities-FY18</b>							
See description under line item 70.	7 CT						7 CT
	7						7
<b>Totals - SANITATION</b>							
	4,200 CN	1,450 CN	1,450 CN	1,000 CN	2,000 CN	2,000 CN	12,100 CN
	7,857 CT						7,857 CT
	<b>12,057</b>	<b>1,450</b>	<b>1,450</b>	<b>1,000</b>	<b>2,000</b>	<b>2,000</b>	<b>19,957</b>

2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**STREET LIGHTING**

**71 Street Lighting Improvements**

1 Street Lighting Improvements Purchase new fiberglass poles and energy-efficient LED luminaires to replace obsolete luminaires and aluminum poles.	500 PB 300 CN	500CN	500 CN	750 CN	750 CN	750 CN	500 PB 3,550 CN
2 Martin Luther King Drive - Street Lighting Improvements Replace direct burial street light poles with new foundations and poles.	550 CN		640 CN		680 CN		1,870 CN
3 Street Alley Lighting Improvements Purchase new fiberglass poles and energy efficient LED luminaires to replace obsolete luminaires and aluminum poles that have reached the end of their life cycle.	350 CN	350CN	350 CN	350 CN	350 CN	350 CN	2,100 CN
	<b>1,700</b>	<b>850</b>	<b>1,490</b>	<b>1,100</b>	<b>1,780</b>	<b>1,100</b>	<b>8,020</b>

**71A. Street Lighting Improvements-FY22**

See description under line item 71.	500 PT						500 PT
	500 CT						500 CT
	<b>1,000</b>						<b>1,000</b>

**71B. Street Lighting Improvements-FY21**

See description under line item 71.	388 CT						388 CT
	500 PT						500 PT
	<b>888</b>						<b>888</b>

2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**72C. Streets Department Facilities-FY19**

See description under line item 72.

681 CT						681 CT
4,000 PT						4,000 PT
<b>4,681</b>						<b>4,681</b>

**Totals - STREETS DEPARTMENT FACILITIES**

8 CA						8 CA
1,200 CN	600 CN	100 CN	100 CN	100 CN	100 CN	2,200 CN
350 CR						350 CR
1,781 CT						1,781 CT
4,000 PT						4,000 PT
<b>7,339</b>	<b>600</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>8,339</b>

**TRAFFIC ENGINEERING IMPS**

**73 Traffic Control**

**1 Vision Zero**

Make ongoing citywide traffic safety improvements consistent with Vision Zero objectives.

4,000 FB	4,000FB	4,000 FB	4,000 FB	4,000 FB	4,000 FB	24,000 FB
1,000 CN	1,000CN	1,000 CN	1,000 CN	1,000 CN	1,000 CN	6,000 CN
4,000 SB	4,000SB	4,000 SB	4,000 SB	4,000 SB	4,000 SB	24,000 SB

**2 Signal Synchronization/Modernization**

Install and modernize signals at existing and new intersections and replace signal support.

500 PB						500 PB
200 CN	500CN	250 CN	500 CN	500 CN	500 CN	2,450 CN

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>3 Material Requisition</b>							
Improve traffic control equipment on streets recently resurfaced in the city; upgrade existing traffic signals and signs to PennDOT and FHWA standards.	200 CN 120 CA	300CN	250 CN	500 CN	500 CN	500 CN	2,250 CN 120 CA
<b>4 Traffic Control Equipment Replacement</b>							
Remove/replace aging electromechanical controllers with solid-state equipment, and replace all traffic control signage citywide with new State and Federally mandated high reflectivity materials.	200 CN	500CN	250 CN	500 CN	500 CN	500 CN	2,450 CN
<b>5 Signal Synchronization - Transit Improvements</b>							
Philadelphia's strategic transportation plan, CONNECT, laid out goals of a City Transit Plan and implementing transit improvements on five high priority corridors.	500 CN 1,200 SB 1,200 FB	500CN 6,000SB 6,000FB	500 CN 6,000 SB 6,000 FB	1,000 CN 6,000 SB 6,000 FB	1,000 CN 6,000 SB 6,000 FB	1,000 CN 6,000 SB 6,000 FB	4,500 CN 31,200 SB 31,200 FB
<b>6 City Automated Speed Enforcement</b>							
For ongoing citywide safety improvements consistent with Vision Zero objectives.	5,000 SB	5,000SB	5,000 SB	5,000 SB	5,000 SB	5,000 SB	30,000 SB
<b>7 Automated Red Light Enforcement Project (ARLE)</b>							
For ongoing citywide safety improvements consistent with Vision Zero objectives.	3,000 SB	3,000SB	3,000 SB	3,000 SB	3,000 SB	3,000 SB	18,000 SB
	<b>21,120</b>	<b>30,800</b>	<b>30,250</b>	<b>31,500</b>	<b>31,500</b>	<b>31,500</b>	<b>176,670</b>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>73A. Traffic Control-FY22</b>							
See description under line item 73.							
	2,000						2,000
	CT						CT
	500						500
	PT						PT
	4,000						4,000
	FT						FT
	11,200						11,200
	ST						ST
	17,700						17,700
<b>73B. Traffic Control-FY21</b>							
See description under line item 73.							
	800						800
	CT						CT
	4,000						4,000
	FT						FT
	10,000						10,000
	ST						ST
	14,800						14,800
<b>73C. Traffic Control-FY20</b>							
See description under line item 73.							
	3,622						3,622
	CT						CT
	29,481						29,481
	FT						FT
	3,260						3,260
	PT						PT
	20,704						20,704
	ST						ST
	57,067						57,067
<b>73D. Traffic Control-FY19</b>							
See description under line item 73.							
	290						290
	CT						CT
	3,000						3,000
	FT						FT
	3,000						3,000
	ST						ST
	6,290						6,290

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>73E. Traffic Control-FY18</b>							
See description under line item 73.							
	5,761						5,761
	5,761						5,761
<b>73F. Traffic Control-FY16</b>							
See description under line item 73.							
	40						40
	40						40
<b>Totals - TRAFFIC ENGINEERING IMPS</b>							
	120						120
	2,100	2,800	2,250	3,500	3,500	3,500	17,650
	6,752						6,752
	5,200	10,000	10,000	10,000	10,000	10,000	55,200
	40,481						40,481
	500						500
	3,760						3,760
	13,200	18,000	18,000	18,000	18,000	18,000	103,200
	50,665						50,665
	<b>122,778</b>	<b>30,800</b>	<b>30,250</b>	<b>31,500</b>	<b>31,500</b>	<b>31,500</b>	<b>278,328</b>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>TOTALS - STREETS</b>							
267 A							267 A
3,429 CA							3,429 CA
39,900 CN	37,850 CN	40,140 CN	48,350 CN	56,280 CN	55,600 CN	278,120 CN	278,120 CN
15,850 CR						15,850 CR	15,850 CR
218,748 CT						218,748 CT	218,748 CT
45,000 FB	95,800 FB	80,600 FB	80,600 FB	107,600 FB	106,000 FB	515,600 FB	515,600 FB
354,846 FT						354,846 FT	354,846 FT
3,750 PB	2,250 PB	2,250 PB	2,250 PB	2,250 PB	2,250 PB	15,000 PB	15,000 PB
16,772 PT						16,772 PT	16,772 PT
21,800 SB	34,200 SB	34,200 SB	34,200 SB	48,700 SB	47,100 SB	220,200 SB	220,200 SB
144,029 ST						144,029 ST	144,029 ST
1,000 TB						1,000 TB	1,000 TB
2,500 TT						2,500 TT	2,500 TT
<b>867,891</b>	<b>170,100</b>	<b>157,190</b>	<b>165,400</b>	<b>214,830</b>	<b>210,950</b>	<b>1,786,361</b>	



NEW ROUNDABOUT AT INTERSECTION OF FRANKFORD, YORK, AND TRENTON.



# TRANSIT

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**DEPARTMENT PAGE**  
[WWW.SEPTA.ORG](http://WWW.SEPTA.ORG)

## **MISSION**

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The City provides matching contributions to the capital investments of the Southeastern Pennsylvania Transit Authority (SEPTA). SEPTA is dedicated to delivering safe, reliable, sustainable, accessible, and customer-focused public transit services, contributing to the region's economic vitality, sustainability, and enhanced quality of life.

## CAPITAL BUDGET TRENDS

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The City's tax-supported capital budget commitment to Transit has averaged \$4.5 million over the previous six years. SEPTA's capital initiatives have increased significantly since Pennsylvania's enactment in 2013 of Act 89, which made much-needed funding available for reinvestment in highways, transit, and other transportation infrastructure and facilities. City funds leverage substantial Federal and Commonwealth dollars.



## CAPITAL BUDGET PROJECTS

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The FY23 City commitment is \$5.459 million. Over the FY23-28 Capital Program, City tax-supported capital investments of \$34.740 million are projected to match \$1.8 billion in Federal and State appropriations and support projects consistent with City plans, SEPTA's officially-adopted [Strategic Plan and Capital Budget](#), and the regional Transportation Improvement Program (TIP) approved by the Delaware Valley Regional Planning Commission and the Commonwealth.

Transit ridership and revenues have been negatively impacted by COVID-19 and remain a serious concern. However, maintaining a State of Good Repair continues to be a high priority for SEPTA. Transit projects include improvements to critical infrastructure such as substations, bridges, stations, terminal and maintenance shops. Funds also support scheduled replacement of transit vehicles that have exceeded their useful lives, as well as the addition of multi-level rail cars to increase the capacity of the Regional Rail network, and improvements to the Center City Concourse network. Station ADA accessibility is also high priority, along with plans for a comprehensive bus network redesign. Transit improvements reinforce the convenience of Philadelphia's employment and business destinations, and enhance transit as an affordable, convenient, and sustainable mode of choice for workers, residents, and visitors.

2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**TRANSIT**

**TRANSIT IMPROVEMENTS - SEPTA**

**74 SEPTA Bridge, Track, Signal, and Infrastructure Improvements**

<hr/>							
1 Infrastructure Safety Renewal Program (ISRP) (ALL) Provide for restoration of SEPTA's transit and railroad infrastructure to a state of good repair.	1,244 CN 188 TO 46,248 SO	1,249CN 460TO 51,291SO	1,272 CN 469 TO 52,259 SO	1,296 CN 478 TO 53,226 SO	1,319 CN 487 TO 54,194 SO	1,343 CN 495 TO 55,162 SO	7,723 CN 2,577 TO 312,380 SO
<hr/>							
2 State of Good Repair Program (ALL) Fund a group of capital improvements designed to bring facilities and systems to a state of good repair and/or enhance system capabilities and safety.	39,599 FO 696 CN 374 TO 26,551 SO	28,225FO 907CN 314TO 36,647SO	34,601 FO 1,145 CN 396 TO 46,249 SO	31,120 FO 1,181 CN 410 TO 47,629 SO	33,633 FO 1,193 CN 411 TO 48,137 SO	24,000 FO 1,228 CN 417 TO 49,387 SO	191,178 FO 6,350 CN 2,322 TO 254,600 SO
<hr/>							
3 Maintenance & Transportation Facilities and Roofs Improve SEPTA's bus and rail maintenance shops, facilities maintenance shops and office buildings to bring facilities and systems to a state of good repair.	19,154 FO 484 CN 106 TO 15,761 SO	7,124FO 637CN 170TO 24,212SO	6,783 FO 870 CN 239 TO 33,289 SO	3,064 FO 443 CN 123 TO 16,960 SO	3,210 FO 452 CN 125 TO 17,326 SO	3,502 FO 502 CN 138 TO 19,212 SO	42,837 FO 3,388 CN 901 TO 126,760 SO

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<hr/>							
4 Regional Rail Substation Improvements (RRD)							
Replace components of the traction power supply system for SEPTA's Regional Rail service.	763 CN	468CN	237 CN	229 CN	316 CN	229 CN	2,242 CN
	161 TO	155TO	93 TO	77 TO	114 TO	4 TO	604 TO
	27,766 SO	18,689SO	9,920 SO	8,912 SO	12,873 SO	6,718 SO	84,878 SO
	24,361 FO	15,833FO	15,290 FO	28,837 FO	17,409 FO	27,766 FO	129,496 FO
<hr/>							
5 Regional Rail Signal System Modernization (RRD)							
Provide for modernization of the train signal systems for Regional Rail lines, including installation of Automatic Train Control, Positive Train Control and signal power reinforcements.	1,375 FO	6,182FO	3,597 FO	3,197 FO	1,135 FO	800 FO	16,286 FO
	15 CN	18CN	16 CN	15 CN	15 CN	15 CN	94 CN
	7 TO	234TO	231 TO	206 TO	73 TO	52 TO	803 TO
	608 SO	1,524SO	653 SO	580 SO	206 SO	145 SO	3,716 SO
<hr/>							
6 Regional Rail Division Bridge Improvement Program (RRD)							
Provide for the rehabilitation or replacement of bridges, restoring bridges to a state of good repair.	9,791 FO	18,992FO	25,932 FO	13,736 FO	16,000 FO	18,840 FO	103,291 FO
	140 CN	330CN	415 CN	490 CN	467 CN	550 CN	2,392 CN
	33 TO	141TO	178 TO	210 TO	200 TO	236 TO	998 TO
	6,045 SO	14,147SO	17,790 SO	21,005 SO	20,020 SO	23,577 SO	102,584 SO
	<b>221,470</b>	<b>227,949</b>	<b>251,924</b>	<b>233,424</b>	<b>229,315</b>	<b>234,318</b>	<b>1,398,400</b>

**74A. SEPTA Bridge, Track, Signal, and Infrastructure Improvements-FY22**

See description under line item 74.	2,424 CT	2,424 CT
	<b>2,424</b>	<b>2,424</b>

2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**74B. SEPTA Bridge, Track, Signal, and Infrastructure Improvements-FY19**

See description under line item 74.

28 CT						28 CT
28						28

**74C. SEPTA Bridge, Track, Signal, and Infrastructure Improvements-FY15**

See description under line item 74.

1 CT						1 CT
1						1

**75 SEPTA Station and Parking Improvements**

1 Railroad and Transit Stations and Parking Improvements  
Renovate various railroad and transit stations, including improvements to parking facilities.

4,823 FO	4,031FO					8,854 FO
1,092 CN	834CN	347 CN	35 CN	291 CN	396 CN	2,995 CN
91 TO	10TO				1 TO	102 TO
33,912 SO	24,133SO	9,677 SO	967 SO	8,144 SO	11,077 SO	87,910 SO

2 Station Accessibility Program (CTD)  
Make ADA accessibility improvements to 40th Street, Arrott Transportation Center (Margaret-Orthodox), Susquehanna-Dauphin, Tasker-Morris, and Erie Stations.

4,255 FO	18,592FO	40,663 FO	37,909 FO	21,276 FO	24,028 FO	146,723 FO
12,489 SO	13,153SO	20,187 SO	16,628 SO	17,811 SO	22,805 SO	103,073 SO
843 CN	1,051CN	1,128 CN	1,131 CN	1,078 CN	1,068 CN	6,299 CN

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<hr/>							
3 City Transit Division Loop Improvements (CTD) Provide for improvements to SEPTA bus loops in Philadelphia.	1 TO	7TO	13 TO	26 TO	17 TO		64 TO
	82 CN	78CN	155 CN	311 CN	203 CN	85 CN	914 CN
	2,276 SO	2,551SO	5,041 SO	10,113 SO	6,602 SO	2,551 SO	29,134 SO
<hr/>							
4 City Hall Station and 15th Street Renovations (CTD) Rehabilitate City Hall Station on the Broad Street Line and renovations to 15th Street Station on the Market-Frankford Line.	5 CN	92CN	74 CN	721 CN	587 CN	495 CN	1,974 CN
	150 SO	2,758SO	2,214 SO	21,639 SO	17,603 SO	14,850 SO	59,214 SO
	<b>60,019</b>	<b>67,290</b>	<b>79,499</b>	<b>89,480</b>	<b>73,612</b>	<b>77,356</b>	<b>447,256</b>

<b>75A. SEPTA Station and Parking Improvements-FY22</b> See description under line item 75.	868 CT						868 CT
	868						868

<b>76 SEPTA Passenger Information, Communications, and System Controls</b>							
<hr/>							
1 SEPTA Key (New Payment Technologies) (ALL) Design and implement phase 2 of a fare collection system that will replace and/or enhance the entire array of current revenue collection equipment.	13,882 FO	7,475FO	7,600 FO	7,980 FO	8,379 FO	8,798 FO	54,114 FO
	95 CN	51CN	52 CN	54 CN	57 CN	60 CN	369 CN
	13 TO	7TO	9 TO	10 TO	11 TO	11 TO	61 TO
	3,359 SO	1,809SO	1,839 SO	1,931 SO	2,027 SO	2,128 SO	13,093 SO
	<b>17,349</b>	<b>9,342</b>	<b>9,500</b>	<b>9,975</b>	<b>10,474</b>	<b>10,997</b>	<b>67,637</b>

2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**76A. SEPTA Passenger Information, Communications, and System Controls-FY22**

See description under line item 76.

37 CT	37 CT
37	37

**77 Rail Vehicle / Equipment Acquisition and Improvement Program**

**1 Locomotives and Regional Rail Cars**

Acquire locomotives, multi-level coach cars, and electric multiple unit (EMU) railcars to replace vehicles that have reached the end of their useful life and accommodate ridership growth.

**77A. Rail Vehicle / Equipment Acquisition and Improvement Program-FY22**

See description under line item 77.

169 CT	169 CT
169	169

**Totals - TRANSIT IMPROVEMENTS - SEPTA**

5,459 CN	5,715 CN	5,711 CN	5,906 CN	5,978 CN	5,971 CN	34,740 CN
3,527 CT						3,527 CT
117,240 FO	106,454 FO	134,466 FO	125,843 FO	101,042 FO	107,734 FO	692,779 FO
175,165 SO	190,914 SO	199,118 SO	199,590 SO	204,943 SO	207,612 SO	1,177,342 SO
974 TO	1,498 TO	1,628 TO	1,540 TO	1,438 TO	1,354 TO	8,432 TO
<b>302,365</b>	<b>304,581</b>	<b>340,923</b>	<b>332,879</b>	<b>313,401</b>	<b>322,671</b>	<b>1,916,820</b>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>TOTALS - TRANSIT</b>							
	5,459 CN	5,715 CN	5,711 CN	5,906 CN	5,978 CN	5,971 CN	34,740 CN
	3,527 CT						3,527 CT
	117,240 FO	106,454 FO	134,466 FO	125,843 FO	101,042 FO	107,734 FO	692,779 FO
	175,165 SO	190,914 SO	199,118 SO	199,590 SO	204,943 SO	207,612 SO	1,177,342 SO
	974 TO	1,498 TO	1,628 TO	1,540 TO	1,438 TO	1,354 TO	8,432 TO
	<b>302,365</b>	<b>304,581</b>	<b>340,923</b>	<b>332,879</b>	<b>313,401</b>	<b>322,671</b>	<b>1,916,820</b>



# WATER

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## DEPARTMENT PAGE

[PHILA.GOV/DEPARTMENTS/  
PHILADELPHIA-WATER-DEPARTMENT/](https://phila.gov/departments/philadelphia-water-department/)

## MISSION

The Philadelphia Water Department (PWD) supports public health by planning for, operating, and maintaining the infrastructure and organization necessary to reliably provide an uninterrupted supply of high-quality drinking water for its 1.6 million customers; meeting household, commercial, and firefighting needs; and sustaining and enhancing the region’s watersheds and quality of life by treating wastewater to high standards and effectively managing stormwater.

## CAPITAL BUDGET TRENDS

The PWD does not utilize the City's general tax-supported capital dollars, instead relying on self-supporting bond issuances (XN funds), operating revenues (XR), and grants from Federal and Commonwealth programs. Over the six-year period FY17-FY22, PWD's overall annual budget-year appropriations, including carryforward funds, averaged over \$800 million.



## CAPITAL BUDGET PROJECTS

The FY23-28 Capital Program includes a \$4.575 billion schedule of investments (all sources) for PWD. Within this amount, self-supporting bonds would provide \$1.476 billion for treatment plant improvements, \$1.257 billion for collector systems improvements (including storm flood relief and combined sewer overflow projects), and \$902 million for upgrades to conveyance systems. Substantial amounts of PWD operating revenues would be invested in collector systems, engineering and material support, and treatment facilities.

PWD investments in conveyance and collector systems will allow the department to increase the number of miles of water and sewer mains replaced each year. Investments in stormwater management also keep the City in compliance with mandates to reduce combined sewer overflows and help increase the City's resilience to climate change. More information can be found at:

[www.phillywatersheds.org/](http://www.phillywatersheds.org/)



2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**WATER**

**COLLECTOR SYSTEMS - CAPITAL**

**78 Improvements to Collector System**

<hr/>							
1 Collector System Improvements							
Reconstruct and rehabilitate the public collection system	26,747 XR	6,500XR	7,500 XR	9,500 XR	9,500 XR	9,500 XR	69,247 XR
citywide and construction of storm flood relief sewers to mitigate	100 FB	100FB	100 FB	100 FB	100 FB	100 FB	600 FB
flooding in sections of the city that flood during major storms.	100 SB	100SB	100 SB	100 SB	100 SB	100 SB	600 SB
	143,253 XN	169,500XN	173,500 XN	250,500 XN	255,500 XN	261,500 XN	1,253,753 XN
	100 TB	100TB	100 TB	100 TB	100 TB	100 TB	600 TB
<hr/>							
2 Expansion of Collector System							
Extend the public collection system citywide.	10 PB	10PB	10 PB	10 PB	10 PB	10 PB	60 PB
	550 XN	550XN	550 XN	550 XN	550 XN	550 XN	3,300 XN
	<b>170,860</b>	<b>176,860</b>	<b>181,860</b>	<b>260,860</b>	<b>265,860</b>	<b>271,860</b>	<b>1,328,160</b>

**78A. Improvements to Collector System-FY22**

See description under line item 78.	225 XR						225 XR
	33,756 XT						33,756 XT
	<b>33,981</b>						<b>33,981</b>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>78B. Improvements to Collector System-FY21</b>							
See description under line item 78.							
	35 TT						35 TT
	84,148 XT						84,148 XT
	<u>84,183</u>						<u>84,183</u>
<b>78C. Improvements to Collector System-FY20</b>							
See description under line item 78.							
	10,098 XR						10,098 XR
	<u>10,098</u>						<u>10,098</u>
<b>78D. Improvements to Collector System-FY17</b>							
See description under line item 78.							
	100 XR						100 XR
	<u>100</u>						<u>100</u>
<b>78E. Improvements to Collector System-FY16</b>							
See description under line item 78.							
	105 XR						105 XR
	<u>105</u>						<u>105</u>
<b>78F. Improvements to Collector System-FY14</b>							
See description under line item 78.							
	29 XR						29 XR
	<u>29</u>						<u>29</u>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>Totals - COLLECTOR SYSTEMS - CAPITAL</b>							
100 FB	100 FB	100 FB	100 FB	100 FB	100 FB	100 FB	600 FB
10 PB	10 PB	10 PB	10 PB	10 PB	10 PB	10 PB	60 PB
100 SB	100 SB	100 SB	100 SB	100 SB	100 SB	100 SB	600 SB
100 TB	100 TB	100 TB	100 TB	100 TB	100 TB	100 TB	600 TB
35 TT							35 TT
143,803 XN	170,050 XN	174,050 XN	251,050 XN	256,050 XN	262,050 XN	1,257,053 XN	
37,304 XR	6,500 XR	7,500 XR	9,500 XR	9,500 XR	9,500 XR	79,804 XR	
117,904 XT							117,904 XT
	<b>299,356</b>	<b>176,860</b>	<b>181,860</b>	<b>260,860</b>	<b>265,860</b>	<b>271,860</b>	<b>1,456,656</b>

**CONVEYANCE SYSTEMS - CAPITAL**

**79 Improvements to Conveyance System**

1 Reconstruction of Conveyance Systems  
Reconstruct water mains throughout the city.

100 FB	100FB	100 FB	600 FB				
100 SB	100SB	100 SB	600 SB				
108,300 XN	113,300XN	307,300 XN	112,300 XN	120,300 XN	110,300 XN	871,800 XN	
14,500 XR	6,500XR	7,500 XR	9,500 XR	9,500 XR	9,500 XR	57,000 XR	

2 Meter Replacement  
Purchase water meters to replace obsolete meters.

5,000 XN	5,000XN	5,000 XN	5,000 XN	5,000 XN	5,000 XN	30,000 XN	
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	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
3 Expansion of Conveyance Systems Expand water mains citywide to service the areas of the city not currently supplied by public water mains.	10 PB 50 XN	10PB 50XN	10 PB 50 XN	10 PB 50 XN	10 PB 50 XN	10 PB 50 XN	60 PB 300 XN
	128,060	125,060	320,060	127,060	135,060	125,060	960,360

<b>79A. Improvements to Conveyance System-FY22</b> See description under line item 79.	35,050 XT						35,050 XT
	35,050						35,050

<b>79B. Improvements to Conveyance System-FY21</b> See description under line item 79.	52 XR 53,317 XT						52 XR 53,317 XT
	53,369						53,369

<b>79C. Improvements to Conveyance System-FY20</b> See description under line item 79.	35,000 XT						35,000 XT
	35,000						35,000

<b>Totals - CONVEYANCE SYSTEMS - CAPITAL</b>							
	100 FB	600 FB					
	10 PB	60 PB					
	100 SB	600 SB					
	113,350 XN	118,350 XN	312,350 XN	117,350 XN	125,350 XN	115,350 XN	902,100 XN
	14,552 XR	6,500 XR	7,500 XR	9,500 XR	9,500 XR	9,500 XR	57,052 XR
	123,367 XT						123,367 XT
	251,479	125,060	320,060	127,060	135,060	125,060	1,083,779

2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**GENERAL - CAPITAL**

**80 Engineering and Material Support**

1 Engineering and Administration  
Provide staffing for Construction, Design and Survey Units.

14,321 XR    14,321XR    14,321 XR    14,321 XR    14,321 XR    14,321 XR    85,926 XR

2 Vehicles  
Replace Water Department vehicles that have exceeded their useful life.

12,000 XR    12,000XR    12,000 XR    12,000 XR    12,000 XR    12,000 XR    72,000 XR

**26,321    26,321    26,321    26,321    26,321    26,321    157,926**

**80A. Engineering and Material Support-FY22**

See description under line item 80.

8,211 XR    8,211 XR

8,211    8,211

**80B. Engineering and Material Support-FY21**

See description under line item 80.

4,258 XR    4,258 XR

4,258    4,258

**Totals - GENERAL - CAPITAL**

38,790 XR    26,321 XR    26,321 XR    26,321 XR    26,321 XR    26,321 XR    170,395 XR

**38,790    26,321    26,321    26,321    26,321    26,321    170,395**

2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**TREATMENT FACILITIES - CAPITAL**

**81 Improvements to Treatment Facilities**

1 Improvements to Treatment Facilities  
 Improve the water and wastewater treatment plants, pump stations, and related Water Department facilities.

50 FB	50FB	50 FB	50 FB	50 FB	50 FB	300 FB
50 SB	50SB	50 SB	50 SB	50 SB	50 SB	300 SB
251,021 XN	317,774XN	159,959 XN	444,347 XN	184,221 XN	119,221 XN	1,476,543 XN
3,879 XR	8,126XR	7,941 XR	10,553 XR	10,679 XR	10,679 XR	51,857 XR
<b>255,000</b>	<b>326,000</b>	<b>168,000</b>	<b>455,000</b>	<b>195,000</b>	<b>130,000</b>	<b>1,529,000</b>

**81A. Improvements to Treatment Facilities-FY22**

See description under line item 81.

500 XR	500 XR
162,791 XT	162,791 XT
<b>163,291</b>	<b>163,291</b>

**81B. Improvements to Treatment Facilities-FY21**

See description under line item 81.

60,600 XR	60,600 XR
110,693 XT	110,693 XT
<b>171,293</b>	<b>171,293</b>

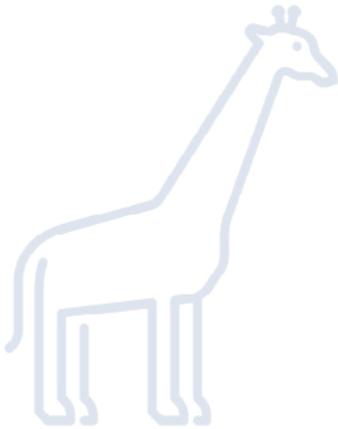
**81C. Improvements to Treatment Facilities-FY20**

See description under line item 81.

678 XR	678 XR
<b>678</b>	<b>678</b>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000	\$x000
<b>Totals - TREATMENT FACILITIES - CAPITAL</b>							
50 FB	50 FB	50 FB	50 FB	50 FB	50 FB	50 FB	300 FB
50 SB	50 SB	50 SB	50 SB	50 SB	50 SB	50 SB	300 SB
251,021 XN	317,774 XN	159,959 XN	444,347 XN	184,221 XN	119,221 XN	1,476,543 XN	
65,657 XR	8,126 XR	7,941 XR	10,553 XR	10,679 XR	10,679 XR	113,635 XR	
273,484 XT							273,484 XT
<b>590,262</b>	<b>326,000</b>	<b>168,000</b>	<b>455,000</b>	<b>195,000</b>	<b>130,000</b>	<b>1,864,262</b>	
<b>TOTALS - WATER</b>							
250 FB	250 FB	250 FB	250 FB	250 FB	250 FB	250 FB	1,500 FB
20 PB	20 PB	20 PB	20 PB	20 PB	20 PB	20 PB	120 PB
250 SB	250 SB	250 SB	250 SB	250 SB	250 SB	250 SB	1,500 SB
100 TB	100 TB	100 TB	100 TB	100 TB	100 TB	100 TB	600 TB
35 TT							35 TT
508,174 XN	606,174 XN	646,359 XN	812,747 XN	565,621 XN	496,621 XN	3,635,696 XN	
156,303 XR	47,447 XR	49,262 XR	55,874 XR	56,000 XR	56,000 XR	420,886 XR	
514,755 XT							514,755 XT
<b>1,179,887</b>	<b>654,241</b>	<b>696,241</b>	<b>869,241</b>	<b>622,241</b>	<b>553,241</b>	<b>4,575,092</b>	

# ZOO



**DEPARTMENT PAGE**

[WWW.PHILADELPHIAZOO.ORG](http://WWW.PHILADELPHIAZOO.ORG)

## **MISSION**

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The Philadelphia Zoo opened in 1874 as the first zoological garden in the nation. Today, its 42 acres are home to over 1,300 animals and host 1.35 million visitors per year. By connecting people with wildlife, the Philadelphia Zoo creates joyful discovery and inspires action for animals and habitats. The City owns the Zoo property as well as numerous buildings on the Zoo campus.

## CAPITAL BUDGET TRENDS

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The Zoo received an annual average of \$1.1 million in City tax-supported capital funding in FY17-FY22.



## CAPITAL BUDGET PROJECTS

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The Zoo's master plan serves as the foundation for capital investments from the City and from private and institutional partners. While the plan remains in development, the Capital Program call for City tax-supported funding totaling \$14.5 million In FY 23-28 to make improvements to various City-owned components of the Zoo and to help leverage private and philanthropic contributions.



NEW COOLING TOWER AT THE ANIMAL HOSPITAL,  
PHILADELPHIA ZOO, WEST PHILADELPHIA

2023	2024	2025	2026	2027	2028	2023 - 2028
\$x000						

**ZOO**

**PHILADELPHIA ZOO - CAPITAL**

**82 Philadelphia Zoo Facility and Infrastructure Improvements**

1 City-owned Building Renovation Roofs and Building Envelope Renovate multiple infrastructure systems in City-owned buildings.	24 CA 500 CN	500CN	500 CN	500 CN	500 CN	500 CN	24 CA 3,000 CN
2 City Owned Building Renovations HVAC Lifecycle replacement of HVAC and mechanical systems in City-owned buildings.	500 CN	500CN	500 CN	1,000 CN	1,000 CN	1,000 CN	4,500 CN
3 City Owned Building Renovation- Electrical Infrastructure Renovations to multiple electrical and safety infrastructure systems in City-owned buildings.	500 CN	500CN	500 CN	500 CN	500 CN	500 CN	3,000 CN
4 City-owned Building Renovation Interior Renovations Renovations to multiple infrastructure systems in City-owned buildings.	500 CN	500CN	500 CN	500 CN	1,000 CN	1,000 CN	4,000 CN
	<b>2,024</b>	<b>2,000</b>	<b>2,000</b>	<b>2,500</b>	<b>3,000</b>	<b>3,000</b>	<b>14,524</b>

**82A. Philadelphia Zoo Facility and Infrastructure Improvements-FY22**

See description under line item 82.	2,500 CT						2,500 CT
	5,000 PT						5,000 PT
	<b>7,500</b>						<b>7,500</b>

	2023	2024	2025	2026	2027	2028	2023 - 2028
	\$x000						
<b>82B. Philadelphia Zoo Facility and Infrastructure Improvements-FY21</b>							
See description under line item 82.							
	263 CT						263 CT
	263						263
<b>82C. Philadelphia Zoo Facility and Infrastructure Improvements-FY20</b>							
See description under line item 82.							
	2 CT						2 CT
	2						2
<b>82D. Philadelphia Zoo Facility and Infrastructure Improvements-FY19</b>							
See description under line item 82.							
	13 CT						13 CT
	13						13
<b>Totals - PHILADELPHIA ZOO - CAPITAL</b>							
	24 CA						24 CA
	2,000 CN	2,000 CN	2,000 CN	2,500 CN	3,000 CN	3,000 CN	14,500 CN
	2,778 CT						2,778 CT
	5,000 PT						5,000 PT
	<b>9,802</b>	<b>2,000</b>	<b>2,000</b>	<b>2,500</b>	<b>3,000</b>	<b>3,000</b>	<b>22,302</b>
<b>TOTALS - ZOO</b>							
	24 CA						24 CA
	2,000 CN	2,000 CN	2,000 CN	2,500 CN	3,000 CN	3,000 CN	14,500 CN
	2,778 CT						2,778 CT
	5,000 PT						5,000 PT
	<b>9,802</b>	<b>2,000</b>	<b>2,000</b>	<b>2,500</b>	<b>3,000</b>	<b>3,000</b>	<b>22,302</b>

# APPENDIX 1

## CAPITAL PROGRAM

AND

## BUDGET PROCESS

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The Director of Finance is the chief financial and budget officer of the City and is responsible for the financial functions of the City, including the development of the annual operating budget, the capital budget, and capital program as well as other financial functions. The Budget Office within the Office of the Director of Finance oversees the preparation of the operating and capital budgets. Once the operating and capital budgets are adopted, the Budget Office is responsible for monitoring operating spending by expenditure class code, department, and fund, and the capital budget by projects, budget lines, funding, historical records of bid awards, cost overruns, as well as other fiscal and project information.

The Charter requires that, at least 30 days before the end of each fiscal year, City Council must adopt by ordinance an Operating Budget and Capital Budget for the ensuing fiscal year and a Capital Program for the next six years. There are no consequences for budget passed during the final 30 days of the fiscal year, but passage must occur prior to any spending

The Operating Budget and Capital Budget bills must be signed into law by the Mayor like any other ordinance, although the Charter does authorize a line item veto for budget bills. A budget process timeline is shown below:

## CITY OF PHILADELPHIA ANNUAL BUDGET PROCESS

The City of Philadelphia's fiscal year (FY) runs from July 1 to June 30

### JULY

July 1st - Fiscal Year Begins

Controller provides opinions on the Five Year Plan to PICA  
PICA votes on the Five Year Plan within 30 days of passage

Capital and Operating  
Budget calls and meetings



### OCTOBER - DECEMBER

**October:** Capital Budget call

**November:** Capital Budget meetings held with departments and Current Fiscal Year Q1 QCMR released

**December:** Operating Budget call and meetings held with departments

Capital and Operating Budget adjustments made by Council  
PICA Budget Meetings  
City Council Budget Hearings  
City Council passes Budget



### MARCH - JUNE

**May:** City Council holds Capital and Operating Budget hearings and Current Fiscal Year Q3 QCMR released; PICA conducts meetings with City departments on the upcoming budget

**June:** City Council Budget hearings end; City Council passes annual Budget



Normal Business Operations

### JULY - SEPTEMBER

**August:** Prior Fiscal Year Q4 Quarterly City Manager's Report (QCMR) released



Operating Budget meetings continue  
Gather public input from community stakeholders to understand the requests and community needs  
Capital and Operating Budget formulation  
Recommendations prepared for the Mayor  
Mayor's Budget Address  
City Council Budget Hearings

### JANUARY - APRIL

**January:** Operating Budget meetings with departments continue

**February:** Current Fiscal Year Q2 QCMR released

**February/March:** Internal deliberations for Capital and Operating Budget. Recommendations prepared for the Mayor

**April:** Mayor delivers proposed Operating Budget, Five Year Plan, and Capital Budget and Program<sup>1</sup>

### JUNE

June 30th - Fiscal Year Ends

The chart below notes the differences between the operating budget versus the capital budget:

OPERATING BUDGET AND FIVE YEAR PLAN	CAPITAL PROGRAM AND BUDGET
Annual budget, which is included in five year plan for longer-term fiscal stability	Annual budget, which is included in six-year program for future planning purposes
Appropriations do not carry forward from prior years	Carryforward funding from year to year
Includes all City departments	Only includes City departments with capital projects
Funding by expenditure classes as well as fund types (for example, General Fund and Grants Revenue Fund)	One class with different funding sources (for example, GO funds and private funds)

With Program-Based Budgeting, coordination of operating-related costs with capital investments has been made stronger. For example, staffing increases in Class 100 have a direct impact on capital investments. If the City is increasing the number of firefighters or paramedics, then this should be timed with any future engine or medic unit vehicle purchases. Similarly, when assets are being decommissioned or acquired, utility costs should be factored in the Operating Budget during the transition period. Transfers of appropriations between budget lines must be approved by City Council, and the overall amount appropriated by the budget in any fiscal year cannot be increased absent special circumstances. Any capital appropriations that are not spent or encumbered at year-end must be either carried forward to the next fiscal year (for upcoming use) or are canceled.

## RACIAL EQUITY IN THE BUDGET PROCESS

To embed racial equity in the internal budget process, the Budget Office in coordination with the Office of Diversity, Equity, and Inclusion incorporates a racial equity lens into the budget process. This includes:

- ▲ **Minority Contracting Goals:** Operating budget meetings include goal setting for spending with minority, women, and disabled-owned businesses. Goal setting previously was independent of the budget process.
- ▲ **Revenue Impact Disparity Analysis:** As the City considers any new revenue streams or changes to existing rates, the anticipated impacts on communities of color, low-wealth communities, and diverse businesses are evaluated and considered as part of the decision-making process.

- ▲ **Connecting Funding Requests & Racial Equity:** Departments requesting new operating or capital funding are asked about the impacts on racial disparities, looking for both quantitative and qualitative information. These questions have been refined and expanded and apply to requests for new funding, existing funding, and spending reduction scenarios and are included in the [Budget Detail](#).
- ▲ **Budget Equity Committee:** This committee reviews budget proposals with the goal of assessing the equity impact of proposals on Philadelphia’s communities of color and low-wealth communities.
- ▲ **More opportunities for People Outside City Government to Influence Budget Proposals:** In partnership with the Mayor’s Office of Public Engagement and staff throughout City government, feedback is gathered early in the budget development process through focus groups with community organizations, business leadership, the City’s frontline employees, and other groups with the goal of hearing from more voices and perspective during the budget process.

## FY23 BUDGET CALL RACIAL INQUIRY

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These principles and procedures were incorporated in the FY23 Operating Budget Call. Departments are asked to submit information about costs related to continuing existing service, provide justifications for requests for funding for new or expanded programs, and develop spending reduction scenarios. To meet the City’s vision where race is not a determinant of success, and everyone thrives, including LGBTQ+ individuals, women, people with disabilities, low-income households and other historically marginalized and underrepresented groups in Philadelphia, departments were provided a set of questions about racial equity as part of the FY23 Budget Call. These measures were put in place for the City to aim to be more diligent and intentional about creating conditions to dampen historic inequities and improving outcomes for all residents.

Racially equitable budget requests may include:

- Those that support programs or services designed to advance equity
- Increase transit and mobility options
- Improve access to facilities and programs
- Increase diverse representation at all leadership levels and advance a more inclusive workspace
- Minimize negative impacts for communities of color, and other marginalized groups.

## **FY23 BUDGET CALL RACIAL INQUIRY**

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Building off the inquiry surrounding City department budgets and racial equity, the City engaged in a comprehensive community engagement process. The City replaced last year's Budget survey process to engage with focus groups to be more demographically representative of Philadelphia communities. While this approach did not allow for as many people to engage in this deeper process of engagement, it did better reflect a wider representation of Philadelphians' preferences and priorities.

The City adjusted outreach approaches to better engage Black and Brown Philadelphians by holding focus group sessions that were more demographically representative than past outreach efforts, and by hosting a budget-focused virtual town hall. This approach provided deeper quality engagement with a demographically representative group of Philadelphians, but this also meant that fewer individuals were involved in the process because the nature of running community focus groups requires more in-depth preparation versus blanketed online surveys. COVID-19 required focus groups to occur online, with outreach reliant primarily on social media accounts and targeted in person flyer and material drop offs.

Emphasis on accessibility, community outreach, equitable engagement, providing more sessions for residents, as well as financial compensation were key focuses of the FY23 Budget Engagement Plan. Although the sessions had to be held virtually due to COVID-19 health concerns, this year's engagement provided more opportunities for residents to have their voice heard, City employees to reflect their experiences and share insight, and grass-top leaders to share their expertise. In addition to adjusting strategies to increase equitable engagement, the City utilized strategies to increase language, digital, and disability access in the engagement process.

### **FY23 BUDGET COMMUNITY ENGAGEMENT PLAN**

The City held over 20 community engagement sessions with 500+ community members. Participants ranged from residents, leaders from businesses, non-profits, arts and cultural organizations, as well as City employees across departments to share their thoughts, concerns, and ideas.

Community focus group sessions covered citywide concerns, perspective, lived experiences, providing the public with insight to how the City budget works and idea sharing for citywide issues. Overall, this process was an advancement in terms of garnering more diverse perspectives, identities, experiences and ideas of Philadelphian resident. However, further effort is needed to engage members of immigrant communities, hourly workers, and others who have been left out of these conversations. Below is an overview of the variety of engagement sessions conducted by the Budget Office followed by the priorities and concerns voices by each group.

## **ENGAGEMENT CONDUCTED**

- ▲ Nine Community Focus Groups with 94 community members and One Virtual Town Hall with 188 community members. *Community Focus groups compared to FY22 efforts, tripled the share of Black Philadelphian's participating to 36 percent overall.*
- ▲ Five Grasstops Focus Groups with 70+ representatives from business, arts, and City boards present
- ▲ Six Employee Focus Groups with 140+ City employees

## **PRIORITIES, PREFERENCES AND OVERALL CONCERNS**

The most common themes from all the sessions were: public spaces, public safety, streets and sanitation, and racial equity. A breakdown by engagement type is shown below.

### ▲ Community Focus Groups & Town Hall

- Public Safety
- Public Spaces & Parks
- Street & Sanitation
- Racial Equity

### ▲ Grasstops Focus Groups

- Arts & Culture
- Public Safety
- Racial Equity
- Streets & Sanitation

### ▲ City Employee Focus Groups

- Education
- Racial Equity
- Public Safety
- Streets & Sanitation

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# APPENDIX II

# CITY OF PHILADELPHIA

# CAPITAL ELIGIBILITY GUIDELINES

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**REVISED OCTOBER 2, 2020**

Capital projects must meet legal eligibility requirements pursuant to the Philadelphia Home Rule Charter, applicable bond covenants, and any additional requirements stipulated by federal, state, private, and other funding entities. The following capital eligibility guidelines provide criteria for determining whether expenditures or obligations can be funded through the capital budget.

The guidelines, including examples cited herein, should be viewed as guidelines only and not as an all-inclusive policy statement concerning capital eligibility.

If use of capital funding is contemplated for any project not clearly eligible under Section A or B below, the Capital Budget Office should be contacted for written approval prior to the obligation of funds. The Capital Budget Office will review the request, as appropriate, in conjunction with the Department of Public Property, the City Controller's Office, the Accounting Bureau, and Bond Counsel. No project may commence until the City Controller has certified the project as being capital eligible.

## SECTION A: LONG-TERM DEBT/LOAN FUNDS

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The following guidelines provide criteria for determining whether expenditures or obligations may be funded by long-term debt or loan funds, including but not limited to General Obligation and Revenue bonds. Normally, expenditures that result in the acquisition, construction, or improvement of City owned tangible assets are eligible for long-term debt financing:

**Acquisition** refers to the purchase of land, buildings, equipment or machinery for City ownership:

- ▲ The cost of preparing plans and specifications and obtaining appraisals and legal assistance directly related to acquisition is an eligible capital expenditure. Planning studies, including master plan studies and feasibility studies, may be capital eligible when such studies are an intrinsic part of a design or appraisal process that is required prior to acquisition of a tangible asset. Generally, studies funded through the capital budget must generate preliminary plans and acquisition cost estimates. Studies that are primarily focused upon improving operating performance are to be funded through the operating budget.
- ▲ Although a study may have a bearing on the ultimate design or specifications of a capital project, if its goal is to improve, consolidate, expand or otherwise change operations, it may not be funded through the capital budget. Equipment or machinery purchased with loan funds must have a useful life of at least 5 years and must cost at least \$15,000. This requirement normally excludes the use of loan funds to purchase office supplies and equipment. For example, personal computers or workstations cannot be purchased through loan funds. However, loan funds may be used to purchase servers, mainframe computers, and network switches provided the cost is greater than \$15,000. If less than \$15,000, servers, mainframe computers, and network switches may be purchased only if they are an integral part of an otherwise eligible capital project.
- ▲ Vehicles that are also considered equipment and that have a cost of at least \$100,000 and a useful life of at least 5 years are eligible for the use of proceeds of general obligation bonds. The following list is not exhaustive but is meant to provide examples of vehicles that may be purchased using general obligation bonds: medic units, pumpers, tiller ladders, compactors, backhoes, tractors, sweepers, wheel loaders and paving machines.

**Construction** refers to building, erecting, or installing tangible assets that are owned by the City:

- ▲ Construction funded by long-term debt must result in the creation of a tangible asset with a useful life of at least 5 years and a cost of at least \$15,000.
- ▲ The cost of preparing plans and specifications that are required for construction is eligible for long-term debt financing. Planning studies, including master plan studies and feasibility studies, may be eligible for long-term debt funding when such studies are an intrinsic part of a design process that is required prior to construction of a tangible asset. Generally, studies funded by long-term debt must generate preliminary plans and construction cost estimates. Studies that are primarily focused upon improving operating performance must be funded through the operating budget. Although a study may have a bearing on the ultimate design or specifications of a capital project, if its goal is to improve, consolidate, expand, or otherwise change operations it may not be funded by long-term debt.
- ▲ The cost of soil tests, borings, and other architectural or engineering tests required to ensure competent construction is eligible for loan funding.
- ▲ When constructing a new facility, the cost of purchasing necessary furniture, fixtures, and equipment to operate the facility may be eligible for purchase with long-term debt provided that the furniture and equipment have a life expectancy in excess of 5 years. The following list is not exhaustive but is meant to provide examples of items that may not be purchased using long-term debt: folding tables, chairs, and stages; carts; trash receptacles; photocopiers; facsimile machines; microwaves and other small appliances; televisions; recreational and fitness equipment and supplies; movable shelving units; standalone clocks; cleaning equipment; hand trucks; portable microphone and sound systems; arts and crafts equipment and supplies; and bulletin and white boards. Capital Budget Office approval must be secured prior to the purchase of any equipment.
- ▲ Site preparation expenditures, such as demolition, that are directly attendant to a construction project, are eligible for long-term debt funding. The removal of and/or testing for hazardous materials, including but not limited to polychlorinated biphenyls (PCBs) and asbestos, is eligible for loan funding when directly related to an otherwise eligible construction project.

**Improvements** refers to renovation, rehabilitation, or reconstruction of buildings, structures, parkland, machinery, equipment or other tangible assets owned by the City. This includes landscape and pathway improvements to City-owned public space.

- ▲ Improvements funded by loan funds must result in extending the useful life of a building or any of its basic structural components, equipment, machinery, or other tangible asset by at least 5 years beyond that inherent in its original design, must cost at least \$15,000, and must substantially increase the asset value. Long-term debt may not be used to fund routine maintenance and repairs, even when those repairs require major expenditures. Loan funds may not be used to clean and seal buildings or to demolish buildings when not done in preparation for an eligible capital construction/improvement project. When completing a major facility rehabilitation or renovation, the cost of purchasing furniture, fixtures, and equipment may be eligible for long-term debt financing provided that the furniture, fixtures, and equipment have a life expectancy in excess of 5 years. The following list is not exhaustive but is meant to provide examples of items that may not be purchased using long-term debt: folding tables, chairs, and stages; carts; trash receptacles; photocopiers; facsimile machines; microwaves and other small appliances; televisions; recreational and fitness equipment and supplies; movable shelving units; standalone clocks; cleaning equipment; hand trucks; portable microphone and sound systems; arts and crafts equipment and supplies; and bulletin and white boards. Capital Budget Office approval must be secured prior to the purchase of any equipment.
- ▲ Painting, as well as carpeting and tiling projects, may only be funded through long-term debt when directly attendant to an otherwise eligible improvement project.
- ▲ Together, the cost of furnishings, fixtures, equipment, painting, and flooring shall not exceed 50 percent of the entire cost of the project if the furnishings, fixtures, equipment, painting, and flooring are to be funded using long-term debt.

Generally, **improvement projects on property not owned by the City are not eligible for loan funding.** However, under existing laws, the City is permitted to use long-term debt financing for reconstruction or replacement of curbs and sidewalks located within the legally open right of way in conformance with the City Plan. Although the City has an interest in the sidewalks, which allows it to use loan funds for their reconstruction or replacement, the City, given its limited resources, must establish reasonable criteria to determine when it will use capital funds to reconstruct or replace pedestrian pathways on property not owned by the City. The following policy has been established to determine when a sufficient public purpose, beyond the public interest served by reconstructing or replacing the pedestrian right of way, would be served by a curb and sidewalk project to warrant funding using long-term debt: The site improvement project must be an integral component of a housing development or redevelopment project approved by OHCD, a commercial development or redevelopment project approved by the Commerce Department, a street improvement project approved by the Streets Department, or a water/sewer improvement project approved by the Water Department. To be eligible for long-term debt funding, the site improvements must be incidental to a project that calls for revitalization of streets, water utilities, housing, or commercial development. Ideally, eligible projects will leverage significant state, federal and/ or private investment.

- ▲ Site improvements on property not owned by the city are not eligible for long-term debt funding unless they are incidental to a much broader public improvement project as indicated above.
- ▲ Site improvements that are part of a normal maintenance or repair activity cannot be funded by loan funds. Pursuant to Section 11-503 of the Philadelphia Code, the cost for normal maintenance or repair of sidewalks and curbs is generally assessed to the abutting landowner.
- ▲ The site improvement project and its attendant housing, street, water/sewer, or commercial development or redevelopment plan must be reviewed and approved by both the Capital Budget Office and the City Controller's Office. In order to be approved, the plan must, at a minimum, describe how the area or neighborhood targeted by the plan has previously deteriorated and how implementation of the plan will arrest and reverse that deterioration.

During the capital budget development process, when departments are requesting funding for site improvement projects, the development or redevelopment plan referred to above must be included for consideration. In order to be approved as part of the annual Recommended Capital Budget, the plan must, at a minimum, describe how the area or neighborhood targeted by the plan has previously deteriorated and how implementation of the plan will arrest and reverse that deterioration.

- ▲ The cost of preparing plans and specifications that are required for improvement purposes is eligible for long-term debt financing. Planning studies, including master plan studies and feasibility studies, may be eligible for loan funding when such studies are an intrinsic part of a design process that is required prior to improving a tangible asset. Generally, studies funded by long-term debt must generate preliminary plans and construction cost estimates. Studies primarily focused upon improving operating performance are to be funded through the operating budget. Although a study may have a bearing on the ultimate design or specifications of a capital project, if its goal is to improve, consolidate, expand, or otherwise change operations, it may not be funded by long-term debt.
- ▲ The cost of soil tests, borings and other architectural or engineering tests required to ensure competent improvements is eligible for long-term debt financing.
- ▲ Site preparation expenditures, such as demolition, that are directly attendant to an improvement project, are eligible for long-term debt financing. The removal of and/or testing for hazardous materials, including but not limited to polychlorinated biphenyls (PCBs) and asbestos, may be funded through long-term debt when directly related to an otherwise eligible capital improvement. Finally, demolition may be eligible for loan funding when it is undertaken to create or expand available public space for park or recreation purposes.

## SECTION B: OTHER FUNDING SOURCES

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In accordance with applicable law and accounting policies including, but not limited to, the Philadelphia Home Rule Charter and Generally Accepted Accounting Principles, the City has established baseline standards for useful life, purpose, and cost that must be met for a project to be eligible for financing through sources other than long-term debt or loan funds. Other funding sources include but are not limited to General Fund and self-sustaining operating revenue; revolving funds; federal, state, and private grants; and funds from other governments or agencies.

Capital expenditures not funded by long-term debt or loan funds must meet the following criteria to be capital eligible:

- ▲ **Useful Life.** The Philadelphia Home Rule Charter dictates that a project's useful life must be at least 5 years to be eligible for funding through the capital budget. A qualified engineer, architect, information technology, or other professional with specific knowledge of the project must provide agency estimates of useful life.
- ▲ **Purpose.** The project must provide for the purchase, construction, reconstruction and/or betterment of buildings (including any element of the basic foundation therein), structures, facilities, or infrastructure that clearly results in an improvement to the City's asset. The purchase of new or replacement equipment is allowable under this criterion when updating the essential furniture, equipment, or technology at a facility, or extending the coverage, reach, range, or power of an equipment system.
- ▲ **Cost.** The cost of a capital project using funding sources other than long-term debt or loan funds must be at least \$5,000. The \$5,000 minimum refers to the total cost of all project components and subcomponents, excluding the cost of initial surface treatments, such as painting and carpeting.
- ▲ **Other.** The cost of a capital project using funding sources other than long-term debt or loan funds must be at least \$5,000. The \$5,000 minimum refers to the total cost of all project components and subcomponents, excluding the cost of initial surface treatments, such as painting and carpeting.

# **ADDENDUM TO CITY OF PHILADELPHIA CAPITAL ELIGIBILITY GUIDELINES FOR INFORMATION TECHNOLOGY**



**MARCH 21, 2014**  
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Loan funds may be used to support the acquisition, development, deployment or integration of information technology systems that meet the following eligibility guidelines and have a useful life of at least five (5) years. Loan funds may not be used to support the ongoing operation, support and maintenance of information technology projects and systems, with exceptions for annual cloud-based system licensing costs as noted below.

▲ **Hardware.** Equipment or machinery purchased with loan funds must have a useful life of at least 5 years and must cost at least \$15,000. This requirement excludes the use of loan funds to purchase office supplies and equipment, personal computers and workstations.

Loan funds may be used to purchase servers, mainframe computers, and network switches provided the cost is greater than \$15,000. If less than \$15,000, servers, mainframe computers, and network switches may be purchased only if they are an integral part of an otherwise eligible capital project.

▲ **Software.** In order for capital funds to be used for internally generated software, alternatives need to have been evaluated, senior management needs to have decided to move forward with the capital project, and funding has been identified for the full project. Loan funds may be used for new software development, purchase and design for a major system provided the total project cost is greater than \$15,000. In addition, capital funds may be used for the costs associated with significant modifications of computer software that is in place and operational that result in a significant or material increase in capacity or efficiency of the software, or that extends the useful life of the software such as an upgrade to a system which allows for a new functionality or increase in level of service without performing additional tasks. Some examples would be a system that adds a web interface, retrieval of documents function, additional integration with other systems or directories, error catching functionality, security controls, or enhanced ability to capture or extract information. This would not include any type of routine upgrades such as upgrades from Windows XP to Windows 7. This type of upgrade would need to be funded other than loan funds. Only modifications that defer obsolescence should be considered to extend the useful life of software.

Further, loan funds may be used for the cost of purchasing or developing software that provides for the initial conversion of old data necessary to populate, and fully utilize, new capital eligible systems, or for the purchase or development of software necessary to allow access to old data by new capital eligible systems, when purchased or developed as part of the initial capital project and only when the data conversion is necessary as a condition for use of the new system.

▲ **Hardware.** Because GASB 51 includes software that is “licensed” as well as “purchased” to be capital eligible, the configuration/implementation cost component of cloud solutions can be funded with loan funds in Software as a Service (SaaS) solutions provided the total project cost is greater than \$15,000. Also, the annual license fees of the cloud solutions can be funded with loan funds if the cost is clearly broken out and delineated. Project planning, training costs and annual maintenance fees including those incurred during implementation cannot be funded with loan funds.

Infrastructure components of SaaS solutions, such as the server, rack, hosted network equipment, and the cost to lease the off-premise hosting space are included in the ongoing operational maintenance and service charges and are not capital eligible. This in no way limits the purchase of servers with capital dollars as detailed earlier in the guidelines. Furthermore, Infrastructure as a Service (IaaS) cloud

Cloud-based solutions must have a useful life of five years to be capital eligible in addition; the useful life of the cloud-based asset is constrained to the maximum length of the contract extensions for the cloud solutions.

▲ **Software Consultants.** The cost of purchasing or paying a vendor to develop either new or modified application software, including the cost of requirements definition, design, coding, configuration, interface development, implementation and testing is capital eligible. In general, the use of consultants can only be funded through capital when the consultant adds value to the software itself such as when a vendor is hired to implement the selected software or a vendor is selected for data conversion as a requirement for the new system. This would exclude advisors/consultants for schedules or budget management because this does not add value to the software. Additionally, other consulting costs associated with preliminary project planning including writing RFQs, RFIs and RFPs, demonstration of potential systems, system training and general annual maintenance fees cannot be funded with loan funds.

▲ **Departmental Operations.** The cost of business and operational planning studies related to software projects are not capital eligible. In addition, any departmental business process reengineering costs are also not capital eligible.

These ratios are shown below, both historically and projected:

	 <b>TARGET</b>	 <b>2018</b>	 <b>2019</b>	 <b>2020</b>	 <b>2021</b> (1 <sup>ST</sup> QRT QCMR EST.)	 <b>2022</b> (PROPOSED)
<b>Tax Supported Debt Service (excluding Pension Bonds)<sup>1</sup></b>	<b>6%</b>	6.0%	5.4%	5.2%	5.8%	5.5%
<b>Tax Supported Debt Service plus other Fixed Playments<sup>2</sup></b>	<b>7%</b>	6.6%	6.0%	5.7%	6.3%	6.0%
<b>Tax Supported Debt Service plus other Fixed Playments and Pension Costs<sup>3</sup></b>	<b>20%</b>	21.9%	20.6%	19.0%	19.0%	19.3%
<b>Variable Rate Debt as % of General Fund Debt</b>	<b>35%</b>	9.5%	9.7%	4.7%	4.7%	4.1%
<b>Un-hedged Variable Rate Debt as % of General Fund Debt<sup>4</sup></b>	<b>15%</b>	0.0%	0.0%	0.0%	0.0%	0.0%

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<sup>1</sup>“Tax Supported Debt Service” is defined as debt service on general obligation bonds and other tax-supported debt less any self-supporting general obligation debt. This excludes PICA debt service, other fixed payments, and all pension related obligations.

<sup>2</sup>This measure includes fixed payments to other entities, including amounts payable by the City under the Convention Center Operation Agreement among the City, State, and the Pennsylvania Convention Center Authority (\$15 million annually), and other fixed costs such as the Eagles Stadium Operating and Expense Reimbursement (\$7 million to \$12 million annually). This excludes PICA debt service, and all pension related obligations.

<sup>3</sup>This measure includes pension obligation debt service, and the portion of the MMO that goes toward paying the unfunded liability (MMO less normal cost). While a target of 20% is higher than is preferable, it is the lowest threshold that allows the City to continue to invest in its infrastructure, given the large proportion of the budget that is consumed by pension costs. This ratio is in line with large cities rated in the ‘A’ category by Moody’s.

<sup>4</sup>This limitation should be calculated separately for General Fund-supported debt, Airport Revenue Bonds, Water and Wastewater Revenue Bonds, and Gas Works Revenue Bonds. When deciding whether to issue any variable rate debt, historic averages of cash balances should be evaluated to confirm that the financial flexibility is available if interest rates rise or in the case of hedged variable rate debt, if there is a dislocation between the swap rate and the bond rate.



# GLOSSARY

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**ACCRUAL(S):** Earned revenues and incurred expenses that have an overall impact on an income statement.

**ACTUAL(S):** How much revenue has actually been generated or how much money an account has actually been obligated at a given point in time during or a fiscal year.

**ADOPTED BUDGET:** A plan of financial operation legally adopted by Philadelphia City Council on an annual basis. The plan provides authority to City agencies to expend funds for the purposes, and at the levels, set forth in the budget. The legal requirements for adopting a budget are set forth in the Philadelphia Home Rule Charter.

**AFSCME:** American Federation of State, County, and Municipal Employees. Many of the bargaining units for City employees are part of AFSCME.

**ALLOCATION:** A part of a lump-sum appropriation which is designated for expenditure by specific organizational units.

**AMORTIZATION:** The repaying of debt over time in regular installments of interest and principal sufficient to repay the loan in full by maturity.

**ANNUAL OPERATING BUDGET:** The document prepared by the Budget Office and supporting staff representing the adopted budget of operating funds and supporting information.

**APPROPRIATION:** The total funds allocated to a department, as approved by City Council, to make expenditures and incur obligations for specific purposes. An appropriation is usually limited in amount and duration (usually one fiscal year for the operating budget).

**ARBITRATION:** Uniformed employees bargain under Pennsylvania Act 111 of 1968, which provides for final and binding interest arbitration to resolve collective bargaining impasses. Uniformed employees are not permitted to strike under state law. Non-uniformed employees bargain under Act 195 of 1970, which allows for the right to strike over collective bargaining impasses. Certain employees, including employees of the Sheriff's Office and the Register of Wills, corrections officers (represented by DC33), and employees of the First Judicial District (represented by DC47), are not permitted to strike but may proceed to interest arbitration under Act 195.

**AUDIT:** An objective examination and evaluation of the financial statements of an organization to ensure its records are a fair and accurate representation of transactions they claim to represent.

**BALANCED BUDGET:** When total revenues are equal to or greater than total expenses.

**BILL:** Proposed law under consideration by City Council.

**BOND(S):** A debt security issued by the municipality to finance its capital expenditures, such as the construction of buildings or repairs to roofs.

**BUDGET:** An estimate of revenues and expenses for a fiscal year.

**ANNUAL COMPREHENSIVE FINANCIAL REPORT:** The Annual Comprehensive Financial Report is a set of financial statements comprising the financial report of a municipal government entity in compliance with Governmental Accounting Standards Board (GASB) accounting requirements."

**CAPITAL BUDGET:** A one-year plan for financing long-term capital projects that lead to the physical development for the City. The capital budget is enacted as part of the complete annual budget which includes the operating budget.

**CAPITAL PROGRAM:** The City's six-year plan for long-term capital projects. The Capital Budget is the first year of the Capital Program.

**CARRYFORWARD:** Unspent prior year capital appropriations that are re-appropriated into the next fiscal year.

**COLLECTIVE BARGAINING AGREEMENT:** Written, legally enforceable contract for a specified period, between the City of Philadelphia and its employees represented by an independent trade union. The contract sets down and defines employment conditions, including wages and benefits.

**CURRENT ESTIMATE/PROJECTION:** Current projection of revenues, expenditures, and cash flows by covered funds compared to budgeted revenues, expenditures, and cash flows by covered funds.

**DEBT SERVICE:** Interest and principal payments on City bonds and payments to other government entities that issue bonds on behalf of the City, including the Philadelphia Municipal Authority, Philadelphia Authority for Industrial Development, and the Redevelopment Authority. The Water Department, Division of Aviation, and Philadelphia Gas Works pay interest and principal out of their own revenue streams. The repayment of bonds issued by these organizations is secured by a lease or contract requiring the City to make payments sufficient to finance interest and principal payments on the debt.

**DEFERRED RETIREMENT OPTION PROGRAM (DROP):** The City's retirement benefit that allows City employees to accumulate their monthly service retirement benefit in an interest-bearing account at the Board of Pensions for up to four years and continue to be employed by the City of Philadelphia. The deferred retirement benefit accrues on a monthly basis until the employee formally retires from the City of Philadelphia. Upon formal retirement, the employee receives the accumulated retirement benefit in a lump sum. Any City employee who has attained the normal retirement age of his/her Pension Plan (or second anniversary of minimum retirement age for exempt and non-represented employees) and has ten years of credited pension service is eligible for the program. The service pension is calculated based on an employee's average final compensation and credited pension service at the date he/she elects to participate in DROP.

**DEPRECIATION:** An accounting method of allocating the cost of a tangible asset over its useful life, used to account for declines in value.

**DISTRICT COUNCIL 33 (DC33):** The City's largest union, which represents over 7,000 members.

**DISTRICT COUNCIL 47 (DC47):** The City's union that represents administrative, professional, and technical employees and first level supervisors.

**ENCUMBRANCE:** A commitment of funds to be expended and recorded in the City's accounting system.

**ENTERPRISE FUND:** These funds are used by the City to account for the financial activity of the City's operations for which customers are charged a user fee. The City has two Enterprise Funds: the Water Fund and the Aviation fund.

**EXOGENOUS VARIABLES:** Expenditure variables that are independent from other variables in the budget. The Budget Office issues an annual call for exogenous variable estimates for projected City expenditures on items such as utilities, fuel, and energy costs in late November.

**EXPENDITURES:** Monies spent by the City in the course of operations during a fiscal year. Synonym for Obligations.

**FISCAL YEAR (FY):** A twelve-month period to which the annual budget applies and at the end of which the City determines its financial position and the results of its operations. The City's fiscal year begins July 1 and ends June 30. For instance, Fiscal Year 2021 (FY21) began July 1, 2020 and will end June 30, 2021.

**FIVE YEAR PLAN (FYP):** The City's five-year spending and revenue projections, broken out by fiscal year. The City issues a new Plan each fiscal year and may issue an amended Plan following financially impactful events, such as new labor contracts.

**FOP:** Fraternal Order of Police, Lodge 5. Several of the bargaining units for unionized City employees are in the FOP.

**FULL-TIME EQUIVALENT (FTE):** A unit that indicates the workload of an employed person in a way that makes workloads comparable across various contexts.

**FUND:** A sum of money saved or made available for a particular purpose.

**FUND BALANCE:** The amount of money remaining in a fund at the end of the fiscal year after accounting for all of the revenues and expenditures of the completed fiscal year.

**GENERAL FUND:** The primary fund supporting the operations of City government. This fund is primarily financed through tax revenue. It accounts for all revenues and expenditures of the City government except those for which a dedicated fund has been created.

**GENERAL OBLIGATION DEBT:** A general obligation (GO) bond is a municipal bond backed by the credit and taxing power of the issuing jurisdiction rather than the revenue from a given project. General obligation bonds are issued with the belief that a municipality will repay its debt obligation through taxation or other revenues. No assets are used as collateral.

**GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA):** Professional association of state, provincial, and local finance officers in the United States and Canada.

**GOVERNMENTAL FUND:** Funds generally used to account for tax-supported activities. There are five different types of governmental funds; the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds.

**HEART AND LUNG ACT:** Also known as the Enforcement Officers Disability Benefit Act, this Act requires that public safety personnel who are temporarily disabled from an injury that occurs during the performance of duty be fully compensated and continue to receive their employee salary and benefits without paying taxes.

**HOME RULE CHARTER:** A home rule municipality in Pennsylvania is incorporated under its own unique charter, which is created pursuant to the state's Home Rule and Optional Plans Law and approved by referendum. Philadelphia became the first home rule city in Pennsylvania in 1951.

**IAFF:** International Association of Fire Fighters, Local 22. One of the bargaining units for unionized City employees.

**INDEMNITY:** A sum of money paid as compensation against damage, loss, or injury.

**INTERNAL SERVICES:** Services provided by administrative agencies to other City agencies. These administrative agencies include the Office of Fleet Management, Department of Public Property, Office of Innovation and Technology, Office of the Director of Finance, Law Department, Procurement Department, Office of the Chief Administrative Officer, and the Office of Human Resources.

**LGBTQ+:** Lesbian, Gay, Bisexual, Transgender, Queer/Questioning, and Others.

**LOCALLY-GENERATED NON-TAX REVENUE:** Revenue received from sources other than taxes, grants from federal and state government, and inter-fund transfer payments. Includes user fees, fines, rents, proceeds of asset sales, interest earnings, and payments in lieu of taxes from nonprofit organizations.

**LONG-TERM OBLIGATIONS:** Commitments the City has made that require the expenditure of funds after the current fiscal year. These commitments include outstanding debt, long-term leases, and pension payments to retirees.

**MINORITY-, WOMEN-, AND DISABLED-OWNED BUSINESS ENTERPRISES (M/W/DSBES):** The Office of Economic Opportunity ensures that M/W/DSBE firms receive an equitable share of contracting opportunities with the City of Philadelphia.

**MODIFIED ACCRUAL:** An accounting method commonly used by government agencies that combines accrual-basis accounting with cash-basis accounting, which recognizes revenues when they become available and measurable and, with a few exceptions, recognizes expenditures when liabilities are incurred.

**MUNICIPAL BOND:** A bond issued by a local government and that is generally used to finance public projects such as roads, schools, airports, and infrastructure-related capital expenses and repairs.

**OBLIGATIONS:** Monies spent by the City in the course of operations during a fiscal year. Synonym for expenditures.

**ORDINANCE:** An ordinance is a law enacted by a municipal body, such as City Council.

**OVERTIME:** The amount of time individuals work beyond their normal working hours.

**PICA:** The Pennsylvania Intergovernmental Cooperation Authority (PICA) was created by the Commonwealth of Pennsylvania in 1991 to provide financial assistance to the City of Philadelphia in overcoming a severe financial crisis. PICA has certain financial and oversight functions, including issuing refunding bonds and granting or lending the proceeds to the City, exercising financial review and advisory powers, and approving the City's annual and amended five-year financial plans.

**QUARTER (Q):** The three-month period on a financial calendar that acts as a basis for reporting. The four-quarter breakdown for the City of Philadelphia is July 1 through September 30 (Q1), October 1 through December 31 (Q2), January 1 through March 31 (Q3), and April 1 through June 30 (Q4).

**QUARTERLY CITY MANAGER’S REPORT (QCMR):** A summary report on the finances and management of the City. The purpose of the report is to provide senior management of the City, external stakeholders, and the general public with a clear and timely summary of the City’s progress in implementing the financial and management goals of the current fiscal year of the City’s Five Year Financial Plan, both on a “To Date Actual” basis and on a “Forecast for Full Year” basis. Sections of the QCMR include General Fund revenues and obligations; departmental full-time positions, leave-usage, and service delivery reports; Water, Aviation, and Grants Fund reports; and a cash flow forecast.

**RATING AGENCY:** These are private companies, such as Moody’s, Standard & Poor’s, and Fitch Ratings, that assign credit ratings to government entities. These ratings assess the debtor’s ability to pay back debt and the debtor’s likelihood of default.

**RECESSION:** A business cycle contraction resulting in slowdown in economic activity.

**REQUEST FOR PROPOSAL (RFP):** A solicitation often made through a bidding process by the City for the procurement of a commodity or service. Potential suppliers submit business proposals that are evaluated on pre-determined requirements.

**REVENUE:** Funds collected by the City to finance operations during a fiscal year. All types of General Fund revenue are classified into one of four categories: Taxes, Locally-Generated Non-Tax Revenue, Revenue from Other Governments, and Revenue from Other Funds.

**REVENUE FROM OTHER FUNDS:** Payments to the General Fund from the Water Fund, Aviation Fund, Grants Revenue Fund, and other City funds. These payments are reimbursements for costs incurred by the General Fund to support operations primarily financed through other funds, such as operations of the Philadelphia Water Department, the city’s two airports, and activities financed by grants from the federal or state government.

**REVENUE FROM OTHER GOVERNMENTS:** Financial assistance received from the federal government, the Commonwealth of Pennsylvania, or other governmental units, such as the Philadelphia Parking Authority. This assistance is used to finance specific programs or reimburse specific costs that are paid by the General Fund.

**SIX YEAR CAPITAL PROGRAM:** A six-year plan for financing long-term capital projects that lead to the physical development of the city and serves as the blueprint for capital improvements for the City. Included in the program is the name of each project and the amount forecasted to be expended in each year as well as the proposed method of financing the projects.

**TARGET BUDGET:** Current target of revenues, expenditures, and cash flows by covered funds compared to budgeted revenues, expenditures, and cash flows by covered funds. This is the budget amount departments anticipate spending, given their total appropriations. Targets are set by departments and the Budget Office in partnership after the annual budget is adopted.

**UNFUNDED PENSION LIABILITY:** An actuarial calculation of the difference between accrued liabilities for pension benefits payable to past and current City employees and the value of Pension Fund assets.