The background of the slide features a repeating pattern of the Philadelphia Sheriff's Office logo, which consists of a yellow seven-pointed star with a central seal, set against a dark blue background. The text is centered in a white serif font.

**PHILADELPHIA SHERIFF'S OFFICE  
FISCAL YEAR 2022 BUDGET TESTIMONY  
MAY 19, 2021**

## DEPARTMENT MISSION & PLANS

- **Mission:** The Sheriff's Office of the City and County of Philadelphia is committed to service, procedural justice, and the sanctity of human life.
- Our duties, as a law enforcement agency, involve the following:
  1. Protecting the lives, property, and rights of all people within a framework of service
  2. Uncompromising integrity
  3. Fiscal responsibility
  4. Professionalism
  5. Vigilance
  6. Bias-free conduct

# Current Deputy Staffing Configuration:

- **Court Houses**

- Juanita Kidd Stout Center for Criminal Justice
- 1501 Family Court
- City Hall
- Traffic Court
- Widener Building

- **First Judicial Probation**

- 714 Market (Deputies operate building security)

# Plans for Fiscal Year 2022:

- **Law Enforcement**

- **Strategic Goals**

1. To increase the number of deputies on the force so that we can better serve the courts and assist the City with law enforcement requests.
2. To support the professional development of all deputies. This goal will be accomplished through continuing our training program, which includes tactical training and active shooter training.
3. To increase the effectiveness of our gun lock distribution and weapon recovery programs.
4. To educate property owners on how to prevent sale of their properties when possible; and to assist previous homeowners in retrieving any excess proceeds from the sale of their properties through the Home Asset Recovery Team called (H.A.R.T)

# Plans for Fiscal Year 2022:

- **Law Enforcement**

- **Strategic Initiatives**

1. **Professional Development**: Increase and improve the quality of our uniform personnel, through implementing more intense training, purchasing state of the art equipment, and increasing our personnel so that all our duty stations can be secured.
2. **Overtime Management**: The primary way that we can reduce overtime is to hire more deputies. Our most recent budget request in Class 100 accounts for full staffing. Additionally, we will enforce overtime protocols. Please see “Overtime Action Plan” for full details on our goals for overtime management.

# Plans for Fiscal Year 2022:

- **Law Enforcement**

- Fugitive Warrant Unit: **The Sheriff's Fugitive Warrant Unit is a 7 day a week, 24-hour operation.** In the Warrant Units travels they have made numerous weapons and narcotics arrests. We may not hear of the great work this unit does. But it should be noted they are very impactful and significant in their effort to make the streets safer for the citizens of Philadelphia. As previously noted, we don't hear of the great work of this unit. But we also don't hear of complaints. Despite the volume of warrants executed yearly, this whole heartedly is due to the following:

1. **Command and Supervisions' daily review of Policy, Procedure and Tactics.**
2. **As well as the positive attitude, professionalism, and motivation the officers exhibit when carrying out their daily assignments.**

# Plans for Fiscal Year 2022:

## • Law Enforcement

### The Sheriffs Fugitive Warrant Unit is responsible for executing the following:

1. Orders: Protection from Abuse, Custody, Court Orders (Written directly from a Judge)
2. Warrants: Bench Warrants, FOJ (Fugitive of Justice), AOJ (Arrest other Jurisdiction),
3. Probation Violation, Custody, Judicial Body Warrants, Governors Warrants, Child Support,
4. Delinquency, Dependency, Scofflaw, Arrest Warrants, Orphans Court, Divorce Court.
5. Other Responsibilities: Dignitary Protection, Civil Unrest Support (Police & Court Command),
6. Backup of Civil Division on Evictions (Those with a propensity of violence), Tactical Response Team Support.
7. Task Forces: FBI, Bureau of Narcotics, OVP (Mayors Task Force on Violent Crime)

# Warrant Unit Statistics: January to February 2021

YEARLY TALLY SHEET		Jan-21							
Totals for January 2021		169 Warrants							
DATE	Bench Warrants	Violation of Probation	Arrest Warrants	Custody	Protection from Abuse	Evictions	Guns	Criminal Warrants	
1	1	6	0	0	0	0	0	0	
2	3	0	0	0	5	0	0	0	
3	2	0	0	0	5	0	0	0	
4	0	5	1	0	4	0	0	0	
5	2	6	0	1	2	0	0	0	
6	2	0	0	0	0	0	0	0	
7	0	4	0	0	2	0	0	0	
8	2	1	0	0	4	0	0	0	
9	1	0	0	0	4	0	0	0	
10	0	0	0	0	2	0	0	0	
11	0	3	0	0	1	0	0	0	
12	0	0	0	0	5	0	0	0	
13	3	4	0	0	0	0	0	0	
14	0	2	0	1	7	0	0	0	
15	2	1	0	1	0	0	0	0	
16	0	0	0	0	0	0	0	0	
17	0	1	0	0	0	0	0	0	
18	0	0	0	0	0	0	0	0	
19	0	0	0	0	0	0	0	0	
20	3	5	0	0	2	0	0	0	
21	0	4	0	0	2	0	0	0	
22	0	1	0	0	6	0	0	0	
23	1	0	0	0	3	0	0	0	
24	1	0	0	0	1	0	0	0	
25	0	4	0	0	0	0	0	0	
26	3	5	0	0	4	0	0	0	
27	4	2	0	0	0	0	0	0	
28	0	0	0	1	0	0	0	0	
29	1	3	1	0	7	0	0	0	
30	1	1	0	0	6	0	0	0	
31	0	0	0	0	1	0	0	0	
TOTAL:	32	58	2	4	73	0	0	0	

YEARLY TALLY SHEET		Feb-21							
Totals for February 2021		154 Warrants							
DATE	Bench Warrants	Violation of Probation	Arrest Warrants	Custody	Protection from Abuse	Evictions	Guns	Criminal Warrants	
1	0	0	0	0	0	0	0	0	
2	0	0	0	0	0	0	0	0	
3	1	2	0	1	0	0	0	0	
4	0	6	0	0	3	0	0	0	
5	2	5	0	0	3	0	0	0	
6	2	0	0	0	2	0	0	0	
7	3	0	0	0	1	0	0	0	
8	1	5	0	0	3	0	1	0	
9	4	2	0	0	4	0	0	0	
10	1	3	0	0	0	0	0	0	
11	0	2	0	0	1	0	0	0	
12	0	4	0	0	4	1	0	0	
13	1	6	0	0	0	0	0	0	
14	0	0	0	0	0	0	0	0	
15	1	9	0	0	1	0	0	0	
16	3	4	0	0	0	0	0	0	
17	1	4	0	0	1	0	0	0	
18	0	1	0	0	0	0	0	0	
19	1	1	0	0	0	0	0	0	
20	1	0	0	0	2	0	0	0	
21	0	0	0	0	1	0	0	0	
22	2	3	0	0	0	0	0	0	
23	1	5	0	0	1	0	0	0	
24	1	14	0	0	1	0	0	1	
25	2	3	0	0	0	0	0	0	
26	2	6	0	0	1	0	0	0	
27	0	0	0	0	4	0	1	0	
28	0	0	0	0	1	0	0	0	
TOTAL:	30	85	0	1	34	1	2	1	



# Warrant Unit Statistics: March to April 2021

YEARLY TALLY SHEET		Mar-21							
Totals for March 2021				201 Warrants					
DATE	Bench Warrants	Violation of Probation	Custody	Protection from Abuse	Evictions	Guns	Criminal Warrants		
1	1	2	0	0	2	0	0		
2	4	1	0	0	1	0	0		
3	4	6	0	0	2	0	0		
4	3	2	0	0	1	0	0		
5	0	6	0	0	4	0	0		
6	1	0	0	0	3	0	0		
7	1	1	0	0	0	0	0		
8	7	0	0	0	0	0	0		
9	4	7	1	1	0	0	0		
10	3	1	4	0	3	0	0		
11	0	7	0	0	1	0	0		
12	1	2	0	0	5	1	0		
13	0	2	0	0	6	0	0		
14	1	0	0	0	1	0	0		
15	0	0	0	0	3	1	1		
16	3	0	0	0	6	0	1		
17	2	7	0	0	1	0	0		
18	3	0	0	0	4	0	1		
19	2	2	0	0	0	0	0		
20	0	4	0	0	3	0	0		
21	1	1	0	0	4	0	0		
22	2	8	0	0	0	0	0		
23	1	1	0	0	1	0	0		
24	1	1	0	0	0	0	0		
25	2	0	0	0	1	0	0		
26	4	4	0	0	0	0	0		
27	2	0	0	0	2	0	0		
28	0	0	0	0	1	0	0		
29	0	1	0	1	2	0	0		
30	2	3	0	0	1	0	0		
31	3	3	0	0	1	0	0		
<b>TOTAL:</b>	<b>58</b>	<b>72</b>	<b>5</b>	<b>2</b>	<b>59</b>	<b>2</b>	<b>3</b>		

YEARLY TALLY SHEET		Apr-21							
Totals for April 2021				185 Warrants					
DATE	Bench Warrants	Violation of Probation	Custody	Protection from Abuse	Evictions	Guns	Criminal Warrants		
1	1	0	0	0	1	0	0		
2	0	4	0	0	3	0	0		
3	1	1	0	0	4	0	0		
4	1	2	0	0	1	0	0		
5	6	0	0	0	3	0	0		
6	0	2	0	1	0	0	0		
7	1	2	0	0	1	0	0		
8	1	6	0	0	1	0	0		
9	3	6	0	0	6	0	0		
10	1	1	0	0	1	0	0		
11	1	0	0	0	3	0	0		
12	2	1	0	0	2	0	0		
13	8	7	0	0	0	0	0		
14	2	5	0	0	5	0	0		
15	2	1	0	0	5	0	0		
16	1	2	0	1	5	0	0		
17	1	0	0	0	0	0	0		
18	0	0	0	0	0	0	0		
19	3	1	0	0	2	0	0		
20	0	0	0	0	2	0	0		
21	7	1	0	0	2	0	0		
22	0	0	0	1	8	0	0		
23	0	1	0	0	2	0	0		
24	0	1	0	0	2	0	0		
25	0	2	0	0	0	0	0		
26	0	4	0	0	0	0	0		
27	1	2	0	0	3	0	0		
28	4	3	1	0	3	0	0		
29	3	2	0	0	6	0	1		
30	0	1	0	0	1	0	0		
<b>TOTAL:</b>	<b>50</b>	<b>58</b>	<b>1</b>	<b>3</b>	<b>72</b>	<b>0</b>	<b>1</b>		

# Plans for Fiscal Year 2022:

- Real Estate Services

- **Strategic Goals**

1. To complete at least five sales per month. **(Postponed until September 2021)**
2. To broaden the marketplace and to increase the number of participating buyers.
3. To make the process fair and assessable to all citizens.
4. Provide information about how to prevent foreclosure.

## **Strategic Initiatives**

### **1. Professional Service Delivery:**

A. I want to ensure the following:

1. Virtual sales process is as efficient and accessible as possible.
2. Our goal is to make the process state of the art.
3. Our response to all inquiries and claims are done so in a timely manner.

**I am committed to ensuring that all sales processes are handled professionally, and all charges and expenses are correctly applied.**

# Plans for Fiscal Year 2022:

- **Real Estate Services**

## **Strategic Initiatives**

### **2. Financial Integrity and Transparency:**

- a. I am committed to financial integrity and transparency.
- b. I am implementing procedures and processes so that all assets are properly accounted for and managed efficiently.
- c. I am ensuring all escrow monies will be held in custodial accounts.
- d. I am ensuring all expenses will be paid out on a timely basis.
- e. After liens and assessments I am ensuring all unused proceeds will be dispersed to former owners as soon as possible.
- f. I will ensure regular internal audits and reviews will be conducted on all Sheriff sale procedures.

# Home Asset Recovery Team (H.A.R.T)

- The following table provides a listing of, all excess proceeds, returned to property owners from 2012-2021:

2012	\$1,165,512.72
2013	\$967,994.05
2014	\$1,708,970.18
2015	\$2,768,301.45
2016	\$3,717,720.69
2017	\$3,251,206.97
2018	\$3,753,318.05
2019	\$3,821,522.91
2020	\$1,486,820.18
2021	\$1,770,650.46
<b>TOTAL</b>	<b>\$24,412,017.66</b>

# Plans for Fiscal Year 2022:

- **Administration and Organizational Implementation**

- **Strategic Goals**

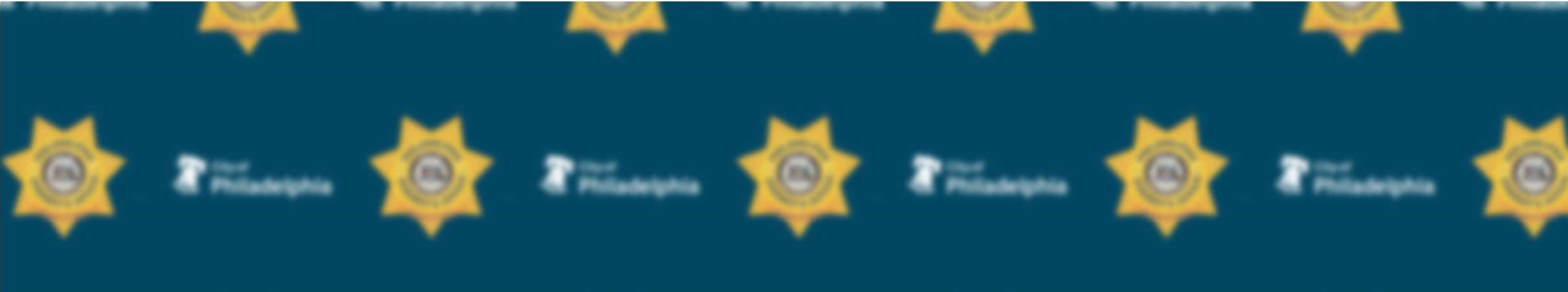
1. To continue to improve the systems of internal controls with respect to finance and accounting.
2. To rectify all audit exceptions left over from the previous administrations.
3. To continue to provide more up-to-date training for officers.
4. To update computer and technical equipment.

- **Strategic Initiatives**

1. **Training**: The Sheriff will continue professional, specialized training. This includes FBI training, and active shooter training for sworn personnel. The Office will provide supervisory and ethics training for both sworn and civilian personnel.

2. **Community Outreach**: The Office will continue to provide quality community outreach initiatives, which include community education workshops, gun lock giveaways and food distribution.

3. **Transparency**: Sheriff Bilal (should this read "I") will continue to create and implement policies, protocols and procedures that ensure every department runs efficiently and ethically.



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