

DEPARTMENTAL SUMMARY BY FUND

(1) (2) (01 General 1 General 2 3 4 5 8 02 1 1 02 1 1 03 1 1 Grants 1 1 Grants 2 3 4 5 8 08 1 1 Grants 2 3 4 5 8 08 1 1 Grants 2 3 4 5 8 08 1 1 6 2 3 4 5 8 6 8 1 6 8 1 14 5 8 1 6 8 1 7 8 1 7 8 1 8 1 1 8 1 1 8 1 1 1 <th>a) b) 200 F 300 F 500 F 500 F 300 F 300 F 400 F 500 C 800 F 100 F 300 F 300 F 300 F</th> <th>Description (4) Employee Compensation Personal Services Employee Benefits Purchase of Services Materials and Supplies Equipment Contributions, etc. Payments to Other Funds Total Employee Compensation Personal Services Employee Benefits Purchase of Services Materials and Supplies Equipment Contributions, etc. Payments to Other Funds Total Employee Compensation Personal Services Employee Benefits Purchase of Services Employee Benefits Purchase of Services Employee Benefits Purchase of Services Materials and Supplies Employee Services</th> <th>Fiscal 2020 Actual Obligations (5) 23,489,160 5,445,679 718,343 362,901 305,791 30,321,874 10,102,618 4,959,294 336,441 192,661 15,591,014</th> <th>Fiscal 2021 Original Appropriation (6) 22,648,673 5,787,749 557,976 217,000 29,211,398 10,927,991 5,165,000 560,500 874,000 17,527,491 23,000,000</th> <th>Fiscal 2021 Estimated Obligations (7) 22,648,673 6,225,749 530,976 244,000 29,649,398 11,047,103 5,165,000 560,500 874,000 17,646,603</th> <th>Fiscal 2022 Proposed Budget (8) 20,380,548 6,087,749 557,976 217,000 27,243,273 10,236,598 5,165,000 560,500 874,000</th> <th>36 Increase or (Decrease) (9) (2,268,125 (138,000 27,000 (27,000 (27,000 (27,000 (27,000 (810,505</th>	a) b) 200 F 300 F 500 F 500 F 300 F 300 F 400 F 500 C 800 F 100 F 300 F 300 F 300 F	Description (4) Employee Compensation Personal Services Employee Benefits Purchase of Services Materials and Supplies Equipment Contributions, etc. Payments to Other Funds Total Employee Compensation Personal Services Employee Benefits Purchase of Services Materials and Supplies Equipment Contributions, etc. Payments to Other Funds Total Employee Compensation Personal Services Employee Benefits Purchase of Services Employee Benefits Purchase of Services Employee Benefits Purchase of Services Materials and Supplies Employee Services	Fiscal 2020 Actual Obligations (5) 23,489,160 5,445,679 718,343 362,901 305,791 30,321,874 10,102,618 4,959,294 336,441 192,661 15,591,014	Fiscal 2021 Original Appropriation (6) 22,648,673 5,787,749 557,976 217,000 29,211,398 10,927,991 5,165,000 560,500 874,000 17,527,491 23,000,000	Fiscal 2021 Estimated Obligations (7) 22,648,673 6,225,749 530,976 244,000 29,649,398 11,047,103 5,165,000 560,500 874,000 17,646,603	Fiscal 2022 Proposed Budget (8) 20,380,548 6,087,749 557,976 217,000 27,243,273 10,236,598 5,165,000 560,500 874,000	36 Increase or (Decrease) (9) (2,268,125 (138,000 27,000 (27,000 (27,000 (27,000 (27,000 (810,505
(1) (2) (01 General 2 3 4 5 8 7 02 02 02 02 02 03 4 5 8 7 7 8 7 8 7 9 1 1 1 1 1 1 1 1 1 1 1 1 1	(3) 100 F a) b) 200 F 300 F 400 E 500 C 800 F 100 E 300 F 200 F 300 F 200 F 300 F 400 E 500 C 800 F 100 E 300 F 200 F 300 F 300 F	(4) Employee Compensation Personal Services Employee Benefits Purchase of Services Materials and Supplies Equipment Contributions, etc. Payments to Other Funds Total Employee Compensation Personal Services Employee Benefits Purchase of Services Materials and Supplies Equipment Contributions, etc. Payments to Other Funds Total Employee Compensation Personal Services Employee Benefits Purchase of Services Employee Benefits Purchase of Services Employee Benefits Purchase of Services Materials and Supplies	Actual Obligations (5) 23,489,160 5,445,679 718,343 362,901 305,791 30,321,874 10,102,618 4,959,294 336,441 192,661 15,591,014	Original Appropriation (6) 22,648,673 5,787,749 557,976 217,000 29,211,398 10,927,991 5,165,000 560,500 874,000	Estimated Obligations (7) 22,648,673 6,225,749 530,976 244,000 29,649,398 11,047,103 5,165,000 560,500 874,000 17,646,603	Proposed Budget (8) 20,380,548 6,087,749 557,976 217,000 27,243,273 10,236,598 5,165,000 560,500 874,000 16,836,098	or (Decrease) (9) (2,268,125 (138,000 27,000 (27,000 (27,000 (27,000
01 General 1 General 2 3 4 5 8 02 1 Water 1 02 1 Water 2 3 4 5 8 7 7 8 8 9 7 7 8 8 9 7 7 8 8 9 7 7 8 8 9 7 7 8 8 7 8 8 7 8 8 7 8 8 7 8 8 7 8 7	100 F a) b) 200 F 300 F 400 F 500 C 800 F 100 F 300 F 200 F 300 F 100 F 300 F 200 F 300 F 300 F	Employee Compensation Personal Services Employee Benefits Purchase of Services Materials and Supplies Equipment Contributions, etc. Payments to Other Funds Total Employee Compensation Personal Services Employee Benefits Purchase of Services Materials and Supplies Equipment Contributions, etc. Payments to Other Funds Total Employee Compensation Personal Services Employee Benefits Purchase of Services Employee Benefits Purchase of Services Employee Benefits Purchase of Services Materials and Supplies	23,489,160 5,445,679 718,343 362,901 305,791 30,321,874 10,102,618 4,959,294 336,441 192,661 15,591,014	22,648,673 5,787,749 557,976 217,000 29,211,398 10,927,991 5,165,000 560,500 874,000 17,527,491	22,648,673 6,225,749 530,976 244,000 29,649,398 11,047,103 5,165,000 560,500 874,000 17,646,603	20,380,548 6,087,749 557,976 217,000 27,243,273 10,236,598 5,165,000 560,500 874,000 16,836,098	(2,268,125 (138,000 27,000 (27,000 (27,000 (2,406,125 (810,505
General General 2 3 4 5 8 0 1 0 2 3 4 5 8 0 1 0 2 3 4 5 8 0 1 0 1 Grants Revenue 2 3 4 5 8 0 1 0 1 0 1 0 1 0 1 0 1 0 1 0 1 0 1 0	a) b) 200 F 300 F 500 F 500 F 300 F 300 F 400 F 500 C 800 F 100 F 300 F 300 F 300 F	Personal Services Employee Benefits Purchase of Services Materials and Supplies Equipment Contributions, etc. Payments to Other Funds Total Employee Compensation Personal Services Employee Benefits Purchase of Services Materials and Supplies Equipment Contributions, etc. Payments to Other Funds Total Employee Compensation Personal Services Employee Benefits Purchase of Services Materials and Supplies	5,445,679 718,343 362,901 305,791 30,321,874 10,102,618 4,959,294 336,441 192,661 15,591,014	5,787,749 557,976 217,000 29,211,398 10,927,991 5,165,000 560,500 874,000 17,527,491	6,225,749 530,976 244,000 29,649,398 11,047,103 5,165,000 560,500 874,000 17,646,603	6,087,749 557,976 217,000 27,243,273 10,236,598 5,165,000 560,500 874,000 16,836,098	(138,000 27,000 (27,000 (27,000 (2,406,125 (810,505
02 Water 02 Water 1 2 3 4 5 8 08 08 Grants Revenue 2 3 4 5 8 1 6 8 1 1 6 8 8 1 1 1 1 1 1 1 1 1 1 1 1 1	300 400 500 800 100 a) b) 200 300 400 500 800 100 800 100 300	Materials and Supplies Equipment Contributions, etc. Payments to Other Funds Total Employee Compensation Personal Services Employee Benefits Purchase of Services Materials and Supplies Equipment Contributions, etc. Payments to Other Funds Total Employee Compensation Personal Services Employee Benefits Purchase of Services Materials and Supplies	718,343 362,901 305,791 30,321,874 10,102,618 4,959,294 336,441 192,661 15,591,014	557,976 217,000 29,211,398 10,927,991 5,165,000 560,500 874,000 17,527,491	530,976 244,000 29,649,398 11,047,103 5,165,000 560,500 874,000 17,646,603	557,976 217,000 27,243,273 10,236,598 5,165,000 560,500 874,000 16,836,098	27,000 (27,000 (2,406,125 (810,505
02 1 Water 2 3 4 5 8 08 1 Grants 2 8 8 08 2 3 4 5 8 4 5 8 8 4 5 8 9 6 8 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	100 F a) b) 200 F 300 f 400 E 500 C 800 F 100 F a) b) 200 F 300 f	Total Employee Compensation Personal Services Employee Benefits Purchase of Services Materials and Supplies Equipment Contributions, etc. Payments to Other Funds Total Employee Compensation Personal Services Employee Benefits Purchase of Services Materials and Supplies	10,102,618 4,959,294 336,441 192,661 15,591,014	10,927,991 5,165,000 560,500 874,000 17,527,491	11,047,103 5,165,000 560,500 874,000 17,646,603	10,236,598 5,165,000 560,500 874,000 16,836,098	(810,505
Water 2 3 4 5 8 08 08 1 Grants Revenue 2 3 4 5 8 8 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	a) b) 200 F 300 F 400 E 500 C 800 F 100 F a) b) 200 F 300 F	Personal Services Employee Benefits Purchase of Services Materials and Supplies Equipment Contributions, etc. Payments to Other Funds Total Employee Compensation Personal Services Employee Benefits Purchase of Services Materials and Supplies	10,102,618 4,959,294 336,441 192,661 15,591,014	10,927,991 5,165,000 560,500 874,000 17,527,491	11,047,103 5,165,000 560,500 874,000 17,646,603	10,236,598 5,165,000 560,500 874,000 16,836,098	(810,505
08 1 Grants Revenue 2 3 4 5 8 4 5 8	200 F 300 F 400 E 500 C 800 F 100 E 100 E a) b) 200 F 300 F	Purchase of Services Materials and Supplies Equipment Contributions, etc. Payments to Other Funds Total Employee Compensation Personal Services Employee Benefits Purchase of Services Materials and Supplies	336,441 192,661 15,591,014	560,500 874,000 17,527,491	560,500 874,000 17,646,603	560,500 874,000 16,836,098	(810,505
08 1 Grants Revenue 2 3 4 5 8	800 F 100 E a) b) 200 F 300 f	Payments to Other Funds Total Employee Compensation Personal Services Employee Benefits Purchase of Services Materials and Supplies					(810,505
Grants Revenue 3 4 5 8	a) b) 200 F 300 f	Employee Compensation Personal Services Employee Benefits Purchase of Services Materials and Supplies					(810,505
Grants Revenue 3 4 5 8	a) b) 200 F 300 f	Personal Services Employee Benefits Purchase of Services Materials and Supplies	12,888,306	23,000.000	10,400,000		
	500	Equipment Contributions, etc. Payments to Other Funds		-,,,,	18,400,000	19,650,000	1,250,000
	000 r	Total	12,888,306	23,000,000	18,400,000	19,650,000	1,250,000
Acute Care Hospital	a) b)	Employee Compensation Personal Services Employee Benefits	30,000	30,000	30,000	30,000	
3 4 5	300 I 400 E 500 0	Purchase of Services Materials and Supplies Equipment Contributions, etc. Payments to Other Funds	5,000	5,000 10,000	5,000 10,000	5,000 10,000	
		Total	35,000	45,000	45,000	45,000	
2 3 4 5	a) b) 200 F 300 F 400 F 500 C	Employee Compensation Personal Services Employee Benefits Purchase of Services Materials and Supplies Equipment Contributions, etc. Payments to Other Funds Total					
_	100 E	Employee Compensation				_	
Departmental 2 Total 3 All Funds 4 5	a) b) 200 F 300 M 400 F 500 0	Personal Services Employee Benefits Purchase of Services Materials and Supplies Equipment Contributions, etc.	33,621,778 23,293,278 1,059,784 555,562 305,791	33,606,664 33,952,749 1,123,476 1,101,000	33,725,776 29,790,749 1,096,476 1,128,000	30,647,146 30,902,749 1,123,476 1,101,000	(3,078,630 1,112,000 27,000 (27,000
8	0UU	Payments to Other Funds Total	58,836,193	69,783,889	65,741,001	63,774,371	(1,966,630

FISCAL 2022 OPERATING BUDGET

DEPARTMENTAL SUMMARY INCREASES AND DECREASES ALL FUNDS

ATING BUD	GEI		A	LL FUNDS		
						No. 36
	Class 100	Class 200	Class 300/400	Class 500	Other Classes	Total
	(2)	(3)	(4)	(5)	(6)	(7)
Reduction	116,402					116,402
artment	(2,384,527)	300,000				300,00
tracts ; PRISM		(438,000)	27,000			27,00
ISM				(27,000)		(27,00
I General Fund:	(2,268,125)	(138,000)	27,000	(27,000)		(2,406,12
irtment and	(810,505)					(810,50
						(0.4.0
tal Water Fund:	(810,505)					(810,50
		1,250,000				1,250,00
otal Grant Fund:		1,250,000				1,250,00
Total- All Funds	(3,078,630)	1,112,000	27,000	(27,000)		(1,966,63
	Reduction artment tracts ; PRISM ISM I General Fund: artment and otal Water Fund:	Class 100 (2) Reduction artment (2,384,527) tracts ; PRISM ISM I General Fund: (810,505) otal Grant Fund: Image: Class Image: Class 100 Image: Class Image: Clas Image:	100 200 (2) (3) Reduction 116,402 artment (2,384,527) (2,384,527) 300,000 tracts (438,000) ; PRISM 1 ISM 1 ISM 1 Ist General Fund: (2,268,125) (810,505) 1 Ital Water Fund: (810,505) Ital Water Fund: (1,250,000) Ital Grant Fund: 1,250,000	Class Class Class 100 200 300/400 (2) (3) (4) Reduction 116,402 (2,384,527) artment (2,384,527) 300,000 tracts (2,384,527) 300,000 (FRISM (2,268,125) (138,000) 27,000 ISM (2,268,125) (138,000) 27,000 Istal Water Fund: (810,505) (138,000) 27,000 Ital Water Fund: (810,505) (138,000) (1,250,000) Ital Grant Fund: 1,250,000 (1,250,000) (1,250,000)	Class Class Class Class Class Class Solution Solution	Class Class Class Class Class Other 100 200 300/400 500 Classes (2) (3) (4) (5) Classes (2) (3) (4) (5) Classes (2) (3) (4) (5) Classes (6) (2) (3) (4) (5) (6) Reduction 116,402 300,000 (5) (6) tracts (2,384,527) 300,000 27,000 (27,000) ISM (2268,125) (138,000) 27,000 (27,000) (27,000) ISM (810,505) (138,000) 27,000 (27,000) (27,000) Ital Water Fund: (810,505) (810,505) (27,000) (27,000) ttal Water Fund: (810,505) (1,250,000) (21,000) (21,000) ttal Grant Fund: (1,250,000) (21,000) (21,000) (21,000)

DEPARTMENTAL SUMMARY PERSONAL SERVICES

D-					·	Ne				
	rtment REVENUE					No.		36		
		Fis	cal 2020		Fiscal 2021		Fis	scal 2022	Increase	Increase
Line		Actual	Actual	Budgeted	Estimated	Increment	Budgeted	Department	(Decrease)	(Decrease)
No.	Category	Positions	Obligations	Positions	Obligations	Run -PPE	Positions	Request	in Pos.	in Requirements
		6/30/20				12/21/20			(Col. 8 less 5)	(Col. 9 less 6)
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)
A. S	ummary by Object Class	ification - A	ll Funds							
1	Lump Sum		204,976		192,123			180,000		(12,123)
2	Full Time	607	32,161,603	668	33,031,207	594	620	29,603,589	(48)	(3,427,618)
3	Bonus, Gross Adj.		(6,810)		1,763					(1,763)
4	PT, Temp/Seas, Bd , SCG		753,645		50,000			50,000		
5	Overtime		470,698		413,510			806,557		393,047
6	Holiday Overtime									
7	Shift/Stress		9		4,173			7,000	1	2,827
8	H&L, IOD, LT-Sick		7,656		3,000					(3,000)
9										
	Total	607	33,591,778	668	33,695,776	594	620	30,647,146	(48)	(3,048,630)
<i>B.</i> S	ummary of Uniformed Pe	ersonnel Ind	luded in Above	- All Funds	5					· · · ·
1	Lump Sum									
2	Full Time - Uniform									
3	Bonus, Gross Adj.									
4	PT, Temp/Seas, Bd , SCG									
5	Overtime - Uniform									
6	Unused Uniform Leave								1	
7	Shift/Stress									
8	H&L, IOD, LT-Sick								1	
9									1	
	Total									
C. S	ummary by Object Class	ification - G	eneral Fund							
1	Lump Sum		150,076		111,123			100,000		(11,123)
2	' Full Time	402	22,331,038	436	22,275,104	398	399	19,980,548	(37)	(2,294,556)
3	Bonus, Gross Adj.	-	(9,418)		1,763			- , ,	(-)	(1,763)
	PT, Temp/Seas, Bd, SCG		715,884		.,					(,, , , , , , , , , , , , , , , , , ,
5	Overtime		294,588		257,510			300,000		42,490
6	Holiday Overtime		,		,					_,
7	Shift/Stress		9		173					(173)
8	H&L, IOD, LT-Sick		6,982		3,000					(3,000)
9	.,,		5,002		5,000					(2,000)
-	Total	402	23,489,160	436	22,648,673	398	399	20,380,548	(37)	(2,268,125)
D. S	ummary of Uniformed Pe			i				.,	()	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
1	Lump Sum									
	Full Time - Uniform									
3	Bonus, Gross Adj.									
4	PT, Temp/Seas, Bd , SCG									
5	Overtime - Uniform									
6	Unused Uniform Leave									
7	Shift/Stress									
8	H&L, IOD, LT-Sick									
9	102, 102, L1-010K									
3	Total									
	1 U AI									

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FISCAL 2022 OPERATING BUDGET

PERFORMANCE MEASURES AND RACIAL EQUITY

REVENUE

Department

Responses to Racial Equity Questions

Racial Equity Questions for Existing Budget

What programs or policies does your office administer to improve racial equity in the following areas? What impact have they had on output and outcomes measures related to racial equity?

· A Safer and More Just Philadelphia · Health Equity for All · Quality Education for All

No.

· Inclusive Economy and Thriving Neighborhoods · Diverse, Efficient, and Effective Government

36

Revenue administers a variety of programs that assist homeowners who are experiencing hardship. In FY20, Real Estate Relief programs provided Philadelphia homeowners over \$171 million in tax relief and \$17.5 million in water bill savings. These programs include:

a) Tiered Assistance Program (TAP): over 40,000 enrollees; a water affordability program that offers affordable water bills based on household income and offers debt forgiveness on previous water account balances once the customer makes 24 complete monthly payments.

b) Senior Citizen Discount Program: over 24,000 low-income seniors received a 25% discount on their monthly water bill.

c) Owner Occupied Payment Agreement (OOPA): 10,093 enrollees; anyone can qualify for an OOPA, which gives homeowners an affordable monthly payment for delinquent Real Estate Taxes, and forgiveness for interest and penalty, based on income. For very low-income households are as low as \$0 a month.

d) Homestead Exemption: about 229,000 enrollees; reduces the assessed value of a property for homeowners. Anyone who owns and lives in their home is eligible. Most homeowners save up to \$629 on their Real Estate Tax bill.

e) Low-income Senior Citizen Tax Freeze: 18,267 enrollees; low-income seniors can qualify for a "frozen" Real Estate Tax bill that does not increase, even if rates or assessments go up.

f) Long-time Owner Occupants Program: 15,910 enrollees; limits a property's assessment increase to 50% and locks in that assessment for as long as the owner qualifies. Homeowners must fall into income limits and have lived in their home for at least 10 years.

Revenue also administers the Community Development Corporation (CDC) Tax credit that gives businesses a credit against their Business Income and Receipts liability for qualified donations to participating CDCs. Participating CDCs contribute to and lead economic development initiatives in commercial corridors throughout the city. In FY20, 42 community organizations participated, receiving a collective \$3.76 million in donations.

Have you involved internal and external stakeholders, including marginalized communities of color, in your department's budget process and program/policy design?

The Department of Revenue has not involved internal or external stakeholders in the budget process; however, we have worked collaboratively with stakeholders in the design of various programs including the Owner-Occupied Payment Agreement and Earned Income Tax Credit outreach plans. In addition, when developing and enhancing the Tiered Assistance Program (TAP) the Department works with internal stakeholders from the Law Department, Water Department, and Office of Immigrant Affairs and with external stakeholders from Community Legal Services, the Utility Emergency Services Fund, and the Tenant Union Representative Network.

How is your department using its budget to create an inclusive, anti-racist workplace?

The Department of Revenue promotes an inclusive and anti-racist workplace. The department has utilized budgeted resources to ensure that the policies and procedures initiated by the Administration have been implemented throughout the department with the support of executive leadership. In addition, by using budgeted dollars to develop the first ever mentorship program the department was able to promote training and professional development opportunities. Further, the department invested in additional memberships to various professional organizations such as American Society for Quality, Association of Government Accountants, Association of Talent Development, Federation of Tax Administrators, Government Finance Officers Association, National Society of Accountants, Pennsylvania Institute of Public Accountants, Project Management Institute, Society of Human Resources Management that support the values of the department and fosters an anti-racist environment.

The Department also actively works to showcase the diversity of staff in its internal and external communications such as employee spotlights in our internal newsletter, and interview and topic selection for the Department's blog and video projects. These intentional choices are designed to elevate our racial and cultural diversity and to better connect our message to staff and the public.

In FY22, the department will invest an additional \$40,000 in professional services dollars to provide resources and support in developing and implementing the Racial Equity Strategy Action Plan.

71-53EZ (Program Based Budgeting Version)

CITY OF PHILADELPHI	Α
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FISCAL 2022 OPERATING BUDGET

PERFORMANCE MEASURES AND RACIAL EQUITY

Department	No.	Program			No.
REVENUE	36	EXECUTIVE DIRE	CTION & ADMINISTI	RATION	10
	Program	n Description			
This program provides leadership for the Department includes fiscal and info					ces it needs, and
	Progra	m Objectives			
Due to COVID-19 safety protocols, Revenue will modify relationships to continue the strategy of meeting taxpay example, participating in stakeholder events held virtua Continue efforts to modernize the Department's techno service options while increasing efficiency. This project The Data and Research unit will support the Philadelph maintaining full reporting and data analysis during the tr capabilities, improve work processes and generate add	ers where they are ly. ogy by replacing th will take 2-3 years t ia Revenue Integrat ansition period. Re itional revenues thr	to increase assistance e legacy tax system, v to complete from FY2 ed System Manager (venue will leverage PF ough more efficient co	e program enrollment, which will improve the 1. PRISM) project and s RISM and data analyti	, however in a modifier e customer experience system implementation ics software to increa	ed form. For e and expand self- on while
	Performa	nce Measures			
Description		Fiscal 2020 Year-End	Fiscal 2021 Year-to-Date (Q1 + Q2)	Fiscal 2021 Target	Fiscal 2022 Target
(1)		(2)	(3)	(4)	(5)
Percent of budgeted positions filled		88.8%	88.5%	90.0%	92.0%
<u>Comments:</u>					
Comments:					
Comments:		1 1			
<u>Comments:</u>					
-					
<u>Comments:</u>					
71-53EZ (Program Based Budgeting Version)					

PROGRAM SUMMARY - ALL FUNDS

FISCAL 2022 OPERATING BUDGET

-		-	-			
Department		No.	Program			No.
REVENUE		36		CTION & ADMINISTR	RATION	10
		Summa	ary by Fund			-
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Fund	Fund	Actual	Original	Estimated	Proposed	or
No.		Obligations	Appropriations	Obligations	Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
01	General Fund	8,378,128	7,939,860	8,072,758	7,696,011	(376,747)
02	Water Fund	5,513,466	5,761,237	5,761,237	5,762,121	884
	Total	13,891,594	13,701,097	13,833,995	13,458,132	(375,863)
	Su	mmary of Full 1	ime Positions b	y Fund		
Fund		Actual Positions	Fiscal 2021	Increment Run	Fiscal 2022	Inc. / (Dec.)
No.	Fund	6/30/20	Budgeted	PPE 12/21/20	Budgeted	(Col. 6 less 4)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
01	General Fund	64	71	68	68	(3)
02	Water Fund	16	17	14	17	
	Total Full Time	80	88	82	85	(3)
			Tax Revenues b			(3)
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Fund	Fund	Actual	Original	Estimate	Proposed	or
No.		Revenues	Budget	Loundto	Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
(1)	(2)	(3)	(4)	(3)	(0)	(7)
	Total					
		elected Associ	ated Capital Pro	iocts		
Dept.		Carry	Fiscal 2021	Fiscal 2021	Fiscal 2022	Fiscal 2022
Where	Description	Forward	Original Approp.		Proposed Budget	Proposed Bdgt
		Forward		Original Approp.		1 0
Appropriated		(2)	(GO Only)	(All Other Sources)	(GO Only)	(All Other Sources)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
	Tet-1					
	Total	alaotad Acacai	atad Operating	Costo		
Dani	3		ated Operating (Else d'Acces	1
Dept.		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Where	Description	Calculated	Calculated	Calculated	Calculated	or
Appropriated		Obligations	Appropriations	Obligations	Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
Finance	Employee Benefits - Civilian	1,730,205	1,760,900	1,826,241	1,726,652	(99,589)
Finance	Employee Benefits - Uniform					
	Total	1,730,205	1,760,900	1,826,241	1,726,652	

F	CITY OF PHILADELPH			PROGRAM	SUMMARY	
Departmen	nt	No.	Program			No.
REVEN	NUE	36	EXECUTIVE DIRE	CTION & ADMINIST	RATION	10
Fund		No.				
GENER	RAL	01				
	T	1	nary by Class			
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Class	Description	Actual	Original	Estimated	Proposed	or
		Obligations	Appropriations	Obligations	Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
100	Employee Compensation					
a)	Personal Services	4,463,995	4,628,135	4,673,629	4,451,932	(221,697
b)	Employee Benefits					
200	Purchase of Services	3,058,926	2,778,749	2,893,153	2,711,103	(182,050)
300	Materials and Supplies	405,240	340,976	313,976	340,976	27,000
400	Equipment	144,176	192,000	192,000	192,000	
500	Contributions, Indemnities and Taxes	305,791				
700	Debt Service					
800	Payments to Other Funds					
900	Advances and Misc. Payments					
	Total	8,378,128	7,939,860	8,072,758	7,696,011	(376,747
		Summa	ary of Positions			
		Actual	Fiscal 2021	Increment	Fiscal 2022	Increase
		Positions	Budgeted	Run	Budgeted	or
Code	Category	6/30/20	Positions	PPE 12/21/20	Positions	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
101	Full Time - Civilian	64	71	68	68	(3
105	Full Time - Uniform					
	Total	64	71	68	68	(3)
	Sele	cted Associated	Non-Tax Reven	ues by Type	-	
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
	Description	Actual	Original	Estimate	Proposed	or
		Revenues	Budget		Budget	(Decrease)
	(1)	(2)	(3)	(4)	(5)	(6)
	on-Governmental)					
Federal						
State						
	vernments					
Other Fu	nds of the City					
	Total Cogram Based Budgeting Version)					

71-53F (Program Based Budgeting Version)

SCHEDULE 100 LIST OF POSITIONS BY PROGRAM

Department No. Program No. REVENUE 36 EXECUTIVE DIRECTION & ADMINISTRATION								STRATION	No. 10
und				No.	EXECCT	EBIREOTIO			10
GEN	IERAL			01					
Line No. (1)	Class Code (2)	Title (3)	Salary Range (in dollars) (4)	Fiscal 2020 Actual Pos. 6/30/20 (5)	Fiscal 2021 Budgeted Positions (6)	Increment Run -PPE 12/21/20 (7)	Fiscal 2022 Budgeted Positions (8)	Annual Salary 7/1/21 (9)	Increase (Decreas (Col. 8 less Col. 6 (10)
		EXECUTIVE OFFICE (360511):							
1 2		Administrative Assistant Chief Counsel	41,886 - 53,848 143,220	1 1	1	1 1	1	55,073	
3 4		Collection Customer Representative Deputy Revenue Commissioner	40,589 - 44,289 127,926	2	1 3	1 3	1 3	43,064 383,778	
5 6 7	D325	First Deputy Revenue Commissioner Revenue Commissioner Tax Analyst Trainee	138,586 159,908 37,983 - 48,833	1 1 1	1 1	1 1	1 1	138,586 159,908	
		Subtotal Executive Office		7	8	8	7	780,409	
8	A620	ADMINISTRATION DIVISION (360512): Administration Unit Director of Operations & Strategic Planning	119,025	1	1	1	1	119,025	
9	1A20	Executive Secretary Subtotal Administration Unit	36,748 - 47,245	1	1 2	1 2	1 2	43,220 162,245	
		Budget & Fiscal Unit		2	2	2	2	162,245	
10	1A04	Clerk 3	40,589 - 44,289	4	3	3	3	130,192	
11	1B29	Contract Clerk	47,163 - 51,885		1		1	47,163	
12	2F69	Contract Coordinator	60,939 - 78,333	1	1	1	1	79,358	
13		Departmental Procurement Specialist	46,200 - 59,403	1	1	1	1	53,630	
14	2A33	Fiscal Officer Subtotal Budget & Fiscal Unit	79,414 - 102,110	1 7	1 7	1 6	1 7	102,110 412,453	
45	01.04	Human Resources Office	00.040 47.405					10,100	
15 16		Administrative Technician	38,910 - 47,465	1	2	1	1	48,490 47,611	
17		Clerical Supervisor 2 Clerk 3	42,769 - 46,786 40,589 - 44,289	1	I	1	1	47,011 41,824	
18		Data Service Support Clerk	37,067 - 40,288	1	1	1	1	41,513	
19		Departmental Human Resources Manager 2	69,409 - 89,241		1	1	1	90,066	
20	1B25	Departmental Payroll Clerk	38,170 - 41,540		1				
21	1B27	Departmental Payroll Supervisor	43,857 - 48,063		1				
22	2H90	Human Resources Professional 1	38,931 - 55,193	2	1	2			
23		Human Resources Professional 2	54,706 - 70,334		1	1	2	157,605	
24		Management Trainee	38,931 - 50,052	1				70.050	
25 26		Occupational Safety Administrator 1 Senior Dept. Human Resource Associate	60,939 - 78,333 60,939 - 78,333	1	1	1	1	79,958	
20	21150	Subtotal Human Resources Office	00,939 - 70,335	8	11	9	8	507,067	

SCHEDULE 100 LIST OF POSITIONS BY PROGRAM

Departm					Program				No.
REVI Fund	ENUE			36 No.	EXECUTI	/E DIRECTIO	N & ADMINIS	STRATION	10
	ERAL			01					
	Class Code (2)	Title (3)	Salary Range (in dollars) (4)	Fiscal 2020 Actual Pos. 6/30/20 (5)	Fiscal 2021 Budgeted Positions (6)	Increment Run -PPE 12/21/20 (7)	Fiscal 2022 Budgeted Positions (8)	Annual Salary 7/1/21 (9)	Increase (Decrease (Col. 8 less Col. 6 (10)
28	2L08 2L04	Operations & Continous Improvement Office Administrative Services Supervisor Administrative/Technical Trainee Clerk 3	42,934 - 55,193 37,983 - 48,833 40,589 - 44,289	1	1	1	1 1 1	55,136 37,983 43,049	
30 31	2L03 A620	Management Trainee Manager of Operations & Cont. Improvement Special Asst. to the Revenue Commiss.	38,931 - 50,052 80,000 63,972	1	1	1	1	80,000	
		Stores Worker Subtotal Operations & CI Unit	38,170 - 41,540	2 6	2 6	2 5	2 6	84,930 301,098	
35	1D41 7M07	Outgoing Mail Processing Center (360519) Data Service Support Clerk Office Machinery Equipment Operator Semiskilled Laborer	37,067 - 40,288 39,379 - 42,914 37,067 - 40,288	2	1 2 5	1 2 5	1 2 5	41,113 87,053 197,933	
		Subtotal OMPC Special Projects & Strategic Planning Unit		7	8	8	8	326,099	
38	2L17 2L01	Administrative Specialist 2 - Confidential Administrative Technician Project Coordinator	54,706 - 70,334 36,910 - 47,465 55,000 - 65,000	1 1	1	1 1	1 1 1	54,706 48,290 55,000	
		Project Manager Senior Dept. Human Resource Associate Subtotal Special Projects & Strat. Planning	70,000 60,939 - 78,333	1 3	1 3	1 1 4	1 1 5	70,000 79,158 307,154	
42 43 44	2L16 2H90	Training & Development Office Administrative Specialist 1 Human Resources Professional Training and Developent Manager	42,934 - 55,193 38,931 - 55,193 69,409 - 89,241		1	1	1	48,833 79,951	
		Subtotal Training & Development Unit			2	1	2	128,784	
		SUBTOTAL ADMINISTRATIVE SERVICES		33	39	35	38	2,144,900	

SCHEDULE 100 LIST OF POSITIONS BY PROGRAM

Departr	ment			No.	Program				No.
	/ENUE			36	EXECUTI	/E DIRECTIO	N & ADMINIS	STRATION	10
Fund				No.					
GEN	VERAL			01					
				Fiscal	Fiscal		Fiscal		Increase
			Salary	2020	2021	Increment	2022	Annual	(Decrease
Line	Class	Title	Range	Actual Pos.	Budgeted	Run -PPE	Budgeted	Salary	(Col. 8
No.	Code		(in dollars)	6/30/20	Positions	12/21/20	Positions	7/1/21	less Col. 6)
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
		TECHNICAL, POLICY & RESEARCH (360513)							
45		Technical Staff	100.000					100.000	
45		Director of Policy & Planning	109,803	1	1	1	1	109,803	
46	2B04	Collection Representative Supervisor	42,934 - 55,193			1	1	56,018	1
47	2B34	Revenue Examiner 4	74,416 - 95,673	1	1	1	1	97,498	
48	2B40	Tax & Revenue Conferee	63,256 - 81,322	2	4	3	3	226,110	(1
49	2B41	Tax & Revenue Conferee Supervisor	79,414 - 102,110	1	1	1	1	103,935	
		Subtotal Technical Staff		5	7	7	7	593,364	
		Policy & Outreach Unit							
50	A620	Communications & Outreach Manager	72,400	1	1	1	1	72,400	
51	D402	Deputy Revenue Commissioner	127,926	1					
52	L153	Legal Assistant	26,352 - 39,527	1	1	1			(1
53	2J04	Public Information Officer	56,131 - 72,161	1	1	1	1	73,586	
54	2J03	Public Relations Specialist 2	51,109 - 65,712	1	1	1	1	62,889	
55	A620	Revenue Policy Analyst	75,000	2	2	2	2	150,000	
56	A620	Senior Revenue Policy Analyst	100,162	1	1	1	1	100,162	
57	A620	Web Content Manager	61,800	1	1	1	1	61,800	
		Subtotal Policy & Outreach Unit		9	8	8	7	520,837	(1
		Data & Research Unit							
58		Director of Research	117,250	1	1	1	1	117,250	
59		Data Intelligence Analyst	74,242	1	2	1	2	148,484	
60	A620		65,000-75,000	6	5	6	5	341,564	
61	A620	Data & Research Manager	82,400	2 10	1 9	2 10	1 9	82,400	
		Subtotal Data & Research Unit		10	9	10	9	689,698	
	\$	SUBTOTAL TECHNICAL, POLICY & RESEARCH		24	24	25	23	1,803,899	(1
		PROGRAM TOTAL		64	71	68	68	4,729,208	(3
				-				, , .,	(-
71-531	(Progra	m Based Budgeting Version)		I				L	I

		CITY OF PHIL				SCHEDULE 100 LIST OF POSITIONS						
		FISCAL 2022 OPER	RATING	BUDGE	<u> </u>	BY PROGRAM						
Depart	ment				No. Program						No.	
RE۱	/ENUE				36	EXECUTI	VE DIRECT	ION & ADM	INISTRATION	1	10	
Fund					No.							
GEI	NERAL				01							
Line No. (1)	Class Code (2)	Title (3)			Salary Range (in dollars) (4)	Fiscal 2020 Actual Pos. 6/30/20 (5)	Fiscal 2021 Budgeted Positions (6)	Increment Run -PPE 12/21/20 (7)	Fiscal 2022 Budgeted Positions (8)	Annual Salary 7/1/21 (9)	Inc. (Dec.) (Col. 8 less Col. 6) (10)	
1 2 3		Full-time Civilian Regular Overtime Lump Sum Payouts				64	71	68	68	4,729,208 70,000 25,000	(3)	
Total G	oross Re	quirements				64	71	68	68	4,824,208	(3)	
		Plus: Earned Increment								19,318		
		Plus: Longevity								1,160		
		Less: (Vacancy Allowance)								(392,754)		
			Total Bu	udget Request						4,451,932		
	1		T	Summa	ary of Personal	Services		1				
				al 2020		iscal 2021	1		al 2022	Inc. / (Dec.)	Inc. / (Dec.)	
Line			Actual	Actual	Budgeted	Estimated	Increment	Budgeted	Department	in Require.	in Bud. Pos.	
No.		Category	Positions	Obligations	Positions	Obligations	Run -PPE	Positions	Request	(Col. 9	(Col. 8	
		/= \	6/30/20			(-)	12/21/20	<i>(</i> -)	<i>(</i> -)	less Col. 6)	less Col. 5)	
(1)		(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	
	Lump S		-	30,581		3,096			25,000	21,904		
		ne - Civilian	64	4,365,898	71	4,608,228	68	68	4,356,932	(251,296)	(3)	
	1	ne - Uniform		(40.040)		(007)				007		
4	1	Gross Adj.	-	(12,013)		(237)				237		
5	1	mp/Seas, Bd, SCG		33,109		60.400			70.000	7 504		
6	1	ne - Civilian		46,311		62,469			70,000	7,531		
7		ne - Uniform										
8		d Uniform Leave	-	40		70				(70)		
9 10	Shift/St		-	12		73				(73)		
	Π&L, IC	DD, LT-Sick	-	97								
10 11 12												

71-53J (Program Based Budgeting Version)

SCHEDULE 200 PURCHASE OF SERVICES BY PROGRAM

Departn	nent	No.	1	No.		
REV	'ENUE	36	EXECUTIVE DIRE	CTION & ADMINIST	RATION	10
und	-	No.			-	-
GEN	IERAL	01				
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Code	Description	Actual	Original	Estimated	Departmental	or
		Obligations	Appropriations	Obligations	Request	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
	•	Schedule 200 - I	Purchase of Serv			
201	Cleaning & Laundering					
202	Janitorial Services					
205	Refuse, Garbage, Silt and Sludge Removal	417	1,000	1,000	1,000	
209	Telephone & Communication	31,925	10,000	10,000	15,000	5,00
210	Postal Services	2,491,472	2,009,800	2,009,800	1,906,103	(103,69
211	Transportation	10,712	12,000	12,000	12,000	
215	Licenses, Permits & Inspection Charges	240				
216	Commercial off the Shelf Software Licenses	38,317	59,000	59,000	40,000	(19,00
220	Electric Current					
221	Gas Services					
222	Steam for Heating					
230	Meals (non-travel) & Official Entertaining	973	1,000	1,000	1,000	
231	Overtime Meals					
240	Advertising & Promotional Activities	945	1,000	1,000	1,000	
250	Professional Services	206,951	258,000	372,404	315,000	(57,40
251	Professional Svcs Information Technology	72,966	62,000	62,000	60,000	(2,00
252	Accounting & Auditing Services	,		,	,	
253	Legal Services					
254	Mental Health & Intellectual Disability Services					
255	Dues	20,125	20,949	20,949	20,000	(94
256	Seminar & Training Sessions	18,893	42,000	42,000	40,000	(2,00
257	Architectural & Engineering Services	.0,000	,	,	.0,000	(=,00
258	Court Reporters					
259	Arbitration Fees					
	Repair & Maintenance Charges	88,079	150,000	150,000	150,000	
	Repaying, Repairing & Resurfacing Streets	00,079	130,000	130,000	130,000	
261	Demolition of Buildings					
262	-					
	Abatement of Nuisances					
	Rehabilitation of Property	EC 000	62.000	62.000	60.000	(2.00
	Maint. & Support - Comp. Hardware & Software	56,906	62,000	62,000	60,000	(2,00
275	Juror Fees					
276	Juror Expenses					
	Witness Fees					
	Insurance & Official Bonds	001				
282	Lease Purchase - Computer Systems	294				
	Lease Purchase - Vehicles					
284	Ground & Building Rental	10.041	00.000	00.000	00.000	
285	Rents - Other	18,811	90,000	90,000	90,000	
286	Rental of Parking Spaces	900				
290	Payments for Care of Individuals					
	Imprest Advances					
298	Payments for Burials & Graves	+				
299	Other Expenses (not otherwise classified)					
	Total	3,058,926	2,778,749	2,893,153	2,711,103	(182,05

FISCAL 2022 OPERATING BUDGET

SCHEDULE 300 - 400 MATERIALS, SUPPLIES & EQUIPMENT BY PROGRAM

	FISCAL 2022 OPERATING BU							
Departm	ent	No.	Program			No.		
REVE	ENUE	36	EXECUTIVE DIRECTION & ADMINISTRATION 10					
Fund		No.						
GEN	ERAL	01						
<u> </u>		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase		
Code	Description	Actual	Original	Estimated	Departmental	or		
		Obligations	Appropriations	Obligations	Request	(Decrease)		
(1)	(2)	(3)	(4)	(5)	(6)	(7)		
		Schedule 300 - I	Materials & Sup	olies				
	Agricultural & Botanical							
	Animal, Livestock & Marine							
303 I	Bakeshop, Dining Room & Kitchen							
	Books & Other Publications	11,629	14,000	14,000	17,905	3,905		
	Building & Construction							
	Library Materials							
	Chemicals & Gases							
	Dry Goods, Notions & Wearing Apparel	2,479			2,000	2,000		
	Cordage & Fibers							
	Electrical & Communication							
	General Equipment & Machinery							
	Fire Fighting & Safety	2,998						
	Food							
	Fuel - Heating & Cooling							
	General Hardware & Minor Tools	886			1,000	1,000		
	Hospital & Laboratory	1,320	1,000	1,000		(1,000		
	Janitorial, Laundry & Household	11,248	1,905	1,905	1,000	(905		
	Office Materials & Supplies	307,493	269,071	242,071	269,071	27,000		
	Small Power Tools & Hand Tools							
	Plumbing, AC & Space Heating							
	Precision, Photographic & Artists	50.000	10.000	40.000	10.000			
	Printing	58,236	40,000	40,000	40,000	(5.000)		
	Recreational & Educational	8,951	15,000	15,000	10,000	(5,000		
	Vehicle Parts & Accessories							
	Lubricants							
	#2 Diesel Fuel							
	Compressed Natural Gas (CNG)							
	Liquid Propane Gas (LPG)							
	Gasoline Other Materials & Supplies (not otherwise classified)							
399 (Other Materials & Supplies (not otherwise classified)							
	Total	405,240	340,976	313,976	340,976	27,000		
			00 - Equipment	010,010	010,010	21,000		
405	Construction, Dredging & Conveying							
	Electrical, Lighting & Communications		6,000	6,000		(6,000		
	General Equipment & Machinery		-,	-,		(1,111		
	Fire Fighting & Emergency							
	Hospital & Laboratory							
	Office Equipment	417	51,000	51,000		(51,000		
	Plumbing, AC & Space Heating		- ,			(-)		
	Precision, Photographic & Artists							
	Recreational & Educational							
	Computer Equipment & Peripherals	81,552	20,000	20,000	71,000	51,000		
	Vehicles					· · ·		
	Furniture & Furnishings	62,207	115,000	115,000	121,000	6,000		
	Other Equipment (not otherwise classified)				•			
	,							
	Total	144,176	192,000	192,000	192,000			

71-53L (Program Based Budgeting Version)

SCHEDULE 500 - 700 - 800 - 900 BY PROGRAM

	FISCAL 2022 OPERATING B	UDGET	BY PROGRAM			
Departn	nent	No.	Program			No.
REV	ENUE	36		ECTION & ADMINIS	TRATION	10
Fund		No.	EXECCTIVE DIV			10
GEN	IERAL	01				
OLI				Fig. 3 1 0001		
Codo	Description	Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Code	Description	Actual Obligations	Original Appropriations	Estimated Obligations	Departmental Request	or (Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(Decrease) (7)
(1)	Schedu	le 500 - Contribi	utions Indemni		(0)	(7)
501	Celebrations				1	
	Meritorious Awards					
	Contributions to Educational & Recreational Org.					
	Payments to Prisoners					
	Refunds					
	Indemnities					
515	Taxes					
517	Contributions to Other Govt. Agencies and Non-Profit Org. not Educational or Recreational					
0584	Employee Claims- Not Workman Comp	9,300				
	Civil Rights- Attorney Fees	47,700				
0589	Other Miscellaneous Claims	248,791				
	Total	305,791				
		Schedule 70	0 - Debt Service	S		
701	Interest on City Debt - Long Term					
702	Principal Payments on City Debt - Long Term					
703	Interest on City Debt - Short Term					
704	Sinking Fund Reserve Payment					
705	Commitment Fee Expense					
706	Arbitrage Payments					
	Total					
		hedule 800 - Pay	ments to Other	r Funds		
801	Payments to General Fund					
803	Payments to Water Fund					
	Payments to Capital Projects Fund					
	Payments to Special Funds					
	Payments to Bond Fund					
	Payments to Other Funds					
809	Payments to Aviation Fund					
812	Payments to Grants Revenue Fund					
[]	Total					
) - Advances and	d Other Miscoll	neous Paymor	ots	
901	Advances to Create Working Capital Funds	- Auvalices all		andous rayiilei		
	Miscellaneous Advances					
302						
	Total					

71-53M (Program Based Budgeting Version)

	CITY OF PHILADEI	_PHIA		SUPPORTING DETAIL: PROFESSIONAL SERVICES AND				
	FISCAL 2022 OPERATIN	G BUDGE	Т	CARE OF		ALS, BY PF	ROGRAM	
Departr	nent		No.	Program			No.	
REV	/ENUE		36	EXECUTIVE D	IRECTION & AD	MINISTRATION	10	
Fund			No.					
GEN	NERAL		01					
			Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase	
			Actual	Original	Estimated	Department	or	
Class	Description		Obligations	Appropriation	Obligations	Request	(Decrease)	
(1)	(2)		(3)	(4)	(5)	(6)	(7)	
	Professional Services (250-254, 257-259)		279,917	320,000	434,404	375,000	(59,404)	
290	Payments for Care of Individuals							
Minor	Name of Contractor	Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Describe purpo		
Object	or Provider	Actual	Original	Estimated	Department	service provid	-	
Code		Obligations	Appropriation	Obligations	Request	applicable, unit		
250	ABSO	29,000	29,000	29,000	23,000	Criminal Backgroun	d Screening	
	Coalition of African Communities Community College of Philadelphia	32,200 33,444		24.000		Creative Services Workforce Develop	mont	
250 250	Community College of Philadelphia Constant Contact Inc.	2,814	2,814	34,000 4,662	6 000	Marketing & Outrea		
	Drugscan	2,016	2,016	2,016		Background Checks		
250	Geneva Worldwide Inc.	5,000	5,000	5,000	5,000	0		
	Globo Solutions	8,500	8,500	8,500	5,000	0 0	U U	
250	Jones Lang LaSalle America	10,000	,	,	,	Review and Survey	-	
250	Jones Lang LaSalle America		20,500	20,500	20,000	General Maintenand		
250	Language Line Service	3,500	10,000	10,000	10,000	Language Access F	Program	
250	LaSalle University	20,000	30,000	30,000	30,000	General Consulting		
250	Various Vendors	20,362	28,500	82,056	35,000	Membership Dues, Conferences		
						and Training		
250	Shu Shu	33,900				Creative Services		
	Superior Moving & Storage	6,215	21,670	21,670		Moving Services		
250	TBD '22				50,000	Expanded Outreach		
050					00.000	Access for the Immi		
250	TBD '22 TBD '21		25.000	25.000	20,000	Racial Equity Initiati		
	TBD '21, '22		25,000 50,000	25,000 50,000	50,000	Tax Regs. Training Technical Writing	& Consultants	
	TBD '21		25,000	50,000	30,000	Training & Develop	ment	
	TBD '22		20,000	00,000	34,000	Workforce Develop		
	Subtotal Class 250	206,951	258,000	372,404	315,000			
251	Acumen	54,349	31,000	31,000	30,000	Database Support a	and Training	
251	CCH Inc.	3,445				IT Services		
251	Miscellaneous Vendors	15,172			10,000	Information Techno	logy Services	
251	Online Consulting Inc.		31,000	31,000		Online Training		
	Subtotal Class 251	72,966	62,000	62,000	60,000			
	Total Drofessional Comisso	270.047	320.000	124 404	375 000			
	Total Professional Services	279,917	320,000	434,404	375,000			
	(Program Based Budgeting Version)							

71-53N (Program Based Budgeting Version)

FISCAL 2022 OPERATING BUDGET

SUPPORTING DETAIL: CLASSES OTHER THAN 250s AND 290, BY PROGRAM

		C DODOL		2000	, AND 200,	BTTROORAM
Depart	ment		No.	Program		No.
RE	VENUE		36	EXECUTIVE D	IRECTION & AD	MINISTRATION 10
Fund			No.			· · ·
GEI	NERAL		01			
Minor	Name of Contractor	Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Describe purpose or scope of
Object	or Provider	Actual	Original	Estimated	Department	service provided. Include, if
Code		Obligations	Appropriation	Obligations	Request	applicable, unit cost of service.
210	Five Thousand Forms Inc.	95,786	105,000	105,000	105,000	Delinquent Real Estate Mailing
210	Triangle Systems	141,166				Postage Coupon Books
210	Pitney Bowes Bank, Inc (Reserve Account)	2,196,490	1,849,300	1,849,300	1,745,103	Mail Center Activities
210	United Parcel Service Inc.	5,430	1,500	1,500	1,500	Express Mail
210	U.S. Postmaster	52,600	54,000	54,000	54,500	PO Boxes
	Class 210 Total	2,491,472	2,009,800	2,009,800	1,906,103	
	Miscellaneous Vendors	38,317	25,000	25,000	15,000	Misc. Software & Licenses
216	TBD '21, '22		34,000	34,000		Economic Impact Analysis Model
	Class 216 Total	38,317	59,000	59,000	40,000	
060	Associated Specialty		00.000	20.000	00.000	Popoir & Mointananas
260	Associated Specialty Bell & Howell	70 604	30,000	30,000		Repair & Maintenance
260 260	Palman Electric Inc.	72,604	70,000 42,200	70,000 42,200		Mail Center Equip. Maintenance Repair & Maintenance- Electrical
260 260	Miscellaneous Vendors	15,475	42,200	42,200		Repair & Maintenance- Electrical Repair & Maintenance- Misc.
200	Class 260 Total	88,079	150,000	150,000	150,000	Repair & Maintenance- Misc.
		00,075	150,000	130,000	130,000	
266	Qless	27,353				Computer Maintenance & Support
266	Xerox	15,622				Computer Maintenance & Support
266	Miscellaneous Vendors	13,931	62,000	62,000	60,000	Computer Maintenance & Support
	Class 266 Total	56,906	62,000	62,000	60,000	
285	Xerox	9,115				Lease Purchase-Copier Upgrade
285	Miscellaneous Vendors	9,696	90,000	90,000	90,000	Lease Purchases-Copiers/Printers
	Class 285 Total	18,811	90,000	90,000	90,000	
320	Paper Mart	241,213	150,000	150,000		Misc. Envelopes
320	Miscellaneous Vendors	66,280	119,071	92,071		Supplies, Paper, Envelopes, etc.
	Class 320 Total	307,493	269,071	242,071	269,071	
0.05		50.000	40.000	40.000	40.000	
325	Miscellaneous Vendors	58,236	40,000	40,000		Misc. Printing
	Class 325 Total	58,236	40,000	40,000	40,000	
420	Miscellaneous Vendors	417	51,000	51,000		Misc. Office Equipment
420	Class 420 Total	417	51,000 51,000	51,000 51,000		Misc. Office Equipment
	Class 420 Total	417	51,000	51,000		
427	Miscellaneous Vendors	81,552	20,000	20,000	71.000	Computer Equip. & Peripherals
	Class 427 Total	81,552	20,000	20,000	71,000	
		··,	,_ J	,•	,	
430	TransAmerican	62,207	115,000	115,000	121,000	Furniture & Furnishings
	Class 430 Total	62,207	115,000	115,000	121,000	
1						

71-530 (Program Based Budgeting Version)

PROGRAM SUMMARY - ALL FUNDS

FISCAL 2022 OPERATING BUDGET

REVENUE 36 EXECUTVE DIRECTION & ADMINISTRATION 10 Summary by Fund Field 2021 Actual Disgators Field 2021 Appropriators Field 2021 Budget Field 2021 Proposed Field 2021 Budget Field 2021 Bu	Department No. Program						
Fund Fiscal 2020 Actual Obligations Fiscal 2021 Obligations Fiscal 2022 Obligations Fiscal 2021 Obligations <td>REVENUE</td> <td><u> </u></td> <td>36</td> <td>EXECUTIVE DIRE</td> <td>CTION & ADMINISTR</td> <td>RATION</td> <td>10</td>	REVENUE	<u> </u>	36	EXECUTIVE DIRE	CTION & ADMINISTR	RATION	10
Fund Fiscal 2020 Actual Obligations Fiscal 2021 Obligations Fiscal 2022 Obligations Fiscal 2021 Obligations <td></td> <td></td> <td>Summ</td> <td></td> <td></td> <td></td> <td></td>			Summ				
No. (1)CD (2)Obligations (3)Obligations (4)Obligations (5)Budget (7)(7)02Water5,513,4665,761,2375,761,2375,762,1218840111111101111111011					Fiscal 2021	Fiscal 2022	Increase
No. (1)CD (2)Obligations (3)Obligations (4)Obligations (5)Budget (7)(7)02Water5,513,4665,761,2375,761,2375,762,1218840111111101111111011	Fund	Fund	Actual	Original	Estimated	Proposed	or
(1) (2) (3) (4) (5) (6) (7) 02 Water 5,513,466 5,761,237 5,761,237 5,762,121 884 0	No.		Obligations	-	Obligations		(Decrease)
02 Water 5.513,466 5,761,237 5,761,237 5,762,121 884		(2)	-		-		
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Summary of Full Time Positions by Fund Fund Actual Positions Fiscal 2021 Increment Run PPE 11/22/20 Fiscal 2022 (c). (loc.) (c). (ises 4) (c). (ises 4) 02 Water 16 17 14 17 10 10 17 14 17 16 17 10 10 17 14 17 17 16 17 10 10 10 17 14 17 17 Summary of Non-Tax Revenues by Fund Fiscal 2020 Actual Revenues Budget Revenues Budget 0 0 0 0 0 0 0 0 0 0 0 0 0 0			-,,	-,	-,,	-,,	
Summary of Full Time Positions by Fund Fund Actual Positions Fiscal 2021 Increment Run PPE 11/22/20 Fiscal 2022 (c). (loc.) (c). (ises 4) (c). (ises 4) 02 Water 16 17 14 17 10 10 17 14 17 16 17 10 10 17 14 17 17 16 17 10 10 10 17 14 17 17 Summary of Non-Tax Revenues by Fund Fiscal 2020 Actual Revenues Budget Revenues Budget 0 0 0 0 0 0 0 0 0 0 0 0 0 0							
Summary of Full Time Positions by Fund Fund Actual Positions Fiscal 2021 Increment Run PPE 11/22/20 Fiscal 2022 (c). (loc.) (c). (ises 4) (c). (ises 4) 02 Water 16 17 14 17 10 10 17 14 17 16 17 10 10 17 14 17 17 16 17 10 10 10 17 14 17 17 Summary of Non-Tax Revenues by Fund Fiscal 2020 Actual Revenues Budget Revenues Budget 0 0 0 0 0 0 0 0 0 0 0 0 0 0							
Summary of Full Time Positions by Fund Fund Actual Positions Fiscal 2021 Increment Run PPE 11/22/20 Fiscal 2022 (c). (loc.) (c). (ises 4) (c). (ises 4) 02 Water 16 17 14 17 10 10 17 14 17 16 17 10 10 17 14 17 17 16 17 10 10 10 17 14 17 17 Summary of Non-Tax Revenues by Fund Fiscal 2020 Actual Revenues Budget Revenues Budget 0 0 0 0 0 0 0 0 0 0 0 0 0 0							
Summary of Full Time Positions by Fund Fund Actual Positions Fiscal 2021 Increment Run PPE 11/22/20 Fiscal 2022 (c). (loc.) (c). (ises 4) (c). (ises 4) 02 Water 16 17 14 17 10 10 17 14 17 16 17 10 10 17 14 17 17 16 17 10 10 10 17 14 17 17 Summary of Non-Tax Revenues by Fund Fiscal 2020 Actual Revenues Budget Revenues Budget 0 0 0 0 0 0 0 0 0 0 0 0 0 0		Total	5,513,466	5.761.237	5.761.237	5,762,121	884
Fund No. Fund Fund Actual Positions 6/30/20 Fiscal 2021 Budgeted Increment Run PPE 11/22/20 (d) Fiscal 2022 Budgeted Inc. / (Dec.) (co. 6 les. 4) (c) 02 Water 16 17 14 17 1 17 14 17 14 17 1 1 14 17 14 17 1 1 14 17 14 17 1 1 14 17 14 17 1 1 14 17 14 17 1 16 17 14 17 14 17 1 16 17 14 17 14 17 1 1 10 17 14 17 14 17 1 1 10 10 10 10 10 10 10 10 1 1 10 10 10 10 10 10 10 10 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>							
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(1) (2) (3) (4) (5) (6) (7) 02 Water 16 17 14 17 02 Water 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100		Fund				-	
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Summary of Non-Tax Revenues by Fund Fund Fund Fiscal 2020 Fiscal 2021 Fiscal 2021 Fiscal 2022 Proposed Increase or No. (2) (3) (4) (5) (6) (7) (2) (7)	02		10	17	14	17	
Summary of Non-Tax Revenues by Fund Fund Fund Fiscal 2020 Fiscal 2021 Fiscal 2021 Fiscal 2022 Proposed Increase or No. (2) (3) (4) (5) (6) (7) (2) (7)							
Summary of Non-Tax Revenues by Fund Fund Fund Fiscal 2020 Fiscal 2021 Fiscal 2021 Fiscal 2022 Proposed Increase or No. (2) (3) (4) (5) (6) (7) (2) (7)							
Summary of Non-Tax Revenues by Fund Fund Fund Fiscal 2020 Fiscal 2021 Fiscal 2021 Fiscal 2022 Proposed Increase or No. (2) (3) (4) (5) (6) (7) (2) (7)							
Summary of Non-Tax Revenues by Fund Fund Fund Fiscal 2020 Fiscal 2021 Fiscal 2021 Fiscal 2022 Proposed Increase or No. (2) (3) (4) (5) (6) (7) (2) (7)		Total Full Time	16	17	11	17	
Fund Fiscal 2020 Fiscal 2021 Fiscal 2021 Fiscal 2021 Fiscal 2022 Fiscal 2022 Increase No. (2) (3) (4) (5) (6) (7) (1) (2) (3) (4) (5) (6) (7) (2) (3) (4) (5) (6) (7) (2) (3) (4) (5) (6) (7) (2) (3) (4) (5) (6) (7) (2) (3) (4) (5) (6) (7) (2) (3) (4) (5) (7) (7) (2) (3) (4) (5) (7) (7) (1) (2) (3) (4) (7) (7) (7) (1) (2) (3) (1) (7) (7) (7) (7) (1) (2) (3) (4) (5) Fiscal 2021 Fiscal 2022 Proposed Bdgt (A)			-			17	
FundFundActual RevenuesOriginal BudgetEstimateProposed Budgetor (Decrease)(1)(2)(3)(4)(5)(6)(7)(1)(2)(3)(4)(5)(6)(7)(1)(2)(3)(4)(5)(6)(7)(1)(2)(3)(1)(2)(1)(2)(1)(1)(2)(3)(1)(2)(1)(2)(1)(1)(2)(2)(3)(4)(5)(6)(7)(2)(3)(4)(5)(6)(7)(1)(2)(3)(4)(5)(6)(7)(1)(2)(3)(4)(5)(6)(7)(1)(2)(3)(1)(2)(3)(1)(2)(1)(2)(1)(2)(1)(2)(1)(2)(1)(2)(1)(2)(1)(2)(1)(2)(1)(2)(1)(2)(1)(2)(1)(2)(1)(2)(1)(2)(1)(2)(1)(2)(3)(1)(2)(1)(2)(3)(4)(5)(1)(1)(2)(1)(2)(3)(4)(5)(1)(1)(2)(1)(2)(3)(4)(5)(1)(1)(2)(1)(2)(3)(4)(5)(1)(1)(2)(1)(2)(3)(4)(5)(1)(1)(1)(2)(1)(2) </td <td></td> <td>30</td> <td></td> <td></td> <td></td> <td>Fiend 2022</td> <td>Inorogog</td>		30				Fiend 2022	Inorogog
No. (1)RevenuesBudgetBudget(Decrease)(1)(2)(3)(4)(5)Budget(Decrease)(1)(2)(3)(4)(5)(6)(7)(1)(2)(3)(1)(1)(1)(1)(1)(1)(1)(1)(1)(1)(1)(1)(1)(1)(1)(1)(1)(2)(1)(2)(1)<	Fund	Fund					
(1) (2) (3) (4) (5) (6) (7) Image: I		Fund		-	Estimate	-	
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Selected Associated Capital Projects Dept. Carry Fiscal 2021 Fiscal 2021 Fiscal 2021 Proposed Budget Proposed Budget Proposed Budget (All Other Sources) (GO Only) (All Other Sources) (GO Only) (Biscal 2021 Fiscal 2021 Fiscal 2022 Proposed Budget Proposed Budget (All Other Sources) (GO Only) (All Other Sources) (GO Only) (Biscal 2022 Proposed Budget (All Other Sources) (GO Only) (All Other Sources) (All Other Sources) (GO Only) (All Other Sources)							
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Selected Associated Capital Projects Dept. Carry Fiscal 2021 Fiscal 2021 Fiscal 2021 Proposed Budget Proposed Budget Proposed Budget (All Other Sources) (GO Only) (All Other Sources) (GO Only) (Biscal 2021 Fiscal 2021 Fiscal 2022 Proposed Budget Proposed Budget (All Other Sources) (GO Only) (All Other Sources) (GO Only) (Biscal 2022 Proposed Budget (All Other Sources) (GO Only) (All Other Sources) (All Other Sources) (GO Only) (All Other Sources)							
Selected Associated Capital Projects Dept. Carry Fiscal 2021 Fiscal 2021 Fiscal 2021 Proposed Budget Proposed Budget Proposed Budget (All Other Sources) (GO Only) (All Other Sources) (GO Only) (Biscal 2021 Fiscal 2021 Fiscal 2022 Proposed Budget Proposed Budget (All Other Sources) (GO Only) (All Other Sources) (GO Only) (Biscal 2022 Proposed Budget (All Other Sources) (GO Only) (All Other Sources) (All Other Sources) (GO Only) (All Other Sources)							
Selected Associated Capital Projects Dept. Carry Fiscal 2021 Fiscal 2021 Fiscal 2021 Proposed Budget Proposed Budget Proposed Budget (All Other Sources) (GO Only) (All Other Sources) (GO Only) (Biscal 2021 Fiscal 2021 Fiscal 2022 Proposed Budget Proposed Budget (All Other Sources) (GO Only) (All Other Sources) (GO Only) (Biscal 2022 Proposed Budget (All Other Sources) (GO Only) (All Other Sources) (All Other Sources) (GO Only) (All Other Sources)		T-4-1					
Dept. Where AppropriatedDescriptionCarry ForwardFiscal 2021Fiscal 2021Fiscal 2021Fiscal 2022Proposed Budget (All Other Sources)Proposed Bdget (All Other			Colocitod Accord	isted Capital Pro	vianto		
Where AppropriatedDescriptionForwardOriginal Approp. (GO Only)Original Approp. (All Other Sources)Proposed Bddgt (All Other Sources)(1)(2)(3)(4)(5)(6)(7)(2)(3)(4)(5)(6)(7)(2)(3)(4)(5)(6)(7)(2)(3)(4)(5)(6)(7)(2)(3)(4)(1)(1)(1)(1)(2)(3)(4)(1)(1)(1)(1)(2)(3)(1)(1)(1)(1)(1)(1)(1)(3)(4)(5)(6)(7)(4)(5)(6)(7)(1)(1)(2)(3)(4)(5)(1)(4)(2)(3)(4)(5)(6)(7)(4)(5)(6)(7)(1)(2)(3)(4)(5)(6)(7)(4)(2)(3)(4)(5)(6)(7)(6)(7)(1)(2)(3)(4)(5)(6)(7)(4)(5)(6)(7)(6)(7)(3)(4)(5)(6)(7)(4)(5)(6)(7)(6)(6)(4)(5)(6)(7)(6)(6)(6)(3)(4)(5)(6)(6)(6)(6)(4)(5)(6)(6)(6)(6)(6)(4)(5)<	Dent	3	1			Final 2022	Final 2022
Appropriated (1) (2) (3) (GO Only) (4) (All Other Sources) (5) (GO Only) (6) (All Other Sources) (7) (1) (2) (3) (4) (5) (6) (7) (1) (2) (3) (4) (5) (6) (7) (1) (2) (3) (4) (5) (6) (7) (1) (2) (3) (4) (5) (6) (7) (1) (2) (3) (4) (5) (6) (7) Finance Employee Benefits - Civilian 319,650 347,847 348,640 341,857 (6,783)	-	Description	-				
(1) (2) (3) (4) (5) (6) (7) (1) (2) (3) (4) (5) (6) (7) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1) (1) (2) (3) (4) (5) (6) (1) (1) (2) (3) (4) (5) (6) (7) Finance Employee Benefits - Civilian 319,650 347,847 348,640 341,857 (6,783)		-	Forward				
Image: constraint of the sector of the sec							
Selected Associated Operating CostsDept.Fiscal 2020Fiscal 2021Fiscal 2021Fiscal 2022IncreaseWhereDescriptionCalculatedCalculatedCalculatedorAppropriatedObligationsAppropriationsObligationsBudget(Decrease)(1)(2)(3)(4)(5)(6)(7)FinanceEmployee Benefits - Civilian319,650347,847348,640341,857(6,783)	(1)	(2)	(3)	(4)	(5)	(6)	(7)
Selected Associated Operating CostsDept.Fiscal 2020Fiscal 2021Fiscal 2021Fiscal 2022IncreaseWhereDescriptionCalculatedCalculatedCalculatedorAppropriatedObligationsAppropriationsObligationsBudget(Decrease)(1)(2)(3)(4)(5)(6)(7)FinanceEmployee Benefits - Civilian319,650347,847348,640341,857(6,783)							
Selected Associated Operating CostsDept.Fiscal 2020Fiscal 2021Fiscal 2021Fiscal 2022IncreaseWhereDescriptionCalculatedCalculatedCalculatedorAppropriatedObligationsAppropriationsObligationsBudget(Decrease)(1)(2)(3)(4)(5)(6)(7)FinanceEmployee Benefits - Civilian319,650347,847348,640341,857(6,783)							
Selected Associated Operating CostsDept.Fiscal 2020Fiscal 2021Fiscal 2021Fiscal 2022IncreaseWhereDescriptionCalculatedCalculatedCalculatedorAppropriatedObligationsAppropriationsObligationsBudget(Decrease)(1)(2)(3)(4)(5)(6)(7)FinanceEmployee Benefits - Civilian319,650347,847348,640341,857(6,783)							
Selected Associated Operating CostsDept.Fiscal 2020Fiscal 2021Fiscal 2021Fiscal 2022IncreaseWhereDescriptionCalculatedCalculatedCalculatedorAppropriatedObligationsAppropriationsObligationsBudget(Decrease)(1)(2)(3)(4)(5)(6)(7)FinanceEmployee Benefits - Civilian319,650347,847348,640341,857(6,783)							
Selected Associated Operating CostsDept.Fiscal 2020Fiscal 2021Fiscal 2021Fiscal 2022IncreaseWhereDescriptionCalculatedCalculatedCalculatedorAppropriatedObligationsAppropriationsObligationsBudget(Decrease)(1)(2)(3)(4)(5)(6)(7)FinanceEmployee Benefits - Civilian319,650347,847348,640341,857(6,783)		<u> </u>					
Dept. WhereFiscal 2020Fiscal 2021Fiscal 2021Fiscal 2022IncreaseWhereDescriptionCalculatedCalculatedCalculatedCalculatedorAppropriatedObligationsAppropriationsObligationsBudget(Decrease)(1)(2)(3)(4)(5)(6)(7)FinanceEmployee Benefits - Civilian319,650347,847348,640341,857(6,783)							
WhereDescriptionCalculatedCalculatedCalculatedCalculatedorAppropriatedObligationsAppropriationsObligationsBudget(Decrease)(1)(2)(3)(4)(5)(6)(7)FinanceEmployee Benefits - Civilian319,650347,847348,640341,857(6,783)		S	· · · · · · · · · · · · · · · · · · ·				
Appropriated (1) Obligations Appropriations Obligations Budget (Decrease) (1) (2) (3) (4) (5) (6) (7) Finance Employee Benefits - Civilian 319,650 347,847 348,640 341,857 (6,783)							
(1) (2) (3) (4) (5) (6) (7) Finance Employee Benefits - Civilian 319,650 347,847 348,640 341,857 (6,783)		-					
Finance Employee Benefits - Civilian 319,650 347,847 348,640 341,857 (6,783)			-		-	-	
Finance Employee Benefits - Uniform			319,650	347,847	348,640	341,857	(6,783)
	Finance						
Total 319,650 347,847 348,640 341,857 (6,783)		Total	319,650	347,847	348,640	341,857	(6,783)

71-53E (Program Based Budgeting Version)

F	CITY OF PHILADELPH		PROGRAM SUMMARY						
Departmer			Program			No.			
REVE	NUE	36	EXECUTIVE DIRE	CTION & ADMINIST	RATION	10			
Fund		No.			1				
WATE	R	02							
		Sumr	nary by Class						
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase			
Class	Description	Actual	Original	Estimated	Proposed	or			
		Obligations	Appropriations	Obligations	Budget	(Decrease)			
(1)	(2)	(3)	(4)	(5)	(6)	(7)			
100	Employee Compensation								
a)	Personal Services	832,008	955,737	955,737	902,621	(53,116)			
b)	Employee Benefits								
200	Purchase of Services	4,448,071	4,308,000	4,308,000	4,362,000	54,000			
300	Materials and Supplies	218,690	332,500	332,500	332,500				
400	Equipment	14,697	165,000	165,000	165,000				
500	Contributions, Indemnities and Taxes				,				
700	Debt Service								
800	Payments to Other Funds								
900	Advances and Misc. Payments								
000	Total	5,513,466	5,761,237	5,761,237	5,762,121	884			
			ary of Positions	0,701,207	0,702,121	004			
		Actual	Fiscal 2021	Increment	Fiscal 2022	Increase			
		Positions	Budgeted	Run	Budgeted	or			
Code	Category	6/30/20	Positions	PPE 12/21/20	Positions	(Decrease)			
(1)	(2)	(3)	(4)	(5)	(6)	(7)			
101	Full Time - Civilian	16	17	14	17				
105	Full Time - Uniform								
	Total	16	17	14	17				
	Sele	cted Associated	Non-Tax Reven	ues by Type					
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase			
	Description	Actual	Original	Estimate	Proposed	or			
		Revenues	Budget		Budget	(Decrease)			
	(1)	(2)	(3)	(4)	(5)	(6)			
Local (No	on-Governmental)								
Federal									
State									
Other Go	vernments								
Other Fu	nds of the City								
	Total								

71-53F (Program Based Budgeting Version)

	CITY OF PHILADELPHIA					SCHEDULE 100				
						LIST	OF POSI	TIONS		
		FISCAL 2022 OPERATING	BUDGET			ВΥ		RAM		
Departr	ment			No.	Program				No.	
	/ENUE			36		/E DIRECTIC	N & ADMINIS	STRATION	10	
Fund	-			No.					-	
WA	TER			02						
				Fiscal	Fiscal		Fiscal		Increase	
			Salary	2020	2021	Increment	2022	Annual	(Decrease)	
Line	Class	Title	Range	Actual Pos.	Budgeted	Run -PPE	Budgeted	Salary	(Col. 8	
No.	Code		(in dollars)	6/30/20	Positions	12/21/20	Positions	7/1/21	less Col. 6)	
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	
		EXECUTIVE OFFICE (360514)								
1	D402	Deputy Revenue Commissioner	127,926	1	1	1	1	127,926		
		Subtotal Executive Office		1	1	1	1	127,926		
		ADMINISTRATIVE SERVICES (360515)								
		Administrative Services Unit								
2	1F08	Stores Supervisor	42,769 - 46,786	1	1		1	44,533		
3	1F06	Stores Worker	38,170 - 41,540	1	1	1	1	40,725		
		Subtotal Admin. Services Unit		2	2	1	2	85,258		
		Budget & Fiscal Unit								
4	2L01	Administrative Technician	36,910 - 47,465	1	1	1	1	46,534		
		Subtotal Budget & Fiscal Unit		1	1	1	1	46,534		
		Human Resources Unit								
5	1B25	Departmental Payroll Clerk	38,170 - 41,540	1	1	1			(1)	
6		Clerk 3	40,589 - 44,289				1	43,689	1	
7	2H91	Human Resources Professional 2	54,706 - 70,334				1	54,706	1	
		Subtotal HR Unit		1	1	1	2	98,395	1	
		Outgoing Mail Processing Center								
8		Data Service Support Clerk	37,067 - 40,288	1					(4)	
9 10		Mail Center Supervisor Mail Operations Manager	44,833 - 49,200 54,706 - 70,334	1	1	1	1	61,286	(1)	
11		Office Machinery Equipment Operator	39,379 - 42,914	6	6	6	6	260,584		
	11101	Subtotal OMPC		8	8	7	7	321,870	(1)	
		Subtotal Administrative Services		12	12	10	12	552,057		
		TECHNICAL, POLICY & RESEARCH (360516)								
10	DEE1	Data & Research Unit	00.047	1	4	1	1	00.047		
12 13		Director of Data Intelligence Data & Research Manager	90,947 82,400		1	1	1	90,947 82,400		
15	7.020	Subtotal Data & Research Unit		1	2	1	2	173,347		
					-		_	,		
		Technical Staff								
14	2B18	Revenue Collection Representative	41,677 - 45,524	2	2	2	2	89,262		
		Subtotal Technical Staff		2	2	2	2	89,262		
					-					
		Subtotal Technical, Policy & Research		3	4	3	4	262,609		
		Total		16	17	14	17	942,592		
		1041						- 2,002		
					1				1	

71-53I (Program Based Budgeting Version)

		CITY OF PHIL	ADELPI	HIA		SCHEDULE 100 LIST OF POSITIONS					
		FISCAL 2022 OPER	ATING	BUDGE	Г	BY PROGRAM					
Depart	ment				No.	Program					No.
RE	/ENUE				36	EXECUTI	VE DIRECT	ION & ADM	INISTRATION	١	10
Fund					No.						
WA	TER				02						
Line No. (1)	Class Code (2)	Title (3)			Salary Range (in dollars) (4)	Fiscal 2020 Actual Pos. 6/30/20 (5)	Fiscal 2021 Budgeted Positions (6)	Increment Run -PPE 12/21/20 (7)	Fiscal 2022 Budgeted Positions (8)	Annual Salary 7/1/21 (9)	Inc. (Dec.) (Col. 8 less Col. 6) (10)
1 2		Full-time Civilian Regular Overtime				16	17	14	17	942,592 40,000	
Total G	Fross Re	quirements				16	17	14	17	982,592	
		Plus: Earned Increment								1,952	
		Plus: Longevity								990	
		Less: (Vacancy Allowance)								(82,952)	
			Total Bu	udget Request						902,621	
	I		1		ary of Personal						
1.1				al 2020	Ĩ	iscal 2021 Estimated	la ora		al 2022 Department	Inc. / (Dec.)	Inc. / (Dec.)
Line No.		Category	Actual Positions	Actual Obligations	Budgeted Positions	Estimated Obligations	Increment Run -PPE	Budgeted Positions	Department Request	in Require. (Col. 9	in Bud. Pos. (Col. 8
110.		Galegory	6/30/20	Congations	1 03110115	Congations	12/21/20	1 03110113	i tequest	less Col. 6)	less Col. 5)
(1)		(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)
1	Lump S					1,000				(1,000)	
2	Full Tin	ne - Civilian	16	806,585	17	879,737	14	17	862,621	(17,116)	
3	Full Tin	ne - Uniform									
4	Bonus,	Gross Adj.									
5	PT, Tei	mp/Seas, Bd, SCG									
6		ne - Civilian		25,423		75,000			40,000	(35,000)	
7		ne - Uniform		L						ļ	
8		d Uniform Leave		L						ļ	
9	Shift/St										
10	H&L, IC	DD, LT-Sick									
11										ļ	
12		-									
		Total am Based Budgeting Version)	16	832,008	17	955,737	14	17	902,621	(53,116)	

71-53J (Program Based Budgeting Version)

SCHEDULE 200 PURCHASE OF SERVICES BY PROGRAM

Departn	nent	No.	1	No.				
REV	/ENUE	36	EXECUTIVE DIRE	ogram EXECUTIVE DIRECTION & ADMINISTRATION				
Fund		No.				10		
WAT	TER	02						
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Incrosoo		
Code	Description	Actual	Original	Estimated	Departmental	Increase or		
Code	Description	Obligations	Appropriations	Obligations	Request	(Decrease)		
(1)	(2)	(3)	(4)	(5)	(6)	(Decrease) (7)		
(1)	(2)	Schedule 200 - F	Purchase of Serv	vices	(0)	(7)		
201	Cleaning & Laundering							
202	Janitorial Services							
205	Refuse, Garbage, Silt and Sludge Removal	3,740	4,000	4,000	4,000			
209	Telephone & Communication		.,	.,	.,			
210	Postal Services	4,176,830	4,000,000	4,000,000	4,000,000			
211	Transportation	2,368	7,000	7,000	7,000			
215	Licenses, Permits & Inspection Charges	2,000	.,	.,	.,			
216	Commercial off the Shelf Software Licenses							
220	Electric Current							
220	Gas Services							
222	Steam for Heating							
	Meals (non-travel) & Official Entertaining							
230	Overtime Meals							
	Advertising & Promotional Activities							
250	Professional Services	39,400	35,000	40,000	60,000	20,00		
	Professional Svcs Information Technology	00,400	00,000	40,000	00,000	20,00		
252	Accounting & Auditing Services							
	Legal Services							
	5							
254	Mental Health & Intellectual Disability Services							
255	Dues	200	5 000		24.000	24.00		
256	Seminar & Training Sessions	200	5,000		34,000	34,00		
257	Architectural & Engineering Services							
258	Court Reporters							
259	Arbitration Fees	400.004	007.000	004.004	005 000			
260	Repair & Maintenance Charges	180,931	227,000	224,881	225,000	11		
261	Repaving, Repairing & Resurfacing Streets							
262	Demolition of Buildings							
264	Abatement of Nuisances							
	Rehabilitation of Property			0- 445	0.5.005			
	Maint. & Support - Comp. Hardware & Software	36,267	23,000	25,119	25,000	(11		
275	Juror Fees							
276	Juror Expenses							
277	Witness Fees							
280	Insurance & Official Bonds							
282	Lease Purchase - Computer Systems							
283	Lease Purchase - Vehicles							
284	Ground & Building Rental							
285	Rents - Other	8,337	7,000	7,000	7,000			
286	Rental of Parking Spaces							
290	Payments for Care of Individuals							
295	Imprest Advances							
298	Payments for Burials & Graves							
299	Other Expenses (not otherwise classified)							
	Total	4,448,071	4,308,000	4,308,000	4,362,000	54,00		

FISCAL 2022 OPERATING BUDGET

SCHEDULE 300 - 400 MATERIALS, SUPPLIES & EQUIPMENT BY PROGRAM

	FISCAL 2022 OPERATING BU	BIPROGRAM				
Departme	ent	No.	Program			No.
REVE	NUE	36	EXECUTIVE DIRE	ECTION & ADMINIST	RATION	10
Fund		No.				•
WATE	ER	02				
Т		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Code	Description	Actual	Original	Estimated	Departmental	or
		Obligations	Appropriations	Obligations	Request	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
		Schedule 300 - I				
301 A	Agricultural & Botanical					
302 A	Animal, Livestock & Marine					
303 B	Bakeshop, Dining Room & Kitchen					
	Books & Other Publications					
	Building & Construction					
	ibrary Materials					
	Chemicals & Gases					
	Dry Goods, Notions & Wearing Apparel					
	Cordage & Fibers					l
	Electrical & Communication					ł
	General Equipment & Machinery					ł
	Fire Fighting & Safety	335				1
	Food					
	Fuel - Heating & Cooling					
	General Hardware & Minor Tools					
	Hospital & Laboratory		1,000	1,000	1,000	
	anitorial, Laundry & Household	1,425	2,000	2,000	2,000	
	Diffice Materials & Supplies	206,684	220,000	220,000	220,000	
	Small Power Tools & Hand Tools	200,004	220,000	220,000	220,000	
	Plumbing, AC & Space Heating					
	Precision, Photographic & Artists		30,000	30,000	30,000	
	Printing	10,245	79,500	79,500	79,500	
	Recreational & Educational	10,240	10,000	73,300	10,000	
	/ehicle Parts & Accessories					
	ubricants					
	2 Diesel Fuel					
	Compressed Natural Gas (CNG)					
	iquid Propane Gas (LPG)					
	Gasoline Other Materials & Supplies (not otherwise classified)					
399 C	other Materials & Supplies (not otherwise classified)					
	Total	218,690	332,500	332,500	332,500	
	1000		00 - Equipment	002,000	002,000	
405 C	Construction, Dredging & Conveying					1
	Electrical, Lighting & Communications					
	General Equipment & Machinery	1				ł
	Fire Fighting & Emergency	1	1,000			ł
	Hospital & Laboratory	1	1,000			ł
	Diffice Equipment	1,278	101,000	100,939	101,000	61
	Plumbing, AC & Space Heating	.,2.0		1,061	1,000	(61
	Precision, Photographic & Artists	1		.,	.,	(0)
	Recreational & Educational					l
	Computer Equipment & Peripherals	5,170				ł
	/ehicles	5,110				ł
	Furniture & Furnishings	8,248	63,000	63,000	63,000	ł
	Dther Equipment (not otherwise classified)	5,270		30,000	00,000	Ì
		1				ł
	Total	14,697	165,000	165,000	165,000	Ì

71-53L (Program Based Budgeting Version)

	CITY OF PHILADE	LPHIA				NG DETAIL . SERVICES	
	FISCAL 2022 OPERATIN	IG BUDGE	Г	CARE OF		ALS, BY PF	ROGRAM
Departr				Program			No.
RE\ Fund	/ENUE		36 No.	EXECUTIVE D	DIRECTION & AD	MINISTRATION	10
WA	TER		02				
			Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
0	Description		Actual	Original	Estimated	Department	or
Class (1)	Description (2)		Obligations (3)	Appropriation (4)	Obligations (5)	Request (6)	(Decrease) (7)
250s	Professional Services (250-254, 257-259)		39,400	35,000	40,000	60,000	20,000
290	Payments for Care of Individuals						
Minor	Name of Contractor	Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Describe purpo	
Object Code	or Provider	Actual Obligations	Original Appropriation	Estimated Obligations	Department Request	service provid applicable, unit	
	Instant Web LLC	29,400	35,000	35,000	30,000	Disaster Recovery S	
250	Jones Lang LaSalle Americas, Inc.	10,000	30,000	50,000		Triplex OM&S	
250	To Be Determined '21, '22			5,000		Misc. Professional S	Services
250	To Be Determined '22				20,000	Racial Equity Initiati	ve
	Class 250 Total	39,400	35,000	40,000	60,000		

71-53N (Program Based Budgeting Version)

FISCAL 2022 OPERATING BUDGET

SUPPORTING DETAIL: CLASSES OTHER THAN 250s AND 290, BY PROGRAM

	TISCAL 2022 OF LIKATI		L				
Departi	ment		No.	Program		No.	
	/ENUE		36	EXECUTIVE D	IRECTION & AD	MINISTRATION 10	
Fund			No.				
WA	TER		02				
Minor	Name of Contractor	Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Describe purpose or scope of	
Object	or Provider	Actual	Original	Estimated	Department	service provided. Include, if	
Code		Obligations	Appropriation	Obligations	Request	applicable, unit cost of service.	
	Pitney Bowes Bank Inc.	4,175,320	3,998,520	3,998,520	3,995,000	=	
210	Miscellaneous Postage	1,510	1,480	1,480		Postage Service	
	Class 210 Tota	4,176,830	4,000,000	4,000,000	4,000,000		
260	Bell & Howell	160 411				Densis and Maintenance	
	Miscellaneous Vendors	169,411 11,520	227,000	224,881	225 000	Repair and Maintenance Repair and Maintenance	
200	Class 260 Tota		227,000 227,000	224,881 224,881	225,000		
	01855 200 1018	100,331	227,000	224,001	223,000		
320	Paper Mart	169,783	220,000	220,000		Envelopes	
	Miscellaneous Vendors	36,901	,	,	220,000	Office Materials and Supplies	
-	Class 320 Tota		220,000	220,000	220,000	1	
325	Miscellaneous Vendors	10,245	79,500	79,500	79,500	Printing	
	Class 325 Tota	10,245	79,500	79,500	79,500		
420	Miscellaneous Vendors	1,278	101,000	100,939	101,000	Office Equipment	
	Class 420 Tota	1,278	101,000	100,939	101,000		
	To Be Determined '21, '22	0.040	63,000	63,000	63,000	Office Furniture	
430	Miscellaneous Vendors Class 430 Tota	8,248	62.000	62 000	63,000	Furniture and Furnishing	
	Class 430 Tota	8,248	63,000	63,000	63,000		
71-530	(Program Based Budgeting Version)	Į	1				

71-530 (Program Based Budgeting Version)

CITY OF PHILADELPHI		PERFORMANCE MEASURES AND RACIAL EQUITY							
Department	No.	Program			No.				
REVENUE	36	5	COUNTING & CUST	OMER SERVICE	11				
		n Description							
This program determines which taxes, fees, and fines	people owe, lets pe	cople know how much	n to pay, and process	ses payments and tax	returns received.				
Program Objectives									
 b) Ensure all staff are trained, and prepared to support c) Provide customers with increased self-service function 	onality.		phase of the new inte	egrated tax system (P	RISM).				
	Performa	nce Measures	E 1 000 /						
Description		Fiscal 2020 Year-End	Fiscal 2021	Fiscal 2021	Fiscal 2022				
Description		rear-End	Year-to-Date (Q1 + Q2)	Target	Target				
(1)		(2)	(3)	(4)	(5)				
Percent of real estate tax collected within cale	endar vear	96.3%	tabulated at year- end	96.0%	91.0%				
Comments:		00.070	ond	00.070	01.070				
Total dollar amount collected (General F	und)	\$3,865,598,718	\$1,776,257,646	\$3.84B	\$3.75B				
Comments:									
Total dollar amount collected (School Dis	strict)	\$1,317,092,000	\$199,051,440	\$1.25B	\$1.31B				
<u>Comments:</u>									
<u>Comments:</u>									
Comments:									
ooninionto.									

71-53EZ (Program Based Budgeting Version)

PROGRAM SUMMARY - ALL FUNDS

FISCAL 2022 OPERATING BUDGET

Department		No.	Program			No.
REVENUE	Ξ	36		COUNTING & CUSTO	MER SERVICE	11
		Summa	ary by Fund			
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Fund	Fund	Actual	Original	Estimated	Proposed	or
No.		Obligations	Appropriations	Obligations	Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
01	General	13,838,069	12,874,114	13,064,169	13,001,813	(62,357)
14	Acute Care Hospital Tax	35,000	45,000	45,000	45,000	
	Total	13,873,068	12,919,114	13,109,169	13,046,813	(62,357)
	Su	mmary of Full 1	Time Positions b	y Fund		
Fund		Actual Positions	Fiscal 2021	Increment Run	Fiscal 2022	Inc. / (Dec.)
No.	Fund	6/30/20	Budgeted	PPE 12/21/20	Budgeted	(Col. 6 less 4)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
01	General	238	258	237	251	(7)
	Total Full Time	238	258	237	251	(7)
	Su	mmary of Non-	Tax Revenues b	y Fund		
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Fund	Fund	Actual	Original	Estimate	Proposed	or
No.		Revenues	Budget		Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
01	General	40,113,032	41,273,000	40,548,000	54,489,000	13,941,000
	Total	40,113,032	41,273,000	40,548,000	54,489,000	13,941,000
	S		ated Capital Pro			
Dept.		Carry	Fiscal 2021	Fiscal 2021	Fiscal 2022	Fiscal 2022
Where	Description	Forward	Original Approp.	Original Approp.	Proposed Budget	Proposed Bdgt
Appropriated			(GO Only)	(All Other Sources)	(GO Only)	(All Other Sources)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
	<u> </u>					
	Total					
-	S		ated Operating (
Dept.	_	Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Where	Description	Calculated	Calculated	Calculated	Calculated	or
Appropriated		Obligations	Appropriations	Obligations	Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
Finance	Employee Benefits - Civilian	4,714,126	4,603,177	4,691,260	4,657,384	(33,876)
Finance	Employee Benefits - Uniform					
	Total	4,714,126	4,603,177	4,691,260	4,657,384	(33,876)

71-53E (Program Based Budgeting Version)

F	CITY OF PHILADELPH		PROGRAM SUMMARY						
Departmer	nt	No.	Program		1	No.			
REVE	NUE	36	TAX BILLING, ACC	COUNTING & CUST	OMER SERVICE	11			
Fund		No.							
GENE	RAL	01							
		r	nary by Class						
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase			
Class	Description	Actual	Original	Estimated	Proposed	or			
		Obligations	Appropriations	Obligations	Budget	(Decrease)			
(1)	(2)	(3)	(4)	(5)	(6)	(7)			
100	Employee Compensation								
a)	Personal Services	12,832,978	12,049,114	12,102,747	12,027,167	(75,581			
b)	Employee Benefits								
200	Purchase of Services	502,069	620,000	729,422	769,646	40,224			
300	Materials and Supplies	293,095	180,000	180,000	180,000				
400	Equipment	209,927	25,000	52,000	25,000	(27,000			
500	Contributions, Indemnities and Taxes								
700	Debt Service								
800	Payments to Other Funds								
900	Advances and Misc. Payments								
	Total	13,838,069	12,874,114	13,064,169	13,001,813	(62,357			
		, ,	ary of Positions		,	(,			
		Actual	Fiscal 2021	Increment	Fiscal 2022	Increase			
		Positions	Budgeted	Run	Budgeted	or			
Code	Category	6/30/20	Positions	PPE 12/21/20	Positions	(Decrease)			
(1)	(2)	(3)	(4)	(5)	(6)	(7)			
101	Full Time - Civilian	238	258	237	251	(7			
105	Full Time - Uniform								
	Total	238	258	237	251	(7			
	Sele	cted Associated	I Non-Tax Reven	ues by Type		· · · · · · · · ·			
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase			
	Description	Actual	Original	Estimate	Proposed	or			
		Revenues	Budget		Budget	(Decrease)			
	(1)	(2)	(3)	(4)	(5)	(6)			
Local (No	on-Governmental)	7,562,349	10,070,000	9,345,000	9,025,000	(320,000			
Federal		4,455	5,000	5,000	5,000				
State									
	vernments	32,546,228	31,198,000	31,198,000	45,459,000	14,261,000			
Other Fu	nds of the City								
	Total	40,113,032	41,273,000	40,548,000	54,489,000	13,941,000			

71-53F (Program Based Budgeting Version)

SCHEDULE 100 LIST OF POSITIONS BY PROGRAM

1 1B10 Ac 2 2L32 Ac 3 2B10 As 4 1A04 Ch 5 2B02 Cc 6 2B04 Cc 7 1D41 Da 8 2B11 Re 9 2B18 Re 10 2B20 Re 11 1A37 Se 12 2B29 Ta	Title (3) NFORCEMENT DIVISION (360521): ccount Clerk dministrative Specialist 2 ssistant Revenue Collection Manager lerk 3 ollection Customer Representative ollection Representative Supervisor ata Services Support Clerk evenue Collection Manager evenue Collection Representative evenue Collection Sofficer 1 ervice Representative	Salary Range (in dollars) (4) 38,170 - 41,540 53,368 - 68,619 50,220 - 64,550 40,589 - 44,289 40,589 - 44,289 40,589 - 44,289 42,934 - 55,193 37,067 - 40,288 60,939 - 78,333 41,677 - 45,524	36 No. 01 Fiscal 2020 Actual Pos. 6/30/20 (5) 1 1 4 1 4 9 13 4	Fiscal 2021 Budgeted Positions (6) 1 1 4 1 4 5	Increment Run -PPE 12/21/20 (7) 1 4 4	Fiscal 2022 Budgeted Positions (8) 1 1 4	Annual Salary 7/1/21 (9) 40,414 70,044 214,061	11 Increase (Decrease (Col. 8 less Col. 6) (10)
GENERAL Line Class No. Code (1) (2) 1 1B10 2 2L32 3 2B10 4 1A04 5 2B02 6 2B04 7 1D41 8 2B11 8 2B14 9 2B18 11 1A37 12 2B29	(3) NFORCEMENT DIVISION (360521): ccount Clerk dministrative Specialist 2 ssistant Revenue Collection Manager lerk 3 ollection Customer Representative ollection Representative Supervisor ata Services Support Clerk evenue Collection Manager evenue Collection Representative evenue Collection Sofficer 1	Range (in dollars) (4) 38,170 - 41,540 53,368 - 68,619 50,220 - 64,550 40,589 - 44,289 40,589 - 44,289 42,934 - 55,193 37,067 - 40,288 60,939 - 78,333	01 Fiscal 2020 Actual Pos. 6/30/20 (5) 1 1 4 1 49 13	2021 Budgeted Positions (6) 1 1 4 1 4 5	Run -PPE 12/21/20 (7) 1 1 4	2022 Budgeted Positions (8) 1	Salary 7/1/21 (9) 40,414 70,044	(Decrease (Col. 8 less Col. 6)
Line Class No. Code (1) (2) 1 1B10 Ac 2 2L32 Ac 3 2B10 As 4 1A04 Cl 5 2B02 Cc 6 2B04 Cc 7 1D41 Da 8 2B11 Re 9 2B18 Re 10 2B20 Re 11 1A37 Se 12 2B29 Ta	(3) NFORCEMENT DIVISION (360521): ccount Clerk dministrative Specialist 2 ssistant Revenue Collection Manager lerk 3 ollection Customer Representative ollection Representative Supervisor ata Services Support Clerk evenue Collection Manager evenue Collection Representative evenue Collection Sofficer 1	Range (in dollars) (4) 38,170 - 41,540 53,368 - 68,619 50,220 - 64,550 40,589 - 44,289 40,589 - 44,289 42,934 - 55,193 37,067 - 40,288 60,939 - 78,333	Fiscal 2020 Actual Pos. 6/30/20 (5) 1 1 1 4 1 49 13	2021 Budgeted Positions (6) 1 1 4 1 4 5	Run -PPE 12/21/20 (7) 1 1 4	2022 Budgeted Positions (8) 1	Salary 7/1/21 (9) 40,414 70,044	(Decrease (Col. 8 less Col. 6)
No. Code (1) E 1 1B10 Ac 2 2L32 Ac 3 2B10 As 4 1A04 Ch 5 2B02 Cc 6 2B04 Cc 7 1D41 Da 8 2B11 Re 9 2B18 Re 10 2B20 Ra 11 1A37 Se 12 2B29 Ta	(3) NFORCEMENT DIVISION (360521): ccount Clerk dministrative Specialist 2 ssistant Revenue Collection Manager lerk 3 ollection Customer Representative ollection Representative Supervisor ata Services Support Clerk evenue Collection Manager evenue Collection Representative evenue Collection Sofficer 1	Range (in dollars) (4) 38,170 - 41,540 53,368 - 68,619 50,220 - 64,550 40,589 - 44,289 40,589 - 44,289 42,934 - 55,193 37,067 - 40,288 60,939 - 78,333	2020 Actual Pos. 6/30/20 (5) 1 1 4 1 49 13	2021 Budgeted Positions (6) 1 1 4 1 4 5	Run -PPE 12/21/20 (7) 1 1 4	2022 Budgeted Positions (8) 1	Salary 7/1/21 (9) 40,414 70,044	(Decrease (Col. 8 less Col. 6
No Code (2) E 1 1B10 Ac 2 2L32 Ac 3 2B10 As 4 1A04 Ch 5 2B02 Cc 6 2B04 Cc 7 1D41 Da 8 2B11 Re 9 2B18 Re 10 2B20 Ra 11 1A37 Se 12 2B29 Ta	(3) NFORCEMENT DIVISION (360521): ccount Clerk dministrative Specialist 2 ssistant Revenue Collection Manager lerk 3 ollection Customer Representative ollection Representative Supervisor ata Services Support Clerk evenue Collection Manager evenue Collection Representative evenue Collection Sofficer 1	(in dollars) (4) 38,170 - 41,540 53,368 - 68,619 50,220 - 64,550 40,589 - 44,289 40,589 - 44,289 42,934 - 55,193 37,067 - 40,288 60,939 - 78,333	6/30/20 (5) 1 1 4 1 49 13	Positions (6) 1 1 4 1 4 5	12/21/20 (7) 1 1 4	Positions (8) 1 1	7/1/21 (9) 40,414 70,044	less Col. 6
(1) (2) 1 1B10 Ac 2 2L32 Ac 3 2B10 As 4 1A04 Ch 5 2B02 Cc 6 2B04 Cc 7 1D41 Da 8 2B11 Re 9 2B18 Re 10 2B20 Re 11 1A37 Se 12 2B29 Ta	NFORCEMENT DIVISION (360521): ccount Clerk dministrative Specialist 2 ssistant Revenue Collection Manager lerk 3 ollection Customer Representative ollection Representative Supervisor ata Services Support Clerk evenue Collection Manager evenue Collection Representative evenue Collections Officer 1	(4) 38,170 - 41,540 53,368 - 68,619 50,220 - 64,550 40,589 - 44,289 40,589 - 44,289 42,934 - 55,193 37,067 - 40,288 60,939 - 78,333	(5) 1 1 4 1 49 13	(6) 1 1 4 1 45	(7) 1 1 4	(8) 1 1	(9) 40,414 70,044	
I 1B10 EN 2 2L32 Ac 3 2B10 As 4 1A04 Cli 5 2B02 Cc 6 2B04 Cc 7 1D41 Da 8 2B11 Re 9 2B18 Re 10 2B20 Re 11 1A37 Se 12 2B29 Ta	NFORCEMENT DIVISION (360521): ccount Clerk dministrative Specialist 2 ssistant Revenue Collection Manager lerk 3 ollection Customer Representative ollection Representative Supervisor ata Services Support Clerk evenue Collection Manager evenue Collection Representative evenue Collections Officer 1	38,170 - 41,540 53,368 - 68,619 50,220 - 64,550 40,589 - 44,289 40,589 - 44,289 42,934 - 55,193 37,067 - 40,288 60,939 - 78,333	1 1 4 1 49 13	1 1 4 1 45	1 1 4	1	40,414 70,044	(10)
1 1B10 Ac 2 2L32 Ac 3 2B10 As 4 1A04 Ch 5 2B02 Cc 6 2B04 Cc 7 1D41 Da 8 2B11 Re 9 2B18 Re 10 2B20 Re 11 1A37 Se 12 2B29 Ta	ccount Clerk dministrative Specialist 2 ssistant Revenue Collection Manager lerk 3 ollection Customer Representative ollection Representative Supervisor ata Services Support Clerk evenue Collection Manager evenue Collection Representative evenue Collections Officer 1	53,368 - 68,619 50,220 - 64,550 40,589 - 44,289 40,589 - 44,289 42,934 - 55,193 37,067 - 40,288 60,939 - 78,333	1 4 1 49 13	1 45	-	1 1 4	70,044	
2 2L32 Ac 3 2B10 As 4 1A04 Cl 5 2B02 Cc 6 2B04 Cc 7 1D41 Da 8 2B11 Re 9 2B18 Re 10 2B20 Re 11 1A37 Se 12 2B29 Ta	dministrative Specialist 2 ssistant Revenue Collection Manager lerk 3 ollection Customer Representative ollection Representative Supervisor ata Services Support Clerk evenue Collection Manager evenue Collection Representative evenue Collections Officer 1	53,368 - 68,619 50,220 - 64,550 40,589 - 44,289 40,589 - 44,289 42,934 - 55,193 37,067 - 40,288 60,939 - 78,333	1 4 1 49 13	1 45	-	1 1 4	70,044	
3 2B10 As 4 1A04 Cli 5 2B02 Co 6 2B04 Co 7 1D41 Da 8 2B11 Re 9 2B18 Re 10 2B20 Re 11 1A37 Se 12 2B29 Ta	ssistant Revenue Collection Manager lerk 3 ollection Customer Representative ollection Representative Supervisor ata Services Support Clerk evenue Collection Manager evenue Collection Representative evenue Collections Officer 1	50,220 - 64,550 40,589 - 44,289 40,589 - 44,289 42,934 - 55,193 37,067 - 40,288 60,939 - 78,333	1 49 13	1 45	-	1 4		
4 1A04 Ch 5 2B02 Cc 6 2B04 Cc 7 1D41 Da 8 2B11 Re 9 2B18 Re 10 2B20 Re 11 1A37 Se 12 2B29 Ta	erk 3 ollection Customer Representative ollection Representative Supervisor ata Services Support Clerk evenue Collection Manager evenue Collection Representative evenue Collections Officer 1	40,589 - 44,289 40,589 - 44,289 42,934 - 55,193 37,067 - 40,288 60,939 - 78,333	1 49 13	1 45	-	4	214,061	
5 2802 Cc 6 2804 Cc 7 1D41 Da 8 2B11 Re 9 2B18 Re 10 2B20 Re 11 1A37 Se 12 2B29 Ta	ollection Customer Representative ollection Representative Supervisor ata Services Support Clerk evenue Collection Manager evenue Collection Representative evenue Collections Officer 1	40,589 - 44,289 42,934 - 55,193 37,067 - 40,288 60,939 - 78,333	49 13	45	40			1
6 2B04 Cc 7 1D41 Da 8 2B11 Re 9 2B18 Re 10 2B20 Re 11 1A37 Se 12 2B29 Ta	ollection Representative Supervisor ata Services Support Clerk evenue Collection Manager evenue Collection Representative evenue Collections Officer 1	42,934 - 55,193 37,067 - 40,288 60,939 - 78,333	13			FC	2 249 699	(*
7 1D41 Da 8 2B11 Re 9 2B18 Re 10 2B20 Re 11 1A37 Se 12 2B29 Ta	ata Services Support Clerk evenue Collection Manager evenue Collection Representative evenue Collections Officer 1	37,067 - 40,288 60,939 - 78,333			49 11	56 12	2,248,688 658,267	1'
8 2B11 Re 9 2B18 Re 10 2B20 Re 11 1A37 Se 12 2B29 Ta	evenue Collection Manager evenue Collection Representative evenue Collections Officer 1	60,939 - 78,333	-	12 1	4	5	195,667	2
9 2B18 Re 10 2B20 Re 11 1A37 Se 12 2B29 Ta	evenue Collection Representative evenue Collections Officer 1	, ,	6	6	- 3	6	271,543	-
10 2B20 Re 11 1A37 Se 12 2B29 Ta	evenue Collections Officer 1	,	10	0 10	12	12	559,188	
11 1A37 Se 12 2B29 Ta		79,414 - 102,110	1	1	12	1	86,312	
	•	37,067 - 40,288	6	10	5		, -	(1
<u>cc</u>	ax Assessor Supervisor	44,573 -57,301	1					·
<u>c</u>	SUBTOTAL ENFORCEMENT DIVISION		97	92	90	98	4,344,184	
<u>c</u>								
	OMPLIANCE DIVISION (360522):							
13 1B10 Ac	ccount Clerk	38,170 - 41,540	1	1	1	1	40,414	
14 A620 Ac	dmin. of Tax Enforcement and Investigations	97,850	1	1	1	1	97,850	
15 1A04 Cl		40,589 - 44,289	1	1	1	1	45,114	
	ollection Customer Representative	40,589 - 44,289	9	10	11	9	393,461	(*
	ollection Representative Supervisor	42,934 - 55,193	2	3	3	1	56,218	(2
	ata Services Support Clerk	37,067 - 40,288		4	1			(4
	irector of Tax Compliance (exempt)	114,900	0	1	0	1	114,900	
	ffice Clerk 2	34,342 - 37,130	2	2	2	2	75,510	
	evenue Collection Manager	60,939 - 78,333	2	2	2	2	151,017	
	evenue Collection Representative evenue Examiner 1	41,677 - 45,524 41,886 - 53,848	2 5	2 3	1	1	53,848	(2
	evenue Examiner 1	53,368 - 68,619	9	3 10	10	14	1,012,762	(2
	evenue Examiner 3	64,837 - 83,355	5	4	4	5	373,965	-
	evenue Examiner 4	74,416 - 95,673	1	1	1	1	96,898	
	evenue Examiner Trainee	50,200	2	5		1	50,200	(•
	evenue Investigation Supervisor	42,934 - 55,193	3	3	3	3	165,389	```
	evenue Investigator	41,677 - 45,524	4	6	6	6	277,895	
30 1A37 Se	ervice Representative	37,067 - 40,288			1			
31 2B28 Ta	ax Assessor	42,769 - 46,786	14	13	13	14	622,343	
32 2B29 Ta	ax Assessor Supervisor	44,573 -57,301	4	5	4	5	289,444	
			67			5	209,444	

CITY OF PHILADELPHIA SCHEDULE 100 LIST OF POSITIONS **FISCAL 2022 OPERATING BUDGET BY PROGRAM** Department No. Program No. REVENUE 36 11 TAX BILLING, ACCOUNTING & CUSTOMER SERVICE Fund No. GENERAL 01 Fiscal Fiscal Fiscal Increase Salary 2020 2021 Increment 2022 Annual (Decrease) Class Title Range Actual Pos Budgeted Run -PPE Line Budgeted Salarv (Col. 8 Code (in dollars) 6/30/20 Positions 12/21/20 Positions 7/1/21 No less Col. 6) (2) (3) (5) (6) (8) (10)(1)(7)(9) (4)COLLECTIONS DIVISION (360523/360529): 33 2A06 Accountant 46,852 - 60,240 12 11 11 16 753,388 5 34 2A05 Accountant Trainee 50,200 2 2 2 (2) 35 2A07 3 2 Accounting Supervisor 60,939 - 78,333 3 3 179.887 36 2A08 Accounting Transaction Supervisor 64,837 - 83,355 1 78,721 1 1 37 1A22 **Clerical Supervisor 2** 42,769 - 46,786 1 46,055 1 1 1 2B02 9 8 9 497,359 2 38 **Collection Customer Representative** 40.589 - 44.289 10 39 2B04 Collection Representative Supervisor 42,934 - 55,193 2 2 2 2 96,834 10 10 11 11 40 1D41 Data Services Support Clerk 37.067 - 40.288 448.665 1 41 1B81 Payment Processing Clerk 37,067 - 40,288 8 6 7 6 279,214 42 Payment Processing Clerk Supervisor 43,857 - 48,063 3 2 2 2 96,339 1B83 2A21 1 (1) 43 74 416 - 95 673 Revenue Accounting Manager 1 44 2B11 Revenue Collection Manager 60,939 - 78,333 1 69,575 1 45 2 2B18 Revenue Collection Representative 41,677 - 45,524 2 2 2 93,298 2 2B20 1 102,935 46 Revenue Collections Officer 1 79.414 - 102.110 1 1 47 2B33 Revenue Examiner 3 64,837 - 83,355 1 1 83,980 48 1B82 Senior Payment Processing Clerk 39,379 - 42,914 1 1 42,563 3 1A37 Service Representative 37,067 - 40,288 2 49 1 (3) SUBTOTAL COLLECTIONS DIVISION 58 55 55 58 2,868,813 3 PHILADELPHIA BEVERAGE TAX UNIT (360526): 50 2B02 Collection Customer Representative 40,589 - 44,289 1 (1) 1 2B18 Revenue Collection Representative 41.677 - 45.524 2 51 2 1 (1) 52 2B33 Revenue Examiner 3 64,837 - 83,355 1 1 (1) 53 6E25 Revenue Investigation Supervisor 1 42,934 - 55,193 1 56,418 1 6E23 Revenue Investigator 6 269,350 54 41.677 - 45.524 5 4 4 (2) 8 10 9 5 325,768 SUBTOTAL PHILADELPHIA BEVERAGE TAX UNIT (5)

71-53I (Program Based Budgeting Version)

SCHEDULE 100 LIST OF POSITIONS BY PROGRAM

eparti					Program				No.
RE\ und	/ENUE			36 No.	TAX BILLIN	G, ACCOUNTIN	IG & CUSTOM	ER SERVICE	11
GEI	NERAL			01					1
Line	Class	Title	Salary Range	Fiscal 2020 Actual Pos.	Fiscal 2021 Budgeted	Increment Run -PPE	Fiscal 2022 Budgeted	Annual Salary	Increase (Decreas (Col. 8
No. (1)	Code (2)	(3)	(in dollars) (4)	6/30/20 (5)	Positions (6)	12/21/20 (7)	Positions (8)	7/1/21 (9)	less Col. 6 (10)
		INTEGRATED TAX SYSTEM (PRISM) (360527):						[
55	2A06	Accountant	46,852 - 60,240	1	3	2	2	117,762	
56	2A07	Accounting Supervisor	60,939 - 78,333	1		1	1	79,958	
57	A620	Asst. Project Manager	63,972	1	1	1	1	63,972	
58	2B10	Assistant Revenue Collection Manager	50,220 - 64,550	1		1	1	65,375	
59	A620	Change Management Lead	80,000		1		1	80,000	
60	2B04	Collection Representative Supervisor	42,934 - 55,193			1	1	52,953	
61	A620	Data Analyst	73,000 - 74,242		3		3	181,904	
62	E695	Director of Collections/Executive Assistant	99,249				1	99,249	
63	A620	Director of PRISM	127,926	1	1	1	1	127,926	
64	1B81	Payment Processing Clerk	37,067 - 40,288		1		1	38,683	
65	A620	Project Manager	90,000		1	1	1	90,000	
66	2B11	Revenue Collection Manager	60,939 - 78,333	2		2	2	158,916	
67	2A05	Revenue Examiner Trainee	50,200		1				
68	1A37	Service Representative	37,067 - 40,288		7		2	77,366	
69	A620	Systems Training Manager	72,450		1		1	72,450	
70	2B49	Tax Analyst Trainee	37,983 - 48,833		2				
71	2B28	Tax Assessor	42,769 - 46,786	1	1				
72	2B29	Tax Assessor Supervisor	44,573 -57,301			1	1	58,726	
73	2B55	Tax Collections Coordinator	64,837 - 83,355			1	1	84,380	
74	A620	Writer/Editor	55,000		1		1	55,000	
		Subtotal Integrated Tax System (PRISM)		8	24	12	22	1,504,620	
		Program Total m Based Budgeting Version)		238	258	237	251	12,960,613	

						SCHEDULE 100 LIST OF POSITIONS BY PROGRAM					
		FISCAL 2022 OPER	ATING	BUDGE				BY PR	OGRAM		
Depart	nent				No.	Program					No.
RE\	/ENUE				36	TAX BILLI	NG, ACCOU	JNTING & (CUSTOMER	SERVICE	11
Fund					No.						
GEI	VERAL				01						
Line No.	Class Code (2)	Title (3)			Salary Range (in dollars)	Fiscal 2020 Actual Pos. 6/30/20 (5)	Fiscal 2021 Budgeted Positions	Increment Run -PPE 12/21/20 (7)	Fiscal 2022 Budgeted Positions	Annual Salary 7/1/21 (9)	Inc. (Dec.) (Col. 8 less Col. 6) (10)
(1)					(4)	(5)	(6)	(7)	(8)		- · ·
1 2 3 4		Full Time - Civilian Overtime - Civilian Lump Sum Payouts Expenditure Transfer to Acute Care H	ospital Assess	ment Fund		238	258	237	251	12,960,613 200,000 75,000 (30,000)	(7)
Total G	ross Re	quirements				238	258	237	251	13,205,613	(7)
rotar o		Plus: Earned Increment					200	201	201	95,033	(*)
		Plus: Longevity								11,606	-
		Less: (Vacancy Allowance)				(1,285,085)					
			Total Bu	udget Request		12,027,167					<u></u>
					ary of Personal						
			Fisca	al 2020	F	iscal 2021		Fisca	al 2022	Inc. / (Dec.)	Inc. / (Dec.)
Line			Actual	Actual	Budgeted	Estimated	Increment	Budgeted	Department	in Require.	in Bud. Pos.
No.		Category	Positions	Obligations	Positions	Obligations	Run -PPE	Positions	Request	(Col. 9	(Col. 8
			6/30/20				12/21/20			less Col. 6)	less Col. 5)
(1)		(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)
	Lump S			107,096		85,000			75,000	(10,000)	
		ne - Civilian	238	11,895,347	258	11,837,647	237	251	11,752,167	(85,481)) (7)
		ne - Uniform		ļ							
		Gross Adj.		1,079		2,000				(2,000)	
		np/Seas, Bd, SCG		586,610							
6		ne - Civilian		239,944	-	175,000			200,000	25,000	
7		ne - Uniform									
		I Uniform Leave			-						
9	Shift/St			(3)		100				(100)	
	h&l, IC	DD, LT-Sick		2,904	-	3,000				(3,000)	
11					-						
12		Total	238	12,832,978	258	12,102,747	237	251	12,027,167	(75,581)) (7)

71-53J (Program Based Budgeting Version)

FISCAL 2022 OPERATING BUDGET

SCHEDULE 200 PURCHASE OF SERVICES BY PROGRAM

	FISCAL 2022 OPERATING E	BUDGET	DI PRUGRAW				
Departn	nent	No.	Program			No.	
REV	/ENUE	36	TAX BILLING, AC	COUNTING & CUST	OMER SERVICE	11	
Fund		No.					
GEN	IERAL	01					
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase	
Code	Description	Actual	Original	Estimated	Departmental	or	
		Obligations	Appropriations	Obligations	Request	(Decrease)	
(1)	(2)	(3)	(4)	(5)	(6)	(7)	
		Schedule 200 - I	Purchase of Ser	vices	-		
201	Cleaning & Laundering						
202	Janitorial Services						
205	Refuse, Garbage, Silt and Sludge Removal			5.0.44			
209	Telephone & Communication	118		5,841	5,841		
210	Postal Services	1,886	10.000	4 000	10.000	0.000	
211	Transportation	8,887	10,000	1,000	10,000	9,000	
215	Licenses, Permits & Inspection Charges			0.005	0.005		
216	Commercial off the Shelf Software Licenses			6,605	6,605		
220	Electric Current						
221	Gas Services						
222	Steam for Heating						
230	Meals (non-travel) & Official Entertaining						
231	Overtime Meals						
240 250	Advertising & Promotional Activities Professional Services	189,263	399,000	185,000	184,000	(1.000)	
250		150,000	141,000	157,000	160,000	(1,000) 3,000	
251	Professional Svcs Information Technology	150,000	141,000	157,000	100,000	3,000	
252	Accounting & Auditing Services Legal Services						
253	Mental Health & Intellectual Disability Services						
255	Dues	1,612	2,000	2,000	2,000		
255	Seminar & Training Sessions	2,094	4,000	2,000	2,500	500	
257	Architectural & Engineering Services	2,004	4,000	2,000	2,000		
258	Court Reporters						
259	Arbitration Fees						
260	Repair & Maintenance Charges	61,258	3,000	8,496	12,000	3,504	
261	Repaying, Repairing & Resurfacing Streets	01,200	0,000	0,400	12,000	0,004	
262	Demolition of Buildings						
264	Abatement of Nuisances						
	Rehabilitation of Property						
266	Maint. & Support - Comp. Hardware & Software	6,060		426		(426	
275	Juror Fees	2,230		0		(.20	
276	Juror Expenses						
277	Witness Fees						
280	Insurance & Official Bonds						
282	Lease Purchase - Computer Systems						
283	Lease Purchase - Vehicles						
284	Ground & Building Rental						
285	Rents - Other	78,391	61,000	361,054	386,700	25,646	
286	Rental of Parking Spaces						
290	Payments for Care of Individuals						
295	Imprest Advances						
298	Payments for Burials & Graves						
299	Other Expenses (not otherwise classified)	2,500					
	Total	502,069	620,000	729,422	769,646	40,224	
1 501/	(Program Based Budgeting Version)						

71-53K (Program Based Budgeting Version)

FISCAL 2022 OPERATING BUDGET

SCHEDULE 300 - 400 MATERIALS, SUPPLIES & EQUIPMENT BY PROGRAM

	FISCAL 2022 OPERATING B		DI PROGRAW			
Departm	ient	No.	Program			No.
	ENUE	36	TAX BILLING, AC	COUNTING & CUST	OMER SERVICE	11
Fund		No.				
GEN	ERAL	01				
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Code	Description	Actual	Original	Estimated	Departmental	or
		Obligations	Appropriations	Obligations	Request	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
004		Schedule 300 - I	viateriais & Supj	olles		1
	Agricultural & Botanical					
302	Animal, Livestock & Marine					
	Bakeshop, Dining Room & Kitchen		1 000			
	Books & Other Publications		1,000			
	Building & Construction					
306 307	Library Materials Chemicals & Gases					
307		3,621		1,000	1,000	
	Dry Goods, Notions & Wearing Apparel Cordage & Fibers	3,021		1,000	1,000	
	Electrical & Communication					
	General Equipment & Machinery					
	Fire Fighting & Safety	45		2,303		(2,303
313	Food	43		2,303		(2,000
314	Fuel - Heating & Cooling					
314	General Hardware & Minor Tools					
	Hospital & Laboratory					
	Janitorial, Laundry & Household					
	Office Materials & Supplies	20,416	14,000	11,697	14,000	2,303
	Small Power Tools & Hand Tools	20,410	14,000	11,007	14,000	2,000
	Plumbing, AC & Space Heating					
	Precision, Photographic & Artists					
	Printing	269,013	165,000	165,000	165,000	
	Recreational & Educational	200,010	100,000	100,000	100,000	
328	Vehicle Parts & Accessories					
	Lubricants					
	#2 Diesel Fuel					
	Compressed Natural Gas (CNG)					
	Liquid Propane Gas (LPG)					
	Gasoline					
	Other Materials & Supplies (not otherwise classified)					
	Total	293,095	180,000	180,000	180,000	
		Schedule 4	00 - Equipment			
405	Construction, Dredging & Conveying					
410	Electrical, Lighting & Communications	4,506				
411	General Equipment & Machinery					
412	Fire Fighting & Emergency					
417	Hospital & Laboratory					
420	Office Equipment	36,963				
423	Plumbing, AC & Space Heating					
424	Precision, Photographic & Artists					
426	Recreational & Educational					
427	Computer Equipment & Peripherals	155,133	25,000	52,000	25,000	(27,00
428	Vehicles					
430	Furniture & Furnishings	13,325				
499	Other Equipment (not otherwise classified)					
	Total	209,927	25,000	52,000	25,000	(27,00

71-53L (Program Based Budgeting Version)

			_	SUPPORTING DETAIL: PROFESSIONAL SERVICES AND CARE OF INDIVIDUALS, BY PROGRAM				
	FISCAL 2022 OPERATIN	G BUDGE	Τ		INDIVIDU	ALS, BY PF	ROGRAM	
Departr			No.	Program			No.	
RE\ Fund	/ENUE		36 No.	TAX BILLING, AC		ER SERVICE	11	
	NERAL		01					
			Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase	
			Actual	Original	Estimated	Department	or	
Class	Description		Obligations	Appropriation	Obligations	Request	(Decrease)	
(1)	(2)		(3)	(4)	(5)	(6)	(7)	
	Professional Services (250-254, 257-259) Payments for Care of Individuals		339,263	540,000	342,000	344,000	2,000	
	,							
Minor	Name of Contractor or Provider	Fiscal 2020 Actual	Fiscal 2021	Fiscal 2021 Estimated	Fiscal 2022		ose or scope of ded. Include, if	
Object Code	or Provider	Actual Obligations	Original Appropriation	Obligations	Department Request	applicable, unit	,	
	AB+C Creative Intelligence	100,000	, ppropriation	Congaciónio		Marketing & Outrea		
	Scotlandyard Security Services	72,560	74,000	25,000	74,000	Professional Securi		
250	Transunion Risk & Alt. Data	10,000	,	10,000		Information Databa		
250	Various Vendors	6,703	25,000	150,000	100,000	Professional Serivo	es expenses	
						and Petty Cash Exp		
250	Various Vendors		300,000	(07.000		Miscellaneous Serv	rices - PRISM	
	Class 250 Total	189,263	399,000	185,000	184,000			
251	Information Services Partner, Inc.	150,000		157,000		TIPS Programing &	Consulting	
251	Transunion Risk & Alt. Data Solutions, Inc.		10,000			Public Access Data		
251	ISP		9,675			IT Related Expense	es (PBT)	
251	ISP		121,325			E-Filing & E-Payme	ent Updates	
	Class 251 Total	150,000	141,000	157,000	160,000			
71 521	(Program Based Budgeting Version)							

71-53N (Program Based Budgeting Version)

FISCAL 2022 OPERATING BUDGET

SUPPORTING DETAIL: CLASSES OTHER THAN 250s AND 290, BY PROGRAM

	FISCAL 2022 OPERATIN	IG DODGL		2008	5 AND 230,	DI FRUGRAIVI
Depart	ment		No.	Program		No.
	VENUE		36	TAX BILLING,	ACCT & CUSTO	MER SERVICE 11
Fund			No.			
GEI	NERAL		01			
Minor	Name of Contractor	Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Describe purpose or scope of
Object	or Provider	Actual	Original	Estimated	Department	service provided. Include, if
Code		Obligations	Appropriation	Obligations	Request	applicable, unit cost of service.
260	Palman Electric	13,836				Repair and Maintenance - ITS
260	Smith Construction	39,266		4,953		Repair and Maintenance - ITS
260	Miscellaneous Vendors	8,156	3,000	3,543	12,000	Repair and Maintenance
	Class 260 Total	61,258	3,000	8,496	12,000	
285	Enterprise Holdings, Inc.	77,195	61,000	98	25,000	Vehicle Share Rental
285	Fast Enterprises, LLC			359,280	360,000	Rental Space - ITS
285	Xerox	1,196		1,674	1,700	Equipment Rental
285	Miscellaneous Vendors			2		Miscellaneous Rentals
	Class 285 Total	78,391	61,000	361,054	386,700	
325	Five Thousand Forms	7,887		16,805		Real Estate Printing Services
325	Triangle Systems	136,211	13,000	2,835		Tax Coupon Booklets
325	Vanguard Direct, Inc.	35,000	115,000	37,720		Refuse Printing Services
325	Vanguard Direct, Inc.	78,900		82,960	85,000	Real Estate Printing Services
325	Vanguard Direct, Inc.	11,015		1,075		Miscellaneous Printing Services
325	Miscellaneous Vendors		37,000	23,605		Printing Services
	Class 325 Total	269,013	165,000	165,000	165,000	
407		405.005		0.040		
	Dell Marketing LP	125,225		2,210		Computer Equipment - ITS
427	Dell Marketing LP	3,425				Computer Equipment
427 427	Xerox Miscellaneous Vendors	22,340 4,143	25,000	49,790	25,000	Computer Equipment - ITS Computer Equipment
421	Class 427 Total		25,000 25,000	49,790 52,000	25,000 25,000	Computer Equipment
		155,155	25,000	52,000	25,000	
71-530	I O (Program Based Budgeting Version)	1	1			B

71-530 (Program Based Budgeting Version)

F	CITY OF PHILADELPH		PROGRAM SUMMARY						
Departmer			Program		١	۱o.			
REVEI		36	TAX BILLING, ACCOUNTING & CUSTOMER SERVICE						
Fund		No.							
ACUTE	E CARE HOSPITAL TAX	14							
		Sumr	nary by Class						
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase			
Class	Description	Actual	Original	Estimated	Proposed	or			
		Obligations	Appropriations	Obligations	Budget	(Decrease)			
(1)	(2)	(3)	(4)	(5)	(6)	(7)			
100	Employee Compensation								
a)	Personal Services	30,000	30,000	30,000	30,000				
b)	Employee Benefits								
200	Purchase of Services								
300	Materials and Supplies	5,000	5,000	5,000	5,000				
400	Equipment		10,000	10,000	10,000				
500	Contributions, Indemnities and Taxes								
700	Debt Service								
800	Payments to Other Funds								
900	Advances and Misc. Payments								
	Total	35,000	45,000	45,000	45,000				
		Summa	ary of Positions						
		Actual	Fiscal 2021	Increment	Fiscal 2022	Increase			
		Positions	Budgeted	Run	Budgeted	or			
Code	Category	6/30/20	Positions	PPE 12/21/20	Positions	(Decrease)			
(1)	(2)	(3)	(4)	(5)	(6)	(7)			
101	Full Time - Civilian								
105	Full Time - Uniform								
	Total								
	Sele	cted Associated	Non-Tax Reven	ues by Type	_				
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase			
	Description	Actual	Original	Estimate	Proposed	or			
		Revenues	Budget		Budget	(Decrease)			
	(1)	(2)	(3)	(4)	(5)	(6)			
	on-Governmental)	190,622,605	310,000,000	225,339,340	250,000,000	24,660,660			
Federal									
State									
	vernments								
Other Fu	nds of the City								
	Total	190,622,605	310,000,000	225,339,340	250,000,000	24,660,660			

71-53F (Program Based Budgeting Version)

		CITY OF PHIL FISCAL 2022 OPER			r			ST OF F	ULE 100 POSITIOI OGRAM		
Depart	ment				No.	Program					No.
	/ENUE				36	-			CUSTOMER		11
Fund	LINUL				No.		NG, ACCO			SEIVICE	
ACI	JTE CA	ARE HOSPITAL TAX			14						
						Fiscal	Fiscal		Fiscal		Inc.
					Salary	2020	2021	Increment	2022	Annual	(Dec.)
Line	Class	Title			Range	Actual Pos.	Budgeted	Run -PPE	Budgeted	Salary	(Col. 8
No.	Code				(in dollars)	6/30/20	Positions	12/21/20	Positions	7/1/21	less Col. 6)
(1)	(2)	(3)			(4)	(5)	(6)	(7)	(8)	(9)	(10)
		Expenditure Transfer from General Fu	nd							30,000	
Total G	ross Re	quirements								30,000	
		Plus: Earned Increment								00,000	
		Plus: Longevity									
		Less: (Vacancy Allowance)									
		,	Total Bu	udget Request						30,000	
				Summa	ary of Persona	I Services					
				al 2020		Fiscal 2021			al 2022	Inc. / (Dec.)	Inc. / (Dec.)
Line			Actual	Actual	Budgeted	Estimated	Increment	Budgeted	Department	in Require.	in Bud. Pos.
No.		Category	Positions	Obligations	Positions	Obligations	Run -PPE	Positions	Request	(Col. 9	(Col. 8
(4)		(0)	6/30/20	(4)			12/21/20	(0)	(0)	less Col. 6)	less Col. 5)
(1) 1	Lump S	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)
-		ne - Civilian		30,000		30,000			30,000		
		ne - Uniform		50,000	1	50,000			50,000		
		Gross Adj.									
		np/Seas, Bd, SCG									
6		ne - Civilian									
7		ne - Uniform									
8		I Uniform Leave									
9	Shift/St										
10	H&L, IC	DD, LT-Sick									
11											
12											
		Total am Based Budgeting Version)		30,000		30,000			30,000		

71-53J (Program Based Budgeting Version)

FISCAL 2022 OPERATING BUDGET

SCHEDULE 300 - 400 MATERIALS, SUPPLIES & EQUIPMENT BY PROGRAM

Departn	nent	No.	Program			No.
	ENUE	36		COUNTING & CUST		11
Fund		30 No.	TAN DILLING, AU		OWEN SERVICE	11
ACU	TE CARE HOSPITAL TAX	14				
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Code	Description	Actual	Original	Estimated	Departmental	or
		Obligations	Appropriations	Obligations	Request	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
		Scheaule 300 - I	Naterials & Supp	olles		-
301	Agricultural & Botanical					
302	Animal, Livestock & Marine					
303	Bakeshop, Dining Room & Kitchen					
304	Books & Other Publications					
305	Building & Construction					
306	Library Materials					
307	Chemicals & Gases					
308	Dry Goods, Notions & Wearing Apparel					
309	Cordage & Fibers					
310	Electrical & Communication					
311	General Equipment & Machinery					
312	Fire Fighting & Safety					
313	Food					
314 316	Fuel - Heating & Cooling General Hardware & Minor Tools					
310						
317	Hospital & Laboratory Janitorial, Laundry & Household					
320	Office Materials & Supplies	5,000	5,000	5,000	5,000	
320	Small Power Tools & Hand Tools	5,000	5,000	5,000	5,000	
323	Plumbing, AC & Space Heating					
323	Precision, Photographic & Artists					
325	Printing					
326	Recreational & Educational					
328	Vehicle Parts & Accessories					
335	Lubricants					
-	#2 Diesel Fuel					
341	Compressed Natural Gas (CNG)					
	Liquid Propane Gas (LPG)					
345	Gasoline					
399	Other Materials & Supplies (not otherwise classified)					
	11 (
<u> </u>	Total	5,000	5,000	5,000	5,000	
		Schedule 4	00 - Equipment			-
405	Construction, Dredging & Conveying					
410	Electrical, Lighting & Communications					
411	General Equipment & Machinery					
412	Fire Fighting & Emergency					
417	Hospital & Laboratory					
420	Office Equipment		10,000	10,000	10,000	
423	Plumbing, AC & Space Heating					
424	Precision, Photographic & Artists					
426	Recreational & Educational					
427	Computer Equipment & Peripherals					
428	Vehicles					
430	Furniture & Furnishings					
499	Other Equipment (not otherwise classified)					
	Total		10,000	10,000	10,000	

71-53L (Program Based Budgeting Version)

CITY OF PHILADELPHIA	PERFOR			RACIAL
FISCAL 2022 OPERATING BUDGET		EQU	ITY	
epartment No.	Program		1	No.
REVENUE 36	DELINQUENT TA	X COLLECTION		12
Progra	m Description			
Revenue, in partnership with the Law Department, uses an array of en fines. These tools include sending letters and emails, placing liens on p businesses, sale of property through Sheriff's Sales, filing suit in both properties, and admin	property, placement of a	accounts with collection n Pleas Courts, seque	on agencies, closure o	of non-compliant
Progr	am Objectives			
) Add a third next judgment avecution vendor to feeue on collection from				
 Pursue delinquent accounts that also benefit from the 10-year Real Es ail to resolve their tax delinquency. 	tate Tax Abatement, by		neir abatements will b	e revoked if they
 Pursue delinquent accounts that also benefit from the 10-year Real Es ail to resolve their tax delinquency. 	tate Tax Abatement, by	y notifying them that th		
) Pursue delinquent accounts that also benefit from the 10-year Real Es ail to resolve their tax delinquency. Perforn	tate Tax Abatement, by nance Measures Fiscal 2020	y notifying them that the state of the state	Fiscal 2021	Fiscal 2022
) Pursue delinquent accounts that also benefit from the 10-year Real Es ail to resolve their tax delinquency.	tate Tax Abatement, by	y notifying them that the state of the state		
) Pursue delinquent accounts that also benefit from the 10-year Real Es ail to resolve their tax delinquency. Perforn	tate Tax Abatement, by nance Measures Fiscal 2020	Fiscal 2021 Year-to-Date (Q1 + Q2) (3)	Fiscal 2021	Fiscal 2022
) Pursue delinquent accounts that also benefit from the 10-year Real Es ail to resolve their tax delinquency. Perform Description (1)	tate Tax Abatement, by mance Measures Fiscal 2020 Year-End (2)	Fiscal 2021 Year-to-Date (Q1 + Q2) (3) tabulated at year-	Fiscal 2021 Target (4)	Fiscal 2022 Target (5)
) Pursue delinquent accounts that also benefit from the 10-year Real Es ail to resolve their tax delinquency. Perform Description (1) Percent change in delinquent principal outstanding - Real Estate Tax	tate Tax Abatement, by mance Measures Fiscal 2020 Year-End (2) 4.8%	Fiscal 2021 Year-to-Date (Q1 + Q2) (3) tabulated at year- end	Fiscal 2021 Target (4) 0.0%	Fiscal 2022 Target (5)
 Pursue delinquent accounts that also benefit from the 10-year Real Estail to resolve their tax delinquency. Perform Description (1) Percent change in delinquent principal outstanding - Real Estate Tax	tate Tax Abatement, by mance Measures Fiscal 2020 Year-End (2) 4.8%	Fiscal 2021 Year-to-Date (Q1 + Q2) (3) tabulated at year- end s the last 10 years for	Fiscal 2021 Target (4) 0.0%	Fiscal 2022 Target (5)
 Pursue delinquent accounts that also benefit from the 10-year Real Estail to resolve their tax delinquency. Perform (1) Percent change in delinquent principal outstanding - Real Estate Tax Comments: This represents real estate taxes for active periods. Active percent delinquent Real Estate Tax accounts in payment agreements 	tate Tax Abatement, by mance Measures Fiscal 2020 Year-End (2) 4.8% eriods being defined as 26.7%	Fiscal 2021 Year-to-Date (Q1 + Q2) (3) tabulated at year- end the last 10 years for tabulated at year- end	Fiscal 2021 Target (4) real estate. 27.0%	Fiscal 2022 Target (5) 0.0' 25.0'
1) Pursue delinquent accounts that also benefit from the 10-year Real Estail to resolve their tax delinquency. Perform Description (1) Percent change in delinquent principal outstanding - Real Estate Tax Comments: This represents real estate taxes for active periods. Active periods are a taxes for active periods. Active periods are a taxes.	tate Tax Abatement, by Dance Measures Fiscal 2020 Year-End (2) (2) 4.8% eriods being defined as 26.7% defined as the last 10 y	Fiscal 2021 Year-to-Date (Q1 + Q2) (3) tabulated at year- end tabulated at years for tabulated at year- end tabulated at year- end tabulated at year-	Fiscal 2021 Target (4) real estate. 27.0%	Fiscal 2022 Target (5) 0.0' 25.0'
I) Pursue delinquent accounts that also benefit from the 10-year Real Estail to resolve their tax delinquency. Perform Description (1) Percent change in delinquent principal outstanding - Real Estate Tax Comments: This represents real estate taxes for active periods. Active periods are comments: This measure consists of active periods. Active periods are comments: real estate accounts with payment agreement by the total numbers.	tate Tax Abatement, by Dance Measures Fiscal 2020 Year-End (2) (2) 4.8% eriods being defined as 26.7% defined as the last 10 y	Fiscal 2021 Year-to-Date (Q1 + Q2) (3) tabulated at year- end tabulated at years for tabulated at year- end tabulated at year- end tabulated at year-	Fiscal 2021 Target (4) real estate. 27.0%	Fiscal 2022 Target (5) 0.0 25.0
) Pursue delinquent accounts that also benefit from the 10-year Real Estail to resolve their tax delinquency.	tate Tax Abatement, by Dance Measures Fiscal 2020 Year-End (2) (2) 4.8% eriods being defined as 26.7% defined as the last 10 y	Fiscal 2021 Year-to-Date (Q1 + Q2) (3) tabulated at year- end tabulated at years for tabulated at year- end tabulated at year- end tabulated at year-	Fiscal 2021 Target (4) real estate. 27.0%	Fiscal 2022 Target (5) 0.0' 25.0'
I) Pursue delinquent accounts that also benefit from the 10-year Real Estail to resolve their tax delinquency. Perform Description (1) Percent change in delinquent principal outstanding - Real Estate Tax Comments: This represents real estate taxes for active periods. Active periods. Active periods are comments: This measure consists of active periods. Active periods are comments: real estate accounts with payment agreement by the total nucleonments:	tate Tax Abatement, by Dance Measures Fiscal 2020 Year-End (2) (2) 4.8% eriods being defined as 26.7% defined as the last 10 y	Fiscal 2021 Year-to-Date (Q1 + Q2) (3) tabulated at year- end tabulated at years for tabulated at year- end tabulated at year- end tabulated at year-	Fiscal 2021 Target (4) real estate. 27.0%	Fiscal 2022 Target (5) 0.0' 25.0'
I) Pursue delinquent accounts that also benefit from the 10-year Real Estail to resolve their tax delinquency. Perform Description (1) Percent change in delinquent principal outstanding - Real Estate Tax Comments: This represents real estate taxes for active periods. Active periods. Active periods are comments: This measure consists of active periods. Active periods are comments: real estate accounts with payment agreement by the total nucleonments:	tate Tax Abatement, by Dance Measures Fiscal 2020 Year-End (2) (2) 4.8% eriods being defined as 26.7% defined as the last 10 y	Fiscal 2021 Year-to-Date (Q1 + Q2) (3) tabulated at year- end tabulated at years for tabulated at year- end tabulated at year- end tabulated at year-	Fiscal 2021 Target (4) real estate. 27.0%	Fiscal 2022 Target (5) 0.0' 25.0'
(1) Percent change in delinquent principal outstanding - Real Estate Tax <u>Comments:</u> This represents real estate taxes for active periods. Active p Percent delinquent Real Estate Tax accounts in payment agreements	tate Tax Abatement, by Dance Measures Fiscal 2020 Year-End (2) (2) 4.8% eriods being defined as 26.7% defined as the last 10 y	Fiscal 2021 Year-to-Date (Q1 + Q2) (3) tabulated at year- end tabulated at years for tabulated at year- end tabulated at year- end tabulated at year-	Fiscal 2021 Target (4) real estate. 27.0%	Fiscal 2022 Target (5) 0.0' 25.0'

0.0%

25.0%

PROGRAM SUMMARY - ALL FUNDS

FISCAL 2022 OPERATING BUDGET

Department		No.	Program			No.
REVENU	E	36	DELINQUENT TA	X COLLECTION		12
		Summa	ary by Fund			
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Fund	Fund	Actual	Original	Estimated	Proposed	or
No.		Obligations	Appropriations	Obligations	Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
01	General (2)	6,991,682	7,872,492	7,607,374	5,742,241	(1,865,133)
01	Grants					,
00	Grants	11,017,789	17,475,000	14,400,000	16,650,000	2,250,000
	Total	18,009,471	25,347,492	22,007,374	22,392,241	384,867
	Su		ime Positions b			
Fund		Actual Positions	Fiscal 2021	Increment Run	Fiscal 2022	Inc. / (Dec.)
No.	Fund	6/30/20	Budgeted	PPE 12/21/20	Budgeted	(Col. 6 less 4)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
01	General	89	97	83	72	(25)
	Total Full Time	89	97	83	72	(25)
	Su	mmary of Non-	Tax Revenues b	y Fund		-
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Fund	Fund	Actual	Original	Estimate	Proposed	or
No.		Revenues	Budget		Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
08	Grants Revenue	11,910,995	(+)	(0)	(0)	(1)
00		11,010,000				
	Total	11,910,995				
			ated Capital Pro	vicato		L
Dent	S	1		-	Fiend 2022	Eiseel 2022
Dept.		Carry	Fiscal 2021	Fiscal 2021	Fiscal 2022	Fiscal 2022
Where	Description	Forward	Original Approp.	Original Approp.	Proposed Budget	Proposed Bdgt
Appropriated			(GO Only)	(All Other Sources)	(GO Only)	(All Other Sources)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
	Total					
	S	1	ated Operating			
Dept.		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Where	Description	Calculated	Calculated	Calculated	Calculated	or
Appropriated		Obligations	Appropriations	Obligations	Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
Finance	Employee Benefits - Civilian	2,255,048	2,173,900	2,173,956	1,360,990	(812,966)
Finance	Employee Benefits - Uniform					
	Total	2,255,048	2,173,900	2,173,956	1,360,990	(812,966)
	ram Based Budgeting Version)		, -,	, -, -	, ,	, ,,

71-53E (Program Based Budgeting Version)

	CITY OF PHILADELPH			PROGRAM	SUMMARY	
F	ISCAL 2022 OPERATING E	BUDGET				
Departmer	ıt	No.	Program			No.
REVEN	NUE	36	DELINQUENT TAX	X COLLECTION		12
Fund		No.				
GENE	RAL	01				
			mary by Class			
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Class	Description	Actual	Original	Estimated	Proposed	or
		Obligations	Appropriations	Obligations	Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
100	Employee Compensation					
a)	Personal Services	5,810,192	5,557,492	5,516,200	3,459,241	(2,056,959)
b)	Employee Benefits					
200	Purchase of Services	1,152,684	2,279,000	2,055,174	2,247,000	191,826
300	Materials and Supplies	20,008	36,000	36,000	36,000	
400	Equipment	8,798				
500	Contributions, Indemnities and Taxes					
700	Debt Service					
800	Payments to Other Funds					
900	Advances and Misc. Payments					
	Total	6,991,682	7,872,492	7,607,374	5,742,241	(1,865,133)
		Summa	ary of Positions			
		Actual	Fiscal 2021	Increment	Fiscal 2022	Increase
		Positions	Budgeted	Run	Budgeted	or
Code	Category	6/30/20	Positions	PPE 12/21/20	Positions	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
101	Full Time - Civilian	89	97	83	72	(25)
105	Full Time - Uniform					
	Total	89	97	83	72	(25)
	Sele	cted Associated	l Non-Tax Reven	ues by Type	_	
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
	Description	Actual	Original	Estimate	Proposed	or
		Revenues	Budget		Budget	(Decrease)
	(1)	(2)	(3)	(4)	(5)	(6)
Local (No	on-Governmental)					
Federal						
State						
	vernments					
Other Fu	nds of the City					
	Total					

71-53F (Program Based Budgeting Version)

SCHEDULE 100 LIST OF POSITIONS BY PROGRAM

FISCAL 2022 OPERATING BUDGET

Depart	ment			No.	Program				No.
	/ENUE			36	DELINQUI	ENT TAX COI	LECTION		12
und				No.					
GEI	NERAL			01					
			Salary	Fiscal 2020	Fiscal 2021	Increment	Fiscal 2022	Annual	Increase (Decrease
Line	Class	Title	Range	Actual Pos.	Budgeted	Run -PPE	Budgeted	Salary	、 (Col. 8
No.	Code		(in dollars)	6/30/20	Positions	12/21/20	Positions	7/1/21	less Col. 6
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
		DELINQUENT COLLECTIONS (360531)							
		Technical/Administrative Unit:							
1	2L10	Administrative Assistant	41,886 - 53,848	1	1	1	1	55,073	
2	2L01	Administrative Technician	36,910 - 47,465	1	1	1	1	36,910	
3	1D41	Data Services Support Clerk	37,067 - 40,288	1	1	1	1	37,067	
4	E695	Director of Collections/Executive Assistant	90,000	1	1	1	1	90,000	
5	R551	Research Analyst	85,284		1	1	1	85,284	
6	2B20	Revenue Collection Officer 1	79,414 - 102,110	1	1	1	1	103,935	
		Subtotal Technical/Administrative Unit		5	6	6	6	408,269	
		Outside Collection Agencies Unit:							
7	2L32	Administrative Specialist 2	53,368 - 68,619	1	1	1	1	69,444	
8		Data Services Support Clerk	37,067 - 40,288	2	2	1	2	76,917	
9		Senior Legal Assistant	52,530	1	1	1	2	70,917	
5	0217	Subtotal Outside Collection Agencies Unit		4	4	3	3	146,361	
		, i i i i i i i i i i i i i i i i i i i							
		CAL/Revocation Unit:							
10	2B32	Revenue Examiner 2	53,368 - 68,619	2	2	2	2	123,243	
11	2B49	Tax Analyst Trainee	37,983 - 48,833	1	1		1	25,322	
12	2B50	Tax Analyst 1	41,886 - 53,848		1	1			
13		Tax Analyst 2	53,368 - 68,619	4	4	4	5	304,299	
14	2B55	Tax Collections Coordinator	64,837 - 83,355	1	1	1	1	70,091	
		Subtotal CAL/Revocation Unit		8	9	8	9	522,955	
		*Tax Clearance Unit:							
15	2B02	Collection Customer Representative	40,589 - 44,289				4	172,846	
16	2B04	Collection Representative Supervisor	42,934 - 55,193				1	55,818	
17		Data Services Support Clerk	37,067 - 40,288				1	40,288	
18	2B18	Revenue Collection Representative	41,677 - 45,524				1	46,349	
		Subtotal Tax Clearance Unit					7	315,301	
		Total Delinquent Collections (360531)		17	19	17	25	1,392,886	
		*Moved from Program #11 m Based Budgeting Version)							

SCHEDULE 100 PINOITIS 1 14

	FISCAL 2022 OPERATING BUDGET					LIST OF POSITIONS BY PROGRAM					
_		FISCAL 2022 OPERATING	BODGET	I • •	-	DI	FRUGR				
Departr				No.	Program				No.		
RE\ Fund	'ENUE			36 No.	DELINQUI	ENT TAX CO	LLECTION		12		
GEN	IERAL			01							
				Fiscal	Fiscal		Fiscal		Increase		
			Salary	2020	2021	Increment	2022	Annual	(Decrease)		
Line	Class	Title	Range	Actual Pos.	Budgeted	Run -PPE	Budgeted	Salary	(Col. 8		
No.	Code	(0)	(in dollars)	6/30/20	Positions	12/21/20	Positions	7/1/21	less Col. 6)		
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)		
		LEGAL SERVICES - LAW DEPARTMENT - TAX	& REVENUE UNIT (3	60532)							
		Administration:									
19		Administrative Technician	36,910 - 47,465	1	1	1	1	48,490			
20		Ŭ	26,352 - 39,527	1	1	1			(1)		
21		Legal Assistant Supervisor	39,527 - 51,056	1	1	1			(1)		
22	C130	Chief Deputy City Solicitor Subtotal Administration Unit	143,220	1 4	1 4	1 4	1	48,490	(1) (3)		
		Subtotal Administration onit				7		40,430	(3)		
		Mass Revenue Litigation Unit:									
23		Administrative Technician	36,910 - 47,465	1	1	1	1	48,480			
24	-	Assistant City Solicitor	50,938 - 70,231	1				40,400			
25		Assistant City Solicitor 2	69,300		1				(1)		
26		Collection Customer Representative	40,589 - 44,289		1		2	92,298	1		
27		Collection Representative Supervisor	42,934 - 55,193	1	1	1	1	56,218			
28		Data Service Support Clerk	37,067 - 40,288	1	1	1	1	38,218			
29		Div. Deputy City Solicitor	76,859 - 111,445	1	1				(1)		
30		Legal Assistant	26,352 - 39,527	1	1	1			(1)		
31	2B18	Revenue Collection Representative	41,677 - 45,524	1	2	2	1	46,149	(1)		
32	1A37	Service Representative	37,067 - 40,288	1							
33	2B49	Tax Analyst Trainee	37,983 - 48,833		1	1			(1)		
34	2B50	Tax Analyst 1	41,886 - 53,848	1	1	1			(1)		
35	2B51	Tax Analyst 2	53,368 - 68,619	2	2	2	4	244,018	2		
36	2B55	Tax Collections Coordinator	64,837 - 83,355	1	1	1	1	84,980			
		Subtotal Mass Revenue Litigation Unit		12	14	11	11	610,361	(3)		
		Major Tax Division:									
37		Administrative Technician	36,910 - 47,465	1	1	1	1	48,690			
38		Assistant City Solicitor	50,938 - 70,231		3	1			(3)		
39		Assistant City Solicitor 2	69,300	1	2	1	4	45.044	(2)		
40 41		Clerk 3 Collection Customer Representative	40,589 - 44,289	1	1	1	1	45,314 41,824			
41		Data Service Support Clerk	40,589 - 44,289 37,067 - 40,288	2	2	2	1	41,824			
42		Deputy City Solicitor	58,193 - 85,093	3	3	2	2	11,511	(3)		
44		Deputy City Solicitor 2	58,490 - 91,670	2	5	2			(3)		
45		Divisional Deputy City Solicitor	76,859 - 111,445	1	1	1			(1)		
46		Legal Assistant	26,352 - 39,527	1	3	1			(3)		
47		Office Clerk 2	34,342 - 37,130	1	1	1	1	34,342	(-)		
48		Revenue Collection Representative	41,677 - 45,524	3	2	2	2	81,734			
49		Senior Legal Asstistant Supervisor	52,530	1	1	1		,	(1)		
50		Tax Analyst Trainee	37,983 - 48,833	1		1	1	48,833	1		
51	2B50	Tax Analyst 1	41,886 - 53,848	1	1	1	1	47,865			
52	2B51	Tax Analyst 2	53,368 - 68,619	7	8	6	7	462,825	(1)		
53	2B55	Tax Collections Coordinator	64,837 - 83,355	2	2	2	2	157,445			
		Subtotal Major Tax Division		29	32	27	19	1,046,249	(13)		
/1-53I (Progra	m Based Budgeting Version)									

SCHEDULE 100 LIST OF POSITIONS BY PROGRAM

FISCAL 2022 OPERATING BUDGET

epart	ment			No.	Program				No.
RE	/ENUE			36	DELINQUE	ENT TAX COI	LECTION		12
und				No.					
GE	NERAL			01					
Line	Class	Title	Salary Range	Fiscal 2020 Actual Pos.	Fiscal 2021 Budgeted	Increment Run -PPE	Fiscal 2022 Budgeted	Annual Salary	Increas (Decreas (Col. 8
No.	Code	(2)	(in dollars)	6/30/20	Positions	12/21/20	Positions	7/1/21	less Col.
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
		Real Estate Tax Division:							
54		Administrative Assistant	41,886 - 53,848	1	1	1	1	54,473	
55		Administrative Specialist 2	53,368 - 68,619	1	1	4	4	40,000	
56 57		Administrative Technician Assistant City Solicitor	36,910 - 47,465	1	1	1	1	48,690	
57 58		Collection Customer Representative	50,938 - 70,231 40,589 - 44,289	2	2	2	1	45,114	
58 59		Data Service Support Clerk	40,589 - 44,289 37,067 - 40,288	3	3	3	3	122,289	
60		Deputy City Solicitor	58,193 - 85,093	2	2	2	5	122,209	
61		Div. Deputy City Solicitor	76,859 - 111,445	1	- 1	- 1			
62	2A01	Financial Technician	37,983 - 48,833	1	1	1	1	49,508	
63		Legal Assistant	26,352 - 39,527	1	2	1		40,000	
64		Legal Assistant Supervisor	39,527 - 51,056	1	- 1	1			
65		Mail Center Supervisor	44,833 - 49,200	1	1	1	1	50,625	
66		Revenue Collection Representative	41,677 - 45,524	2	2	2	2	92,498	
67		Semi-Skilled Laborer	37,067 - 40,288	1	1	- 1	1	40,913	
58			53,368 - 68,619	1	1	1	1	69,644	
69	2B55	Tax Collections Coordinator	64,837 - 83,355	1	1		1	64,837	
		Subtotal Real Estate Tax Division		21	22	19	13	638,591	
70	01.00	Sequestration Group:	54 700 70 004					74 550	
70 74		Administrative Officer	54,706 - 70,334	1	1	1	1	71,559	
71 72		Collection Customer Representative	40,589 - 44,289	1	2	1	2	85,503	
72 73		Legal Assistant	26,352 - 39,527	2	2	2			
73 74		Revenue Collection Representative Senior Attorney	41,677 - 45,524	1	1	1			
/4	3201	Subtotal Sequestration Group	106,090 - 134,110	6	6	5	3	157,062	
		Use & Occupancy Tax Group:							
75		Legal Assistant	26,352 - 39,527	2	2	2			
76 77		Legal Assistant Supervisor	39,527 - 51,056	1	1	1			
77	S201	Senior Attorney Subtotal Use & Occupancy Tax Group	106,090 - 134,110	1 4	1 4	1 4			
		Total Legal Services (360532)		72	78	66	47	2,500,753	
		Program Total		89	97	83	72	3,893,639	
	1								

		CITY OF PHIL						ST OF F	ULE 100 POSITIO		
		FISCAL 2022 OPER	ATING	BUDGE	<u> </u>			BY PR	OGRAM		
Depart	ment				No.	Program					No.
RE	/ENUE				36	DELINQU	ENT TAX C	OLLECTION	١		12
Fund					No.						
GE	NERAL				01						
Line No. (1)	Class Code (2)	Title (3)			Salary Range (in dollars) (4)	Fiscal 2020 Actual Pos. 6/30/20 (5)	Fiscal 2021 Budgeted Positions (6)	Increment Run -PPE 12/21/20 (7)	Fiscal 2022 Budgeted Positions (8)	Annual Salary 7/1/21 (9)	Inc. (Dec.) (Col. 8 less Col. 6) (10)
	(2)				(+)						
1 2		Full Time - Civilian Overtime - Civilian				89	97	83	72	3,893,639 25,000	(25)
Total G	oross Re	quirements				89	97	83	72	3,918,639	(25)
		Plus: Earned Increment								18,098	
		Plus: Longevity								1,904	
		Less: (Vacancy Allowance)								(479,400)	
			Total Bu	udget Request						3,459,241	
	1		1		ary of Personal			1		[
				al 2020		iscal 2021			al 2022	Inc. / (Dec.)	Inc. / (Dec.)
Line		Cotoron	Actual	Actual	Budgeted	Estimated	Increment	Budgeted	Department	in Require.	in Bud. Pos.
No.		Category	Positions 6/30/20	Obligations	Positions	Obligations	Run -PPE 12/21/20	Positions	Request	(Col. 9 less Col. 6)	(Col. 8 less Col. 5)
(1)		(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)
1	Lump S		(0)	(4)	(3)	13,027	(')	(0)	(9)	(10)	
2	· · ·	ne - Civilian	89	5,690,255	97	5,485,632	83	72	3,434,241	(2,051,391)	(25)
3		ne - Uniform		2,000,200	51	2, 100,002		, 2	-,	(_,001,001)	(20)
4	1	Gross Adj.		1,917							
5	1	mp/Seas, Bd, SCG		96,165							
6	1	ne - Civilian		5,475		17,541			25,000	7,459	
7	Overtim	ne - Uniform									
8	Unused	d Uniform Leave									
9	Shift/St	ress									
10	H&L, IC	DD, LT-Sick		3,981							
11				ļ							
12											
		Total am Based Budgeting Version)	89	5,810,192	97	5,516,200	83	72	3,459,241	(2,056,959)	(25)

71-53J (Program Based Budgeting Version)

SCHEDULE 200 PURCHASE OF SERVICES BY PROGRAM

FISCAL 2022 OPERATING BUDGET

Departn	nent	No.	5						
REV	'ENUE	36	DELINQUENT TAX COLLECTION						
Fund	-	No.				12			
GEN	IERAL	01							
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase			
Code	Description	Actual	Original	Estimated	Departmental	or			
		Obligations	Appropriations	Obligations	Request	(Decrease)			
(1)	(2)	(3)	(4)	(5)	(6)	(7)			
		Schedule 200 - I		vices					
201	Cleaning & Laundering								
202	Janitorial Services								
205	Refuse, Garbage, Silt and Sludge Removal								
209	Telephone & Communication	60							
210	Postal Services	38							
211	Transportation	2,414	4,000	1,000	4,000	3,000			
215	Licenses, Permits & Inspection Charges								
216	Commercial off the Shelf Software Licenses								
220	Electric Current								
221	Gas Services								
222	Steam for Heating								
230	Meals (non-travel) & Official Entertaining								
231	Overtime Meals								
240	Advertising & Promotional Activities		3,000						
250	Professional Services	1,013,389	2,190,000	1,935,791	2,162,000	226,209			
251	Professional Svcs Information Technology	117,718	67,000	107,000	67,000	(40,000			
252	Accounting & Auditing Services								
253	Legal Services	12,000							
254	Mental Health & Intellectual Disability Services								
255	Dues	370	4,000	1,500	2,500	1,000			
256	Seminar & Training Sessions	3,413	5,000	3,500	5,000	1,500			
257	Architectural & Engineering Services	1 770							
258	Court Reporters	1,756	5,000	5,000	5,000				
259	Arbitration Fees		4 000	1 000	4 000				
	Repair & Maintenance Charges		1,000	1,232	1,300	68			
261	Repaving, Repairing & Resurfacing Streets								
262	Demolition of Buildings								
264	Abatement of Nuisances								
	Rehabilitation of Property	ECA							
	Maint. & Support - Comp. Hardware & Software	564							
275									
276 277	Juror Expenses Witness Fees	62							
	Insurance & Official Bonds	02							
280	Lease Purchase - Computer Systems								
282	Lease Purchase - Vehicles								
283 284	Ground & Building Rental								
285	Rents - Other	900		151	200	49			
286	Rental of Parking Spaces	500		101	200	+3			
200	Payments for Care of Individuals								
	Imprest Advances	1							
	Payments for Burials & Graves	1							
299	Other Expenses (not otherwise classified)								
	Total (Program Based Budgeting Version)	1,152,684	2,279,000	2,055,174	2,247,000	191,826			

FISCAL 2022 OPERATING BUDGET

SCHEDULE 300 - 400 MATERIALS, SUPPLIES & EQUIPMENT BY PROGRAM

	FISCAL 2022 OPERATING B		DI PROGRAM					
Departr	nent	No.	Program			No.		
	/ENUE	36	DELINQUENT TA	X COLLECTION		12		
Fund		No.						
GEN	IERAL	01						
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase		
Code	Description	Actual	Original	Estimated	Departmental	or		
		Obligations	Appropriations	Obligations	Request	(Decrease)		
(1)	(2)	(3)	(4)	(5)	(6)	(7)		
		Schedule 300 - I	Materials & Sup	plies		-		
301	Agricultural & Botanical							
302	Animal, Livestock & Marine							
303	Bakeshop, Dining Room & Kitchen							
304	Books & Other Publications	1,973	8,000	8,000	8,000			
305	Building & Construction							
306	Library Materials							
307	Chemicals & Gases							
308	Dry Goods, Notions & Wearing Apparel							
309	Cordage & Fibers							
310	Electrical & Communication							
311	General Equipment & Machinery					ļ		
312	Fire Fighting & Safety							
313	Food							
314	Fuel - Heating & Cooling							
316	General Hardware & Minor Tools							
317	Hospital & Laboratory							
318	Janitorial, Laundry & Household							
320	Office Materials & Supplies	16,999	28,000	28,000	28,000			
322	Small Power Tools & Hand Tools							
323	Plumbing, AC & Space Heating							
324	Precision, Photographic & Artists							
325	Printing	1,036						
326	Recreational & Educational							
328	Vehicle Parts & Accessories							
335	Lubricants							
340	#2 Diesel Fuel							
	Compressed Natural Gas (CNG)							
342	Liquid Propane Gas (LPG)							
345	Gasoline							
399	Other Materials & Supplies (not otherwise classified)							
	Total	20,008	36,000	36,000	36,000			
		Schedule 4	00 - Equipment	· · · · ·		r		
405	Construction, Dredging & Conveying							
410	Electrical, Lighting & Communications							
411	General Equipment & Machinery					ļ		
412	Fire Fighting & Emergency					ļ		
417	Hospital & Laboratory							
420	Office Equipment							
423	Plumbing, AC & Space Heating							
424	Precision, Photographic & Artists							
426	Recreational & Educational					 		
427	Computer Equipment & Peripherals					 		
428						 		
430	Furniture & Furnishings	8,798				 		
499	Other Equipment (not otherwise classified)					 		
		0				 		
	Total (Program Based Budgeting Version)	8,798						

71-53L (Program Based Budgeting Version)

	CITY OF PHILADEL		т	SUPPORTING DETAIL: PROFESSIONAL SERVICES AN CARE OF INDIVIDUALS, BY PROG				
Departr			No.	Program			No.	
	/ENUE		36	-	TAX COLLECTIO	12		
Fund			No.	DEEMQOEITI			12	
GEN	NERAL		01					
			Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase	
			Actual	Original	Estimated	Department	or	
Class	Description		Obligations	Appropriation	Obligations	Request	(Decrease)	
(1)	(2)		(3)	(4)	(5)	(6)	(7)	
250s	Professional Services (250-254, 257-259)		1,144,863	2,262,000	2,047,791	2,234,000	186,209	
290	Payments for Care of Individuals							
Minor	Name of Contractor	Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Describe purpo	ose or scope of	
Object	or Provider	Actual	Original	Estimated	Department	service provid	-	
Code		Obligations	Appropriation	Obligations	Request	applicable, unit	cost of service.	
250	AAL Acquest Corp	207,815	540,000	300,000	540,000	Tax Info. Cert. Sher	iff Sales	
250	B&R Professional Services			5,000	5,000	Subpoena and Com	plaint Services	
250	FSS Acquisition Co LLC	50,000	191,000			Writ Services		
	GSB&B, LLC	50,000	50,000	50,000	50,000	Sequestrators		
	it's Done! Courier	1,000	191,000			Writ Services		
250	LTS Acquisition Co. LLC	123,390	540,000	300,000	540,000			
	PA Constable	6,075	40,000	40,000	40,000	Phila. Municipal Co	urt Services	
	Philadelphia Writ Service Inc.	266,089	267,000	75,000	200,000	Writ Services	Domringen	
250 250	RCDH of Pennsylvania Inc. TransUnion Risk and Alter. Data Solutions, Inc.	200,000 14,280	21,000	200,000 15,601		Outside Appraiser S Public Access Data		
250	The Tyler Firm	30,000	21,000	13,001	10,000	Writ Services	base Services	
250	Various Vendors	6,111		56,000	27.810	Non-contracted Col	untv Complaint.	
200		0,111		00,000	21,010	Judgement and Tra		
250	Petty Cash & Other Reimbursements	58,629	53,000	53,000	25,000	Non-contracted Pro	•	
						Services & Reimbu	rsable Employee	
						expenses		
250	TBD '21, '22			574,000	267,000	Writ Services		
250	TBD '21		29,810			Tax Info. Cert. Sher	iff Sales	
250	TBD '21, '22		267,190	267,190		Outside Appraiser S	Services	
	Class 250 Total	1,013,389	2,190,000	1,935,791	2,162,000			
051		66 445		100.005	~ ~ ~ ~ ~		<i>.</i>	
	Acumen Group Incorporated	86,113	60,000	100,000	60,000	Law Document Mar	0	
	West Publishing Corporation West Publishing Corporation	31,605	7,000	500	500	Judgement Notices Online Legal Servic	-	
251 251	TBD '21, '22		7,000	6,500	6,500	Misc. Professional I		
201	Class 251 Total	117,718	67,000	107,000	67,000	mise, i rolessional i	1 001 11000	
		,	,		,			
253	Stephanie Kammer Heiman	12,000				Income Tax Regula	tion Compilation	
	Class 253 Total	12,000				-		
258	Miscellaneous Vendors	1,756	5,000	5,000	5,000	Court Report/Trans	cript Services	
	Class 258 Total	1,756	5,000	5,000	5,000			

71-53N (Program Based Budgeting Version)

	CITY OF PHILADELPH			PROGRAM	SUMMARY		
F	ISCAL 2022 OPERATING E	BUDGET					
Departmer	nt	No.	Program No.				
REVEN	NUE	36	DELINQUENT TAX	K COLLECTION		12	
Fund		No.					
GRAN	TS	08					
			mary by Class				
-		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase	
Class	Description	Actual	Original	Estimated	Proposed	or	
		Obligations	Appropriations	Obligations	Budget	(Decrease)	
(1)	(2)	(3)	(4)	(5)	(6)	(7)	
100	Employee Compensation						
a)	Personal Services						
b)	Employee Benefits						
200	Purchase of Services	11,017,789	17,475,000	14,400,000	16,650,000	2,250,000	
300	Materials and Supplies						
400	Equipment						
500	Contributions, Indemnities and Taxes						
700	Debt Service						
800	Payments to Other Funds						
900	Advances and Misc. Payments						
	Total	11,017,789	17,475,000	14,400,000	16,650,000	2,250,000	
		Summa	ary of Positions				
		Actual	Fiscal 2021	Increment	Fiscal 2022	Increase	
		Positions	Budgeted	Run	Budgeted	or	
Code	Category	6/30/20	Positions	PPE 12/21/20	Positions	(Decrease)	
(1)	(2)	(3)	(4)	(5)	(6)	(7)	
101	Full Time - Civilian						
105	Full Time - Uniform						
	Total						
	Sele	cted Associated	l Non-Tax Reven	ues by Type			
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase	
	Description	Actual	Original	Estimate	Proposed	or	
		Revenues	Budget		Budget	(Decrease)	
	(1)	(2)	(3)	(4)	(5)	(6)	
	on-Governmental)						
Federal							
State			150,000	150,000	150,000		
	vernments	11,910,995	17,325,000	14,250,000	16,500,000	2,250,000	
Other Fu	nds of the City						
	Total	11,910,995	17,475,000	14,400,000	16,650,000	2,250,000	

71-53F (Program Based Budgeting Version)

		OF PHILADELPHI		GRA	-	ATION SUMM ROGRAM	ARY
Departmer	nt		No.	Program			No.
REVE	NUE		36	DELINQUENT TA	X COLLECTION		12
Fund GRAN	TS		No. 08				
Eu	nding Sources	Grant Title				Grant Number	Index Code
1 01	Federal	DELINQUENT TAX COLI				G36L05	360533
	State	Award Period			Type of Grant	030203	300333
X	Other Govt.	7/1/20 - 6/30/22			REIMBURSEMEN	NT	
	Local (Non-Govt.)		Gra	nt Objective			
Commissio	ons for collection of d	elinquent taxes, fees, and fines.	C				
	1			ry by Class	E : 10004	F i 10000	
Class		Description	Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Class		Description	Actual	Original	Estimated	Department	or (Damasaa)
(1)		(2)	Obligations (3)	Appropriations (4)	Obligations (5)	Request (6)	(Decrease) (7)
(1) 100 a)	Personal Services	(2)	(0)	(4)	(0)	(0)	(7)
100 b)	Employee Benefits -	- Total					
	Class 186 - Flex C						
		r's Comp Disability					
		r's Comp Medical					
	Class 189 - Medica	•					
		on Obligation Bonds					
	Class 191 - Pensic	-					
	Class 192 - FICA						
	Class 193 - Health	/ Medical					
	Class 194 - Group	Life					
	Class 195 - Group						
		pal Plan 10 - City Match					
200	Purchase of Service		11,017,789	17,325,000	14,250,000	16,500,000	2,250,000
300	Materials and Suppl	ies		, ,	. ,		, ,
400	Equipment						
500	Contributions, Inden	nnities and Taxes					
800	Payments to Other	Funds					
900	Advances and Misc	. Payments					
	To	otal	11,017,789	17,325,000	14,250,000	16,500,000	2,250,000
			Summary by	Funding Sourc	e		
			Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Code		Category	Actual	Original	Estimated	Department	or
			Revenue	Budget	Revenue	Request	(Decrease)
(1)		(2)	(3)	(4)	(5)	(6)	(7)
100	Federal						
200	State						
300	Other Governments		11,910,995	17,325,000	14,250,000	16,500,000	2,250,000
400	Local (Non-Governr	,					
	То	otal	11,910,995	17,325,000	14,250,000	16,500,000	2,250,000
				of Positions	le Di	Figure 1 0000	
Code		Catagory	Actual Pos. 6/30/20	Fiscal 2021	Incr. Run PPE 12/21/20	Fiscal 2022	Inc. / (Dec.)
Code (1)		Category (2)	6/30/20 (3)	Budgeted Pos. (4)	(5)	Budgeted Pos. (6)	(Col. 6 less Col. 4) (7)
101	Full Time - Civilian	(~)	(5)	(7)	(5)	(0)	(')
101	Full Time - Uniform						l
		otal					

71-53P (Program Based Budgeting Version)

		OF PHILADELP		GRA	NT INFORM	ATION SUMM ROGRAM	ARY
Departme	nt		No.	Program			No.
REVE	NUE		36	DELINQUENT TA	AX COLLECTION		12
Fund	-		No.				
GRAN	тѕ		08				
Fu	nding Sources	Grant Title				Grant Number	Index Code
v	Federal		OLLECTION PROGRAM			G36216	360534
X	State	Award Period			Type of Grant		
	Other Govt.	7/1/21 - 6/30/22	C **	ant Obiaatius	REIMBURSEME	NT	
	Local (Non-Govt.)		Gia	ant Objective			
Collect sal	es tax refunds due	the City of Philadelphia from th					
	T			ary by Class	1	1	
			Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Class		Description	Actual	Original	Estimated	Department	or
			Obligations	Appropriations	Obligations	Request	(Decrease)
(1)		(2)	(3)	(4)	(5)	(6)	(7)
100 a)	Personal Services						
100 b)	Employee Benefit						
	Class 186 - Flex	Cash Pmts.					
	Class 187 - Wor	ker's Comp Disability					
	Class 188 - Wor	ker's Comp Medical					
	Class 189 - Med	licare Tax					
	Class 190 - Pen	sion Obligation Bonds					
	Class 191 - Pen	sion Contributions					
	Class 192 - FIC/	4					
	Class 193 - Hea	Ith / Medical					
	Class 194 - Grou	up Life					
	Class 195 - Grou	up Legal					
	Class 198 - Mun	icipal Plan 10 - City Match					
200	Purchase of Serv	ices		150,000	150,000	150,000	
300	Materials and Sup	oplies					
400	Equipment						
500	Contributions, Ind	lemnities and Taxes					
800	Payments to Othe	er Funds					
900	Advances and Mi	sc. Payments					
		Total		150,000	150,000	150,000	
			Summary by	/ Funding Sourc	e		
			Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Code		Category	Actual	Original	Estimated	Department	or
			Revenue	Budget	Revenue	Request	(Decrease)
(1)		(2)	(3)	(4)	(5)	(6)	(7)
100	Federal						
200	State			150,000	150,000	150,000	
300	Other Governmer	nts					
400	Local (Non-Gover	rnmental)					
		Total		150,000	150,000	150,000	
			Summar	y of Positions			-
			Actual Pos.	Fiscal 2021	Incr. Run	Fiscal 2022	Inc. / (Dec.)
Code		Category	6/30/20	Budgeted Pos.	PPE 12/21/20	Budgeted Pos.	(Col. 6 less Col. 4)
(1)		(2)	(3)	(4)	(5)	(6)	(7)
101	Full Time - Civilia	n					
105	Full Time - Unifor	m					
		Total					

71-53P (Program Based Budgeting Version)

CITY OF PHILADELPHIA	A				
		PERFOR		SURES AND	RACIAL
FISCAL 2022 OPERATING BU	DGEI		EQU	JIIY	
Department	No.	Program			No.
REVENUE	36		STANCE & CREDIT	PROGRAMS	13
	Progran	n Description			
Revenue provides tax relief	to individual home	owners and business	taxpayers through th	nis program.	
	Prograi	m Objectives			
 a) Continue timely processing of 10,000 applications rec b) Collaborate with internal and external stakeholders to 		ss and access to Rev	enue assistance pro	grams.	
	Performa	nce Measures			
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022
Description		Year-End	Year-to-Date	Target	Target
			(Q1 + Q2)		
(1)		(2)	(3) tabulated at year-	(4)	(5)
Percent of eligible homeowners receiving	relief	80.2%		80.0%	80.0%
Comments:					
Comments:					
Comments:					
Commenter					
<u>Comments:</u>					
Comments:					

71-53EZ (Program Based Budgeting Version)

PROGRAM SUMMARY - ALL FUNDS

FISCAL 2022 OPERATING BUDGET

Department		No.		No.		
REVENUE	E	36	TAXPAYER ASSI	STANCE & CREDIT	PROGRAMS	13
		Summa	ary by Fund			
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Fund	Fund	Actual	Original	Estimated	Proposed	or
No.		Obligations	Appropriations	Obligations	Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
	General	1,113,995	524,932	905,097	803,209	(101,888)
•.		.,,	02.,002		000,200	(101,000)
	Total	1,113,995	524,932	905,097	803,209	(101,888)
			Time Positions b		000,200	(101,000)
Fund	54	Actual Positions	Fiscal 2021	Increment Run	Fiscal 2022	Inc. / (Dec.)
No.	Fund	6/30/20	Budgeted	PPE 12/21/20		(Col. 6 less 4)
			-		Budgeted	· · · · ·
(1) 01	(2)	(3)	(4)	(5)	(6)	(7)
01	General	/	0	0	0	2
	Total Full Time	7	6	6	8	2
	Sui		Tax Revenues b			
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Fund	Fund	Actual	Original	Estimate	Proposed	or
No.		Revenues	Budget		Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
	Total					
	S	elected Associ	ated Capital Pro	ojects		
Dept.		Carry	Fiscal 2021	Fiscal 2021	Fiscal 2022	Fiscal 2022
Where	Description	Forward	Original Approp.	Original Approp.	Proposed Budget	Proposed Bdgt
Appropriated			(GO Only)	(All Other Sources)	(GO Only)	(All Other Sources)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
	Total					
		elected Associ	ated Operating	Costs		
Dept.		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Where	Description	Calculated	Calculated	Calculated	Calculated	or
Appropriated		Obligations	Appropriations	Obligations	Budget	(Decrease)
		-		-		
(1) Einanaa	(2) Employee Repetite Civilian	(3)	(4)	(5)	(6)	(7)
	Employee Benefits - Civilian	150,411	118,070	136,167	173,266	37,098
Finance	Employee Benefits - Uniform	450 444	440.070	400 407	470.000	07.000
	Total	150,411	118,070	136,167	173,266	37,098

71-53E (Program Based Budgeting Version)

F	CITY OF PHILADELPH			PROGRAM	SUMMARY			
Departmer	nt	No.	Program			No.		
REVE	NUE	36	TAXPAYER ASSISTANCE & CREDIT PROGRAMS 13					
Fund		No.						
GENE	RAL	01						
		Sumr	nary by Class					
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase		
Class	Description	Actual	Original	Estimated	Proposed	or		
		Obligations	Appropriations	Obligations	Budget	(Decrease)		
(1)	(2)	(3)	(4)	(5)	(6)	(7)		
100	Employee Compensation							
a)	Personal Services	381,995	413,932	356,097	442,209	86,112		
b)	Employee Benefits							
200	Purchase of Services	732,000	110,000	548,000	360,000	(188,000)		
300	Materials and Supplies		1,000	1,000	1,000			
400	Equipment							
500	Contributions, Indemnities and Taxes							
700	Debt Service							
800	Payments to Other Funds							
900	Advances and Misc. Payments							
	Total	1,113,995	524,932	905,097	803,209	(101,888)		
			ary of Positions	,	,	(- ,)		
		Actual	Fiscal 2021	Increment	Fiscal 2022	Increase		
		Positions	Budgeted	Run	Budgeted	or		
Code	Category	6/30/20	Positions	PPE 12/21/20	Positions	(Decrease)		
(1)	(2)	(3)	(4)	(5)	(6)	(7)		
101	Full Time - Civilian	7	6	6	8	2		
105	Full Time - Uniform							
	Total	7	6	6	8	2		
	Sele	cted Associated	I Non-Tax Reven	ues by Type				
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase		
	Description	Actual	Original	Estimate	Proposed	or		
		Revenues	Budget		Budget	(Decrease)		
	(1)	(2)	(3)	(4)	(5)	(6)		
Local (No	on-Governmental)							
Federal								
State								
Other Go	vernments							
Other Fu	nds of the City							
	Total							

71-53F (Program Based Budgeting Version)

		CITY OF PHILADELI				LIST	HEDULE OF POSI (PROGR	TIONS	
		FISCAL 2022 OPERATING	BUDGET			Ы	PRUGR		
Departi				No.	Program				No.
	/ENUE			36	TAXPAYE	R ASSISTAN	ICE & CREDI	T PROGRAMS	13
Fund				No.					
GEN	VERAL			01					
Line No. (1)	Class Code (2)	Title (3)	Salary Range (in dollars) (4)	Fiscal 2020 Actual Pos. 6/30/20 (5)	Fiscal 2021 Budgeted Positions (6)	Increment Run -PPE 12/21/20 (7)	Fiscal 2022 Budgeted Positions (8)	Annual Salary 7/1/21 (9)	Increase (Decrease) (Col. 8 less Col. 6) (10)
(.)	(=)	TAXPAYER ASSISTANCE & CREDIT PROGRA		(3)	(3)	(•7	(0)	(0)	(10)
2 3 4 5 6 7	2B04 2B18 1A37 2B40	Collection Customer Representative Collection Representative Supervisor Revenue Collection Representative Service Representative Tax and Revenue Conferee Taxpayer Assistance Program Director	40,589 - 44,289 42,934 - 55,193 41,677 - 45,524 37,067 - 40,288 63,256 - 81,322 72,450	3	2 1 1 1	3	3 1 1 1	126,727 56,018 42,449 72,905 72,450	1 (1) 1
		Program Total		7	6	6	8	435,924	2

		CITY OF PHI FISCAL 2022 OPE			r			ST OF F	ULE 100 POSITIOI OGRAM		
Depart	ment			20201	No.	Program					No.
	/ENUE				36	•			EDIT PROGR	AMC	13
Fund	VENUE				30 No.		R A33131A			AIVIS	13
	NERAL				01						
						Fiscal	Fiscal		Fiscal		Inc.
					Salary	2020	2021	Increment	2022	Annual	(Dec.)
Line	Class	Title			Range	Actual Pos.	Budgeted	Run -PPE	Budgeted	Salary	(Col. 8
No.	Code				(in dollars)	6/30/20	Positions	12/21/20	Positions	7/1/21	less Col. 6)
(1)	(2)	(3)			(4)	(5)	(6)	(7)	(8)	(9)	(10)
1		Full Time Civilian				7	6	6	8	435,924	2
2		Overtime - Civilian								5,000	
Total G	orss Re	quirements				7	6	6	8	440,924	2
		Plus: Earned Increment				-				1,135	
		Plus: Longevity								150	
		Less: (Vacancy Allowance)									
			Total B	udget Request						442,209	
					ary of Personal	Services				,	
			Fisc	al 2020	1	Fiscal 2021		Fisca	al 2022	Inc. / (Dec.)	Inc. / (Dec.)
Line			Actual	Actual	Budgeted	Estimated	Increment	Budgeted	Department	in Require.	in Bud. Pos
No.		Category	Positions	Obligations	Positions	Obligations	Run -PPE	Positions	Request	(Col. 9	(Col. 8
			6/30/20	- 5		5	12/21/20		·	less Col. 6)	less Col. 5)
(1)		(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)
	Lump		(3)	(4)	(3)	10,000	(7)	(0)	(9)		
1	Lump S		_	070 500				^	407.000	(10,000)	
		ne - Civilian	7	379,538	6	343,597	6	8	437,209	93,612	2
		ne - Uniform		////		<u> </u>					
4		Gross Adj.		(400)		<u> </u>					
5	1	mp/Seas, Bd, SCG									
6	1	ne - Civilian		2,857	-	2,500			5,000	2,500	
7		ne - Uniform			-	L					
8		d Uniform Leave				L					
9	Shift/St					L					
10	H&L, IC	DD, LT-Sick				L					
11											
12											
		Total	7	381,995	6	356,097	6	8	442,209	86,112	2

71-53J (Program Based Budgeting Version)

SCHEDULE 200 PURCHASE OF SERVICES BY PROGRAM

FISCAL 2022 OPERATING BUDGET

Бераци	ient	NO.	Program	INO.		
REV	ENUE	36	TAXPAYER ASSI	STANCE & CREDIT	PROGRAMS	13
Fund		No.				
GEN	IERAL	01				
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Code	Description	Actual	Original	Estimated	Departmental	or
oouc	Description	Obligations	Appropriations	Obligations	Request	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(20010000)
(1)		Schedule 200 - F	Purchase of Ser		(0)	(1)
201	Cleaning & Laundering			1000		
202	Janitorial Services					
	Refuse, Garbage, Silt and Sludge Removal					
209	Telephone & Communication					
	Postal Services					
210	Transportation					
	Licenses, Permits & Inspection Charges					
215	Commercial off the Shelf Software Licenses					
220 221	Electric Current Gas Services					
	Steam for Heating					
230 231	Meals (non-travel) & Official Entertaining Overtime Meals					
	Advertising & Promotional Activities	732,000	110,000	548,000	360.000	(199,000)
	Professional Services	732,000	110,000	546,000	300,000	(188,000)
	Professional Svcs Information Technology					
252	Accounting & Auditing Services					
	Legal Services					
	Mental Health & Intellectual Disability Services					
	Dues					
	Seminar & Training Sessions					
257	Architectural & Engineering Services					
	Court Reporters					
	Arbitration Fees					
	Repair & Maintenance Charges					
	Repaving, Repairing & Resurfacing Streets					
	Demolition of Buildings					
	Abatement of Nuisances					
	Rehabilitation of Property					
	Maint. & Support - Comp. Hardware & Software					
275	Juror Fees					
276	Juror Expenses					
277	Witness Fees					
	Insurance & Official Bonds					
282	Lease Purchase - Computer Systems					
283	Lease Purchase - Vehicles					
284	Ground & Building Rental					
	Rents - Other					
	Rental of Parking Spaces					
	Payments for Care of Individuals					
	Imprest Advances					
	Payments for Burials & Graves					
299	Other Expenses (not otherwise classified)					
		700.000	110.000	E 40.000	000.000	(400.000)
74 5012	Total (Program Based Budgeting Version)	732,000	110,000	548,000	360,000	(188,000)
/1-53K	(Program Based Budgeting Version)					

FISCAL 2022 OPERATING BUDGET

SCHEDULE 300 - 400 MATERIALS, SUPPLIES & EQUIPMENT BY PROGRAM

Department No. Program No.						Νο
	ENUE		Ũ			
REV Fund	ENUE	36 No.	IAAPATER ASSI	STANCE & CREDIT	FRUGRAIVIS	13
GEN	IERAL	01	1	-		
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Code	Description	Actual	Original	Estimated	Departmental	or
(4)	(0)	Obligations	Appropriations	Obligations	Request	(Decrease)
(1)	(2)	(3) Schodulo 200	(4) Materials & Supp	(5)	(6)	(7)
004		Schedule 300 -	ivialeriais & Supp	ones		
301	Agricultural & Botanical					
302	Animal, Livestock & Marine					
303 304	Bakeshop, Dining Room & Kitchen Books & Other Publications					
304 305						
305	Building & Construction Library Materials					
307	Chemicals & Gases					
	Dry Goods, Notions & Wearing Apparel		1,000			
	Cordage & Fibers		1,000			
310	Electrical & Communication					
310	General Equipment & Machinery					
	Fire Fighting & Safety					
	Food					
314	Fuel - Heating & Cooling					
316	General Hardware & Minor Tools					
	Hospital & Laboratory					
318	Janitorial, Laundry & Household					
	Office Materials & Supplies			1,000	1,000	
	Small Power Tools & Hand Tools			,	,	
	Plumbing, AC & Space Heating					
	Precision, Photographic & Artists					
	Printing					
	Recreational & Educational					
328	Vehicle Parts & Accessories					
335	Lubricants					
340	#2 Diesel Fuel					
341	Compressed Natural Gas (CNG)					
342	Liquid Propane Gas (LPG)					
345	Gasoline					
399	Other Materials & Supplies (not otherwise classified)					
	Total		1,000	1,000	1,000	
		Schedule 4	400 - Equipment			
405	Construction, Dredging & Conveying					
	Electrical, Lighting & Communications					
	General Equipment & Machinery					
	Fire Fighting & Emergency					
	Hospital & Laboratory					
	Office Equipment					
	Plumbing, AC & Space Heating					
424	Precision, Photographic & Artists					
	Recreational & Educational					
427	Computer Equipment & Peripherals					
428	Vehicles	ļ				L
430	Furniture & Furnishings					
499	Other Equipment (not otherwise classified)					
	Total					

71-53L (Program Based Budgeting Version)

CITY OF PHILADE	Elphia		SUPPORTING DETAIL: PROFESSIONAL SERVICES AND				
FISCAL 2022 OPERATI	NG BUDGE	Т	CARE OF	INDIVIDU	ALS, BY PF	ROGRAM	
ment		No.	Program			No.	
VENUE		36	TAXPAYER AS	SISTANCE & C	REDIT PGRMS	13	
NFRAI							
			Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase	
						or	
Description (2)		Obligations (3)	Appropriation (4)	Obligations	Request (6)	(Decrease) (7)	
Professional Services (250-254, 257-259)		732,000	110,000	548,000	360,000	(188,000)	
Payments for Care of Individuals							
Name of Contractor	Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Describe purpo	se or scope of	
or Provider	Actual	Original	Estimated	Department			
	Obligations	Appropriation	Obligations	Request	applicable, unit	cost of service.	
AB+C Creative Intelligence	350,000				EITC Marketing Ser	vices	
Campaign for Working Families	292,000		438,000		EITC Tax Pre & Ma	rketing Svc	
Pathways PA, Inc.	30,000				EITC Tax Pre & Ma	rketing Svc	
Vanguard Direct Inc.	60,000	60,000	60,000	60,000	Homestead Program	n	
TBD '21		50,000	50,000				
					EITC Tax Prep & M	arketing Svc	
	FISCAL 2022 OPERATI ment VENUE NERAL Description (2) Professional Services (250-254, 257-259) Payments for Care of Individuals Name of Contractor or Provider AB+C Creative Intelligence Campaign for Working Families Pathways PA, Inc. Vanguard Direct Inc.	ment VENUE VENUE Description (2) Professional Services (250-254, 257-259) Payments for Care of Individuals Name of Contractor or Provider Actual Obligations AB+C Creative Intelligence AB+C Creative Intelligence Campaign for Working Families Pathways PA, Inc. Vanguard Direct Inc. TBD '21 TBD '22	FISCAL 2022 OPERATING BUDGET ment No. VENUE 36 NERAL 01 Description (2) Fiscal 2020 Actual Description (2) 732,000 Professional Services (250-254, 257-259) 732,000 Payments for Care of Individuals Fiscal 2020 (3) Name of Contractor or Provider Fiscal 2020 (2) Fiscal 2020 (3) AB+C Creative Intelligence Campaign for Working Families 350,000 (2) (3) Fiscal 2020 (3) Fiscal 2021 (3) AB+C Creative Intelligence Campaign for Working Families 30,000 (3),000 60,000 (6),000 60,000 (6),000 Pathways PA, Inc. 30,000 (5),000 60,000 60,000 (5),000 TBD '21 L L Company Company	PROFIL PROFIL Interval Program No. Program VENUE No. Program NeRAL 01 Interval No. Program Description 01 Interval State Program Description 01 Fiscal 2020 Actual Original Professional Services (250-254, 257-259) 732,000 110,000 Payments for Care of Individuals Fiscal 2020 Fiscal 2021 Fiscal 2021 Name of Contractor Fiscal 2020 Actual Obligations Appropriation AB+C Creative Intelligence 350,000 Fiscal 2021 Fiscal 2021 Estimated Careative Intelligence 350,000 292,000 438,000 Pathways PA, Inc. 30,000 60,000 60,000 60,000 TB '21 Enc. 50,000 50,000 50,000	PROFESSIONAL CARE OF INDIVIDUA ment No. Program VENUE 36 TAXPAYER ASSISTANCE & CI NERAL 01 1 Fiscal 2021 Fiscal 2021 Ne. 01 1 Description (2) 732,000 10,000 Professional Services (250-254, 257-259) 732,000 110,000 Payments for Care of Individuals Fiscal 2021 Fiscal 2021 Name of Contractor Fiscal 2020 Actual Original Obligations 292,000 438,000 292,000 Pathways PA, Inc. 30,000 30,000 438,000 Pathways PA, Inc. 60,000 60,000 60,000 TBD '21 TD 50,000 50,000 300,000	PROFESSIONAL SERVICES CARE OF INDIVIDUALS, BY PR SCARE OF INDIVIDUALS, BY PR SCARE OF INDIVIDUALS, BY PR SCARE OF INDIVIDUALS, BY PR TAXPAYER ASSISTANCE & CREDIT PGRMS No. NERAL No. Program TAXPAYER ASSISTANCE & CREDIT PGRMS NeRAL 01 Description (2) Fiscal 2021 Actual Obligations (2) Fiscal 2021 Actual Obligations (3) Fiscal 2021 (5) Fiscal 2021 (5) Fiscal 2022 Department Request (6) No. Program TAXPAYER ASSISTANCE & CREDIT PGRMS Fiscal 2022 Department (2) Fiscal 2021 (3) Fiscal 2021 (5) Fiscal 2021 (5) Fiscal 2021 (6) No. 01 Second (2) Fiscal 2020 Fiscal 2021 (3) Fiscal 2021 Fiscal 2022 Department Request Department (5) Request (6) No. Second Individuals Fiscal 2021 Fiscal 2022 Department Request Department Request Second point (2) Second point (2) Department Request Second point (2) Second point (2)	

71-53N (Program Based Budgeting Version)

CITY OF PHILADELPHI		PERFORMANCE MEASURES AND RACIAL EQUITY						
Department	No.	Program			No.			
REVENUE	36	WATER BILLING, ACCT. & CUSTOMER SRVC.			14			
	Program	n Description						
This program determines which water, sewer, and s	•	customers owe, lets p eceived.	people know how mu	ch to pay, and proces	ses payments			
	Prograi	n Objectives						
 a) Maintain the percentage of water bills paid on-time while customers continue to recover from the pandemic through continued outreach about assistance programs and expansion of e-pay services. b) Continue to reduce internal billing costs by increasing e-pay and e-bill adoption. c) Select a vendor to assess the lifespan of the current water billing system (Basis2), define replacement requirements, and prepare the Scope of Work for a future Request for Proposals to replace Basis2. 								
	Performa	nce Measures						
Description		Fiscal 2020 Year-End	Fiscal 2021 Year-to-Date	Fiscal 2021 Target	Fiscal 2022 Target			
(4)		(0)	(Q1 + Q2)	(4)				
(1) Percent of water bills paid in 90 days	<u>.</u>	(2) 86.6%	(3) 84.9%	(4) 84.0%	(5) 84.0%			
Comments:	,	00.070	07.970	07.070	04.070			
Dollar amount of water bills collected	1	\$649,545,202	\$339,632,911	\$643,717,340	\$683,767,340			
Comments:								
<u>Comments:</u>				-				
Comments:		· · · · · ·						
Comments: Comments: 71-53EZ (Program Based Budgeting Version)								

PROGRAM SUMMARY - ALL FUNDS

FISCAL 2022 OPERATING BUDGET

Department		No.	No.			
REVENUE		36	WATER BILLING,	ACCT. & CUSTOME	R SRVC.	14
		Summ	ary by Fund			
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Fund	Fund	Actual	Original	Estimated	Proposed	or
No.		Obligations	Appropriations	Obligations	Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
02	Water	7,581,766	8,769,888	8,889,000	8,678,817	(210,183)
		.,	-,	-,,	-,,	(,,
	Total	7,581,766	8,769,888	8,889,000	8,678,817	(210,183)
			Time Positions b			(,
Fund		Actual Positions	Fiscal 2021	Increment Run	Fiscal 2022	Inc. / (Dec.)
No.	Fund	6/30/20	Budgeted	PPE 12/21/20	Budgeted	(Col. 6 less 4)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
02	Water	139	(4)	(3)	158	(7)
02		159	130	134	130	
	Total Full Time	139	158	134	158	
			Tax Revenues b		100	
	3u	Fiscal 2020		Fiscal 2021	Final 2022	la sus es s
E	E		Fiscal 2021		Fiscal 2022	Increase
Fund	Fund	Actual	Original	Estimate	Proposed	or
No.		Revenues	Budget		Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
02	Water	647,419,097	643,717,340	643,717,340	683,767,340	40,050,000
	Total	647,419,097	643,717,340	643,717,340	683,767,340	40,050,000
	3		iated Capital Pro			
Dept.		Carry	Fiscal 2021	Fiscal 2021	Fiscal 2022	Fiscal 2022
Where	Description	Forward	Original Approp.	Original Approp.	Proposed Budget	Proposed Bdgt
Appropriated			(GO Only)	(All Other Sources)	(GO Only)	(All Other Sources)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
	Total					
	S		ated Operating			
Dept.		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Where	Description	Calculated	Calculated	Calculated	Calculated	or
Appropriated		Obligations	Appropriations	Obligations	Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
Finance	Employee Benefits - Civilian	2,626,640	2,684,492	2,868,419	2,669,800	(198,619)
Finance	Employee Benefits - Uniform					
	Total	2,626,640	2,684,492	2,868,419	2,669,800	(198,619)

71-53E (Program Based Budgeting Version)

F	CITY OF PHILADELPH		PROGRAM SUMMARY					
Departmer	nt	No.	Program		1	lo.		
REVE	NUE	36	WATER BILLING.	ACCT. & CUSTOME	R SRVC.	14		
Fund		No.	- ,					
WATE	R	02						
	-	Sumn	nary by Class					
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase		
Class	Description	Actual	Original	Estimated	Proposed	or		
		Obligations	Appropriations	Obligations	Budget	(Decrease)		
(1)	(2)	(3)	(4)	(5)	(6)	(7)		
100	Employee Compensation							
a)	Personal Services	6,824,828	7,302,888	7,422,000	7,265,817	(156,183		
b)	Employee Benefits							
200	Purchase of Services	461,223	557,000	557,000	503,000	(54,000		
300	Materials and Supplies	117,751	201,000	201,000	201,000			
400	Equipment	177,964	709,000	709,000	709,000			
500	Contributions, Indemnities and Taxes							
700	Debt Service							
800	Payments to Other Funds							
900	Advances and Misc. Payments							
	Total	7,581,766	8,769,888	8,889,000	8,678,817	(210,183		
			ary of Positions	0,000,000	0,010,011	(2:0):00		
		Actual	Fiscal 2021	Increment	Fiscal 2022	Increase		
		Positions	Budgeted	Run	Budgeted	or		
Code	Category	6/30/20	Positions	PPE 12/21/20	Positions	(Decrease)		
(1)	(2)	(3)	(4)	(5)	(6)	(7)		
101	Full Time - Civilian	139	158	134	158			
105	Full Time - Uniform							
	Total	139	158	134	158			
	Sele	cted Associated	Non-Tax Reven	ues by Type				
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase		
	Description	Actual	Original	Estimate	Proposed	or		
		Revenues	Budget		Budget	(Decrease)		
	(1)	(2)	(3)	(4)	(5)	(6)		
Local (No	on-Governmental)	647,419,097	643,717,340	643,717,340	683,767,340	40,050,000		
Federal								
State								
Other Go	vernments							
Other Fu	nds of the City							
	Total	647,419,097	643,717,340	643,717,340	683,767,340	40,050,000		

71-53F (Program Based Budgeting Version)

SCHEDULE 100 LIST OF POSITIONS BY PROGRAM

	FISCAL 2022 OPERATING BUDGET				BY PROGRAM				
Departm	nent			No.	Program				No.
REV	ENUE			36	WATER E	BILLING, ACC	T. & CUSTO	MER SRVC.	14
und				No.		-,			
WAT	ER			02					
				Fiscal	Fiscal		Fiscal		Increase
			Salary	2020	2021	Increment	2022	Annual	(Decrease
Line	Class	Title	Range	Actual Pos.	Budgeted	Run -PPE	Budgeted	Salary	(Col. 8
No.	Code		(in dollars)	6/30/20	Positions	12/21/20	Positions	7/1/21	less Col. 6
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
		WATER REVENUE BUREAU (360551)							
		Accounting Unit							
1	1B10	Account Clerk	38,170 - 41,540	2	2	2	2	78,147	
2	2A06	Accountant	46,862 - 60,240	11	11	10	13	654,650	
3	2A05	Accountant/Revenue Examiner Trainee	50,200	1	2				
4	2A07	Accounting Supervisor	60,939 - 78,333	4	4	4	4	294,394	
5		Accounting Transaction Supervisor	64,837 - 83,355	3	3	3	3	245,163	
6		Clerical Supervisor 2	42,769 - 46,786	1	1		1	41,930	
7	1A04	Clerk 3	40,589 - 44,289	11	11	11	11	465,544	
8		Data Service Support Clerk	37,067 - 40,288	1	1	1	1	39,225	
9	2A01	Financial Technician	37,983 - 48,833	2	2	2	2	90,432	
10	2A21	Revenue Accounting Manager	74,416 - 95,673	1	1	1	1	93,797	
		Subtotal Accounting Unit		37	38	34	38	2,003,282	
	01.4.4	Administrative Operations Unit	40.004 55.400					55 400	
11		Administrative Assistant (Confidential)	42,934 - 55,193	1	1	1	1	55,193	
12		Computer User Support Specialist	43,857 - 48,063	2	1	1	1	110 000	
13	2B21	Revenue Collection Officer 2	92,407 - 118,800	1	1 2	1 2	1 2	118,800	
		Subtotal Administrative Operations Unit		4	2	2	2	173,993	
		Collection Operations Unit							
14	2B10	Assistant Revenue Collection Manager	50,220 - 64,550		1	1	1	50,220	
15		Collection Customer Representative	40,589 - 44,289	15	16	15	22	868,280	
16	2B04	Collection Representative Supervisor	42,934 - 55,193	3	5	4	5	250,791	
17	1D41	Data Service Support Clerk	37,067 - 40,288	5	5	4	5	195,841	
18		Revenue Collection Manager	60,939 - 78,333		1	1	1	68,269	
19		Revenue Collection Representative	41,677 - 45,524	6	4	4	4	175,924	
20		Service Representative	37,067 - 40,288		6				
		Subtotal Collection Operations Unit		29	38	29	38	1,609,325	
		Customer Operations Unit							
21		Clerical Supervisor 2	42,769 - 46,786	1		1	1	46,786	
22		Collection Customer Representative	40,589 - 44,289	19	20	19	24	955,610	
23	2B04	Collection Representative Supervisor	42,934 - 55,193	3	3	3	3	150,475	
24		Data Service Support Clerk	37,067 - 40,288	3	4	3	4	153,647	
25		Revenue Collection Manager	60,939 - 78,333	1	1	1	1	68,269	
26	1A37	Service Representative	37,067 - 40,288	3	5	2			
		Subtotal Customer Operations Unit		30	33	29	33	1,374,787	
501 (D	m Based Budgeting Version)							

71-53I (Program Based Budgeting Version)

		CITY OF PHILADELF	PHIA				HEDULE OF POSI	
		FISCAL 2022 OPERATING	BUDGET					
Depart	ment			No.	Program			
· ·	/ENUE			36	Ū		T. & CUSTO	MER SRVC
Fund				No.				
WA	TER			02				
				Fiscal	Fiscal		Fiscal	
			Salary	2020	2021	Increment	2022	Annual
Line	Class	Title	Range	Actual Pos.	Budgeted	Run -PPE	Budgeted	Salary
No.	Code		(in dollars)	6/30/20	Positions	12/21/20	Positions	7/1/21
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
		Technical Operations Unit						
27	2B02	Collection Customer Representative	40,589 - 44,289	2	2	2	2	80,732
28	1D41	Data Service Support Clerk	37,067 - 40,288	3	3	3	3	117,675
29	6E26	Revenue Investigation Manager	47,081 - 60,534		1		1	53,808
30		Revenue Investigation Supervisor	38,708 - 49,761	2	2	2	2	102,209
31	6E23	Revenue Investigator	38,702 - 42,274	5	8	5	8	357,048
		Subtotal Technical Operations Unit		12	16	12	16	711,472
		Total Water Revenue Bureau		112	127	106	127	5,872,859
		PAYMENT PROCESSING (360552)						
		Administrative Unit						
32	2B10	Assistant Revenue Collection Manager	50,220 - 64,550	1	1		1	70,859
33	2B02	Collection Customer Representative	40,589 - 44,289		1			,
34	D215	Deputy City Solicitor 2	58,193 - 85,093	1		1		
35	2B11	Revenue Collection Manager	60,939 - 78,333			1		
		Subtotal Administrative Unit		2	2	2	1	70,859
		Cashiering Unit						
36	1D41	Data Service Support Clerk	37,067 - 40,288	1	1	1	2	75,219
37	1B81	Payment Processing Clerk	37,067 - 40,288	10	12	10	11	421,846
38		Payment Processing Supervisor	43,857 - 48,063		1	1	1	47,451
39	1B82	Senior Payment Processing Clerk	39,379 - 42,914	3	3	2	3	126,219
		Subtotal Cashiering Unit		14	17	14	17	670,735
		Exceptions Processing Unit						
40	2B04	Collection Representative Supervisor	42,934 - 55,193	1	1	1	1	54,111
41	2B02	Collection Customer Representative	40,589 - 44,289	3	2	2	2	84,888
42	1A37	Service Representative Subtotal Exceptions Processing Unit	37,067 - 40,288	4	1 4	2 5	2 5	74,134 213,133
		· · · ·						
		Incoming Mail Unit						
43		Clerical Supervisor 1	38,170 - 41,540	1	1	1	1	39,539
44		Office Clerk 2	34,342 - 37,130	3	3	3	3	109,206
45	1D41	Data Service Support Clerk	37,067 - 40,288	2	2	2	2	79,513
46	7L03		36,340 - 39,498	1 7	2	1 7	2	70,564
		Subtotal Incoming Mail Unit			8	7	8	298,822
		Total Payment Processing		27	31	28	31	1,253,549
		Program Total		139	158	134	158	7,126,408
				1				

71-53I (Program Based Budgeting Version)

No.

14

Increase (Decrease) (Col. 8 less Col. 6) (10)

(1)

(1)

1

(1)

1

1

	CITY OF PHILADELPHIA FISCAL 2022 OPERATING BUDGET					SCHEDULE 100 LIST OF POSITIONS					
		FISCAL 2022 OPER	RATING	BUDGE	Γ			BY PR	OGRAM		
Depart	ment				No.	Program					No.
RE\	/ENUE				36	WATER BILLING, ACCT. & CUSTOMER SRVC.				14	
Fund					No.						
WA	TER				02						
Line No.	Class Code (2)	Title (3)			Salary Range (in dollars)	Fiscal 2020 Actual Pos. 6/30/20 (5)	Fiscal 2021 Budgeted Positions (6)	Increment Run -PPE 12/21/20 (7)	Fiscal 2022 Budgeted Positions (8)	Annual Salary 7/1/21 (9)	Inc. (Dec.) (Col. 8 less Col. 6) (10)
(1)					(4)						(10)
1 2 3 4 5		Full-time Civilian Temporary & Seasonal Regular Overtime Shift Differential Lump Sum Separation Payments				139	158	134	158	7,126,408 50,000 392,000 7,000 80,000	
Total G	ross Re	quirements				139	158	134	158	7,655,408	
		Plus: Earned Increment				139	100	104	100	39,971	
		Plus: Longevity								2,110	
		Less: (Vacancy Allowance)								(431,672)	
			Total Bu	udget Request						7,265,817	
					ary of Personal	Services					
			Fisca	al 2020	F	iscal 2021		Fisca	al 2022	Inc. / (Dec.)	Inc. / (Dec.)
Line			Actual	Actual	Budgeted	Estimated	Increment	Budgeted	Department	in Require.	in Bud. Pos.
No.		Category	Positions	Obligations	Positions	Obligations	Run -PPE	Positions	Request	(Col. 9	(Col. 8
1			6/30/20				12/21/20			less Col. 6)	less Col. 5)
(1)		(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)
	Lump S			45,359		80,000			80,000		
		ne - Civilian	139	6,627,908	158	7,238,000	134	158	6,736,817	(501,183)	
		ne - Uniform									
		Gross Adj.	-	2,596							
		mp/Seas, Bd, SCG		27,934		50,000			50,000		
6		ne - Civilian	-	120,357		50,000			392,000	342,000	
7		ne - Uniform									
8		d Uniform Leave							7	0.007	
9	Shift/St					4,000			7,000	3,000	
	H&L, IC	DD, LT-Sick		674							
11				ļ	-						
12		Total	139	6,824,828	158	7,422,000	134	158	7,265,817	(156,183)	

71-53J (Program Based Budgeting Version)

SCHEDULE 200 PURCHASE OF SERVICES BY PROGRAM

FISCAL 2022 OPERATING BUDGET

Departn	nent	No.	Program			No.		
REV	/ENUE	36	WATER BILLING.	ACCT. & CUSTOM	ER SRVC.	14		
Fund		No.						
WA	TER	02						
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase		
Code	Description	Actual	Original	Estimated	Departmental	or		
		Obligations	Appropriations	Obligations	Request	(Decrease)		
(1)	(2)	(3)	(4)	(5)	(6)	(7)		
	Schedule 200 - Purchase of Services							
201	Cleaning & Laundering		1,000	1,000		(1,000		
202	Janitorial Services							
205	Refuse, Garbage, Silt and Sludge Removal		2,000	2,000	2,000			
209	Telephone & Communication		5,000	5,000	5,000			
210	Postal Services							
211	Transportation		1,000	1,000	1,000			
215	Licenses, Permits & Inspection Charges							
216	Commercial off the Shelf Software Licenses							
220	Electric Current							
221	Gas Services							
222	Steam for Heating							
230	Meals (non-travel) & Official Entertaining	521	1,000	1,000	1,000			
231	Overtime Meals							
240	Advertising & Promotional Activities		1,000	1,000		(1,000		
250	Professional Services	214,283	220,000	220,000	200,000	(20,000		
251	Professional Svcs Information Technology		100,000	100,000	100,000			
252	Accounting & Auditing Services							
253	Legal Services							
254	Mental Health & Intellectual Disability Services							
255	Dues							
256	Seminar & Training Sessions	1,791	70,000	70,000	36,000	(34,000		
257	Architectural & Engineering Services	,	,	,				
258	Court Reporters							
259	Arbitration Fees							
260	Repair & Maintenance Charges	223,263	124,000	124,000	126,000	2,000		
261	Repaving, Repairing & Resurfacing Streets	-,	,	,		,,		
	Demolition of Buildings							
264	Abatement of Nuisances							
	Rehabilitation of Property							
	Maint. & Support - Comp. Hardware & Software	6,905	12,000	12,000	12,000			
275	Juror Fees	-,	,	,	,			
	Juror Expenses							
277	Witness Fees							
	Insurance & Official Bonds							
	Lease Purchase - Computer Systems							
283	Lease Purchase - Vehicles							
284	Ground & Building Rental							
285	Rents - Other	14,460	20,000	20,000	20,000			
286	Rental of Parking Spaces	,		,00				
	Payments for Care of Individuals							
	Imprest Advances							
298	Payments for Burials & Graves							
299	Other Expenses (not otherwise classified)							
	Total	461,223	557,000	557,000	503,000	(54,000		

FISCAL 2022 OPERATING BUDGET

SCHEDULE 300 - 400 MATERIALS, SUPPLIES & EQUIPMENT BY PROGRAM

	FISCAL 2022 OPERATING B	BYPROGRAM					
Departme	ent	No.	Program No.				
REVE	INUE	36	WATER BILLING,	ACCT. & CUSTOME	ER SRVC.	14	
Fund		No.	,				
WAT	ER	02					
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase	
Code	Description	Actual	Original	Estimated	Departmental	or	
	·	Obligations	Appropriations	Obligations	Request	(Decrease)	
(1)	(2)	(3)	(4)	(5)	(6)	(7)	
. ,		Schedule 300 - I		olies			
301 A	Agricultural & Botanical						
302 A	Animal, Livestock & Marine						
303 E	3akeshop, Dining Room & Kitchen						
304 E	Books & Other Publications		2,000	2,000	2,000		
305 E	Building & Construction						
306 L	ibrary Materials						
307 0	Chemicals & Gases						
308 E	Dry Goods, Notions & Wearing Apparel	103	2,000	2,000	2,000		
309 0	Cordage & Fibers						
310 E	Electrical & Communication						
311 (General Equipment & Machinery						
312 F	Fire Fighting & Safety						
313 F	Food						
314 F	Fuel - Heating & Cooling						
316 (General Hardware & Minor Tools						
317 H	Hospital & Laboratory						
318	lanitorial, Laundry & Household		1,000	1,000	1,000		
320	Office Materials & Supplies	105,878	193,000	186,925	193,000	6,07	
322 8	Small Power Tools & Hand Tools						
323 F	Plumbing, AC & Space Heating						
324 F	Precision, Photographic & Artists			5,000		(5,00	
325 F	Printing	10,000		1,075		(1,07	
326 F	Recreational & Educational	1,770	3,000	3,000	3,000		
328 \	/ehicle Parts & Accessories						
335 L	Lubricants						
340 #	¢2 Diesel Fuel						
341 (Compressed Natural Gas (CNG)						
342 L	iquid Propane Gas (LPG)						
345 (Gasoline						
399 (Other Materials & Supplies (not otherwise classified)						
	Total	117,751	201,000	201,000	201,000		
		Schedule 4	00 - Equipment				
405 0	Construction, Dredging & Conveying						
	Electrical, Lighting & Communications	10,514	10,000	10,000	10,000	ļ	
411 (General Equipment & Machinery						
412 F	Fire Fighting & Emergency						
417 H	Hospital & Laboratory						
420 0	Office Equipment	1,669	42,000	42,000	42,000		
423 F	Plumbing, AC & Space Heating						
424 F	Precision, Photographic & Artists						
426 F	Recreational & Educational						
427 (Computer Equipment & Peripherals	62	16,000	16,000	16,000		
428 \	/ehicles						
430 F	Furniture & Furnishings	165,719	641,000	641,000	641,000		
499 (Other Equipment (not otherwise classified)						
	Total	177,964	709,000	709,000	709,000		

71-53L (Program Based Budgeting Version)

	CITY OF PHILADE		SUPPORTING DETAIL: PROFESSIONAL SERVICES AND					
	FISCAL 2022 OPERATIN	G BUDGE	Т			ALS, BY PR		
Departi	ment		No.	Program			No.	
RE\ Fund	/ENUE		36 No.	WATER BILLI	NG, ACCT. & CU	STOMER SRVC.	14	
	TER		02					
			Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase	
			Actual	Original	Estimated	Department	or	
Class (1)	Description (2)		Obligations (3)	Appropriation (4)	Obligations (5)	Request (6)	(Decrease) (7)	
250s	Professional Services (250-254, 257-259)		214,283	320,000	320,000	300,000	(20,000)	
290	Payments for Care of Individuals							
Minor	Name of Contractor	Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Describe purpo	se or scope of	
Object	or Provider	Actual	Original	Estimated	Department	service provid		
Code		Obligations	Appropriation	Obligations	Request	applicable, unit	cost of service.	
250	Braille Works	32,000	32,000	32,000	32,000	Braille and Large Pr		
250	Levlane Advertising		10,000		10,000	Branding & Custom	er Srvc. Improv.	
250	Scotlandyard Security	75,681	66,000	66,000	66,000	Security Services		
250	Superior Moving & Storage	73,173		5,240		Moving Services		
250	U.S. Faciliies		15,000	15,000		Office Configuration		
250	Other- Professional Services	33,429	27,000	31,760	,	Professional Service		
250	TBD '21, '22		70,000	70,000	50,000	WRB Customer Ser	0	
						non-contracted Prof		
		244 282	220.000	220.000	200.000	Services and Petty	Cash	
	Class 250 Total	214,283	220,000	220,000	200,000			
251	TBD '21, '22		100,000	100,000	100 000	Miscellaneous IT Pr	of Services	
201	Class 251 Total		100,000	100,000	100,000			
			,	,				
1								

71-53N (Program Based Budgeting Version)

FISCAL 2022 OPERATING BUDGET

SUPPORTING DETAIL: CLASSES OTHER THAN 250s AND 290, BY PROGRAM

Object Codeor ProviderActual ObligationsOriginal AppropriationEstimated ObligationsDepartment Requestservice applicable256Miscellaneous Vendors1,79170,00070,00036,000Seminar & Tr260Associated Specialty Contracting Palman Electric, Inc.28,964	-
Fund WATER No. O2 Minor Name of Contractor or Provider Fiscal 2020 Fiscal 2021 Fiscal 2021 Fiscal 2022 Describe service Code or Provider Actual Original Estimated Department service Code Obligations Appropriation Obligations Request applicabli 256 Miscellaneous Vendors 1,791 70,000 70,000 36,000 260 Associated Specialty Contracting 28,964 Repair & Mai Repair & Mai 260 Miscellaneous Vendors 36,832 36,312 Repair & Mai 260 Miscellaneous Vendors 36,832 36,312 Repair & Mai 260 TBD '21, '22 Class 260 Total 223,263 124,000 87,688 126,000 320 Paper Mart 82,126 4,874 Envelopes Miscellaneous Vendors 105,878 193,000 182,051 193,000 Miscellaneous 320 Paper Mart Itass 320 Total 165,719 1,444 Office	No.
WATER 02 Minor Name of Contractor or Provider Fiscal 2020 Actual Fiscal 2021 Object Object Fiscal 2021 Department Fiscal 2022 Department Department Service applicabl Code Objgations Appropriation Obligations Request applicabl 256 Miscellaneous Vendors 1,791 70,000 70,000 36,000 Seminar & Tr 260 Associated Specialty Contracting 28,964 Repairs & Mai Repair & Mai 260 Palman Electric, Inc. 157,467 Repair & Mai Repair & Mai 260 TBD '21, '22 Class 260 Total 263,832 36,312 Repair & Mai 320 Paper Mart 82,126 124,000 87,688 126,000 320 Paper Mart 82,126 4,874 Envelopes 320 Paper Mart Class 320 Total 105,878 193,000 182,051 193,000 430 Transamerican Office Furniture Inc. 165,719 641,000 639,556 641,000	/C. 14
Minor Object OcdeName of Contractor or ProviderFiscal 2020 ActualFiscal 2021 OriginalFiscal 2021 EstimatedFiscal 2022 DepartmentDescribe service256Miscellaneous Vendors1.79170,00070,00036,000Seminar & Tr260Associated Specialty Contracting Palman Electric, Inc.28,964Repair & Mai 157,467Repair & Mai Repair & Mai Repair & Mai 152,122Repair & Mai Repair & Mai 152,122260Palman Electric, Inc.157,467Repair & Mai Repair & Mai 152,323Repair & Mai Repair & Mai Repair & Mai Repair & Mai Repair & Mai Repair & Mai Repair & Mai 152,325124,000124,000126,000320Paper Mart82,1264,874Envelopes320Miscellaneous Vendors23,752193,000186,925193,000340Transamerican Office Furniture Inc.165,7191,444Office Furnitur 641,000Office Furnitur Renovations430TBD '21, '22Tensamerican Office Furniture Inc.165,7191,444Office Furnitur Renovations	
Object or Provider Actual Original Estimated Department service applicable Code Miscellaneous Vendors 1.791 70,000 70,000 36,000 Service applicable 260 Associated Specialty Contracting 28,964 1.791 70,000 70,000 36,000 Service	
Object Code or Provider Actual Obligations Original Appropriation Estimated Obligations Department Request service applicability applicability applicability 266 Miscellaneous Vendors Class 256 Total 1,791 70,000 70,000 36,000 Service applicability 260 Associated Specialty Contracting Palman Electric, Inc. Class 256 Total 28,964 - - Repair & Mai 260 Associated Specialty Contracting Palman Electric, Inc. 36,832 - 36,312 Repair & Mai 260 TBD '21, '22 Class 260 Total 223,263 124,000 87,688 126,000 Repair & Mai 320 Paper Mart Class 320 Total 223,752 193,000 182,051 193,000 Miscellaneous Miscellaneou 320 Fransamerican Office Furniture Inc. Class 320 Total 105,787 193,000 186,925 193,000 186,925 193,000 Miscellaneous 430 Transamerican Office Furniture Inc. 165,719 641,000 639,556 641,000 Renovations	e purpose or scope of
CodeObligationsAppropriationObligationsRequestapplicabil256Miscellaneous Vendors1.79170,00070,00036,000Seminar & T260Associated Specialty Contracting28,964	provided. Include, if
256 Miscellaneous Vendors 1,791 70,000 70,000 36,000 Seminar & Tr 260 Associated Specialty Contracting 28,964 Repair & Mai Repair & Mai 260 Palman Electric, Inc. 157,467 Repair & Mai Repair & Mai 260 TBD '21, '22 Class 260 Total 157,467 Repair & Mai Repair & Mai 320 Paper Mart Class 260 Total 223,263 124,000 124,000 126,000 Renovations 320 Paper Mart 82,126 4,874 Envelopes Miscellaneous Vendors Envelopes 320 Paper Mart 82,126 4,874 Envelopes Miscellaneous 430 Transamerican Office Furniture Inc. 165,719 1,444 Office Furniture 430 TBD '21, '22 641,000 639,556 641,000 Renovations	e, unit cost of service
Class 256 Total 1,791 70,000 70,000 36,000 260 Associated Specialty Contracting 28,964 Associated Specialty Contracting Repair & Mai 260 Palman Electric, Inc. 157,467 Expair & Mai Repair & Mai 260 Miscellaneous Vendors 36,832 36,312 Repair & Mai 260 TBD '21, '22 Class 260 Total 223,263 124,000 87,688 126,000 Renovations 320 Paper Mart 82,126 4,874 Renovations Envelopes 320 Miscellaneous Vendors Class 320 Total 105,878 193,000 182,051 193,000 320 Paper Mart Class 320 Total 105,878 193,000 186,925 193,000 320 Transamerican Office Furniture Inc. 165,719 1,444 Miscellaneous Office Furniture 430 TBD '21, '22 641,000 639,556 641,000 Renovations	raining Sessions
260 Palman Electric, Inc. 157,467 Repair & Mai 260 Miscellaneous Vendors 36,312 Repair & Mai 260 TBD '21, '22 124,000 87,688 126,000 320 Paper Mart 82,126 4,874 Envelopes 320 Miscellaneous Vendors 23,752 193,000 182,051 193,000 320 Transamerican Office Furniture Inc. 165,719 193,000 186,925 193,000 430 TBD '21, '22 165,719 641,000 639,556 641,000 Renovations	
260 Palman Electric, Inc. 157,467 Repair & Mai 260 Miscellaneous Vendors 36,312 Repair & Mai 260 TBD '21, '22 124,000 87,688 126,000 320 Paper Mart 82,126 4,874 Envelopes 320 Miscellaneous Vendors 23,752 193,000 182,051 193,000 320 Transamerican Office Furniture Inc. 165,719 193,000 186,925 193,000 430 TBD '21, '22 165,719 641,000 639,556 641,000 Renovations	
260Miscellaneous Vendors36,83236,83236,312Repair & Mail260TBD '21, '22Class 260 Total223,263124,00087,683126,000Renovations320Paper Mart82,1264,87482,125193,000182,051193,000Miscellaneous VendorsMiscellaneous Vendors23,752193,000186,925193,000MiscellaneousMiscellaneous165,7191,444MiscellaneousOffice Furniture430Transamerican Office Furniture Inc.165,719641,000639,556641,000MiscellaneousRenovations	ntenance- Abatemen
260 TBD '21, '22 124,000 87,688 126,000 Renovations 320 Paper Mart 82,126 124,000 124,000 126,000 126,000 100,000	ntenance- Electrical
Class 260 Total 223,263 124,000 124,000 126,000 320 Paper Mart 82,126 4,874 Envelopes 320 Miscellaneous Vendors 23,752 193,000 182,051 193,000 430 Transamerican Office Furniture Inc. 165,719 1,444 Office Furniture 430 TBD '21, '22 641,000 639,556 641,000	ntenance- Misc.
320 Paper Mart 82,126 4,874 Envelopes 320 Miscellaneous Vendors 23,752 193,000 182,051 193,000 430 Transamerican Office Furniture Inc. 165,719 1,444 Office Furniture 430 TBD '21, '22 123 641,000 639,556 641,000	(Repairs & Maint.)
320 Miscellaneous Vendors 23,752 193,000 182,051 193,000 Miscellaneous 320 Class 320 Total 105,878 193,000 186,925 193,000 194,000 <td< td=""><td></td></td<>	
320 Miscellaneous Vendors 23,752 193,000 182,051 193,000 Miscellaneous 320 Class 320 Total 105,878 193,000 186,925 193,000 <td< td=""><td></td></td<>	
Class 320 Total 105,878 193,000 186,925 193,000 430 Transamerican Office Furniture Inc. 165,719 1,444 Office Furnitu 430 TBD '21, '22 641,000 639,556 641,000 Renovations	
430 Transamerican Office Furniture Inc. 165,719 1,444 Office Furnitu 430 TBD '21, '22 641,000 639,556 641,000	s Supplies
430 TBD '21, '22 641,000 639,556 641,000 Renovations	
430 TBD '21, '22 641,000 639,556 641,000 Renovations	
Class 430 Total 165,719 641,000 641,000 641,000	(Furniture & Furnish.

71-530 (Program Based Budgeting Version)

CITY OF PHILADELPHI		PERFOR	MANCE MEA EQU	SURES AND I	RACIAL
Department	No.	Program			No.
REVENUE	36	DELINQUENT WA	TER COLLECTION		15
	Progran	n Description			
Revenue provides discounted water bills to vulnerable		ers through the Senior v-income customers.	Citizen Water Disco	unt and the Tiered As	sistance Program
	Prograi	m Objectives			
 a) Increase TAP enrollment for eligible customers. b) Continue to streamline the application process to ma c) Develop new, digital outreach and communications to 	o reach eligible cust	tomers.	otain assistance.		
	Performa	ance Measures			
Description		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022
Description		Year-End	Year-to-Date (Q1 + Q2)	Target	Target
(1)		(2)	(Q1 + Q2) (3)	(4)	(5)
Percent of applications reviewed within 30) days	90.2%	100.0%	100.0%	100.0%
Comments:					
<u>Comments:</u>		, 			
0					
<u>Comments:</u>		<u>т г</u>			
Comments:		<u> </u>	I		
<u>Comments:</u>	I	<u>. </u>			

71-53EZ (Program Based Budgeting Version)

PROGRAM SUMMARY - ALL FUNDS

FISCAL 2022 OPERATING BUDGET

Department		No.	Program			No.
REVENU	E	36	DELINQUENT WA	ATER COLLECTION		15
		Summa	ary by Fund			
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Fund	Fund	Actual	Original	Estimated	Proposed	or
No.		Obligations	Appropriations	Obligations	Budget	(Decrease)
		-		-	-	· · · · ·
(1)	(2)	(3)	(4)	(5)	(6)	(7)
02	Water	1,125,771	1,411,031	1,411,031	863,762	(547,269
08	Grants	1,870,517	5,525,000	4,000,000	3,000,000	(1,000,000
	Total	2,996,288	6,936,031	5,411,031	3,863,762	(1,547,269
	Sui	mmary of Full 1	Time Positions b	y Fund		
Fund		Actual Positions	Fiscal 2021	Increment Run	Fiscal 2022	Inc. / (Dec.)
No.	Fund	6/30/20	Budgeted	12/21/20	Budgeted	(Col. 6 less 4)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
02	Water	20	23	22	12	(11
02		20	20	22	12	(11
					L	
	Total Full Time	20	23	22	12	(11
	Su	mmary of Non-	Tax Revenues b	y Fund		
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Fund	Fund	Actual	Original	Estimate	Proposed	or
No.		Revenues	Budget		Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
08	Grants Revenue	1,870,517	5,525,000	4,000,000	3,000,000	(1,000,000
00		1,010,011	0,020,000	4,000,000	0,000,000	(1,000,000
	Total	1,870,517	5,525,000	4,000,000	3,000,000	(1,000,000
	S		ated Capital Pro	ojects		
Dept.		Carry	Fiscal 2021	Fiscal 2021	Fiscal 2022	Fiscal 2022
Where	Description	Forward	Original Approp.	Original Approp.	Proposed Budget	Proposed Bdgt
Appropriated			(GO Only)	(All Other Sources)	(GO Only)	(All Other Sources)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
	T					
	Total			0		
	S		ated Operating			
Dept.		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Where	Description	Calculated	Calculated	Calculated	Calculated	or
Appropriated		Obligations	Appropriations	Obligations	Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
Finance	Employee Benefits - Civilian	418,979	439,905	439,905	223,023	(216,883
Finance	Employee Benefits - Uniform					(=10,000
1 manoo	Total	418,979	439,905	439,905	202 U22	(216 202
	าบเล	410,979	439,905	439,905	223,023	(216,883

71-53E (Program Based Budgeting Version)

-				PROGRAM	SUMMARY				
	ISCAL 2022 OPERATING E					N 1			
Departmen			Program	-					
REVEN Fund	-	36 No.	DELINQUENT WA	TER COLLECTION		15			
WATE		02							
	<u>`</u>		nary by Class						
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase			
Class	Description	Actual	Original	Estimated	Proposed	or			
		Obligations	Appropriations	Obligations	Budget	(Decrease)			
(1)	(2)	(3)	(4)	(5)	(6)	(7)			
100	Employee Compensation								
a)	Personal Services	1,075,771	1,111,031	1,111,031	563,762	(547,269)			
b)	Employee Benefits					· · · · · · · · · · · · · · · · · · ·			
200	Purchase of Services	50,000	300,000	300,000	300,000				
300	Materials and Supplies								
400	Equipment								
500	Contributions, Indemnities and Taxes								
700	Debt Service								
800	Payments to Other Funds								
900	Advances and Misc. Payments								
	Total	1,125,771	1,411,031	1,411,031	863,762	(547,269)			
		Summa	ary of Positions						
		Actual	Fiscal 2021	Increment	Fiscal 2022	Increase			
		Positions	Budgeted	Run	Budgeted	or			
Code	Category	6/30/20	Positions	12/21/20	Positions	(Decrease)			
(1)	(2)	(3)	(4)	(5)	(6)	(7)			
101	Full Time - Civilian	20	23	22	12	(11)			
105	Full Time - Uniform								
	Total	20	23	22	12	(11)			
	Sele		l Non-Tax Reven						
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase			
	Description	Actual	Original	Estimate	Proposed	or			
		Revenues	Budget		Budget	(Decrease)			
	(1) n-Governmental)	(2)	(3)	(4)	(5)	(6)			
Local (No Federal									
State									
	vernments								
	nds of the City								
	Total								

71-53F (Program Based Budgeting Version)

CITY OF PH	ILADELPHIA
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SCHEDULE 100 LIST OF POSITIONS BY PROGRAM

FISCAL 2022 OPERATING BUDGET					BY PROGRAM				
Departi	ment			No.	Program				No.
RE\	/ENUE			36	DELINQUI	ENT WATER	COLLECTION	N	15
Fund	-			No.					
WA	TER			02					
				Fiscal	Fiscal		Fiscal		Increase
			Salary	2020	2021	Increment	2022	Annual	(Decrease)
Line	Class	Title	Range	Actual Pos.	Budgeted	Run -PPE	Budgeted	Salary	(Col. 8
No.	Code	The second se	(in dollars)	6/30/20	Positions	12/21/20	Positions	7/1/21	less Col. 6)
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
		LEGAL SERVICES DIVISION (360562)						_	
		Mass Revenue Litigation							
1	2L01	Administrative Technician	36,910 - 47,465		1		1	40,156	
2	A451	Assistant City Solicitor	50,938 - 70,231	1	3	1			(3)
3	2B02	Collection Customer Representative	40,589 - 44,289	3	3	4	3	132,672	,
4	2B04	·	42,934 - 55,193	1	1	1	1	56,418	
5	1D41	Data Service Support Clerk	37,067 - 40,288	1	1	1	1	39,225	
6		Deputy City Solicitor	58,193 - 85,093	1	1	1			(1)
7		Revenue Collection Representative	41,677 - 45,524	2	2	2	2	91,048	
8	S217	Senior Legal Assistant	43,341 - 55,983	1	1	1			(1)
9	1A37	Service Representative	37,067 - 40,288		1				(1)
		Subtotal Mass Revenue Litigation		10	14	11	8	359,519	(6)
		Real Estate Tax Division							
10	A452	Assistant City Solicitor 2	49,454 - 68,185	1	1	1	1	69,300	
11	1D41	Data Service Support Clerk	37,067 - 40,288	1	1	1	1	40,288	
12	L153	Legal Assistant	26,352 - 39,527	3	3	3			(3)
13	S217	Senior Legal Assistant	43,341 - 55,983	1	1	1			(1)
		Subtotal Real Estate Tax Division		6	6	6	2	109,588	(4)
		Malas Tau Division							
11	A 4 E 4	Major Tax Division	50.020 70.021	1		1			
14 15	A451	Assistant City Solicitor	50,938 - 70,231	1		1	1	40.000	
15 16		Data Service Support Clerk	37,067 - 40,288	1	1	1	1	40,288	(1)
17		Deputy City Solicitor	58,193 - 85,093	2	l l	2			(1)
	L153	Legal Assistant	26,352 - 39,527 64,837 - 83,355	2	1	2	1	74.006	
18	2B55	Tax Collections Coordinator Subtotal Major Tax Division	04,037 - 83,355	4	1 3	5	2	74,096 114,384	(1)
				-	5	5	2	114,304	(1)
		Program Total		20	23	22	12	583,491	(11)
I.									
74 501	7 5	m Based Budgeting Version)		-	-				-

71-53I (Program Based Budgeting Version)

								ST OF F	ULE 100 POSITIOI		
		FISCAL 2022 OPER	ATING	BUDGE				BIPR	OGRAM		
Depart	ment				No.	Program					No.
	/ENUE				36	DELINQU	ENT WATE	R COLLECT	ΓION		15
Fund					No.						
WA	TER				02						
Line No. (1)	Class Code (2)	Title (3)			Salary Range (in dollars) (4)	Fiscal 2020 Actual Pos. 6/30/20 (5)	Fiscal 2021 Budgeted Positions (6)	Increment Run -PPE 12/21/20 (7)	Fiscal 2022 Budgeted Positions (8)	Annual Salary 7/1/21 (9)	Inc. (Dec.) (Col. 8 less Col. 6) (10)
	(2)				(+)						
1 2		Full-time Civilian Overtime				20	23	22	12	583,491 1,000	(11)
Total G		quirements				20	23	22	12	584,491	(11)
		Plus: Earned Increment								5,244	
		Plus: Longevity								283	
		Less: (Vacancy Allowance)								(26,257)	
			Total Bu	udget Request		0				563,762	
	1				ary of Personal				10000	1 (/D)	
Line			Actual	al 2020 Actual	Ĩ	Fiscal 2021 Estimated	Increment	Fisca Budgeted	al 2022 Department	Inc. / (Dec.)	Inc. / (Dec.) in Bud. Pos.
Line No.		Category	Positions	Actual Obligations	Budgeted Positions	Obligations	Run -PPE	Positions	Department Request	in Require. (Col. 9	In Bud. Pos. (Col. 8
NU.		Calegory	6/30/20	Collyations		Collyadoris	12/21/20		nequest	(Col. 9 less Col. 6)	(Col. 8 less Col. 5)
(1)		(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)
1	Lump S		(0)	8,632	(0)	(0)	(7)	(0)	(0)	(10)	(11)
	· · ·	ne - Civilian	20	1,057,226	23	1,110,031	22	12	562,762	(547,269)	(11)
		ne - Uniform	20	.,007,220	20	.,		12	002,102	(011,200)	(+ ()
4		Gross Adj.		12							
5		mp/Seas, Bd, SCG				<u> </u>				l	
6		ne - Civilian		9,901		1,000			1,000	L	
7	1	ne - Uniform		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		.,			,		
8		d Uniform Leave									
9	Shift/St									L	
10		DD, LT-Sick									
11											
12											
	-	Total	20	1,075,771	23	1,111,031	22	12	563,762	(547,269)	(11)

71-53J (Program Based Budgeting Version)

CITY OF PHILADELPHIA

SCHEDULE 200 PURCHASE OF SERVICES BY PROGRAM

FISCAL 2022 OPERATING BUDGET

Departm	ient	No.	Program		No.	
	ENUE	36	DELINQUENT WA	ATER COLLECTION		15
Fund		No.				
WAT	ER	02				
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Code	Description	Actual	Original	Estimated	Departmental	or
Code	Description	Obligations	Appropriations	Obligations	Request	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(Decrease)
(1)		Schedule 200 - F			(0)	(7)
201	Cleaning & Laundering			1000		
	Janitorial Services					
	Refuse, Garbage, Silt and Sludge Removal					
203	Telephone & Communication					
	Postal Services					
	Transportation					
	Licenses, Permits & Inspection Charges					
	Commercial off the Shelf Software Licenses					
	Electric Current					
	Gas Services					
	Steam for Heating					
	Meals (non-travel) & Official Entertaining					
	Overtime Meals					
	Advertising & Promotional Activities	50.000				
	Professional Services	50,000	300,000	300,000	300,000	
	Professional Svcs Information Technology					
	Accounting & Auditing Services					
	Legal Services					
254	Mental Health & Intellectual Disability Services					
255	Dues					
256	Seminar & Training Sessions					
257	Architectural & Engineering Services					
258	Court Reporters					
259	Arbitration Fees					
260	Repair & Maintenance Charges					
261	Repaving, Repairing & Resurfacing Streets					
262	Demolition of Buildings					
264	Abatement of Nuisances					
265	Rehabilitation of Property					
266	Maint. & Support - Comp. Hardware & Software					
275	Juror Fees					
276	Juror Expenses					
277	Witness Fees					
280	Insurance & Official Bonds					
282	Lease Purchase - Computer Systems					
283	Lease Purchase - Vehicles					
284	Ground & Building Rental					
285	Rents - Other					
286	Rental of Parking Spaces					
290	Payments for Care of Individuals					
	Imprest Advances					
	Payments for Burials & Graves					
	Other Expenses (not otherwise classified)					
	· · · /					
	Total	50,000	300,000	300,000	300,000	
71-53K	(Program Based Budgeting Version)	· · · ·		·		

	CITY OF PHILADE	LPHIA				NG DETAIL	
	FISCAL 2022 OPERATIN	IG BUDGE	г			ALS, BY PF	
Depart				Program	_	_ ,	No.
	VENUE		36		WATER COLLE	CTION	15
Fund			No.				
WA	TER		02				
			Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Class	Description		Actual Obligations	Original Appropriation	Estimated Obligations	Department Request	or (Decrease)
(1)	(2)		(3)	(4)	(5)	(6)	(7)
250s	Professional Services (250-254, 257-259)		50,000	300,000	300,000	300,000	
290	Payments for Care of Individuals						
Minor	Name of Contractor	Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Describe purpo	-
Object	or Provider	Actual	Original	Estimated	Department	service provid	
Code 250	AAL Acquest	Obligations 25,000	Appropriation 150,000	Obligations 150,000	Request 150,000	applicable, unit Title Search Service	
250	LTS Acquisition	25,000	150,000	150,000	,	Title Search Service	
	Class 250 Total	50,000	300,000	300,000	300,000		

71-53N (Program Based Budgeting Version)

F	CITY OF PHILADELPH			PROGRAM	SUMMARY	
Departmer	it	No.	Program			No.
REVEN	NUE	36	DELINQUENT WA	TER COLLECTION		15
Fund		No.				
WATE	R	02				
	-	Sumn	nary by Class			
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Class	Description	Actual	Original	Estimated	Proposed	or
		Obligations	Appropriations	Obligations	Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
100	Employee Compensation					
a)	Personal Services					
b)	Employee Benefits					
200	Purchase of Services	1,870,517	5,525,000	4,000,000	3,000,000	(1,000,000)
300	Materials and Supplies					
400	Equipment					
500	Contributions, Indemnities and Taxes					
700	Debt Service					
800	Payments to Other Funds					
900	Advances and Misc. Payments					
	Total	1,870,517	5,525,000	4,000,000	3,000,000	(1,000,000)
	, eta.		ary of Positions	.,000,000	0,000,000	(1,000,000)
		Actual	Fiscal 2021	Increment	Fiscal 2022	Increase
		Positions	Budgeted	Run	Budgeted	or
Code	Category	6/30/20	Positions	PPE 12/21/20	Positions	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
101	Full Time - Civilian					
105	Full Time - Uniform					
	Total					
	Sele	cted Associated	Non-Tax Reven	ues by Type		
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
	Description	Actual	Original	Estimate	Proposed	or
		Revenues	Budget		Budget	(Decrease)
	(1)	(2)	(3)	(4)	(5)	(6)
Local (No	on-Governmental)	1,870,517	5,525,000	4,000,000	3,000,000	(1,000,000)
Federal						
State						
Other Go	vernments					
Other Fu	nds of the City					
	Total	1,870,517	5,525,000	4,000,000	3,000,000	(1,000,000)

71-53F (Program Based Budgeting Version)

		OF PHILADELP		GRA		ATION SUMM	
Departmer	nt		No.	Program			No.
REVE	NUE		36	DELINQUENT W	ATER COLLECTION	١	15
Fund			No.				
GRAN	TS REVENUE		08				
Fu	nding Sources	Grant Title				Grant Number	Index Code
-	Federal	Delinguent Water Col	lection Program- Water			G36L05	360563
	State	Award Period			Type of Grant	000200	00000
	Other Govt.	7/1/21 - 6/30/22			Reimbursement		
X	Local (Non-Govt.)	IT THE GOODEL	Gra	nt Objective	rteinibureentein		
Commissi	ons for the collection	of delinquent water and sewe	-				
			Summa	ry by Class	-		-
			Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Class		Description	Actual	Original	Estimated	Department	or
			Obligations	Appropriations	Obligations	Request	(Decrease)
(1)		(2)	(3)	(4)	(5)	(6)	(7)
100 a)	Personal Services						
100 b)	Employee Benefits -	- Total					
	Class 186 - Flex C	ash Pmts.					
	Class 187 - Worke	er's Comp Disability					
	Class 188 - Worke	er's Comp Medical					
	Class 189 - Medica	are Tax					
	Class 190 - Pensic	on Obligation Bonds					
	Class 191 - Pensio	-					
	Class 192 - FICA						
	Class 193 - Health	/ Medical					
	Class 194 - Group						
	Class 195 - Group						
		pal Plan 10 - City Match					
200	Purchase of Service	· ·	1,870,517	5,525,000	4,000,000	3,000,000	(1,000,000)
300	Materials and Suppl		.,,.	-,,	.,,	-,,	(1,000,000)
400	Equipment						
500	Contributions, Inden	nnities and Taxes					
800	Payments to Other I						
900	Advances and Misc						
500		otal	1,870,517	5,525,000	4,000,000	3,000,000	(1,000,000)
				Funding Sourd		0,000,000	(1,000,000)
			Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Code		Category	Actual	Original	Estimated	Department	or
Code		Calegory	Revenue	Budget	Revenue	Request	(Decrease)
(1)		(2)	(3)	(4)	(5)	(6)	(Decrease) (7)
100	Federal	(-)	(0)	('/	(0)	(0)	(*7
200	State						
300	Other Governments						
400	Local (Non-Governments		1,870,517	5,525,000	4,000,000	3,000,000	(1,000,000)
-00		otal	1,870,517	5,525,000	4,000,000	3,000,000	(1,000,000)
		J.a.		/ of Positions	4,000,000	3,000,000	(1,000,000)
	1		Actual Pos.	Fiscal 2021	Incr. Run	Fiscal 2022	Inc. / (Dec.)
Code		Category	6/30/20	Budgeted Pos.	PPE 12/21/20	Budgeted Pos.	(Col. 6 less Col. 4)
(1)		(2)	(3)	(4)	(5)	(6)	(Col. 6 less Col. 4) (7)
101	Full Time - Civilian	\ - /	(0)	('/	(0)	(*)	(')
101	Full Time - Uniform						
.00		otal					

Total 71-53P (Program Based Budgeting Version)

CITY OF PHILADELPHIA FISCAL 2022 OPERATING BU		PERFOR	MANCE MEA EQU	SURES AND	RACIAL
	No.	Program	240		No.
REVENUE	36	Ū.	NCE PROGRAMS		16
		n Description			
Revenue, in partnership with the Law Department, us Enforcement tools include making phone calls, ser placement of accounts with collection agencies, shut-	ding letters, placin off of delinquent ac	g liens on properties,	filing suit in both Mu	nicipal and Common l	Pleas Courts,
	Prograi	m Objectives			
 a) Maintain current levels of delinquent principal outstand b) Expand consolidated assumpsit actions, in which a si combine and collect on all liabilities. c) Broaden the use of Sequestration to effectively collect 	ngle lawsuit is filed	for Real Estate, Wat	er, Refuse, and Nuis		rd's properties to
	Performa	nce Measures			
Description		Fiscal 2020 Year-End	Fiscal 2021 Year-to-Date (Q1 + Q2)	Fiscal 2021 Target	Fiscal 2022 Target
(1)		(2)	(3)	(4)	(5)
Percent change in delinquent principal outstanding (e charges not yet overdue/ delinquent and city		11.9%	tabulated at year- end	0.0%	0.0%
<u>Comments:</u> Percent of Delinquent Water Accounts in Payment Agr <u>Comments:</u>	eements or TAP	14.0%	tabulated at year- end	14.0%	14.0%
Comments:			-		
Comments: Comments:					
71-53EZ (Program Based Budgeting Version)					

CITY OF PHILADELPHIA

PROGRAM SUMMARY - ALL FUNDS

FISCAL 2022 OPERATING BUDGET

Department No. Program						No.
REVENU	E	36	WATER ASSISTA	NCE PROGRAMS		16
		Summa	ary by Fund			
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Fund	Fund	Actual	Original	Estimated	Proposed	or
No.		Obligations	Appropriations	Obligations	Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
	Water	1,370,011	1,585,335	1,585,335	1,531,398	(53,937)
		.,0.0,0	1,000,000	.,000,000	.,	(00,001)
	Total	1,370,011	1,585,335	1,585,335	1,531,398	(53,937)
			Time Positions b		1,001,000	(00,001)
Fund		Actual Positions	Fiscal 2021	Increment Run	Fiscal 2022	Inc. / (Dec.)
No.	Fund	6/30/20	Budgeted	PPE 12/21/20	Budgeted	(Col. 6 less 4)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
02	Water	30	34	(5)	34	(7)
02			54	20		
	Tatal Full Time	30	34	00	24	
	Total Full Time			26	34	
	Sui		Tax Revenues b		Eises 0000	1
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Fund	Fund	Actual	Original	Estimate	Proposed	or
No.		Revenues	Budget		Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
	Total					
	S		ated Capital Pro			
Dept.		Carry	Fiscal 2021	Fiscal 2021	Fiscal 2022	Fiscal 2022
Where	Description	Forward	Original Approp.	Original Approp.	Proposed Budget	Proposed Bdgt
Appropriated			(GO Only)	(All Other Sources)	(GO Only)	(All Other Sources)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
	Total					
	S		ated Operating			
Dept.		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Where	Description	Calculated	Calculated	Calculated	Calculated	or
Appropriated		Obligations	Appropriations	Obligations	Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
	Employee Benefits - Civilian	530,585	583,090	605,679	567,042	(38,637)
	Employee Benefits - Uniform					
	Total	530,585	583,090	605,679	567,042	(38,637)
						. 1

71-53E (Program Based Budgeting Version)

				PROGRAM	SUMMARY				
Departmen	ISCAL 2022 OPERATING E	No.	Program			No.			
REVEN		36	WATER ASSISTANCE PROGRAMS 16						
Fund		No.	WATER AGGIOTA	NOL I NOONAMS		10			
WATE	R	02							
			mary by Class						
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase			
Class	Description	Actual	Original	Estimated	Proposed	or			
		Obligations	Appropriations	Obligations	Budget	(Decrease)			
(1)	(2)	(3)	(4)	(5)	(6)	(7)			
100	Employee Compensation								
a)	Personal Services	1,370,011	1,558,335	1,558,335	1,504,398	(53,937)			
b)	Employee Benefits								
200	Purchase of Services								
300	Materials and Supplies		27,000	27,000	27,000				
400	Equipment								
500	Contributions, Indemnities and Taxes								
700	Debt Service								
800	Payments to Other Funds								
900	Advances and Misc. Payments								
	Total	1,370,011	1,585,335	1,585,335	1,531,398	(53,937)			
			ary of Positions	,,	,	(
		Actual	Fiscal 2021	Increment	Fiscal 2022	Increase			
		Positions	Budgeted	Run	Budgeted	or			
Code	Category	6/30/20	Positions	PPE 12/21/20	Positions	(Decrease)			
(1)	(2)	(3)	(4)	(5)	(6)	(7)			
101	Full Time - Civilian	30	34	26	34				
105	Full Time - Uniform								
	Total	30	34	26	34				
	Sele	cted Associated	l Non-Tax Reven	ues by Type					
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase			
	Description	Actual	Original	Estimate	Proposed	or			
		Revenues	Budget		Budget	(Decrease)			
	(1)	(2)	(3)	(4)	(5)	(6)			
,	on-Governmental)								
Federal									
State									
	vernments								
Other Fui	nds of the City								
74 505 (D.	Total								

71-53F (Program Based Budgeting Version)

CITY OF PHILADELPHIA SCHEDULE 100 LIST OF POSITIONS **FISCAL 2022 OPERATING BUDGET BY PROGRAM** Department No. Program No. REVENUE 36 WATER ASSISTANCE PROGRAMS 16 Fund No. WATER 02 Fiscal Fiscal Fiscal Increase Salary 2020 2021 Increment 2022 Annual (Decrease) Class Title Range Actual Pos. Budgeted Run -PPE Budgeted Salary (Col. 8 Line (in dollars) 6/30/20 12/21/20 7/1/21 No. Code Positions Positions less Col. 6) (1) (2) (3) (5) (6) (7) (8) (9) (10) (4) TAP (AFFORDABLE RATES) (360571) 72,450 1 A620 Assistant to the Director of Finance 72,450 1 1 1 2 2B10 Assistant Revenue Collection Manager 50,220 - 64,550 1 3 1A22 Clerical Supervisor 2 42,769 - 46,786 1 44,539 1 1 1 4 1A04 Clerk 3 40,589 - 44,289 1 5 2B02 Collection Customer Representative 40,589 - 44,289 20 19 1,011,744 18 24 4 6 2B04 Collection Representative Supervisor 42,934 - 55,193 3 4 201,422 4 4 7 1D41 Data Service Support Clerk 37,067 - 40,288 2 4 1 4 157,992 8 6F71 Meter Reader 36,332 - 39,539 1 1 (1) 9 1D54 Network Support Associate 41,886 - 53,848 1 10 1A37 Service Representative 37,067 - 40,288 3 (3) 1 Total 30 34 26 34 1,488,147

71-53I (Program Based Budgeting Version)

		CITY OF PHIL	ADELPI	HIA					ULE 100 POSITIOI		
		FISCAL 2022 OPER	ATING	BUDGE	Г			BY PR	OGRAM		
Depart	ment				No.	Program					No.
RE	/ENUE				36	WATER ASSISTANCE PROGRAMS					16
Fund					No.						
WA	TER				02						
Line No. (1)	Class Code (2)	Title (3)			Salary Range (in dollars) (4)	Fiscal 2020 Actual Pos. 6/30/20 (5)	Fiscal 2021 Budgeted Positions (6)	Increment Run -PPE 12/21/20 (7)	Fiscal 2022 Budgeted Positions (8)	Annual Salary 7/1/21 (9)	Inc. (Dec.) (Col. 8 less Col. 6) (10)
1	(=)	Full-time Civilian			(1)	30	34	26	34	1,488,147	(10)
2		Overtime								73,557	
Total G	iross Re	quirements				30	34	26	34	1,561,704	
		Plus: Earned Increment								9,660	
		Plus: Longevity									
		Less: (Vacancy Allowance)								(66,966)	
			Total Bu	udget Request	ary of Personal	Sorvioso				1,504,398	
				al 2020		iscal 2021		Lie -	al 2022	Inc. / (Dec.)	Inc. / (Dec.)
Line			Actual	Actual	Budgeted	Estimated	Increment	Budgeted	Department	in Require.	in Bud. Pos.
No.		Category	Positions	Obligations	Positions	Obligations	Run -PPE	Positions	Request	(Col. 9	(Col. 8
		5,	6/30/20	5			12/21/20		,	less Col. 6)	less Col. 5)
(1)		(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)
1	Lump S			909							
2	Full Tin	ne - Civilian	30	1,338,846	34	1,528,335	26	34	1,430,841	(97,494)	
3	Full Tin	ne - Uniform									
4		Gross Adj.									
5		mp/Seas, Bd, SCG		9,827							
6		ne - Civilian		20,429		30,000			73,557	43,557	
7		ne - Uniform									
8		d Uniform Leave									
9	Shift/St		-								
10	H&L, IC	DD, LT-Sick									
11											
12	<u> </u>	T-4-1		4.070.041		4 550 005			4 504 000	(50.00-)	
		Total am Based Budgeting Version)	30	1,370,011	34	1,558,335	26	34	1,504,398	(53,937)	

71-53J (Program Based Budgeting Version)

CITY OF PHILADELPHIA

FISCAL 2022 OPERATING BUDGET

SCHEDULE 300 - 400 MATERIALS, SUPPLIES & EQUIPMENT BY PROGRAM

Department		No.	Program		No.	
REVENUE		36	WATER ASSISTANCE PROGRAMS		16	
Fund		No.				
WATER		02				
		Fiscal 2020	Fiscal 2021	Fiscal 2021	Fiscal 2022	Increase
Code	Description	Actual	Original	Estimated	Departmental	or
		Obligations	Appropriations	Obligations	Request	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
Schedule 300 - Materials & Supplies						
301	Agricultural & Botanical					
302	Animal, Livestock & Marine					
303	Bakeshop, Dining Room & Kitchen					
304	Books & Other Publications					
305	Building & Construction					
306	Library Materials					
307	Chemicals & Gases					
308	Dry Goods, Notions & Wearing Apparel					
309	Cordage & Fibers					
310	Electrical & Communication					
311	General Equipment & Machinery					
312	Fire Fighting & Safety					
313	Food					
314	Fuel - Heating & Cooling					
316	General Hardware & Minor Tools					
317	Hospital & Laboratory					
318	Janitorial, Laundry & Household					
320	Office Materials & Supplies		27,000	27,000	27,000	
322	Small Power Tools & Hand Tools		21,000	27,000	27,000	
323	Plumbing, AC & Space Heating					
323	Precision, Photographic & Artists					
325	Printing					
325						
328	Recreational & Educational					
320	Vehicle Parts & Accessories					
	Lubricants					
340	#2 Diesel Fuel					
341	Compressed Natural Gas (CNG)					
	Liquid Propane Gas (LPG)					
345	Gasoline					
399	Other Materials & Supplies (not otherwise classified)					
	Total		27,000	27,000	27,000	
Schedule 400 - Equipment						
405	Construction, Dredging & Conveying					
410	Electrical, Lighting & Communications					<u> </u>
411	General Equipment & Machinery					
411	Fire Fighting & Emergency					
412	Hospital & Laboratory					
417	Office Equipment					
420	Plumbing, AC & Space Heating					
423	Precision, Photographic & Artists					
424	Recreational & Educational					
427	Computer Equipment & Peripherals					
428	Vehicles		+			L
430	Furniture & Furnishings					
499	Other Equipment (not otherwise classified)					
	Tatal					
1	Total	I				

71-53L (Program Based Budgeting Version)