



City of
Philadelphia

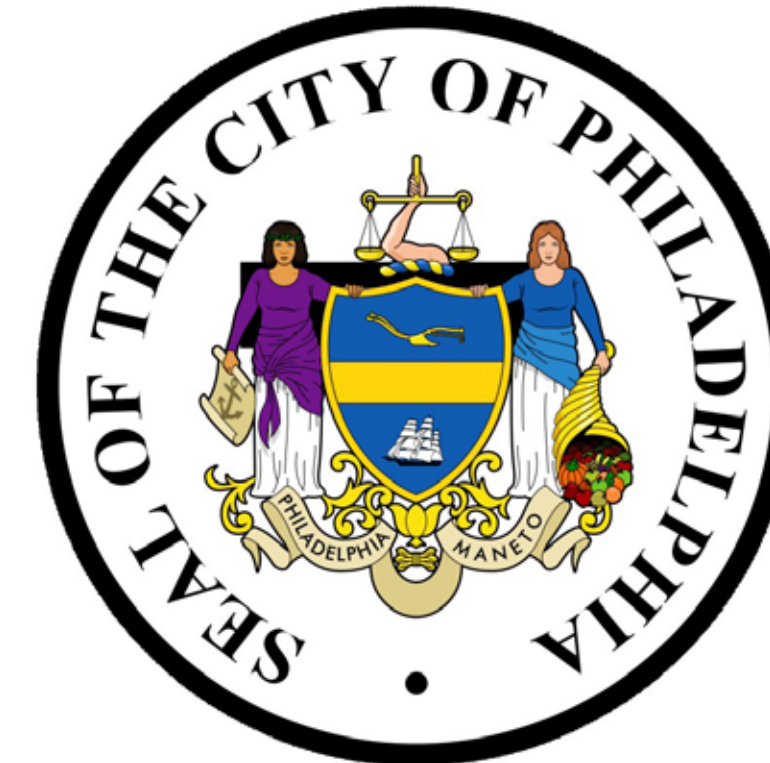
RECOMMENDED

6

YEAR
CAPITAL
PROGRAM

Recommended Six-Year Capital Program for Fiscal Years 2022-2027
Capital Budget for Fiscal Year 2022

APRIL 15, 2021
James F. Kenney, Mayor



CITY OF PHILADELPHIA

RECOMMENDED SIX YEAR CAPITAL PROGRAM FOR FISCAL YEARS 2022 – 2027 CAPITAL BUDGET FOR FISCAL YEAR 2022

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LETTER FROM THE MAYOR



Fellow Philadelphians,

In the past year, the City repurposed many of its facilities to help Philadelphia and its residents prevent the spread and manage the challenges of the COVID-19 pandemic. Some facilities sat vacant as we observed social distancing while others found a new or shifted purpose. Our recreation centers became Access Centers to provide Philadelphia students with safe locations for distance learning. Our trash compactors bore many more tons of weight as residential trash increased due to stay-at-home orders. Our public health lab and other health facilities were on the frontlines of keeping Philadelphians safe. Our parks were full as they became one of the few places for respite from a challenging year.

As we put our structures and facilities to new uses, it is hard to ignore the reality that many were in rough shape even before we asked more of them. Those recreation centers that provided a refuge for learning as Access Centers have inadequate fire safety systems, our public health lab struggled with leaks and broken heating systems as staff worked tirelessly to meet demand for COVID testing, and our streets and city buildings are not accessible to all and require new investments and retrofits to meet ADA requirements.

To address these challenges and more, the City plans to invest \$270 million in tax-supported funding, as part of a \$3.25 billion capital investment in our communities. Even with this staggering level of investment, not all needs can be met, and we will focus our efforts on providing funding that reduces racial disparities today and in the future.

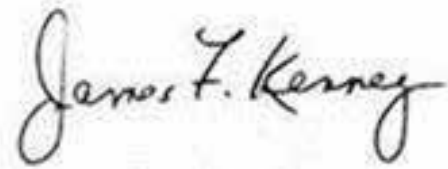
The FY22-27 Capital Program will invest:

- ▲ **\$738 million for an Inclusive Economy and Thriving Neighborhoods.** To help Philadelphians get where they need to go, the Six-Year Program includes a historic infusion of \$317.9 million for road reconstruction and resurfacing, including installation of ADA ramps. An increase in FY22 will allow for 115 miles of paving and approximately 6,955 ramps. This funding for paving and ADA ramps is four times the level in the prior year and while that increase cannot be sustained in all years of the program, it will jumpstart our efforts to improve our roads. In addition, \$26.95 million of new tax supported dollars for SEPTA will leverage funds from the Commonwealth of Pennsylvania, and \$6 million to advance Vision Zero projects to reduce crashes and pedestrian deaths. More than \$110 million will be invested in economic development initiatives including funds for neighborhood commercial centers across the city, and projects along our waterfronts including a cap over I-95. Over \$132 million will be invested in our park and recreation network, including a transformational project at FDR Park and \$23.7 million for district City Council members to allocate within their communities.
- ▲ **\$255 million for a Diverse, Inclusive, Efficient, and Effective Government.** With a portion of our employees and our residents shifting to work-from-home amidst rising threats of cyberterrorism, the City investment of over \$136 million in network infrastructure and business applications are essential to providing secure service delivery across the government. The City's fleet and the facilities used to keep the vehicles fueled and in good repair will receive \$72 million to keep ambulances, trash compactors and various other vehicles available and functioning as needed.
- ▲ **\$70 million for a Safer, More Just Philadelphia.** Capital investments of \$22.6 million in public safety will upgrade the Philadelphia Department of Prisons, improving core elements like the lock systems at Philadelphia Industrial Corrections Center. More than \$29 million will enable enhancements to existing Fire Stations, with work on mechanical systems, roofs, and exteriors planned. Police District 15 will be completed, and work on existing police facilities will be made possible with \$18 million in funding in the Program.

- ▲ **\$22.5 million for Health Equity for All.** As a supplement to funding from other sources, these funds will deliver \$15.5 million for health facilities, supporting a new Health Center and maintaining existing facilities that serve more than 350,000 patients a year. Interior and exterior renovations of City-owned homeless shelters will improve conditions for some of our most vulnerable Philadelphians facing housing instability.
- ▲ **\$26 million for Quality Education for All.** To complement the planned capital investments of the School District of Philadelphia in its facilities, the City will encourage learning and discovery for Philadelphians of all ages with investments of \$14 million in the Free Library of Philadelphia, \$6 million for the Philadelphia Museum of Art (a City-owned building), and \$6 million for the Philadelphia Zoo (which includes City-owned buildings – but we don’t own the giraffes).

As Philadelphia starts to transition from response to recovery, my Administration will maximize the resources we have to ensure that Philadelphia’s physical assets and infrastructure can equitably serve generations of Philadelphians to come.

Sincerely,



Jim Kenney

Mayor



EXECUTIVE SUMMARY

COVID 19 has created large fiscal challenges for cities and governments all over the world. Even with federal relief to help replace lost revenues and funds related to pandemic response services, Philadelphia’s finances remain under stress. With these challenges in mind, the Capital Program for FY22-27, and Capital Budget for FY22 focuses on the completion of ongoing projects and stabilization of existing assets, especially core services such as paving and reconstruction of streets and ADA ramps. This is why the Administration has made a historic, one-year commitment of \$132 million to allow for 115 miles of paving and the installation of approximately 6,955 ADA Ramps in order to address the condition of our streets.

The FY22 Capital Budget calls for approximately \$270 million in new, City-supported general obligation borrowing (identified as CN funds) and \$399 million of prior year, tax-supported City loans. The FY22 new, City-supported general obligation borrowing is the largest recommended amount in two decades and is made possible by the relief to Philadelphia in the American Rescue Plan, without which the City could not support the ongoing debt service while maintaining core City services. Over the last twenty years, the Capital Budget has experienced a low of \$52 million in FY09 and an average of \$158.6 million in CN appropriations. The FY22 recommended amount represents a significant level of funding not seen in recent years. This City commitment will help leverage \$2.7 billion from federal, state, private, City self-sustaining enterprise, operating, and revolving fund sources for a total FY22 budget of \$3.4 billion. Over six years, the FY22-27 Capital Program includes a commitment of \$1.1 billion in CN borrowing as part of a proposed \$9.47 billion in total capital investment.

The recommended capital projects and funding align with the following Mayoral priorities:

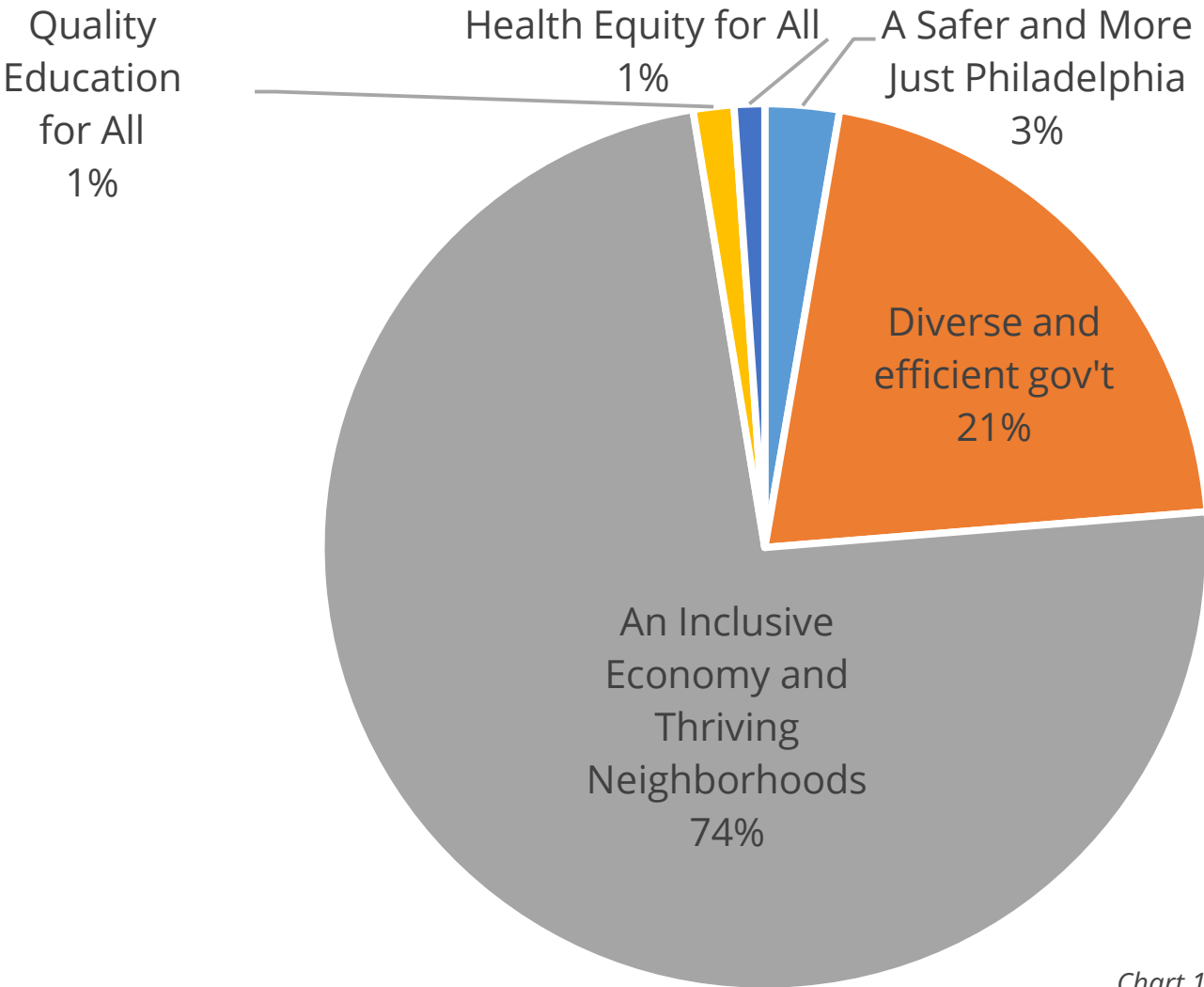


Chart 1: FY2021 General Obligation Funding by Mayoral Priority



An Inclusive Economy and Thriving Neighborhoods (FY22 = \$199M)

The Administration is committed to creating inclusive and resilient neighborhoods. The largest items funded by the Capital Program include improvements to streets, transit, and recreation centers. The FY22 Capital Budget calls for 74 percent of City tax-supported funds to be used for street resurfacing, public transportation, upgrades to park and recreation facilities, business corridors, energy efficiency improvements, and Administration and Council improvements to existing facilities (ITEF) citywide. Highlights include:

Streets– The FY22 Capital Budget calls for an infusion of \$132 million in City tax-supported funds for the reconstruction and resurfacing of 115 miles of City streets and the construction of approximately 6,955 accessible ramps. Over the FY22-27 Capital Program, \$317 million is programmed for paving/reconstruction of streets and ADA ramps. This is the single largest investment in the FY22-FY27 Capital Program and will provide a boost in funding that helps allow workers, residents, and visitors to reliably and safely access their destinations.

The FY22 Capital Budget also allocates \$1 million dollars for Vision Zero improvements to make the city's streets safer for all users, \$1.7 million dollars for sanitation sites, and \$500,000 for bridge restoration (which will leverage significant outside funds).



Newly constructed, ADA-accessible curb ramps at Cheltenham and Greene, Germantown



Transit – The Southeastern Pennsylvania Transit Authority (SEPTA) has proposed \$3.498 million in investments of new City tax supported funds. This funding will leverage \$195 million in grant funds in FY22. Projects will improve transit infrastructure, vehicles, communications, and payment technologies, providing improved reliability and safety for Philadelphia riders throughout the city and region. The City's contribution to SEPTA's investment is a required match for state and federal funding.



Parks and Recreation – The City, through the Department of Parks and Recreation, will dedicate \$10 million in FY22 and \$50 million over the six-year Program to the FDR Park Master Plan Improvements which will support building and site improvements for this transformational project. The Capital Program also includes \$21 million in the FY22-27 Capital Program to support the City's multi-year commitment for the Rebuilding Community Infrastructure (Rebuild) initiative for investments to recreation facilities. The Rebuild program will also utilize private foundation funds and a separate bond issuance supported by the beverage tax to implement the program's project goals. Additionally, \$5.5 million in funds is dedicated to critical life safety upgrades at facilities to ensure uninterrupted programming. This budget also provides funding for general interior and exterior improvements to facilities including swimming pools, upgrades to cultural facilities, and improvements to various creeks, roadways, and the citywide tree canopy.



Recent renovations through the Rebuild initiative at the Hancock Playground in South Kensington



Managing Director's Office (MDO) - The Capital Budget includes \$500,000 towards the construction of a memorial at Bethel Burial Ground and \$150,000 for capital improvements for Bikeshare. Carryforward funds under MDO are being reprogrammed for the fit out of the new Public Health Lab.



Commerce - Neighborhood Commercial Centers - In FY22, \$3.1 million will be set aside to enhance neighborhood and community-serving commercial centers and corridors. Funding from the City is coordinated with additional funding from state, regional, and private sources.



Commerce - Industrial and Waterfront Land Redevelopment - The FY22 Capital Budget appropriates \$500,000 to support the work of the Philadelphia Industrial Development Corporation (PIDC) in Southwest Philadelphia. In accordance with the Lower Schuylkill Master Plan, this funding will be used to improve streetscapes in order to attract businesses to industrially-zoned parcels to create new jobs and increase tax revenues while improving the pedestrian experience for nearby residents. The Commerce Department also supports trail connections and developments on both the Schuylkill and Delaware Rivers.



Office of Sustainability - Since 2018, Mayor Kenney has supported the Paris Climate Agreement to reduce carbon emissions by 80 percent by 2050. This budget allocates \$250,000 to the Office of Sustainability to be used in conjunction with funds from prior years and revenue from energy rebates to continue installing energy efficiency equipment and controls that reduce the City's energy costs, consumption, and carbon footprint.



Finance - Through Improvements to Existing Facilities (ITEF) funding, the Mayor and Council Districts 1-10 can allocate appropriations to City-owned assets throughout the City including streetscape improvements, facility upgrades and investments in cultural institutions. In FY21, the City launched the landmark Participatory Budget initiative which includes residents in the budgeting process. This effort gives residents the ability to suggest and select through a direct vote \$1 million worth of capital improvements. The FY22 capital budget includes another \$1 million for next year's participatory budgeting program.

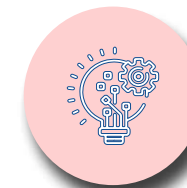


A Diverse, Efficient and Effective Government (FY22 = \$57M)

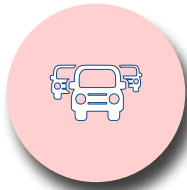
The Capital Program and Budget proposes critical investments that address deferred maintenance, increase operational efficiencies, and keep the City's facilities in a state of good repair. Approximately 21 percent of the FY22 budget will support this category of investment. Highlights include:



Public Property - Buildings and Facilities - \$13.7 million in City tax-supported funds is budgeted in FY22 for improvements to interior and exterior facility improvements and environmental remediation.



Office of Innovation and Technology (OIT) - \$31 million of new City, tax-supported funding is allocated in FY22 to implement planned improvements to Citywide and departmental applications, communications systems, and computer network stabilization and enhancement.



Fleet – \$10.5 million is recommended in FY22 for the purchase of new, capital-eligible vehicles for Fire, Streets, and other departments. The purchase of specialized fire apparatus, EMS vehicles, trash compactors, construction equipment, and grounds maintenance equipment is essential to replace outdated apparatus, ensure vehicle availability, and to manage personnel overtime.



Health Equity for All (FY22 = \$3M)

The Kenney Administration is committed to ensuring more equitable access to health and safeguarding residents from threats that cause disease and injury. To that end, the Capital Program will support funding to the City’s Health facilities and to the Office of Homeless Services. This includes:



Health – \$1.5 million is budgeted to the Department of Public Health for facility renovations and repair in FY22. Over \$20 million in a combination of reprogrammed funds and operating revenue will be used to support the ongoing fit out of the new Public Health Lab.



Office of Homeless Services – Facility Renovations – \$1.5 million is budgeted in FY22 for ongoing interior and exterior improvements to City-owned shelters and personal care facilities. OHS also has approximately \$3.5 million in carryforward funding, which will support capital improvements at City-owned facilities.



Quality Education for All (FY22 = \$4M)

The Kenney Administration is committed to ensuring equity in the delivery of educational programs. Programs are mainly funded in the City’s operating budget, but are also supported by FY22 City-supported general obligation funds (CN). This budget allocates \$4 million in CN funds to the Free Library, Art Museum, and Zoo in FY22. These funds help extend programming to residents in need of resources and opportunities and complements the School District’s capital investments in their facilities.



Art Museum – \$1 million is budgeted for the Art Museum for building rehabilitation in FY22. These capital improvements are for safety and basic operations.



Free Library – \$2 million is budgeted in FY22 for the Free Library to make improvements to the central and branch libraries around the city. \$1 million of this funding is dedicated to the Rebuild program.



Zoo – \$1 million is budgeted in FY22 for the Zoo. Funding will improve roof, HVAC, electrical systems, and interior renovations.



A Safer and More Just Philadelphia (FY22 = \$7M)

The Administration is committed to providing capital funds that support the departments and facilities that help ensure public safety and justice. Highlights include:



Fire Facilities – \$5 million for ongoing improvements to Fire Department facilities in FY22.



Police – New Facilities and Renovations – \$1.2 million is budgeted in FY22 for the Police Department to support the construction and outfitting of new and renovated Police facilities, specifically the completion of renovations at Police District 15.



Prisons – Renovations – \$1.1 million will be provided to complete the Philadelphia Industrial Corrections Center Lock project.



Renovated kitchen facilities for Fire Department staff at Engine 34, Brewerytown

INTRODUCTION
TO THE CAPITAL
PROGRAM

The Capital Program is the City of Philadelphia’s six-year plan for investing in its physical and technological infrastructure, neighborhood and community facilities, and public buildings. The Capital Program supports the overall goals of the City and is updated annually. Generally, capital funds may be used for items with a useful life of over five years and a minimum value of \$15,000.

The first year of the Capital Program, the Budget year, reflects funds to be appropriated by City Council. These amounts include: funds derived from new City-supported General Obligation (CN) bonds, funds from previous tax-supported loan funds, operating revenues and revolving funds, self-sustaining enterprise funds, and funds from private, regional, state, and federal programs.

Years two through six of the Capital Program represent the plans of the City and its partners to continue necessary capital investment activities and, in significant instances, to begin to prepare for investment in new facilities and major rehabilitations.

The Recommended Capital Program and Budget are prepared through collaboration between the Philadelphia City Planning Commission (PCPC) and the Philadelphia Budget Office. Please refer to Appendix I for more information.

According to the City Charter, at least 120 days before the end of the fiscal year, the City Planning Commission shall prepare and submit to the Mayor a recommended capital program for the ensuing six years and a recommended capital budget for the ensuing fiscal year. The City Planning Commission is part of the Department of Planning and Development, and, among other things, is charged with preparing and maintaining the City’s comprehensive plan.



The City has implemented program-based budgeting for all City departments (excluding the elected offices). Many capital sub-projects previously included under the names of earlier project lines are now listed under newer, updated project lines that reflect departments’ currently-defined program areas. Some sub-projects with carryforward funds, however, remain under their earlier lines until the funds have been fully utilized.

The chart below notes important differences between the operating budget and the capital budget and program.

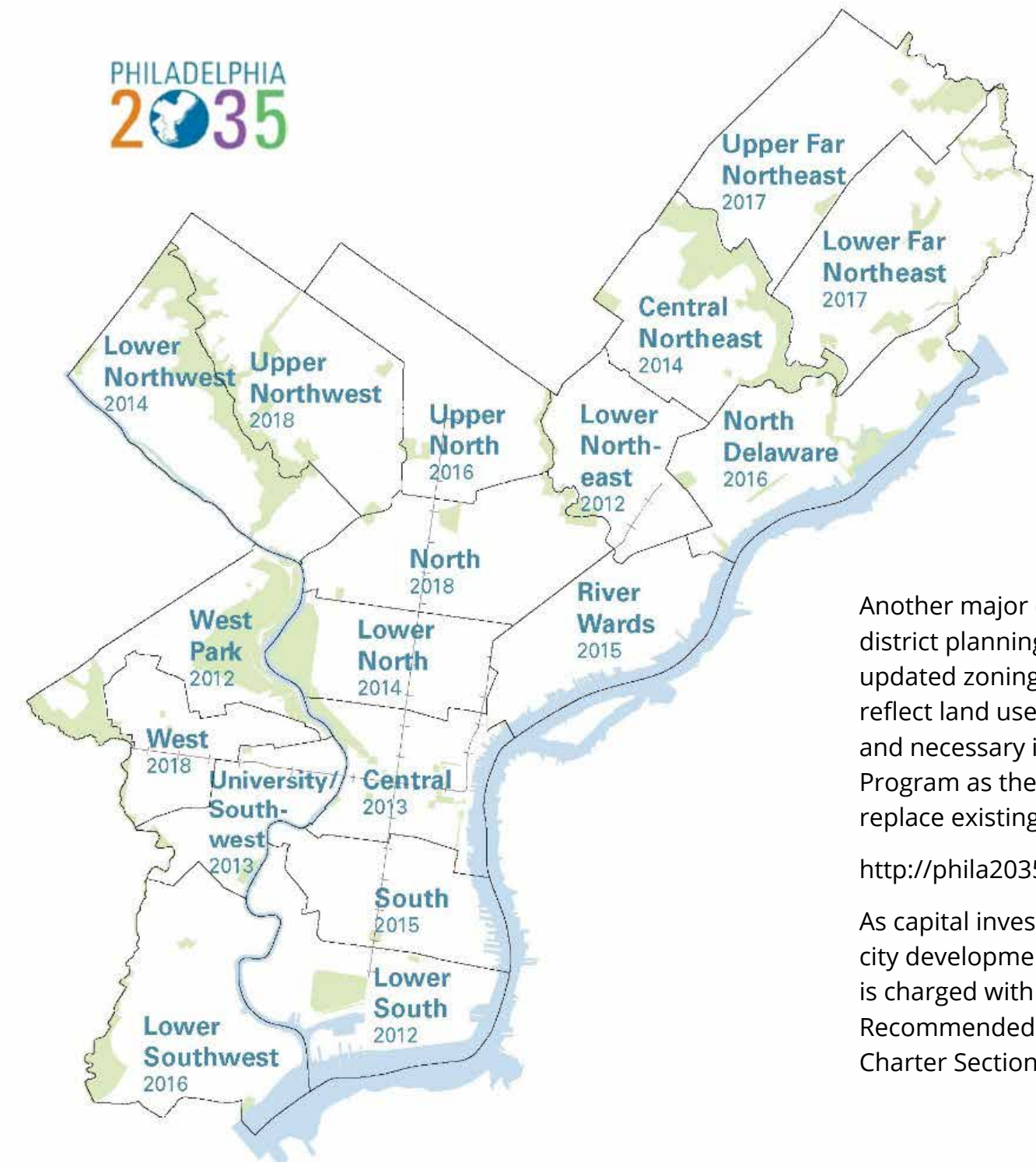
| Operating Budget and Five-Year Plan | Capital Program and Budget |
|--|--|
| Annual Budget, which is included in Five-Year Plan for longer-term fiscal stability | Annual Budget, which is included in six-year Program for future planning purposes |
| Funding does not carry forward from prior years | Carryforward funding from year to year. ¹ |
| Includes all City departments | Only includes City departments with capital projects |
| Funding by expenditure classes as well as fund types (for example, General Fund and Grants Revenue Fund) | One class with different funding sources (for example, CN funds and private funds) |

¹ Carryforward (CT) calculation was performed as of 12/31/20 and represents encumbrances made up until that date. Encumbrances between that date and the publication of this book may have reduced some carryforward amounts.

PHILADELPHIA
2035

The Capital Program and Budget are informed by plans and policies designed to guide long-term investment in the City’s physical assets. These plans and policies include the priorities of the Mayor and City Council, master facilities plans developed by specific departments and partnering agencies, and ongoing commitments to meet life-safety, legal, or environmental requirements (See Capital Program and Budget Guidelines on page 7). Recommendations for capital spending are also informed by overall budget constraints and ongoing needs to reinvest in the City’s aging infrastructure.

Over-arching guidance for long-term investment is provided by the City’s comprehensive physical development plan, updated and adopted by the Philadelphia City Planning Commission (PCPC) as Philadelphia2035. The first phase of this plan, the Citywide Vision (adopted June 2011), provides wide-ranging recommendations for facilities and infrastructure to accommodate growth and change over a 25-year period. Subsequent ten-year district plans for all 18 planning districts make more community- and facility-specific recommendations, informed by an extensive public outreach process, collaboration with partner City agencies, and evaluation of population and economic development trends. All district plans have been completed, and PCPC is working with various City agencies to implement district plan recommendations.



Another major component of the Philadelphia2035 district planning process is the recommendation of updated zoning for public and private properties to reflect land uses that are considered appropriate and necessary in the future. This impacts the Capital Program as the City evaluates where to relocate or replace existing facilities.

<http://phila2035.org>

As capital investments are vital steps in planned city development, the City Planning Commission is charged with the initial development of the Recommended Capital Program and Budget (City Charter Section 4-602).

Unlike General Fund expenditures, which are usually flexible (within the confines of the City Charter and appropriations approved by City Council), Capital-funded projects are more restricted. Capital projects are typically funded through the issuance of long-term debt, and are therefore subject to the applicable bond covenants. Additional requirements may also be stipulated by Federal, State, Private, and other funding entities. The City has developed policy and legal criteria through the Capital Eligibility Guidelines (attached as Appendix II), which determine whether expenditures or obligations can be funded through the Capital Budget. Specific budget lines are reviewed on an individual project level by the City Controller's office and every capital payment request is reviewed by the City Controller's office before disbursement.

Determining the Capital Program

The Philadelphia Budget Office and the Philadelphia City Planning Commission (PCPC) staff used a set of criteria to help determine whether projects should be recommended for the Capital Program and Budget. Budget and PCPC communicated the criteria to department staff and met with each department or agency, and with the Department of Public Property for its client departments, to discuss FY22-27 requests. Criteria included:

CAPITAL
PROGRAM AND BUDGET
GUIDELINES



1

Consistency with City Plans and Goals: This included consistency with the goals, objectives, and strategies articulated in the City's comprehensive physical-development plan (Phila2035), departmental strategic plans, and evolving assessments of climate risk. Priority was given to Mayoral priorities to improve safety and justice, inclusive growth, and the quality of government services. Additional consideration was given to projects designed, constructed, and operated to meet high standards for efficient site location, energy and water management, materials use, and indoor air quality.

2

Compliance with Mandates: This criterion focused on whether the project addressed life safety needs, Federal and/or State mandates, or other legal requirements.

3

Return on Investment: Projects that demonstrated net operating savings or increase in revenues, improvements in service delivery or efficiency, and addressed previously deferred maintenance, were given special consideration.

4

Implementation Performance: Projects that leverage Federal, State and/or Private Funds were favored, as well as projects that demonstrated efficient and relatively fast spend-down of the funds allocated. With limited resources available, projects with significant carryforward funding were encouraged to use those funds in FY22, and to plan for additional funding within the Capital Program.

5

Racial Equity: Philadelphia derives its strength from the diversity of its population and from its commitment to equal opportunity for all. Capital projects seek to align with the Kenney Administration’s commitment to create opportunities and reduce barriers to the improvement of outcomes for historically marginalized communities, including those based on race or ethnicity, gender, sexual orientation, disability, and religion. Racial equity means that race does not predict one’s social, health, and economic success. Projects funded are intentional about creating conditions to reduce historical inequities, while also improving outcomes for everyone. Racially equitable capital projects may include those that support programs or services designed to advance equity, increase transit and mobility options, improve access to facilities and programs, or minimize negative impacts for communities of color, and other marginalized groups. Projects that are data-driven and disaggregate data by race and/or gender in collection, analysis, and reporting, and include historically disadvantaged stakeholder groups and individuals in leadership roles in the conceptualization, design, and implementation are preferred.



Capital Funding Eligibility

All projects within the Capital Program are preliminarily determined by the Budget Office to meet the Capital eligibility guidelines (but will need to be certified by the City Controller, as discussed above). For General-Obligation (CN) issued debt, activities are restricted to activities directly associated with the acquisition, construction, or long-term improvement of publicly-owned tangible assets. The City also follows other legal, financial, and policy determinations, which include:



a

Up to one Percent for Art Requirement: A City ordinance adopted in 1959 requires “Aesthetic Ornamentation” be a component of all major City capital projects. The capital project must meet a minimum size threshold of one million dollars. At least one percent of the project budget shall be set aside for the design and installation of public art for the following types of projects: new buildings and building expansions, and complete renovations of buildings and other significant public spaces.

b

Preserves Unique Resources: To the extent possible through the capital-program process, departments should strive to preserve Philadelphia’s exceptional historic, cultural, artistic, and natural resources as important assets that make the city a better place to live, work, and visit.

c

Maintains Consistency with a Facility’s Renewal Cycle: The useful life of facilities varies from 15 to 20 years for roofs, 60 years for police and fire stations, and 75 years for prison facilities. Project requests should demonstrate consistency with annual rates of reinvestment.

FINANCIAL
CONSTRAINTS OF INVESTING
IN INFRASTRUCTURE

A year into the coronavirus pandemic, like many state and local governments, Philadelphia continues to experience fiscal shocks worse than those of the last recession. Before the pandemic’s start, Philadelphia’s fund balance was higher than its internal targets and larger than it had ever been. The City had been taking successful steps to improve its fiscal health, including making the first-ever deposit into a Rainy Day Fund in the summer of 2019 and charting a path to a fully-funded pension by 2033. While Philadelphia was much better prepared for a recession than it had been in 2008, Moody’s Recession Preparedness report released in December 2019 found that, like most of the 25 largest cities in the country, Philadelphia was only moderately prepared for a recession.² As the Recession Preparedness report foreshadowed, the City’s pre-pandemic fund balance and Rainy Day Fund were nowhere near sufficient to prevent the pandemic from all but eliminating the City’s reserves.

Faced with a second year of pandemic-related budget deficits, the City prepared to make difficult decisions to maintain positive fund balances throughout the Operating Budget’s FY22-FY26 Five Year Plan. While the Five-Year Plan still reflects hard choices, those decisions were much less painful than they would have been if Congress had not passed the American Rescue Plan. Congressional estimates show the City receiving \$1.4 billion in two tranches, the first of which is scheduled to arrive in FY21 and the remainder in FY22. Under the Act, the funding must be spent by the end of calendar year 2024.

² Moody’s Investor Service. (2019). *Strong reserves, financial flexibility position most large US cities to weather a recession.*

This federal relief is critical for replacing lost revenue to support core government services and pandemic response efforts. Unfortunately, the deficits projected before the passage of the American Rescue Plan are recurring, while the federal relief is one-time and the City will need to stretch those funds out over the coming years to sustain current service levels and meet ongoing needs related to the pandemic.


The Relationship Between the Operating and Capital Budgets While the operating budget and capital budget are distinct funds with different governing restrictions, they are intrinsically connected. The size of the capital budget relies largely on the health of the operating budget. The ability to issue general obligation debt (CN Appropriations) depends on the ability to make debt service payments from the operating budget and current bond market conditions. Given the passage of the American Rescue Plan through the Federal government, the Administration is proposing an infusion of \$132 million in FY22 to address the conditions of our street network. This one-time expansion balances the need to invest in our infrastructure today against the challenge of adding new, fixed operating costs for decades to come.

The \$270 million in new City tax-supported (CN) appropriations recommended for the FY22 Capital Budget is significantly higher than the \$128 million in the FY21 Capital Budget, and the highest commitment in the last 20 years. This increase is due to the historic commitment of \$132 million into the reconstruction/resurfacing and construction of ADA ramp budget line under the Streets Department. Addressing the conditions of our streets is one of the Mayor’s top capital priorities in the Capital Program.


While some departments have made considerable progress in spending down funds appropriated in prior years, many departments have existing carryforward (CT) funds to continue implementation of capital projects through the coming year.

Even with federal relief through the American Rescue Plan, the structural issues created by the pandemic mean the City will not have adequate resources to support the quantity and quality of services that Philadelphians deserve, nor maintain recommended levels of fund balances to cushion against future disruptions to the economy, revenue collections, and service delivery.


Constraints on the City’s FY22-FY26 Five Year Plan include: reserves that are dramatically less what the GFOA recommends; a high level of fixed costs, including pension payments, that make it difficult for the City to add new debt service payments; the need to support crucial investments for the City’s future success including funding for the School District, anti-violence initiatives, and battling the opioids epidemic; a relatively weak tax base; and ongoing debt service payments for special purpose borrowings that complement the regular Capital Program including the following:



Debt issued to **support capital-eligible activities** of the multi-year Rebuilding Community Infrastructure (Rebuild) Program to improve parks, recreation centers and libraries.



Debt issued to **increase the number of low-income Philadelphia home-owners** served by the City’s Basic Systems Repair Program and to capitalize a low-interest, home repair loan program available to households with higher incomes.



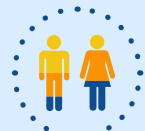
Debt issued to **fund energy conservation measures** at Philadelphia Museum of Art properties under a guaranteed energy savings agreement (GESA) with the City and the Philadelphia Energy Authority.

The FY22 Operating Budget needs to retain flexibility to address uncertainties around the path of the virus, pace of vaccine distribution, and inclusivity, timing, and robustness of economic recovery.

A high, overall level of debt service, particularly when combined with the City’s pension payments, would limit the City’s financial flexibility and could help lead to a reduction of the City’s bond rating and increase the cost of borrowing.

Demographic trends can have a profound impact on the City's budget and financial planning process. Socioeconomic data indicates that Philadelphia has made significant progress over the decade preceding the pandemic; the population grew, becoming more diverse, and becoming better educated.

Employment levels were rising, and some indicators of personal and household wealth were showing moderate gains.



Demographics

Philadelphia's high poverty rate means many residents are dependent on City services and that the tax base is relatively weak, which limits the City's ability to fund additional services and invest more in infrastructure. The weaker tax base and higher demands for services are particularly challenging for Philadelphia because, as both a city and a county, it cannot rely on a surrounding county to help pay its costs. Every other city in Pennsylvania and most other large cities in the country are part of a county that helps fund their services.

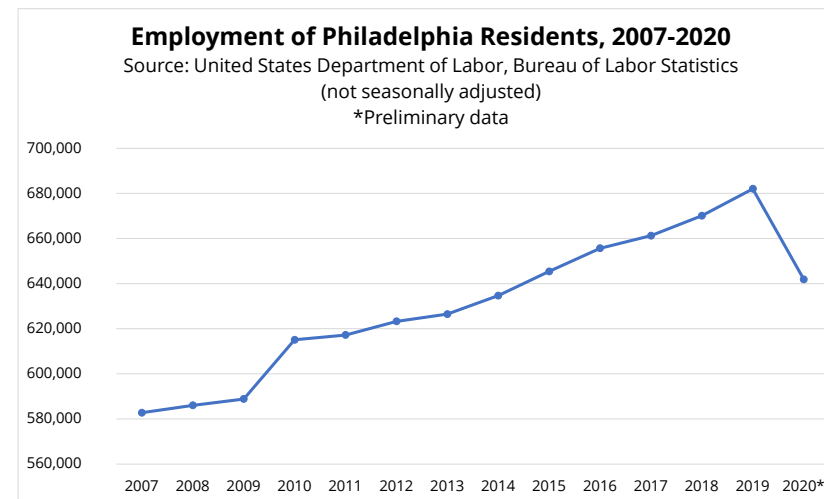


Chart 2: Employment of Philadelphia Residents, 2007-2020

Despite this progress, poverty deeply affects Philadelphia, particularly Black and Brown Philadelphians, and has as large an impact on the City's finances as any other factor. Although many sectors of Philadelphia's economy appear robust, there are large segments of Philadelphia's population that struggle with lack of employment, food, and housing security. With a 23.3 percent poverty rate, Philadelphia remains the poorest of the ten most populous U.S. cities (see chart). More than 12 percent of the population lives in deep poverty, defined as income 50 percent below the poverty line.

Poverty Rate of the 10 Most Populous U.S. Cities

Source: U.S Census Bureau, American Community Survey 1-Year Estimates, 2019
(Poverty Status in the Past 12 Months)

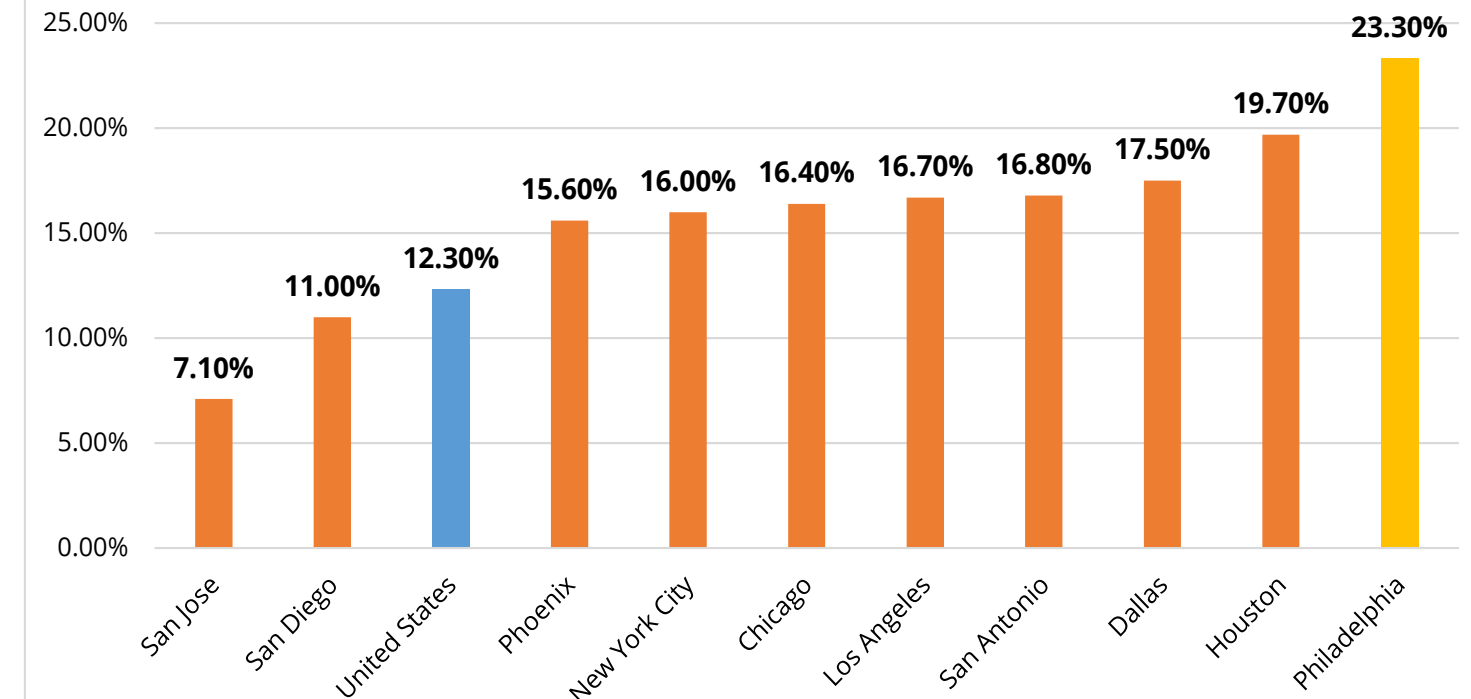


Chart 3: Poverty Rate of the 10 Most Populous U.S. Cities

HOW TO READ THE CAPITAL PROGRAM AND BUDGET

Funding Source Codes – City Sources

City sources identified with the prefix “C” represent tax-supported funding. The prefix “X” represents self-sustaining City amounts – projects that generate sufficient revenue from user charges to cover their debt service.

- **CN, XN** – New loans are financed either through tax-supported general obligation bonds (CN) or through revenue bonds (XN).
- **CT, XT** – Carried-Forward Loans are funds for the same or equivalent project carried forward from FY2021 to FY2022.
- **CR, XR** – Operating Revenue appropriated to the Capital Budget from the Operating Budget.
- **CA** – Pre-financed Loans are funds that the electorate or City Council has already authorized.
- **A** – Previously Authorized PICA Funds are provided through loans obtained on behalf of the City by the Pennsylvania Intergovernmental Cooperation Authority (PICA).
- **Z** – Revolving Funds are replenished through proceeds from the sale of property acquired in the past using Capital funds.

HOW TO READ THE CAPITAL PROGRAM AND BUDGET

Funding Source Codes – Non-City Sources

For the non-City funding sources listed below, the suffix “B” – Budget – represents funds that are appropriated in the Capital Budget and for which the City will be responsible for accounting and spending.

- The suffix **“O”** – Off-Budget – is used for amounts that are not appropriated in the Capital Budget, but rather are the responsibility of other agencies, such as SEPTA, to budget and spend. These funds are shown in the Capital Program in order to provide complete information on the scope and cost of City-supported projects.
- The suffix **“T”** represents funds for the same or equivalent project carried forward from FY2021 to FY2022.
- **FB, FO, FT** – Federal sources.
- **PB, PT** – Private sources.
- **SB, SO, ST** – State sources.
- **TB, TO, TT** – Other Governments and Agencies including SEPTA, adjacent counties and townships, and proceeds from the bonds of quasi-public authorities.

| Table 1: FY2022 Budget Year Funding By Department | | |
|---|-------------------|------------------------------|
| New City Tax-Supported Funds (\$ 000) | | All Funding Sources (\$ 000) |
| ART MUSEUM | \$ 1,000 | \$ 1,000 |
| AVIATION | \$ 0 | \$ 261,150 |
| COMMERCE | \$ 20,000 | \$ 196,852 |
| FINANCE | \$ 4,050 | \$ 106,250 |
| FIRE | \$ 5,000 | \$ 13,610 |
| FLEET MANAGEMENT | \$ 12,000 | \$ 44,609 |
| FREE LIBRARY | \$ 2,000 | \$ 7,270 |
| HEALTH | \$ 1,500 | \$ 103,998 |
| MANAGING DIRECTOR'S OFFICE (MDO) | \$ 650 | \$ 108,372 |
| OFFICE OF HOMELESS SERVICES (OHS) | \$ 1,500 | \$ 5,391 |
| OFFICE OF SUSTAINABILITY (OOS) | \$ 250 | \$ 1,220 |
| OFFICE OF INNOVATION AND TECHNOLOGY (OIT) | \$ 31,000 | \$ 88,161 |
| PARKS AND RECREATION | \$ 25,450 | \$ 217,236 |
| POLICE | \$ 1,200 | \$ 59,649 |
| PRISONS | \$ 1,100 | \$ 16,763 |
| PUBLIC PROPERTY | \$ 13,700 | \$ 58,716 |
| RECORDS | \$ 0 | \$ 375 |
| STREETS | \$ 145,000 | \$ 831,625 |
| TRANSIT | \$ 3,498 | \$ 203,903 |
| WATER | \$ 0 | \$ 918,232 |
| ZOO | \$ 1,000 | \$ 8,380 |
| FY2022 TOTAL | \$ 269,898 | \$ 3,252,762 |

| TABLE 2: SOURCES OF FUNDS | | | | | | | | |
|------------------------------|-------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022-2027 |
| | | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| City Funds - Tax Supported | | | | | | | | |
| CT | Carried Forward Loans | 398,747 | | | | | | 398,747 |
| CR | Operating Revenue | 189,871 | 11,250 | 11,250 | 11,250 | 11,250 | 11,250 | 246,121 |
| CN | New Loans | 269,898 | 169,785 | 168,855 | 170,987 | 170,696 | 161,143 | 1,111,364 |
| CA | Prefinanced Loans | 2,141 | | | | | | 2,141 |
| A | PICA Prefinanced Loans | 19,287 | | | | | | 19,287 |
| subtotal | | 879,944 | 181,035 | 180,105 | 182,237 | 181,946 | 172,393 | 1,777,660 |
| City Funds - Self Sustaining | | | | | | | | |
| - | | | | | | | | |
| XT | Self Sustaining Carry Forward Loans | 482,364 | | | | | | 482,364 |
| XR | Self Sustaining Operating Revenue | 175,663 | 28,819 | 28,819 | 28,819 | 28,819 | 28,819 | 319,758 |
| XN | Self Sustaining New Loans | 462,550 | 632,516 | 702,697 | 528,659 | 694,022 | 723,242 | 3,743,686 |
| subtotal | | 1,120,577 | 661,335 | 731,516 | 557,478 | 722,841 | 752,061 | 4,545,808 |
| Other City Funds | | | | | | | | |
| - | | | | | | | | |
| Z | Revolving Funds | 30,000 | 30,000 | 17,500 | 17,500 | 17,500 | 17,500 | 130,000 |
| Other Than City Funds | | | | | | | | |
| - | | | | | | | | |
| TT | Carried Forward Other Gov't | 30,706 | | | | | | 30,706 |
| TO | Other Governments Off Budget | 1,852 | 1,782 | 2,011 | 2,131 | 1,873 | 1,400 | 11,049 |
| TB | Other Government Agencies | 2,600 | 2,100 | 100 | 100 | 100 | 100 | 5,100 |
| ST | Carried Forward State | 254,324 | | | | | | 254,324 |
| SO | State Off Budget | 151,871 | 185,950 | 173,155 | 185,839 | 185,479 | 182,775 | 1,065,069 |
| SB | State | 44,450 | 44,585 | 49,088 | 48,132 | 46,179 | 43,210 | 275,644 |
| PT | Carried Forward Private | 97,269 | | | | | | 97,269 |
| PB | Private | 18,470 | 9,463 | 5,594 | 5,634 | 5,680 | 3,997 | 48,838 |
| FT | Carried Forward Federal | 444,756 | | | | | | 444,756 |
| FO | Federal Off Budget | 41,993 | 52,520 | 27,283 | 6,909 | 4,357 | 1,024 | 134,086 |
| FB | Federal | 133,950 | 90,311 | 123,041 | 104,394 | 101,715 | 97,121 | 650,532 |
| TOTAL - ALL FUNDS | | 3,252,762 | 1,259,081 | 1,309,393 | 1,110,354 | 1,267,670 | 1,271,581 | 9,470,841 |

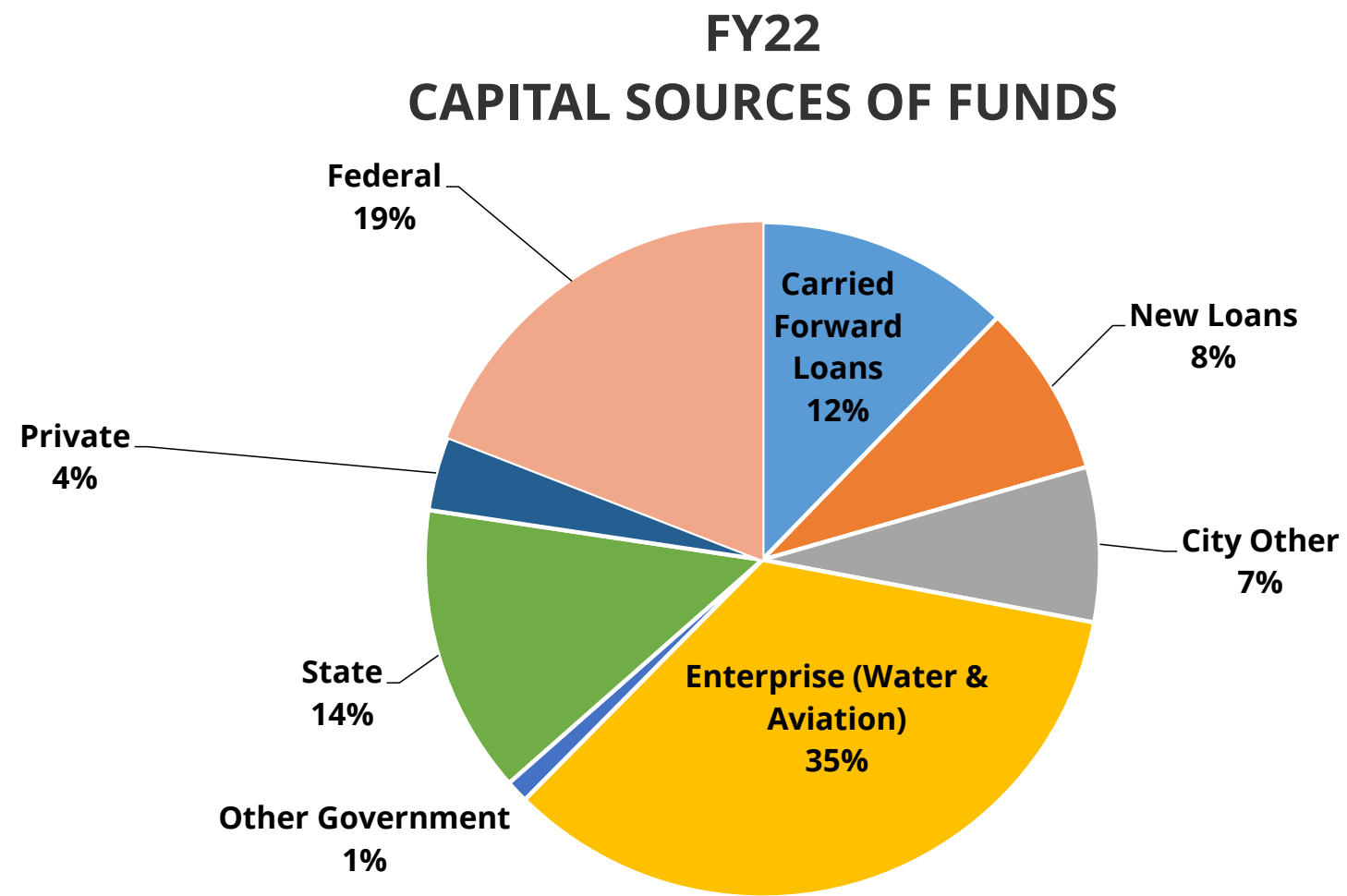


Chart 4 - All Sources FY22

Historical Funding Levels (CN Appropriations)

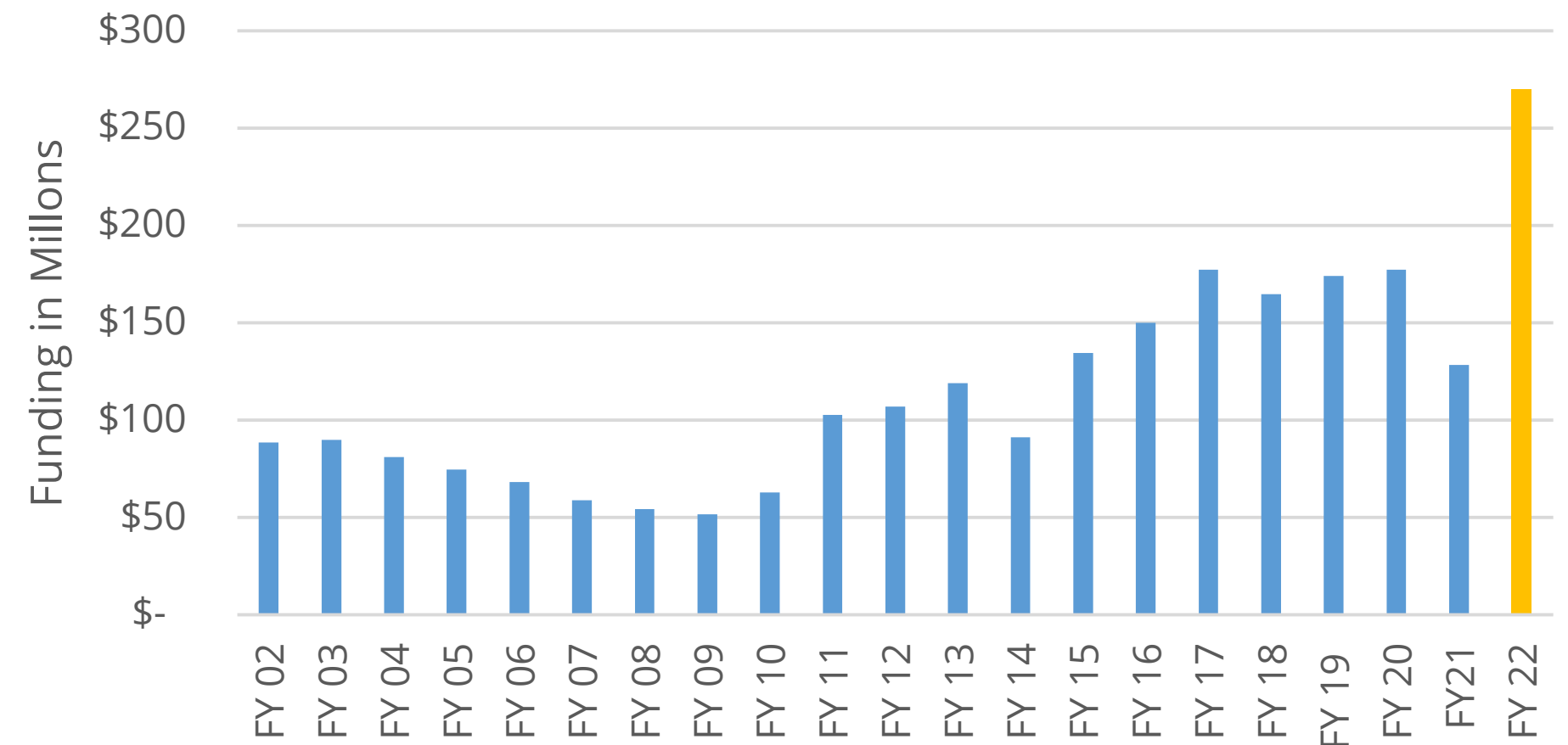


Chart 5 - Historical CN Amounts

DEPARTMENTAL
OVERVIEWS AND FUNDING
SCHEDULES

| | | | |
|---|--------------------------|---|--------------------|
|  | ART MUSEUM |  | OIT |
|  | AVIATION |  | PARKS & RECREATION |
|  | COMMERCE |  | POLICE |
|  | FINANCE |  | PRISONS |
|  | FIRE |  | PUBLIC PROPERTY |
|  | FLEET MANAGEMENT |  | RECORDS |
|  | FREE LIBRARY |  | STREETS |
|  | HEALTH |  | TRANSIT |
|  | MDO |  | WATER |
|  | OHS |  | ZOO |
|  | OFFICE OF SUSTAINABILITY | | |



ART MUSEUM



▲ **Mission:** The Philadelphia Museum of Art (PMA) - in partnership with the city, the region, and art museums around the globe-seeks to preserve, enhance, interpret, and extend the reach of its great collections in particular, and the visual arts in general, to an increasing and increasingly diverse audience as a source of delight, illumination and lifelong learning. The City of Philadelphia owns the PMA building, the Rodin Museum building, the Ruth and Raymond G. Perelman building, and the historic Mount Pleasant and Cedar Grove houses in Fairmount Park.



Capital Budget Trends: Annual City capital appropriations to PMA of tax-supported, general obligation (GO) funds have averaged approximately \$4.2 million over the past six years while the PMA undertook its Core Project. In recent years, City investments have leveraged contributions from the Commonwealth and private sources to support infrastructure work for tthat initiative. The Core Project broke ground in January 2017 and is projected to be completed in 2021. More information can be found at

<http://www.philamuseum.org/ourfuture/>



CAPITAL BUDGET PROJECTS

The FY22-27 Capital Program will mainly support the ongoing interior and exterior capital improvement projects not addressed by the Core Project as well as renovation projects at buildings outside the main PMA building.

ART MUSEUM

ART MUSEUM COMPLEX - CAPITAL

1 Philadelphia Museum of Art - Building Rehabilitation

1 Interior and Exterior Improvements
Make infrastructure improvements required for life safety and basic operations.

| 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

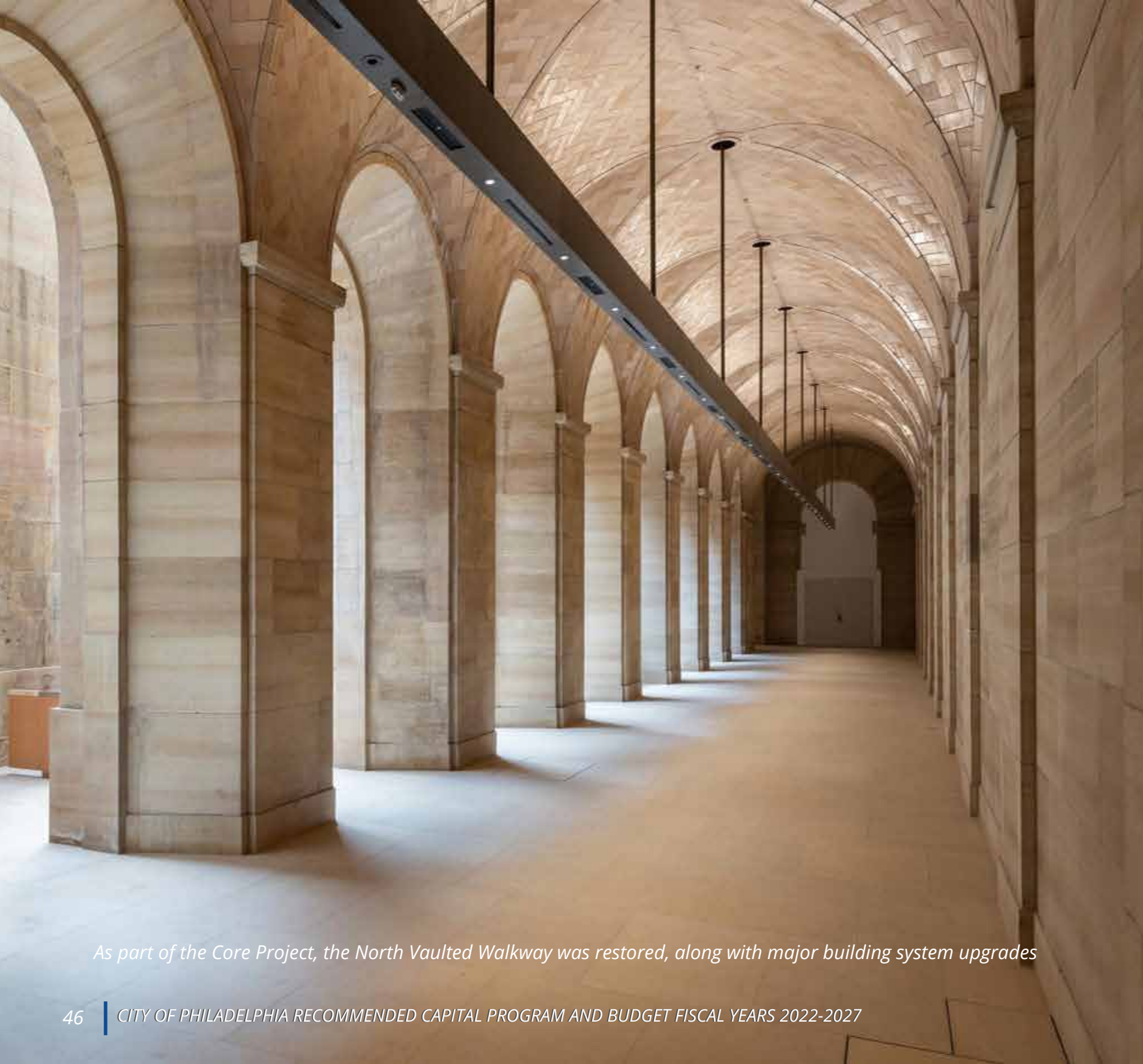
| | | | | | | |
|----------|---------|----------|----------|----------|----------|----------|
| 1,000 CN | 1,000CN | 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 6,000 CN |
| 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 6,000 |

Totals - ART MUSEUM COMPLEX - CAPITAL

| | | | | | | |
|----------|----------|----------|----------|----------|----------|----------|
| 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 6,000 CN |
| 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 6,000 |

TOTALS - ART MUSEUM

| | | | | | | |
|----------|----------|----------|----------|----------|----------|----------|
| 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 6,000 CN |
| 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 6,000 |



As part of the Core Project, the North Vaulted Walkway was restored, along with major building system upgrades





AVIATION

▲ **Mission:** “Proudly Connecting Philadelphia with the World!” The Division of Aviation (Division) is comprised of the Philadelphia International Airport (“PHL”) and the Northeast Philadelphia Airport (“PNE”). A self-sustaining entity, the Division operates without the use of local tax dollars while generating over \$16.8 billion of economic activity for the region. Travelers through our gateway have opportunities to experience a wide variety of products and services that are distinctly Philadelphian.



Capital Budget Trends: Aviation improvements are funded through self-sustaining funds, grants, and special-purpose Aviation-specific borrowing. The \$691 million in total funding shown for Aviation in the FY22-27 Capital Program incorporates critical improvements and new infrastructure development while aligning the capital program with revenue generating opportunities, laying the groundwork for future development, and enhancing the Airport’s role as an economic engine. More information can be found at:

<http://cdp.phl.org/>



CAPITAL BUDGET PROJECTS

As with all airports in the United States, PHL has been acutely affected by interruptions in travel, unprecedented reductions in passenger volumes and flights, as well as by the broader economic slowdown resulting from the COVID-19 pandemic. During the pandemic, the Aviation continues to consider and implement cost-saving measures to mitigate the impact of reduced traffic on airport revenues.

Under the Coronavirus Aid, Relief, and Economic Security Act (the “CARES Act”), the Division was awarded CARES Act funds in the amount of \$116,281,943 for PHL and \$157,000 for PNE in fiscal year 2020. The CARES Act funds are being used to assist with paying portions of debt service and operating expenses in fiscal years 2020-2022. A second round of CARES funding (known as “Consolidated Appropriations Act, 2021”) is expected in fiscal year 2021 and the Division estimates it will receive approximately \$24 million.

Aviation appropriations for FY22 are organized into the following categories:

| | Total Appropriations in FY22 (in thousands) |
|--|---|
| Airfield Area | \$71,100 |
| Terminal Area | \$83,750 |
| Outside Terminal Area (OTA) | \$25,300 |
| Other Airport Services (including improvements to PNE) | \$16,000 |

Agreements with adjoining municipalities in Delaware County, and the Use and Lease Agreement with PHL’s major air carriers, are instrumental in guiding the Division of Aviation as it continues progress on elements of PHL’s Capital Development Program.



Taxiway K reconstruction at Philadelphia International Airport (PHL) .

AVIATION

PHILADELPHIA INTERNATIONAL AIRPORT

2 Airfield Area

1 Airfield Area

This program includes the areas of the Airport reserved for aircraft operations and aircraft-related activities, and other appurtenances on the Airport.

| 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

| | | | | | | |
|-----------|----------|-----------|-----------|-----------|-----------|------------|
| 25,300 XN | 8,985XN | 9,296 XN | 9,341 XN | 9,430 XN | 9,465 XN | 71,817 XN |
| 5,800 SB | 2,060SB | 2,131 SB | 2,141 SB | 2,162 SB | 2,170 SB | 16,464 SB |
| 40,000 FB | 14,205FB | 14,698 FB | 14,768 FB | 14,909 FB | 14,965 FB | 113,545 FB |
| 71,100 | 25,250 | 26,125 | 26,250 | 26,501 | 26,600 | 201,826 |

3 Terminal Area

1 Terminal Area

This program includes the Airport passenger terminal buildings, including the areas available for baggage handling systems, and the sidewalk and curb adjacent to the landside of the terminal buildings

| | | | | | | |
|-----------|----------|-----------|-----------|-----------|-----------|------------|
| 79,750 XN | 19,150XN | 20,235 XN | 21,187 XN | 22,044 XN | 22,616 XN | 184,982 XN |
| 2,000 SB | 480SB | 507 SB | 531 SB | 553 SB | 567 SB | 4,638 SB |
| 2,000 PB | 480PB | 507 PB | 531 PB | 553 PB | 567 PB | 4,638 PB |
| 83,750 | 20,110 | 21,249 | 22,249 | 23,150 | 23,750 | 194,258 |

4 Outside Terminal Area (OTA)

1 Outside Terminal Area (OTA)

This program includes the Airport arrival and departure roadways, and areas on which a hotel, parking facilities, and car rental entities operate.

| | | | | | | |
|-----------|----------|-----------|-----------|-----------|-----------|------------|
| 1,000 PB | 1,013PB | 1,017 PB | 1,033 PB | 1,057 PB | 1,060 PB | 6,180 PB |
| 24,300 XN | 24,607XN | 24,708 XN | 25,092 XN | 25,693 XN | 25,765 XN | 150,165 XN |
| 25,300 | 25,620 | 25,725 | 26,125 | 26,750 | 26,825 | 156,345 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--------------------------------------|-----------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 4A. Outside Terminal Area (OTA)-FY21 | | | | | | | |
| See description under line item 4. | 65,000 XT | | | | | | 65,000 XT |
| | 65,000 | | | | | | 65,000 |

5 Other Airport Services

| | | | | | | | |
|--|----------|---------|----------|----------|----------|----------|-----------|
| 1 Other Airport Services | 8,650 XN | 5,474XN | 5,758 XN | 6,339 XN | 6,555 XN | 7,096 XN | 39,872 XN |
| This program includes expenses and airport revenues which are not directly accounted for in the Airfield Area, Terminal Area, or Outside Terminal Area. Also included here are PNE projects. | 7,200 FB | 4,556FB | 4,793 FB | 5,276 FB | 5,456 FB | 5,906 FB | 33,187 FB |
| | 150 SB | 95SB | 100 SB | 110 SB | 114 SB | 123 SB | 692 SB |
| | 16,000 | 10,125 | 10,651 | 11,725 | 12,125 | 13,125 | 73,751 |

Totals - PHILADELPHIA INTERNATIONAL AIRPORT

| | | | | | | |
|------------|-----------|-----------|-----------|-----------|-----------|------------|
| 47,200 FB | 18,761 FB | 19,491 FB | 20,044 FB | 20,365 FB | 20,871 FB | 146,732 FB |
| 3,000 PB | 1,493 PB | 1,524 PB | 1,564 PB | 1,610 PB | 1,627 PB | 10,818 PB |
| 7,950 SB | 2,635 SB | 2,738 SB | 2,782 SB | 2,829 SB | 2,860 SB | 21,794 SB |
| 138,000 XN | 58,216 XN | 59,997 XN | 61,959 XN | 63,722 XN | 64,942 XN | 446,836 XN |
| 65,000 XT | | | | | | 65,000 XT |
| 261,150 | 81,105 | 83,750 | 86,349 | 88,526 | 90,300 | 691,180 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|-------------------|------------|-----------|-----------|-----------|-----------|-----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| TOTALS - AVIATION | | | | | | | |
| | 47,200 FB | 18,761 FB | 19,491 FB | 20,044 FB | 20,365 FB | 20,871 FB | 146,732 FB |
| | 3,000 PB | 1,493 PB | 1,524 PB | 1,564 PB | 1,610 PB | 1,627 PB | 10,818 PB |
| | 7,950 SB | 2,635 SB | 2,738 SB | 2,782 SB | 2,829 SB | 2,860 SB | 21,794 SB |
| | 138,000 XN | 58,216 XN | 59,997 XN | 61,959 XN | 63,722 XN | 64,942 XN | 446,836 XN |
| | 65,000 XT | | | | | | 65,000 XT |
| | 261,150 | 81,105 | 83,750 | 86,349 | 88,526 | 90,300 | 691,180 |



COMMERCE

▲ **Mission:** The Department of Commerce helps businesses—large and small—thrive in Philadelphia. In order to foster inclusive growth in the city, Commerce has programs and services to help spur entrepreneurship, grow small businesses and draw new companies to Philadelphia. Commerce contributes to equitable neighborhood revitalization by:

- Building vibrant commercial districts.
- Creating a strong talent pipeline for all Philadelphians to attain good, living-wage jobs.
- Increasing contracting opportunities for minority, women, and disabled-owned businesses.
- Supporting small businesses and improving their access to capital.
- Commerce also works to retain and attract new businesses, both domestically and internationally, elevating Philadelphia's global competitiveness and positioning Philadelphia's economy for long-term growth.



Capital Budget Trends: From FY16-FY21, an annual average of \$16.62 million in capital funds were budgeted for Commerce. Projects included the improvement of commercial corridors, industrial areas, waterfront parks and trails, and focused public investments in areas designed to spur economic activity, such as improvements to public spaces at East Market.



CAPITAL BUDGET PROJECTS

Commerce projects support Philadelphia2035 district plans and City-endorsed master plans, greenway plans, and corridor plans. Investments of new City tax-supported funds during FY22-27 will enhance public access to private and public development projects as well as leverage state, federal, and private funds.

Highlights include:

- \$20.1 million for investments during FY22-27 for Neighborhood Commercial Centers.
- \$5.5 million from FY22-24 to support public access in the East Market redevelopment.
- \$3 million under Industrial Development in FY22 -27 for improvements on Grays Ave. and Lindbergh Blvd. to implement recommendations of the Lower Schuylkill Master Plan.
www.pidcphila.com/initiatives-projects/industrial-land-management
- \$60 million over FY22-27 to fulfill the goal of the Central Delaware Master Plan to create a new cap over I-95 at Penn's Landing. More information can be found at:
www.delawareriverwaterfront.com/
- \$7 million over FY22-23 toward completion of the Christian-to-Crescent segment of the Schuylkill River Trail. This project will complete the trail between Center City and Bartram's Garden. More information can be found at:

www.schuylkillbanks.org/projects/christian-crescent



Recent renovations of the Maplewood Mall commercial corridor, between Germantown Ave and Greene St, Germantown.

| 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

COMMERCE

COMMERCIAL DEVELOPMENT

6 Neighborhood Commercial Centers - Site Improvements

| | | | | | | | |
|---|----------|---------|----------|----------|----------|----------|-----------|
| 1 Neighborhood Commercial Centers-Site Improvements Upgrade curbs, sidewalks, lighting, landscaping, and parking in commercial corridors to complement public and private investment. | 3,100 CN | 2,500CN | 2,500 CN | 2,000 CN | 5,000 CN | 5,000 CN | 20,100 CN |
| 2 Market East Public Infrastructure Fund improvements to infrastructure in Market Street East area of Center City to support additional commercial, residential, and retail development. | 2,000 CN | 2,000CN | 1,500 CN | | | | 5,500 CN |
| | 5,100 | 4,500 | 4,000 | 2,000 | 5,000 | 5,000 | 25,600 |

6A. Neighborhood Commercial Centers - Site Improvements-FY21

| | | |
|------------------------------------|--------|--------|
| See description under line item 6. | 500 CT | 500 CT |
| | 500 | 500 |

6B. Neighborhood Commercial Centers - Site Improvements-FY20

| | | |
|------------------------------------|----------|----------|
| See description under line item 6. | 2,500 CR | 2,500 CR |
| | 2,500 | 2,500 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|----------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 6C. Neighborhood Commercial Centers - Site Improvements-FY19 | | | | | | | |
| See description under line item 6. | 1,857 CR | | | | | | 1,857 CR |
| | 1,494 CT | | | | | | 1,494 CT |
| | 3,351 | | | | | | 3,351 |
| 6D. Neighborhood Commercial Centers - Site Improvements-FY17 | | | | | | | |
| See description under line item 6. | 11 CT | | | | | | 11 CT |
| | 11 | | | | | | 11 |
| 6E. Neighborhood Commercial Centers - Site Improvements-FY16 | | | | | | | |
| See description under line item 6. | 3,067 CT | | | | | | 3,067 CT |
| | 1,850 PT | | | | | | 1,850 PT |
| | 3,339 ST | | | | | | 3,339 ST |
| | 8,256 | | | | | | 8,256 |
| 6F. Neighborhood Commercial Centers - Site Improvements-FY15 | | | | | | | |
| See description under line item 6. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 6G. Neighborhood Commercial Centers - Site Improvements-FY14 | | | | | | | |
| See description under line item 6. | 717 CT | | | | | | 717 CT |
| | 717 | | | | | | 717 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|----------|----------|----------|----------|----------|----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| Totals - COMMERCIAL DEVELOPMENT | | | | | | | |
| | 5,100 CN | 4,500 CN | 4,000 CN | 2,000 CN | 5,000 CN | 5,000 CN | 25,600 CN |
| | 4,357 CR | | | | | | 4,357 CR |
| | 5,790 CT | | | | | | 5,790 CT |
| | 1,850 PT | | | | | | 1,850 PT |
| | 3,339 ST | | | | | | 3,339 ST |
| | 20,436 | 4,500 | 4,000 | 2,000 | 5,000 | 5,000 | 40,936 |

INDUSTRIAL DEVELOPMENT

7 Industrial Districts

| | | | | | | | |
|---|--------|-------|--------|--------|--------|--------|----------|
| 1 Lower Schuylkill River Industrial District Design, fabrication & installation of streetscape improvements to support development sites in the Innovation District portion of the Lower Schuylkill River. | 500 CN | 500CN | 500 CN | 500 CN | 500 CN | 500 CN | 3,000 CN |
| | 500 | 500 | 500 | 500 | 500 | 500 | 3,000 |

| | | | | | | | |
|--------------------------------------|----------|--|--|--|--|--|----------|
| 7A. Industrial Districts-FY21 | | | | | | | |
| See description under line item 7. | 1,000 CT | | | | | | 1,000 CT |
| | 1,000 | | | | | | 1,000 |

| | | | | | | | |
|--------------------------------------|----------|--|--|--|--|--|----------|
| 7B. Industrial Districts-FY17 | | | | | | | |
| See description under line item 7. | 800 FT | | | | | | 800 FT |
| | 2,200 ST | | | | | | 2,200 ST |
| | 3,000 | | | | | | 3,000 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|--|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| 7C. Industrial Districts-FY16 | | | | | | | |
| See description under line item 7. | 1,000 ST | | | | | | 1,000 ST |
| | 1,000 | | | | | | 1,000 |
| 8 Navy Yard Infrastructure Improvements | | | | | | | |
| 1 Navy Yard Infrastructure Improvements Make infrastructure improvements in support of public and private development. | | | | | 500 CN | 1,000 CN | 1,500 CN |
| | | | | | 500 | 1,000 | 1,500 |
| 8A. Navy Yard Infrastructure Improvements-FY20 | | | | | | | |
| See description under line item 8. | 6,100 CT | | | | | | 6,100 CT |
| | 6,100 | | | | | | 6,100 |
| 8B. Navy Yard Infrastructure Improvements-FY17 | | | | | | | |
| See description under line item 8. | 3,900 FT | | | | | | 3,900 FT |
| | 4,300 ST | | | | | | 4,300 ST |
| | 8,200 | | | | | | 8,200 |
| 9 Environmental Assessment/Remediation | | | | | | | |
| 1 Environmental Assessment/Remediation Provide environmental assessment and remedial assistance to City properties with contamination issues. | | | | 500 CN | 500 CN | 500 CN | 1,500 CN |
| | | | | 500 | 500 | 500 | 1,500 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|--|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| 10 PIDC Landbank Improvements, Engineering and Administration | | | | | | | |
| 1 Improvements, Engineering and Administration Conduct engineering, architectural, and environmental studies related to land acquisition and development. | 10,000 Z | 10,000Z | 7,500 Z | 7,500 Z | 7,500 Z | 7,500 Z | 50,000 Z |
| | 10,000 | 10,000 | 7,500 | 7,500 | 7,500 | 7,500 | 50,000 |
| 11 PIDC Landbank Acquisition & Improvements | | | | | | | |
| 1 Acquisition and Improvements Purchase and improve industrial sites throughout Philadelphia. | 20,000 Z | 20,000Z | 10,000 Z | 10,000 Z | 10,000 Z | 10,000 Z | 80,000 Z |
| | 20,000 | 20,000 | 10,000 | 10,000 | 10,000 | 10,000 | 80,000 |
| Totals - INDUSTRIAL DEVELOPMENT | | | | | | | |
| | 500 CN | 500 CN | 500 CN | 1,000 CN | 1,500 CN | 2,000 CN | 6,000 CN |
| | 7,100 CT | | | | | | 7,100 CT |
| | 4,700 FT | | | | | | 4,700 FT |
| | 7,500 ST | | | | | | 7,500 ST |
| | 30,000 Z | 30,000 Z | 17,500 Z | 17,500 Z | 17,500 Z | 17,500 Z | 130,000 Z |
| | 49,800 | 30,500 | 18,000 | 18,500 | 19,000 | 19,500 | 155,300 |

WATERFRONT IMPROVEMENTS

12 Central Delaware River Waterfront

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|---|---------------------------------|----------------|----------------|----------------|----------------|----------------|---------------------------------|
| 1 Penn's Landing Improvements Make improvements to Penn's Landing. | 9,000 CN | 12,000CN | 13,000 CN | 21,000 CN | 5,000 CN | | 60,000 CN |
| 2 Master Plan Implementation Implement the Central Delaware Waterfront Master Plan through construction, improvement, or acquisition of City assets. | 500 CN | 500CN | 500 CN | | 1,500 CN | 1,500 CN | 4,500 CN |
| 3 General Site Improvements Implement infrastructure and site improvements in support of public and private development. | 500 CN | 500CN | 500 CN | | 1,000 CN | 1,000 CN | 3,500 CN |
| | 10,000 | 13,000 | 14,000 | 21,000 | 7,500 | 2,500 | 68,000 |
| 12A. Central Delaware River Waterfront-FY17 See description under line item 12. | 5,110 PT 11,050 ST 16,160 | | | | | | 5,110 PT 11,050 ST 16,160 |
| 12B. Central Delaware River Waterfront-FY16 See description under line item 12. | 25,000 FT 25,000 | | | | | | 25,000 FT 25,000 |

| 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|

13 Schuylkill River Waterfront

| | | | | | | |
|--|---|-----------------------------|-------------------|--|-------------------|---|
| 1 Schuylkill Riverfront Improvements Complement public and private reinvestment through capital improvements to the Schuylkill River Trail. | 4,000 CN 1,000 SB 5,000 | 3,000CN 1,000SB 4,000 | 1,000 SB 1,000 | | 1,000 CN 1,000 | 8,000 CN 3,000 SB 11,000 |
| 13A. Schuylkill River Waterfront-FY21 See description under line item 13. | 10,000 CT 3,500 PT 8,500 ST 22,000 | | | | | 10,000 CT 3,500 PT 8,500 ST 22,000 |
| 13B. Schuylkill River Waterfront-FY20 See description under line item 13. | 3,500 CR 2,000 CT 14,000 FT 1,000 ST 20,500 | | | | | 3,500 CR 2,000 CT 14,000 FT 1,000 ST 20,500 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|--|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| 13C. Schuylkill River Waterfront-FY19 | | | | | | | |
| See description under line item 13. | 4,000 PT | | | | | | 4,000 PT |
| | 1,000 ST | | | | | | 1,000 ST |
| | 5,000 | | | | | | 5,000 |
| 13D. Schuylkill River Waterfront-FY17 | | | | | | | |
| See description under line item 13. | 4,500 FT | | | | | | 4,500 FT |
| | 12,050 ST | | | | | | 12,050 ST |
| | 16,550 | | | | | | 16,550 |
| 13E. Schuylkill River Waterfront-FY16 | | | | | | | |
| See description under line item 13. | 500 FT | | | | | | 500 FT |
| | 1,000 ST | | | | | | 1,000 ST |
| | 1,500 | | | | | | 1,500 |
| 14 North Delaware River Waterfront | | | | | | | |
| 1 North Delaware River Waterfront Complement public and private reinvestment and help implement the Greenway Master Plan through public improvements along the North Delaware Greenway. | 400 CN | 500 CN | | | 500 CN | 1,000 CN | 2,400 CN |
| | 400 | 500 | | | 500 | 1,000 | 2,400 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|--|---|--|--|--|--|--|---|
| 14A. North Delaware River Waterfront-FY17 | | | | | | | |
| See description under line item 14. | 2,470 FT | | | | | | 2,470 FT |
| | 350 PT | | | | | | 350 PT |
| | 600 ST | | | | | | 600 ST |
| | 3,420 | | | | | | 3,420 |
| 14B. North Delaware River Waterfront-FY16 | | | | | | | |
| See description under line item 14. | 500 FT | | | | | | 500 FT |
| | 350 ST | | | | | | 350 ST |
| | 850 | | | | | | 850 |
| 14C. North Delaware River Waterfront-FY15 | | | | | | | |
| See description under line item 14. | 236 FT | | | | | | 236 FT |
| | 236 | | | | | | 236 |
| Totals - WATERFRONT IMPROVEMENTS | 14,400 CN 3,500 CR 12,000 CT 47,206 FT 12,960 PT 1,000 SB 35,550 ST 126,616 | 16,000 CN 1,000 SB 17,000 | 14,500 CN 1,000 SB 15,500 | 21,000 CN 21,000 | 8,000 CN 8,000 | 4,500 CN 4,500 | 78,400 CN 3,500 CR 12,000 CT 47,206 FT 12,960 PT 3,000 SB 35,550 ST 192,616 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|-------------------|-----------|-----------|-----------|-----------|-----------|-----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| TOTALS - COMMERCE | | | | | | | |
| | 20,000 CN | 21,000 CN | 19,000 CN | 24,000 CN | 14,500 CN | 11,500 CN | 110,000 CN |
| | 7,857 CR | | | | | | 7,857 CR |
| | 24,890 CT | | | | | | 24,890 CT |
| | 51,906 FT | | | | | | 51,906 FT |
| | 14,810 PT | | | | | | 14,810 PT |
| | 1,000 SB | 1,000 SB | 1,000 SB | | | | 3,000 SB |
| | 46,389 ST | | | | | | 46,389 ST |
| | 30,000 Z | 30,000 Z | 17,500 Z | 17,500 Z | 17,500 Z | 17,500 Z | 130,000 Z |
| | 196,852 | 52,000 | 37,500 | 41,500 | 32,000 | 29,000 | 388,852 |



FINANCE



CAPITAL BUDGET PROJECTS

The FY22-27 Capital Program calls for two projects under Finance.

▲ **Mission:** The Office of the Director of Finance (Finance) is charged with overseeing the City's financial, accounting, and budgetary functions, including establishing fiscal policy guidelines; overseeing the City's budget and financial management programs; and recording and accounting all City financial activities. Finance administers the City's payroll activities and risk management functions, issues financial reports, and oversees expenditures and reports on all grants. Finance strives to ensure that the City maintains long-term fiscal stability while meeting its policy goals.



Capital Budget Trends: Capital funds listed under Finance have typically included Improvements to Existing Facilities, divided between amounts directed by the Administration and by the ten City Council districts. From FY16-21 the annual average was approximately \$5.8 million in capital funding. Additionally the voting machine replacement project was funded with PayGo Funds under the Finance Department in FY20 and the project was completed in FY21.



- Improvements to Facilities – Administration ITEF – Funds for Improvements to Existing Facilities (ITEF) are used at the discretion of the Mayor to make critical renovations and other improvements to City-owned facilities. The total programmed amount is \$6.5 million for FY22 through FY27.
- In FY21 the Budget Office in partnership with the Philadelphia City Planning Commission launched its first Participatory Budgeting Initiative. This program allows residents to directly participate in the capital budget process by allowing them to propose and vote on projects of their choosing. One million dollars in funding was aside in FY21 and another \$1million is proposed as part of the FY22 Capital Budget. The participatory budgeting initiative is led by a steering committee with internal and external stakeholders. External participants submitted applications to participate on the steering committee. Over 800 applications were received and 20 external members were selected.
- City Council ITEF - City Council Districts 1 through 10 are appropriated \$255,000 each per year, for a total of \$15.3 million over the six-year Capital Program, to be used at District Councilmembers' discretion for Improvements to Existing Facilities within the Capital Guidelines. City Council Districts 1-10 also have ITEF appropriations under Parks and Recreation.



Participatory Budget virtual meeting with residents and City staff to enable resident input in capital budgeting.

FINANCE

CAPITAL PROJECTS

15 Improvements to Facilities

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|-----------|---------|----------|----------|----------|----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 1 Administration - ITEF | | | | | | | |
| Fund critical renovations and other improvements to City-owned facilities. | 5,000 CR | | | | | | 5,000 CR |
| | 1,500 CN | 1,000CN | 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 6,500 CN |
| | 25,000 FB | | | | | | 25,000 FB |
| | 15,000 A | | | | | | 15,000 A |
| | 46,500 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 51,500 |
| 15A. Improvements to Facilities-FY21 | | | | | | | |
| See description under line item 15. | 6,000 CR | | | | | | 6,000 CR |
| | 500 CT | | | | | | 500 CT |
| | 6,500 | | | | | | 6,500 |
| 15B. Improvements to Facilities-FY20 | | | | | | | |
| See description under line item 15. | 12,417 CR | | | | | | 12,417 CR |
| | 1,000 CT | | | | | | 1,000 CT |
| | 13,417 | | | | | | 13,417 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--------------------------------------|----------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 15C. Improvements to Facilities-FY19 | | | | | | | |
| See description under line item 15. | 2,933 CR | | | | | | 2,933 CR |
| | 1,647 CT | | | | | | 1,647 CT |
| | 2,047 PT | | | | | | 2,047 PT |
| | 219 TT | | | | | | 219 TT |
| | 6,846 | | | | | | 6,846 |
| 15D. Improvements to Facilities-FY18 | | | | | | | |
| See description under line item 15. | 1,343 CT | | | | | | 1,343 CT |
| | 1,343 | | | | | | 1,343 |
| 15E. Improvements to Facilities-FY17 | | | | | | | |
| See description under line item 15. | 1,112 CT | | | | | | 1,112 CT |
| | 1,112 | | | | | | 1,112 |
| 15F. Improvements to Facilities-FY16 | | | | | | | |
| See description under line item 15. | 500 CT | | | | | | 500 CT |
| | 500 | | | | | | 500 |
| 15G. Improvements to Facilities-FY15 | | | | | | | |
| See description under line item 15. | 359 CT | | | | | | 359 CT |
| | 359 | | | | | | 359 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|---|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| 15H. Improvements to Facilities-FY14 | | | | | | | |
| See description under line item 15. | 140 CT | | | | | | 140 CT |
| | 140 | | | | | | 140 |
| 16 City Council - ITEF CD1 | | | | | | | |
| 1 City Council - ITEF CD1 | | | | | | | |
| Fund critical renovations and other improvements to City-owned sites as needed. | 255 CN | 255CN | 255 CN | 255 CN | 255 CN | 255 CN | 1,530 CN |
| | 255 | 255 | 255 | 255 | 255 | 255 | 1,530 |
| 16A. City Council - ITEF CD1-FY21 | | | | | | | |
| See description under line item 16. | 255 CT | | | | | | 255 CT |
| | 255 | | | | | | 255 |
| 16B. City Council - ITEF CD1-FY20 | | | | | | | |
| See description under line item 16. | 510 CT | | | | | | 510 CT |
| | 510 | | | | | | 510 |
| 16C. City Council - ITEF CD1-FY19 | | | | | | | |
| See description under line item 16. | 300 CT | | | | | | 300 CT |
| | 300 | | | | | | 300 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|--|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| 16D. City Council - ITEF CD1-FY18 | | | | | | | |
| See description under line item 16. | 35 CT | | | | | | 35 CT |
| | 35 | | | | | | 35 |
| 16E. City Council - ITEF CD1-FY17 | | | | | | | |
| See description under line item 16. | 210 CT | | | | | | 210 CT |
| | 210 | | | | | | 210 |
| 16F. City Council - ITEF CD1-FY16 | | | | | | | |
| See description under line item 16. | 27 CT | | | | | | 27 CT |
| | 27 | | | | | | 27 |
| 16G. City Council - ITEF CD1-FY15 | | | | | | | |
| See description under line item 16. | 45 CT | | | | | | 45 CT |
| | 45 | | | | | | 45 |
| 16H. City Council - ITEF CD1-FY14 | | | | | | | |
| See description under line item 16. | 10 CT | | | | | | 10 CT |
| | 10 | | | | | | 10 |
| 16I. City Council - ITEF CD1-FY13 | | | | | | | |
| See description under line item 16. | 2 CT | | | | | | 2 CT |
| | 2 | | | | | | 2 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 17 City Council - ITEF CD2 | | | | | | | |
| 1 City Council - ITEF CD2 Fund critical renovations and other improvements to City-owned sites as needed. | 255 CN | 255CN | 255 CN | 255 CN | 255 CN | 255 CN | 1,530 CN |
| | 255 | 255 | 255 | 255 | 255 | 255 | 1,530 |
| 17A. City Council - ITEF CD2-FY21 See description under line item 17. | 255 CT | | | | | | 255 CT |
| | 255 | | | | | | 255 |
| 17B. City Council - ITEF CD2-FY20 See description under line item 17. | 511 CT | | | | | | 511 CT |
| | 511 | | | | | | 511 |
| 17C. City Council - ITEF CD2-FY19 See description under line item 17. | 330 CT | | | | | | 330 CT |
| | 330 | | | | | | 330 |
| 17D. City Council - ITEF CD2-FY18 See description under line item 17. | 81 CT | | | | | | 81 CT |
| | 81 | | | | | | 81 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 17E. City Council - ITEF CD2-FY17 See description under line item 17. | 72 CT | | | | | | 72 CT |
| | 72 | | | | | | 72 |
| 17F. City Council - ITEF CD2-FY16 See description under line item 17. | 19 CT | | | | | | 19 CT |
| | 19 | | | | | | 19 |
| 17G. City Council - ITEF CD2-FY15 See description under line item 17. | 227 CT | | | | | | 227 CT |
| | 227 | | | | | | 227 |
| 17H. City Council - ITEF CD2-FY14 See description under line item 17. | 127 CT | | | | | | 127 CT |
| | 127 | | | | | | 127 |
| 17I. City Council - ITEF CD2-FY13 See description under line item 17. | 9 CT | | | | | | 9 CT |
| | 9 | | | | | | 9 |
| 17J. City Council - ITEF CD2-FY12 See description under line item 17. | 41 CT | | | | | | 41 CT |
| | 41 | | | | | | 41 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|---|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| 17K. City Council - ITEF CD2-FY11 | | | | | | | |
| See description under line item 17. | 142 CT | | | | | | 142 CT |
| | 142 | | | | | | 142 |
| 17L. City Council - ITEF CD2-FY10 | | | | | | | |
| See description under line item 17. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 18 City Council - ITEF CD3 | | | | | | | |
| 1 City Council - ITEF CD3 | | | | | | | |
| Fund critical renovations and other improvements to City-owned sites as needed. | 255 CN | 255CN | 255 CN | 255 CN | 255 CN | 255 CN | 1,530 CN |
| | 255 | 255 | 255 | 255 | 255 | 255 | 1,530 |
| 18A. City Council - ITEF CD3-FY21 | | | | | | | |
| See description under line item 18. | 255 CT | | | | | | 255 CT |
| | 255 | | | | | | 255 |
| 18B. City Council - ITEF CD3-FY20 | | | | | | | |
| See description under line item 18. | 510 CT | | | | | | 510 CT |
| | 510 | | | | | | 510 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|--|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| 18C. City Council - ITEF CD3-FY19 | | | | | | | |
| See description under line item 18. | 510 CT | | | | | | 510 CT |
| | 510 | | | | | | 510 |
| 18D. City Council - ITEF CD3-FY18 | | | | | | | |
| See description under line item 18. | 510 CT | | | | | | 510 CT |
| | 510 | | | | | | 510 |
| 18E. City Council - ITEF CD3-FY17 | | | | | | | |
| See description under line item 18. | 410 CT | | | | | | 410 CT |
| | 410 | | | | | | 410 |
| 18F. City Council - ITEF CD3-FY16 | | | | | | | |
| See description under line item 18. | 410 CT | | | | | | 410 CT |
| | 410 | | | | | | 410 |
| 18G. City Council - ITEF CD3-FY15 | | | | | | | |
| See description under line item 18. | 411 CT | | | | | | 411 CT |
| | 411 | | | | | | 411 |
| 18H. City Council - ITEF CD3-FY14 | | | | | | | |
| See description under line item 18. | 411 CT | | | | | | 411 CT |
| | 411 | | | | | | 411 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 18I. City Council - ITEF CD3-FY13 | | | | | | | |
| See description under line item 18. | 152 CT | | | | | | 152 CT |
| | 152 | | | | | | 152 |
| 18J. City Council - ITEF CD3-FY12 | | | | | | | |
| See description under line item 18. | 9 CT | | | | | | 9 CT |
| | 9 | | | | | | 9 |
| 19 City Council - ITEF CD4 | | | | | | | |
| 1 City Council - ITEF CD4 | 255 CN | 255CN | 255 CN | 255 CN | 255 CN | 255 CN | 1,530 CN |
| Fund critical renovations and other improvements to City-owned sites as needed. | | | | | | | |
| | 255 | 255 | 255 | 255 | 255 | 255 | 1,530 |
| 19A. City Council - ITEF CD4-FY21 | | | | | | | |
| See description under line item 19. | 255 CT | | | | | | 255 CT |
| | 255 | | | | | | 255 |
| 19B. City Council - ITEF CD4-FY20 | | | | | | | |
| See description under line item 19. | 1 CT | | | | | | 1 CT |
| | 65 TT | | | | | | 65 TT |
| | 66 | | | | | | 66 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 19C. City Council - ITEF CD4-FY19 | | | | | | | |
| See description under line item 19. | 155 CT | | | | | | 155 CT |
| | 155 | | | | | | 155 |
| 19D. City Council - ITEF CD4-FY18 | | | | | | | |
| See description under line item 19. | 84 CT | | | | | | 84 CT |
| | 84 | | | | | | 84 |
| 19E. City Council - ITEF CD4-FY17 | | | | | | | |
| See description under line item 19. | 114 CT | | | | | | 114 CT |
| | 114 | | | | | | 114 |
| 19F. City Council - ITEF CD4-FY16 | | | | | | | |
| See description under line item 19. | 38 CT | | | | | | 38 CT |
| | 38 | | | | | | 38 |
| 19G. City Council - ITEF CD4-FY15 | | | | | | | |
| See description under line item 19. | 121 CT | | | | | | 121 CT |
| | 121 | | | | | | 121 |
| 19H. City Council - ITEF CD4-FY14 | | | | | | | |
| See description under line item 19. | 159 CT | | | | | | 159 CT |
| | 159 | | | | | | 159 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 19I. City Council - ITEF CD4-FY13 | | | | | | | |
| See description under line item 19. | 27 CT | | | | | | 27 CT |
| | 27 | | | | | | 27 |
| 19J. City Council - ITEF CD4-FY00 | | | | | | | |
| See description under line item 19. | 70 CT | | | | | | 70 CT |
| | 70 | | | | | | 70 |
| 20 City Council - ITEF CD5 | | | | | | | |
| 1 City Council - ITEF CD5 | 255 CN | 255CN | 255 CN | 255 CN | 255 CN | 255 CN | 1,530 CN |
| Fund critical renovations and other improvements to City-owned sites as needed. | | | | | | | |
| | 255 | 255 | 255 | 255 | 255 | 255 | 1,530 |
| 20A. City Council - ITEF CD5-FY21 | | | | | | | |
| See description under line item 20. | 255 CT | | | | | | 255 CT |
| | 255 | | | | | | 255 |
| 20B. City Council - ITEF CD5-FY20 | | | | | | | |
| See description under line item 20. | 510 CT | | | | | | 510 CT |
| | 510 | | | | | | 510 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|----------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 20C. City Council - ITEF CD5-FY19 | | | | | | | |
| See description under line item 20. | 1,500 CR | | | | | | 1,500 CR |
| | 510 CT | | | | | | 510 CT |
| | 2,010 | | | | | | 2,010 |
| 20D. City Council - ITEF CD5-FY18 | | | | | | | |
| See description under line item 20. | 510 CT | | | | | | 510 CT |
| | 510 | | | | | | 510 |
| 20E. City Council - ITEF CD5-FY17 | | | | | | | |
| See description under line item 20. | 410 CT | | | | | | 410 CT |
| | 410 | | | | | | 410 |
| 20F. City Council - ITEF CD5-FY16 | | | | | | | |
| See description under line item 20. | 410 CT | | | | | | 410 CT |
| | 410 | | | | | | 410 |
| 20G. City Council - ITEF CD5-FY15 | | | | | | | |
| See description under line item 20. | 208 CT | | | | | | 208 CT |
| | 208 | | | | | | 208 |
| 20H. City Council - ITEF CD5-FY14 | | | | | | | |
| See description under line item 20. | 340 CT | | | | | | 340 CT |
| | 340 | | | | | | 340 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| <hr/> | | | | | | | |
| 20I. City Council - ITEF CD5-FY13 | | | | | | | |
| See description under line item 20. | 410 CT | | | | | | 410 CT |
| | 410 | | | | | | 410 |
| <hr/> | | | | | | | |
| 20J. City Council - ITEF CD5-FY12 | | | | | | | |
| See description under line item 20. | 210 CT | | | | | | 210 CT |
| | 210 | | | | | | 210 |
| <hr/> | | | | | | | |
| 20K. City Council - ITEF CD5-FY11 | | | | | | | |
| See description under line item 20. | 41 CT | | | | | | 41 CT |
| | 41 | | | | | | 41 |
| <hr/> | | | | | | | |
| 20L. City Council - ITEF CD5-FY10 | | | | | | | |
| See description under line item 20. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| <hr/> | | | | | | | |
| 21 City Council - ITEF CD6 | | | | | | | |
| <hr/> | | | | | | | |
| 1 City Council - ITEF CD6 | 255 CN | 255CN | 255 CN | 255 CN | 255 CN | 255 CN | 1,530 CN |
| Fund critical renovations and other improvements to City-owned sites as needed. | | | | | | | |
| | 255 | 255 | 255 | 255 | 255 | 255 | 1,530 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| <hr/> | | | | | | | |
| 21A. City Council - ITEF CD6-FY21 | | | | | | | |
| See description under line item 21. | 255 CT | | | | | | 255 CT |
| | 255 | | | | | | 255 |
| <hr/> | | | | | | | |
| 21B. City Council - ITEF CD6-FY20 | | | | | | | |
| See description under line item 21. | 510 CT | | | | | | 510 CT |
| | 510 | | | | | | 510 |
| <hr/> | | | | | | | |
| 21C. City Council - ITEF CD6-FY19 | | | | | | | |
| See description under line item 21. | 510 CT | | | | | | 510 CT |
| | 510 | | | | | | 510 |
| <hr/> | | | | | | | |
| 21D. City Council - ITEF CD6-FY18 | | | | | | | |
| See description under line item 21. | 344 CT | | | | | | 344 CT |
| | 344 | | | | | | 344 |
| <hr/> | | | | | | | |
| 21E. City Council - ITEF CD6-FY17 | | | | | | | |
| See description under line item 21. | 388 CT | | | | | | 388 CT |
| | 388 | | | | | | 388 |
| <hr/> | | | | | | | |
| 21F. City Council - ITEF CD6-FY16 | | | | | | | |
| See description under line item 21. | 33 CT | | | | | | 33 CT |
| | 33 | | | | | | 33 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 21G. City Council - ITEF CD6-FY15 | | | | | | | |
| See description under line item 21. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 21H. City Council - ITEF CD6-FY14 | | | | | | | |
| See description under line item 21. | 92 CT | | | | | | 92 CT |
| | 92 | | | | | | 92 |
| 21I. City Council - ITEF CD6-FY13 | | | | | | | |
| See description under line item 21. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 21J. City Council - ITEF CD6-FY12 | | | | | | | |
| See description under line item 21. | 45 CT | | | | | | 45 CT |
| | 45 | | | | | | 45 |
| 21K. City Council - ITEF CD6-FY10 | | | | | | | |
| See description under line item 21. | 65 CT | | | | | | 65 CT |
| | 65 | | | | | | 65 |
| 21L. City Council - ITEF CD6-FY09 | | | | | | | |
| See description under line item 21. | 15 CT | | | | | | 15 CT |
| | 15 | | | | | | 15 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 22 City Council - ITEF CD7 | | | | | | | |
| 1 City Council - ITEF CD7 | | | | | | | |
| Fund critical renovations and other improvements to City-owned sites as needed. | 255 CN | 255CN | 255 CN | 255 CN | 255 CN | 255 CN | 1,530 CN |
| | 255 | 255 | 255 | 255 | 255 | 255 | 1,530 |
| 22A. City Council - ITEF CD7-FY21 | | | | | | | |
| See description under line item 22. | 255 CT | | | | | | 255 CT |
| | 255 | | | | | | 255 |
| 22B. City Council - ITEF CD7-FY20 | | | | | | | |
| See description under line item 22. | 510 CT | | | | | | 510 CT |
| | 510 | | | | | | 510 |
| 22C. City Council - ITEF CD7-FY19 | | | | | | | |
| See description under line item 22. | 511 CT | | | | | | 511 CT |
| | 511 | | | | | | 511 |
| 22D. City Council - ITEF CD7-FY18 | | | | | | | |
| See description under line item 22. | 511 CT | | | | | | 511 CT |
| | 511 | | | | | | 511 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 22E. City Council - ITEF CD7-FY17 | | | | | | | |
| See description under line item 22. | 410 CT | | | | | | 410 CT |
| | 410 | | | | | | 410 |
| 22F. City Council - ITEF CD7-FY16 | | | | | | | |
| See description under line item 22. | 22 CT | | | | | | 22 CT |
| | 22 | | | | | | 22 |
| 22G. City Council - ITEF CD7-FY15 | | | | | | | |
| See description under line item 22. | 4 CT | | | | | | 4 CT |
| | 4 | | | | | | 4 |
| 22H. City Council - ITEF CD7-FY14 | | | | | | | |
| See description under line item 22. | 79 CT | | | | | | 79 CT |
| | 79 | | | | | | 79 |
| 22I. City Council - ITEF CD7-FY13 | | | | | | | |
| See description under line item 22. | 3 CT | | | | | | 3 CT |
| | 3 | | | | | | 3 |
| 22J. City Council - ITEF CD7-FY12 | | | | | | | |
| See description under line item 22. | 2 CT | | | | | | 2 CT |
| | 2 | | | | | | 2 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 22K. City Council - ITEF CD7-FY11 | | | | | | | |
| See description under line item 22. | 15 CT | | | | | | 15 CT |
| | 15 | | | | | | 15 |
| 22L. City Council - ITEF CD7-FY09 | | | | | | | |
| See description under line item 22. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 23 City Council - ITEF CD8 | | | | | | | |
| 1 City Council - ITEF CD8 | | | | | | | |
| Fund critical renovations and other improvements to City-owned sites as needed. | 255 CN | 255CN | 255 CN | 255 CN | 255 CN | 255 CN | 1,530 CN |
| | 255 | 255 | 255 | 255 | 255 | 255 | 1,530 |
| 23A. City Council - ITEF CD8-FY21 | | | | | | | |
| See description under line item 23. | 255 CT | | | | | | 255 CT |
| | 255 | | | | | | 255 |
| 23B. City Council - ITEF CD8-FY20 | | | | | | | |
| See description under line item 23. | 510 CT | | | | | | 510 CT |
| | 510 | | | | | | 510 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 23C. City Council - ITEF CD8-FY19 | | | | | | | |
| See description under line item 23. | 510 CT | | | | | | 510 CT |
| | 510 | | | | | | 510 |
| 23D. City Council - ITEF CD8-FY18 | | | | | | | |
| See description under line item 23. | 510 CT | | | | | | 510 CT |
| | 510 | | | | | | 510 |
| 23E. City Council - ITEF CD8-FY17 | | | | | | | |
| See description under line item 23. | 411 CT | | | | | | 411 CT |
| | 411 | | | | | | 411 |
| 23F. City Council - ITEF CD8-FY16 | | | | | | | |
| See description under line item 23. | 37 CT | | | | | | 37 CT |
| | 37 | | | | | | 37 |
| 23G. City Council - ITEF CD8-FY15 | | | | | | | |
| See description under line item 23. | 242 CT | | | | | | 242 CT |
| | 242 | | | | | | 242 |
| 23H. City Council - ITEF CD8-FY14 | | | | | | | |
| See description under line item 23. | 409 CT | | | | | | 409 CT |
| | 409 | | | | | | 409 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 23I. City Council - ITEF CD8-FY13 | | | | | | | |
| See description under line item 23. | 379 CT | | | | | | 379 CT |
| | 379 | | | | | | 379 |
| 23J. City Council - ITEF CD8-FY12 | | | | | | | |
| See description under line item 23. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 23K. City Council - ITEF CD8-FY11 | | | | | | | |
| See description under line item 23. | 86 CT | | | | | | 86 CT |
| | 86 | | | | | | 86 |
| 23L. City Council - ITEF CD8-FY10 | | | | | | | |
| See description under line item 23. | 21 CT | | | | | | 21 CT |
| | 21 | | | | | | 21 |
| 23M. City Council - ITEF CD8-FY09 | | | | | | | |
| See description under line item 23. | 32 CT | | | | | | 32 CT |
| | 32 | | | | | | 32 |
| 23N. City Council - ITEF CD8-FY06 | | | | | | | |
| See description under line item 23. | 2 CT | | | | | | 2 CT |
| | 2 | | | | | | 2 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 24 City Council - ITEF CD9 | | | | | | | |
| 1 City Council - ITEF CD9 Fund critical renovations and other improvements to City-owned sites as needed. | 255 CN | 255CN | 255 CN | 255 CN | 255 CN | 255 CN | 1,530 CN |
| | 255 | 255 | 255 | 255 | 255 | 255 | 1,530 |
| 24A. City Council - ITEF CD9-FY21 See description under line item 24. | 255 CT | | | | | | 255 CT |
| | 255 | | | | | | 255 |
| 24B. City Council - ITEF CD9-FY20 See description under line item 24. | 510 CT | | | | | | 510 CT |
| | 510 | | | | | | 510 |
| 24C. City Council - ITEF CD9-FY19 See description under line item 24. | 510 CT | | | | | | 510 CT |
| | 510 | | | | | | 510 |
| 24D. City Council - ITEF CD9-FY18 See description under line item 24. | 510 CT | | | | | | 510 CT |
| | 510 | | | | | | 510 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 24E. City Council - ITEF CD9-FY17 See description under line item 24. | 410 CT | | | | | | 410 CT |
| | 410 | | | | | | 410 |
| 24F. City Council - ITEF CD9-FY16 See description under line item 24. | 410 CT | | | | | | 410 CT |
| | 410 | | | | | | 410 |
| 24G. City Council - ITEF CD9-FY15 See description under line item 24. | 394 CT | | | | | | 394 CT |
| | 394 | | | | | | 394 |
| 24H. City Council - ITEF CD9-FY14 See description under line item 24. | 23 CT | | | | | | 23 CT |
| | 23 | | | | | | 23 |
| 24I. City Council - ITEF CD9-FY11 See description under line item 24. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 25 City Council - ITEF CD10 | | | | | | | |
| 1 City Council - ITEF CD10 | | | | | | | |
| Fund critical renovations and other improvements to City-owned sites as needed. | 255 CN | 255CN | 255 CN | 255 CN | 255 CN | 255 CN | 1,530 CN |
| | | | | | | | |
| | 255 | 255 | 255 | 255 | 255 | 255 | 1,530 |
| 25A. City Council - ITEF CD10-FY21 | | | | | | | |
| See description under line item 25. | 255 CT | | | | | | 255 CT |
| | 255 | | | | | | 255 |
| 25B. City Council - ITEF CD10-FY20 | | | | | | | |
| See description under line item 25. | 510 CT | | | | | | 510 CT |
| | 510 | | | | | | 510 |
| 25C. City Council - ITEF CD10-FY19 | | | | | | | |
| See description under line item 25. | 510 CT | | | | | | 510 CT |
| | 510 | | | | | | 510 |
| 25D. City Council - ITEF CD10-FY18 | | | | | | | |
| See description under line item 25. | 510 CT | | | | | | 510 CT |
| | 510 | | | | | | 510 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 25E. City Council - ITEF CD10-FY17 | | | | | | | |
| See description under line item 25. | 410 CT | | | | | | 410 CT |
| | 410 | | | | | | 410 |
| 25F. City Council - ITEF CD10-FY16 | | | | | | | |
| See description under line item 25. | 373 CT | | | | | | 373 CT |
| | 373 | | | | | | 373 |
| 25G. City Council - ITEF CD10-FY15 | | | | | | | |
| See description under line item 25. | 6 CT | | | | | | 6 CT |
| | 6 | | | | | | 6 |
| 25H. City Council - ITEF CD10-FY13 | | | | | | | |
| See description under line item 25. | 77 CT | | | | | | 77 CT |
| | 77 | | | | | | 77 |
| 25I. City Council - ITEF CD10-FY12 | | | | | | | |
| See description under line item 25. | 2 CT | | | | | | 2 CT |
| | 2 | | | | | | 2 |
| 25J. City Council - ITEF CD10-FY11 | | | | | | | |
| See description under line item 25. | 71 CT | | | | | | 71 CT |
| | 71 | | | | | | 71 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|-----------|----------|----------|----------|----------|----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| <hr/> | | | | | | | |
| 25K. City Council - ITEF CD10-FY06 | | | | | | | |
| See description under line item 25. | 45 CT | | | | | | 45 CT |
| | 45 | | | | | | 45 |
| <hr/> | | | | | | | |
| 25L. City Council - ITEF CD10-FY03 | | | | | | | |
| See description under line item 25. | 3 CT | | | | | | 3 CT |
| | 3 | | | | | | 3 |
| <hr/> | | | | | | | |
| <i>Totals - CAPITAL PROJECTS</i> | 15,000 A | | | | | | 15,000 A |
| | 4,050 CN | 3,550 CN | 3,550 CN | 3,550 CN | 3,550 CN | 3,550 CN | 21,800 CN |
| | 27,850 CR | | | | | | 27,850 CR |
| | 32,019 CT | | | | | | 32,019 CT |
| | 25,000 FB | | | | | | 25,000 FB |
| | 2,047 PT | | | | | | 2,047 PT |
| | 284 TT | | | | | | 284 TT |
| <hr/> | | | | | | | |
| | 106,250 | 3,550 | 3,550 | 3,550 | 3,550 | 3,550 | 124,000 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|-------------------------|-----------|----------|----------|----------|----------|----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| <hr/> | | | | | | | |
| TOTALS - FINANCE | | | | | | | |
| | 15,000 A | | | | | | 15,000 A |
| | 4,050 CN | 3,550 CN | 3,550 CN | 3,550 CN | 3,550 CN | 3,550 CN | 21,800 CN |
| | 27,850 CR | | | | | | 27,850 CR |
| | 32,019 CT | | | | | | 32,019 CT |
| | 25,000 FB | | | | | | 25,000 FB |
| | 2,047 PT | | | | | | 2,047 PT |
| | 284 TT | | | | | | 284 TT |
| <hr/> | | | | | | | |
| | 106,250 | 3,550 | 3,550 | 3,550 | 3,550 | 3,550 | 124,000 |

▲ **Mission:** The mission of the Philadelphia Fire Department (PFD) is to serve the public by providing comprehensive all-hazard prevention, risk reduction and emergency response, and to ensure the health and safety of the PFD's members. The PFD provides direct services to residents by combating fires, responding to medical emergencies, investigating cause and origin of fires, enforcing conformity with the Fire Code, and educating Philadelphians on safety and prevention. More information about the Fire Department can be found here:

www.phila.gov/departments/philadelphia-fire-department/

FIRE



Capital Budget Trends: The average annual City tax-supported capital budget for Fire Department facilities from FY16 through FY21 was \$4.18 million.



CAPITAL BUDGET PROJECTS

During FY22-27, a total of \$29.5 million of City tax-supported funding (CN) is programmed for PFD facilities. In the FY22 Capital Budget, \$5 million of new tax-supported funds are budgeted for health and safety improvement, MEP improvements, and exterior and structural improvements. In subsequent years, \$24.5 million is allocated to address needs identified in the Public Safety Facilities Master Plan (2018).

Over the six-year FY22-27 capital program, funding is provided under the Office of Fleet Management (OFM) for the purchase of specialized apparatus for the Fire Department, including engines, pumpers, ladders and ambulances for Emergency Medical Services (EMS).



New concrete apron for Fire Department apparatus at Engine 20 in Chinatown.

FIRE

FIRE FACILITIES

26 Fire Department Interior and Exterior Renovations

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|---|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| 1 Fire Facilities - Exterior renovation Exterior renovations | 100 CN | 50CN | 50 CN | 50 CN | 50 CN | 50 CN | 350 CN |
| 2 Fire Facilities Kitchens/Bathroom Restoration Renovate kitchen and bathroom facilities at various fire stations. | 500 CN | 100CN | 50 CN | 50 CN | 50 CN | 50 CN | 800 CN |
| 3 Fire Facility Exterior Window and Door Improvements Design and construct Fire Facility exterior improvements. | 1,150 CN | 50CN | 50 CN | 50 CN | 50 CN | 50 CN | 1,400 CN |
| 4 Fire Facilities: Mechanical, Electrical, and Plumbing Mechanical, electrical, and plumbing improvements | 500 CN | 50CN | 50 CN | 50 CN | 50 CN | 50 CN | 750 CN |
| 5 Fire Protection Systems Installation of fire protection system | 100 CN | 50CN | 50 CN | 50 CN | 50 CN | 50 CN | 350 CN |
| 6 Fire Station Renovations - Ramps, Sidewalks, Paving Design and construct concrete site work. | 500 CN | 50CN | 50 CN | 50 CN | 50 CN | 50 CN | 750 CN |
| 7 Roof Replacements Design and construct roof replacements. | 500 CN | 50CN | 50 CN | 50 CN | 50 CN | 50 CN | 750 CN |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|---|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| 8 Structural Renovations Structural Renovations | 100 CN | 50CN | 50 CN | 50 CN | 50 CN | 50 CN | 350 CN |
| 9 Health and Safety Improvements Health and Safety Improvements | 100 CN | 50CN | 50 CN | 50 CN | 50 CN | 50 CN | 350 CN |
| 10 Holistic Fire Facility Improvements Design and construct holistic improvements to Fire Engines. | 1,450 CN | 4,000CN | 4,550 CN | 4,550 CN | 4,550 CN | 4,550 CN | 23,650 CN |
| | 5,000 | 4,500 | 5,000 | 5,000 | 5,000 | 5,000 | 29,500 |
| 26A. Fire Department Interior and Exterior Renovations-FY21 See description under line item 26. | 4,000 CT | | | | | | 4,000 CT |
| | 4,000 | | | | | | 4,000 |
| 26B. Fire Department Interior and Exterior Renovations-FY20 See description under line item 26. | 215 CR | | | | | | 215 CR |
| | 1,947 CT | | | | | | 1,947 CT |
| | 2,162 | | | | | | 2,162 |
| 26C. Fire Department Interior and Exterior Renovations-FY19 See description under line item 26. | 697 A | | | | | | 697 A |
| | 360 CT | | | | | | 360 CT |
| | 1,057 | | | | | | 1,057 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|----------|----------|----------|----------|----------|----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| <hr/> | | | | | | | |
| 26D. Fire Department Interior and Exterior Renovations-FY18 | | | | | | | |
| See description under line item 26. | 1,099 CT | | | | | | 1,099 CT |
| | 1,099 | | | | | | 1,099 |
| <hr/> | | | | | | | |
| 26E. Fire Department Interior and Exterior Renovations-FY17 | | | | | | | |
| See description under line item 26. | 246 CT | | | | | | 246 CT |
| | 246 | | | | | | 246 |
| <hr/> | | | | | | | |
| 26F. Fire Department Interior and Exterior Renovations-FY16 | | | | | | | |
| See description under line item 26. | 13 CT | | | | | | 13 CT |
| | 13 | | | | | | 13 |
| <hr/> | | | | | | | |
| 26G. Fire Department Interior and Exterior Renovations-FY15 | | | | | | | |
| See description under line item 26. | 33 CT | | | | | | 33 CT |
| | 33 | | | | | | 33 |
| <hr/> | | | | | | | |
| Totals - FIRE FACILITIES | 697 A | | | | | | 697 A |
| | 5,000 CN | 4,500 CN | 5,000 CN | 5,000 CN | 5,000 CN | 5,000 CN | 29,500 CN |
| | 215 CR | | | | | | 215 CR |
| | 7,698 CT | | | | | | 7,698 CT |
| | 13,610 | 4,500 | 5,000 | 5,000 | 5,000 | 5,000 | 38,110 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|----------------------|----------|----------|----------|----------|----------|----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| <hr/> | | | | | | | |
| TOTALS - FIRE | | | | | | | |
| | 697 A | | | | | | 697 A |
| | 5,000 CN | 4,500 CN | 5,000 CN | 5,000 CN | 5,000 CN | 5,000 CN | 29,500 CN |
| | 215 CR | | | | | | 215 CR |
| | 7,698 CT | | | | | | 7,698 CT |
| | 13,610 | 4,500 | 5,000 | 5,000 | 5,000 | 5,000 | 38,110 |



FLEET MANAGEMENT

▲ **Mission:** The Office of Fleet Management (OFM) ensures that City vehicles and other automotive equipment are available, dependable, and safe to operate so that City departments and agencies can deliver services. OFM is responsible for the acquisition, repair, maintenance, and disposal of all City-owned vehicles and equipment. OFM also fuels City vehicles, as well as vehicles for quasi-city agencies (including the School District of Philadelphia), through its department-operated fuel stations. OFM maintains an active fleet of approximately 6,800 vehicles, including over 700 pieces of specialized equipment. From fire trucks to riding mowers, OFM makes sure City employees have the vehicles they need to do their jobs. OFM's efforts help City services operate efficiently and drive the City forward. More information can be found at:

www.phila.gov/departments/office-of-fleet-management/



Capital Budget Trends: From FY16-FY21, an annual average of \$16.57 million in capital funds were budgeted for OFM. Projects included the purchase of capital-eligible vehicles for Fire, Streets, and other departments, as well as improvements to OFM facilities and fuel sites. Additionally Fleet has received Operating Revenue Funding in FY19 and FY20 to supplement their general obligation funding in those years.



CAPITAL BUDGET PROJECTS

In FY22 through FY27, \$72 million is programmed for new capital-eligible vehicles and equipment. Three million dollars is programmed for OFM's ongoing program to improve operational efficiency and environmental compliance by replacing automotive fuel tanks and dispensing systems, and \$5.5 million in funding is programmed for improvements to OFM shops and yards.

As part of the City's overall efforts to reduce fuel costs and use cleaner sources of energy, OFM is purchasing more fuel-efficient vehicles, developing a compressed natural gas (CNG) fueling facility in Southwest Philadelphia, and expanding the City's fleet of electric vehicles. The City's Office of Sustainability is also working with OFM to create a municipal clean fleet plan as part of the Bloomberg American Cities Climate Challenge.



New trash compactor fueled by compressed natural gas (CNG).

FLEET MANAGEMENT

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|----------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| CAPITAL PROJECTS | | | | | | | |
| 27 Fleet Management Facilities | | | | | | | |
| 1 Interior and Exterior Improvements Perform various interior and exterior improvements, including HVAC and equipment improvements at various Fleet Management garages. | 500 CN | 500CN | 500 CN | 500 CN | 500 CN | 500 CN | 3,000 CN |
| | 500 | 500 | 500 | 500 | 500 | 500 | 3,000 |
| 27A. Fleet Management Facilities-FY21 See description under line item 27. | 1,000 CT | | | | | | 1,000 CT |
| | 1,000 | | | | | | 1,000 |
| 27B. Fleet Management Facilities-FY19 See description under line item 27. | 81 CT | | | | | | 81 CT |
| | 81 | | | | | | 81 |
| 27C. Fleet Management Facilities-FY18 See description under line item 27. | 460 CT | | | | | | 460 CT |
| | 460 | | | | | | 460 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|----------|--------|----------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 28 Fuel Tank Replacement | | | | | | | |
| 1 Fuel Tank Replacement Replace automotive fuel tanks and piping. | 500 CN | 500CN | 1,000 CN | 500 CN | 500 CN | 500 CN | 3,500 CN |
| 2 Fuel Site Environmental Remediation Remediate contaminated sites including testing and clean up of groundwater and disposal of contaminated soil. | 500 CN | 500CN | 500 CN | 500 CN | 500 CN | 500 CN | 3,000 CN |
| 3 Fuel Dispensing & Monitoring Replace fuel dispensing systems with more efficient and improved monitoring technology. | | 500CN | | 500 CN | 500 CN | 500 CN | 2,000 CN |
| | 1,000 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 8,500 |
| 28A. Fuel Tank Replacement-FY21 See description under line item 28. | 1,450 CT | | | | | | 1,450 CT |
| | 1,450 | | | | | | 1,450 |
| 28B. Fuel Tank Replacement-FY20 See description under line item 28. | 1,500 CR | | | | | | 1,500 CR |
| | 579 CT | | | | | | 579 CT |
| | 2,079 | | | | | | 2,079 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|-----------|----------|-----------|-----------|-----------|-----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| <hr/> | | | | | | | |
| 28C. Fuel Tank Replacement-FY19 | | | | | | | |
| See description under line item 28. | 111 CT | | | | | | 111 CT |
| | 111 | | | | | | 111 |
| <hr/> | | | | | | | |
| 28D. Fuel Tank Replacement-FY17 | | | | | | | |
| See description under line item 28. | 134 CT | | | | | | 134 CT |
| | 134 | | | | | | 134 |
| <hr/> | | | | | | | |
| 29 Vehicle Purchases | | | | | | | |
| <hr/> | | | | | | | |
| 1 Vehicles: Various Departments | 10,500 CN | 10,000CN | 10,000 CN | 10,000 CN | 10,000 CN | 10,000 CN | 60,500 CN |
| Purchase specialty vehicles used as equipment for various departments. | | | | | | | |
| | 10,500 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 60,500 |
| <hr/> | | | | | | | |
| 29A. Vehicle Purchases-FY21 | | | | | | | |
| See description under line item 29. | 4,250 CT | | | | | | 4,250 CT |
| | 4,250 | | | | | | 4,250 |
| <hr/> | | | | | | | |
| 29B. Vehicle Purchases-FY20 | | | | | | | |
| See description under line item 29. | 8,219 CR | | | | | | 8,219 CR |
| | 143 CT | | | | | | 143 CT |
| | 5,000 ST | | | | | | 5,000 ST |
| | 13,362 | | | | | | 13,362 |

| 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|-------------------------------------|-----------|-----------|-----------|-----------|-----------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| <hr/> | | | | | | |
| 29C. Vehicle Purchases-FY19 | | | | | | |
| See description under line item 29. | 3,074 CR | | | | | 3,074 CR |
| | 2,224 FT | | | | | 2,224 FT |
| | 2,000 ST | | | | | 2,000 ST |
| | 7,298 | | | | | 7,298 |
| <hr/> | | | | | | |
| 29D. Vehicle Purchases-FY18 | | | | | | |
| See description under line item 29. | 384 FT | | | | | 384 FT |
| | 2,000 TT | | | | | 2,000 TT |
| | 2,384 | | | | | 2,384 |
| <hr/> | | | | | | |
| Totals - CAPITAL PROJECTS | | | | | | |
| | 12,000 CN | 12,000 CN | 12,000 CN | 12,000 CN | 12,000 CN | 12,000 CN |
| | 12,793 CR | | | | | 12,793 CR |
| | 8,208 CT | | | | | 8,208 CT |
| | 2,608 FT | | | | | 2,608 FT |
| | 7,000 ST | | | | | 7,000 ST |
| | 2,000 TT | | | | | 2,000 TT |
| | 44,609 | 12,000 | 12,000 | 12,000 | 12,000 | 104,609 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| TOTALS - FLEET MANAGEMENT | | | | | | | |
| | 12,000 CN | 12,000 CN | 12,000 CN | 12,000 CN | 12,000 CN | 12,000 CN | 72,000 CN |
| | 12,793 CR | | | | | | 12,793 CR |
| | 8,208 CT | | | | | | 8,208 CT |
| | 2,608 FT | | | | | | 2,608 FT |
| | 7,000 ST | | | | | | 7,000 ST |
| | 2,000 TT | | | | | | 2,000 TT |
| | 44,609 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 104,609 |

▲ **Mission:** The mission of the Free Library of Philadelphia is to advance literacy, guide learning, and inspire curiosity. Its vision is to build an enlightened community devoted to lifelong learning. The Free Library has over 50 library branches and six million visitors a year.

www.freelibrary.org

FREE LIBRARY



Capital Budget Trends: The Free Library received an annual average of approximately \$1.6 million in City tax-supported capital funding in FY16-21. This included the initial years of a six-year, \$1 million per year commitment to the Rebuilding Community Infrastructure program (Rebuild). Rebuild is a multi-year investment in Philadelphia's parks, playgrounds, recreation centers and libraries. Investments will support and expand the programming that takes place in selected facilities by improving interior and exterior environments.



CAPITAL BUDGET PROJECTS

The Capital Program continues to support the Free Library by directly programming \$14 million for Library Facility Improvements over the FY22-27 Capital Program. Improvements will include mechanical, electrical, and plumbing improvements (MEP) at various branch libraries. Of the \$14 million, \$2 million is programmed in FY22 and FY23 to fulfill the City's capital commitment to Free Library projects under the Rebuild Program. Additional Rebuild funding is being provided from separate Rebuild borrowing and non-profit partners. For information about Rebuild –

<https://www.phila.gov/programs/rebuild/>



Haddington Branch Library, N. 65th Street and W. Girard Avenue, after major remediation and restoration of a water-damaged ceiling.

FREE LIBRARY

LIBRARY FACILITIES - CAPITAL

30 Free Library Improvements

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|----------------------|---------|----------|----------|----------|----------|----------------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 1 Rebuilding Community Infrastructure Make improvements to Library facilities through the Rebuilding Community Infrastructure Initiative. | 1,000 CN | 1,000CN | | | | | 2,000 CN |
| 2 Library Branch and Central Improvements Make improvements to the Central and Branch Libraries. | 1,000 CN | 1,000CN | 2,000 CN | 2,000 CN | 3,000 CN | 3,000 CN | 12,000 CN |
| | 2,000 | 2,000 | 2,000 | 2,000 | 3,000 | 3,000 | 14,000 |
| 30A. Free Library Improvements-FY20 See description under line item 30. | 1,000 CR 1,719 CT | | | | | | 1,000 CR 1,719 CT |
| | 2,719 | | | | | | 2,719 |
| 30B. Free Library Improvements-FY19 See description under line item 30. | 1,000 CT | | | | | | 1,000 CT |
| | 1,000 | | | | | | 1,000 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 30C. Free Library Improvements-FY18 See description under line item 30. | 830 CT | | | | | | 830 CT |
| | 830 | | | | | | 830 |
| 30D. Free Library Improvements-FY15 See description under line item 30. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 30E. Free Library Improvements-FY14 See description under line item 30. | 691 A | | | | | | 691 A |
| | 691 | | | | | | 691 |
| 30F. Free Library Improvements-FY09 See description under line item 30. | 4 CT | | | | | | 4 CT |
| | 4 | | | | | | 4 |
| 31A. HVAC and Infrastructure Upgrades-FY18 See description under line item 31. | 25 CT | | | | | | 25 CT |
| | 25 | | | | | | 25 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|--------------|--------------|--------------|--------------|--------------|--------------|---------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| Totals - LIBRARY FACILITIES - CAPITAL | | | | | | | |
| 691 A | | | | | | | 691 A |
| 2,000 CN | 2,000 CN | 2,000 CN | 2,000 CN | 2,000 CN | 3,000 CN | 3,000 CN | 14,000 CN |
| 1,000 CR | | | | | | | 1,000 CR |
| 3,579 CT | | | | | | | 3,579 CT |
| | 7,270 | 2,000 | 2,000 | 2,000 | 3,000 | 3,000 | 19,270 |
| TOTALS - FREE LIBRARY | | | | | | | |
| 691 A | | | | | | | 691 A |
| 2,000 CN | 2,000 CN | 2,000 CN | 2,000 CN | 2,000 CN | 3,000 CN | 3,000 CN | 14,000 CN |
| 1,000 CR | | | | | | | 1,000 CR |
| 3,579 CT | | | | | | | 3,579 CT |
| | 7,270 | 2,000 | 2,000 | 2,000 | 3,000 | 3,000 | 19,270 |



HEALTH

▲ **Mission:** The Department of Public Health (DPH) promotes and protects the health of every Philadelphian and provides a safety net for the most vulnerable. More information can be found at:

www.phila.gov/departments/departments-of-public-health/



Capital Budget Trends: City tax-supported, annual Capital Budget appropriations for DPH facilities averaged about \$1.0 million per year in FY16-21. Much of this funding went to ADA-accessibility, facility improvements, and HVAC repairs.



CAPITAL BUDGET PROJECTS

DPH capital projects address health and life safety, state of good repair, deferred maintenance, and keeping pace with technological and legal requirements in the health care field, including Electronic Medical Records. The Department continues to replace roofs at district health centers, install elevators to comply with the Americans with Disabilities (ADA) Act, and reprogram space within existing buildings for public use. In FY22, \$1.5 million of new tax-supported Capital funds is budgeted for health facility renovations. DPH can implement some near-term projects using capital funds available from prior years and using operating funds (CR) and health-related grants from other governments. A total of \$15.5 million is programmed for the FY22-27 Capital Program, the majority of which will be set aside for the creation of a new health center in the Northeast. This is currently programmed for FY23.

Several other facility upgrades are funded with appropriations under different departments. The Public Health Lab operations at 500 South Broad Street are being relocated as part of an anticipated sale of that facility. The fit out of the new Public Lab is being funded out of carryforward under the Managing Director's Office. The Medical Examiner's Office is being relocated from University City to the new Philadelphia Public Safety Building, opening at 400 N. Broad Street.



Ongoing HVAC replacement at the Strawberry Mansion Health Center.

HEALTH

HEALTH FACILITIES

32 Health Department Equipment and Improvements

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|---|---------------------------------|---------------------|-----------------------|-----------------------|-----------------------|-----------------------|---------------------------------|
| 1 Electronic Health Records Implement and improve Electronic Health Records (EHR) system. | 500 CR | 500CR | 500 CR | 500 CR | 500 CR | 500 CR | 3,000 CR |
| 2 Equipment and Renovations - Various Sites Replace and update equipment and perform renovations at various sites. | 5,000 SB 10,000 CR | 5,000SB 10,000CR | 5,000 SB 10,000 CR | 5,000 SB 10,000 CR | 5,000 SB 10,000 CR | 5,000 SB 10,000 CR | 30,000 SB 60,000 CR |
| | 15,500 | 15,500 | 15,500 | 15,500 | 15,500 | 15,500 | 93,000 |
| 32A. Health Department Equipment and Improvements-FY21 See description under line item 32. | 40,500 CR 5,000 ST 45,500 | | | | | | 40,500 CR 5,000 ST 45,500 |
| 32B. Health Department Equipment and Improvements-FY20 See description under line item 32. | 11,618 CR 5,000 ST 16,618 | | | | | | 11,618 CR 5,000 ST 16,618 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|-----------|---------|--------|----------|----------|----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| <hr/> | | | | | | | |
| 32C. Health Department Equipment and Improvements-FY19 | | | | | | | |
| See description under line item 32. | 15,500 CR | | | | | | 15,500 CR |
| | 5,000 ST | | | | | | 5,000 ST |
| | <hr/> | | | | | | <hr/> |
| | 20,500 | | | | | | 20,500 |
| <hr/> | | | | | | | |
| 33 Health Facility Renovations | | | | | | | |
| <hr/> | | | | | | | |
| 1 HVAC and Infrastructure Improvements Replace/upgrade HVAC, infrastructure, and safety systems at various health centers. | 500 CN | 5,000CN | 300 CN | | | | 5,800 CN |
| <hr/> | | | | | | | |
| 2 Interior and Exterior Renovations Replace and update equipment and perform renovations at various sites. | 1,000 CN | 5,000CN | 700 CN | 1,000 CN | 1,000 CN | 1,000 CN | 9,700 CN |
| | <hr/> | | | | | | <hr/> |
| | 1,500 | 10,000 | 1,000 | 1,000 | 1,000 | 1,000 | 15,500 |
| <hr/> | | | | | | | |
| 33A. Health Facility Renovations-FY21 | | | | | | | |
| See description under line item 33. | 600 CT | | | | | | 600 CT |
| | <hr/> | | | | | | <hr/> |
| | 600 | | | | | | 600 |
| <hr/> | | | | | | | |
| 33B. Health Facility Renovations-FY20 | | | | | | | |
| See description under line item 33. | 824 CT | | | | | | 824 CT |
| | <hr/> | | | | | | <hr/> |
| | 824 | | | | | | 824 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| <hr/> | | | | | | | |
| 33C. Health Facility Renovations-FY18 | | | | | | | |
| See description under line item 33. | 600 CT | | | | | | 600 CT |
| | <hr/> | | | | | | <hr/> |
| | 600 | | | | | | 600 |
| <hr/> | | | | | | | |
| 33D. Health Facility Renovations-FY17 | | | | | | | |
| See description under line item 33. | 14 CT | | | | | | 14 CT |
| | <hr/> | | | | | | <hr/> |
| | 14 | | | | | | 14 |
| <hr/> | | | | | | | |
| Totals - HEALTH FACILITIES | | | | | | | |
| | 1,500 CN | 10,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 15,500 CN |
| | 78,118 CR | 10,500 CR | 10,500 CR | 10,500 CR | 10,500 CR | 10,500 CR | 130,618 CR |
| | 2,038 CT | | | | | | 2,038 CT |
| | 5,000 SB | 5,000 SB | 5,000 SB | 5,000 SB | 5,000 SB | 5,000 SB | 30,000 SB |
| | 15,000 ST | | | | | | 15,000 ST |
| | <hr/> | | | | | | <hr/> |
| | 101,656 | 25,500 | 16,500 | 16,500 | 16,500 | 16,500 | 193,156 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|----------------|---------------|---------------|---------------|---------------|---------------|----------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| <i>PHILADELPHIA NURSING HOME</i> | | | | | | | |
| <hr/> | | | | | | | |
| 34A. Equipment and Renovations - Philadelphia Nursing Home-FY21 | | | | | | | |
| Perform ongoing renovations and procure equipment at the Philadelphia Nursing Home. | 1,000 CR | | | | | | 1,000 CR |
| | <hr/> | | | | | | <hr/> |
| | 1,000 | | | | | | 1,000 |
| <hr/> | | | | | | | |
| 34B. Equipment and Renovations - Philadelphia Nursing Home-FY20 | | | | | | | |
| Perform ongoing renovations and procure equipment at the Philadelphia Nursing Home. | 364 CR | | | | | | 364 CR |
| | <hr/> | | | | | | <hr/> |
| | 364 | | | | | | 364 |
| <hr/> | | | | | | | |
| 34C. Equipment and Renovations - Philadelphia Nursing Home-FY19 | | | | | | | |
| Perform ongoing renovations and procure equipment at the Philadelphia Nursing Home. | 978 CR | | | | | | 978 CR |
| | <hr/> | | | | | | <hr/> |
| | 978 | | | | | | 978 |
| <hr/> | | | | | | | |
| <i>Totals - PHILADELPHIA NURSING HOME</i> | | | | | | | |
| | 2,342 CR | | | | | | 2,342 CR |
| | <hr/> | | | | | | <hr/> |
| | 2,342 | | | | | | 2,342 |
| <hr/> | | | | | | | |
| TOTALS - HEALTH | | | | | | | |
| | 1,500 CN | 10,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 15,500 CN |
| | 80,460 CR | 10,500 CR | 10,500 CR | 10,500 CR | 10,500 CR | 10,500 CR | 132,960 CR |
| | 2,038 CT | | | | | | 2,038 CT |
| | 5,000 SB | 5,000 SB | 5,000 SB | 5,000 SB | 5,000 SB | 5,000 SB | 30,000 SB |
| | 15,000 ST | | | | | | 15,000 ST |
| | <hr/> | | | | | | <hr/> |
| | 103,998 | 25,500 | 16,500 | 16,500 | 16,500 | 16,500 | 195,498 |

▲ **Mission:** The Managing Director's Office (MDO) works in coordination with individual operating departments to implement the Mayor's vision and deliver efficient, effective, and responsive public services to every neighborhood in Philadelphia.

More information can be found at:
www.phila.gov/departments/managing-directors-office/

MANAGING DIRECTOR'S OFFICE



CAPITAL BUDGET PROJECTS



Capital Budget Trends: City, tax-supported capital funding for projects managed by the MDO has averaged about \$1 million annually from FY16 through FY21. City capital funds have been used to leverage state and private foundation contributions toward additional stations for the Indego bike share initiative.

The FY22-27 Capital Program provides funding to the Bikeshare program to match anticipated grants. An additional \$500,000 is budgeted in FY22 for the Bethel Burial Ground Historic Site Memorial at Weccacoe Playground in Queen Village. Prior year carryforward funding under the MDO will be reprogrammed to fund the fit out of the new Public Health Lab. In FY23, the Capital Budget included funding for an air monitoring study to ensure the City's network is configured properly to more accurately sample air and monitor potential risks.



A new Indego bike share station at Broad and Carpenter Streets, South Philadelphia

MDO

CAPITAL PROJECTS - VARIOUS

35 Citywide Facilities

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|--|--|--|----------------|----------------|----------------|----------------|--|
| 1 Rebuilding Community Infrastructure Leverage existing resources as part of the Rebuilding Community Infrastructure Initiative. | 2,000 TB 2,900 PB 4,000 FB 4,500 SB | 2,000TB 2,900PB 4,000FB 4,500SB | | | | | 4,000 TB 5,800 PB 8,000 FB 9,000 SB |
| 2 Bethel Burial Ground Design and construction of a memorial at 400 Catharine Street. | 500 CN | | | | | | 500 CN |
| 3 Bike Share Infrastructure Improvements to infrastructure for Bike Share Program, expansion of service area | 400 FB 150 CN | 150CN | 150 CN | 150 CN | 150 CN | 150 CN | 400 FB 900 CN |
| 4 Planning Study - Air Monitoring Network Air monitoring network planning study | | 100CN | 100 CN | 100 CN | 100 CN | 100 CN | 500 CN |

| 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|--|---|----------------|----------------|----------------|----------------|---|
| | 5,000CN | 5,000 CN | 5,000 CN | 5,000 CN | 5,000 CN | 25,000 CN |
| 14,450 | 18,650 | 5,250 | 5,250 | 5,250 | 5,250 | 54,100 |
| 35A. Citywide Facilities-FY21 See description under line item 35. | 500 CT 4,400 FT 2,900 PT 4,500 ST 1,302 TT | | | | | 500 CT 4,400 FT 2,900 PT 4,500 ST 1,302 TT |
| 13,602 | | | | | | 13,602 |
| 35B. Citywide Facilities-FY20 See description under line item 35. | 1,150 CR 19,517 CT 6,250 FT 2,900 PT 3,933 ST 8,000 TT | | | | | 1,150 CR 19,517 CT 6,250 FT 2,900 PT 3,933 ST 8,000 TT |
| 41,750 | | | | | | 41,750 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--------------------------------------|----------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| <hr/> | | | | | | | |
| 35C. Citywide Facilities-FY19 | | | | | | | |
| See description under line item 35. | 5,900 FT | | | | | | 5,900 FT |
| | 2,900 PT | | | | | | 2,900 PT |
| | 4,500 ST | | | | | | 4,500 ST |
| | | | | | | | |
| | 13,300 | | | | | | 13,300 |
| <hr/> | | | | | | | |
| 35D. Citywide Facilities-FY18 | | | | | | | |
| See description under line item 35. | 4,800 FT | | | | | | 4,800 FT |
| | 3,250 PT | | | | | | 3,250 PT |
| | 5,962 ST | | | | | | 5,962 ST |
| | | | | | | | |
| | 14,012 | | | | | | 14,012 |
| <hr/> | | | | | | | |
| 35E. Citywide Facilities-FY17 | | | | | | | |
| See description under line item 35. | 250 PT | | | | | | 250 PT |
| | 800 ST | | | | | | 800 ST |
| | | | | | | | |
| | 1,050 | | | | | | 1,050 |
| <hr/> | | | | | | | |
| 35F. Citywide Facilities-FY15 | | | | | | | |
| See description under line item 35. | 4,000 PT | | | | | | 4,000 PT |
| | 3,500 ST | | | | | | 3,500 ST |
| | | | | | | | |
| | 7,500 | | | | | | 7,500 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|-----------|----------|----------|----------|----------|----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| <hr/> | | | | | | | |
| 35G. Citywide Facilities-FY14 | | | | | | | |
| See description under line item 35. | 2,501 PT | | | | | | 2,501 PT |
| | | | | | | | |
| | 2,501 | | | | | | 2,501 |
| <hr/> | | | | | | | |
| 35H. Citywide Facilities-FY13 | | | | | | | |
| See description under line item 35. | 107 CT | | | | | | 107 CT |
| | | | | | | | |
| | 107 | | | | | | 107 |
| <hr/> | | | | | | | |
| 35I. Citywide Facilities-FY11 | | | | | | | |
| See description under line item 35. | 100 CT | | | | | | 100 CT |
| | | | | | | | |
| | 100 | | | | | | 100 |
| <hr/> | | | | | | | |
| Totals - CAPITAL PROJECTS - VARIOUS | | | | | | | |
| | 650 CN | 5,250 CN | 5,250 CN | 5,250 CN | 5,250 CN | 5,250 CN | 26,900 CN |
| | 1,150 CR | | | | | | 1,150 CR |
| | 20,224 CT | | | | | | 20,224 CT |
| | 4,400 FB | 4,000 FB | | | | | 8,400 FB |
| | 21,350 FT | | | | | | 21,350 FT |
| | 2,900 PB | 2,900 PB | | | | | 5,800 PB |
| | 18,701 PT | | | | | | 18,701 PT |
| | 4,500 SB | 4,500 SB | | | | | 9,000 SB |
| | 23,195 ST | | | | | | 23,195 ST |
| | 2,000 TB | 2,000 TB | | | | | 4,000 TB |
| | 9,302 TT | | | | | | 9,302 TT |
| | | | | | | | |
| | 108,372 | 18,650 | 5,250 | 5,250 | 5,250 | 5,250 | 148,022 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--------------|---------|----------|----------|----------|----------|----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| TOTALS - MDO | | | | | | | |
| 650 CN | | 5,250 CN | 5,250 CN | 5,250 CN | 5,250 CN | 5,250 CN | 26,900 CN |
| 1,150 CR | | | | | | | 1,150 CR |
| 20,224 CT | | | | | | | 20,224 CT |
| 4,400 FB | | 4,000 FB | | | | | 8,400 FB |
| 21,350 FT | | | | | | | 21,350 FT |
| 2,900 PB | | 2,900 PB | | | | | 5,800 PB |
| 18,701 PT | | | | | | | 18,701 PT |
| 4,500 SB | | 4,500 SB | | | | | 9,000 SB |
| 23,195 ST | | | | | | | 23,195 ST |
| 2,000 TB | | 2,000 TB | | | | | 4,000 TB |
| 9,302 TT | | | | | | | 9,302 TT |
| | 108,372 | 18,650 | 5,250 | 5,250 | 5,250 | 5,250 | 148,022 |



OFFICE OF HOMELESS SERVICES

▲ **Mission:** The mission of Philadelphia's Office of Homeless Services (OHS) is to provide the leadership, coordination, planning, and mobilization of resources to make homelessness rare, brief, and nonrecurring in the City. OHS works with more than 60 homeless housing and service providers, as well as City, state, and federal government, to make up the homeless service system. This system provides prevention, diversion, emergency, temporary, and long-term housing to people experiencing homelessness. More information can be found at:

www.phila.gov/departments/office-of-homeless-services/



Capital Budget Trends: Over the period FY16-21, OHS received approximately \$1 million annually in City tax-supported capital funds.



CAPITAL BUDGET PROJECTS

OHS capital projects focus on improvements to City-owned shelter and personal care facilities: Stenton Family Manor, Woodstock Family Center, Gateway, and Riverview. Programmed City capital funding of \$1.5 million in FY22, and \$1 million annually in FY23 through FY27 would support:

- Interior and Exterior Improvements: Roof replacements, shower room replacements, and bathroom improvements.
- MEP Improvements: Replacement of electrical power distribution and perimeter heating system
- HVAC Improvements: Replacement of major infrastructure building components and stormwater/ sewage drainage improvements.



Woodstock Family Center Roof Replacement.

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|----------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| OFFICE OF HOMELESS SERVICES | | | | | | | |
| FAMILY CARE FACILITIES - CAPITAL | | | | | | | |
| 36 OHS Facility Renovations | | | | | | | |
| 1 Interior and Exterior Improvements Perform various improvement projects associated with homeless shelters. | 500 CN | 500CN | 250 CN | 250 CN | 250 CN | 250 CN | 2,000 CN |
| 2 MEP Improvements Mechanical, Electrical, and/or Plumbing Improvements at homeless shelters.- | 500 CN | 500CN | 250 CN | 250 CN | 250 CN | 250 CN | 2,000 CN |
| 3 Infrastructure Improvements Infrastructure Improvements at city owned homeless shelters. | 500 CN | 500CN | 500 CN | 500 CN | 500 CN | 500 CN | 3,000 CN |
| | 1,500 | 1,500 | 1,000 | 1,000 | 1,000 | 1,000 | 7,000 |
| 36A. OSH Facility Renovations-FY21 See description under line item 36. | 1,000 CT | | | | | | 1,000 CT |
| | 1,000 | | | | | | 1,000 |
| 36B. OSH Facility Renovations-FY20 See description under line item 36. | 400 CR | | | | | | 400 CR |
| | 923 CT | | | | | | 923 CT |
| | 1,323 | | | | | | 1,323 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|----------|----------|----------|----------|----------|----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 36C. OSH Facility Renovations-FY19 See description under line item 36. | | | | | | | |
| | 1,052 CT | | | | | | 1,052 CT |
| | 1,052 | | | | | | 1,052 |
| 36D. OSH Facility Renovations-FY17 See description under line item 36. | | | | | | | |
| | 85 CT | | | | | | 85 CT |
| | 85 | | | | | | 85 |
| 36E. OSH Facility Renovations-FY16 See description under line item 36. | | | | | | | |
| | 431 CT | | | | | | 431 CT |
| | 431 | | | | | | 431 |
| Totals - FAMILY CARE FACILITIES - CAPITAL | | | | | | | |
| | 1,500 CN | 1,500 CN | 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 7,000 CN |
| | 400 CR | | | | | | 400 CR |
| | 3,491 CT | | | | | | 3,491 CT |
| | 5,391 | 1,500 | 1,000 | 1,000 | 1,000 | 1,000 | 10,891 |
| TOTALS - OFFICE OF HOMELESS SERVICES | | | | | | | |
| | 1,500 CN | 1,500 CN | 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 7,000 CN |
| | 400 CR | | | | | | 400 CR |
| | 3,491 CT | | | | | | 3,491 CT |
| | 5,391 | 1,500 | 1,000 | 1,000 | 1,000 | 1,000 | 10,891 |



OFFICE OF SUSTAINABILITY

▲ **Mission:** The Office of Sustainability (OOS) moves Philadelphia toward a shared vision of a city providing environmental, equity, economic, and health benefits for all. More information can be found at:

www.phila.gov/departments/office-of-sustainability/

The Office of Sustainability promotes this work through the following programs:

- *Greenworks:* The Greenworks sustainability plan is made up of eight visions to help reduce carbon emissions and prepare for a hotter, wetter future: accessible food and drinking water; healthy outdoor and indoor air; clean and efficient energy; climate-prepared and carbon-neutral communities; quality natural resources; accessible, affordable, and safe transportation; and zero waste.
- *Energy Office:* The Energy Office manages City government energy operations; strategically procures cost-effective, reliable energy; promotes energy conservation and efficiency within City facilities; and develops and implements projects and programs that promote the efficient use of energy and reduce the City's environmental impact. More information can be found at:

www.phila.gov/departments/office-of-sustainability/about/energy-office/



Capital Budget Trends: The annual average Capital Budget for OOS during the FY16-21 period was \$345,000.



CAPITAL BUDGET PROJECTS

The FY22 Capital Budget recommends that OOS projects, including those selected through an inter-agency process, be implemented with \$250,000 in new City tax-supported funds. Additional information about City plans to manage energy use can be found here:

www.phila.gov/documents/municipal-energy-master-plan/



| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|------------|------------|------------|------------|------------|------------|--------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| OFFICE OF SUSTAINABILITY | | | | | | | |
| <i>OFFICE OF SUSTAINABILITY</i> | | | | | | | |
| 37 Energy and Sustainability Improvements for Municipal Buildings | | | | | | | |
| 1 Greenworks Sustainability Fund | | | | | | | |
| Improve energy efficiency, sustainability, and climate resilience | 50 CN | 50CN | 50 CN | 50 CN | 50 CN | 50 CN | 300 CN |
| at various locations to help accelerate high performance | 250 CR | 250CR | 250 CR | 250 CR | 250 CR | 250 CR | 1,500 CR |
| projects that reduce the environmental impact of City | | | | | | | |
| government. | | | | | | | |
| 2 Building Automation Systems (BAS) Upgrades and Installatior | | | | | | | |
| Many of these systems are obsolete and need to be upgraded in | 50 CN | 50CN | 225 CN | 225 CN | 225 CN | 225 CN | 1,000 CN |
| order to increase HVAC reliability and cyber-security in many | | | | | | | |
| buildings. | | | | | | | |
| 3 LED Lighting in City Facilities | | | | | | | |
| LED lighting improves occupant comfort, reduces energy use | 150 CN | 150CN | 150 CN | 150 CN | 150 CN | 150 CN | 900 CN |
| and lowers operating costs. | | | | | | | |
| | 500 | 500 | 675 | 675 | 675 | 675 | 3,700 |
| 37A. Energy and Sustainability Improvements-FY21 | | | | | | | |
| See description under line item 37. | 200 CR | | | | | | 200 CR |
| | 200 | | | | | | 200 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|--------------|------------|------------|------------|------------|------------|--------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 37B. Energy and Sustainability Improvements-FY20 | | | | | | | |
| See description under line item 37. | 449 CR | | | | | | 449 CR |
| | 449 | | | | | | 449 |
| 37C. Sustainability and Energy Improvements-FY18 | | | | | | | |
| See description under line item 37. | 61 CT | | | | | | 61 CT |
| | 61 | | | | | | 61 |
| 37D. Sustainability and Energy Improvements-FY17 | | | | | | | |
| See description under line item 37. | 10 CT | | | | | | 10 CT |
| | 10 | | | | | | 10 |
| <i>Totals - OFFICE OF SUSTAINABILITY</i> | | | | | | | |
| | 250 CN | 250 CN | 425 CN | 425 CN | 425 CN | 425 CN | 2,200 CN |
| | 899 CR | 250 CR | 250 CR | 250 CR | 250 CR | 250 CR | 2,149 CR |
| | 71 CT | | | | | | 71 CT |
| | 1,220 | 500 | 675 | 675 | 675 | 675 | 4,420 |
| TOTALS - OFFICE OF SUSTAINABILITY | | | | | | | |
| | 250 CN | 250 CN | 425 CN | 425 CN | 425 CN | 425 CN | 2,200 CN |
| | 899 CR | 250 CR | 250 CR | 250 CR | 250 CR | 250 CR | 2,149 CR |
| | 71 CT | | | | | | 71 CT |
| | 1,220 | 500 | 675 | 675 | 675 | 675 | 4,420 |



OFFICE OF INNOVATION AND TECHNOLOGY

▲ **Mission:** The Office of Innovation and Technology (OIT) provides technology that allows City of Philadelphia employees do their work more efficiently and deliver effective, and easy to use digital services to the public. OIT delivers services to automate and simplify business processes, provides governance on information technology (IT) architecture and offers multi-media, user experience, content design, location-based (GIS), data/analytics, innovation consulting, and software development services. OIT is responsible for citywide information and cyber security and leads Philadelphia's smart city and digital equity efforts. Finally, the Office oversees major technology project implementations and supports the bulk of the City's technology assets. More information can be found at:

www.phila.gov/departments/office-of-innovation-and-technology/



Capital Budget Trends: OIT received an annual average of roughly \$22 million in City tax-supported funding in the adopted Capital Budgets over FY16-FY21. Substantial appropriations were made to replace business applications and upgrade the City's network infrastructure.



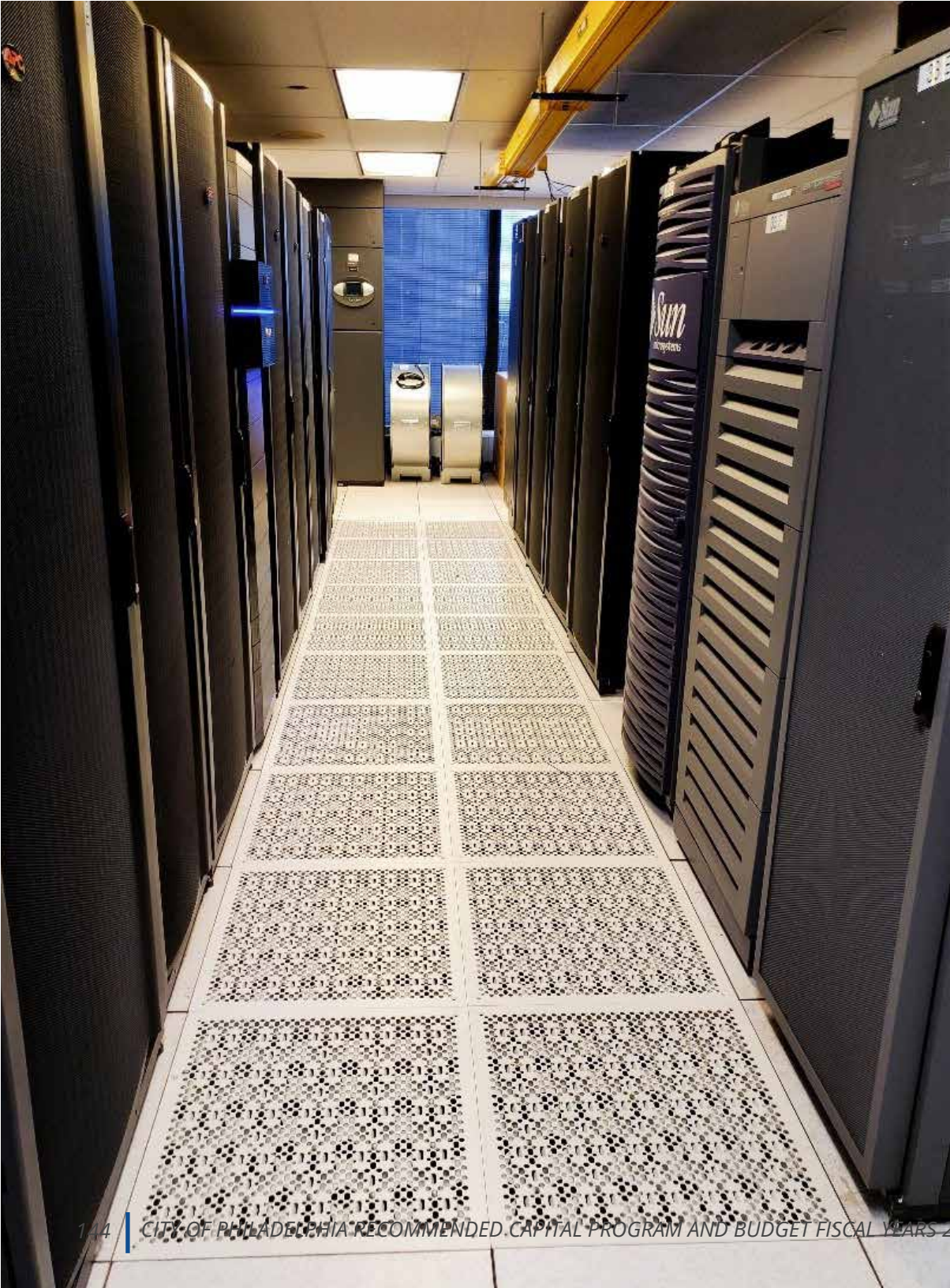
CAPITAL BUDGET PROJECTS

A total of \$136.8 million in City tax-supported funding is programmed over the six-year FY22-FY27 Capital Program. Of the \$31 million budgeted for FY22, \$5.7 million is for major upgrades for Network Infrastructure Stabilization and Enhancement and \$25.3 million will support Citywide Departmental Applications.

Network Infrastructure Stabilization and Enhancement: This includes projects such as enterprise upgrades (data center upgrades and mainframe storage replacements), unified network/communications, security improvements, and infrastructure specifically for business applications.

Citywide Departmental Applications: Applications comprise the majority of OIT's six-year program. New systems that are planned under the Applications budget line include the following:

- Replacement of the City's tax legacy system, TIPS. In April 2019, the Department of Revenue received proposals for a new eFile/ePay portal to handle nearly \$5 billion in payments each year. The new system, which is expected to take three to five years to implement, will dramatically increase efficiency and functionality, as well as offer an improved experience for taxpayers;
- The Integrated Jail Management System (IJMS) is a management solution which will improve data availability, optimize personnel productivity, increase service delivery and support information sharing and collaboration with Public Safety and Justice partners.
- The City's Enterprise Resource Platform modernization effort, Optimize Procurement, Accounting and Logistics (OPAL) will replace the City's financial and procurement systems in a phased approach.



Typical aisle at the Data Center, Office of Innovation and Technology

OIT

CAPITAL PROJECTS

38 Citywide Technology Improvements & Enhancements

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|--|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| 1 Network Infrastructure Stabilization & Enhancement Stabilize, secure and enhance the network infrastructure that provides the computing foundation for the City's business operations. | 5,700 CN | 3,815CN | 3,000 CN | 4,165 CN | 6,965 CN | 8,000 CN | 31,645 CN |
| 2 Citywide and Departmental Applications Replace and modernize legacy applications and create new applications that improve business processes to increase operational efficiency and reduce costs/risks of older applications. | 25,300 CN | 17,185CN | 17,000 CN | 18,054 CN | 17,658 CN | 10,000 CN | 105,197 CN |
| | 31,000 | 21,000 | 20,000 | 22,219 | 24,623 | 18,000 | 136,842 |

38A. Citywide Technology Improvements & Enhancements-FY21

| | | |
|-------------------------------------|-----------|-----------|
| See description under line item 38. | 13,537 CT | 13,537 CT |
| | 13,537 | 13,537 |

38B. Citywide Technology Improvements & Enhancements-FY20

| | | |
|-------------------------------------|-----------|-----------|
| See description under line item 38. | 18,613 CT | 18,613 CT |
| | 18,613 | 18,613 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| <hr/> | | | | | | | |
| 38C. Citywide Technology Improvements & Enhancements-FY19 | | | | | | | |
| See description under line item 38. | 13,273 CT | | | | | | 13,273 CT |
| | 13,273 | | | | | | 13,273 |
| <hr/> | | | | | | | |
| 38D. Citywide Technology Improvements & Enhancements-FY18 | | | | | | | |
| See description under line item 38. | 7,388 CT | | | | | | 7,388 CT |
| | 7,388 | | | | | | 7,388 |
| <hr/> | | | | | | | |
| 38E. Citywide Technology Improvements & Enhancements-FY17 | | | | | | | |
| See description under line item 38. | 3,332 CT | | | | | | 3,332 CT |
| | 3,332 | | | | | | 3,332 |
| <hr/> | | | | | | | |
| 38F. Citywide Technology Improvements & Enhancements-FY16 | | | | | | | |
| See description under line item 38. | 1,018 CT | | | | | | 1,018 CT |
| | 1,018 | | | | | | 1,018 |
| <hr/> | | | | | | | |
| <i>Totals - CAPITAL PROJECTS</i> | | | | | | | |
| | 31,000 CN | 21,000 CN | 20,000 CN | 22,219 CN | 24,623 CN | 18,000 CN | 136,842 CN |
| | 57,161 CT | | | | | | 57,161 CT |
| | 88,161 | 21,000 | 20,000 | 22,219 | 24,623 | 18,000 | 194,003 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---------------------|-----------|-----------|-----------|-----------|-----------|-----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| <hr/> | | | | | | | |
| TOTALS - OIT | | | | | | | |
| | 31,000 CN | 21,000 CN | 20,000 CN | 22,219 CN | 24,623 CN | 18,000 CN | 136,842 CN |
| | 57,161 CT | | | | | | 57,161 CT |
| | 88,161 | 21,000 | 20,000 | 22,219 | 24,623 | 18,000 | 194,003 |



PARKS AND RECREATION

▲ **Mission:** The people of Philadelphia own a treasure of facilities and resources that they have entrusted to Philadelphia Parks and Recreation (PPR) to manage democratically, equitably, and sustainably. PPR activates and stewards those treasures with programs and services that contribute to the health, wellness and prosperity of all. PPR was created in 2011 through the consolidation of the Department of Recreation and the Fairmount Park Commission. More information can be found at:

www.phila.gov/departments/philadelphia-parks-recreation/



Capital Budget Trends: The Capital Budgets for PPR from FY16-21 averaged \$17.9 million annually. This included funding each year for Improvements to Existing Facilities (ITEF) at the discretion of District City Council members. A total of \$42 million in City tax-supported funds was pledged for Rebuild-managed improvements to parks, playgrounds and recreation centers. More information can be found at:

<http://rebuild.phila.gov/>



CAPITAL BUDGET PROJECTS

For FY22 through FY27, a total of \$132 million in City tax-supported funding is programmed for PPR. This includes \$23.7 million for City Council discretionary Improvements to Existing Facilities (ITEF) and \$21 million to complete the capital program commitment to Rebuild. In addition, the City proposes \$10 million per year from FY22-26 toward the revitalization of FDR Park. A masterplan for FDR Park was recently completed which engaged the community through surveys, community meetings, stakeholder interviews, and workshops in order to develop a shared vision that would build upon the Olmstead Brothers' original design of the park.

The remaining \$37 million over FY22-27 will support PPR-managed projects including various improvements for life-safety; pools, parks, and play areas; structures, bridges, roadways, and trails; and cultural facilities. Specific examples include the installation and replacement of inadequate fire alarm systems, removal and replanting of trees, renovations at historic buildings in Fairmount Park and improvements to cultural facilities.

The Capital Program includes \$21 million over the life of the Program for Rebuild sites. Funding is not allocated in FY21 and FY22, as available funds from a standalone bond issuance will be spent down over that time period.



Recent renovations at the Carmella Playground, Frankford

PARKS AND RECREATION

PARKS AND RECREATION

39 Buildings, Courts, Play Areas, Athletic Fields

| | | | | | | |
|--|--------------------|-------|--------|----------|----------|--------------------|
| 1 Life Safety Improvements Make life safety improvements including installation of fire alarm systems and security surveillance systems at various Parks and Recreation facilities. | 884 CA 5,500 CN | 125CN | 750 CN | 1,000 CN | 2,000 CN | 884 CA 9,375 CN |
|--|--------------------|-------|--------|----------|----------|--------------------|

| 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

2 ITEF - Building & Site Infrastructure
Roof Replacement, Boilers, HVAC, Electrical Upgrades, Plumbing, Facade Rehabilitation and Interior Improvements

3 Swimming Pool Improvements
Make capital improvements to swimming pools, including site and system infrastructure

| 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

1,805 CN 1,200CN 500 CN 500 CN 500 CN 4,505 CN

500 CN 250CN 250 CN 500 CN 500 CN 500 CN 2,500 CN

8,689 1,575 250 1,750 2,000 3,000 17,264

39A. Buildings, Courts, Play Areas, Athletic Fields-FY21

See description under line item 39.

13,000 CR 13,000 CR

1,000 CT 1,000 CT

14,000 14,000

39B. Buildings, Courts, Play Areas, Athletic Fields-FY20

See description under line item 39.

1,178 CT 1,178 CT

1,178 1,178

39C. Buildings, Courts, Play Areas, Athletic Fields-FY19

See description under line item 39.

369 CR 369 CR

369 369

39D. Buildings, Courts, Play Areas, Athletic Fields-FY17

See description under line item 39.

2,013 CT 2,013 CT

2,013 2,013

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|---|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| 39E. Buildings, Courts, Play Areas, Athletic Fields-FY16 | | | | | | | |
| See description under line item 39. | 338 CT | | | | | | 338 CT |
| | 338 | | | | | | 338 |
| 39F. Buildings, Courts, Play Areas, Athletic Fields-FY15 | | | | | | | |
| See description under line item 39. | 111 CT | | | | | | 111 CT |
| | 111 | | | | | | 111 |
| 40 Rebuilding Community Infrastructure | | | | | | | |
| 1 Rebuilding Community Infrastructure Make improvements to Parks and Recreation facilities through the Rebuilding Community Infrastructure Initiative. | | 7,000CN | 14,000 CN | | | | 21,000 CN |
| | | 7,000 | 14,000 | | | | 21,000 |
| 40A. Rebuilding Community Infrastructure-FY20 | | | | | | | |
| See description under line item 40. | 7,000 CT | | | | | | 7,000 CT |
| | 7,000 | | | | | | 7,000 |
| 40B. Rebuilding Community Infrastructure-FY19 | | | | | | | |
| See description under line item 40. | 7,000 CT | | | | | | 7,000 CT |
| | 7,000 | | | | | | 7,000 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|---|---------------------------------|------------------------------|---------------------------------|---------------------------------|---------------------------------|----------------|-----------------------------------|
| 40C. Rebuilding Community Infrastructure-FY18 | | | | | | | |
| See description under line item 40. | 4,170 CT | | | | | | 4,170 CT |
| | 4,170 | | | | | | 4,170 |
| 41 Neighborhood Parks and Facilities | | | | | | | |
| 1 Life Safety Site Improvements Make life safety improvements including fire alarm systems, security surveillance systems, footways, lighting, fencing at various neighborhood parks and facilities. | | 200CN | | 500 CN | 500 CN | 500 CN | 1,700 CN |
| 2 Play Area Improve play areas. | 450 CN | 250CN | | 500 CN | 500 CN | 500 CN | 2,200 CN |
| 3 Neighborhood Park Improvements - Citywide Rehabilitate various parks throughout the City such as FDR Park. | 10,000 CN 1,000 PB 500 SB | 10,000CN 1,000PB 500SB | 10,000 CN 1,000 PB 500 SB | 10,000 CN 1,000 PB 500 SB | 10,000 CN 1,000 PB 500 SB | | 50,000 CN 5,000 PB 2,500 SB |
| | 11,950 | 11,950 | 11,500 | 12,500 | 12,500 | 1,000 | 61,400 |
| 41A. Neighborhood Parks-FY21 | | | | | | | |
| See description under line item 41. | 350 CT | | | | | | 350 CT |
| | 1,000 PT | | | | | | 1,000 PT |
| | 500 ST | | | | | | 500 ST |
| | 1,850 | | | | | | 1,850 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|-------------------------------------|----------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| <hr/> | | | | | | | |
| 41B. Neighborhood Parks-FY20 | | | | | | | |
| See description under line item 41. | 2,000 CR | | | | | | 2,000 CR |
| | 756 CT | | | | | | 756 CT |
| | 1,000 PT | | | | | | 1,000 PT |
| | | | | | | | |
| | 3,756 | | | | | | 3,756 |
| <hr/> | | | | | | | |
| 41C. Neighborhood Parks-FY19 | | | | | | | |
| See description under line item 41. | 1,500 PT | | | | | | 1,500 PT |
| | | | | | | | |
| | 1,500 | | | | | | 1,500 |
| <hr/> | | | | | | | |
| 41D. Neighborhood Parks-FY18 | | | | | | | |
| See description under line item 41. | 1,501 PT | | | | | | 1,501 PT |
| | | | | | | | |
| | 1,501 | | | | | | 1,501 |
| <hr/> | | | | | | | |
| 41E. Neighborhood Parks-FY17 | | | | | | | |
| See description under line item 41. | 1 CT | | | | | | 1 CT |
| | 2,501 PT | | | | | | 2,501 PT |
| | | | | | | | |
| | 2,502 | | | | | | 2,502 |
| <hr/> | | | | | | | |
| 41F. Neighborhood Parks-FY15 | | | | | | | |
| See description under line item 41. | 6 CT | | | | | | 6 CT |
| | 1,500 PT | | | | | | 1,500 PT |
| | | | | | | | |
| | 1,506 | | | | | | 1,506 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|----------|---------|----------|----------|----------|----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| <hr/> | | | | | | | |
| 42 Natural Lands / Large Manicured Parks/Buildings | | | | | | | |
| <hr/> | | | | | | | |
| 1 Exterior Improvements | | | | | | | |
| Restore the exterior of historic structures. | 450 CN | 460CN | | 250 CN | 250 CN | 250 CN | 1,660 CN |
| | 100 PB | 100PB | 100 PB | 100 PB | 100 PB | 100 PB | 600 PB |
| <hr/> | | | | | | | |
| 2 Interior Improvements | | | | | | | |
| Replace deteriorating structural, HVAC, plumbing and electrical systems. | 275 CN | 250CN | | 350 CN | 100 CN | 100 CN | 1,075 CN |
| | 100 PB | 100PB | 100 PB | 100 PB | 100 PB | | 500 PB |
| <hr/> | | | | | | | |
| 3 Park and Street Trees Removal and Planting | | | | | | | |
| Plant trees throughout the city and remove dead and diseased trees. | 250 CN | 125CN | | 250 CN | 250 CN | 250 CN | 1,125 CN |
| <hr/> | | | | | | | |
| 4 Creek Banks, Terrain, Drainage, Paths, Bridges and Infrastruc | | | | | | | |
| Stabilize creek banks, embankments, dams, outfalls and | 1,000 FB | 1,000FB | 1,000 FB | 1,000 FB | 1,000 FB | 1,000 FB | 6,000 FB |
| tributaries to control water runoff and erosion along waterways | 365 CN | 355CN | | 350 CN | 700 CN | 700 CN | 2,470 CN |
| and bridge improvements | | | | | | | |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|---|---------------------------------------|-----------------------------|----------------------|----------------|----------------|----------------|---------------------------------------|
| 5 Improvements to Footways & Roadways Improve footways and roadways including installation of guiderails, fencing and gates- Citywide. | 500 CN | 150CN | | 300 CN | 300 CN | 300 CN | 1,550 CN |
| 6 Recreation Trails at Various Locations Improve existing trails and access to new areas throughout the city and Park system. | 2,000 FB 1,000 SB 100 CN | 2,000FB 1,000SB 200CN | 2,000 FB 1,000 SB | | | | 6,000 FB 3,000 SB 1,050 CN |
| 7 Horticultural Center - Building and Site Improvements Replace the roof and make structural upgrades and site improvements including lighting and pathways. | | | | 950 CN | | | 950 CN |
| 8 Schuylkill River Retaining Wall Reconstruction Improve the retaining wall on the Schuylkill River. | | | 500 CN | 1,000 CN | 1,000 CN | 1,000 CN | 3,500 CN |
| | 6,140 | 5,740 | 4,700 | 4,900 | 4,050 | 3,950 | 29,480 |
| 42A. Natural Lands/Large Manicured Parks-FY21 See description under line item 42. | 250 CT 1,000 FT 200 PT 1,450 | | | | | | 250 CT 1,000 FT 200 PT 1,450 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|--|---|----------------|----------------|----------------|----------------|----------------|---|
| 42B. Natural Lands/Large Manicured Parks-FY20 See description under line item 42. | 146 CR 2,921 CT 3,000 FT 322 PT 1,428 ST 7,817 | | | | | | 146 CR 2,921 CT 3,000 FT 322 PT 1,428 ST 7,817 |
| 42C. Natural Lands/Large Manicured Parks-FY19 See description under line item 42. | 2,150 CR 1,487 CT 3,000 FT 395 PT 1,415 ST 8,447 | | | | | | 2,150 CR 1,487 CT 3,000 FT 395 PT 1,415 ST 8,447 |
| 42D. Natural Lands/Large Manicured Parks-FY18 See description under line item 42. | 2,466 CT 1,000 FT 1,400 PT 4,866 | | | | | | 2,466 CT 1,000 FT 1,400 PT 4,866 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|----------|---------|----------|----------|----------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 42E. Natural Lands/Large Manicured Parks-FY16 | | | | | | | |
| See description under line item 42. | 649 CT | | | | | | 649 CT |
| | 1,000 FT | | | | | | 1,000 FT |
| | 581 PT | | | | | | 581 PT |
| | 863 ST | | | | | | 863 ST |
| | 3,093 | | | | | | 3,093 |
| 42F. Natural Lands/Large Manicured Parks-FY15 | | | | | | | |
| See description under line item 42. | 348 CT | | | | | | 348 CT |
| | 100 PT | | | | | | 100 PT |
| | 150 ST | | | | | | 150 ST |
| | 598 | | | | | | 598 |
| 43 Parks and Recreation Projects | | | | | | | |
| 1 Grant Funded Recreation Projects | | | | | | | |
| Provide appropriation authority for State, Federal and Private Grants and appropriate matching City funds. | 2,000 SB | 2,000SB | 2,000 SB | 2,000 SB | 2,000 SB | | 10,000 SB |
| | 1,000 FB | 1,000FB | 1,000 FB | 1,000 FB | 1,000 FB | | 5,000 FB |
| | 500 CN | 250CN | | 500 CN | 500 CN | 500 CN | 2,250 CN |
| 2 Dell Music Center | | | | | | | |
| Make improvements to the Dell Music Center. | 305 CN | | | | | | 305 CN |

| 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|----------|----------|----------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 3 Community Boathouse | | | | | | |
| Design and Construction of Community Boathouse | 250CN | | | | | 250 CN |
| 250 SB | | | | | | 250 SB |
| 500 PB | 500PB | 500 PB | 500 PB | 500 PB | | 2,500 PB |
| 4 Benjamin Franklin Parkway | | | | | | |
| Master Plan for B F Parkway (Logan Circle to Eakins Oval0 | | | | | | |
| 500 PB | | | | | | 500 PB |
| | 1,000FB | 1,000 FB | 1,000 FB | | | 3,000 FB |
| | 500SB | 500 SB | 500 SB | 500 SB | | 2,000 SB |
| 5,055 | 5,500 | 5,000 | 5,500 | 4,500 | 500 | 26,055 |
| 43A. Parks and Recreation Projects-FY21 | | | | | | |
| See description under line item 43. | 1,000 FT | | | | | 1,000 FT |
| | 500 PT | | | | | 500 PT |
| | 2,000 ST | | | | | 2,000 ST |
| 3,500 | | | | | | 3,500 |
| 43B. Parks and Recreation Projects-FY20 | | | | | | |
| See description under line item 43. | 1,394 CT | | | | | 1,394 CT |
| | 1,000 FT | | | | | 1,000 FT |
| | 2,001 PT | | | | | 2,001 PT |
| | 4,000 ST | | | | | 4,000 ST |
| 8,395 | | | | | | 8,395 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|----------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 43C. Parks and Recreation Projects-FY19 | | | | | | | |
| See description under line item 43. | 191 CT | | | | | | 191 CT |
| | 1,000 FT | | | | | | 1,000 FT |
| | 2,500 PT | | | | | | 2,500 PT |
| | 2,350 ST | | | | | | 2,350 ST |
| | 6,041 | | | | | | 6,041 |
| 43D. Parks and Recreation Projects-FY18 | | | | | | | |
| See description under line item 43. | 3,500 FT | | | | | | 3,500 FT |
| | 1,000 PT | | | | | | 1,000 PT |
| | 100 ST | | | | | | 100 ST |
| | 4,600 | | | | | | 4,600 |
| 43E. Parks and Recreation Projects-FY16 | | | | | | | |
| See description under line item 43. | 652 CT | | | | | | 652 CT |
| | 2,186 FT | | | | | | 2,186 FT |
| | 1,000 PT | | | | | | 1,000 PT |
| | 1,035 ST | | | | | | 1,035 ST |
| | 4,873 | | | | | | 4,873 |
| 43F. Parks and Recreation Projects-FY15 | | | | | | | |
| See description under line item 43. | 43 CT | | | | | | 43 CT |
| | 500 PT | | | | | | 500 PT |
| | 816 ST | | | | | | 816 ST |
| | 1,359 | | | | | | 1,359 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 44 Improvements to Existing Recreation Facilities-CD1 | | | | | | | |
| 1 Improvements to Existing Recreation Facilities-CD1 | | | | | | | |
| Renovate existing recreation facilities in the Department of Parks and Recreation. | 395 CN | 395CN | 395 CN | 395 CN | 395 CN | 395 CN | 2,370 CN |
| | 395 | 395 | 395 | 395 | 395 | 395 | 2,370 |
| 44A. Improvements to Existing Recreation Facilities-CD1-FY21 | | | | | | | |
| See description under line item 44. | 395 CT | | | | | | 395 CT |
| | 395 | | | | | | 395 |
| 44B. Improvements to Existing Recreation Facilities-CD1-FY20 | | | | | | | |
| See description under line item 44. | 540 CT | | | | | | 540 CT |
| | 540 | | | | | | 540 |
| 44C. Improvements to Existing Recreation Facilities-CD1-FY19 | | | | | | | |
| See description under line item 44. | 73 CT | | | | | | 73 CT |
| | 73 | | | | | | 73 |
| 44D. Improvements to Existing Recreation Facilities-CD1-FY18 | | | | | | | |
| See description under line item 44. | 311 CT | | | | | | 311 CT |
| | 311 | | | | | | 311 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|---|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| 44E. Improvements to Existing Recreation Facilities-CD1-FY17 | | | | | | | |
| See description under line item 44. | 113 CT | | | | | | 113 CT |
| | 113 | | | | | | 113 |
| 44F. Improvements to Existing Recreation Facilities-CD1-FY16 | | | | | | | |
| See description under line item 44. | 51 CT | | | | | | 51 CT |
| | 51 | | | | | | 51 |
| 44G. Improvements to Existing Recreation Facilities-CD1-FY15 | | | | | | | |
| See description under line item 44. | 22 CT | | | | | | 22 CT |
| | 22 | | | | | | 22 |
| 44H. Improvements to Existing Recreation Facilities-CD1-FY14 | | | | | | | |
| See description under line item 44. | 3 CT | | | | | | 3 CT |
| | 3 | | | | | | 3 |
| 44I. Improvements to Existing Recreation Facilities-CD1-FY13 | | | | | | | |
| See description under line item 44. | 30 CT | | | | | | 30 CT |
| | 30 | | | | | | 30 |
| 44J. Improvements to Existing Recreation Facilities-CD1-FY12 | | | | | | | |
| See description under line item 44. | 106 CT | | | | | | 106 CT |
| | 106 | | | | | | 106 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|---|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| 44K. Improvements to Existing Recreation Facilities-CD1-FY11 | | | | | | | |
| See description under line item 44. | 111 CT | | | | | | 111 CT |
| | 111 | | | | | | 111 |
| 44L. Improvements to Existing Recreation Facilities-CD1-FY10 | | | | | | | |
| See description under line item 44. | 21 CT | | | | | | 21 CT |
| | 21 | | | | | | 21 |
| 45 Improvements to Existing Recreation Facilities-CD2 | | | | | | | |
| 1 Improvements to Existing Recreation Facilities-CD2 Renovate existing recreation facilities in the Department of Parks and Recreation. | 395 CN | 395CN | 395 CN | 395 CN | 395 CN | 395 CN | 2,370 CN |
| | 395 | 395 | 395 | 395 | 395 | 395 | 2,370 |
| 45A. Improvements to Existing Recreation Facilities-CD2-FY21 | | | | | | | |
| See description under line item 45. | 395 CT | | | | | | 395 CT |
| | 395 | | | | | | 395 |
| 45B. Improvements to Existing Recreation Facilities-CD2-FY20 | | | | | | | |
| See description under line item 45. | 527 CT | | | | | | 527 CT |
| | 527 | | | | | | 527 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|---|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| 45C. Improvements to Existing Recreation Facilities-CD2-FY19 | | | | | | | |
| See description under line item 45. | 619 CT | | | | | | 619 CT |
| | 619 | | | | | | 619 |
| 45D. Improvements to Existing Recreation Facilities-CD2-FY18 | | | | | | | |
| See description under line item 45. | 64 CT | | | | | | 64 CT |
| | 64 | | | | | | 64 |
| 45E. Improvements to Existing Recreation Facilities-CD2-FY17 | | | | | | | |
| See description under line item 45. | 283 CT | | | | | | 283 CT |
| | 283 | | | | | | 283 |
| 45F. Improvements to Existing Recreation Facilities-CD2-FY16 | | | | | | | |
| See description under line item 45. | 41 CT | | | | | | 41 CT |
| | 41 | | | | | | 41 |
| 45G. Improvements to Existing Recreation Facilities-CD2-FY15 | | | | | | | |
| See description under line item 45. | 50 CT | | | | | | 50 CT |
| | 50 | | | | | | 50 |
| 45H. Improvements to Existing Recreation Facilities-CD2-FY14 | | | | | | | |
| See description under line item 45. | 105 CT | | | | | | 105 CT |
| | 105 | | | | | | 105 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|---|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| 45I. Improvements to Existing Recreation Facilities-CD2-FY13 | | | | | | | |
| See description under line item 45. | 250 CT | | | | | | 250 CT |
| | 250 | | | | | | 250 |
| 45J. Improvements to Existing Recreation Facilities-CD2-FY12 | | | | | | | |
| See description under line item 45. | 83 CT | | | | | | 83 CT |
| | 83 | | | | | | 83 |
| 45K. Improvements to Existing Recreation Facilities-CD2-FY11 | | | | | | | |
| See description under line item 45. | 37 CT | | | | | | 37 CT |
| | 37 | | | | | | 37 |
| 45L. Improvements to Existing Recreation Facilities-CD2-FY10 | | | | | | | |
| See description under line item 45. | 40 CT | | | | | | 40 CT |
| | 40 | | | | | | 40 |
| 45M. Improvements to Existing Recreation Facilities-CD2-FY09 | | | | | | | |
| See description under line item 45. | 124 CT | | | | | | 124 CT |
| | 124 | | | | | | 124 |
| 45N. Improvements to Existing Recreation Facilities-CD2-FY08 | | | | | | | |
| See description under line item 45. | 38 CT | | | | | | 38 CT |
| | 38 | | | | | | 38 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 45O. Improvements to Existing Recreation Facilities-CD2-FY07 | | | | | | | |
| See description under line item 45. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 45P. Improvements to Existing Recreation Facilities-CD2-FY06 | | | | | | | |
| See description under line item 45. | 14 CT | | | | | | 14 CT |
| | 14 | | | | | | 14 |
| 45Q. Improvements to Existing Recreation Facilities-CD2-FY05 | | | | | | | |
| See description under line item 45. | 13 CT | | | | | | 13 CT |
| | 13 | | | | | | 13 |
| 45R. Improvements to Existing Recreation Facilities-CD2-FY02 | | | | | | | |
| See description under line item 45. | 8 CT | | | | | | 8 CT |
| | 8 | | | | | | 8 |
| 45S. Improvements to Existing Recreation Facilities-CD2-FY01 | | | | | | | |
| See description under line item 45. | 101 CT | | | | | | 101 CT |
| | 101 | | | | | | 101 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 46 Improvements to Existing Recreation Facilities-CD3 | | | | | | | |
| 1 Improvements to Existing Recreation Facilities-CD3 | | | | | | | |
| Renovate existing recreation facilities in the Department of Parks and Recreation. | 395 CN | 395CN | 395 CN | 395 CN | 395 CN | 395 CN | 2,370 CN |
| | 395 | 395 | 395 | 395 | 395 | 395 | 2,370 |
| 46A. Improvements to Existing Recreation Facilities-CD3-FY21 | | | | | | | |
| See description under line item 46. | 395 CT | | | | | | 395 CT |
| | 395 | | | | | | 395 |
| 46B. Improvements to Existing Recreation Facilities-CD3-FY20 | | | | | | | |
| See description under line item 46. | 790 CT | | | | | | 790 CT |
| | 790 | | | | | | 790 |
| 46C. Improvements to Existing Recreation Facilities-CD3-FY19 | | | | | | | |
| See description under line item 46. | 790 CT | | | | | | 790 CT |
| | 790 | | | | | | 790 |
| 46D. Improvements to Existing Recreation Facilities-CD3-FY18 | | | | | | | |
| See description under line item 46. | 480 CT | | | | | | 480 CT |
| | 480 | | | | | | 480 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|---|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| 46E. Improvements to Existing Recreation Facilities-CD3-FY17 | | | | | | | |
| See description under line item 46. | 371 CT | | | | | | 371 CT |
| | 371 | | | | | | 371 |
| 46F. Improvements to Existing Recreation Facilities-CD3-FY16 | | | | | | | |
| See description under line item 46. | 258 CT | | | | | | 258 CT |
| | 258 | | | | | | 258 |
| 46G. Improvements to Existing Recreation Facilities-CD3-FY15 | | | | | | | |
| See description under line item 46. | 478 CT | | | | | | 478 CT |
| | 478 | | | | | | 478 |
| 46H. Improvements to Existing Recreation Facilities-CD3-FY14 | | | | | | | |
| See description under line item 46. | 14 CT | | | | | | 14 CT |
| | 14 | | | | | | 14 |
| 46I. Improvements to Existing Recreation Facilities-CD3-FY13 | | | | | | | |
| See description under line item 46. | 56 CT | | | | | | 56 CT |
| | 56 | | | | | | 56 |
| 46J. Improvements to Existing Recreation Facilities-CD3-FY11 | | | | | | | |
| See description under line item 46. | 119 CT | | | | | | 119 CT |
| | 119 | | | | | | 119 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|---|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| 46K. Improvements to Existing Recreation Facilities-CD3-FY10 | | | | | | | |
| See description under line item 46. | 277 CT | | | | | | 277 CT |
| | 277 | | | | | | 277 |
| 46L. Improvements to Existing Recreation Facilities-CD3-FY09 | | | | | | | |
| See description under line item 46. | 39 CT | | | | | | 39 CT |
| | 39 | | | | | | 39 |
| 46M. Improvements to Existing Recreation Facilities-CD3-FY08 | | | | | | | |
| See description under line item 46. | 404 CT | | | | | | 404 CT |
| | 404 | | | | | | 404 |
| 46N. Improvements to Existing Recreation Facilities-CD3-FY07 | | | | | | | |
| See description under line item 46. | 21 CT | | | | | | 21 CT |
| | 21 | | | | | | 21 |
| 46O. Improvements to Existing Recreation Facilities-CD3-FY06 | | | | | | | |
| See description under line item 46. | 10 CT | | | | | | 10 CT |
| | 10 | | | | | | 10 |
| 46P. Improvements to Existing Recreation Facilities-CD3-FY04 | | | | | | | |
| See description under line item 46. | 18 CT | | | | | | 18 CT |
| | 18 | | | | | | 18 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|------------|------------|------------|------------|------------|------------|--------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 47 Improvements to Existing Recreation Facilities-CD4 | | | | | | | |
| 1 Improvements to Existing Recreation Facilities-CD4 Renovate existing recreation facilities in the Department of Parks and Recreation. | 395 CN | 395CN | 395 CN | 395 CN | 395 CN | 395 CN | 2,370 CN |
| | 395 | 395 | 395 | 395 | 395 | 395 | 2,370 |
| 47A. Improvements to Existing Recreation Facilities-CD4-FY21 See description under line item 47. | 395 CT | | | | | | 395 CT |
| | 395 | | | | | | 395 |
| 47B. Improvements to Existing Recreation Facilities-CD4-FY20 See description under line item 47. | 650 CT | | | | | | 650 CT |
| | 650 | | | | | | 650 |
| 47C. Improvements to Existing Recreation Facilities-CD4-FY19 See description under line item 47. | 169 CT | | | | | | 169 CT |
| | 169 | | | | | | 169 |
| 47D. Improvements to Existing Recreation Facilities-CD4-FY18 See description under line item 47. | 121 CT | | | | | | 121 CT |
| | 121 | | | | | | 121 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 47E. Improvements to Existing Recreation Facilities-CD4-FY17 See description under line item 47. | 178 CT | | | | | | 178 CT |
| | 178 | | | | | | 178 |
| 47F. Improvements to Existing Recreation Facilities-CD4-FY16 See description under line item 47. | 179 CT | | | | | | 179 CT |
| | 179 | | | | | | 179 |
| 47G. Improvements to Existing Recreation Facilities-CD4-FY15 See description under line item 47. | 107 CT | | | | | | 107 CT |
| | 107 | | | | | | 107 |
| 47H. Improvements to Existing Recreation Facilities-CD4-FY14 See description under line item 47. | 261 CT | | | | | | 261 CT |
| | 261 | | | | | | 261 |
| 47I. Improvements to Existing Recreation Facilities-CD4-FY13 See description under line item 47. | 106 CT | | | | | | 106 CT |
| | 106 | | | | | | 106 |
| 47J. Improvements to Existing Recreation Facilities-CD4-FY12 See description under line item 47. | 6 CT | | | | | | 6 CT |
| | 6 | | | | | | 6 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 47K. Improvements to Existing Recreation Facilities-CD4-FY11 | | | | | | | |
| See description under line item 47. | 82 CT | | | | | | 82 CT |
| | 82 | | | | | | 82 |
| 47L. Improvements to Existing Recreation Facilities-CD4-FY10 | | | | | | | |
| See description under line item 47. | 50 CT | | | | | | 50 CT |
| | 50 | | | | | | 50 |
| 47M. Improvements to Existing Recreation Facilities-CD4-FY09 | | | | | | | |
| See description under line item 47. | 2 CT | | | | | | 2 CT |
| | 2 | | | | | | 2 |
| 47N. Improvements to Existing Recreation Facilities-CD4-FY08 | | | | | | | |
| See description under line item 47. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 48 Improvements to Existing Recreation Facilities-CD5 | | | | | | | |
| 1 Improvements to Existing Recreation Facilities-CD5 Renovate existing recreation facilities in the Department of Parks and Recreation. | 395 CN | 395CN | 395 CN | 395 CN | 395 CN | 395 CN | 2,370 CN |
| | 395 | 395 | 395 | 395 | 395 | 395 | 2,370 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 48A. Improvements to Existing Recreation Facilities-CD5-FY21 | | | | | | | |
| See description under line item 48. | 395 CT | | | | | | 395 CT |
| | 395 | | | | | | 395 |
| 48B. Improvements to Existing Recreation Facilities-CD5-FY20 | | | | | | | |
| See description under line item 48. | 790 CT | | | | | | 790 CT |
| | 790 | | | | | | 790 |
| 48C. Improvements to Existing Recreation Facilities-CD5-FY19 | | | | | | | |
| See description under line item 48. | 790 CT | | | | | | 790 CT |
| | 790 | | | | | | 790 |
| 48D. Improvements to Existing Recreation Facilities-CD5-FY18 | | | | | | | |
| See description under line item 48. | 283 CT | | | | | | 283 CT |
| | 283 | | | | | | 283 |
| 48E. Improvements to Existing Recreation Facilities-CD5-FY17 | | | | | | | |
| See description under line item 48. | 53 CT | | | | | | 53 CT |
| | 53 | | | | | | 53 |
| 48F. Improvements to Existing Recreation Facilities-CD5-FY16 | | | | | | | |
| See description under line item 48. | 387 CT | | | | | | 387 CT |
| | 387 | | | | | | 387 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 48G. Improvements to Existing Recreation Facilities-CD5-FY15 | | | | | | | |
| See description under line item 48. | 165 CT | | | | | | 165 CT |
| | 165 | | | | | | 165 |
| 48H. Improvements to Existing Recreation Facilities-CD5-FY14 | | | | | | | |
| See description under line item 48. | 26 CT | | | | | | 26 CT |
| | 26 | | | | | | 26 |
| 48I. Improvements to Existing Recreation Facilities-CD5-FY13 | | | | | | | |
| See description under line item 48. | 4 CT | | | | | | 4 CT |
| | 4 | | | | | | 4 |
| 48J. Improvements to Existing Recreation Facilities-CD5-FY12 | | | | | | | |
| See description under line item 48. | 362 CT | | | | | | 362 CT |
| | 362 | | | | | | 362 |
| 48K. Improvements to Existing Recreation Facilities-CD5-FY11 | | | | | | | |
| See description under line item 48. | 87 CT | | | | | | 87 CT |
| | 87 | | | | | | 87 |
| 48L. Improvements to Existing Recreation Facilities-CD5-FY10 | | | | | | | |
| See description under line item 48. | 169 CT | | | | | | 169 CT |
| | 169 | | | | | | 169 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 48M. Improvements to Existing Recreation Facilities-CD5-FY09 | | | | | | | |
| See description under line item 48. | 67 CT | | | | | | 67 CT |
| | 67 | | | | | | 67 |
| 48N. Improvements to Existing Recreation Facilities-CD5-FY08 | | | | | | | |
| See description under line item 48. | 3 CT | | | | | | 3 CT |
| | 3 | | | | | | 3 |
| 48O. Improvements to Existing Recreation Facilities-CD5-FY07 | | | | | | | |
| See description under line item 48. | 127 CT | | | | | | 127 CT |
| | 127 | | | | | | 127 |
| 48P. Improvements to Existing Recreation Facilities-CD5-FY06 | | | | | | | |
| See description under line item 48. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 48Q. Improvements to Existing Recreation Facilities-CD5-FY02 | | | | | | | |
| See description under line item 48. | 4 CT | | | | | | 4 CT |
| | 4 | | | | | | 4 |
| 48R. Improvements to Existing Recreation Facilities-CD5-FY01 | | | | | | | |
| See description under line item 48. | 36 CT | | | | | | 36 CT |
| | 36 | | | | | | 36 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 48S. Improvements to Existing Recreation Facilities-CD5-FY00 | | | | | | | |
| See description under line item 48. | 74 CT | | | | | | 74 CT |
| | 74 | | | | | | 74 |
| 49 Improvements to Existing Recreation Facilities-CD6 | | | | | | | |
| 1 Improvements to Existing Recreation Facilities-CD6 | | | | | | | |
| Renovate existing recreation facilities in the Department of Parks and Recreation. | 395 CN | 395CN | 395 CN | 395 CN | 395 CN | 395 CN | 2,370 CN |
| | 395 | 395 | 395 | 395 | 395 | 395 | 2,370 |
| 49A. Improvements to Existing Recreation Facilities-CD6-FY21 | | | | | | | |
| See description under line item 49. | 395 CT | | | | | | 395 CT |
| | 395 | | | | | | 395 |
| 49B. Improvements to Existing Recreation Facilities-CD6-FY20 | | | | | | | |
| See description under line item 49. | 703 CT | | | | | | 703 CT |
| | 703 | | | | | | 703 |
| 49C. Improvements to Existing Recreation Facilities-CD6-FY19 | | | | | | | |
| See description under line item 49. | 173 CT | | | | | | 173 CT |
| | 173 | | | | | | 173 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 49D. Improvements to Existing Recreation Facilities-CD6-FY18 | | | | | | | |
| See description under line item 49. | 132 CT | | | | | | 132 CT |
| | 132 | | | | | | 132 |
| 49E. Improvements to Existing Recreation Facilities-CD6-FY17 | | | | | | | |
| See description under line item 49. | 20 CT | | | | | | 20 CT |
| | 20 | | | | | | 20 |
| 49F. Improvements to Existing Recreation Facilities-CD6-FY16 | | | | | | | |
| See description under line item 49. | 189 CT | | | | | | 189 CT |
| | 189 | | | | | | 189 |
| 49G. Improvements to Existing Recreation Facilities-CD6-FY15 | | | | | | | |
| See description under line item 49. | 190 CT | | | | | | 190 CT |
| | 190 | | | | | | 190 |
| 49H. Improvements to Existing Recreation Facilities-CD6-FY14 | | | | | | | |
| See description under line item 49. | 2 CT | | | | | | 2 CT |
| | 2 | | | | | | 2 |
| 49I. Improvements to Existing Recreation Facilities-CD6-FY13 | | | | | | | |
| See description under line item 49. | 82 CT | | | | | | 82 CT |
| | 82 | | | | | | 82 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 49J. Improvements to Existing Recreation Facilities-CD6-FY12 | | | | | | | |
| See description under line item 49. | 543 CT | | | | | | 543 CT |
| | 543 | | | | | | 543 |
| 49K. Improvements to Existing Recreation Facilities-CD6-FY11 | | | | | | | |
| See description under line item 49. | 59 CT | | | | | | 59 CT |
| | 59 | | | | | | 59 |
| 49L. Improvements to Existing Recreation Facilities-CD6-FY07 | | | | | | | |
| See description under line item 49. | 6 CT | | | | | | 6 CT |
| | 6 | | | | | | 6 |
| 49M. Improvements to Existing Recreation Facilities-CD6-FY06 | | | | | | | |
| See description under line item 49. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 49N. Improvements to Existing Recreation Facilities-CD6-FY00 | | | | | | | |
| See description under line item 49. | 96 CT | | | | | | 96 CT |
| | 96 | | | | | | 96 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 50 Improvements to Existing Recreation Facilities-CD7 | | | | | | | |
| 1 Improvements to Existing Recreation Facilities-CD7 | | | | | | | |
| Renovate existing recreation facilities in the Department of Parks and Recreation. | 395 CN | 395CN | 395 CN | 395 CN | 395 CN | 395 CN | 2,370 CN |
| | 395 | 395 | 395 | 395 | 395 | 395 | 2,370 |
| 50A. Improvements to Existing Recreation Facilities-CD7-FY21 | | | | | | | |
| See description under line item 50. | 395 CT | | | | | | 395 CT |
| | 395 | | | | | | 395 |
| 50B. Improvements to Existing Recreation Facilities-CD7-FY20 | | | | | | | |
| See description under line item 50. | 619 CT | | | | | | 619 CT |
| | 619 | | | | | | 619 |
| 50C. Improvements to Existing Recreation Facilities-CD7-FY19 | | | | | | | |
| See description under line item 50. | 457 CT | | | | | | 457 CT |
| | 457 | | | | | | 457 |
| 50D. Improvements to Existing Recreation Facilities-CD7-FY18 | | | | | | | |
| See description under line item 50. | 3 CT | | | | | | 3 CT |
| | 3 | | | | | | 3 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|---|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| 50E. Improvements to Existing Recreation Facilities-CD7-FY17 | | | | | | | |
| See description under line item 50. | 511 CT | | | | | | 511 CT |
| | 511 | | | | | | 511 |
| 50F. Improvements to Existing Recreation Facilities-CD7-FY16 | | | | | | | |
| See description under line item 50. | 228 CT | | | | | | 228 CT |
| | 228 | | | | | | 228 |
| 50G. Improvements to Existing Recreation Facilities-CD7-FY15 | | | | | | | |
| See description under line item 50. | 13 CT | | | | | | 13 CT |
| | 13 | | | | | | 13 |
| 50H. Improvements to Existing Recreation Facilities-CD7-FY14 | | | | | | | |
| See description under line item 50. | 32 CT | | | | | | 32 CT |
| | 32 | | | | | | 32 |
| 50I. Improvements to Existing Recreation Facilities-CD7-FY13 | | | | | | | |
| See description under line item 50. | 30 CT | | | | | | 30 CT |
| | 30 | | | | | | 30 |
| 50J. Improvements to Existing Recreation Facilities-CD7-FY12 | | | | | | | |
| See description under line item 50. | 16 CT | | | | | | 16 CT |
| | 16 | | | | | | 16 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|---|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| 50K. Improvements to Existing Recreation Facilities-CD7-FY11 | | | | | | | |
| See description under line item 50. | 114 CT | | | | | | 114 CT |
| | 114 | | | | | | 114 |
| 50L. Improvements to Existing Recreation Facilities-CD7-FY10 | | | | | | | |
| See description under line item 50. | 11 CT | | | | | | 11 CT |
| | 11 | | | | | | 11 |
| 50M. Improvements to Existing Recreation Facilities-CD7-FY09 | | | | | | | |
| See description under line item 50. | 64 CT | | | | | | 64 CT |
| | 64 | | | | | | 64 |
| 50N. Improvements to Existing Recreation Facilities-CD7-FY08 | | | | | | | |
| See description under line item 50. | 61 CT | | | | | | 61 CT |
| | 61 | | | | | | 61 |
| 50O. Improvements to Existing Recreation Facilities-CD7-FY06 | | | | | | | |
| See description under line item 50. | 42 CT | | | | | | 42 CT |
| | 42 | | | | | | 42 |
| 50P. Improvements to Existing Recreation Facilities-CD7-FY05 | | | | | | | |
| See description under line item 50. | 15 CT | | | | | | 15 CT |
| | 15 | | | | | | 15 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 50Q. Improvements to Existing Recreation Facilities-CD7-FY03 | | | | | | | |
| See description under line item 50. | 3 CT | | | | | | 3 CT |
| | 3 | | | | | | 3 |
| 51 Improvements to Existing Recreation Facilities-CD8 | | | | | | | |
| 1 Improvements to Existing Recreation Facilities-CD8 | | | | | | | |
| Renovate existing recreation facilities in the Department of Parks and Recreation. | 395 CN | 395CN | 395 CN | 395 CN | 395 CN | 395 CN | 2,370 CN |
| | 395 | 395 | 395 | 395 | 395 | 395 | 2,370 |
| 51A. Improvements to Existing Recreation Facilities-CD8-FY21 | | | | | | | |
| See description under line item 51. | 395 CT | | | | | | 395 CT |
| | 395 | | | | | | 395 |
| 51B. Improvements to Existing Recreation Facilities-CD8-FY20 | | | | | | | |
| See description under line item 51. | 790 CT | | | | | | 790 CT |
| | 790 | | | | | | 790 |
| 51C. Improvements to Existing Recreation Facilities-CD8-FY19 | | | | | | | |
| See description under line item 51. | 41 CT | | | | | | 41 CT |
| | 41 | | | | | | 41 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 51D. Improvements to Existing Recreation Facilities-CD8-FY18 | | | | | | | |
| See description under line item 51. | 576 CT | | | | | | 576 CT |
| | 576 | | | | | | 576 |
| 51E. Improvements to Existing Recreation Facilities-CD8-FY17 | | | | | | | |
| See description under line item 51. | 651 CT | | | | | | 651 CT |
| | 651 | | | | | | 651 |
| 51F. Improvements to Existing Recreation Facilities-CD8-FY16 | | | | | | | |
| See description under line item 51. | 343 CT | | | | | | 343 CT |
| | 343 | | | | | | 343 |
| 51G. Improvements to Existing Recreation Facilities-CD8-FY15 | | | | | | | |
| See description under line item 51. | 52 CT | | | | | | 52 CT |
| | 52 | | | | | | 52 |
| 51H. Improvements to Existing Recreation Facilities-CD8-FY14 | | | | | | | |
| See description under line item 51. | 21 CT | | | | | | 21 CT |
| | 21 | | | | | | 21 |
| 51I. Improvements to Existing Recreation Facilities-CD8-FY13 | | | | | | | |
| See description under line item 51. | 211 CT | | | | | | 211 CT |
| | 211 | | | | | | 211 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|---|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| 51J. Improvements to Existing Recreation Facilities-CD8-FY11 | | | | | | | |
| See description under line item 51. | 51 CT | | | | | | 51 CT |
| | 51 | | | | | | 51 |
| 51K. Improvements to Existing Recreation Facilities-CD8-FY09 | | | | | | | |
| See description under line item 51. | 30 CT | | | | | | 30 CT |
| | 30 | | | | | | 30 |
| 51L. Improvements to Existing Recreation Facilities-CD8-FY08 | | | | | | | |
| See description under line item 51. | 363 CT | | | | | | 363 CT |
| | 363 | | | | | | 363 |
| 51M. Improvements to Existing Recreation Facilities-CD8-FY07 | | | | | | | |
| See description under line item 51. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 51N. Improvements to Existing Recreation Facilities-CD8-FY05 | | | | | | | |
| See description under line item 51. | 68 CT | | | | | | 68 CT |
| | 68 | | | | | | 68 |
| 51O. Improvements to Existing Recreation Facilities-CD8-FY04 | | | | | | | |
| See description under line item 51. | 64 CT | | | | | | 64 CT |
| | 64 | | | | | | 64 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|---|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| 51P. Improvements to Existing Recreation Facilities-CD8-FY03 | | | | | | | |
| See description under line item 51. | 33 CT | | | | | | 33 CT |
| | 33 | | | | | | 33 |
| 51Q. Improvements to Existing Recreation Facilities-CD8-FY02 | | | | | | | |
| See description under line item 51. | 25 CT | | | | | | 25 CT |
| | 25 | | | | | | 25 |
| 51R. Improvements to Existing Recreation Facilities-CD8-FY01 | | | | | | | |
| See description under line item 51. | 6 CT | | | | | | 6 CT |
| | 6 | | | | | | 6 |
| 52 Improvements to Existing Recreation Facilities-CD9 | | | | | | | |
| 1 Improvements to Existing Recreation Facilities-CD9 Renovate existing recreation facilities in the Department of Parks and Recreation. | 395 CN | 395CN | 395 CN | 395 CN | 395 CN | 395 CN | 2,370 CN |
| | 395 | 395 | 395 | 395 | 395 | 395 | 2,370 |
| 52A. Improvements to Existing Recreation Facilities-CD9-FY21 | | | | | | | |
| See description under line item 52. | 395 CT | | | | | | 395 CT |
| | 395 | | | | | | 395 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|---|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| 52B. Improvements to Existing Recreation Facilities-CD9-FY20 | | | | | | | |
| See description under line item 52. | 790 CT | | | | | | 790 CT |
| | 790 | | | | | | 790 |
| 52C. Improvements to Existing Recreation Facilities-CD9-FY19 | | | | | | | |
| See description under line item 52. | 790 CT | | | | | | 790 CT |
| | 790 | | | | | | 790 |
| 52D. Improvements to Existing Recreation Facilities-CD9-FY18 | | | | | | | |
| See description under line item 52. | 790 CT | | | | | | 790 CT |
| | 790 | | | | | | 790 |
| 52E. Improvements to Existing Recreation Facilities-CD9-FY17 | | | | | | | |
| See description under line item 52. | 794 CT | | | | | | 794 CT |
| | 794 | | | | | | 794 |
| 52F. Improvements to Existing Recreation Facilities-CD9-FY16 | | | | | | | |
| See description under line item 52. | 783 CT | | | | | | 783 CT |
| | 783 | | | | | | 783 |
| 52G. Improvements to Existing Recreation Facilities-CD9-FY15 | | | | | | | |
| See description under line item 52. | 383 CT | | | | | | 383 CT |
| | 383 | | | | | | 383 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|---|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| 52H. Improvements to Existing Recreation Facilities-CD9-FY14 | | | | | | | |
| See description under line item 52. | 86 CT | | | | | | 86 CT |
| | 86 | | | | | | 86 |
| 52I. Improvements to Existing Recreation Facilities-CD9-FY13 | | | | | | | |
| See description under line item 52. | 89 CT | | | | | | 89 CT |
| | 89 | | | | | | 89 |
| 52J. Improvements to Existing Recreation Facilities-CD9-FY11 | | | | | | | |
| See description under line item 52. | 57 CT | | | | | | 57 CT |
| | 57 | | | | | | 57 |
| 52K. Improvements to Existing Recreation Facilities-CD9-FY10 | | | | | | | |
| See description under line item 52. | 52 CT | | | | | | 52 CT |
| | 52 | | | | | | 52 |
| 52L. Improvements to Existing Recreation Facilities-CD9-FY09 | | | | | | | |
| See description under line item 52. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 52M. Improvements to Existing Recreation Facilities-CD9-FY05 | | | | | | | |
| See description under line item 52. | 46 CT | | | | | | 46 CT |
| | 46 | | | | | | 46 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 52N. Improvements to Existing Recreation Facilities-CD9-FY04 | | | | | | | |
| See description under line item 52. | 21 CT | | | | | | 21 CT |
| | 21 | | | | | | 21 |
| 53 Improvements to Existing Recreation Facilities-CD10 | | | | | | | |
| 1 Improvements to Existing Recreation Facilities-CD10 | | | | | | | |
| Renovate existing recreation facilities in the Department of Parks and Recreation. | 395 CN | 395CN | 395 CN | 395 CN | 395 CN | 395 CN | 2,370 CN |
| | 395 | 395 | 395 | 395 | 395 | 395 | 2,370 |
| 53A. Improvements to Existing Recreation Facilities-CD10-FY21 | | | | | | | |
| See description under line item 53. | 395 CT | | | | | | 395 CT |
| | 395 | | | | | | 395 |
| 53B. Improvements to Existing Recreation Facilities-CD10-FY20 | | | | | | | |
| See description under line item 53. | 39 CR | | | | | | 39 CR |
| | 791 CT | | | | | | 791 CT |
| | 830 | | | | | | 830 |
| 53C. Improvements to Existing Recreation Facilities-CD10-FY19 | | | | | | | |
| See description under line item 53. | 537 CT | | | | | | 537 CT |
| | 537 | | | | | | 537 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 53D. Improvements to Existing Recreation Facilities-CD10-FY18 | | | | | | | |
| See description under line item 53. | 377 CT | | | | | | 377 CT |
| | 377 | | | | | | 377 |
| 53E. Improvements to Existing Recreation Facilities-CD10-FY17 | | | | | | | |
| See description under line item 53. | 192 CT | | | | | | 192 CT |
| | 192 | | | | | | 192 |
| 53F. Improvements to Existing Recreation Facilities-CD10-FY16 | | | | | | | |
| See description under line item 53. | 477 CT | | | | | | 477 CT |
| | 477 | | | | | | 477 |
| 53G. Improvements to Existing Recreation Facilities-CD10-FY15 | | | | | | | |
| See description under line item 53. | 264 CT | | | | | | 264 CT |
| | 264 | | | | | | 264 |
| 53H. Improvements to Existing Recreation Facilities-CD10-FY14 | | | | | | | |
| See description under line item 53. | 138 CT | | | | | | 138 CT |
| | 138 | | | | | | 138 |
| 53I. Improvements to Existing Recreation Facilities-CD10-FY13 | | | | | | | |
| See description under line item 53. | 435 CT | | | | | | 435 CT |
| | 435 | | | | | | 435 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|--|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| 53J. Improvements to Existing Recreation Facilities-CD10-FY12 | | | | | | | |
| See description under line item 53. | 241 CT | | | | | | 241 CT |
| | 241 | | | | | | 241 |
| 53K. Improvements to Existing Recreation Facilities-CD10-FY11 | | | | | | | |
| See description under line item 53. | 783 CT | | | | | | 783 CT |
| | 783 | | | | | | 783 |
| 53L. Improvements to Existing Recreation Facilities-CD10-FY10 | | | | | | | |
| See description under line item 53. | 39 CT | | | | | | 39 CT |
| | 39 | | | | | | 39 |
| 53M. Improvements to Existing Recreation Facilities-CD10-FY09 | | | | | | | |
| See description under line item 53. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 53N. Improvements to Existing Recreation Facilities-CD10-FY04 | | | | | | | |
| See description under line item 53. | 83 CT | | | | | | 83 CT |
| | 83 | | | | | | 83 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|--|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| 54 Cultural Facilities Improvements | | | | | | | |
| 1 Improvements to the Mann Center for the Performing Arts Perform various improvement projects at the Mann Center. | 600 CA | | | | | | 600 CA |
| 2 Improvements to the Various Cultural Facilities Perform various improvement projects at cultural facilities throughout the city. | 500 CN | 100CN | | 100 CN | 100 CN | 100 CN | 900 CN |
| | 1,100 | 100 | | 100 | 100 | 100 | 1,500 |
| 54A. Cultural Facilities Improvements-FY20 | | | | | | | |
| See description under line item 54. | 600 CR | | | | | | 600 CR |
| | 100 CT | | | | | | 100 CT |
| | 700 | | | | | | 700 |
| 54B. Cultural Facilities Improvements-FY18 | | | | | | | |
| See description under line item 54. | 3,000 PT | | | | | | 3,000 PT |
| | 3,000 | | | | | | 3,000 |
| 54C. Cultural Facilities Improvements-FY14 | | | | | | | |
| See description under line item 54. | 16 CT | | | | | | 16 CT |
| | 3,200 PT | | | | | | 3,200 PT |
| | 3,216 | | | | | | 3,216 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|----------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| <hr/> | | | | | | | |
| 54D. Cultural Facilities Improvements-FY13 | | | | | | | |
| See description under line item 54. | 15 CT | | | | | | 15 CT |
| | 9,400 PT | | | | | | 9,400 PT |
| | | | | | | | |
| | 9,415 | | | | | | 9,415 |
| <hr/> | | | | | | | |
| 55A. Building Improvements-FY14 | | | | | | | |
| Design and construct building improvements. | 92 CT | | | | | | 92 CT |
| | 101 PT | | | | | | 101 PT |
| | | | | | | | |
| | 193 | | | | | | 193 |
| <hr/> | | | | | | | |
| 55B. Building Improvements-FY13 | | | | | | | |
| Design and construct building improvements. | 44 CT | | | | | | 44 CT |
| | 1,700 PT | | | | | | 1,700 PT |
| | 200 ST | | | | | | 200 ST |
| | | | | | | | |
| | 1,944 | | | | | | 1,944 |
| <hr/> | | | | | | | |
| 55C. Building Improvements-FY12 | | | | | | | |
| Design and construct building improvements. | 2 CT | | | | | | 2 CT |
| | 2 | | | | | | 2 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|----------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| <hr/> | | | | | | | |
| 56A. Parkland - Site Improvements-FY14 | | | | | | | |
| Design and construct parkland site improvements. | 58 CT | | | | | | 58 CT |
| | 2,422 PT | | | | | | 2,422 PT |
| | 440 ST | | | | | | 440 ST |
| | | | | | | | |
| | 2,920 | | | | | | 2,920 |
| <hr/> | | | | | | | |
| 56B. Parkland - Site Improvements-FY13 | | | | | | | |
| Design and construct parkland site improvements. | 3 CT | | | | | | 3 CT |
| | 165 PT | | | | | | 165 PT |
| | 165 ST | | | | | | 165 ST |
| | | | | | | | |
| | 333 | | | | | | 333 |
| <hr/> | | | | | | | |
| 56C. Parkland - Site Improvements-FY11 | | | | | | | |
| Design and construct parkland site improvements. | 500 ST | | | | | | 500 ST |
| | | | | | | | |
| | 500 | | | | | | 500 |
| <hr/> | | | | | | | |
| 56D. Parkland - Site Improvements-FY10 | | | | | | | |
| Design and construct parkland site improvements. | 83 CT | | | | | | 83 CT |
| | 1,786 FT | | | | | | 1,786 FT |
| | 3,800 PT | | | | | | 3,800 PT |
| | 1,450 ST | | | | | | 1,450 ST |
| | | | | | | | |
| | 7,119 | | | | | | 7,119 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|--|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| 56E. Parkland - Site Improvements-FY09 | | | | | | | |
| Design and construct parkland site improvements. | 55 CT | | | | | | 55 CT |
| | 375 FT | | | | | | 375 FT |
| | 3,196 ST | | | | | | 3,196 ST |
| | 885 TT | | | | | | 885 TT |
| | 4,511 | | | | | | 4,511 |
| 56F. Parkland - Site Improvements-FY08 | | | | | | | |
| Design and construct parkland site improvements. | 15 ST | | | | | | 15 ST |
| | 15 | | | | | | 15 |
| 57A. Roadways, Footways, and Parking-FY14 | | | | | | | |
| Design and construct improvements to roadways, footways and parking. | 56 CT | | | | | | 56 CT |
| | 1,200 ST | | | | | | 1,200 ST |
| | 1,256 | | | | | | 1,256 |
| 57B. Roadways, Footways, and Parking-FY13 | | | | | | | |
| Design and construct improvements to roadways, footways and parking. | 9 CT | | | | | | 9 CT |
| | 400 PT | | | | | | 400 PT |
| | 518 ST | | | | | | 518 ST |
| | 927 | | | | | | 927 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|--|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| 57C. Roadways, Footways, and Parking-FY11 | | | | | | | |
| Design and construct improvements to roadways, footways and parking. | 1,000 FT | | | | | | 1,000 FT |
| | 700 ST | | | | | | 700 ST |
| | 1,700 | | | | | | 1,700 |
| 58A. Improvements to Existing Recreation Facilities - Infrastructure-FY13 | | | | | | | |
| Design and construct infrastructure site improvements. | 15 CT | | | | | | 15 CT |
| | 15 | | | | | | 15 |
| 58B. Improvements to Existing Recreation Facilities - Infrastructure-FY12 | | | | | | | |
| Design and construct infrastructure site improvements. | 478 CT | | | | | | 478 CT |
| | 478 | | | | | | 478 |
| 58C. Improvements to Existing Recreation Facilities - Infrastructure-FY11 | | | | | | | |
| Design and construct infrastructure site improvements. | 16 CT | | | | | | 16 CT |
| | 16 | | | | | | 16 |
| 59A. Grant Funded Recreation Improvements-FY14 | | | | | | | |
| Grant matching funds supporting design and construct site improvements. | 3 CT | | | | | | 3 CT |
| | 351 ST | | | | | | 351 ST |
| | 354 | | | | | | 354 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|-----------|-----------|-----------|-----------|-----------|-----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 59B. Grant Funded Recreation Improvements-FY13 | | | | | | | |
| Grant matching funds supporting design and construct site improvements. | 901 ST | | | | | | 901 ST |
| | 901 | | | | | | 901 |
| 59C. Grant Funded Recreation Improvements-FY12 | | | | | | | |
| Grant matching funds supporting design and construct site improvements. | 529 ST | | | | | | 529 ST |
| | 529 | | | | | | 529 |
| 59D. Grant Funded Recreation Improvements-FY11 | | | | | | | |
| Grant matching funds supporting design and construct site improvements. | 1,100 PT | | | | | | 1,100 PT |
| | 1,231 ST | | | | | | 1,231 ST |
| | 2,331 | | | | | | 2,331 |
| Totals - PARKS AND RECREATION | | | | | | | |
| | 1,484 CA | | | | | | 1,484 CA |
| | 25,450 CN | 25,115 CN | 28,700 CN | 21,000 CN | 20,400 CN | 11,400 CN | 132,065 CN |
| | 18,304 CR | | | | | | 18,304 CR |
| | 69,474 CT | | | | | | 69,474 CT |
| | 4,000 FB | 5,000 FB | 5,000 FB | 3,000 FB | 2,000 FB | 1,000 FB | 20,000 FB |
| | 20,847 FT | | | | | | 20,847 FT |
| | 2,200 PB | 1,700 PB | 1,700 PB | 1,700 PB | 1,700 PB | 100 PB | 9,100 PB |
| | 44,789 PT | | | | | | 44,789 PT |
| | 3,750 SB | 4,000 SB | 4,000 SB | 3,000 SB | 3,000 SB | | 17,750 SB |
| | 26,053 ST | | | | | | 26,053 ST |
| | 885 TT | | | | | | 885 TT |
| | 217,236 | 35,815 | 39,400 | 28,700 | 27,100 | 12,500 | 360,751 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| TOTALS - PARKS AND RECREATION | | | | | | | |
| | 1,484 CA | | | | | | 1,484 CA |
| | 25,450 CN | 25,115 CN | 28,700 CN | 21,000 CN | 20,400 CN | 11,400 CN | 132,065 CN |
| | 18,304 CR | | | | | | 18,304 CR |
| | 69,474 CT | | | | | | 69,474 CT |
| | 4,000 FB | 5,000 FB | 5,000 FB | 3,000 FB | 2,000 FB | 1,000 FB | 20,000 FB |
| | 20,847 FT | | | | | | 20,847 FT |
| | 2,200 PB | 1,700 PB | 1,700 PB | 1,700 PB | 1,700 PB | 100 PB | 9,100 PB |
| | 44,789 PT | | | | | | 44,789 PT |
| | 3,750 SB | 4,000 SB | 4,000 SB | 3,000 SB | 3,000 SB | | 17,750 SB |
| | 26,053 ST | | | | | | 26,053 ST |
| | 885 TT | | | | | | 885 TT |
| | 217,236 | 35,815 | 39,400 | 28,700 | 27,100 | 12,500 | 360,751 |



POLICE



▲ **Mission:** The mission of the Philadelphia Police Department (PPD) is to make Philadelphia one of the safest cities in the country. PPD partners with communities across the city to fight crime, the fear of crime, and terrorism; enforce laws while safeguarding people's constitutional rights; provide quality service to all Philadelphia residents and visitors; and recruit, train, and develop an exceptional team of employees. More information can be found at:

www.phila.gov/departments/philadelphia-police-department/



Capital Budget Trends: The average annual amount of capital dollars budgeted for Police facilities in FY16 through FY21 was approximately \$14.1 million. In the FY21, Police received \$21.3 million in CN appropriations, primarily for the new Police Headquarters at 400 North Broad Street.



CAPITAL BUDGET PROJECTS

During FY22-27, a total of \$18.1 million of City tax-supported funding is programmed for Police Department facilities. In FY22, the annual budget of \$1.2 million supports a prior City commitment to completing the 15th Police District renovation. Funding is programmed in FY22-27 for general improvements to district structures and systems to address needs identified in the Public Safety Facilities Master Plan (2018). Working with the Department of Public Property, the Police Department will continue to manage district renovation projects by combining multiple systems and infrastructure into holistic project scopes.



Adaptive reuse of a former bank office to create the new 2nd Police District, Rhawnhurst

POLICE

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|-----------|--------|----------|--------|----------|----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| POLICE | | | | | | | |
| <i>POLICE FACILITIES</i> | | | | | | | |
| 60 Police Facilities - Renovations | | | | | | | |
| 1 Exterior – General Building Construction Design and construct exterior renovations at various Police Facilities | 700 CN | 500CN | 1,500 CN | 500 CN | 3,550 CN | 1,500 CN | 8,250 CN |
| 2 Mechanical/Electrical/Plumbing Renovations Design and construct mechanical/electrical/plumbing renovations at various Police facilities. | 500 CN | 800CN | 2,000 CN | 500 CN | 3,550 CN | 1,500 CN | 8,850 CN |
| 3 Police Districts Security Improvements Perform facility security improvements. | | | 1,000 CN | | | | 1,000 CN |
| | 1,200 | 1,300 | 4,500 | 1,000 | 7,100 | 3,000 | 18,100 |
| 60A. Police Facilities - Renovations-FY21 | | | | | | | |
| See description under line item 60. | 21,250 CT | | | | | | 21,250 CT |
| | 21,250 | | | | | | 21,250 |
| 60B. Police Facilities - Renovations-FY20 | | | | | | | |
| See description under line item 60. | 470 CR | | | | | | 470 CR |
| | 16,785 CT | | | | | | 16,785 CT |
| | 5,000 TT | | | | | | 5,000 TT |
| | 22,255 | | | | | | 22,255 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|-----------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 60C. Police Facilities - Renovations-FY19 | | | | | | | |
| See description under line item 60. | 12,016 CT | | | | | | 12,016 CT |
| | 12,016 | | | | | | 12,016 |
| 60D. Police Facilities - Renovations-FY17 | | | | | | | |
| See description under line item 60. | 111 CT | | | | | | 111 CT |
| | 111 | | | | | | 111 |
| 60E. Police Facilities - Renovations-FY16 | | | | | | | |
| See description under line item 60. | 147 CT | | | | | | 147 CT |
| | 147 | | | | | | 147 |
| 60F. Police Facilities - Renovations-FY14 | | | | | | | |
| See description under line item 60. | 1,703 A | | | | | | 1,703 A |
| | 3 CT | | | | | | 3 CT |
| | 1,706 | | | | | | 1,706 |
| 60G. Police Facilities - Renovations-FY12 | | | | | | | |
| See description under line item 60. | 36 CT | | | | | | 36 CT |
| | 36 | | | | | | 36 |
| 60H. Police Facilities - Renovations-FY08 | | | | | | | |
| See description under line item 60. | 928 A | | | | | | 928 A |
| | 928 | | | | | | 928 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|--|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| <i>Totals - POLICE FACILITIES</i> | | | | | | | |
| | 2,631 A | | | | | | 2,631 A |
| | 1,200 CN | 1,300 CN | 4,500 CN | 1,000 CN | 7,100 CN | 3,000 CN | 18,100 CN |
| | 470 CR | | | | | | 470 CR |
| | 50,348 CT | | | | | | 50,348 CT |
| | 5,000 TT | | | | | | 5,000 TT |
| | 59,649 | 1,300 | 4,500 | 1,000 | 7,100 | 3,000 | 76,549 |
| TOTALS - POLICE | | | | | | | |
| | 2,631 A | | | | | | 2,631 A |
| | 1,200 CN | 1,300 CN | 4,500 CN | 1,000 CN | 7,100 CN | 3,000 CN | 18,100 CN |
| | 470 CR | | | | | | 470 CR |
| | 50,348 CT | | | | | | 50,348 CT |
| | 5,000 TT | | | | | | 5,000 TT |
| | 59,649 | 1,300 | 4,500 | 1,000 | 7,100 | 3,000 | 76,549 |



PRISONS

▲ **Mission:** The Philadelphia Department of Prisons (PDP) provides a secure correctional environment to detain people accused or convicted of illegal acts and prepares them for re-entry into society in a clean, lawful, humane, and safe environment. PDP offers job training, educational services, parenting classes, substance abuse services, medical services, behavioral health therapy, and counseling, individual and group therapy.

Facilities under the management of the PDP are concentrated along State Road adjoining Pennypack Creek in Northeast Philadelphia. These include: Alternative and Special Detention Center (ASD); Curran-Fromhold Correctional Facility (CFCF); Detention Center (DC); Philadelphia Industrial Correctional Center (PICC), and; Riverside Correctional Facility (RCF). More information can be found at:

www.phila.gov/departments/philadelphia-department-of-prisons/



Capital Budget Trends: Annual Capital Budgets for correctional facilities averaged \$2.06 million of City, tax-supported funds in FY16-FY21.



CAPITAL BUDGET PROJECTS

The Capital Program for FY22-27 calls for a total of \$22.6 million in new City, tax-supported investment. Funds in FY22 will support the completion of the PICC lock replacement project while ongoing feasibility analysis will determine the next large renovation project on the prisons campus. Funds are provided throughout the Capital Program for general improvements to emergency power systems, security systems, video surveillance, fire alarms, mechanical, electrical, and plumbing systems, and roofs.



Recent repaving of the main parking lot at the PDP campus on State Road, Holmesburg

PRISONS

CORRECTIONAL INSTITUTIONS - CAPITAL

61 Prison System - Renovations

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 1 PICC Max Side Locks Replace cell door locks on the Max side of PICC Facility | 1,100 | CN | | | | | 1,100 |
| 2 Prisons Facilities Infrastructure Improvements Design and construct building system improvements at Detention Center, Philadelphia Industrial Correctional Center, Curran-Fromhold Correctional Facility and Riverside Correctional Facility Renovation | | 2,000 | CN | 4,500 | CN | 5,000 | CN |
| | 1,100 | 2,000 | 4,500 | 5,000 | 5,000 | 5,000 | 22,600 |
| 61A. Prison System - Renovations-FY21 See description under line item 61. | 650 | CT | | | | | 650 |
| | 650 | | | | | | 650 |
| 61B. Prison System - Renovations-FY20 See description under line item 61. | 8,872 | CR | | | | | 8,872 |
| | 58 | CT | | | | | 58 |
| | 8,930 | | | | | | 8,930 |

| 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

61C. Prison System - Renovations-FY18

| | | | | | | | |
|-------------------------------------|-----|----|--|--|--|--|-----|
| See description under line item 61. | 293 | CT | | | | | 293 |
| | 293 | | | | | | 293 |

61D. Prison System - Renovations-FY17

| | | | | | | | |
|-------------------------------------|-------|----|--|--|--|--|-------|
| See description under line item 61. | 2,045 | CT | | | | | 2,045 |
| | 2,045 | | | | | | 2,045 |

61E. Prison System - Renovations-FY16

| | | | | | | | |
|-------------------------------------|-------|----|--|--|--|--|-------|
| See description under line item 61. | 45 | CT | | | | | 45 |
| | 3,700 | TT | | | | | 3,700 |
| | 3,745 | | | | | | 3,745 |

Totals - CORRECTIONAL INSTITUTIONS - CAPITAL

| | | | | | | | | | | | | | |
|--------|----|-------|----|-------|----|-------|----|-------|----|-------|----|--------|----|
| 1,100 | CN | 2,000 | CN | 4,500 | CN | 5,000 | CN | 5,000 | CN | 5,000 | CN | 22,600 | CN |
| 8,872 | CR | | | | | | | | | | | 8,872 | CR |
| 3,091 | CT | | | | | | | | | | | 3,091 | CT |
| 3,700 | TT | | | | | | | | | | | 3,700 | TT |
| 16,763 | | 2,000 | | 4,500 | | 5,000 | | 5,000 | | 5,000 | | 38,263 | |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|------------------|----------|----------|----------|----------|----------|----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| TOTALS - PRISONS | | | | | | | |
| | 1,100 CN | 2,000 CN | 4,500 CN | 5,000 CN | 5,000 CN | 5,000 CN | 22,600 CN |
| | 8,872 CR | | | | | | 8,872 CR |
| | 3,091 CT | | | | | | 3,091 CT |
| | 3,700 TT | | | | | | 3,700 TT |
| | 16,763 | 2,000 | 4,500 | 5,000 | 5,000 | 5,000 | 38,263 |

▲ **Mission:** The Department of Public Property (DPP) responsibly serves the City's workforce and community by providing quality facilities and workspaces of which we are proud. More information can be found at:

www.phila.gov/departments/departments-of-public-property/

PUBLIC PROPERTY



Capital Budget Trends: The annual Capital Budgets for DPP have averaged \$12 million over the period FY16-FY21. In each of these years, a substantial amount of available capital funds was appropriated for the salaries of design and engineering staff who implement capital projects. Capital payroll was shifted to the Operating Budget in FY21 to follow good fiscal policy by not paying borrowing costs for staff salaries.

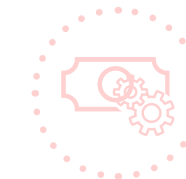


CAPITAL BUDGET PROJECTS

The FY22-27 Capital Program recommends a total investment under Public Property of \$46 million of City tax-supported funds. Funds under the Triplex Facilities Improvement Projects line in FY22-25 will support the infrastructure improvements at Paine Plaza. Funding is also included for ongoing DPP responsibilities for asbestos abatement and remediation in City facilities and the conservation of publicly-owned artwork.



New elevators at the Criminal Justice Center (CJC) in Center City



PUBLIC PROPERTY

BUILDINGS AND FACILITIES - OTHER

62 Citywide Asbestos Abatement & Environmental Remediation

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 1 Asbestos Abatement & Environmental Remediation Provide environmental abatement and air monitoring at facilities Citywide. | 500 CN | 500CN | 500 CN | 500 CN | 500 CN | 500 CN | 3,000 CN |
| | 500 | 500 | 500 | 500 | 500 | 500 | 3,000 |
| 62A. Citywide Asbestos Abatement & Environmental Remediation-FY21 See description under line item 62. | 500 CT | | | | | | 500 CT |
| | 500 | | | | | | 500 |
| 62B. Citywide Asbestos Abatement & Environmental Remediation-FY20 See description under line item 62. | 449 CT | | | | | | 449 CT |
| | 449 | | | | | | 449 |
| 62C. Citywide Asbestos Abatement & Environmental Remediation-FY19 See description under line item 62. | 220 CT | | | | | | 220 CT |
| | 220 | | | | | | 220 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|----------------------------|-------------------------|----------------------------|----------------------------|----------------------------|----------|------------------------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 1 City Improvements Fund critical renovations and other improvements to City owned facilities. | 5,500 CR | 500CR | 500 CR | 500 CR | 500 CR | 500 CR | 8,000 CR |
| 2 Triplex Facilities Improvements Projects Perform various improvement projects associated with the Criminal Justice Center, Municipal Services Building, and One Parkway Building. | 11,000 CN | 2,000CN | 1,450 CN | 3,000 CN | 3,000 CN | 3,000 CN | 23,450 CN |
| 3 City Hall Exterior Renovations Restore City Hall portals. | 1,000 PB 500 CN | 1,000PB | 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 2,000 PB 4,500 CN |
| 4 City Hall Improvements Perform various infrastructure improvements to City Hall. | 1,500 CN | 2,000CN | 1,350 CN | 3,000 CN | 3,000 CN | 3,000 CN | 13,850 CN |
| 5 Conservation of Art Assess and restore public artwork. | 200 CN 100 FB 100 PB | 200CN 100FB 100PB | 200 CN 100 FB 100 PB | 200 CN 100 FB 100 PB | 200 CN 100 FB 100 PB | 200 CN | 1,200 CN 500 FB 500 PB |
| | 19,900 | 5,900 | 4,700 | 7,900 | 7,900 | 7,700 | 54,000 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|-----------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| <hr/> | | | | | | | |
| 63A. Improvements to Municipal Facilities-FY21 | | | | | | | |
| See description under line item 63. | 500 CR | | | | | | 500 CR |
| | 10,200 CT | | | | | | 10,200 CT |
| | 100 FT | | | | | | 100 FT |
| | 1,100 PT | | | | | | 1,100 PT |
| | | | | | | | |
| | 11,900 | | | | | | 11,900 |
| <hr/> | | | | | | | |
| 63B. Improvements to Municipal Facilities-FY20 | | | | | | | |
| See description under line item 63. | 6,063 CR | | | | | | 6,063 CR |
| | 4,762 CT | | | | | | 4,762 CT |
| | 100 FT | | | | | | 100 FT |
| | 1,100 PT | | | | | | 1,100 PT |
| | 7,500 TT | | | | | | 7,500 TT |
| | | | | | | | |
| | 19,525 | | | | | | 19,525 |
| <hr/> | | | | | | | |
| 63C. Improvements to Municipal Facilities-FY19 | | | | | | | |
| See description under line item 63. | 1,440 CR | | | | | | 1,440 CR |
| | 600 FT | | | | | | 600 FT |
| | 1,100 PT | | | | | | 1,100 PT |
| | | | | | | | |
| | 3,140 | | | | | | 3,140 |
| <hr/> | | | | | | | |
| 63D. Improvements to Municipal Facilities-FY18 | | | | | | | |
| See description under line item 63. | 1,142 CT | | | | | | 1,142 CT |
| | 50 FT | | | | | | 50 FT |
| | 1,100 PT | | | | | | 1,100 PT |
| | | | | | | | |
| | 2,292 | | | | | | 2,292 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| <hr/> | | | | | | | |
| 63E. Improvements to Municipal Facilities-FY17 | | | | | | | |
| See description under line item 63. | 249 CT | | | | | | 249 CT |
| | | | | | | | |
| | 249 | | | | | | 249 |
| <hr/> | | | | | | | |
| 63F. Improvements to Municipal Facilities-FY14 | | | | | | | |
| See description under line item 63. | 31 CT | | | | | | 31 CT |
| | | | | | | | |
| | 31 | | | | | | 31 |
| <hr/> | | | | | | | |
| 63G. Improvements to Municipal Facilities-FY12 | | | | | | | |
| See description under line item 63. | 1 CT | | | | | | 1 CT |
| | | | | | | | |
| | 1 | | | | | | 1 |
| <hr/> | | | | | | | |
| 63H. Improvements to Municipal Facilities-FY11 | | | | | | | |
| See description under line item 63. | 9 CT | | | | | | 9 CT |
| | | | | | | | |
| | 9 | | | | | | 9 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|-----------|----------|----------|----------|----------|----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| <i>Totals - BUILDINGS AND FACILITIES - OTHER</i> | | | | | | | |
| | 13,700 CN | 4,700 CN | 4,500 CN | 7,700 CN | 7,700 CN | 7,700 CN | 46,000 CN |
| | 13,503 CR | 500 CR | 500 CR | 500 CR | 500 CR | 500 CR | 16,003 CR |
| | 17,563 CT | | | | | | 17,563 CT |
| | 100 FB | 100 FB | 100 FB | 100 FB | 100 FB | | 500 FB |
| | 850 FT | | | | | | 850 FT |
| | 1,100 PB | 1,100 PB | 100 PB | 100 PB | 100 PB | | 2,500 PB |
| | 4,400 PT | | | | | | 4,400 PT |
| | 7,500 TT | | | | | | 7,500 TT |
| | 58,716 | 6,400 | 5,200 | 8,400 | 8,400 | 8,200 | 95,316 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---------------------------------|-----------|----------|----------|----------|----------|----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| TOTALS - PUBLIC PROPERTY | | | | | | | |
| | 13,700 CN | 4,700 CN | 4,500 CN | 7,700 CN | 7,700 CN | 7,700 CN | 46,000 CN |
| | 13,503 CR | 500 CR | 500 CR | 500 CR | 500 CR | 500 CR | 16,003 CR |
| | 17,563 CT | | | | | | 17,563 CT |
| | 100 FB | 100 FB | 100 FB | 100 FB | 100 FB | | 500 FB |
| | 850 FT | | | | | | 850 FT |
| | 1,100 PB | 1,100 PB | 100 PB | 100 PB | 100 PB | | 2,500 PB |
| | 4,400 PT | | | | | | 4,400 PT |
| | 7,500 TT | | | | | | 7,500 TT |
| | 58,716 | 6,400 | 5,200 | 8,400 | 8,400 | 8,200 | 95,316 |



RECORDS

▲ **Mission:** The Department of Records (DOR) provides efficient and effective service to City agencies and the public in the management of City records in the following areas: recording and maintenance of all land title documents in Philadelphia, including the collection of local and state Real Estate Transfer Taxes and recording fees; management and operation of the City Records Storage Center, which contains the inactive physical business records of all City agencies; copying and form management services for City agencies in the City's Central Duplication facility, photographic services for City agencies by the City's official photographer; and public access to records, including financial disclosure forms, public safety reports, land records, City Archives, and City regulation public notices. More information can be found at:

www.phila.gov/departments/departments-of-records/



Capital Budget Trends: The average annual amount of capital dollars budgeted to the Department of Records in FY16 through FY21 was approximately \$1.4 million.



CAPITAL BUDGET PROJECTS

The Capital Budget for FY22 does not provide new funding for Records as DOR capital facilities' and equipment needs are covered with remaining carryforward (CT) appropriations.



New printer at the Central Duplicating Office of the Records Department.

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|-------------------------------------|--------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| RECORDS | | | | | | | |
| CAPITAL PROJECTS | | | | | | | |
| 64A. Records Improvements-FY20 | | | | | | | |
| See description under line item 64. | 248 CR | | | | | | 248 CR |
| | 4 CT | | | | | | 4 CT |
| | 252 | | | | | | 252 |
| 64B. Records Improvements-FY18 | | | | | | | |
| See description under line item 64. | 94 CT | | | | | | 94 CT |
| | 94 | | | | | | 94 |
| 64C. Records Improvements-FY15 | | | | | | | |
| See description under line item 64. | 29 CT | | | | | | 29 CT |
| | 29 | | | | | | 29 |
| Totals - CAPITAL PROJECTS | 248 CR | | | | | | 248 CR |
| | 127 CT | | | | | | 127 CT |
| | 375 | | | | | | 375 |
| TOTALS - RECORDS | 248 CR | | | | | | 248 CR |
| | 127 CT | | | | | | 127 CT |
| | 375 | | | | | | 375 |



STREETS



CAPITAL BUDGET PROJECTS

▲ **Mission:** The mission of the Streets Department is to provide clean, green, and safe streets in a cost-effective and efficient manner. The Department constructs and maintains the City's transportation network and develops solid waste management systems for the public health and safety in Philadelphia's communities. More information can be found at:

www.phila.gov/departments/departments-of-streets/



Capital Budget Trends: The Streets Department received an annual average of \$35.3 million in new City tax-supported capital funds during the period FY16-FY21. In FY21, Streets received \$45.6 million. Increased funding in the FY22-27 Capital Program is mostly to boost resources for reconstruction of ADA ramps and repaving.



The FY22-27 Capital Program for the Streets Department recommends an overall investment of \$417.9 million in new City tax-supported funds, including a historic one year investment of \$145 million in FY22, most of which (\$132 million) will help achieve 115 miles of paving and the installation of approximately 6,955 ADA ramps. Highlights include:

- Reconstruction/Resurfacing and ADA Ramp Reconstruction – In FY22-27 the City is recommending \$317.2 million for Reconstruction and Resurfacing of Streets, the single largest initiative in the Capital Program. In FY22 the City will engage professional services firms to assist with prioritizing ADA work throughout the City.
- High Leverage Projects - Funds for several items provide modest but required City matching dollars for specific federal and state transportation programs. For example, bridge funding is supported by approximately 80-95 percent grant funds. Other leveraged projects include Roosevelt Boulevard Improvements, Citywide Reconstruction, Rehabilitation and Restoration of Bridges (3R Program), and Transportation Engineering and Restoration Fund.
- More than \$26 million is programmed for Traffic Engineering Improvements for FY22 -FY27, including \$6 million for traffic safety improvements associated with the "VisionZero" initiative to decrease traffic deaths and serious injuries. The Vision Zero Action Plan is built on substantial engagement and coordination and sets a path towards zero traffic fatalities by 2030.
- The Sanitation Division is receiving \$1.5 million in FY22 to complete the upgraded waste processing systems at the Northwest Transfer Station in Roxborough.

The work of the Streets Department is supported through the capital budget of the Office of Fleet Management (OFM) with the purchase of specialized construction and sanitation vehicles for the Streets Department.



Reconstruction of ADA ramps at the intersection of Cheltenham Ave and Green St in Germantown.



Recent street resurfacing work on Diamond Street, Wynnefield.

STREETS

BRIDGES

65 Bridge Reconstruction & Improvements

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|------------------|----------|-----------|-----------|-----------|-----------|--------------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 1 Bridge Reconstruction, Rehabilitation, and Restoration Reconstruction, rehabilitation, and restoration of existing bridges. | 4 CA 8,000 FB | 20,800FB | 41,600 FB | 16,000 FB | 16,000 FB | 16,000 FB | 4 CA 118,400 FB |
| | 500 CN | 1,300CN | 2,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 6,800 CN |
| | 500 PB | | | | | | 500 PB |
| | 1,500 SB | 3,900SB | 7,800 SB | 3,000 SB | 3,000 SB | 3,000 SB | 22,200 SB |
| 2 Bridge Reconstruction and Improvements - Act 89 & Act 44 (fk Reconstruction, rehabilitation, and restoration of existing bridges. Formerly funded under Act 26, the allocation of these funds was modified by State Acts 89 and 44. | 100 SB | 100SB | 100 SB | 100 SB | 100 SB | 100 SB | 600 SB |
| 3 Act 13 - Stabilize Structurally Deficient Bridges Reconstruction, rehabilitation, and restoration of existing bridges. | 3,000 SB | 3,000SB | 3,000 SB | 3,000 SB | 3,000 SB | 3,000 SB | 18,000 SB |
| 4 Local Bridge Rehabilitation Reconstruction, rehabilitation, restoration or removal of existing bridges. | | | 1,600 CN | 850 CN | 1,500 CN | 2,300 CN | 6,250 CN |
| | 13,604 | 29,100 | 56,100 | 23,950 | 24,600 | 25,400 | 172,754 |

| 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

65A. Bridge Reconstruction & Improvements-FY21

| | | |
|-------------------------------------|-----------|-----------|
| See description under line item 65. | 1,400 CT | 1,400 CT |
| | 22,400 FT | 22,400 FT |
| | 7,300 ST | 7,300 ST |
| | 500 TT | 500 TT |
| | 31,600 | 31,600 |

65B. Bridge Reconstruction & Improvements-FY20

| | | |
|-------------------------------------|-----------|-----------|
| See description under line item 65. | 2,856 CT | 2,856 CT |
| | 78,270 FT | 78,270 FT |
| | 3,260 PT | 3,260 PT |
| | 41,442 ST | 41,442 ST |
| | 125,828 | 125,828 |

65C. Bridge Reconstruction & Improvements-FY19

| | | |
|-------------------------------------|-----------|-----------|
| See description under line item 65. | 2,200 CT | 2,200 CT |
| | 19,200 FT | 19,200 FT |
| | 6,702 ST | 6,702 ST |
| | 28,102 | 28,102 |

65D. Bridge Reconstruction & Improvements-FY18

| | | |
|-------------------------------------|-----------|-----------|
| See description under line item 65. | 263 CT | 263 CT |
| | 30,803 FT | 30,803 FT |
| | 8,612 ST | 8,612 ST |
| | 39,678 | 39,678 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|----------------|---------------|---------------|---------------|---------------|---------------|----------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 65E. Bridge Reconstruction & Improvements-FY17 | | | | | | | |
| See description under line item 65. | 1,524 CT | | | | | | 1,524 CT |
| | 1,524 | | | | | | 1,524 |
| Totals - BRIDGES | | | | | | | |
| | 4 CA | | | | | | 4 CA |
| | 500 CN | 1,300 CN | 3,600 CN | 1,850 CN | 2,500 CN | 3,300 CN | 13,050 CN |
| | 8,243 CT | | | | | | 8,243 CT |
| | 8,000 FB | 20,800 FB | 41,600 FB | 16,000 FB | 16,000 FB | 16,000 FB | 118,400 FB |
| | 150,673 FT | | | | | | 150,673 FT |
| | 500 PB | | | | | | 500 PB |
| | 3,260 PT | | | | | | 3,260 PT |
| | 4,600 SB | 7,000 SB | 10,900 SB | 6,100 SB | 6,100 SB | 6,100 SB | 40,800 SB |
| | 64,056 ST | | | | | | 64,056 ST |
| | 500 TT | | | | | | 500 TT |
| | 240,336 | 29,100 | 56,100 | 23,950 | 24,600 | 25,400 | 399,486 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|---|--------------------|---------------|---------------|---------------|---------------|---|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| GRADING & PAVING | | | | | | | |
| 66 Reconstruction/Resurfacing of Streets | | | | | | | |
| 1 Reconstruction/Resurfacing and ADA Ramp Reconstruction Resurface and reconstruct neighborhood streets and Fairmount Park roads; design, reconstruct and verify ADA ramps. | 163 CA 132,200 CN | 35,000CN | 35,000 CN | 35,000 CN | 35,000 CN | 45,000 CN | 163 CA 317,200 CN |
| 2 ADA Evaluation Professional services to provide analysis and survey of certain features within the pedestrian right of way. | 2,250 PB 1,500 CN | 2,250PB 1,000CN | 2,250 PB | 2,250 PB | 2,250 PB | 2,250 PB | 13,500 PB 2,500 CN |
| 3 Historic Streets Restore and reconstruct historic streets throughout the City. | 1,000 FB 1,200 SB 500 CN 29 CA | 500CN | 500 CN | 500 CN | 500 CN | 1,000 CN | 1,000 FB 1,200 SB 3,500 CN 29 CA |
| | 138,842 | 38,750 | 37,750 | 37,750 | 37,750 | 48,250 | 339,092 |
| 66A. Reconstruction/Resurfacing of Streets-FY21 | | | | | | | |
| See description under line item 66. | 14,000 CR | | | | | | 14,000 CR |
| | 32,600 CT | | | | | | 32,600 CT |
| | 1,000 FT | | | | | | 1,000 FT |
| | 1,200 ST | | | | | | 1,200 ST |
| | 48,800 | | | | | | 48,800 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|--|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| 66B. Reconstruction/Resurfacing of Streets-FY20 | | | | | | | |
| See description under line item 66. | 1,500 CR | | | | | | 1,500 CR |
| | 16,583 CT | | | | | | 16,583 CT |
| | 18,083 | | | | | | 18,083 |
| 66C. Reconstruction/Resurfacing of Streets-FY19 | | | | | | | |
| See description under line item 66. | 1 CT | | | | | | 1 CT |
| | 1,000 TT | | | | | | 1,000 TT |
| | 1,001 | | | | | | 1,001 |
| 66D. Reconstruction/Resurfacing of Streets-FY18 | | | | | | | |
| See description under line item 66. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 66E. Reconstruction/Resurfacing of Streets-FY16 | | | | | | | |
| See description under line item 66. | 151 CT | | | | | | 151 CT |
| | 151 | | | | | | 151 |
| 66F. Reconstruction/Resurfacing of Streets-FY14 | | | | | | | |
| See description under line item 66. | 268 A | | | | | | 268 A |
| | 1 CT | | | | | | 1 CT |
| | 269 | | | | | | 269 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|--|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| 67A. Modernization of Transportation Facilities-FY18 | | | | | | | |
| Improvements to transportation facilities. | 750 CT | | | | | | 750 CT |
| | 750 | | | | | | 750 |
| 68 Highways Citywide | | | | | | | |
| 1 Rehabilitation of Public Stairways Citywide Analysis, design and rehabilitation of existing public stairways and retaining walls throughout the City. | 500 CN | 500CN | 500 CN | 500 CN | 500 CN | 500 CN | 3,000 CN |
| 2 Project Management System Contract for the development of an information solution that will allow staff to more efficiently manage project portfolios. | 500 CN | | | | | | 500 CN |
| | 1,000 | 500 | 500 | 500 | 500 | 500 | 3,500 |
| 68A. Highways Citywide-FY21 | | | | | | | |
| See description under line item 68. | 150 CT | | | | | | 150 CT |
| | 150 | | | | | | 150 |
| 68B. Highways Citywide-FY20 | | | | | | | |
| See description under line item 68. | 1,000 CT | | | | | | 1,000 CT |
| | 1,000 | | | | | | 1,000 |
| 68C. Rehabilitation of Stairways in Manayunk and Citywide-FY16 | | | | | | | |
| See description under line item 68. | 171 CT | | | | | | 171 CT |
| | 171 | | | | | | 171 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--------------------------------------|----------------|---------------|---------------|---------------|---------------|---------------|----------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| Totals - GRADING & PAVING | | | | | | | |
| 268 A | | | | | | | 268 A |
| 192 CA | | | | | | | 192 CA |
| 135,200 CN | 37,000 CN | 36,000 CN | 36,000 CN | 36,000 CN | 36,000 CN | 46,500 CN | 326,700 CN |
| 15,500 CR | | | | | | | 15,500 CR |
| 51,408 CT | | | | | | | 51,408 CT |
| 1,000 FB | | | | | | | 1,000 FB |
| 1,000 FT | | | | | | | 1,000 FT |
| 2,250 PB | 2,250 PB | 2,250 PB | 2,250 PB | 2,250 PB | 2,250 PB | 2,250 PB | 13,500 PB |
| 1,200 SB | | | | | | | 1,200 SB |
| 1,200 ST | | | | | | | 1,200 ST |
| 1,000 TT | | | | | | | 1,000 TT |
| | 210,218 | 39,250 | 38,250 | 38,250 | 38,250 | 48,750 | 412,968 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|---|-------------------------------------|--|--|--|--|---|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| IMPROVEMENTS TO CITY HIGHWAYS | | | | | | | |
| 69 Federal Aid Highway Program | | | | | | | |
| 1 Citywide 3R Resurface, reconstruct and restore city highways that are eligible for federal funds; modernize and preserve facilities and infrastructure. | 24,000 FB 5,000 CN 39 CA | 24,800FB 3,500CN | 22,000 FB 4,000 CN | 20,000 FB 4,500 CN | 20,000 FB 3,500 CN | 16,000 FB 4,000 CN | 126,800 FB 24,500 CN 39 CA |
| 2 Transportation Engineering and Restoration Fund (TERF) Improve federally-funded highway and transportation networks citywide. | 500 TB 7 CA 1,000 SB 16,000 FB 500 PB | 1,400SB 2,800FB 250CN | 4,400 SB 8,800 FB 1,100 CN | 1,000 SB 2,000 FB 500 CN | 1,000 SB 2,000 FB 500 CN | 1,000 SB 2,000 FB 500 CN | 500 TB 7 CA 9,800 SB 33,600 FB 2,850 CN 500 PB |
| 3 County Fee for Local Capital Projects For citywide state-funded highway, bridge and transportation projects, including traffic calming, roadway and bridge rehabilitation & traffic safety improvement consistent with Vision Zero objectives. | 4,000 SB | 2,000SB | 2,000 SB | 2,000 SB | 2,000 SB | 2,000 SB | 14,000 SB |
| 4 Pennsylvania Avenue Pedestrian and Traffic flow improvements adjacent to the Philadelphia Museum of Art. | | 400CN 1,600FB 1,600SB | 200 CN 800 FB 800 SB | 500 CN 2,000 FB 2,000 SB | 500 CN | | 1,600 CN 4,400 FB 4,400 SB |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|-----------|--------|----------|----------|----------|----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 5 Roosevelt Boulevard Improvement | | | | | | | |
| Improve Roosevelt Boulevard to accommodate all modes of transportation. | | | 500 CN | 500 CN | 500 CN | 500 CN | 2,000 CN |
| | | | 2,000 FB | 2,000 FB | 2,000 FB | 2,000 FB | 8,000 FB |
| | | | 2,000 SB | 2,000 SB | 2,000 SB | 2,000 SB | 8,000 SB |
| | 51,046 | 38,350 | 48,600 | 39,000 | 34,000 | 30,000 | 240,996 |
| 69A. Federal Aid Highway Program-FY21 | | | | | | | |
| See description under line item 69. | 5,300 CT | | | | | | 5,300 CT |
| | 50,800 FT | | | | | | 50,800 FT |
| | 500 PT | | | | | | 500 PT |
| | 7,000 ST | | | | | | 7,000 ST |
| | 500 TT | | | | | | 500 TT |
| | 64,100 | | | | | | 64,100 |
| 69B. Federal Aid Highway Program-FY20 | | | | | | | |
| See description under line item 69. | 352 CT | | | | | | 352 CT |
| | 62,984 FT | | | | | | 62,984 FT |
| | 2 PT | | | | | | 2 PT |
| | 24,966 ST | | | | | | 24,966 ST |
| | 88,304 | | | | | | 88,304 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|-----------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 69C. Federal Aid Highway Program-FY19 | | | | | | | |
| See description under line item 69. | 4,500 CT | | | | | | 4,500 CT |
| | 24,593 FT | | | | | | 24,593 FT |
| | 29,093 | | | | | | 29,093 |
| 69D. Federal Aid Highway Program-FY18 | | | | | | | |
| See description under line item 69. | 1,830 CT | | | | | | 1,830 CT |
| | 32 FT | | | | | | 32 FT |
| | 1,862 | | | | | | 1,862 |
| 69E. Federal Aid Highway Program-FY17 | | | | | | | |
| See description under line item 69. | 796 CT | | | | | | 796 CT |
| | 20,397 FT | | | | | | 20,397 FT |
| | 1,000 PT | | | | | | 1,000 PT |
| | 22,193 | | | | | | 22,193 |
| 69F. Federal Aid Highway Program-FY16 | | | | | | | |
| See description under line item 69. | 210 CT | | | | | | 210 CT |
| | 210 | | | | | | 210 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|----------------|---------------|---------------|---------------|---------------|---------------|----------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| Totals - IMPROVEMENTS TO CITY HIGHWAYS | | | | | | | |
| 46 CA | | | | | | | 46 CA |
| 5,000 CN | 4,150 CN | 5,800 CN | 6,000 CN | 5,000 CN | 5,000 CN | | 30,950 CN |
| 12,988 CT | | | | | | | 12,988 CT |
| 40,000 FB | 29,200 FB | 33,600 FB | 26,000 FB | 24,000 FB | 20,000 FB | | 172,800 FB |
| 158,806 FT | | | | | | | 158,806 FT |
| 500 PB | | | | | | | 500 PB |
| 1,502 PT | | | | | | | 1,502 PT |
| 5,000 SB | 5,000 SB | 9,200 SB | 7,000 SB | 5,000 SB | 5,000 SB | | 36,200 SB |
| 31,966 ST | | | | | | | 31,966 ST |
| 500 TB | | | | | | | 500 TB |
| 500 TT | | | | | | | 500 TT |
| | 256,808 | 38,350 | 48,600 | 39,000 | 34,000 | 30,000 | 446,758 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| SANITATION | | | | | | | |
| 70 Modernization of Sanitation Facilities | | | | | | | |
| 1 Northwest Transfer Top Load Conversion Modernize the Sanitation Division's Northwest Transfer Station crane and packer waste processing system. | 1,500 CN | | | | | | 1,500 CN |
| 2 Sanitation Area 5 Service Building and Site Improvements: Reconstruct roof for the Area 5 (Delaware Avenue and Wheatshaf Lane Facility) Sanitation Service Building and Fleet Shop. | 200 CN | 200CN | | | | | 400 CN |
| 3 Streets Department-Wide Facility Improvements The Streets Department will provide efficient management and maintenance of all of its facilities City-wide. | | 550CN | 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 4,550 CN |
| 4 Roof Replacement at 26th and Glenwood Replacement of the roof at the Sanitation Facility/Fleet Tire Shop at 26th and Glenwood and associated rehab work. The project will also rehab the building skin and plumbing associated the boiler. | | 300CN | | | | | 300 CN |
| | 1,700 | 1,050 | 1,000 | 1,000 | 1,000 | 1,000 | 6,750 |
| 70A. Modernization of Sanitation Facilities-FY21 | | | | | | | |
| See description under line item 70. | 4,000 CT | | | | | | 4,000 CT |
| | 4,000 | | | | | | 4,000 |
| 70B. Modernization of Sanitation Facilities-FY20 | | | | | | | |
| See description under line item 70. | 2,500 CT | | | | | | 2,500 CT |
| | 2,500 | | | | | | 2,500 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|--|----------------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| 70C. Modernization of Sanitation Facilities-FY18 | | | | | | | |
| See description under line item 70. | 7 CT | | | | | | 7 CT |
| | 7 | | | | | | 7 |
| Totals - SANITATION | 1,700 CN 6,507 CT | 1,050 CN | 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 6,750 CN 6,507 CT |
| | 8,207 | 1,050 | 1,000 | 1,000 | 1,000 | 1,000 | 13,257 |
| STREET LIGHTING | | | | | | | |
| 71 Street Lighting Improvements | | | | | | | |
| 1 Street Lighting Improvements Purchase new fiberglass poles and energy-efficient LED luminaires to replace obsolete luminaires and aluminum poles. | 500 PB 500 CN | 750CN | 750 CN | 750 CN | 750 CN | 750 CN | 500 PB 4,250 CN |
| 2 Martin Luther King Drive - Street Lighting Improvements Replace direct burial street light poles with new foundations and poles. | | 600CN | 300 CN | | 600 CN | | 1,500 CN |
| 3 Street Alley Lighting Improvements Purchase new fiberglass poles and energy efficient LED luminaires to replace obsolete luminaires and aluminum poles that have reached the end of their life cycle. | | 350CN | 350 CN | 350 CN | 350 CN | 350 CN | 1,750 CN |
| | 1,000 | 1,700 | 1,400 | 1,100 | 1,700 | 1,100 | 8,000 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|---|--|----------------|----------------|----------------|----------------|----------------|--|
| 71A. Street Lighting Improvements-FY21 | | | | | | | |
| See description under line item 71. | 750 CT | | | | | | 750 CT |
| | 500 PT | | | | | | 500 PT |
| | 1,250 | | | | | | 1,250 |
| 71B. Street Lighting Improvements-FY20 | | | | | | | |
| See description under line item 71. | 676 CT | | | | | | 676 CT |
| | 676 | | | | | | 676 |
| 71C. Street Lighting Improvements-FY16 | | | | | | | |
| See description under line item 71. | 59 CT | | | | | | 59 CT |
| | 59 | | | | | | 59 |
| 71D. Alley Lighting Improvements-FY12 | | | | | | | |
| See description under line item 71. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| Totals - STREET LIGHTING | 500 CN 1,486 CT 500 PB 500 PT | 1,700 CN | 1,400 CN | 1,100 CN | 1,700 CN | 1,100 CN | 7,500 CN 1,486 CT 500 PB 500 PT |
| | 2,986 | 1,700 | 1,400 | 1,100 | 1,700 | 1,100 | 9,986 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|-------------------------------|--------|--------|--------|--------|--------|-------------------------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| STREETS DEPARTMENT FACILITIES | | | | | | | |
| 72 Streets Department Facilities | | | | | | | |
| 1 Upgrade Facility Storm/Sewer Site Drain Systems Conduct a field study of all storm and sewer drain systems for all Streets Facilities; upgrade and or replace systems to bring up to current environmental standards. | 100 CN | 100CN | 100 CN | 100 CN | 100 CN | 100 CN | 600 CN |
| 2 Salt & Brine Facilities Improvements to Streets Department Facilities | 355 CA | 600CN | | | | | 600 CN 355 CA |
| 3 Street Lighting Shop Renovation or Replacement Reconstruction and Replacement of Street Lighting Shop roof, flooring, foundation and related infrastructure. | | 350CN | | | | | 350 CN |
| | 455 | 1,050 | 100 | 100 | 100 | 100 | 1,905 |
| 72A. Streets Department Facilities-FY20 See description under line item 72. | 350 CR 1,300 CT 1,650 | | | | | | 350 CR 1,300 CT 1,650 |
| 72B. Streets Department Facilities-FY19 See description under line item 72. | 1,156 CT 4,000 PT 5,156 | | | | | | 1,156 CT 4,000 PT 5,156 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|----------|--------|--------|--------|--------|--------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| Totals - STREETS DEPARTMENT FACILITIES | | | | | | | |
| 355 CA | | | | | | | 355 CA |
| 100 CN | 1,050 CN | | 100 CN | 100 CN | 100 CN | 100 CN | 1,550 CN |
| 350 CR | | | | | | | 350 CR |
| 2,456 CT | | | | | | | 2,456 CT |
| 4,000 PT | | | | | | | 4,000 PT |
| | 7,261 | 1,050 | 100 | 100 | 100 | 100 | 8,711 |

TRAFFIC ENGINEERING IMPS

73 Traffic Control

| | | | | | | | |
|---|--|-------------------------------|--|------------------------------------|------------------------------------|------------------------------------|---|
| 1 Vision Zero Make ongoing citywide traffic safety improvements consistent with Vision Zero objectives. | 2,400 FB 1,000 CN 2,400 SB | 3,200FB 1,000CN 3,200SB | 4,000 FB 1,000 CN 4,000 SB | 4,000 FB 1,000 CN 4,000 SB | 4,000 FB 1,000 CN 4,000 SB | 4,000 FB 1,000 CN 4,000 SB | 21,600 FB 6,000 CN 21,600 SB |
| 2 Signal Synchronization/Modernization Install and modernize signals at existing and new intersections and replace signal support. | 500 PB 1,600 FB 400 CN 800 SB | | 4,000 FB 20,000 FB 2,000 CN 10,000 SB | 20,000 FB 2,000 CN 10,000 SB | 20,000 FB 3,500 CN 10,000 SB | 20,000 FB 3,500 CN 10,000 SB | 500 PB 69,600 FB 10,500 CN 34,800 SB |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|---|---|-----------------------------|---------------------------------|---------------------------------|-----------------------------------|-----------------------------------|---|
| 3 Material Requisition Improve traffic control equipment on streets recently resurfaced in the city; upgrade existing traffic signals and signs to PennDOT and FHWA standards. | 200 CN 60 CA | 700CN | 500 CN | 1,000 CN | 1,000 CN | 1,000 CN | 4,400 CN 60 CA |
| 4 Traffic Control Equipment Replacement Remove/replace aging electromechanical controllers with solid-state equipment, and replace all traffic control signage citywide with new State and Federally mandated high reflectivity materials. | 300 CN | 250CN | 500 CN | 1,000 CN | 1,000 CN | 1,000 CN | 4,050 CN |
| 5 Signal Synchronization - Transit Improvements Philadelphia's strategic transportation plan, CONNECT, laid out goals of a City Transit Plan and Implementing transit improvements on five high priority corridors. | 100 CN | 250CN 2,000SB 5,000FB | 600 CN 2,000 SB 15,000 FB | 500 CN 2,000 SB 15,000 FB | 2,000 CN 2,000 SB 15,000 FB | 3,000 CN 2,000 SB 15,000 FB | 6,450 CN 10,000 SB 65,000 FB |
| 6 Automated Speed Enforcement For ongoing citywide safety improvements consistent with Vision Zero objectives. | 5,000 SB | 5,000SB | 5,000 SB | 5,000 SB | 5,000 SB | 5,000 SB | 30,000 SB |
| 7 Automated Red Light Enforcement Project (ARLE) For ongoing citywide safety improvements consistent with Vision Zero objectives. | 3,000 SB | 3,000SB | 3,000 SB | 3,000 SB | 3,000 SB | 3,000 SB | 18,000 SB |
| | 17,760 | 30,100 | 42,200 | 70,000 | 70,000 | 72,500 | 302,560 |
| 73A. Traffic Control-FY21 See description under line item 73. | 800 CT 4,000 FT 10,000 ST 14,800 | | | | | | 800 CT 4,000 FT 10,000 ST 14,800 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|--|--|----------------|----------------|----------------|----------------|----------------|--|
| 73B. Traffic Control-FY20 See description under line item 73. | 4,826 CT 29,716 FT 3,260 PT 20,704 ST 58,506 | | | | | | 4,826 CT 29,716 FT 3,260 PT 20,704 ST 58,506 |
| 73C. Traffic Control-FY19 See description under line item 73. | 2,190 CT 3,000 FT 3,000 ST 8,190 | | | | | | 2,190 CT 3,000 FT 3,000 ST 8,190 |
| 73D. Traffic Control-FY18 See description under line item 73. | 750 CT 5,761 ST 6,511 | | | | | | 750 CT 5,761 ST 6,511 |
| 73E. Traffic Control-FY16 See description under line item 73. | 40 CT 40 | | | | | | 40 CT 40 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| <hr/> | | | | | | | |
| 73F. Traffic Control-FY14 | | | | | | | |
| See description under line item 73. | | | | | | | |
| | 2 CT | | | | | | 2 CT |
| | 2 | | | | | | 2 |
| <hr/> | | | | | | | |
| <i>Totals - TRAFFIC ENGINEERING IMPS</i> | | | | | | | |
| | 60 CA | | | | | | 60 CA |
| | 2,000 CN | 2,700 CN | 3,200 CN | 7,000 CN | 7,000 CN | 9,500 CN | 31,400 CN |
| | 8,608 CT | | | | | | 8,608 CT |
| | 4,000 FB | 12,200 FB | 23,000 FB | 39,000 FB | 39,000 FB | 39,000 FB | 156,200 FB |
| | 36,716 FT | | | | | | 36,716 FT |
| | 500 PB | | | | | | 500 PB |
| | 3,260 PT | | | | | | 3,260 PT |
| | 11,200 SB | 15,200 SB | 16,000 SB | 24,000 SB | 24,000 SB | 24,000 SB | 114,400 SB |
| | 39,465 ST | | | | | | 39,465 ST |
| | 105,809 | 30,100 | 42,200 | 70,000 | 70,000 | 72,500 | 390,609 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|-------------------------|------------|-----------|-----------|-----------|-----------|-----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| <hr/> | | | | | | | |
| TOTALS - STREETS | | | | | | | |
| | 268 A | | | | | | 268 A |
| | 657 CA | | | | | | 657 CA |
| | 145,000 CN | 48,950 CN | 51,100 CN | 53,050 CN | 53,300 CN | 66,500 CN | 417,900 CN |
| | 15,850 CR | | | | | | 15,850 CR |
| | 91,696 CT | | | | | | 91,696 CT |
| | 53,000 FB | 62,200 FB | 98,200 FB | 81,000 FB | 79,000 FB | 75,000 FB | 448,400 FB |
| | 347,195 FT | | | | | | 347,195 FT |
| | 4,250 PB | 2,250 PB | 2,250 PB | 2,250 PB | 2,250 PB | 2,250 PB | 15,500 PB |
| | 12,522 PT | | | | | | 12,522 PT |
| | 22,000 SB | 27,200 SB | 36,100 SB | 37,100 SB | 35,100 SB | 35,100 SB | 192,600 SB |
| | 136,687 ST | | | | | | 136,687 ST |
| | 500 TB | | | | | | 500 TB |
| | 2,000 TT | | | | | | 2,000 TT |
| | 831,625 | 140,600 | 187,650 | 173,400 | 169,650 | 178,850 | 1,681,775 |



TRANSIT

▲ **Mission:** The City provides matching contributions to the capital investments of the Southeastern Pennsylvania Transit Authority (SEPTA). SEPTA is dedicated to delivering safe, reliable, sustainable, accessible, and customer-focused public transit services, contributing to the region's economic vitality, sustainability, and enhanced quality of life. More information can be found at:

www.septa.org



Capital Budget Trends: The City's tax-supported capital budget commitment to Transit has averaged \$4.5 million over the previous six years. SEPTA's capital initiatives have increased significantly since Pennsylvania's enactment in 2013 of Act 89, which made much-needed funding available for reinvestment in highways, transit, and other transportation infrastructure and facilities.

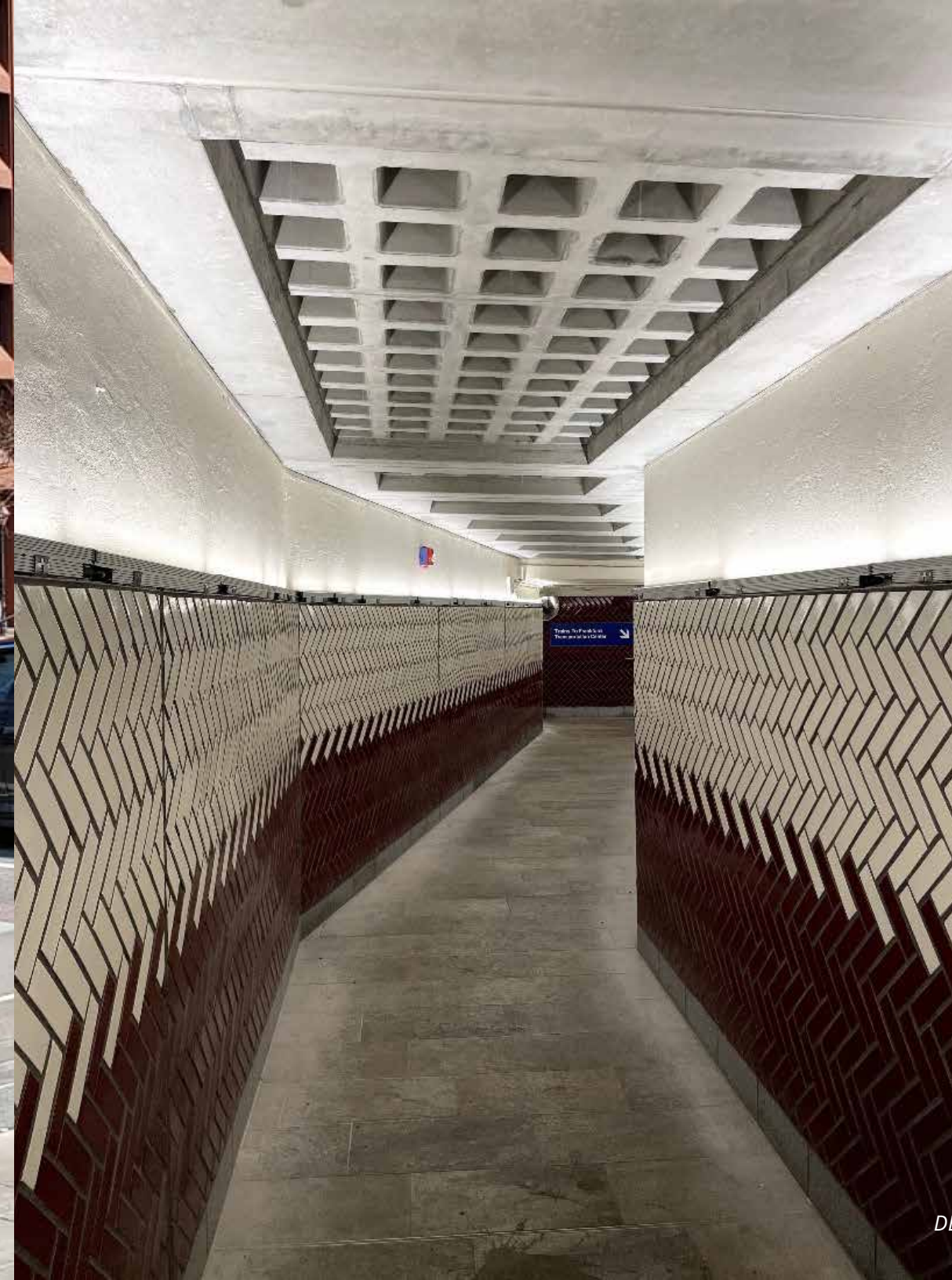


CAPITAL BUDGET PROJECTS

The FY22 City commitment is \$3.498 million. Over the FY22-27 Capital Program, City tax-supported capital investments of \$26.9 million are projected to match \$1.2 billion in Federal and State appropriations and support projects consistent with City plans, SEPTA's officially-adopted Strategic Plan and Capital Budget, and the regional Transportation Improvement Program (TIP) approved by the Delaware Valley Regional Planning Commission and the Commonwealth.

<https://planning.septa.org/wp-content/uploads/2021/02Capital-Budget-FY20202-Capital-Budget-FY2020-2031.pdf>

Transit ridership and revenues have been negatively impacted by COVID-19 and remain a serious concern. However maintaining a State of Good Repair continues to be a high priority for SEPTA. Transit projects include improvements to critical infrastructure such as substations, bridges, stations, terminal and maintenance shops. Funds also support scheduled replacement of transit vehicles that have exceeded their useful lives, as well as the addition of multi-level rail cars to increase the capacity of the Regional Rail network, and improvements to the Center City Concourse network. Station ADA accessibility is also a high priority, along with plans for a comprehensive bus network redesign. Transit improvements reinforce the convenience of Philadelphia's employment and business destinations, and enhance transit as an affordable, convenient, and sustainable mode of choice for workers, residents, and visitors.



5th Street Independence Hall Station- New Headhouse and Corridor to Eastbound Platform

TRANSIT

TRANSIT IMPROVEMENTS - SEPTA

74 SEPTA Bridge, Track, Signal, and Infrastructure Improvements

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|---|---|---|---|--|---------------------------------|---|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 1 Infrastructure Safety Renewal Program (ISRP) (ALL) Provide for restoration of SEPTA's transit and railroad infrastructure to a state of good repair. | 1,025 CN 743 TO 47,976 SO | 1,046CN 585TO 48,944SO | 1,067 CN 596 TO 49,912 SO | 1,088 CN 607 TO 50,880 SO | 1,110 CN 618 TO 51,847 SO | 1,131 CN 629 TO 52,815 SO | 6,467 CN 3,778 TO 302,374 SO |
| 2 State of Good Repair Program (ALL) Fund a group of capital improvements designed to bring facilities and systems to a state of good repair and/or enhance system capabilities and safety. | 5,774 FO 531 CN 40 TO 16,207 SO | 7,181FO 1,049CN 487TO 42,465SO | 3,000 FO 1,053 CN 485 TO 42,530 SO | 1,463 FO 754 CN 314 TO 30,293 SO | | | 17,418 FO 4,658 CN 1,737 TO 181,983 SO |
| 3 Maintenance & Transportation Facilities and Roofs Improve SEPTA's bus and rail maintenance shops, facilities maintenance shops and office buildings to bring facilities and systems to a state of good repair. | 12,918 FO 469 CN 57 TO 15,507 SO | 7,232FO 405CN 45TO 13,517SO | 5,281 FO 249 CN 27 TO 8,265 SO | | 592 CN 574 CN 77 TO 20,083 SO | 543 CN 71 TO 18,436 SO | 25,431 FO 2,832 CN 352 TO 95,269 SO |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|-------------------------------------|-------------------------------------|---|---|---|--------------------------------------|---|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| 4 Regional Rail Substation Improvements (RRD) Replace components of the traction power supply system for SEPTA's Regional Rail service. | 383 CN 40 TO 12,697 SO | 608CN 242TO 25,492SO | 573 CN 237 TO 24,282 SO | 445 CN 191 TO 19,084 SO | 387 CN 166 TO 16,595 SO | 230 CN 99 TO 9,873 SO | 2,626 CN 975 TO 108,023 SO |
| 5 Regional Rail Signal System Modernization (RRD) Provide for modernization of the train signal systems for Regional Rail lines, including installation of Automatic Train Control, Positive Train Control and signal power reinforcements. | 1,193 FO 8 CN 47 TO 401 SO | 5,664FO 39CN 154TO 1,743SO | 5,998 FO 33 CN 470 TO 1,654 SO | 5,446 FO 23 CN 695 TO 1,336 SO | 4,357 FO 19 CN 556 TO 1,069 SO | 1,024 FO 4 CN 131 TO 251 SO | 23,682 FO 126 CN 2,053 TO 6,454 SO |
| 6 Regional Rail Division Bridge Improvement Program (RRD) Provide for the rehabilitation or replacement of bridges, restoring bridges to a state of good repair. | 8 CN 32 TO 1,207 SO | 114CN 49TO 4,875SO | 207 CN 89 TO 8,871 SO | 477 CN 204 TO 20,447 SO | 489 CN 210 TO 20,980 SO | 515 CN 221 TO 22,081 SO | 1,810 CN 805 TO 78,461 SO |
| | 117,263 | 161,936 | 154,879 | 154,499 | 144,541 | 134,196 | 867,314 |
| 74A. SEPTA Bridge, Track, Signal, and Infrastructure Improvements-FY21 See description under line item 74. | 3,182 CT | | | | | | 3,182 CT |
| | 3,182 | | | | | | 3,182 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|---|--|--------------------------------------|------------------------------|------------------------------|--------------------------------|--------------------------------|---|
| 74B. SEPTA Bridge, Track, Signal, and Infrastructure Improvements-FY19 | | | | | | | |
| See description under line item 74. | 28 CT | | | | | | 28 CT |
| | 28 | | | | | | 28 |
| 74C. SEPTA Bridge, Track, Signal, and Infrastructure Improvements-FY15 | | | | | | | |
| See description under line item 74. | 1 CT | | | | | | 1 CT |
| | 1 | | | | | | 1 |
| 75 SEPTA Station and Parking Improvements | | | | | | | |
| 1 Railroad and Transit Stations and Parking Improvements Renovate various railroad and transit stations, including improvements to parking facilities. | 3,502 FO 564 CN 71 TO 19,043 SO | 7,129FO 789CN 45TO 25,046SO | 783 CN 37 TO 24,618 SO | 991 CN 43 TO 31,009 SO | 1,058 CN 43 TO 33,016 SO | 1,041 CN 43 TO 32,511 SO | 10,631 FO 5,226 CN 282 TO 165,243 SO |
| 2 Station Accessibility Program (CTD) Make ADA accessibility improvements to 40th Street, Arrott Transportation Center (Margaret-Orthodox), Susquehanna-Dauphin, Tasker-Morris, and Erie Stations. | 284 CN 8,523 SO | 137CN 4,125SO | 31 CN 919 SO | | | | 452 CN 13,567 SO |
| 3 City Transit Division Loop Improvements (CTD) Provide for improvements to SEPTA bus loops in Philadelphia. | 5,088 FO 15 CN 1,391 SO | 35CN 1,065SO | 48 CN 1,432 SO | 36 CN 1,094 SO | 13 CN 389 SO | 21 CN 629 SO | 5,088 FO 168 CN 6,000 SO |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|--|---------------------------------------|---------------------------------|--------------------|---------------------|---------------------|---------------------|---------------------------------------|
| 4 City Hall Station and 15th Street Renovations (CTD) | | | | | | | |
| Rehabilitate City Hall Station on the Broad Street Line and renovations to 15th Street Station on the Market-Frankford Line. | 5 CN 151 SO | 27CN 817SO | 124 CN 3,719 SO | 387 CN 11,613 SO | 564 CN 16,933 SO | 696 CN 20,880 SO | 1,803 CN 54,113 SO |
| | 38,637 | 39,215 | 31,711 | 45,173 | 52,016 | 55,821 | 262,573 |
| 75A. SEPTA Station and Parking Improvements-FY21 | | | | | | | |
| See description under line item 75. | 1,471 CT | | | | | | 1,471 CT |
| | 1,471 | | | | | | 1,471 |
| 76 SEPTA Passenger Information, Communications, and System Controls | | | | | | | |
| 1 SEPTA Key (New Payment Technologies) (ALL) Design and implement a new fare collection system that will replace and/or enhance the entire array of current revenue collection equipment. | 5,412 FO 37 CN 6 TO 1,278 SO | 2,914FO 20CN 3TO 688SO | | | | | 8,326 FO 57 CN 9 TO 1,966 SO |
| | 6,733 | 3,625 | | | | | 10,358 |
| 76A. SEPTA Passenger Information, Communications, and System Controls-FY21 | | | | | | | |
| See description under line item 76. | 7 CT | | | | | | 7 CT |
| | 7 | | | | | | 7 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|---|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| 77 Rail Vehicle / Equipment Acquisition and Improvement Program | | | | | | | |
| 1 Locomotives and Regional Rail Cars | | | | | | | |
| Acquire locomotives, multi-level coach cars, and electric multiple unit (EMU) railcars to replace vehicles that have reached the end of their useful life and accommodate ridership growth. | 8,106 FO | 22,400FO | 13,004 FO | | | | 43,510 FO |
| | 169 CN | 401CN | 162 CN | | | | 732 CN |
| | 816 TO | 172TO | 70 TO | | | | 1,058 TO |
| | 27,490 SO | 17,173SO | 6,953 SO | | | | 51,616 SO |
| | 36,581 | 40,146 | 20,189 | | | | 96,916 |

Totals - TRANSIT IMPROVEMENTS - SEPTA

| | | | | | | |
|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| 3,498 CN | 4,670 CN | 4,330 CN | 4,793 CN | 4,848 CN | 4,818 CN | 26,957 CN |
| 4,689 CT | | | | | | 4,689 CT |
| 41,993 FO | 52,520 FO | 27,283 FO | 6,909 FO | 4,357 FO | 1,024 FO | 134,086 FO |
| 151,871 SO | 185,950 SO | 173,155 SO | 185,839 SO | 185,479 SO | 182,775 SO | 1,065,069 SO |
| 1,852 TO | 1,782 TO | 2,011 TO | 2,131 TO | 1,873 TO | 1,400 TO | 11,049 TO |
| 203,903 | 244,922 | 206,779 | 199,672 | 196,557 | 190,017 | 1,241,850 |

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|-------------------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| TOTALS - TRANSIT | | | | | | | |
| | 3,498 CN | 4,670 CN | 4,330 CN | 4,793 CN | 4,848 CN | 4,818 CN | 26,957 CN |
| | 4,689 CT | | | | | | 4,689 CT |
| | 41,993 FO | 52,520 FO | 27,283 FO | 6,909 FO | 4,357 FO | 1,024 FO | 134,086 FO |
| | 151,871 SO | 185,950 SO | 173,155 SO | 185,839 SO | 185,479 SO | 182,775 SO | 1,065,069 SO |
| | 1,852 TO | 1,782 TO | 2,011 TO | 2,131 TO | 1,873 TO | 1,400 TO | 11,049 TO |
| | 203,903 | 244,922 | 206,779 | 199,672 | 196,557 | 190,017 | 1,241,850 |



WATER

▲ **Mission:** The Philadelphia Water Department (PWD) supports public health by planning for, operating, and maintaining the infrastructure and organization necessary to reliably provide an uninterrupted supply of high-quality drinking water for its 1.6 million customers; meeting household, commercial and firefighting needs; and sustaining and enhancing the region's watersheds and quality of life by treating wastewater to high standards and effectively managing stormwater.

PWD manages approximately 3,000 miles of sanitary sewer lines and 3,800 miles of water mains throughout the city. Including treatment plants and other facilities, PWD assets have a replacement value of more than \$30 billion. More information can be found at:

[www.https://www.phila.gov/water/pages/default.aspx](https://www.phila.gov/water/pages/default.aspx)



Capital Budget Trends: The PWD does not utilize the City's general tax-supported capital dollars, instead relying on self-supporting bond issuances (XN funds) and operating revenues (XR).



CAPITAL BUDGET PROJECTS

The FY22-27 Capital Program includes a \$4 billion schedule of investments (all sources) for PWD. Within this amount, self-supporting bonds would provide \$1.6 billion for treatment plant improvements, \$1 billion for collector systems improvements (including storm flood relief and combined sewer overflow projects), and \$681 million for upgrades to conveyance systems. Substantial amounts of PWD operating revenues will be invested in collector systems, engineering and material support, and treatment facilities.

PWD investments in conveyance and collector systems will allow the department to increase the number of miles of water and sewer mains replaced each year. Investments in stormwater management also keep the City in compliance with mandates to reduce combined sewer overflows and help increase the City's resilience to climate change. More information can be found at:

www.phila.gov/WATER/SUSTAINABILITY



Recent construction of new PWD facilities for water treatment

WATER

COLLECTOR SYSTEMS - CAPITAL

78 Improvements to Collector System

| | | | | | | | |
|--|-----------|-----------|------------|------------|------------|------------|------------|
| 1 Collector System Improvements Reconstruct and rehabilitate the public collection system citywide and construction of storm flood relief sewers to mitigate flooding in sections of the city that flood during major storms. | 500 XR | 500XR | 500 XR | 500 XR | 500 XR | 500 XR | 3,000 XR |
| | 100 FB | 100FB | 100 FB | 100 FB | 100 FB | 100 FB | 600 FB |
| | 100 SB | 100SB | 100 SB | 100 SB | 100 SB | 100 SB | 600 SB |
| | 39,000 XN | 154,000XN | 154,000 XN | 154,000 XN | 216,000 XN | 216,000 XN | 933,000 XN |
| | 100 TB | 100TB | 100 TB | 100 TB | 100 TB | 100 TB | 600 TB |
| 2 Expansion of Collector System Extend the public collection system citywide. | 10 PB | 10PB | 10 PB | 10 PB | 10 PB | 10 PB | 60 PB |
| | 550 XN | 550XN | 550 XN | 550 XN | 550 XN | 550 XN | 3,300 XN |
| | 40,360 | 155,360 | 155,360 | 155,360 | 217,360 | 217,360 | 941,160 |

78A. Improvements to Collector System-FY21

| | | |
|-------------------------------------|------------|------------|
| See description under line item 78. | 133,050 XT | 133,050 XT |
| | 35 TT | 35 TT |
| | 82 XR | 82 XR |
| | 133,167 | 133,167 |

| 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--------|--------|--------|--------|--------|--------|-------------|
| \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |

78B. Improvements to Collector System-FY20

| | | |
|-------------------------------------|-----------|-----------|
| See description under line item 78. | 31,305 XR | 31,305 XR |
| | 31,305 | 31,305 |

78C. Improvements to Collector System-FY17

| | | |
|-------------------------------------|----------|----------|
| See description under line item 78. | 6,629 XR | 6,629 XR |
| | 6,629 | 6,629 |

78D. Improvements to Collector System-FY16

| | | |
|-------------------------------------|----------|----------|
| See description under line item 78. | 1,410 XR | 1,410 XR |
| | 1,410 | 1,410 |

78E. Improvements to Collector System-FY14

| | | |
|-------------------------------------|--------|--------|
| See description under line item 78. | 531 XR | 531 XR |
| | 531 | 531 |

Totals - COLLECTOR SYSTEMS - CAPITAL

| | | | | | | |
|------------|------------|------------|------------|------------|------------|------------|
| 100 FB | 100 FB | 100 FB | 100 FB | 100 FB | 100 FB | 600 FB |
| 10 PB | 10 PB | 10 PB | 10 PB | 10 PB | 10 PB | 60 PB |
| 100 SB | 100 SB | 100 SB | 100 SB | 100 SB | 100 SB | 600 SB |
| 100 TB | 100 TB | 100 TB | 100 TB | 100 TB | 100 TB | 600 TB |
| 35 TT | | | | | | 35 TT |
| 39,550 XN | 154,550 XN | 154,550 XN | 154,550 XN | 216,550 XN | 216,550 XN | 936,300 XN |
| 40,457 XR | 500 XR | 500 XR | 500 XR | 500 XR | 500 XR | 42,957 XR |
| 133,050 XT | | | | | | 133,050 XT |
| 213,402 | 155,360 | 155,360 | 155,360 | 217,360 | 217,360 | 1,114,202 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|---|--------------------------------------|--|--|--|--|--|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| CONVEYANCE SYSTEMS - CAPITAL | | | | | | | |
| 79 Improvements to Conveyance System | | | | | | | |
| | | | | | | | |
| 1 Reconstruction of Conveyance Systems Reconstruct water mains throughout the city. | 100 FB 100 SB 30,000 XN 500 XR | 100FB 100SB 106,000XN 500XR | 100 FB 100 SB 177,100 XN 500 XR | 100 FB 100 SB 117,400 XN 500 XR | 100 FB 100 SB 108,000 XN 500 XR | 100 FB 100 SB 108,000 XN 500 XR | 600 FB 600 SB 646,500 XN 3,000 XR |
| | | | | | | | |
| 2 Meter Replacement Purchase water meters to replace obsolete meters. | 5,000 XN | 5,000XN | 5,000 XN | 5,000 XN | 5,000 XN | 5,000 XN | 30,000 XN |
| | | | | | | | |
| 3 Expansion of Conveyance Systems Expand water mains citywide to service the areas of the city not currently supplied by public water mains. | 10 PB 50 XN | 10PB 50XN | 10 PB 50 XN | 10 PB 50 XN | 10 PB 50 XN | 10 PB 50 XN | 60 PB 300 XN |
| | 35,760 | 111,760 | 182,860 | 123,160 | 113,760 | 113,760 | 681,060 |
| | | | | | | | |
| 79A. Improvements to Conveyance System-FY21 | | | | | | | |
| See description under line item 79. | 500 XR 85,507 XT | | | | | | 500 XR 85,507 XT |
| | 86,007 | | | | | | 86,007 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|--|---|---|---|---|---|---|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| | | | | | | | |
| 79B. Improvements to Conveyance System-FY20 | | | | | | | |
| See description under line item 79. | 175 XR 35,000 XT | | | | | | 175 XR 35,000 XT |
| | 35,175 | | | | | | 35,175 |
| | | | | | | | |
| Totals - CONVEYANCE SYSTEMS - CAPITAL | | | | | | | |
| | 100 FB 10 PB 100 SB 35,050 XN 1,175 XR 120,507 XT | 100 FB 10 PB 100 SB 111,050 XN 500 XR | 100 FB 10 PB 100 SB 182,150 XN 500 XR | 100 FB 10 PB 100 SB 122,450 XN 500 XR | 100 FB 10 PB 100 SB 113,050 XN 500 XR | 100 FB 10 PB 100 SB 113,050 XN 500 XR | 600 FB 60 PB 600 SB 676,800 XN 3,675 XR 120,507 XT |
| | 156,942 | 111,760 | 182,860 | 123,160 | 113,760 | 113,760 | 802,242 |
| | | | | | | | |
| GENERAL - CAPITAL | | | | | | | |
| 80 Engineering and Material Support | | | | | | | |
| | | | | | | | |
| 1 Engineering and Administration Provide staffing for Construction, Design and Survey Units. | 15,319 XR | 15,319XR | 15,319 XR | 15,319 XR | 15,319 XR | 15,319 XR | 91,914 XR |
| | | | | | | | |
| 2 Vehicles Replace Water Department vehicles that have exceeded their useful life. | 12,000 XR | 12,000XR | 12,000 XR | 12,000 XR | 12,000 XR | 12,000 XR | 72,000 XR |
| | 27,319 | 27,319 | 27,319 | 27,319 | 27,319 | 27,319 | 163,914 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|---|-----------|-----------|-----------|-----------|-----------|-----------|-------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| <hr/> | | | | | | | |
| 80A. Engineering and Material Support-FY21 | | | | | | | |
| See description under line item 80. | 12,000 XR | | | | | | 12,000 XR |
| | 12,000 | | | | | | 12,000 |
| <hr/> | | | | | | | |
| 80B. Engineering and Material Support-FY20 | | | | | | | |
| See description under line item 80. | 7,463 XR | | | | | | 7,463 XR |
| | 7,463 | | | | | | 7,463 |
| <hr/> | | | | | | | |
| 80C. Engineering and Material Support-FY19 | | | | | | | |
| See description under line item 80. | 4,000 XR | | | | | | 4,000 XR |
| | 4,000 | | | | | | 4,000 |
| <hr/> | | | | | | | |
| Totals - GENERAL - CAPITAL | | | | | | | |
| | 50,782 XR | 27,319 XR | 27,319 XR | 27,319 XR | 27,319 XR | 27,319 XR | 187,377 XR |
| | 50,782 | 27,319 | 27,319 | 27,319 | 27,319 | 27,319 | 187,377 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|------------|-----------|------------|------------|------------|------------|--------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| <hr/> | | | | | | | |
| TREATMENT FACILITIES - CAPITAL | | | | | | | |
| <hr/> | | | | | | | |
| 81 Improvements to Treatment Facilities | | | | | | | |
| <hr/> | | | | | | | |
| 1 Improvements to Treatment Facilities | 50 FB | 50FB | 50 FB | 50 FB | 50 FB | 50 FB | 300 FB |
| Improve the water and wastewater treatment plants, pump stations, and related Water Department facilities. | 50 SB | 50SB | 50 SB | 50 SB | 50 SB | 50 SB | 300 SB |
| | 249,950 XN | 308,700XN | 306,000 XN | 189,700 XN | 300,700 XN | 328,700 XN | 1,683,750 XN |
| | 500 XR | 500XR | 500 XR | 500 XR | 500 XR | 500 XR | 3,000 XR |
| | | | | | | | |
| | 250,550 | 309,300 | 306,600 | 190,300 | 301,300 | 329,300 | 1,687,350 |
| <hr/> | | | | | | | |
| 81A. Improvements to Treatment Facilities-FY21 | | | | | | | |
| See description under line item 81. | 61,000 XR | | | | | | 61,000 XR |
| | 163,807 XT | | | | | | 163,807 XT |
| | | | | | | | |
| | 224,807 | | | | | | 224,807 |
| <hr/> | | | | | | | |
| 81B. Improvements to Treatment Facilities-FY20 | | | | | | | |
| See description under line item 81. | 10,780 XR | | | | | | 10,780 XR |
| | 10,780 | | | | | | 10,780 |
| <hr/> | | | | | | | |
| 81C. Improvements to Treatment Facilities-FY16 | | | | | | | |
| See description under line item 81. | 10,969 XR | | | | | | 10,969 XR |
| | 10,969 | | | | | | 10,969 |

| | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2022 - 2027 |
|--|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 | \$x000 |
| Totals - TREATMENT FACILITIES - CAPITAL | | | | | | | |
| | 50 FB | 50 FB | 50 FB | 50 FB | 50 FB | 50 FB | 300 FB |
| | 50 SB | 50 SB | 50 SB | 50 SB | 50 SB | 50 SB | 300 SB |
| | 249,950 XN | 308,700 XN | 306,000 XN | 189,700 XN | 300,700 XN | 328,700 XN | 1,683,750 XN |
| | 83,249 XR | 500 XR | 500 XR | 500 XR | 500 XR | 500 XR | 85,749 XR |
| | 163,807 XT | | | | | | 163,807 XT |
| | 497,106 | 309,300 | 306,600 | 190,300 | 301,300 | 329,300 | 1,933,906 |
| TOTALS - WATER | | | | | | | |
| | 250 FB | 250 FB | 250 FB | 250 FB | 250 FB | 250 FB | 1,500 FB |
| | 20 PB | 20 PB | 20 PB | 20 PB | 20 PB | 20 PB | 120 PB |
| | 250 SB | 250 SB | 250 SB | 250 SB | 250 SB | 250 SB | 1,500 SB |
| | 100 TB | 100 TB | 100 TB | 100 TB | 100 TB | 100 TB | 600 TB |
| | 35 TT | | | | | | 35 TT |
| | 324,550 XN | 574,300 XN | 642,700 XN | 466,700 XN | 630,300 XN | 658,300 XN | 3,296,850 XN |
| | 175,663 XR | 28,819 XR | 28,819 XR | 28,819 XR | 28,819 XR | 28,819 XR | 319,758 XR |
| | 417,364 XT | | | | | | 417,364 XT |
| | 918,232 | 603,739 | 672,139 | 496,139 | 659,739 | 687,739 | 4,037,727 |

ZOO



▲ **Mission:** The Philadelphia Zoo opened in 1874 as the first zoological garden in the nation. Today, its 42 acres are home to over 1,300 animals and host 1.35 million visitors per year. By connecting people with wildlife, the Philadelphia Zoo creates joyful discovery and inspires action for animals and habitats. The City owns the Zoo property as well as numerous buildings on the Zoo campus.



Capital Budget Trends: The Zoo received an annual average of \$1.1 million in City tax-supported capital funding in FY16-FY21.



CAPITAL BUDGET PROJECTS

The Zoo's master plan serves as the foundation for capital investments from the City and from private and institutional partners. While the plan remains in development, the Capital Program call for City tax-supported funding totaling \$6 million in FY22-27 to make improvements to various City-owned components of the Zoo and to help leverage private and philanthropic contributions.



New air conditioning equipment at the Animal Hospital, Philadelphia Zoo, West Philadelphia

ZOO

PHILADELPHIA ZOO - CAPITAL

82 Philadelphia Zoo Facility and Infrastructure Improvements

| | 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|--|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
| 1 City-owned Building Renovation Roofs and Building Envelope Renovate multiple infrastructure systems in City-owned buildings. | 250 CN | 250CN | 250 CN | 250 CN | 250 CN | 250 CN | 1,500 CN |
| 2 City Owned Building Renovations HVAC Lifecycle replacement of HVAC and mechanical systems in City-owned buildings. | 250 CN | 250CN | 250 CN | 250 CN | 250 CN | 250 CN | 1,500 CN |
| 3 City Owned Building Renovation- Electrical Infrastructure Renovations to multiple electrical and safety infrastructure systems in City-owned buildings. | 250 CN | 250CN | 250 CN | 250 CN | 250 CN | 250 CN | 1,500 CN |
| 4 City-owned Building Renovation Intreior Renovations Renovations to multiple infrastructure systems in City-owned buildings. | 250 CN | 250CN | 250 CN | 250 CN | 250 CN | 250 CN | 1,500 CN |
| 5 Philadelphia Zoo Improvements Major Zoowide Renewal Renovate and improve habitats, trails and visitor amenities as a part of the Zoo Master Plan. Make improvements to the central part of the zoo, upgrade African Plains, Primate Reserve and adjacencies. | 5,000 PB | | | | | | 5,000 PB |
| | 6,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 11,000 |

| 2022 \$x000 | 2023 \$x000 | 2024 \$x000 | 2025 \$x000 | 2026 \$x000 | 2027 \$x000 | 2022 - 2027 \$x000 |
|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|
|----------------|----------------|----------------|----------------|----------------|----------------|-----------------------|

| | | | | | | | |
|---|----------|--|--|--|--|--|----------|
| 82A. Philadelphia Zoo Facility and Infrastructure Improvements-FY21 | | | | | | | |
| See description under line item 82. | 1,000 CT | | | | | | 1,000 CT |
| | 1,000 | | | | | | 1,000 |
| 82B. Philadelphia Zoo Facility and Infrastructure Improvements-FY20 | | | | | | | |
| See description under line item 82. | 1,002 CT | | | | | | 1,002 CT |
| | 1,002 | | | | | | 1,002 |
| 82C. Philadelphia Zoo Facility and Infrastructure Improvements-FY19 | | | | | | | |
| See description under line item 82. | 378 CT | | | | | | 378 CT |
| | 378 | | | | | | 378 |

Totals - PHILADELPHIA ZOO - CAPITAL

| | | | | | | | |
|--------------|----------|----------|----------|----------|----------|----------|----------|
| | 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 6,000 CN |
| | 2,380 CT | | | | | | 2,380 CT |
| | 5,000 PB | | | | | | 5,000 PB |
| | 8,380 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 13,380 |
| TOTALS - ZOO | | | | | | | |
| | 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 1,000 CN | 6,000 CN |
| | 2,380 CT | | | | | | 2,380 CT |
| | 5,000 PB | | | | | | 5,000 PB |
| | 8,380 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 13,380 |

APPENDIX I

Capital Program and Budget Process

Spending and activity on the Capital Budget is managed throughout the fiscal year, but the annual planning and preparation for the proposed Capital Program and Budget begins in the fall.



By the beginning of October, the ‘Budget Call’ goes out to all departments eligible to request funds in the upcoming capital program and budget. The Budget Call provides instructions to enable departments to begin entering requests into the budget system. It also provides guidelines to ensure that requests are complete and are aligned with City policies.

Starting in November, the staffs of the City Planning Commission and the Budget Office host departmental meetings to review capital needs and new requests.

Following the departmental meetings, staff continues to work with departments to refine information about the prioritization of needs, resources, and implementation capacity.

From December through February, information is compiled to generate a working, overall list of requests and requested amounts. This list goes through several iterations, as new information is developed in discussions with departments and is aligned with Administration priorities.

In January, the Budget Office prepares ‘carry forward’ (CT) funding information and works with the Treasurer’s Office to determine the General Obligation (CN) debt capacity for the Capital Budget.

In February, the Budget Office finalizes ‘carry forward’ (CT) funding amounts and works with the staff of the City Planning Commission to prepare draft recommendations for review by the Mayor.

At least one hundred and twenty days before the end of the fiscal year, the City Planning Commission submits to the Mayor a Recommended six-year Capital Program and Capital Budget. The Budget Office, working with the Law Department, prepares the required ordinances for submission.

In early March, the Mayor delivers to City Council the proposed Operating Budget, Five Year Financial Plan, and Capital Program and Budget. However, due to the global pandemic and desire to gain better information about revenue collections and federal relief, the FY22 Budget has a delayed introduction of April 15, 2021.

As part of City Council budget hearings, a specific hearing is held on the proposed Capital Program and Budget. Capital needs and proposed spending are also addressed in City Council budget hearings with each department. After the Capital Program and Budget is introduced, sometimes a separate bond authorization ordinance is introduced alongside the capital budget bill. Per the Pennsylvania State Constitution, bond authorization by the voters is necessary if the City’s applicable debt is greater than 3% of the 10-year average of the annual assessed values. If an ordinance is necessary, then the City places a question on the election ballot that asks the general public for permission to issue bonds for the Capital Budget. The ballot question is organized into five infrastructure categories: transit, streets and sanitation, municipal buildings, recreation, parks, museums and stadia, and economic and community development.

Through May and June, modifications are made to produce a final six-year Capital Program and Capital Budget for adoption by City Council before the end of June.

APPENDIX II

City of Philadelphia Capital Eligibility Guidelines Revised October 2, 2020

Capital projects must meet legal eligibility requirements pursuant to the Philadelphia Home Rule Charter, applicable bond covenants, and any additional requirements stipulated by federal, state, private, and other funding entities. The following capital eligibility guidelines provide criteria for determining whether expenditures or obligations can be funded through the capital budget.



The guidelines, including examples cited herein, should be viewed as guidelines only and not as an all-inclusive policy statement concerning capital eligibility.

If use of capital funding is contemplated for any project not clearly eligible under Section A or B below, the Capital Budget Office should be contacted for written approval prior to the obligation of funds. The Capital Budget Office will review the request, as appropriate, in conjunction with the Department of Public Property, the City Controller's Office, the Accounting Bureau, and Bond Counsel. No project may commence until the City Controller has certified the project as being capital eligible.

Section A: Long-term Debt/Loan Funds

The following guidelines provide criteria for determining whether expenditures or obligations may be funded by long-term debt or loan funds, including but not limited to General Obligation and Revenue bonds. Normally, expenditures that result in the acquisition, construction, or improvement of City owned tangible assets are eligible for long-term debt financing:

Acquisition refers to the purchase of land, buildings, equipment or machinery for City ownership:

The cost of preparing plans and specifications and obtaining appraisals and legal assistance directly related to acquisition is an eligible capital expenditure. Planning studies, including master plan studies and feasibility studies, may be capital eligible when such studies are an intrinsic part of a design or appraisal process that is required prior to acquisition of a tangible asset. Generally, studies funded through the capital budget must generate preliminary plans and acquisition cost estimates. Studies that are primarily focused upon improving operating performance are to be funded through the operating budget.

Although a study may have a bearing on the ultimate design or specifications of a capital project, if its goal is to improve, consolidate, expand or otherwise change operations, it may not be funded through the capital budget. Equipment or machinery purchased with loan funds must have a useful life of at least 5 years and must cost at least \$15,000. This requirement normally excludes the use of loan funds to purchase office supplies and equipment. For example, personal computers or workstations cannot be purchased through loan funds. However, loan funds may be used to purchase servers, mainframe computers, and network switches provided the cost is greater than \$15,000. If less than \$15,000, servers, mainframe computers, and network switches may be purchased only if they are an integral part of an otherwise eligible capital project.

Vehicles that are also considered equipment and that have a cost of at least \$100,000 and a useful life of at least 5 years are eligible for the use of proceeds of general obligation bonds. The following list is not exhaustive but is meant to provide examples of vehicles that may be purchased using general obligation bonds: medic units, pumpers, tiller ladders, compactors, backhoes, tractors, sweepers, wheel loaders and paving machines.

Construction refers to building, erecting, or installing tangible assets that are owned by the City:

Construction funded by long-term debt must result in the creation of a tangible asset with a useful life of at least 5 years and a cost of at least \$15,000.

The cost of preparing plans and specifications that are required for construction is eligible for long-term debt financing. Planning studies, including master plan studies and feasibility studies, may be eligible for long-term debt funding when such studies are an intrinsic part of a design process that is required prior to construction of a tangible asset. Generally, studies funded by long-term debt must generate preliminary plans and construction cost estimates. Studies that are primarily focused upon improving operating performance must be funded through the operating budget. Although a study may have a bearing on the ultimate design or specifications of a capital project, if its goal is to improve, consolidate, expand, or otherwise change operations it may not be funded by long-term debt.

The cost of soil tests, borings, and other architectural or engineering tests required to ensure competent construction is eligible for loan funding.

When constructing a new facility, the cost of purchasing necessary furniture, fixtures, and equipment to operate the facility may be eligible for purchase with long-term debt provided that the furniture and equipment have a life expectancy in excess of 5 years. The following list is not exhaustive but is meant to provide examples of items that may not be purchased using long-term debt: folding tables, chairs, and stages; carts; trash receptacles; photocopiers; facsimile machines; microwaves and other small appliances; televisions; recreational and fitness equipment and supplies; movable shelving units; standalone clocks; cleaning equipment; hand trucks; portable microphone and sound systems; arts and crafts equipment and supplies; and bulletin and white boards. Capital Budget Office approval must be secured prior to the purchase of any equipment.

Site preparation expenditures, such as demolition, that are directly attendant to a construction project, are eligible for long-term debt funding. The removal of and/or testing for hazardous materials, including but not limited to polychlorinated biphenyls (PCBs) and asbestos, is eligible for loan funding when directly related to an otherwise eligible construction project.

Improvements refers to renovation, rehabilitation, or reconstruction of buildings, structures, parkland, machinery, equipment or other tangible assets owned by the City. This includes landscape and pathway improvements to City-owned public space.

Improvements funded by loan funds must result in extending the useful life of a building or any of its basic structural components, equipment, machinery, or other tangible asset by at least 5 years beyond that inherent in its original design, must cost at least \$15,000, and must substantially increase the asset value. Long-term debt may not be used to fund routine maintenance and repairs, even when those repairs require major expenditures. Loan funds may not be used to clean and seal buildings or to demolish buildings when not done in preparation for an eligible capital construction/ improvement project. When completing a major facility rehabilitation or renovation, the cost of purchasing furniture, fixtures, and equipment may be eligible for long-term debt financing provided that the furniture, fixtures, and equipment have a life expectancy in excess of 5 years. The following list is not exhaustive but is meant to provide examples of items that may not be purchased using long-term debt: folding tables, chairs, and stages; carts; trash receptacles; photocopiers; facsimile machines; microwaves and other small appliances; televisions; recreational and fitness equipment and supplies; movable shelving units; standalone clocks; cleaning equipment; hand trucks; portable microphone and sound systems; arts and crafts equipment and supplies; and bulletin and white boards. Capital Budget Office approval must be secured prior to the purchase of any equipment.

Painting, as well as carpeting and tiling projects, may only be funded through long-term debt when directly attendant to an otherwise eligible improvement project.

Together, the cost of furnishings, fixtures, equipment, painting, and flooring shall not exceed 50 percent of the entire cost of the project if the furnishings, fixtures, equipment, painting, and flooring are to be funded using long-term debt.

Generally, improvement projects on property not owned by the City are not eligible for loan funding. However, under existing laws, the City is permitted to use long-term debt financing for reconstruction or replacement of curbs and sidewalks located within the legally open right of way in conformance with the City Plan. Although the City has an interest in the sidewalks, which allows it to use loan funds for their reconstruction or replacement, the City, given its limited resources, must establish reasonable criteria to determine when it will use capital funds to reconstruct or replace pedestrian pathways on property not owned by the City. The following policy has been established to determine when a sufficient public purpose, beyond the public interest served by reconstructing or replacing the pedestrian right of way, would be served by a curb and sidewalk project to warrant funding using long-term debt: The site improvement project must be an integral component of a housing development or redevelopment project approved by OHCD, a commercial development or redevelopment project approved by the Commerce Department, a street improvement project approved by the Streets Department, or a water/sewer improvement project approved by the Water Department. To be eligible for long-term debt funding, the site improvements must be incidental to a project that calls for revitalization of streets, water utilities, housing, or commercial development. Ideally, eligible projects will leverage significant state, federal and/ or private investment.

Site improvements on property not owned by the city are not eligible for long-term debt funding unless they are incidental to a much broader public improvement project as indicated above.

Site improvements that are part of a normal maintenance or repair activity cannot be funded by loan funds. Pursuant to Section 11-503 of the Philadelphia Code, the cost for normal maintenance or repair of sidewalks and curbs is generally assessed to the abutting landowner.

The site improvement project and its attendant housing, street, water/sewer, or commercial development or

redevelopment plan must be reviewed and approved by both the Capital Budget Office and the City Controller’s Office. In order to be approved, the plan must, at a minimum, describe how the area or neighborhood targeted by the plan has previously deteriorated and how implementation of the plan will arrest and reverse that deterioration.

During the capital budget development process, when departments are requesting funding for site improvement projects, the development or redevelopment plan referred to above must be included for consideration. In order to be approved as part of the annual Recommended Capital Budget, the plan must, at a minimum, describe how the area or neighborhood targeted by the plan has previously deteriorated and how implementation of the plan will arrest and reverse that deterioration.

The cost of preparing plans and specifications that are required for improvement purposes is eligible for long-term debt financing. Planning studies, including master plan studies and feasibility studies, may be eligible for loan funding when such studies are an intrinsic part of a design process that is required prior to improving a tangible asset. Generally, studies funded by long-term debt must generate preliminary plans and construction cost estimates. Studies primarily focused upon improving operating performance are to be funded through the operating budget. Although a study may have a bearing on the ultimate design or specifications of a capital project, if its goal is to improve, consolidate, expand, or otherwise change operations, it may not be funded by long-term debt.

The cost of soil tests, borings and other architectural or engineering tests required to ensure competent improvements is eligible for long-term debt financing.

Site preparation expenditures, such as demolition, that are directly attendant to an improvement project, are eligible for long-term debt financing. The removal of and/or testing for hazardous materials, including but not limited to polychlorinated biphenyls (PCBs) and asbestos, may be funded through long-term debt when directly related to an otherwise eligible capital improvement. Finally, demolition may be eligible for loan funding when it is undertaken to create or expand available public space for park or recreation purposes.

Section B: Other Funding Sources

In accordance with applicable law and accounting policies including, but not limited to, the Philadelphia Home Rule Charter and Generally Accepted Accounting Principles, the City has established baseline standards for useful life, purpose, and cost that must be met for a project to be eligible for financing through sources other than long-term debt or loan funds. Other funding sources include but are not limited to General Fund and self-sustaining operating revenue; revolving funds; federal, state, and private grants; and funds from other governments or agencies.

Capital expenditures not funded by long-term debt or loan funds must meet the following criteria to be capital eligible:

Useful life:

The Philadelphia Home Rule Charter dictates that a project’s useful life must be at least 5 years to be eligible for funding through the capital budget. A qualified engineer, architect, information technology, or other professional with specific knowledge of the project must provide agency estimates of useful life.

Purpose:

The project must provide for the purchase, construction, reconstruction and/or betterment of buildings (including any element of the basic foundation therein), structures, facilities, or infrastructure that clearly results in an improvement to the City’s asset. The purchase of new or replacement equipment is allowable under this criterion when updating the essential furniture, equipment, or technology at a facility, or extending the coverage, reach, range, or power of an equipment system.

Cost:

The cost of a capital project using funding sources other than long-term debt or loan funds must be at least \$5,000. The \$5,000 minimum refers to the total cost of all project components and subcomponents, excluding the cost of initial surface treatments, such as painting and carpeting

Other:

Further covenants and / or restrictions may apply as detailed in Enterprise Funds General Bond Ordinances.

Addendum to City of Philadelphia Capital Eligibility Guidelines for Information Technology March 21, 2014

Loan funds may be used to support the acquisition, development, deployment or integration of information technology systems that meet the following eligibility guidelines and have a useful life of at least five (5) years. Loan funds may not be used to support the ongoing operation, support and maintenance of information technology projects and systems, with exceptions for annual cloud-based system licensing costs as noted below.



Hardware:

Equipment or machinery purchased with loan funds must have a useful life of at least 5 years and must cost at least \$15,000. This requirement excludes the use of loan funds to purchase office supplies and equipment, personal computers and workstations.

Loan funds may be used to purchase servers, mainframe computers, and network switches provided the cost is greater than \$15,000. If less than \$15,000, servers, mainframe computers, and network switches may be purchased only if they are an integral part of an otherwise eligible capital project.

Software:

In order for capital funds to be used for internally generated software, alternatives need to have been evaluated, senior management needs to have decided to move forward with the capital project, and funding has been identified for the full project. Loan funds may be used for new software development, purchase and design for a major system provided the total project cost is greater than \$15,000. In addition, capital funds may be used for the costs associated with significant modifications of computer software that is in place and operational that result in a significant or material increase in capacity or efficiency of the software, or that extends the useful life of the software such as an upgrade to a system which allows for a new functionality or increase in level of service without performing additional tasks. Some examples would

be a system that adds a web interface, retrieval of documents function, additional integration with other systems or directories, error catching functionality, security controls, or enhanced ability to capture or extract information. This would not include any type of routine upgrades such as upgrades from Windows XP to Windows 7. This type of upgrade would need to be funded other than loan funds. Only modifications that defer obsolescence should be considered to extend the useful life of software.

Further, loan funds may be used for the cost of purchasing or developing software that provides for the initial conversion of old data necessary to populate, and fully utilize, new capital eligible systems, or for the purchase or development of software necessary to allow access to old data by new capital-eligible systems, when purchased or developed as part of the initial capital project and only when the data conversion is necessary as a condition for use of the new system.

Cloud based solutions:

Because GASB 51 includes software that is “licensed” as well as “purchased” to be capital eligible, the configuration/ implementation cost component of cloud solutions can be funded with loan funds in Software as a Service (SaaS) solutions provided the total project cost is greater than \$15,000. Also, the annual license fees of the cloud solutions can be funded with loan funds if the cost is clearly broken out and delineated. Project planning, training costs and annual maintenance fees including those incurred during implementation cannot be funded with loan funds.

Infrastructure components of SaaS solutions, such as the server, rack, hosted network equipment, and the cost to lease the off-premise hosting space are included in the ongoing operational maintenance and service charges and are not capital eligible. This in no way limits the purchase of servers with capital dollars as detailed earlier in the guidelines. Furthermore, Infrastructure as a Service (IaaS) cloud solutions, where the hardware is leased as a service, are not capital eligible.

Cloud-based solutions must have a useful life of five years to be capital eligible in addition; the useful life of the

cloudbased asset is constrained to the maximum length of the contract extensions for the cloud solutions.

Software Consultants:

The cost of purchasing or paying a vendor to develop either new or modified application software, including the cost of requirements definition, design, coding, configuration, interface development, implementation and testing is capital eligible. In general, the use of consultants can only be funded through capital when the consultant adds value to the software itself such as when a vendor is hired to implement the selected software or a vendor is selected for data conversion as a requirement for the new system. This would exclude advisors/consultants for schedules or budget management because this does not add value to the software. Additionally, other consulting costs associated with preliminary project planning including writing RFQs, RFIs and RFPs, demonstration of potential systems, system training and general annual maintenance fees cannot be funded with loan funds.

Departmental Operations:

The cost of business and operational planning studies related to software projects are not capital eligible. In addition, any departmental business process reengineering costs are also not capital eligible.

**Recommended Six-Year Capital Program for Fiscal Years 2022-2027
Capital Budget for Fiscal Year 2022**