

DEPARTMENTAL SUMMARY BY FUND

FISCAL 2021 OPERATING BUDGET

Department							No.
REVENUE							36
No. Fund	Class	Description	Fiscal 2019 Actual Obligations	Fiscal 2020 Original Appropriation	Fiscal 2020 Estimated Obligations	Fiscal 2021 Proposed Budget	Increase or (Decrease)
(1) (2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
01 General	100 a) b)	Employee Compensation Personal Services Employee Benefits	22,700,386	23,934,508	24,073,730	22,536,343	(1,537,388)
	200 300 400 500 800	Purchase of Services Materials and Supplies Equipment Contributions, etc. Payments to Other Funds	7,706,845 563,301 324,478 328,357	7,755,749 755,526 433,450	7,755,749 755,526 433,450	5,627,749 642,976 217,000	(2,128,000) (112,550) (216,450)
		Total	31,623,367	32,879,233	33,018,455	29,024,068	(3,994,388)
02 Water	100 a) b)	Employee Compensation Personal Services Employee Benefits	9,793,098	10,873,116	10,893,166	10,927,991	34,825
	200 300 400	Purchase of Services Materials and Supplies Equipment	4,858,990 435,884 728,872	5,165,000 555,500 874,000	5,165,000 555,500 874,000	5,165,000 560,500 874,000	5,000
	500 800	Contributions, etc. Payments to Other Funds		5,000	5,000		(5,000)
		Total	15,816,844	17,472,616	17,492,666	17,527,491	34,825
08 Grants Revenue	100 a) b) 200 300 400 500 800	Employee Compensation Personal Services Employee Benefits Purchase of Services Materials and Supplies Equipment Contributions, etc. Payments to Other Funds	17,150,000	26,425,000	23,000,000	23,000,000	
	000	Total	17,150,000	26,425,000	23,000,000	23,000,000	
14 Acute Care Hospital	100 a) b) 200	Employee Compensation Personal Services Employee Benefits Purchase of Services	30,000	30,000	30,000	30,000	
	300 400 500 800	Materials and Supplies Equipment Contributions, etc. Payments to Other Funds	5,000 10,000	5,000 10,000	5,000 10,000	5,000 10,000	
	<u> </u>	Total	45,000	45,000	45,000	45,000	
	100 a) b) 200 300 400 500 800	Employee Compensation Personal Services Employee Benefits Purchase of Services Materials and Supplies Equipment Contributions, etc. Payments to Other Funds Total					
	100	Employee Compensation					
Departmental Total All Funds	100 a) b) 200 300 400 500 800	Employee Compensation Personal Services Employee Benefits Purchase of Services Materials and Supplies Equipment Contributions, etc. Payments to Other Funds	32,523,484 29,715,835 1,004,185 1,063,350 328,357	34,837,624 39,345,749 1,316,026 1,317,450 5,000	34,996,896 35,920,749 1,316,026 1,317,450 5,000	33,494,333 33,792,749 1,208,476 1,101,000	(1,502,563) (2,128,000) (107,550) (216,450) (5,000)
		Total	64,635,211	76,821,849	73,556,121	69,596,558	(3,959,563)
71-53B (Program Ba	sed Budge	eting Version)					

FISCAL 2021 OPERATING BUDGET

DEPARTMENTAL SUMMARY INCREASES AND DECREASES ALL FUNDS

FISCAL 2021 OFERATING BU	JUGEI		P	LL FUND	<u> </u>	
Department						No.
REVENUE						36
	Class	Class	Class	Class	Other	
Budget Comments	100	200	300/400	500	Classes	Total
(1)	(2)	(3)	(4)	(5)	(6)	(7)
General Fund:						
Decrease in support for ITS Initiative and						
Commercial Activity Revocation (CAL) program		(125,000)	(265,000)			(390,00
Decrease in support for new Tax Analyst		(3,000)	(9,000)			(12,00
TS Salaries	290,000					290,00
Professional Services for ITS		25,000				25,00
Office Supplies for ITS			25,000			25,00
Computers & Peripherals for ITS			25,000			25,00
Elimination of positions	(1,337,533)					(1,337,53
Exempt Staff Salary Reductions	(109,220)					(109,22
Reduction in overtime costs	(125,000)					(125,00
Reduction in Temp/Seasonal Services	(372,811)					(372,81
DC47 Raises	131,181					131,18
Non-Represented Staff Raises	51,196					51,19
DC47 Award Bonus	(65,200)	((65,20
Reduction in postage expense		(500,000)				(500,00
Reduction in professional services		(1,525,000)	(10-000)			(1,525,00
Reduction in supplies/equipment	(4 507 007)	(0.400.000)	(105,000)			(105,00
Total General Fund	(1,537,387)	(2,128,000)	(329,000)			(3,994,38
Water Fund:						
Rounded salaries to nearest thousand	884					88
Exempt Staff Salary Reductions	(16,617)					(16,61
DC47 and Non-Represented Staff raises	50,558					50,55
Purchase of Services						
Increased Materials and Supplies			5,000			5,00
Decreased Contributions, etc.			-,	(5,000)		(5,00
Total Water Fund	34,825		5,000	(5,000)		34,82
Department Total - All Funds	(1,502,562)	(2,128,000)	(324,000)	(5,000)		(3,959,56
	(1,00-,00-)	(_,,)	(,)	(-,)		(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,

DEPARTMENTAL SUMMARY PERSONAL SERVICES

FISCAL 2021 OPERATING BUDGET

Depa	rtment					No.				
	REVENUE							36	-	
		Fis	scal 2019		Fiscal 2020		Fis	scal 2021	Increase	Increase
Line		Actual	Actual	Budgeted	Estimated	Increment	Budgeted	Department	(Decrease)	(Decrease)
No.	Category	Positions	Obligations	Positions	Obligations	Run -PPE	Positions	Request	in Pos.	in Requirements
		6/30/19				12/01/19			(Col. 8 less 5)	
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)
<i>A.</i> S	ummary by Object Class	ification - A								
1	Lump Sum		212,981		255,132			211,000		(44,132)
2	Full Time	622	30,519,726	690	33,092,840	601	668	32,105,150	(22)	(987,690)
3	Bonus, Gross Adj.		296,445		45,799			9,783		(36,016)
4	PT, Temp/Seas, Bd , SCG		837,102		701,000			125,000		(576,000)
5	Overtime		639,517		882,950			1,034,400		151,450
6	Holiday Overtime		950		5,000			5,000		
7	Shift/Stress		157		4,175			4,000		(175)
8	H&L, IOD, LT-Sick		16,603		10,000					(10,000)
9										
	Total	622	32,523,483	690	34,996,896	601	668	33,494,333	(22)	(1,502,563)
<i>B.</i> S	ummary of Uniformed Pe	ersonnel Ind	cluded in Above	- All Funds	;				r	
1	Lump Sum									
2	Full Time - Uniform									
3	Bonus, Gross Adj.									
4	PT, Temp/Seas, Bd , SCG									
5	Overtime - Uniform									
6	Unused Uniform Leave									
7	Shift/Stress									
8	H&L, IOD, LT-Sick									
9								1		
	Total									
C. S	ummary by Object Class Lump Sum	ification - G	General Fund 179,800		164,223			130,000	r	(34,223)
2	Full Time	417	21,125,187	458	22,885,133	400	436	21,842,160	(22)	
	Bonus, Gross Adj.	417	250,264	400	40,799	400	430	9,783	(22)	(31,016)
	PT, Temp/Seas, Bd, SCG		764,767		651,000			75,000		(576,000)
5	Overtime		367,669		322,400			479,400		157,000
6	Holiday Overtime		950		022,100					101,000
7	Shift/Stress		157		175					(175)
8	H&L, IOD, LT-Sick		11,591		10,000					(10,000)
9			,		,					(10,000)
	Total	417	22,700,386	458	24,073,730	400	436	22,536,343	(22)	(1,537,388)
D. S	ummary of Uniformed Pe							,500,010	()	(1,201,000)
1	Lump Sum									
2	Full Time - Uniform									
	Bonus, Gross Adj.									
4	PT, Temp/Seas, Bd , SCG									
5	Overtime - Uniform									
6	Unused Uniform Leave									
7	Shift/Stress									
8	H&L, IOD, LT-Sick									
9	, - ,									
Ē	Total									
71-53	D (Program Based Budgetin	g Version)		L I						I I

	CITY OF PHILADELPHI	A				
F	ISCAL 2021 OPERATING BU	JDGET	PROC	GRAM SUMM	ARY - ALL FU	NDS
Department		No.	Program			No.
REVENU	JE	36	POLICY, ANALYSIS	, EXECUTIVE DIREC	TION & ADMIN.	10
		Progran	n Description			•
	gram provides leadership for the De urces it needs, and includes fiscal a	nd information to	echnology functio	•		
		Prograi	n Objectives			
experien FY20 and - Increas	ue efforts to modernize the Departm ce and expand self-service options d will take 3-4 years to complete. se compliance and assistance, and e ue to increase internal efficiencies, o	while increasing	efficiency. This press receive exc	project is expecte ellent service.		
		Performa	nce Measures*	-		
	Description		Fiscal 2019 Year-End	Fiscal 2020 Year-to-Date (Q1 + Q2)	Fiscal 2020 Target	Fiscal 2021 Target
	(1)		(2)	(3)	(4)	(5)
	budgeted positions filled : The budgeted positions filled dropped from		92.8%	89.0%	95.0%	95.0%
Comments	<u>.</u>	C	on by Fund			
	1	Fiscal 2019	ary by Fund Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
Fund	Fund	Actual	Original	Estimated	Proposed	or
No.		Obligations	Appropriations	Obligations	Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
01	General Fund Water Fund	8,767,913 5,071,763	8,949,199	8,958,611 5,484,000	8,079,860 5,761,237	(878,752) 277,237
		5,071,705	5,484,000	5,464,000	5,701,237	
	Total	13,839,676	14,433,199	14,442,611	13,841,096	(601,515)
			Time Positions b		13,041,090	(001,015)
Fund		Actual Positions	Fiscal 2020	Increment Run	Fiscal 2021	Inc. / (Dec.)
No.	Fund	6/30/19	Budgeted	PPE 12/01/19	Budgeted	(Col. 6 less 4)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
01	General Fund Water Fund	66 15	73 17	62 15	71 17	(2)
		13	17	13	17	
	Total Full Time	81	90	77	88	(2)

71-53E (Program Based Budgeting Version)

*For further information, please see FY21-25 Five Year Financial and Strategic Plan

PROGRAM SUMMARY - ALL FUNDS (CONTINUED)

FISCAL 2021 OPERATING BUDGET

Department		No.	Program			No.
REVENUE	<u> </u>	36	POLICY, ANALYSIS,	, EXECUTIVE DIREC	TION & ADMIN.	10
	Selecte	d Associated N	Ion-Tax Revenu	es by Fund		
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
Fund	Fund	Actual	Original	Estimate	Proposed	or
No.		Revenues	Budget		Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
				_		
	S	•	ated Capital Pro	-		
Dept.		Carry	Fiscal 2020	Fiscal 2020	Fiscal 2021	Fiscal 2021
Where	Description	Forward	Original Approp.	Original Approp.	Proposed Budget	Proposed Bdgt
Appropriated			(GO Only)	(All Other Sources)	(GO Only)	(All Other Sources)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
	S	elected Associ	ated Operating	Costs		
Dept.		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
Where	Description	Calculated	Calculated	Calculated	Calculated	or
Appropriated	Description	Obligations	Appropriations	Obligations	Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
Finance	Employee Benefits - Civilian	2,018,790	2,257,646	2,257,646	2,182,710	(74,936)
Finance	Employee Benefits - Uniform	,,	.,,	.,,	-,,- ••	(,

F	CITY OF PHILADELPI			PROGRAM	PROGRAM SUMMARY						
Departmer		No.	Program			No.					
REVE		36	POLICY, ANALYSIS,			10					
Fund		No.	TOLIOT, ANALTOIO,	, EXECCTIVE DIREC		10					
GENE	RAL	01									
		Sumi	mary by Class								
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase					
Class	Description	Actual	Original	Estimated	Proposed	or					
		Obligations	Appropriations	Obligations	Budget	(Decrease)					
(1)	(2)										
100	Employee Compensation										
a)	Personal Services	4,376,681	4,773,778	4,781,790	4,628,135	(153,656)					
b)	Employee Benefits										
200	Purchase of Services	3,425,115	3,552,800	3,552,800	2,918,749	(634,051)					
300	Materials and Supplies	316,391	431,171	432,571	340,976	(91,595)					
400	Equipment	321,369	191,450	191,450	192,000	550					
500	Contributions, Indemnities and Taxes	328,357									
700	Debt Service										
800	Payments to Other Funds										
900	Advances and Misc. Payments										
	Total	8,767,913	8,949,199	8,958,611	8,079,860	(878,752)					
		Summa	ary of Positions								
		Actual	Fiscal 2020	Increment	Fiscal 2021	Increase					
		Positions	Budgeted	Run	Budgeted	or					
Code	Category	6/30/19	Positions	PPE 11/24/19	Positions	(Decrease)					
(1)	(2)	(3)	(4)	(5)	(6)	(7)					
101	Full Time - Civilian	66	73	62	71	9					
105	Full Time - Uniform										
	Total	66	73	62	71	9					
	Sele	ected Associated	l Non-Tax Reven	ues by Type							
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase					
	Description	Actual	Original	Estimate	Proposed	or					
		Revenues	Budget		Budget	(Decrease)					
	(1)	(2)	(3)	(4)	(5)	(6)					
· · ·	on-Governmental)										
Federal State											
	overnments										
	nds of the City										
	Total	1									
	regreen Beend Budgeting Version										

		CITY OF PHILADELI	PHIA						
		FISCAL 2021 OPERATING	BUDGET				of Posi ' Progr		
Departr	ment			No.	Program				No.
RE Fund	VENUE			36 No.	POLICY, AN	ALYSIS, EXE	CUTIVE DIR.	& ADMIN.	10
	NERAL			01					
				Fiscal	Fiscal		Fiscal		Increase
Line	Class	Title	Salary	2019	2020	Increment	2021 Dudaatad	Annual	(Decrease)
Line No.	Class Code	Inte	Range (in dollars)	Actual Pos. 6/30/19	Budgeted Positions	Run -PPE 11/24/19	Budgeted Positions	Salary 7/1/19	(Col. 8 less Col. 6)
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
		EXECUTIVE OFFICE (360511):	[
1	2L10	Administrative Assistant	41,065 - 52,791	1	1	1	1	54,017	
2		Administrative Assistant	42,092 - 54,111	1				100.050	
3 4	C121 2B02	Chief Counsel (E.) Collection Customer Representative	139,050 39,793 - 43,421		1	1	1	139,050 39,793	1
5		Deputy Revenue Commissioner (E.)	127.926	3	3	4	3	383,778	
6	F392	First Deputy Revenue Commissioner (E.)	138586	1	1		1	138,586	
7	D325	Revenue Commissioner (E.)	159,908	1	1	1	1	159,908	
8	2B18	Revenue Collections Representative	40,860 - 44,630		1	1			(1)
		Subtotal Executive Office		9	8	8	8	915,132	
		ADMINISTRATION DIVISION (360512):							
		Administration Unit:							
9		Administrative Specialist 1	41,065 - 52,792	1	2				(2)
10 11	2L16 2L17	Administrative Specialist 1 - Confidential Administrative Specialist 2 - Confidential	42,091 -54,111 53,633 - 68,955			1	1	53,633	1
12	A620	Director of Operations & Strategic Planning (E.)	119,025	1	1	1	1	119,025	· ·
13	1A18	Secretary	36,340 -39,498	1	1	1	1	39,498	
14	1A20	Executive Secretary	36,027 - 46,319		1				(1)
15	A620	Project Manager	70,000	1	1	1	1	70,000	
16	A620	Project Coordinator Subtotal Administration Unit	55,000 - 65,000	1	1	4	1 5	55,000 337,156	(2)
					· ·	-	3	337,130	(2)
17	2006	Budget & Fiscal Unit: Budget Officer 2	68,047 - 87,497	1	1	1			(1)
18	1A04	Clerk 3	39,793 - 43,420	3	3	2	3	129,285	(1)
19	1B29	Contract Clerk	46,238 - 50,868			_	- 1	46,238	1
20	2F69	Contract Coordinator	59,744 - 76,796	1	1	1	1	77,822	
21	2E08	Dept. Procurement Spec.	45,294 - 58,238	1	1	1	1	45,294	
22	2A33	Fiscal Officer Subtotal Budget & Fiscal Unit	77,857 -100, 108	6	6	5	1 7	94,542 393.181	1
		Continous Improvement Unit							
23 24		Administrative Specialist 2 Continous Improvement Analyst	52,321 - 67,274 55,000- 65,000		1	1			(1) (1)
24		Management Trainee	38,167 - 49,071	'	'	'	1	38,168	1
26	A620	Manager of Operations & Continuous Improve.	80,000		1	1	1	80,000	
		Continous Improvement Unit		2	3	3	2	118,168	(1)
		Human Resources Unit:							
27	2L01	Administrative Technician	36,186 - 46,534				2	93,068	2
28		Clerical Supervisor 2	41.930 - 45,869	1			1	44,245	1
29	1A04	Clerk 3	39,793 - 43,420	1	2	1			(2)
30 31		Data Service Support Clerk Dept. Human Resources Manager	36,340 - 39,498 68,047 - 87,491		1	1	1	37,404 77,771	1
31 32		Dept. Human Resources Manager Dept. Payroll Clerk	37,421 - 40,725	2	1	1	1	39,622	
33		Dept. Payroll Supv.	42,997 - 47,121	-	1	1	1	42,997	
34	2H90	Human Resources Professional 1	42,091 - 54,111	1	2	1	1	42,092	(1)
35		Human Resources Professional 2	53,633 - 68,955				1	42,092	1
36 37	2L03 2H77	Management Trainee	38,167 - 49,071 59,744 - 76,797	1		2	1	59,744	1
37 38	2H77 2H58	Occupational Safety Administrator 1 SR Departmental Human Resource Associate	59,744 - 76,797 59,744 - 76,796	1	2	1	1	73,353	(1)
39	1A37	Serivce Representative	36,340 - 39,498	1				2,220	
40	1A42	Word Processing Specialist 2	36,340 - 39,498	1	1				(1)
		Subtotal Human Resources Unit		11	10	9	11	552,388	1
		m Based Budgeting Version)							

		CITY OF PHILADEL			SCHEDULE 100 LIST OF POSITIONS BY PROGRAM						
		FISCAL 2021 OPERATING	BUDGET			BY	' PROGR	RAM			
Departr				No.	Program				No.		
RE\ Fund	/ENUE			36 No.	POLICY, AN	ALYSIS, EXE	CUTIVE DIR.	& ADMIN.	10		
GEN	NERAL			01							
				Fiscal	Fiscal		Fiscal		Increase		
			Salary	2019	2020	Increment	2021	Annual	(Decrease)		
Line	Class	Title	Range	Actual Pos.	Budgeted	Run -PPE	Budgeted	Salary	(Col. 8		
No.	Code	(2)	(in dollars)	6/30/19	Positions	11/24/19	Positions	7/1/20	less Col. 6)		
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)		
41	2L08	Operations Unit Admin. Services Supv.	42,091 - 54,111	1	1	1	1	55,336			
42	1A04	Clerk 3	39,793 - 43,420	1	1	1	1	42,229			
43	1F06	Stores Workers	37,421 - 40,725	2	2	2	2	83,300			
		Subtotal Operations & Continous Improvemen	t Unit	4	4	4	4	180,865			
		Training & Development Unit:									
44	2H90	Human Resources Professional 1	42,091 - 54,111				1	48,098	1		
45	A620	Systems Training Manager (E.)	72,450	1	1	1		.0,000	(1)		
46		Training and Development Officer	58,287 - 74,924		1				(1)		
47	2H33	Training and Development Manager	68,048 - 87,491				1	68,048	1		
		Subtotal Operations & Continous Improvement	t Unit	1	2	1	2	116,146			
		Outgoing Mail Processing Center:									
48	1A12	Clerk Typist 2			1				(1)		
49		Data Service Support Clerk	36,340 - 39,498				1	40,323	1		
50	7M07	Office Machinery Equipment Operator	38,607 - 42,073	2	3	2	2	85,371	(1)		
51	7A03	Semi-Skilled Laborer	36,340 - 39,498	3	4	4	5	193,068	1		
		Subtotal Outgoing Mail Processing Center		5	8	6	8	318,762			
		SUBTOTAL ADMINISTRATIVE SERVICES		34	40	32	39	2,148,191	(1)		
								_,,	(-)		
		TECHNICAL, POLICY & RESEARCH (360513)									
50	4.000	Technical Staff:	100.000				4	400.000			
52 53		Director of Policy & Planning Revenue Examiner 4	109,803 72,956 - 93,796	1	1	1	1	109,803 95,622			
54	2B34 2B40	Tax & Revenue Conferee	62,016 - 79,727	2	4	2	4	294,408			
55	2B41	Tax & Revenue Conferee Supervisor	77,856 - 100,107	1	1	1	1	101,933			
		Subtotal Technical Staff		5	7	5	7	601,766			
50	1450	Policy & Outreach Unit:	00 050 00 507			1	4	00.050			
56 57	L153 A620	Legal Assistant Communications & Outreach Manager	26,352 - 39,527 72,400	1	1	1	1	26,352 72,400	1		
57	A620	Policy and Outreach Coordinator	97,850	1	1		I	72,400	(1)		
59		Revenue Policy Analyst	150,000	2	2	2	2	150,000	(1)		
60	2J04	Public Information Officer	55,029 - 70,745	1	1	1	1	72,171			
61	2J02	Public Relations Specialist 2	50,107 - 64,424	1	1	1	1	61,672			
62	A620	Senior Revenue Policy Analyst	102,206	1	1	1	1	102,206			
63	W160	Web Content Manager	55,000 - 65,000	1	1	1	1	55,000			
		Subtotal Policy & Outreach Unit		8	8	7	8	539,801			
		Data & Research Unit:									
64	D554	Head of Data & Research (Director of Research)	124,134	1	1	1	1	117,266			
65	A620	Data Intelligence Analyst	140,623	2	2	2	2	140,623			
66	A620	Data Analyst	358,183	5	5	5	5	340,941			
67	A620	Assistant to Dire. Finance- Law Data Analyst	75,000		1				(1)		
68	A620	Data & Research Manager Subtotal Data & Research Unit	78,000	2	1 10	2 10	1 9	78,000 676,830	(1)		
		Sastotai Data & NGSGAIGII Utill						070,030			
		SUBTOTAL TECHNICAL, POLICY & RESEARCI	H	23	25	22	24	1,818,397	(1)		
1		PROGRAM TOTAL		66	73	62	71	4,881,720	(2)		
								.,	()		

		CITY OF PHIL			SCHEDULE 100 LIST OF POSITIONS BY PROGRAM						
Departr	ment			BODOLI	No.	Program		BIIK			No.
	/ENUE				36	POLICY, ANALYSIS, EXECUTIVE DIRECTION & ADMIN.					10
Fund	LINOL				No.						10
GEI	NERAL				01						
Line No. (1)	Class Code (2)	Title (3)			Salary Range (in dollars) (4)	Fiscal 2019 Actual Pos. 6/30/19 (5)	Fiscal 2020 Budgeted Positions (6)	Increment Run -PPE 11/24/19 (7)	Fiscal 2021 Budgeted Positions (8)	Annual Salary 7/1/20 (9)	Inc. (Dec.) (Col. 8 less Col. 6) (10)
1 2 3 4 5 6	101 161 103 121 101	Full Time - Civilian Regular Overtime Lump Sum Separation Payments PT, Temp/Seas, Bd, SCG DC47/Non Rep Wage Increase Exempt Salary Reduction				66	73	62	71	4,881,720 75,000 25,000 75,000 9,783 (53,780)	(2)
Total G		quirements				66	73	62	71	5,012,723	(2)
, otai G		Plus: Earned Increment							, , , , , , , , , , , , , , , , , , , ,	19,866	(2)
		Plus: Longevity								583	
		Less: (Vacancy Allowance)								(405,037)	
			Total Bi	udget Request						4,628,135	
					ary of Personal	Services				,. ,,	
			Fisca	al 2019	F	iscal 2020		Fisca	al 2021	Inc. / (Dec.)	Inc. / (Dec.)
Line			Actual	Actual	Budgeted	Estimated	Increment	Budgeted	Department	in Require.	in Bud. Pos.
No.		Category	Positions	Obligations	Positions	Obligations	Run -PPE	Positions	Request	(Col. 9	(Col. 8
			6/30/19				11/24/19			less Col. 6)	less Col. 5)
(1)		(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)
	Lump S			65,646		35,000			25,000	(10,000)	
		ne - Civilian	66	4,157,869	73	4,623,770	62	71	4,443,352	(180,419)	(2)
		ne - Uniform								(00.5.5	
		Gross Adj.	-	40,900		30,000			9,783	(20,217)	
		np/Seas, Bd, SCG ne - Civilian		54,901 56,415		33,000 60,000			75,000 75,000	42,000 15,000	
		ie - Uniform		50,415		00,000			75,000	15,000	
		I Uniform Leave									
	Shift/Str					20			ļ	(20)	
		DD, LT-Sick				20				(20)	
		Overtime		950					ļ		
12	ronuay	C TOTUINO		900					ļ		
12	L	Total	66	4,376,681	73	4,781,790	62	71	4,628,135	(153,656)	(2)

FISCAL 2021 OPERATING BUDGET

SCHEDULE 200 PURCHASE OF SERVICES BY PROGRAM

Departn	nent	No.	Program			No.
RE∖	/ENUE	36	POLICY, ANALYSIS	, EXECUTIVE DIREC	CTION & ADMIN.	10
Fund		No.				•
GEN	IERAL	01				
· · · · ·		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
Code	Description	Actual	Original	Estimated	Departmental	or
		Obligations	Appropriations	Obligations	Request	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
		Schedule 200 -	Purchase of Ser	vices		
201	Cleaning & Laundering					
202	Janitorial Services					
205	Refuse, Garbage, Silt and Sludge Removal		1,000	1,000	1,000	
209	Telephone & Communication	14,887	12,000	10,000	10,000	
210	Postal Services	2,467,861	2,649,800	2,649,800	2,149,800	(500,000)
211	Transportation	15,518	10,000	12,000	12,000	
215	Licenses, Permits & Inspection Charges					
216	Commercial off the Shelf Software Licenses	368	59,000	59,000	59,000	
220	Electric Current					
221	Gas Services					
222	Steam for Heating					
230	Meals (non-travel) & Official Entertaining	1,011	1,000	1,000	1,000	
231	Overtime Meals					
240	Advertising & Promotional Activities	473	1,000	1,000	1,000	
250	Professional Services	237,418	383,000	383,000	258,000	(125,000)
251	Professional Svcs Information Technology	165,373	72,000	72,000	62,000	(10,000)
252	Accounting & Auditing Services					
253	Legal Services					
254	Mental Health & Intellectual Disability Services					
255	Dues	19,074	20,000	20,000	20,949	949
256	Seminar & Training Sessions	20,296	60,000	42,000	42,000	
	Architectural & Engineering Services					
258	Court Reporters					
259	Arbitration Fees					
	Repair & Maintenance Charges	342,641	150,000	150,000	150,000	
261	Repaving, Repairing & Resurfacing Streets	,	,	,	,	
262	Demolition of Buildings					
	Abatement of Nuisances					
	Rehabilitation of Property					
	Maint. & Support - Comp. Hardware & Software	61,677	32,000	62,000	62,000	
	Juror Fees		,	,•	,,	1
	Juror Expenses					
277	Witness Fees					
280	Insurance & Official Bonds					1
282	Lease Purchase - Computer Systems	34,601				
283	Lease Purchase - Vehicles					
284	Ground & Building Rental		12,000			1
285	Rents - Other	43,917	90,000	90,000	90,000	1
	Rental of Parking Spaces	,	20,000			
290	Payments for Care of Individuals					1
295	Imprest Advances					1
298	Payments for Burials & Graves				-	
299	Other Expenses (not otherwise classified)					
200						
4						I

FISCAL 2021 OPERATING BUDGET

SCHEDULE 300 - 400 MATERIALS, SUPPLIES & EQUIPMENT BY PROGRAM

	FISCAL 2021 OPERATING D		BT PROGRAW						
Departr	nent	No.	Program			No.			
REV	/ENUE	36	POLICY, ANALYSIS	, EXECUTIVE DIREC	TION & ADMIN.	10			
Fund		No.							
GEN	IERAL	01							
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase			
Code	Description	Actual	Original	Estimated	Departmental	or			
		Obligations	Appropriations	Obligations	Request	(Decrease)			
(1)	(2)	(3)	(4)	(5)	(6)	(7)			
		Schedule 300 - I	Vaterials & Sup	olies					
	Agricultural & Botanical								
302	Animal, Livestock & Marine								
	Bakeshop, Dining Room & Kitchen								
	Books & Other Publications	7,426	14,000	14,000	14,000				
	Building & Construction								
306	Library Materials								
307	Chemicals & Gases					(====)			
308	Dry Goods, Notions & Wearing Apparel	90	2,000	500	-	(500)			
309	Cordage & Fibers								
	Electrical & Communication		2,000	500		(500)			
	General Equipment & Machinery								
312	Fire Fighting & Safety								
313	Food								
314	Fuel - Heating & Cooling								
316	General Hardware & Minor Tools								
317	Hospital & Laboratory		1,000	1,000	1,000				
318	Janitorial, Laundry & Household	1,045	2,000	2,000	1,905	(95)			
320	Office Materials & Supplies	236,741	358,071	359,071	269,071	(90,000)			
322	Small Power Tools & Hand Tools								
	Plumbing, AC & Space Heating								
324	Precision, Photographic & Artists	147							
325	Printing	57,414	36,600	40,000	40,000				
326	Recreational & Educational	13,528	15,000	15,000	15,000				
328	Vehicle Parts & Accessories								
335	Lubricants		500	500		(500)			
340	#2 Diesel Fuel								
	Compressed Natural Gas (CNG)								
	Liquid Propane Gas (LPG)								
345	Gasoline								
399	Other Materials & Supplies (not otherwise classified)								
		240.204	404 474	400 574	040.070	(04 505)			
	Total	316,391	431,171 00 - Equipment	432,571	340,976	(91,595)			
405	Construction, Dredging & Conveying	Schedule 4	oo - Equipment			1			
405		12.054	5,000	5.000	6,000	1 000			
	Electrical, Lighting & Communications	12,054	5,000	5,000	0,000	1,000			
411	General Equipment & Machinery								
	Fire Fighting & Emergency								
	Hospital & Laboratory	44.000	50.000	F4 000					
420	Office Equipment	41,209	50,000	51,000	51,000				
	Plumbing, AC & Space Heating	1,110	4 450	450		(450)			
424	Precision, Photographic & Artists		1,450	450		(450)			
	Recreational & Educational	70 770	00.000	00.000	00.000				
427	Computer Equipment & Peripherals	76,773	20,000	20,000	20,000				
428	Vehicles	470.001	445.000	445.000	445.000				
430	Furniture & Furnishings	172,664	115,000	115,000	115,000				
499	Other Equipment (not otherwise classified)	17,559							
	Total	201.260	191,450	101 450	192,000	EEO			
	(Program Based Budgeting Version)	321,369	191,450	191,450	192,000	550			

SCHEDULE 500 - 700 - 800 - 900 BY PROGRAM

	FISCAL 2021 OPERATING B	UDGET	BY PROGRAM					
Departn	nent	No.	Program			No.		
REV	/ENUE	36	POLICY, ANALYSIS	S EXECUTIVE DIRE	CTION & ADMIN	10		
Fund		No.		, _, _,				
GEN	IERAL	01						
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021			
Code	Description	Actual	Original	Estimated	Departmental	Increase or		
Coue	Description	Obligations	Appropriations	Obligations	Request	(Decrease)		
(1)	(2)	(3)	(4)	(5)	(6)	(7)		
(.)	Schedu	ile 500 - Contrib	utions, Indemni	ties & Taxes	(-)	(-)		
501	Celebrations							
504	Meritorious Awards							
505	Contributions to Educational & Recreational Org.							
506	Payments to Prisoners							
512	Refunds							
513	Indemnities							
515	Taxes							
517	Contributions to Other Govt. Agencies and Non-Profit Org. not Educational or Recreational							
0599	Others	328,357						
	Total	328,357						
		Schedule 70	0 - Debt Service	es				
	Interest on City Debt - Long Term							
	Principal Payments on City Debt - Long Term							
703	Interest on City Debt - Short Term							
704	Sinking Fund Reserve Payment							
705	Commitment Fee Expense							
706	Arbitrage Payments							
	Total							
		hedule 800 - Pa	yments to Othe	r Funds		•		
801	Payments to General Fund				1	[
	Payments to Water Fund							
	Payments to Capital Projects Fund							
	Payments to Special Funds							
	Payments to Bond Fund							
807	Payments to Other Funds							
809	Payments to Aviation Fund							
812	Payments to Grants Revenue Fund							
	Total							
		u - Advances an	d Other Miscella	aneous Paymen	ts			
	Advances to Create Working Capital Funds							
902	Miscellaneous Advances					ļ		
	Total							
	i utai		1	1				

FISCAL 2021 OPERATING BUDGET

SUPPORTING DETAIL: PROFESSIONAL SERVICES AND CARE OF INDIVIDUALS, BY PROGRAM

	FISCAL 2021 OPERATIN	IG BUDGE	I CARE OF INDIVIDUALS, BY				COGRAM
Departr	nent		No.	Program			No.
RE\	/ENUE		36	POLICY, ANALY	SIS, EXEC. DIR.	& ADMIN.	10
und			No.				
GEI	NERAL		01				
			Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
			Actual	Original	Estimated	Department	or
Class	Description		Obligations	Appropriation	Obligations	Request	(Decrease)
(1)	(2)		(3)	(4)	(5)	(6)	(7)
250s	Professional Services (250-254, 257-259)		402,791	455,000	455,000	320,000	
290	Payments for Care of Individuals						
	Name of Contractor	Fiscal 2019	Et al 2000	Et aut 0000	Fig. 10004		•
Minor		Actual	Fiscal 2020	Fiscal 2020 Estimated	Fiscal 2021	Describe purpo	
Object Code		Obligations	Original Appropriation	Obligations	Department Request	applicable, unit	led. Include, if
250	ASBO	29,000	29,000	29,000	29,000	Criminal Backgrour	
250	Constant Contact Inc.	2,814	29,000	2,814	2,814	Marketing and Outr	•
250	Drugscan	2,016		2,016	2,016	Background Checks	
250	Geneva Worldwide Inc.	5,000	10,000	5,000	5,000	Language Access F	
250	Globo Solutions	8,500	5,000	8,500	8,500	Language Access F	
250	Jones Lang LaSalle America	2,200		20,500	20,500	Review and Survey	•
250	Language Line Service	8,000	20,000	10,000	10,000	Language Access F	
250	LaSalle University	35,000	30,000	30,000	30,000	General Consulting	•
250	Miscellaneous Vendors	19,802	28,500	28,500	28,500	Miscellaneous Prof	
250	Superior Moving & Storage	44,968	15,000	21,670	21,670	Moving Services	
250	U S Facilities, Inc.	82,318	20,500			Office Reconfigurat	ions
250	ТВО		100,000	100,000		Expanded Outreach	ı
250	ТВО		25,000	25,000	25,000	Tax Regs. Training	& Consultants
250	ТВО		75,000	75,000	50,000	Technical Writing	
250	тво		25,000	25,000	25,000	Customer Service	Fraining
	Subtotal Class 250	237,418	383,000	383,000	258,000	1	
251	Acumen	10,575	31,000	31,000	31,000	Database Support a	and Training
251	CCH INC					IT Services	
251	Cello Partnerships	374				IT Communication	
251	Metasource Holdings, LLC	9,000				IT Training	
251	Online Consulting Inc.	2,995	41,000	41,000	31,000	Online Training	
251	Revenue Solutions Inc.					Data Warehouse/C	ase Mgmt. Sol.
251	Smart Information Mgmt.	142,429				Staff Aug IT	
	Subtotal Class 251	165,373	72,000	72,000	62,000		
	Total Professional Services	402,791	455,000	455,000	320,000		
71-53N	(Program Based Budgeting Version)						

FISCAL 2021 OPERATING BUDGET

SUPPORTING DETAIL: CLASSES OTHER THAN 250s AND 290, BY PROGRAM

Departr	ment		No.	Program		No.
1 ·	/ENUE		36	POLICY, ANALYS		
Fund			No.			
GE	NERAL		01			
Minor	Name of Contractor	Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Describe purpose or scope of
Object		Actual	Original	Estimated	Department	service provided. Include, if
Code		Obligations	Appropriation	Obligations	Request	applicable, unit cost of service.
	Five Thousand Forms, Inc.	60,516		103,674	105,000	Delinquent Real Estate mailing
210	Triangle Systems		100,000	140,000	140,000	Postage Coupon Books
	Pitney Bowes Bank, Inc. (Reserve Account	2,353,041	2,494,300	2,350,626	1,849,300	Mail Center Activities
210	United Parcel Service Inc.	1,900	1,500	1,500	1,500	Express Mail
	U S Postmaster	52,404	54,000	54,000	54,000	PO Boxes
	Class 210 Total	2,467,861	2,649,800	2,649,800	2,149,800	
216	Miscellaneous Vendors	368	25,000	25,000	25,000	Misc. Software and Licenses
216	тво		34,000	34,000	34,000	Economic Impact Analysis Model
	Class 216 Total	368	59,000	59,000	59,000	
050	Hankle Factoretion of Difficulty in the	0.005				
	Health Federation of Philadelphia	6,080				
256	Federation of Tax Administration Petty Cash - Imprest Fund	5,105				
256 256	, ,	2,224				
256	Society for Human Resource Management Various Vendors	1,900 4,987	60,000	42.000	42,000	
250	Class 256 Total	20,296	60,000	42,000	42,000	
I		20,230	00,000	42,000	42,000	
260	Associated Specialty	46,080	30,000	30,000	30,000	Repair & Mtn
260	Bell & Howell	70,743	70,000	70,000	70,000	Mail Center Equipment Mtn.
260	Paik	97,432				Carpet Repair
260	Palman Electric Incorporated	120,342	50,000	42,200	42,200	Electrical Mtn. & Repair
260	Pitney Bowes	319				Mail Center Equipment Mtn.
260	Miscellaneous Vendors	7,725		7,800	7,800	Misc. Mtn Services
	Class 260 Total	342,641	150,000	150,000	150,000	
266	Qless	27,353		25,753		Maint. & Support - Computer
200	Xerox	24,673		25,000		Maint. & Support - Computer
	Miscellaneous Vendors	9,651	32,000	11,247	62,000	Maint. & Support - Computer
	Class 260 Total	61,677	32,000	62,000	62,000	
				, i		
285	Xerox	3,769	90,000	90,000		Lease Purchase- Copier Upgrade
	Miscellaneous Vendors	40,148			90,000	Misc. Lease Purchases
	Class 285 Total	43,917	90,000	90,000	90,000	
200	Danar Mart			450.000	450.000	Mina Enveloper
320	Paper Mart	141,914	250.071	150,000		Misc. Envelopes
	Miscellaneous Vendors Class 320 Total	94,827 236,741	358,071 358,071	209,071 359,071	119,071 269,071	Supplies, Paper, Envelopes, etc.
	01855 520 10181	230,741	300,071	359,071	209,071	
325	Miscellaneous Vendors	57,414	36,600	40,000	40,000	Printing
	Class 325 Total	57,414	36,600	40,000	40,000	1
420	Miscellaneous Vendors	41,209	50,000	51,000		Misc. Office Equipment
	Class 420 Total	41,209	50,000	51,000	51,000	
407	Yoray	63 670				Computer Equip & Deripherele
427	Xerox Miscellaneous Vendors	63,679 13,094	20,000	20,000	20,000	Computer Equip. & Peripherals Computer Equip. & Peripherals
	Class 427 Total	76,773	20,000 20,000	20,000 20,000	20,000	oomputer Equip. α Feriprierais
		10,113	20,000	20,000	20,000	
430	TransAmerican	134,199	115,000	115,000	115.000	Furniture & Furnishings
	Miscellaneous Vendors	38,465	,	-,3		Furniture & Furnishings
	Class 430 Total	172,664	115,000	115,000	115,000	1

F	CITY OF PHILADELPH		PROGRAM SUMMARY					
Departmer	nt	No.	Program			No.		
REVEN	NUE	36	POLICY, ANALYSIS,	EXECUTIVE DIREC	TION & ADMIN.	10		
Fund		No.			•			
WATE	R	02						
		Sumi	mary by Class					
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase		
Class	Description	Actual	Original	Estimated	Proposed	or		
		Obligations	Appropriations	Obligations	Budget	(Decrease)		
(1)	(2)	(3)	(4)	(5)	(6)	(7)		
100	Employee Compensation							
a)	Personal Services	797,714	958,000	958,000	955,737	(2,263		
b)	Employee Benefits							
200	Purchase of Services	4,080,001	4,241,000	4,241,000	4,308,000	67,000		
300	Materials and Supplies	96,163	220,000	220,000	332,500	112,500		
400	Equipment	97,885	65,000	65,000	165,000	100,000		
500	Contributions, Indemnities and Taxes							
700	Debt Service							
800	Payments to Other Funds							
900	Advances and Misc. Payments							
	Total	5,071,763	5,484,000	5,484,000	5,761,237	277,237		
			ary of Positions					
		Actual	Fiscal 2020	Increment	Fiscal 2021	Increase		
		Positions	Budgeted	Run	Budgeted	or		
Code	Category	6/30/19	Positions	PPE 11/24/19	Positions	(Decrease)		
(1)	(2)	(3)	(4)	(5)	(6)	(7)		
101	Full Time - Civilian	15	17	15	17			
105	Full Time - Uniform							
	Total	15	17	15	17			
	Sele	ected Associated	d Non-Tax Reven	ues by Type				
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase		
	Description	Actual	Original	Estimate	Proposed	or		
		Revenues	Budget		Budget	(Decrease)		
	(1)	(2)	(3)	(4)	(5)	(6)		
	on-Governmental)							
Federal								
State								
	vernments							
Other Fu	nds of the City							
	Total							

SCHEDULE 100 LIST OF POSITIONS BY PROGRAM

		FISCAL 2021 OPERATING	G BUDGET		BY PROGRAM				
Departi	nent			No.	Program				No.
RE\	/ENUE			36	POLICY, AN	ALYSIS, EXE	CUTIVE DIR.	& ADMIN.	10
Fund				No.		· · ·			
WA	TER			02					
				Fiscal	Fiscal		Fiscal		Increase
			Salary	2019	2020	Increment	2021	Annual	(Decrease)
Line	Class	Title	Range	Actual Pos.	Budgeted	Run -PPE	Budgeted	Salary	(Col. 8
No.	Code		(in dollars)	6/30/19	Positions	11/24/19	Positions	7/1/20	less Col. 6)
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
		EXECUTIVE OFFICE (360514):							
1	D402	Deputy Revenue Commissioner	127,926	1	1	1	1	127,926	
		ADMINISTRATIVE SERVICES (360515):							
		Admin. Services Unit:							
2	1F08	Stores Supervisor	41,930 - 45,868	1	1	1	1	46,894	
3	1F06	Stores Worker	37,421 - 40,725	1	1	1	1	41,950	
		Subtotal Administrative Services Unit		2	2	2	2	88,844	
		Fiscal & Budget Unit:							
4	L204	Administrative Technical Trainee	37,238 - 47,875		1				(1)
5		Administrative Technician	36,185 - 46,534	1		1	1	47,559	1
	-	Subtotal Fiscal & Budget Unit		1	1	1	1	47,559	
		HR & Payroll Unit							
6	1B25	Departmental Payroll Clerk	37,421 - 40,725		1	1	1	39,622	
7		Departmental Payroll Supervisor	42,997 - 47,121	1		·		00,022	
		Subtotal HR & Payroll Unit	,,	1	1	1	1	39,622	
		OMPC Unit:							
8	1041	Data Service Support Clerk	36,340 - 39,498			1			
9		Mail Center Supervisor	43,954 - 48,235		1		1	46,235	
10		Mail Operations Manager	53,633 - 68,955		1		1	66,955	
11		Office Machinery Equipment Operator	38,607 - 42,073	6	6	6	6	261,545	
12	7A03	Semi-Skilled Laborer	36,340 - 39,498	1			-	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
		Subtotal OMPC Unit		7	8	7	8	374,735	
		SUBTOTAL ADMINISTRATIVE SERVICES		11	12	11	12	550,760	
		m Based Budgeting Version)							

SCHEDULE 100 LIST OF POSITIONS BY PROGRAM

		FISCAL 2021 OPERATING		BY PROGRAM					
Departr	ment			No.	Program				No.
RE\	/ENUE			36	POLICY, AN	ALYSIS, EXE	CUTIVE DIR.	& ADMIN.	10
Fund				No.					
WA	TER			02					
				Fiscal	Fiscal		Fiscal		Increase
			Salary	2019	2020	Increment	2021	Annual	(Decrease)
Line	Class	Title	Range	Actual Pos.	Budgeted	Run -PPE	Budgeted	Salary	(Col. 8
No.	Code	(2)	(in dollars)	6/30/19	Positions	11/24/19	Positions	7/1/20	less Col. 6)
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
		TECHNICAL, POLICY & RESEARCH (360516):							
13	DEEA	Data & Research Unit:	02.802	1		1	1	02.002	
13		Research Anal/Dir. Of Data Intelligence Assist to the Dir/Data & Research Manager	92,803 82,400		1	1	1	92,803 82,400	
14	A020	Subtotal Data Warehouse Unit	02,400	1	2	1	2	175,203	
					-		-	,	
		Technical Staff:							
15	2B18	Revenue Collection Representative	40,860 - 44,630	2	2	2	2	90,912	
		Subtotal Technical Staff		2	2	2	2	90,912	
		SUBTOTAL TECHNICAL, POLICY & RESEARC	H	3	4	3	4	266,115	
		PROGRAM TOTAL		15	17	15	17	942,538	

				SCHEDULE 100 LIST OF POSITIONS							
		FISCAL 2021 OPE	RATING	BUDGET	Γ			BY PR	OGRAM		
Departr	nent				No.	Program					No.
RE\	/ENUE				36	POLICY, AN	POLICY, ANALYSIS, EXECUTIVE DIRECTION & ADMIN.				
Fund					No.						
WA	TER				02						
Line No. (1)	Class Code (2)	Title			Salary Range (in dollars) (4)	Fiscal 2019 Actual Pos. 6/30/19 (5)	Fiscal 2020 Budgeted Positions (6)	Increment Run -PPE 11/24/19 (7)	Fiscal 2021 Budgeted Positions (8)	Annual Salary 7/1/20 (9)	Inc. (Dec.) (Col. 8 less Col. 6) (10)
1 2 3 4	161 171	Full Time - Civilian Regular Overtime Holiday Overtime Lump Sum Seperation Payments				15	17	15	17	942,538 75,000 2,000 1,000	
Total G	ross Rei	quirements				15	17	15	17	1,020,538	
liotaro		Plus: Earned Increment				L	<u> </u>	15	I	1,020,538	
										1,970	
		Plus: Longevity Less: (Vacancy Allowance)								(66,777)	
		Less. (vacancy Allowance)	Total B	udget Request						955,737	
			Total B		ary of Personal	Services				000,101	
			Fisc	al 2019	1	iscal 2020		Fisca	al 2021	Inc. / (Dec.)	Inc. / (Dec.)
Line			Actual	Actual	Budgeted	Estimated	Increment	Budgeted	Department	in Require.	in Bud. Pos.
No.		Category	Positions	Obligations	Positions	Obligations	Run -PPE	Positions	Request	(Col. 9	(Col. 8
			6/30/19				11/24/19			less Col. 6)	less Col. 5)
(1)		(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)
1	Lump S	um				1,000			1,000		
2	Full Tim	ie - Civilian	15	763,609	17	880,000	15	17	877,737	(2,263)	
3	Full Tim	ie - Uniform									
4	Bonus,	Gross Adj.		3,458							
5	PT, Ter	np/Seas, Bd, SCG		5,186							
6	Overtim	ie - Civilian		24,508		75,000			75,000		
7	Overtim	ie - Uniform									
8	Unused	l Uniform Leave									
9	Shift/St	ress									
10	H&L, IC)D, LT-Sick		953							
11	Holiday	Overtime - Civilian				2,000			2,000		
12											
		Total m Based Budgeting Version)	15	797,714	17	958,000	15	17	955,737	(2,263)	

FISCAL 2021 OPERATING BUDGET

SCHEDULE 200 PURCHASE OF SERVICES BY PROGRAM

	FISCAL 2021 OPERATING	BUDGET	BY PROGRAM					
Departr	nent	No.	Program			No.		
REV	/ENUE	36	POLICY, ANALYSIS	, EXECUTIVE DIRE	CTION & ADMIN.	10		
Fund		No.	,	,				
WA	TER	02						
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase		
Code	Description	Actual	Original	Estimated	Departmental	or		
	· ·	Obligations	Appropriations	Obligations	Request	(Decrease)		
(1)	(2)	(3)	(4)	(5)	(6)	(7)		
	•	Schedule 200 - I	Purchase of Ser	vices				
201	Cleaning & Laundering							
202	Janitorial Services							
205	Refuse, Garbage, Silt and Sludge Removal	3,258	4,000	4,000	4,000			
209	Telephone & Communication							
210	Postal Services	3,819,634	3,933,000	3,933,000	4,000,000	67,000		
211	Transportation	5,973	5,000	5,000	7,000	2,000		
215	Licenses, Permits & Inspection Charges							
216	Commercial off the Shelf Software Licenses							
220	Electric Current							
221	Gas Services							
222	Steam for Heating							
230	Meals (non-travel) & Official Entertaining							
231	Overtime Meals							
240	Advertising & Promotional Activities							
250	Professional Services	32,565	30,000	30,000	35,000	5,000		
251	Professional Svcs Information Technology	2,246						
252	Accounting & Auditing Services							
253	Legal Services							
254	Mental Health & Intellectual Disability Services							
255	Dues	189						
256	Seminar & Training Sessions	1,966	5,000	5,000	5,000			
257	Architectural & Engineering Services							
258	Court Reporters							
259	Arbitration Fees							
260	Repair & Maintenance Charges	175,219	250,000	235,754	227,000	(8,754		
261	Repaving, Repairing & Resurfacing Streets							
262	Demolition of Buildings							
264	Abatement of Nuisances							
265	Rehabilitation of Property							
266	Maint. & Support - Comp. Hardware & Software	21,836	8,000	22,246	23,000	754		
275	Juror Fees							
276	Juror Expenses							
277	Witness Fees							
280	Insurance & Official Bonds							
282	Lease Purchase - Computer Systems	1,683						
283	Lease Purchase - Vehicles							
284	Ground & Building Rental							
285	Rents - Other	15,434	6,000	6,000	7,000	1,000		
286	Rental of Parking Spaces							
290	Payments for Care of Individuals							
295	Imprest Advances							
298	Payments for Burials & Graves							
299	Other Expenses (not otherwise classified)							
	Total	4,080,001	4,241,000	4,241,000	4,308,000	67,000		

FISCAL 2021 OPERATING BUDGET

SCHEDULE 300 - 400 MATERIALS, SUPPLIES & EQUIPMENT BY PROGRAM

	FISCAL 2021 OPERATING BO		BTFROGRAM						
Departn		No.	Program			No.			
	'ENUE	36	POLICY, ANALYSIS	, EXECUTIVE DIREC	CTION & ADMIN.	10			
Fund		No.							
WA	TER	02							
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase			
Code	Description	Actual	Original	Estimated	Departmental	or			
		Obligations	Appropriations	Obligations	Request	(Decrease)			
(1)	(2)	(3) Schodulo 200	(4) Materials & Supp	(5)	(6)	(7)			
204		Schedule 300 - 1	viateriais & Supp	Jiles					
301	Agricultural & Botanical								
302	Animal, Livestock & Marine								
	Bakeshop, Dining Room & Kitchen	404							
	Books & Other Publications	401							
	Building & Construction								
306	Library Materials								
307	Chemicals & Gases								
308	Dry Goods, Notions & Wearing Apparel								
309	Cordage & Fibers								
310	Electrical & Communication								
311	General Equipment & Machinery								
312	Fire Fighting & Safety								
313	Food								
314	Fuel - Heating & Cooling								
316	General Hardware & Minor Tools								
317	Hospital & Laboratory				1,000	1,000			
318	Janitorial, Laundry & Household	1,046		100	2,000	1,900			
320	Office Materials & Supplies	83,850	200,000	199,900	220,000	20,100			
322	Small Power Tools & Hand Tools								
323	Plumbing, AC & Space Heating								
324	Precision, Photographic & Artists				30,000	30,000			
325	Printing	10,867	20,000	20,000	79,500	59,500			
326	Recreational & Educational								
328	Vehicle Parts & Accessories								
335	Lubricants								
340	#2 Diesel Fuel								
341	Compressed Natural Gas (CNG)								
342	Liquid Propane Gas (LPG)								
345	Gasoline								
399	Other Materials & Supplies (not otherwise classified)								
_	Total	96,163	220,000	220,000	332,500	112,500			
	l	Schedule 4	00 - Equipment						
405	Construction, Dredging & Conveying								
410	Electrical, Lighting & Communications								
411	General Equipment & Machinery								
412	Fire Fighting & Emergency		1,000	1,000	1,000				
417	Hospital & Laboratory								
420	Office Equipment	47,273	1,000	1,000	101,000	100,000			
423	Plumbing, AC & Space Heating								
424	Precision, Photographic & Artists								
426	Recreational & Educational								
427	Computer Equipment & Peripherals			5,171		(5,171			
428	Vehicles								
430	Furniture & Furnishings	50,612	63,000	57,829	63,000	5,171			
499	Other Equipment (not otherwise classified)								
	Total	97,885	65,000	65,000	165,000	100,000			

FISCAL 2021 OPERATING BUDGET

SUPPORTING DETAIL: PROFESSIONAL SERVICES AND CARE OF INDIVIDUALS, BY PROGRAM

Departi	ment		No.	Program No.			No.
	/ENUE		36				10
Fund	ZENDE		30 No.	POLICY, ANALY	SIS, EXECUTIVE	DIR. & ADIVIIN.	10
	TER		02				
						1	
			Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
			Actual	Original	Estimated	Department	or
Class	Description		Obligations	Appropriation	Obligations	Request	(Decrease)
(1)	(2)		(3)	(4)	(5)	(6)	(7)
	Professional Services (250-254, 257-259)		32,565	30,000	30,000	35,000	5,000
290	Payments for Care of Individuals						
Minor	Name of Contractor	Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Describe purpo	se or scope of
Object	or Provider	Actual	Original	Estimated	Department	service provid	
Code		Obligations	Appropriation	Obligations	Request	applicable, unit o	
	Instant Web LLC	29,400	30,000	30,000	35,000	Disaster Recovery S	
	U.S. Facilities	3,165				Timeclock Installatio	
	Class 250 Total	32,565	30,000	30,000	35,000		
				,	,		

FISCAL 2021 OPERATING BUDGET

SUPPORTING DETAIL: CLASSES OTHER THAN 250s AND 290, BY PROGRAM

		No.	
	POLICY, ANALYSIS, EXECUTIVE DIR. & ADMIN.		
Fund No.			
WATER 02			
Minor Name of Contractor Fiscal 2019 Fiscal 2020 Fiscal 2020	Fiscal 2021	Describe purpose or scope of	
Object or Provider Actual Original Estimated	Department	service provided. Include, if	
Code Obligations Appropriation Obligations	Request	applicable, unit cost of service.	
210 Pitney Bowes Bank Inc. 3,815,104 3,931,520 3,931,520	3,998,520	Postage	
210 Misc. Postage 4,530 1,480 1,480	1,480	Postage Service	
Class 210 Total 3,819,634 3,933,000 3,933,000	4,000,000		
260 Bell & Howell LLC 162,075 210,000 195,754		Repair and Maintenance	
260 Pitney Bowes Inc. 745 40,000 40,000		Repair and Maintenance	
260 Miscellaneous Vendors 12,399	227,000	Repair and Maintenance	
Class 260 Total 175,219 250,000 235,754	227,000		
	~~~~~		
320         Paper Mart         50,730         200,000         199,900           320         Ditagu Payers Inc.         37,536         37,536	220,000	Envelopes	
320         Pitney Bowes Inc.         27,526           320         Miscellaneous Vendors         5,594		Office Materials & Supplies	
S20         Imiscentarieous vendors         5,594           Class 320 Total         83,850         200,000         199,900	220,000	Office Materials & Supplies	
	220,000		
325 Misc. Vendors 10,867 20,000 20,000	79,500	Printing	
Class 325 Total         10,867         20,000         20,000	79,500		
	· · · · ·		
420 Misc. Vendors 47,273 1,000 1,000	101,000	Office Equipment	
Class 420 Total 47,273 1,000 1,000	101,000		
430 Transamerican Office Furniture Inc. 50,612		Office Furniture	
430 TBD 63,000 57,829	63,000	Furniture and Furnishing	
Class 430 Total 50,612 63,000 57,829	63,000		

	CITY OF PHILADELPHI	Α				
F	ISCAL 2021 OPERATING B	UDGET	PROC	GRAM SUMM	ARY - ALL FU	NDS
Department		No.	Program			No.
REVENU	JE	36		COUNTING & CUST	OMER SERVICE	11
		Progran	n Description			
	gram determines which taxes, fees, s and tax returns received.	and fines people	e owe, lets people	know how much	n to pay, and proc	cesses
		Prograi	n Objectives			
- Improve - The De	ue to increase electronic payments a e customer service and increase cu partment will continue to make the to the team and preparing data for c	stomer satisfacti modernization of	on.	ystem a priority b	y dedicating subj	ect matter
		Performa	nce Measures*			
			Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021
	Description		Year-End	Year-to-Date	Target	Target
				(Q1 + Q2)		
	(1)		(2) 96.1%	(3) N/A	(4) 94.6%	(5) 91.0%
	real estate tax collected within calendar yea		90.1%	N/A	94.0%	91.0%
	r amount collected (General Fund)	o quarters.	\$4.1B	\$1.6B	\$4.1B	\$3.9B
Comments	This includes real estate, BIRT, wage tax				general fund taxes.	A greater
Total dollar	r amount collected (School District)		\$1.2B	\$226.5M	\$1.2B	\$1.2B
Comments	This includes Payment In Lieu of Taxes (F				the Revenue Depart	tment. A greater
			ary by Fund			
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
Fund	Fund	Actual	Original	Estimated	Proposed	or
No.		Obligations	Appropriations	Obligations	Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
01	General	12,934,869	13,855,774	13,972,104	12,657,785	(1,314,320
14	Acute Care Hospital Assessment	45,000	45,000	45,000	45,000	
	Tatal	10.070.000	40.000.774	14.017.404	40 700 705	(4.044.000
	Total Su	12,979,869	13,900,774 Time Positions b	14,017,104 <b>v Fund</b>	12,702,785	(1,314,320
Fund		Actual Positions	Fiscal 2020	Increment Run	Fiscal 2021	Inc. / (Dec.)
No.	Fund	6/30/19	Budgeted	PPE 11/24/19	Budgeted	(Col. 6 less 4)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
01	General	250	271	236	258	(13
14	Acute Care Hospital Assessment					
	Total Full Time	250	271	236	258	(13

71-53E (Program Based Budgeting Version)

*For further information, please see FY21-25 Five Year Financial and Strategic Plan

### **FISCAL 2021 OPERATING BUDGET**

## PROGRAM SUMMARY - ALL FUNDS (CONTINUED)

	SCAL 2021 OF LIVATING DU								
Department		No.	Program			No.			
REVENU	E	36	TAX BILLING, AC	COUNTING & CUST	OMER SERVICE	11			
	Selecte	d Associated N	Ion-Tax Revenu	es by Fund					
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase			
Fund	Fund	Actual	Original	Estimate	Proposed	or			
No.		Revenues	Budget		Budget	(Decrease)			
(1)	(2)	(3)	(4)	(5)	(6)	(7)			
01	General	45,661,387	53,027,000	38,883,000	53,702,000	14,819,000			
				ia ata					
	S		ated Capital Pro						
Dept.		Carry	Fiscal 2020	Fiscal 2020	Fiscal 2021	Fiscal 2021			
Where	Description	Forward	Original Approp.	Original Approp.	Proposed Budget	Proposed Bdgt			
Appropriated			(GO Only)	(All Other Sources)	(GO Only)	(All Other Sources)			
(1)	(2)	(3)	(4)	(5)	(6)	(7)			
	S	elected Associ	ated Operating (	Costs					
Dept.		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase			
Where	Description	Calculated	Calculated	Calculated	Calculated	or			
Appropriated		Obligations	Appropriations	Obligations	Budget	(Decrease)			
(1)	(2)	(3)	(4)	(5)	(6)	(7)			
Finance	Employee Benefits - Civilian	4,565,560	4,932,618	4,932,618	4,764,631	(167,987)			
Finance	Employee Benefits - Uniform								

F	CITY OF PHILADELPH			PROGRAM	SUMMARY	
Departmer	nt	No.	Program			No.
REVE	NUE	36	TAX BILLING, ACC	COUNTING & CUST	OMER SERVICE	11
Fund		No.				
GENE	RAL	01				
		Sumr	nary by Class			
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
Class	Description	Actual	Original	Estimated	Proposed	or
		Obligations	Appropriations	Obligations	Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
100	Employee Compensation					
a)	Personal Services	12,169,648	12,849,910	12,902,660	12,047,785	(854,876)
b)	Employee Benefits					
200	Purchase of Services	550,704	550,089	550,089	320,000	(230,089)
300	Materials and Supplies	214,317	222,775	286,355	265,000	(21,355)
400	Equipment	200	233,000	233,000	25,000	(208,000)
500	Contributions, Indemnities and Taxes					
700	Debt Service					
800	Payments to Other Funds					
900	Advances and Misc. Payments					
	Total	12,934,869	13,855,774	13,972,104	12,657,785	(1,314,320)
		, ,	ary of Positions		,	(1,011,020)
		Actual	Fiscal 2020	Increment	Fiscal 2021	Increase
		Positions	Budgeted	Run	Budgeted	or
Code	Category	6/30/19	Positions	PPE 11/24/19	Positions	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
101	Full Time - Civilian	250	271	236	258	(13
105	Full Time - Uniform					
	Total	250	271	236	258	(13)
	Sele	cted Associated	Non-Tax Reven	ues by Type		
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
	Description	Actual	Original	Estimate	Proposed	or
		Revenues	Budget		Budget	(Decrease)
	(1)	(2)	(3)	(4)	(5)	(6)
Local (No	on-Governmental)	6,523,211	7,175,000	6,860,000	10,070,000	3,210,000
Federal		5,138	5,000	5,000	5,000	
State						
Other Go	overnments	39,133,038	45,847,000	32,018,000	43,627,000	11,609,000
Other Fu	nds of the City					
	Total rogram Based Budgeting Version)	45,661,387	53,027,000	38,883,000	53,702,000	14,819,000

#### FISCAL 2021 OPERATING BUDGET

#### SCHEDULE 100 LIST OF POSITIONS BY PROGRAM

FISCAL 2021 OPERATING BUDGET					BY PROGRAM						
Departr	nent			No.	Program				No.		
RE\	/ENUE			36	TAX BILLI	NG, ACCOUN	NTING & CUS	TOMER SERVICE	11		
Fund				No.		,					
GEN	NERAL			01							
				Fiscal	Fiscal		Fiscal		Increase		
			Salary	2019	2020	Increment	2021	Annual	(Decrease)		
Line	Class	Title	Range	Actual Pos.	Budgeted	Run -PPE	Budgeted	Salary	(Col. 8		
No.	Code		(in dollars)	6/30/19	Positions	11/24/19	Positions	7/1/20	less Col. 6)		
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)		
		ENFORCEMENT DIVISION (360521):									
1	1B10		37,422 - 40,725	1	1	1	1	38,515			
2	2L01	Administrative Technician	36,186 - 46,534			1					
3	2L32	Administrative Specialist 2	52,322 - 67,274	1	1	1	1	68,699			
4	2B10	Assistant Revenue Collection Manager	49,235 - 63,284	4		4	4	242,381	4		
5	1A02	Office Clerk	33,669 - 36,402		1				(1		
6	1A04	Clerk 3	39,793 - 43,421	2	1	1	1	44,646	,		
7	2B02	Collection Customer Representative	39,793 - 43,421	25	32	36	45	1,881,253	13		
8	2B04	Collection Representative Supervisor	42,092 - 54,111	13	12	12	12	618,547			
9	1D41	Data Services Support Clerk	36,340 - 39,498		3	3	1	39,498	(2		
10	2B11	Revenue Collection Manager	59,744 - 76,797	7	6	6	6	446,043	,		
11	2B18	Revenue Collection Representative	40,860 - 44,631	12	13	10	10	456,360	(3		
12	2B20	Revenue Collections Officer 1	77,857 - 100,108		1	1	1	84,644	(-		
13	1A37	Service Representative	36,340 - 39,498	35	25	14	10	369,716	(15		
14	2B29	Tax Assessor Supervisor	43,699 - 56,177		20	1	10	000,110	(10		
15	1A42		36,340 - 39,498	1	1				(1		
10	17 (12	SUBTOTAL ENFORCEMENT DIVISION	00,010 00,100	101	97	91	92	4,290,302	(!		
					57			4,200,002	(0		
		COMPLIANCE DIVISION (360522):									
16	1B10	Account Clerk	37,422 - 40,725	1	1	1	1	38,515			
17	A620		97,850	'		1	1	97,850	1		
17	2B10	Admin. of Tax Enforcement and Investigations			1	1	'	97,000	(1		
		Assistant Revenue Collection Manager	49,235 - 63,284		1	0	0	74.054	(1		
19 00	1A03	Office Clerk 2	33,669 - 36,402			2	2	74,054	2		
20	1A04	Clerk 3	39,793 - 43,421	1	1	1	1	44,046	15		
21	1A12		00 700 40 404	1	3	10	10	004 540	(3		
22	2B02	Collection Customer Representative	39,793 - 43,421	7	9	10	10	381,540	1		
23	2B04	Collection Representative Supervisor	42,092 - 54,111	3	2	3	3	164,808	1		
24		Data Services Support Clerk	36,340 - 39,498	2	2	2	4	154,834	2		
25		Director of Tax Compliance (exempt)	99,120 - 111,505	1	1	1	1	117,266			
26		Revenue Collection Manager	59,744 - 76,797	2	2	2	2	143,649			
27		Revenue Collection Representative	40,860 - 44,631	1	3	1	2	86,316	(1		
28		Revenue Examiner 1	41,065 - 52,792	2	4	2	3	159,001	(1		
29		Revenue Examiner 2	52,322 - 67,274	16	19	11	10	649,017	(9		
30		Revenue Examiner 3	63,566 - 81,721	4	4	7	4	297,750			
31		Revenue Examiner 4	72,957 - 93,797				1	72,957	1		
32		Tax and Revenue Conferee	62,016 - 79,727			1					
33	2A05	Revenue Examiner Trainee	49,216	5		5	5	147,648	5		
34		Revenue Investigation Supervisor	42,092 - 54,111	1	2	2	3	104,258	1		
35	6E23	Revenue Investigator	40,860 - 44,631	9	9	6	6	191,216	(3		
36	1A37	Service Representative	36,340 - 39,498	2	1				(1		
37	2B28	Tax Assessor	41,930 - 45,869	13	17	16	13	605,624	(4		
38	2B29	Tax Assessor Supervisor	43,699 - 56,177	5	5	4	5	283,887			
39	6D03	Municipal Guard	36,332 - 39,539	1							
		SUBTOTAL COMPLIANCE DIVISION		76	86	78	77	3,814,236	(9		
521											

### SCHEDULE 100 LIST OF POSITIONS BY PROGRAM

## **FISCAL 2021 OPERATING BUDGET**

Departr	ment			No.	Program				No.
RE\	/ENUE			36		NG ACCOUN	NTING & CUS	STOMER SERVICE	11
Fund				No.					
GEN	NERAL			01					
				Fiscal	Fiscal		Fiscal		Increase
			Salary	2019	2020	Increment	2021	Annual	(Decrease)
Line	Class	Title	Range	Actual Pos.	Budgeted	Run -PPE	Budgeted	Salary	(Col. 8
No.	Code		(in dollars)	6/30/19	Positions	11/24/19	Positions	7/1/20	less Col. 6)
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
		COLLECTIONS DIVISION (360523):							
40	2A06	Accountant	45,933 - 59,059	11	14	13	11	744,015	(3)
41	2A05	Accountant Trainee	49,216	3			2	98,432	2
42	2A07	Accounting Supervisor	59,744 - 76,797	3	3	3	3	215,402	
43	2A08	Accounting Transaction Supervisor	63,566 - 81,721		1				(1)
44		Assistant Revenue Collection Manager	49,235 - 63,284	1	1				(1)
45	1A21	Clerical Supervisor 1	37,422 - 40,725		1				(1)
46		Clerical Supervisor 2	41,930 - 45,869	1		1	1	43,857	1
47		Collection Customer Representative	39,793 - 43,421	8	7	8	8	300,434	1
48		Collection Representative Supervisor	42,092 - 54,111	3	2	2	2	106,866	
49		Data Services Support Clerk	36,340 - 39,498	6	3	5	10	378,650	7
50		Payment Processing Clerk 1	36,340 - 39,498	3	4				(4)
51		Payment Processing Clerk 2	36,340 - 39,498	10	8	11	0	005 440	(8)
52		Payment Processing Clerk	36,340 - 39,498		2	2	6	265,118	6
53 54		Payment Processing Clerk Supervisor Revenue Accounting Manager	42,997 - 47,121 72,957 - 93,797	3	2	3	2	92,923 83,369	
55		Revenue Collection Manager	59,744 - 76,797	1	1	1	1	78,022	
56		Revenue Collections Officer 1	77,857 - 100,108	'	1	1	1	100,933	
57		Revenue Collections Officer 2	90,595 - 116,471	1		1	1	100,000	
58		Revenue Collection Representative	40,860 - 44,631	3	6	2	2	91,512	(4)
59		Revenue Examiner 1	41,065 - 52,792		-	- 1	_	,	(-)
60		Revenue Examiner 3	63,566 - 81,721			1	1	82,346	1
61	1B82	Senior Payment Processing Clerk	38,607 - 42,073				1	44,977	1
62	1A37	Service Representative	36,340 - 39,498	4	3	3	3	116,191	
		SUBTOTAL COLLECTIONS DIVISION		63	58	56	55	2,843,047	(3)
		PHILADELPHIA BEVERAGE TAX UNIT (360526	<u>):</u>						
63		Collection Customer Representative	39,793 - 43,420		1		1	45,256	
64		Revenue Collection Representative	40,860 - 44,630	2	1	2	1	90,512	
65		Revenue Examiner 3	63,566 - 81,721	1	1		1	68,729	
66		Revenue Investigator	40,860 - 44,631	6	6	6	6	273,336	
67	6E25	Revenue Investigation Supervisor	42,092 - 54,111	1	1	1	1	55,336	
		SUBTOTAL PHILADELPHIA BEVERAGE TAX U		10	10	9	10	533,169	
71 521	(Drogra	m Based Budgeting Version)							

#### **FISCAL 2021 OPERATING BUDGET**

#### SCHEDULE 100 LIST OF POSITIONS BY PROGRAM

FISCAL 2021 OPERATING BUDGET					BY PROGRAM						
Departi	ment			No.	Program				No.		
RE\	/ENUE			36	TAX BILLI	NG, ACCOU	NTING & CUS	STOMER SERVICE	11		
Fund				No.							
GEI	NERAL			01							
	1			Fiscal	Fiscal		Fiscal		Increase		
			Salary	2019	2020	Increment	2021	Annual	(Decrease)		
Line	Class	Title	Range	Actual Pos.	Budgeted	Run -PPE	Budgeted	Salary	(Col. 8		
No.	Code		(in dollars)	6/30/19	Positions	11/24/19	Positions	7/1/20	less Col. 6)		
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)		
		INTEGRATED TAX SYSTEM (ITS)									
68	2A06	Accountant	45,933 - 59,059		3		3	133,785			
69	A620		63,972				1	63,972	1		
70	A620	Change Management Lead	70,000 - 80,000				1	80,000			
71	A620	Data Analyst	60,000 - 70,000				3	210,000	3		
72	1A37		36,340 - 39,498		9		7	281,498	(2)		
73	A620	Systems Training Manager (E.)	72,450				1	72,450	1		
74	1B81	Payment Process Clerk 1	36,340 - 39,498		1		1	36,340			
75	2A05	Revenue Examiner Trainee	49,216		1		1	49,216			
76	2B49	Tax Analyst Trainee	37,238 - 47,875		2		2	72,306			
77	2B28	Tax Assessor	41,930 - 45,869		1		1	40,709			
78	A620	Director of ITS	127,926		1	1	1	127,926			
79	A620	Write/Editor	55,000		1		1	55,000			
80	A620	Project Manager	90,000		1	1	1	90,000			
		SUBTOTAL INTEGRATED TAX SYSTEM (ITS)			20	2	24	1,313,202	4		
		PROGRAM TOTAL		250	271	236	258	12,793,956	(13)		
	L			200		200	200	12,135,330			

					-		SCHEDULE 10 LIST OF POSITIO BY PROGRAM					
		FISCAL 2021 OPE	RATING	BUDGE				BYPR	OGRAM			
Departi					No.	Program					No.	
RE\ Fund	/ENUE				36	TAX BILLI	NG, ACCO	UNTING & (	CUSTOMER	SERVICE	11	
	NERAL				No. 01							
						Fiscal	Fiscal		Fiscal		Inc.	
					Salary	2019	2020	Increment	2021	Annual	(Dec.)	
Line	Class	Title			Range	Actual Pos.	Budgeted	Run -PPE	Budgeted	Salary	(Col. 8	
No.	Code	(3)			(in dollars)	6/30/19	Positions	11/24/19	Positions	7/1/20	less Col. 6)	
(1)	(2)				(4)	(5)	(6)	(7)	(8)	(9)	(10)	
1		Full Time - Civilian				250	271	236	258	12,793,956	(13	
2		Lump Sum Separation Payments								85,000		
3		Overtime - Civilian								347,500		
4		Expenditure Transfer to Acute Care H	lospital Assess	ment Fund						(30,000)		
5		Exempt Salary Reduction								(10,794)		
6	101	DC47/Non Rep Wage Increase								9,784		
Fotal G	ross Red	quirements				250	271	236	258	13,195,446	(13	
		Plus: Earned Increment								137,713		
		Plus: Longevity								1,566		
		• •								(1,286,940)		
		Less: (Vacancy Allowance)	Total P	udget Request						12,047,785		
			Total Bi		nry of Personal	Services				12,047,785		
			Fisca	al 2019		Fiscal 2020		Fisca	al 2021	Inc. / (Dec.)	Inc. / (Dec.	
Line			Actual	Actual	Budgeted	Estimated	Increment	Budgeted	Department	in Require.	in Bud. Pos	
No.		Category	Positions	Obligations	Positions	Obligations	Run -PPE	Positions	Request	(Col. 9	(Col. 8	
			6/30/19				11/24/19			less Col. 6)	less Col. 5)	
(1)		(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	
1	Lump S			98,491		100,000	.,		85,000	(15,000)		
2		ie - Civilian	250	11,130,082	271	12,024,910	236	258	11,615,385	(409,526)	(13	
		ie - Uniform										
		Gross Adj.		81,485		1,200				(1,200)		
		np/Seas, Bd, SCG		572,188	1	525,000				(525,000)		
6		ie - Civilian		282,229		247,400			347,400	100,000		
7		ie - Uniform				211,400			007,100	100,000		
			_									
8		I Uniform Leave	_	·		·						
	Shift/Str			153		150				(150)		
10	H&L, IC	D, LT-Sick		5,020		4,000				(4,000)		
11												
40						I – –						
12												

## **FISCAL 2021 OPERATING BUDGET**

### SCHEDULE 200 PURCHASE OF SERVICES BY PROGRAM

Department         No.         Program         No.           REVENUE         36         TAX BILLING, ACCOUNTING & CUSTOMER SERVICE           Fund         01         01           GENERAL         01         1           Code         Description         Fiscal 2019 Actual Obligations (1)         Fiscal 2020 Original Appropriations (3)         Fiscal 2020 Original Appropriations (4)         Fiscal 2021 Departmental Request (5)           201         Cleaning & Laundering	11
Fund         No.           GENERAL         01           Code         Description         Fiscal 2019 Actual Obligations (3)         Fiscal 2020 Original Appropriations (3)         Fiscal 2020 (4)         Fiscal 2020 Estimated Obligations (5)         Fiscal 2021 Departmental Request (6)           201         Cleaning & Laundering         (4)         (5)         (6)           202         Janitorial Services         (4)         (7)         (6)           203         Refuse, Garbage, Silt and Sludge Removal         (7)         (7)         (7)           204         Postal Services         100.859         1.480         1.561         (7)           210         Postal Services         20,004         10,000         10,000         10,000           211         Transportation         20,044         10,000         10,000         10,000           211         Cleanese, Permits & Inspection Charges         2         2         2         2         2         2         2         2         2         2         2         2         2         2         2         2         2         2         2         2         2         2         2         2         2         2         2         2         2         2 </th <th>11</th>	11
GENERAL         01           Code         Description         Fiscal 2019 Actual Obligations (3)         Fiscal 2020 Original Appropriations (3)         Fiscal 2020 Estimated Obligations (5)         Fiscal 2021 Departmental Request (6)           201         Cleaning & Laundering         (4)         (5)         (6)           202         Janitorial Services         (3)         (4)         (5)         (6)           202         Janitorial Services         (5)         (7)         (6)         (7)           203         Refuse, Garbage, Sitt and Studge Removal         (7)         (7)         (7)         (7)           209         Telephone & Communication         27,115         47         (7)         (7)           210         Postal Services         100,859         1,480         1,561         (7)           211         Transportation         20,044         10,000         10,000         10,000           215         Licenses, Permits & Inspection Charges         (4)         (4)         (4)         (4)           210         Electric Current         (4)         (4)         (4)         (4)         (4)         (4)           210         Electric Current         (4)         (4)         (5)         (4)         (4)<	
CodeDescriptionFiscal 2019 Actual Obligations (3)Fiscal 2020 Original Appropriations (4)Fiscal 2020 Estimated Obligations (5)Fiscal 2021 Departmental Request (6)201Cleaning & Laundering(4)(5)(6)202Janitorial Services(5)(6)(7)203Telephone & Communication27,11547(7)204Telephone & Communication27,11547(7)210Postal Services100,8591,4801,561211Transportation20,04410,00010,000215Licenses, Permits & Inspection Charges(7)(7)216Commercial off the Shelf Software Licenses(7)(7)221Gas Services(7)(7)(7)222Steam for Heating(7)(7)(7)231Overtime Meals(7)(7)(7)232Neels(8)(8)(7)(7)233Legal Services(8)(8)(14),000254Mental Health & Intellectual Disability Services(8)(8)(157,056255Dues2,5302,4502,4502,000	
CodeDescriptionActual ObligationsOriginal AppropriationsEstimated ObligationsDepartmental Request (6)(2)(2)(3)(4)(5)(6)201Cleaning & LaunderingSchedule 200 - Purchase of Services201Cleaning & Laundering111202Janitorial Services1111203Refuse, Garbage, Silt and Sludge Removal1111204Telephone & Communication27,1154711210Postal Services100,8591,4801,56111211Transportation20,04410,00010,00010,00010,000215Licenses, Permits & Inspection Charges1111216Commercial off the Shelf Software Licenses1111217Gas Services11111228Electric Current11111229Electric Current11111230Meals (non-travel) & Official Entertaining11111240Advertising & Promotional Activities168,238281,339281,33999,0001251Professional Services168,238281,339281,33999,0001253Legal Services168,2382,5302,4502,4502,4502,000	
CodeDescriptionActual ObligationsOriginal AppropriationsEstimated ObligationsDepartmental Request(1)(2)(3)(4)(5)(6)201Cleaning & LaunderingSchedule 200 - Purchase of Services201Cleaning & Laundering111202Janitorial Services1111203Refuse, Garbage, Silt and Sludge Removal1111204Telephone & Communication27,1154711210Postal Services100,8591,4801,56111211Transportation20,04410,00010,00010,00010,00015Licenses, Permits & Inspection Charges1111211Carmercial off the Shelf Software Licenses1111212Gas Services11111213Overtime Meals11111214Advertising & Promotional Activities11111215Professional Services168,238281,339281,33999,0001214Advertising & Promotional Activities11111215Licenses, Information Technology164,321186,800157,056141,0001214Advertising & Auditing Services111111215Licenses, Information Technology <t< td=""><td>Increase</td></t<>	Increase
(1)         (2)         (3)         (4)         (5)         (6)           Schedule 200 - Purchase of Services           201         Cleaning & Laundering	or
Schedule 200 - Purchase of Services         201       Cleaning & Laundering	(Decrease)
201         Cleaning & Laundering              202         Janitorial Services	(7)
202Janitorial ServicesImage: Constraint of the servicesImage: Constraint of the services205Refuse, Garbage, Silt and Sludge Removal27,11547209Telephone & Communication27,11547210Postal Services100,8591,4801,561211Transportation20,04410,00010,00010,000215Licenses, Permits & Inspection ChargesImage: Constraint of the Shelf Software LicensesImage: Constraint of the Shelf Software LicensesImage: Constraint of the Shelf Software Licenses216Commercial off the Shelf Software LicensesImage: Constraint of the Shelf Software LicensesImage: Constraint of the Shelf Software LicensesImage: Constraint of the Shelf Software Licenses220Electric CurrentImage: Constraint of the Shelf Software LicensesImage: Constraint of the Shelf Software LicensesImage: Constraint of the Shelf Software Licenses221Gas ServicesImage: Constraint of the Shelf Software LicensesImage: Constraint of the Shelf Software LicensesImage: Constraint of the Shelf Software Licenses222Steam for HeatingImage: Constraint of the Shelf Software LicensesImage: Constraint of the Shelf Software LicensesImage: Constraint of the Shelf Software Licenses230Meals (non-travel) & Official EntertainingImage: Constraint of the Shelf Software LicensesImage: Constraint of the Shelf Software LicensesImage: Constraint of the Shelf Software Licenses240Advertising & Promotional ActivitiesImage: Constraint of the Shelf Software LicensesImage: Constraint of the Shelf Software	
205         Refuse, Garbage, Silt and Sludge Removal              209         Telephone & Communication         27,115         47             210         Postal Services         100,859         1,480         1,561             211         Transportation         20,044         10,000         10,000         10,000              215         Licenses, Permits & Inspection Charges	
209         Telephone & Communication         27,115         47           210         Postal Services         100,859         1,480         1,561           211         Transportation         20,044         10,000         10,000         10,000           215         Licenses, Permits & Inspection Charges               216         Commercial off the Shelf Software Licenses                220         Electric Current                                                                          <	
210         Postal Services         100,859         1,480         1,561           211         Transportation         20,044         10,000         10,000         10,000           215         Licenses, Permits & Inspection Charges               216         Commercial off the Shelf Software Licenses                220         Electric Current </td <td></td>	
211Transportation20,04410,00010,00010,000215Licenses, Permits & Inspection Charges </td <td>(47</td>	(47
215Licenses, Permits & Inspection ChargesImage: Constraint of the Shelf Software LicensesImage: Constraint of the Shelf Software Licenses216Commercial off the Shelf Software LicensesImage: Constraint of the Shelf Software LicensesImage: Constraint of the Shelf Software Licenses220Electric CurrentImage: Constraint of the Shelf Software LicensesImage: Constraint of the Shelf Software LicensesImage: Constraint of the Shelf Software Licenses221Gas ServicesImage: Constraint of the Shelf Software LicensesImage: Constraint of the Shelf Software LicensesImage: Constraint of the Shelf Software Licenses222Steam for HeatingImage: Constraint of the Shelf Software LicensesImage: Constraint of the Shelf Software LicensesImage: Constraint of the Shelf Software Licenses230Meals (non-travel) & Official EntertainingImage: Constraint of the Shelf Software LicensesImage: Constraint of the Shelf Software LicensesImage: Constraint of the Shelf Software Licenses231Overtime MealsImage: Constraint of the Shelf Software Software LicensesImage: Constraint of the Shelf Software LicensesImage: Constraint of the Shelf Software Licenses240Advertising & Promotional ActivitiesImage: Constraint of the Shelf Software LicensesImage: Constraint of the Shelf Software LicensesImage: Constraint of the Shelf Software Licenses251Professional Svcs Information TechnologyIf Constraint of the Shelf Software LicenseImage: Constraint of the Shelf Software LicenseImage: Constraint of the Shelf Software License253Legal ServicesImage: Constraint of the Shelf Softwar	(1,561
216Commercial off the Shelf Software LicensesImage: Commercial off the Shelf Software Licenses220Electric CurrentImage: Commercial off the Shelf Software LicensesImage: Commercial off the Shelf Software Licenses221Gas ServicesImage: Commercial off the Shelf Software LicensesImage: Commercial off the Shelf Software LicensesImage: Commercial off the Shelf Software Licenses221Gas ServicesImage: Commercial off the Shelf Software LicensesImage: Commercial off the Shelf Software LicensesImage: Commercial off the Shelf Software Licenses222Steam for HeatingImage: Commercial off the Shelf Software LicensesImage: Commercial off the Shelf Software LicensesImage: Commercial off the Shelf Software Licenses230Meals (non-travel) & Official EntertainingImage: Commercial off the Shelf Software LicensesImage: Commercial off the Shelf Software LicensesImage: Commercial off the Shelf Software Licenses240Advertising & Promotional ActivitiesImage: Commercial off the Shelf Software Sof	
220Electric CurrentImage: Constraint of the servicesImage: Constraint of the services221Gas ServicesImage: Constraint of the servicesImage: Constraint of the servicesImage: Constraint of the services230Meals (non-travel) & Official EntertainingImage: Constraint of the servicesImage: Constraint of the servicesImage: Constraint of the services231Overtime MealsImage: Constraint of the servicesImage: Constraint of the servicesImage: Constraint of the servicesImage: Constraint of the services240Advertising & Promotional ActivitiesImage: Constraint of the servicesImage: Constraint of the servicesImage: Constraint of the services250Professional ServicesImage: Constraint of the servicesImage: Constraint of the servicesImage: Constraint of the services252Accounting & Auditing ServicesImage: Constraint of the servicesImage: Constraint of the servicesImage: Constraint of the services253Legal ServicesImage: Constraint of the servicesImage: Constraint of the servicesImage: Constraint of the services254Mental Health & Intellectual Disability ServicesImage: Constraint of the servicesImage: Constraint of the servicesImage: Constraint of the services255DuesImage: Constraint of the servicesImage: Constraint of the servicesImage: Constraint of the servicesImage: Constraint of the services255DuesImage: Constraint of the servicesImage: Constraint of the servicesImage: Constraint of the servicesImage: Constraint of the services </td <td></td>	
221Gas ServicesImage: Constraint of the servicesImage: Constraint of the servicesImage: Constraint of the servicesImage: Constraint of the services221Steam for HeatingImage: Constraint of the servicesImage: Constraint	
222Steam for HeatingImage: Constraint of the start230Meals (non-travel) & Official EntertainingImage: Constraint of the start231Overtime MealsImage: Constraint of the start240Advertising & Promotional ActivitiesImage: Constraint of the start250Professional Services168,238251Professional Svcs Information Technology164,321252Accounting & Auditing ServicesImage: Constraint of the start253Legal ServicesImage: Constraint of the start254Mental Health & Intellectual Disability ServicesImage: Constraint of the start255Dues2,5302,450254Dues2,5302,450255Dues2,530	
230Meals (non-travel) & Official EntertainingImage: Constraint of the second sec	
231Overtime MealsImage: Constraint of the second sec	
240Advertising & Promotional ActivitiesImage: Constraint of the systemImage: Constr	
250         Professional Services         168,238         281,339         281,339         99,000           251         Professional Svcs Information Technology         164,321         186,800         157,056         141,000           252         Accounting & Auditing Services                253         Legal Services                 254         Mental Health & Intellectual Disability Services                 255         Dues         2,530         2,450         2,450         2,000	
251         Professional Svcs Information Technology         164,321         186,800         157,056         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000         141,000	
252Accounting & Auditing ServicesImage: Constraint of the service of the serv	(182,339
253Legal ServicesImage: Constraint of the servicesImage: Constraint of the services254Mental Health & Intellectual Disability ServicesImage: Constraint of the servicesImage: Constraint of the services255Dues2,5302,4502,4502,000	(16,056
254Mental Health & Intellectual Disability ServicesControlControl255Dues2,5302,4502,4502,000	
255 Dues 2,530 2,450 2,450 2,000	
	(450
256         Seminar & Training Sessions         3,727         5,000         5,000         4,000	(1,000
257 Architectural & Engineering Services	
258 Court Reporters	
259 Arbitration Fees	
260         Repair & Maintenance Charges         3,025         2,175         1,671         3,000	1,329
261 Repaving, Repairing & Resurfacing Streets	
262 Demolition of Buildings	
264 Abatement of Nuisances	
265 Rehabilitation of Property	
266 Maint. & Support - Comp. Hardware & Software	
275 Juror Fees	
276 Juror Expenses	
277 Witness Fees	
280 Insurance & Official Bonds	
282 Lease Purchase - Computer Systems	
283 Lease Purchase - Vehicles	
284 Ground & Building Rental	
285         Rents - Other         60,845         60,845         90,965         61,000	(29,965
286 Rental of Parking Spaces	
290 Payments for Care of Individuals	
295 Imprest Advances	
298 Payments for Burials & Graves	
299 Other Expenses (not otherwise classified)	
Total         550,704         550,089         550,089         320,000           71-53K (Program Based Budgeting Version)	(230,089

### **MATERIALS, SUPPLIES & EQUIPMENT BY PROGRAM**

SCHEDULE 300 - 400

## **FISCAL 2021 OPERATING BUDGET**

			BTTROORAM							
Departr	ment	No.	Program			No.				
REV	/ENUE	36	TAX BILLING, AC	COUNTING & CUST	OMER SERVICE	11				
und		No.								
GEN	NERAL	01								
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase				
Code	Description	Actual	Original	Estimated	Departmental	or				
		Obligations	Appropriations	Obligations	Request	(Decrease)				
(1)	(2)	(3)	(4)	(5)	(6)	(7)				
	•	Schedule 300 -	Materials & Sup	plies						
301	Agricultural & Botanical									
302	Animal, Livestock & Marine									
303	Bakeshop, Dining Room & Kitchen									
304	Books & Other Publications	702	2,300	800	1,000	200				
305	Building & Construction									
306	Library Materials									
307	Chemicals & Gases									
308	Dry Goods, Notions & Wearing Apparel		1,035							
309	Cordage & Fibers		.,							
310	Electrical & Communication									
311	General Equipment & Machinery									
312	Fire Fighting & Safety									
313	Food									
314	Fuel - Heating & Cooling									
316	General Hardware & Minor Tools									
317	Hospital & Laboratory									
318	Janitorial, Laundry & Household	145								
320	Office Materials & Supplies	5,372	90,000	82,533	14,000	(68,533				
322	Small Power Tools & Hand Tools	0,012	00,000	02,000	14,000	(00,000				
323	Plumbing, AC & Space Heating									
324	Precision, Photographic & Artists									
324	Printing	208,098	129,440	203,022	250,000	46,978				
326	Recreational & Educational	200,000	120,440	200,022	230,000	40,070				
328	Vehicle Parts & Accessories									
335										
340										
	#2 Diesel Fuel Compressed Natural Gas (CNG)									
	Liquid Propane Gas (LPG) Gasoline									
399	Other Materials & Supplies (not otherwise classified)									
	Total	214,317	222,775	286,355	265,000	(21,355				
			400 - Equipment		· •					
405	Construction, Dredging & Conveying									
410	Electrical, Lighting & Communications									
411	General Equipment & Machinery									
412	Fire Fighting & Emergency									
417	Hospital & Laboratory									
420	Office Equipment	200								
423	Plumbing, AC & Space Heating									
424	Precision, Photographic & Artists									
426	Recreational & Educational									
427	Computer Equipment & Peripherals		2,064	2,064	25,000	22,936				
427	Vehicles		2,004	2,004	20,000	22,300				
430	Furniture & Furnishings		230,936	230,936		(230,936				
499	Other Equipment (not otherwise classified)		200,000	200,000		(200,000				
-55										
	Total	200	233,000	233,000	25,000	(208,000				
	(Program Based Budgeting Version)		/	,	- ,	( ,				

	CITY OF PHILADE		Т	SUPPORTING DETAIL: PROFESSIONAL SERVICES AND CARE OF INDIVIDUALS, BY PROGRAM						
Departr	nent		No.	Program No.						
RE\	/ENUE		36	-	ACCOUNTING 8	CUSTOMER SE	11			
Fund			No.							
GEN	NERAL		01							
			Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase			
			Actual	Original	Estimated	Department	or			
Class	Description		Obligations	Appropriation	Obligations	Request	(Decrease)			
(1)	(2)		(3)	(4)	(5)	(6)	(7)			
	Professional Services (250-254, 257-259)		332,558	468,139	438,395	240,000	(198,395)			
290	Payments for Care of Individuals									
Minor	Name of Contractor	Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Describe purpo	se or scope of			
Object	or Provider	Actual	Original	Estimated	Department	service provid	ed. Include, if			
Code		Obligations	Appropriation	Obligations	Request	applicable, unit				
	AB+C Creative Intelligence	100,000	100,000	100,000		Marketing & Outrea				
	Scotlandyard Security Services	64,503	56,339	72,560	74,000	Professional Securi	-			
	U.S. Facilities	3,735				Miscellaneous Serv				
	Transunion Risk & Alt. Data Solutions, Inc. Misc. Vendors				25,000	Public Access Data Miscellaneous Serv				
	TBD		125,000	108,779	23,000	Support Services- I				
	Class 250 Total	168,238	281,339	281,339	99,000	Support Services-1	10			
		,			,					
251	Cellco Partnership	6,322				Cell Phone/Wireles	s Communication			
251	Global Point	150,000				Staff Augmentation	(PBT)			
251	Transunion Risk & Alt. Data Solutions, Inc.	8,000	8,000	10,000	10,000	Public Access Data	base			
251	TBD		28,800	26,800	9,675	IT Related Expense	es (PBT)			
251	TBD		150,000	120,256	121,325	E-Filing & E-Payme	nt Updates			
	Class 251 Total	164,321	186,800	157,056	141,000					
	(Program Based Budgeting Version)									

## FISCAL 2021 OPERATING BUDGET

### SUPPORTING DETAIL: CLASSES OTHER THAN 250s AND 290, BY PROGRAM

Departi	ment		No.	Program		No.
	/ENUE		36	-		CUSTOMER SERVICE 11
Fund			No.	TO DIELING,		
	NERAL		01			
Minor	Name of Contractor	Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Describe purpose or scope of
Object	or Provider	Actual	Original	Estimated	Department	service provided. Include, if
Code		Obligations	Appropriation	Obligations	Request	applicable, unit cost of service.
210	Misc. Postage	1,236	1,480			Postage
210	Triangle Systems	99,623		1,561		Postal Services
	Class 210 Total	100,859	1,480	1,561		
285	Enterprise Holdings, Inc.	60,845	60,845	90,965	61,000	Vehicle Share Rental
	Class 285 Total	60,845	60,845	90,965	61,000	
320	Misc. Vendors		40,000	40,000		Supplies, Paper, Envelopes-ITS
320	Misc. Vendors	5,372	50,000	42,533	14,000	Supplies, Paper, Envelopes
	Class 320 Total	5,372	90,000	82,533	14,000	
325	Triangle Systems	72,902	46,000	80,335	51,000	Tax Coupon Booklets - Mailing
325	Triangle Systems	45,041			46,000	Tax Coupon Booklets
325	Vanguard Direct, Inc.	82,715	83,000	79,800	80,000	Real Estate
325	Vanguard Direct, Inc.			35,000	35,000	Refuse
325	Misc. Vendors	7,440	440	7,887		Misc. Printiing
	Class 325 Total	208,098	129,440	203,022	250,000	
	Misc. Vendors		225,000	225,000		Misc. Furnishings-ITS
430	Misc. Vendors		5,936	5,936		Misc. Furnishings
	Class 320 Total		230,936	230,936		
	(Program Paced Budgeting Version)					

F	CITY OF PHILADELPI			PROGRAM	SUMMARY	
• Departmer			Program			No.
REVEN		36	-	COUNTING & CUST		11
Fund		No.				
ACUTE	E CARE HOSPITAL TAX	14				
		Sumr	nary by Class			
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
Class	Description	Actual	Original	Estimated	Proposed	or
		Obligations	Appropriations	Obligations	Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
100	Employee Compensation					
a)	Personal Services	30,000	30,000	30,000	30,000	
b)	Employee Benefits					
200	Purchase of Services					
300	Materials and Supplies	5,000	5,000	5,000	5,000	
400	Equipment	10,000	10,000	10,000	10,000	
500	Contributions, Indemnities and Taxes					
700	Debt Service					
800	Payments to Other Funds					
900	Advances and Misc. Payments					
	Total	45,000	45,000	45,000	45,000	
		Summa	ary of Positions			
		Actual	Fiscal 2020	Increment	Fiscal 2021	Increase
		Positions	Budgeted	Run	Budgeted	or
Code	Category	6/30/19	Positions	PPE 11/24/19	Positions	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
101	Full Time - Civilian					
105	Full Time - Uniform					
	Total					
	Sele	ected Associated	Non-Tax Reven	ues by Type		
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
	Description	Actual	Original	Estimate	Proposed	or
		Revenues	Budget		Budget	(Decrease)
	(1)	(2)	(3)	(4)	(5)	(6)
	on-Governmental)					
ederal State						
	vernments					
	nds of the City					
	Total					

		CITY OF PHIL	ADELPI	HIA				-	ULE 100 POSITIOI		
		FISCAL 2021 OPER	ATING	BUDGE	Г			BY PR	OGRAM		
Depart	ment				No.	Program					No.
1 .	/ENUE				36	Ŭ	TAX BILLING, ACCOUNTING & CUSTOMER SERVICE				
Fund					No.		TAX BILLING, ACCOUNTING & COSTOMER SERVICE				
ACI	JTE CA	ARE HOSPITAL TAX			14						
						Fiscal	Fiscal		Fiscal		Inc.
					Salary	2019	2020	Increment	2021	Annual	(Dec.)
Line	Class	Title			Range	Actual Pos.	Budgeted	Run -PPE	Budgeted	Salary	(Col. 8
No.	Code				(in dollars)	6/30/19	Positions	11/24/19	Positions	7/1/20	less Col. 6)
(1)	(2)	(3)			(4)	(5)	(6)	(7)	(8)	(9)	(10)
		Expenditure transfer from General Fun	b							30,000	
Total G	ross Re	quirements								30,000	
		Plus: Earned Increment						-			
		Plus: Longevity									
		Less: (Vacancy Allowance)	Tatal D							00.000	
			i otal Bi	udget Request	ary of Personal	Sorvices				30,000	
			Eice -	Summa al 2019		Fiscal 2020		E con	al 2021		
Lino			Actual	Actual	Budgeted	Estimated	Increment	Budgeted	Department	Inc. / (Dec.) in Require.	Inc. / (Dec.) in Bud. Pos.
Line		Octomer						-		-	
No.		Category	Positions	Obligations	Positions	Obligations	Run -PPE	Positions	Request	(Col. 9	(Col. 8
1			6/30/19				11/24/19			less Col. 6)	less Col. 5)
(1)		(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)
1	Lump S	Sum									
2	Full Tim	ne - Civilian		30,000		30,000			30,000		
3	Full Tim	ne - Uniform									
4	Bonus,	Gross Adj.									
5		mp/Seas, Bd, SCG					1				
6		ne - Civilian									
7		ne - Uniform			-						
8		d Uniform Leave				L					
9	Shift/St										
10	H&L, IC	DD, LT-Sick									
11											
12											
	_	Total		30,000		30,000			30,000		
74 50 1	(Dec. 2000	am Based Budgeting Version)									

# FISCAL 2021 OPERATING BUDGET

### SCHEDULE 300 - 400 MATERIALS, SUPPLIES & EQUIPMENT BY PROGRAM

Departn	nent	No.	Program			No.
	'ENUE	36		COUNTING & CUST		11
Fund		No.	TAX BILLING, AG		OMERGERVIOE	11
	ITE CARE HOSPITAL TAX	14				
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
Code	Description	Actual	Original	Estimated	Departmental	or
	Description	Obligations	Appropriations	Obligations	Request	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
			Materials & Su		(-7	
301	Agricultural & Botanical					
302	Animal, Livestock & Marine					
303	Bakeshop, Dining Room & Kitchen					
	Books & Other Publications					
-	Building & Construction					
306	Library Materials					
307	Chemicals & Gases					
308	Dry Goods, Notions & Wearing Apparel					
	Cordage & Fibers					
310	Electrical & Communication					
	General Equipment & Machinery					
	Fire Fighting & Safety					
313	Food					
314	Fuel - Heating & Cooling					
316	General Hardware & Minor Tools					
	Hospital & Laboratory					
318	Janitorial, Laundry & Household					
320	Office Materials & Supplies	5,000	5,000	5,000	5,000	
320	Small Power Tools & Hand Tools	5,000	5,000	5,000	5,000	
	Plumbing, AC & Space Heating					
324	Precision, Photographic & Artists					
324	Printing					
326	Recreational & Educational					
328	Vehicle Parts & Accessories					
335	Lubricants					
340	#2 Diesel Fuel					
340	Compressed Natural Gas (CNG)					
341	Liquid Propane Gas (LPG)					
342	Gasoline					
	Other Materials & Supplies (not otherwise classified)					
399	Other Materials & Supplies (not otherwise classified)					
	Total	5,000	5,000	5,000	5,000	
	i otai	,	400 - Equipmen		0,000	
405	Construction Dradging & Conveying		400 - Equipinen	с 		
	Construction, Dredging & Conveying Electrical, Lighting & Communications					
	General Equipment & Machinery					
	Fire Fighting & Emergency					
412	Hospital & Laboratory					
417	Office Equipment	10,000	10,000	10,000	10,000	
	Plumbing, AC & Space Heating	10,000	10,000	10,000	10,000	
	Precision, Photographic & Artists					
426	Recreational & Educational					
427	Computer Equipment & Peripherals					
428	Vehicles					
	Furniture & Furnishings					
499	Other Equipment (not otherwise classified)					
	Total	10,000	10,000	10,000	10,000	
	Total	10,000	10,000	10,000	10,000	

71-53L (Program Based Budgeting Version)

	CITY OF PHILADELPHI	Α				
F	ISCAL 2021 OPERATING BL	JDGET	PROG	GRAM SUMM	ARY - ALL FU	NDS
Department		No.	Program			No.
REVENU	E	36	DELINQUENT TA	X COLLECTION		12
		Program	Description			
delinquen accounts	, in partnership with the Law Departu at taxes, fees, and fines. These tools with collection agencies, closure of icipal and Common Pleas Courts, so hts.	include sending	l letters and emai usinesses, sale o	ls, placing liens c f property throug	on property, place h Sheriff's Sales,	ment of filing suit in
		Progran	n Objectives			
- Increase - Expand - Increase	delinquent active principal for Real e Real Estate Tax collected in the year the use of collection agencies and of the placement of self-assessed lier the consolidated assumpsit actions	ear it is due. co-counsels for B ns for Use and C	Business Tax disc Decupancy and Re	ealty Transfer Ta	xes.	
		Performar	nce Measures*			
	Description		Fiscal 2019 Year-End	Fiscal 2020 Year-to-Date (Q1 + Q2)	Fiscal 2020 Target	Fiscal 2021 Target
Percent cha	ange in delinquent principal outstanding - Re	al Estate Tax	(2) -8.5%	(3) N/A	(4) -9.0%	(5) -9.0%
Comments:	This is an annual measure. This represent		or active periods. Acti	ve periods being def	ined as the last 10 ye	ears
Percent deli	inquent real estate tax accounts in payment	agreements	28.8%	N/A	30.0%	30.0%
	calculation divides the number of real esta	. ,				
Comments:						
<u>comments.</u>		Summa	ary by Fund			
Fund No. (1) 01 08	Fund (2) General Grants Revenue	Fiscal 2019 Actual Obligations (3) 8,536,254 13,930,000	Fiscal 2020 Original Appropriations (4) 8,502,893 17,475,000	Fiscal 2020 Estimated Obligations (5) 8,516,313 17,475,000	Fiscal 2021 Proposed Budget (6) 7,872,492 17,475,000	Increase or (Decrease) (7) (643,821)
			, , , , , , , , , , , , , , , , , , , ,	, , , , , , , , , , , , , , , , , , , ,	, ,,,,,,	
	Tatal	00 400 054	05 077 000		05 017 100	(040.001)
	Total <b>Su</b> i	22,466,254 mmary of Full T	25,977,893 ime Positions b	25,991,313 <b>y Fund</b>	25,347,492	(643,821)
Fund No. (1) 01	Fund (2) General	Actual Positions 6/30/19 (3) 95	Fiscal 2020 Budgeted (4) 107	Increment Run PPE 11/24/19 (5) 95	Fiscal 2021 Budgeted (6) 101	Inc. / (Dec.) (Col. 6 less 4) (7) (6)
	Total Full Time	95	107	95	101	(6)

71-53E (Program Based Budgeting Version)

*For further information, please see FY21-25 Five Year Financial and Strategic Plan

### **FISCAL 2021 OPERATING BUDGET**

# PROGRAM SUMMARY - ALL FUNDS (CONTINUED)

Department		No.	Program			No.
REVENUE	=	36	DELINQUENT TA	X COLLECTION		12
			Ion-Tax Revenu			
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
Fund	Fund	Actual	Original	Estimate	Proposed	or
No.		Revenues	Budget		Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
08	Grants Revenue	13,930,000	17,475,000	17,475,000	17,475,000	
					· · · ·	
	S	elected Associ	ated Capital Pro	ojects		
Dept.		Carry	Fiscal 2020	Fiscal 2020	Fiscal 2021	Fiscal 2021
Where	Description	Forward	Original Approp.	Original Approp.	Proposed Budget	Proposed Bdgt
Appropriated			(GO Only)	(All Other Sources)	(GO Only)	(All Other Sources)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
	S	elected Associ	ated Operating	Costs		
Dept.		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
Where	Description	Calculated	Calculated	Calculated	Calculated	or
Appropriated		Obligations	Appropriations	Obligations	Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
Finance	Employee Benefits - Civilian	2,309,064	2,399,446	2,399,446	2,250,149	(149,297)
Finance	Employee Benefits - Uniform					

71-53E (Program Based Budgeting Version)

F	CITY OF PHILADELPH			PROGRAM	SUMMARY	
Departmer		No.	Program			No.
REVEN		36	DELINQUENT TA	K COLLECTION		12
Fund	-	No.				
GENE	RAL	01				
		Sumr	nary by Class			
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
Class	Description	Actual	Original	Estimated	Proposed	or
		Obligations	Appropriations	Obligations	Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
100	Employee Compensation					
a)	Personal Services	5,940,306	5,959,453	5,988,453	5,557,492	(430,961)
b)	Employee Benefits					
200	Purchase of Services	2,561,026	2,482,860	2,482,860	2,279,000	(203,860)
300	Materials and Supplies	32,013	51,580	36,000	36,000	
400	Equipment	2,909	9,000	9,000		(9,000)
500	Contributions, Indemnities and Taxes					
700	Debt Service					
800	Payments to Other Funds					
900	Advances and Misc. Payments					
000	Total	8,536,254	8,502,893	8,516,313	7,872,492	(643,821)
	i otai		ary of Positions	0,010,010	1,012,402	(040,021)
		Actual	Fiscal 2020	Increment	Fiscal 2021	Increase
		Positions	Budgeted	Run	Budgeted	or
Code	Category	6/30/19	Positions	PPE 11/24/19	Positions	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
101	Full Time - Civilian	95	107	95	101	(6)
105	Full Time - Uniform					
	Total	95	107	95	101	(6)
	Sele	cted Associated	Non-Tax Reven	ues by Type		
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
	Description	Actual	Original	Estimate	Proposed	or
		Revenues	Budget		Budget	(Decrease)
	(1)	(2)	(3)	(4)	(5)	(6)
Local (No	on-Governmental)					
Federal						
State						
	vernments					
Other Fu	nds of the City					
	Total					

71-53F (Program Based Budgeting Version)

F	CITY OF PHILADELPI			PROGRAM	SUMMARY	
Departmer	nt	No.	Program			No.
REVEN	NUE	36	DELINQUENT TAX	K COLLECTION		12
Fund		No.				
GRAN	TS	08				
	T	1	mary by Class			
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
Class	Description	Actual	Original	Estimated	Proposed	or
		Obligations	Appropriations	Obligations	Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
100	Employee Compensation					
a)	Personal Services					
b)	Employee Benefits					
200	Purchase of Services	13,930,000	17,475,000	17,475,000	17,475,000	
300	Materials and Supplies					
400	Equipment					
500	Contributions, Indemnities and Taxes					
700	Debt Service					
800	Payments to Other Funds					
900	Advances and Misc. Payments					
	Total	13,930,000	17,475,000	17,475,000	17,475,000	
		Summa	ary of Positions			
		Actual	Fiscal 2020	Increment	Fiscal 2021	Increase
		Positions	Budgeted	Run	Budgeted	or
Code	Category	6/30/19	Positions	PPE 11/24/19	Positions	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
101	Full Time - Civilian					
105	Full Time - Uniform					
	Total					
	Sele	ected Associated	l Non-Tax Reven	ues by Type		
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
	Description	Actual	Original	Estimate	Proposed	or
		Revenues	Budget		Budget	(Decrease)
	(1)	(2)	(3)	(4)	(5)	(6)
,	on-Governmental)					
ederal						
State			150,000	150,000	150,000	
	vernments	13,930,000	17,325,000	17,325,000	17,325,000	
Other Fu	nds of the City	(0.000.000				
	Total	13,930,000	17,475,000	17,475,000	17,475,000	

71-53F (Program Based Budgeting Version)

# SCHEDULE 100 LIST OF POSITIONS BY PROGRAM

FISCAL 2021 OPERATING BUDGET						BY PROGRAM					
Depart	ment			No.	Program				No.		
RF	VENUE			36		ENT TAX CO	I FCTION		12		
und				No.	522						
GE	NERAL			01							
				Fiscal	Fiscal		Fiscal		Increase		
			Salary	2019	2020	Increment	2021	Annual	(Decrease)		
Line	Class	Title	Range	Actual Pos.	Budgeted	Run -PPE	Budgeted	Salary	(Col. 8		
No.	Code		(in dollars)	6/30/19	Positions	11/24/19	Positions	7/1/20	less Col. 6)		
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)		
		DELINQUENT COLLECTIONS (360531)		I							
1	2L10	Administrative Assistant	41,065 - 52,791	1	1	1	1	54,017			
2	2L32	Administrative Specialist 2	52,321 - 67,274	1	1	1	1	68,099			
3	2L01	Administrative Technician	36,185 - 46,534	1	1	1	1	47,959			
4	1D41	Data Services Support Clerk	36,340 - 39,498	2	3	3	3	114,294			
5	E695	Director of Collections/Executive Assistant	101,275	1	1	1	1	101,275			
6	S217	Senior Legal Assistant	52,530	1	1	1	1	52,530			
7	R551	Research Analyst	85,284	1	1	1	1	85,284			
8	2B20	Revenue Collection Officer 1	77,856 - 100,107	1	1	1	1	101,933			
9	2B32	Revenue Examiner 2	52,321 - 67,274	2	2	2	2	120,851			
10	2B49	Tax Analyst Trainee	37,237 - 47,875	1	1	1	1	37,237			
11	2B50	Tax Analyst 1	41,065 - 52,791	1	2	1	1	48,500	(1		
12	2B51	Tax Analyst 2	52,231 - 67,274	2	3	3	4	241,585	1		
13	B255	Tax Collections Coordinator	63,566 - 81,721	1	1	1	1	68,728			
		Subtotal Delinquent Collections		16	19	18	19	1,142,292			
14 15		LEGAL SERVICES (360532) (LAW DEPARTME Administration: Administrative Technician Legal Assistant	36,185 - 46,534 26,352 - 39,527	1 1	1	1	1	47,559 32,939			
16	L155	Legal Assistant Supervisor	39,527 - 51,056	1	1	1	1	58,710			
17	C130	Chief Deputy City Solicitor	139050	1	1	1	1	139,050			
		Subtotal Administration		4	4	4	4	278,258			
		Mass Revenue Litigation Unit:									
18	2L01	Administrative Technician	36,185 - 46,534	1	1		1	43,951			
19		Assistant City Solicitor 2	67,900	1	1	1	1	67,900			
20		Collection Customer Representative	39,793 - 43,420		2	1	1	45,256	(1		
21	2B04	Collection Representative Supervisor	42,091 - 54,111	1	1	1	1	55,136			
22	1D41	Data Service Support Clerk	36,340 - 39,498	1	1	1	1	38,456			
23	D580	Divisional Deputy City Solicitor	76,859 - 111,445	1	1	1	1	103,000			
24	L153	Legal Assistant	26,352 - 39,527	1		1	1	43,260	1		
25	2B18	Revenue Collection Representative	40,860 - 44-630	2	1	2	2	86,116	1		
26	1A37	Service Representative	36,340 - 39,498			1					
27	2B49	Tax Analyst Trainee	37,237 - 47,875	2	2	3	1	37,238	(1		
28	2B50	Tax Analyst 1	41,065 - 52,791				1	43,175	1		
29	2B51	Tax Analyst 2	52,321 - 67,274	2	3	1	2	132,264	(1		
30	2B55	Tax Collections Coordinator	63,566 - 81,721	1	1	1	1	83,146			
		Subtotal Mass Revenue Litigation Unit		13	14	14	14	778,898			

71-53I (Program Based Budgeting Version)

# SCHEDULE 100 LIST OF POSITIONS BY PROGRAM

FISCAL 2021 OPERATING BUDGET						BY PROGRAM				
Departr	nent			No.	Program				No.	
REV	'ENUE			36	DELINQU	ENT TAX CO	LLECTION		12	
Fund				No.						
GEN	IERAL			01						
				Fiscal	Fiscal		Fiscal		Increase	
			Salary	2019	2020	Increment	2021	Annual	(Decrease)	
Line	Class	Title	Range	Actual Pos.	Budgeted	Run -PPE	Budgeted	Salary	(Col. 8	
No.	Code		(in dollars)	6/30/19	Positions	11/24/19	Positions	7/1/20	less Col. 6)	
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	
		Major Tax Division:								
31	2L01	Administrative Technician	36,185 - 46,534	1	1	1	1	47,759		
32	1A02	Clerk 1/Office Clerk 1	30,944 - 33,043	1		1	1	31,637	1	
33	1A04	Clerk 3	39,793 - 43,420	1	1	1	1	44,446		
34	1D41	Data Service Support Clerk	36,340 - 39,498	2	3	2	2	75,860	(1	
35	A451	Assistant City Solicitor	50,938 - 70,231	3	6	2	3	152,455	(3	
36	A452	Assistant City Solicitor 2	67,900			1	2	135,800	2	
37	2B02	Collection Customer Representative	39,793 - 43,420	1	1	1	1	41,004		
38	D210	Deputy City Solicitor	58,193 - 85,093	4	5	2	3	221,193	(2	
39	D580	Divisional Deputy City Solicitor	76,859 - 111,445	1	1	1	1	111,000		
40	L153	Legal Assistant	26,352-39,527	3	3	2	3	133,900		
41	L155	Legal Assistant Supervisor	39,527-51,056	1	1				(1	
42	2B18	Revenue Collection Representative	40,860 - 44-630	2	2	2	2	85,050		
43	S217	Senior Legal Assistant Supervisor	52,530			1	1	52,530	1	
44	2B49	Tax Analyst Trainee	37,237 - 47,875		1				(1	
45	2B50	Tax Analyst 1	41,065 - 52,791	1		1	1	43,998	1	
46	2B51	Tax Analyst 2	52,321 - 67,274	8	9	7	8	502,179	(1	
47	2B55	Tax Collections Coordinator	63,566 - 81,721	2	2	3	2	165,492		
		Subtotal Major Tax Division		31	36	28	32	1,844,303	(4	
		Real Estate Tax Divison:								
48	2L10	Administrative Assistant	41,065 - 52,791	1	1	1	1	53,416		
49	2L20	Administrative Officer	53,633 - 68,955	1	1	1	1	70,180		
50	2L32	Administrative Specialist 2	52,321 - 67,274	1	1	1	1	68,499		
51	2L01	Administrative Technician	36,185 - 46,534	1	1	1	1	47,759		
52	A451	Assistant City Solicitor	50,938 - 70,231	1	2	1	2	131,696		
53	1A04	Clerk 3	39,793 - 43,420		1			,	(1	
54		Collection Customer Representative	39,793 - 43,420	1	1	1	1	44,246	,	
55	1D41	Data Service Support Clerk	36,340 - 39,498	1	2	3	3	117,825	1	
56	D210	Deputy City Solicitor	58,193 - 85,093	2	2	2	2	151,000		
57	D580	Divisional Deputy City Solicitor	76,859 - 111,445	1	1	1	1	117,420		
58	2A01	Financial Technician	37,237 - 47,875	1	1	1	1	45,841		
59	L153	Legal Assistant	26,352-39,527	2	2	2	2	84,027		
60	L155	Legal Assistant Supervisor	39,527-51,056	1	1	1	1	58,710		
61	1F20	Mail Center Supervisor	43,954 - 48,234	1	1	1	1	49,660		
62	2B18	Revenue Collection Representative	40,860 - 44-630	2	2	2	2	90,712		
63	7A03	Semi-Skilled Laborer	36,340 - 39,498	1	1	1	1	39,081		
64	2B51	Tax Analyst 2	52,321 - 67,274	1	1	1	1	64,565		
65	2B55	Tax Collections Coordinator	63,566 - 81,721	1	1	1	1	82,946		
66	1A42	Word Processing Specialist 2	36,340 - 39,498	1	1				(1	
		Subtotal Real Estate Tax Division		21	24	22	23	1,317,583	(1	
		m Based Budgeting Version)								

71-53I (Program Based Budgeting Version)

## SCHEDULE 100 LIST OF POSITIONS BY PROGRAM

FISCAL 2021 OPERATING BUDGET						BY PROGRAM						
Departi	ment			No.	Program				No.			
RE\	/ENUE			36	DELINQUI	ENT TAX CO	LLECTION		12			
und				No.								
GEN	NERAL			01								
				Fiscal	Fiscal		Fiscal		Increase			
			Salary	2019	2020	Increment	2021	Annual	(Decrease)			
Line	Class	Title	Range	Actual Pos.	Budgeted	Run -PPE	Budgeted	Salary	(Col. 8			
No.	Code		(in dollars)	6/30/19	Positions	11/24/19	Positions	7/1/20	less Col. 6)			
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)			
		Sequestration Group:										
67		Collection Customer Representative	39,793 - 43,420	2	1	1	2	81,449	1			
68		Revenue Collection Representative	40,860 - 44-630	1	1	1			(1			
69		Legal Assistant	26,352 - 39,527	2	3	2	2	88,580	(1			
70		Senior Attorney	99,000	1	1	1	1	99,000				
		Sub-Total		6	6	5	5	269,029	(1			
		Use and Occupancy Tax Group:										
71	L153	Legal Assistant	26,352 - 39,527	2	2	2	2	86,520				
72	L155	Legal Assistant Supervisor	39,527-51,056	1	1	1	1	52,530				
73	S201	Senior Attorney	103,205	1	1	1	1	130,205				
		Sub-Total		4	4	4	4	269,255				
		Subtotal LegaLServices Division (Tax & Reven	ı ue Unit)	79	88	77	82	4,757,326	(6			
		Program Total		95	107	95	101	5,899,618	(1			

Department         No.         Program           REVENUE         36         DELINQUENT TAX COLLECTION           SenErAL         01         DELINQUENT TAX COLLECTION           Case         Tale         01           Line         Class         Tale         01           1         101         Facal         2020         Increment           No.         Code         (3)         (4)         95         107         96         11           1         101         Fall-Time - Civilian         (3)         (4)         95         107         96         11           3         103         Lump Sum Seguriton Payments         95         107         95         11           4         101         DCArMon Rep Wage Increase         95         107         95         11           5         101         Exempt Satary Reduction         95         107         95         11           Plus:         Earney Katary         Earney Castary O Personal Services         Fiscal 2021         Earney Setter         Fiscal 2021           Line         Vacary Allowance)         Total Budget Request         Fiscal 2020         Fiscal 2021         Fiscal 2021         Fiscal 2021         Fiscal 2021			CITY OF PHIL			 -			ST OF F	ULE 100 POSITIOI OGRAM		
REVENUE         36         DELINQUENT TAX COLLECTION           Fund         No.         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0	Denartm	ent			DODUL		Program		DIIK			No.
Fund GENERAL         No.         01           Line (Diss (Code         Tille         Salary Range (in dular)         Fiscal (S)         Escal 2019 (S)         Incernent 2018 (S)         Incernent 2019 (S)         Incernent 2010 (S)         Incernet 20	•						-	ΕΝΤ ΤΔΧ Ο		N		12
Line         Class         Title         Salary Range (in dolars)         Fiscal 2019         Fiscal 2020         Increment Range (in dolars)         Fiscal 2019         Increment 2021         Fiscal 2020         Increment Range (in dolars)         Fiscal 2021         Increment Range (in dolars)         Fiscal 2021         Increment Range (in dolars)         Increment Range (in dolars)         Fiscal 2021         Increment Range (in dolars)         Increment Range (in dolars)         Fiscal 2021         Increment Range (in dolars)         Increment Range (in dolars)         Increment Range (in dolars)         Increment Range (in dolars)         Increment Range (in dolars) <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td colspan="5"></td><td>12</td></th<>												12
Line         Class         Tile         Salary Range (n)         Salary Actual Pos (n)         2019 Actual Pos (n)         Budgete Run, PPE (n)         Budgete Run, PPE (n) </th <th>GEN</th> <th>IERAL</th> <th></th> <th></th> <th></th> <th>01</th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th>	GEN	IERAL				01						
1         101         Full-Time - Civilian         95         107         95         11           2         103         Lung Sum Spantion Payments         95         107         95         11           3         103         Lung Sum Spantion Payments         95         107         95         11           4         101         DC47/Non Rep Wage Increase         95         107         95         11           5         101         Exempt Stalary Reduction         95         107         95         11           Total Gross Requirements           Plus: Earned Increment           Plus: Longevity         Less: (Vacancy Albwance)         Total Budget Request         95         107         95         11           Category         Fiscal 2019         Fiscal 2020         Fiscal 2021           Line         Category         Actual         Actual         Budgeted         Delations         Request           101         (2)         (3)         (4)         (5)         (6)         (7)         (8)         (9)           (1)         (2)         (3)         (4)         (5)         (6)         (7)         (8)         (9)         (10) <t< td=""><td>No.</td><td>Code</td><td></td><td></td><td></td><td>Range (in dollars)</td><td>2019 Actual Pos. 6/30/19</td><td>2020 Budgeted Positions</td><td>Run -PPE 11/24/19</td><td>2021 Budgeted Positions</td><td>Annual Salary 7/1/20 (9)</td><td>Inc. (Dec.) (Col. 8 less Col. 6) (10)</td></t<>	No.	Code				Range (in dollars)	2019 Actual Pos. 6/30/19	2020 Budgeted Positions	Run -PPE 11/24/19	2021 Budgeted Positions	Annual Salary 7/1/20 (9)	Inc. (Dec.) (Col. 8 less Col. 6) (10)
Plus: Earned Increment         Plus: Longevity         Less: (Vacancy Allowance)         Total Budget Request         Summary of Personal Services         Line       Fiscal 2019       Fiscal 2020       Fiscal 2021         Line       Actual       Budgeted       Estimated       Increment       Budgeted       Departme         No.       Category       Gi/30/19       Gi/30/19       Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4">Colspan="4"Colspan="4"       Colspan="4"Colspan="4" <td>1 2 3 4</td> <td>101 161 103 101</td> <td>Full-Time - Civiilian Overtime - Civilian Lump Sum Separtion Payments DC47/Non Rep Wage Increase</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>-</td> <td>101</td> <td>5,899,618 52,000 20,000 9,783 (43,922)</td> <td>(6)</td>	1 2 3 4	101 161 103 101	Full-Time - Civiilian Overtime - Civilian Lump Sum Separtion Payments DC47/Non Rep Wage Increase						-	101	5,899,618 52,000 20,000 9,783 (43,922)	(6)
Plus: Longevity Less: (Vacancy Allowance)         Total Budget Request         Summary of Personal Services         Fiscal 2019       Fiscal 2020       Fiscal 2021         Line       Actual       Actual       Budgeted       Estimated       Increment       Budgeted       Departme         No.       Category       (3)       (4)       (5)       (6)       (7)       (8)       (9)         (1)       (2)       (3)       (4)       (5)       (6)       (7)       (8)       (9)         1       Lump Sum       12,335       19,995       20,00         2       Full Time - Civilian       95       5,629,117       107       5,849,453       95       101       5,485,49         3       Full Time - Civilian       95       5,629,117       107       5,849,453       95       101       5,485,49         4       Bonus, Gross Adj.       127,521       10,000       4       4       5,000       4       5,000       5       5       5       5       5       5       5       5       5       5       5       5       5       5       5       5       5       5       5       5	Total Gr	oss Re	quirements				95	107	95	101	5,937,479	(6)
Less: (Vacancy Allowance)           Total Budget Request           Summary of Personal Services           Line         Fiscal 2019         Fiscal 2020         Fiscal 2021           Actual         Actual         Budgeted         Estimated         Increment         Budgeted         Departme           No.         Category         (3)         (4)         (5)         (6)         (7)         (8)         (9)           (1)         (2)         (3)         (4)         (5)         (6)         (7)         (8)         (9)           1         Lump Sum         12,335         19,995         20,00         20,00           2         Full Time - Civilian         95         5,629,117         107         5,849,453         95         101         5,485,493           3         Full Time - Uniform         127,521         10,000         1         5,485,493         10         5,485,493         10         5,485,493         10         5,485,493         10         5,485,493         10         5,485,493         10         5,485,493         10         5,485,493         10         5,485,493         10         5,485,493         10         5,485,493         10         5,485,493											41,680	
Total Budget Request           Summary of Personal Services           Line         Fiscal 2019         Fiscal 2020         Fiscal 2021           Actual         Actual         Budgeted         Estimated         Increment         Budgeted         Departme           0.0         Category         (3)         (4)         (5)         (6)         (7)         (8)         (9)           1         Lump Sum         12,335         19,995         20,00         20,00           2         Full Time - Civilian         95         5,629,117         107         5,849,453         95         101         5,485,49           3         Full Time - Uniform         127,521         10,000         1         5,485,49         22,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00         20,00 <td></td> <td></td> <td>Plus: Longevity</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>399</td> <td></td>			Plus: Longevity								399	
Summary of Personal Services           Line         Fiscal 2019         Fiscal 2020         Fiscal 2021           No.         Category         Actual         Actual         Budgeted         Estimated         Increment         Budgeted         Departme           (1)         (2)         (3)         (4)         (5)         (6)         (7)         (8)         (9)           1         Lump Sum         12,335         19,995         20,00           2         Full Time - Civilian         95         5,629,117         107         5,849,453         95         101         5,485,49           3         Full Time - Uniform         127,521         10,000         93,000         1         52,00           5         PT, Temp/Seas, Bd, SCG         137,678         93,000         10,000         52,00           7         Overtime - Civilian         27,079         10,000         52,00         52,00           7         Overtime - Civilian         27,079         10,000         52,00         52,00           8         Unused Uniform Leave         5         5         5         5         5           9         Shift/Stress         5         5         5         5											(422,066)	
Line         Fiscal 2019         Fiscal 2020         Fiscal 2021           No.         Category         Actual         Actual         Budgeted         Estimated         Increment         Budgeted         Positions         Obligations         Run -PPE         Positions         Request           (1)         (2)         (3)         (4)         (5)         (6)         (7)         (8)         (9)           1         Lump Sum         12,335         19,995         20,00           2         Full Time - Civilian         95         5,629,117         107         5,849,453         95         101         5,485,49           3         Full Time - Uniform         127,521         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000				Total Bu	udget Request						5,557,492	
Line No.Actual CategoryActual Positions 6/30/19Actual ObligationsBudgeted Positions ObligationsEstimated ObligationsIncrement Run -PPE Positions 11/24/19Budgeted Request Request 11/24/19(1)(2)(3)(4)(5)(6)(7)(8)(9)1Lump Sum12,33519,99520,00020,0002Full Time - Civilian955,629,11710075,849,453951015,485,4503Full Time - Uniform127,52110,00010,00010,00010,00010,00010,0004Bonus, Gross Adj.127,521110,00093,00010,00010,00010,00010,0005PT, Temp/Seas, Bd, SCG137,67827,07910,00010,00010,00010,00010,0007Overtime - Uniform11110,00010,00010,00010,00010,0008Unused Uniform Leave5555551010,0009Shift/Stress555555					Summa	ary of Personal	Services					
No.         Category         Positions 6/30/19         Obligations 6/30/19         Positions         Obligations         Run -PPE 11/24/19         Positions         Request (1)           (1)         (2)         (3)         (4)         (5)         (6)         (7)         (8)         (9)           1         Lump Sum         12,335         19,995          20,00           2         Full Time - Civilian         95         5,629,117         107         5,849,453         95         101         5,485,435           3         Full Time - Uniform           127,521         10,000              4         Bonus, Gross Adj.         137,678         93,000				Fisca	al 2019		iscal 2020			al 2021	Inc. / (Dec.)	Inc. / (Dec.)
(1)       (2)       (3)       (4)       (5)       (6)       (7)       (8)       (9)         1       Lump Sum       12,335       19,995       20,00         2       Full Time - Civilian       95       5,629,117       107       5,849,453       95       101       5,485,43         3       Full Time - Uniform       127,521       10,000       10,000       11/24/19       10         4       Bonus, Gross Adj.       127,521       10,000       10       5,485,43       101       5,485,43         5       PT, Temp/Seas, Bd, SCG       137,678       93,000       10,000       52,00         6       Overtime - Civilian       27,079       10,000       52,00       101         7       Overtime - Uniform       27,079       10,000       52,00       101       52,00         9       Shift/Stress       5       5       5       5       5       101						-				Department	in Require.	in Bud. Pos.
(1)       (2)       (3)       (4)       (5)       (6)       (7)       (8)       (9)         1       Lump Sum       12,335       19,995       0       20,00         2       Full Time - Civilian       95       5,629,117       107       5,849,453       95       101       5,485,48         3       Full Time - Uniform       0       0       0       0       0       0         4       Bonus, Gross Adj.       127,521       10,000       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0       0 <td>No.</td> <td></td> <td>Category</td> <td></td> <td>Obligations</td> <td>Positions</td> <td>Obligations</td> <td></td> <td>Positions</td> <td>Request</td> <td>(Col. 9</td> <td>(Col. 8</td>	No.		Category		Obligations	Positions	Obligations		Positions	Request	(Col. 9	(Col. 8
1       Lump Sum       12,335       19,995       20,00         2       Full Time - Civilian       95       5,629,117       107       5,849,453       95       101       5,485,43         3       Full Time - Uniform </td <td></td> <td>less Col. 6)</td> <td>less Col. 5)</td>											less Col. 6)	less Col. 5)
2       Full Time - Civilian       95       5,629,117       107       5,849,453       95       101       5,485,49         3       Full Time - Uniform <td< td=""><td></td><td></td><td></td><td>(3)</td><td></td><td>(5)</td><td></td><td>(7)</td><td>(8)</td><td></td><td>(10)</td><td>(11)</td></td<>				(3)		(5)		(7)	(8)		(10)	(11)
3       Full Time - Uniform       Image: Constraint of the second										20,000	5	
4       Bonus, Gross Adj.       127,521       10,000         5       PT, Temp/Seas, Bd, SCG       137,678       93,000         6       Overtime - Civilian       27,079       10,000         7       Overtime - Uniform       27,079       10,000         8       Unused Uniform Leave       5       5				95	5,629,117	107	5,849,453	95	101	5,485,492	(363,961)	(6)
5       PT, Temp/Seas, Bd, SCG       137,678       93,000         6       Overtime - Civilian       27,079       10,000       52,00         7       Overtime - Uniform       10000       10,000       10,000       10,000         8       Unused Uniform Leave       10000       10000       10000       10000       10000         9       Shift/Stress       5       5       5       10000       10000       10000							L					
6         Overtime - Civilian         27,079         10,000         52,00           7         Overtime - Uniform         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>(10,000)</td><td></td></t<>											(10,000)	
7     Overtime - Uniform											(93,000)	
8     Unused Uniform Leave       9     Shift/Stress       5     5					27,079		10,000			52,000	42,000	
9 Shift/Stress 5 5				-			┝───					
10 H&L, IOD, LT-Sick 6,571 6,000											(5)	
		H&L, IC	DD, LT-Sick		6,571	-	6,000				(6,000)	
							L					
12         Total         95         5,940,306         107         5,988,453         95         101         5,557,45	12						ļ			5,557,492	(430,961)	(6)

71-53J (Program Based Budgeting Version)

### FISCAL 2021 OPERATING BUDGET

# SCHEDULE 200 PURCHASE OF SERVICES BY PROGRAM

	FISCAL 2021 OPERATING I	BUDGET	BY PROGRAM							
Departn	nent	No.	Program			No.				
REV	'ENUE	36	DELINQUENT TA	X COLLECTION		12				
und		No.								
GEN	IERAL	01								
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase				
Code	Description	Actual	Original	Estimated	Departmental	or				
		Obligations	Appropriations	Obligations	Request	(Decrease)				
(1)	(2)	(3)	(4)	(5)	(6)	(7)				
		Schedule 200 - I	Purchase of Serv	vices						
201	Cleaning & Laundering									
202	Janitorial Services									
205	Refuse, Garbage, Silt and Sludge Removal									
209	Telephone & Communication	4,445								
210	Postal Services	726,873		38		(3				
211	Transportation	1,807	1,000	4,000	4,000					
215	Licenses, Permits & Inspection Charges									
216	Commercial off the Shelf Software Licenses		335	335		(33				
220	Electric Current									
221	Gas Services									
222	Steam for Heating									
230	Meals (non-travel) & Official Entertaining									
231	Overtime Meals									
240	Advertising & Promotional Activities		11,500	5,462	3,000	(2,46				
250	Professional Services	1,684,611	2,376,250	2,390,915	2,190,000	(200,91				
251	Professional Svcs Information Technology	135,368	67,000	67,000	67,000					
252	Accounting & Auditing Services	,			,					
253	Legal Services		5,000							
254	Mental Health & Intellectual Disability Services		0,000							
255	Dues	1,912	3,700	3,700	4,000	30				
256	Seminar & Training Sessions	3,679	2,000	5,000	5,000					
257	Architectural & Engineering Services	0,010	2,000	0,000	0,000					
258	Court Reporters	2,225	14,665	5,000	5,000					
259	Arbitration Fees	2,220	14,000	0,000	0,000					
259	Repair & Maintenance Charges		1,310	1,310	1,000	(31				
200			1,510	1,510	1,000	(01				
	Repaving, Repairing & Resurfacing Streets									
262	Demolition of Buildings									
	Abatement of Nuisances									
	Rehabilitation of Property									
266	Maint. & Support - Comp. Hardware & Software									
275	Juror Fees									
276	Juror Expenses	100	100	100						
277	Witness Fees	106	100	100		(10				
280	Insurance & Official Bonds									
282	Lease Purchase - Computer Systems	-								
283	Lease Purchase - Vehicles									
284	Ground & Building Rental									
285	Rents - Other									
286	Rental of Parking Spaces									
290	Payments for Care of Individuals									
295	Imprest Advances									
298	Payments for Burials & Graves									
299	Other Expenses (not otherwise classified)									
		0.504.000	0,400,000	0,400,000	0.070.000	(000.07				
	Total	2,561,026	2,482,860	2,482,860	2,279,000	(203,86				

71-53K (Program Based Budgeting Version)

#### **FISCAL 2021 OPERATING BUDGET**

# SCHEDULE 300 - 400 MATERIALS, SUPPLIES & EQUIPMENT BY PROGRAM

Departm	pent	No.		No.		
			Program			
REV Fund	ENUE	36 No.	DELINQUENT TA	X COLLECTION		12
GEN	ERAL	01				
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
Code	Description	Actual	Original	Estimated	Departmental	or
		Obligations	Appropriations	Obligations	Request	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
		Schedule 300 - İ	Aaterials & Supp	olies		
301	Agricultural & Botanical					
302	Animal, Livestock & Marine					
303	Bakeshop, Dining Room & Kitchen					
304	Books & Other Publications	7,196	8,000	8,000	8,000	
305	Building & Construction					
306	Library Materials					
307	Chemicals & Gases					
308	Dry Goods, Notions & Wearing Apparel					
309	Cordage & Fibers					
310	Electrical & Communication					
	General Equipment & Machinery					
	Fire Fighting & Safety					
313	Food					
314	Fuel - Heating & Cooling					
316	General Hardware & Minor Tools					
	Hospital & Laboratory					
318	Janitorial, Laundry & Household					
	Office Materials & Supplies	24,817	30,000	28,000	28,000	
320	Small Power Tools & Hand Tools	24,017	30,000	20,000	20,000	
	Plumbing, AC & Space Heating		5,600			
	Precision, Photographic & Artists					
	Printing		7,980			
	Recreational & Educational					
328	Vehicle Parts & Accessories					
335	Lubricants					
	#2 Diesel Fuel					
	Compressed Natural Gas (CNG)					
	Liquid Propane Gas (LPG)					
	Gasoline					
399	Other Materials & Supplies (not otherwise classified)					
	Total	32,013	51,580	36,000	36,000	
		Schedule 4	00 - Equipment			
405	Construction, Dredging & Conveying					
410	Electrical, Lighting & Communications					
411	General Equipment & Machinery					
412	Fire Fighting & Emergency					
417	Hospital & Laboratory					
420	Office Equipment					
423	Plumbing, AC & Space Heating					
424	Precision, Photographic & Artists					
426	Recreational & Educational					
427	Computer Equipment & Peripherals					
428	Vehicles					
430	Furniture & Furnishings	2,909	9,000	9,000		(9,000)
499	Other Equipment (not otherwise classified)			<u>.</u>		
	/					
	Total	2,909	9,000	9,000		(9,000)

71-53L (Program Based Budgeting Version)

#### FISCAL 2021 OPERATING BUDGET

# SUPPORTING DETAIL: PROFESSIONAL SERVICES AND CARE OF INDIVIDUALS, BY PROGRAM

	FISCAL 2021 OPERATIN	NG BUDGE	l			ALS, DI PR	
Depart	ment		No.	Program			No.
RE۱	VENUE		36	DELINQUENT	TAX COLLECTIO	ЛС	12
Fund			No.				
GEI	NERAL		01				
			Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
			Actual	Original	Estimated	Department	or
Class	Description		Obligations	Appropriation	Obligations	Request	(Decrease)
(1)	(2)		(3)	(4)	(5)	(6)	(7)
250s	Professional Services (250-254, 257-259)		1,822,204	2,462,915	2,462,915	2,262,000	(200,915
290	Payments for Care of Individuals						
Minor	Name of Contractor	Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Describe purpo	ose or scope of
Object	or Provider	Actual	Original	Estimated	Department	service provid	led. Include, if
Code		Obligations	Appropriation	Obligations	Request	applicable, unit	cost of service.
250	AAL Acquest Corp	540,000	540,000	540,000	540,000	Tax Info. Cert. She	riff Sales
250	FSS Acquistion Co., LLC			191,000	191,000	Writ Services for Ta	ax
250	GSB&B, LLC	50,000	60,000	50,000	50,000	Sequestrators	
250	it's DONE! Courier			191,000	191,000	Writ Services for Ta	ax
250	LTS Acquisition Co. LLC	540,000	540,000	540,000	540,000	Tax Info. Cert. She	iff Sales
250	PA Constable	20,430	40,000	40,000	40,000	Phila Municipal Cou	urt Services
250	Philadelphia Writ Service Inc.	430,000	530,000	266,089	267,000	Writ Services for Ta	ax
250	TransAmerican and USF	4,665				5th Floor Renovatio	ons
250	TransUnion Risk and Alter. Data Solutions, Inc.	13,440	13,440	21,000	21,000	Public Access Data	base
250	Tyler Firm, LLC	75,000	75,000	30,000		Writ Services for Ta	ax
250	Petty Cash & Other Reimbursements	11,076	53,000	53,000	53,000	Misc. Professional	Services
250	тво		29,810	29,810	29,810	Tax Info. Cert. She	riff Sales
250	тво		495,000	439,016	267,190	Outside Appraiser	Contracts
	Class 250 Total	1,684,611	2,376,250	2,390,915	2,190,000		
251	Acumen Group Incorporated	135,368	60,000	60,000	60.000	Law Document Mar	agamant
	West Publishing Corporation	155,500	7,000	7,000		Online Legal Service	-
201	Class 251 Total	135,368	67,000	67,000	67,000	Chilline Legal Servic	.05
253	TBD		5,000			Legal Services	
	Class 253 Total		5,000				
258	Miscellaneous Vendors	2,225	14,665	5,000	5.000	Court Reporters	
	Class 258 Total	2,225	14,665	5,000	5,000		
		_,		-,	-,		
	(Program Pased Pudgeting Version)						

71-53N (Program Based Budgeting Version)

FISCAL 202	OF PHILADELPHIA 1 OPERATING BUDGE	т	SUPPORTING DETAIL: CLASSES OTHER THAN 250s AND 290, BY PROGRAM			
 Department		No.	Program			No.
REVENUE		36	DELINQUENT	TAX COLLECTI	ON	12
Fund		No.				
GENERAL		01				
Minor Name of Contra	actor Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Describe purp	ose or scope of
Object or Provider		Original	Estimated	Department		ded. Include, if
Code	Obligations	Appropriation	Obligations	Request		t cost of service.
210 Pitney Bowes Bank (Reserved A			38	•	Sheriff Sale Certifi	
Class 210 Total	726,873		38			-

71-530 (Program Based Budgeting Version)

CITY C	of Phil	ADELP	HIA
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### GRANT INFORMATION SUMMARY WITHIN PROGRAM

	FISCAL 202	1 OPERATING E	BUDGET	WITHIN PROGRAM			
Departmer	nt		No.	Program			No.
REVE			36	DELINQUENT TA	X COLLECTION		12
Fund			No.				
GRAN	TS		08				
Fui	nding Sources	Grant Title				Grant Number	Index Code
	Federal	DELINQUENT TAX CO	LLECTION PROGRAM			G36L05	360533
	State	Award Period			Type of Grant	•	
X	Other Govt.	7/1/20 - 6/30/21			REIMBURSEMEN	NT	
	Local (Non-Govt.)		Gra	nt Objective			
Commisio	ns for collection of de	inquent taxes, fees and fines.					
			Summa	ry by Class			
			Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
Class		Description	Actual	Original	Estimated	Department	or
			Obligations	Appropriations	Obligations	Request	(Decrease)
(1)		(2)	(3)	(4)	(5)	(6)	(7)
100 a)	Personal Services						
100 b)	Employee Benefits -						
	Class 186 - Flex C						
		r's Comp Disability					
	Class 188 - Worke	•					
	Class 189 - Medica						
	Class 190 - Pension Obligation Bonds						
	Class 191 - Pension Contributions						
	Class 192 - FICA	/ Madiaal					
	Class 193 - Health Class 194 - Group						
	Class 194 - Group						
		pal Plan 10 - City Match					
200	Purchase of Service		13,930,000	17,325,000	17,325,000	17,325,000	
300	Materials and Suppl		13,330,000	11,525,000	17,020,000	17,020,000	
400	Equipment	65					
500	Contributions, Inden	unities and Taxes					
800	Payments to Other F						
900	Advances and Misc.						
	To		13,930,000	17,325,000	17,325,000	17,325,000	
			Summary by	Funding Sourc	e		
			Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
Code		Category	Actual	Original	Estimated	Department	or
			Revenue	Budget	Revenue	Request	(Decrease)
(1)		(2)	(3)	(4)	(5)	(6)	(7)
100	Federal						
200	State						
300	Other Governments		13,930,000	17,325,000	17,325,000	17,325,000	
400	Local (Non-Governn	,					
	Тс	tal	13,930,000	17,325,000	17,325,000	17,325,000	
			Actual Pos.	<b>of Positions</b> Fiscal 2020	Incr. Run	Fiscal 2021	Inc. / (Dec.)
Code		Category	6/30/19	Budgeted Pos.	PPE 11/24/19	Budgeted Pos.	(Col. 6 less Col. 4)
(1)		(2)	(3)	(4)	(5)	(6)	(COI: 6 less COI: 4) (7)
101	Full Time - Civilian	· ·		,			
105	Full Time - Uniform						
		tal					

71-53P (Program Based Budgeting Version)

<b>CITY OF PHILADE</b>	LPHIA
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### GRANT INFORMATION SUMMARY WITHIN PROGRAM

	FISCAL 202	21 OPERATING	BUDGET	WITHIN PROGRAM			
Departme	nt		No.	Program			No.
REVE			36	DELINQUENT TA	X COLLECTION		12
Fund			No.				•
GRAN	тѕ		08				
Fu	nding Sources	Grant Title				Grant Number	Index Code
	Federal	DELINQUENT TAX (	COLLECTION PROGRAM			G36216	360534
X	State	Award Period			Type of Grant		
	Other Govt.	7/1/20 - 6/30/21			REIMBURSEMEN	νT	
	Local (Non-Govt.)		Gra	ant Objective			
Collect sa	les tax refunds due th	e City of Philadelphia from ti					
	_		Summa	ary by Class			
			Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
Class		Description	Actual	Original	Estimated	Department	or
			Obligations	Appropriations	Obligations	Request	(Decrease)
(1)		(2)	(3)	(4)	(5)	(6)	(7)
100 a)	Personal Services						
100 b)	Employee Benefits						
	Class 186 - Flex C						
		r's Comp Disability r's Comp Medical					
	Class 188 - Wolke						
		on Obligation Bonds					
	Class 191 - Pensio						
	Class 192 - FICA						
	Class 193 - Health	/ Medical					
	Class 194 - Group						
	Class 195 - Group						
		pal Plan 10 - City Match					
200	Purchase of Service	es		150,000	150,000	150,000	
300	Materials and Suppl	ies					
400	Equipment						
500	Contributions, Inden	nnities and Taxes					
800	Payments to Other	Funds					
900	Advances and Misc	. Payments					
	Тс	otal		150,000	150,000	150,000	
	T			Funding Sourc			- ·
		0-1	Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
Code		Category	Actual	Original	Estimated	Department	or
(1)		(2)	Revenue (3)	Budget (4)	Revenue (5)	Request (6)	(Decrease) (7)
100	Federal	(2)	(0)	(+)	(5)	(0)	(7)
200	State			150,000	150,000	150,000	
300	Other Governments			100,000	100,000	100,000	
400	Local (Non-Governr						
		otal		150,000	150,000	150,000	
			Summar	y of Positions			
			Actual Pos.	Fiscal 2020	Incr. Run	Fiscal 2021	Inc. / (Dec.)
Code		Category	6/30/19	Budgeted Pos.	PPE 11/24/19	Budgeted Pos.	(Col. 6 less Col. 4)
(1)	-	(2)	(3)	(4)	(5)	(6)	(7)
101	Full Time - Civilian						
105	Full Time - Uniform	atol .					
	То	otal					

71-53P (Program Based Budgeting Version)

		A						
FIS	SCAL 2021 OPERATING B	UDGET	PROGRAM SUMMARY - ALL FUNDS					
Department		No.	Program			No.		
REVENUE		36	TAXPAYER ASSIS	STANCE & CREDIT I	PROGRAMS	13		
		Progran	n Description					
Revenue p	provides tax relief to individual ho	meowners and b	usiness taxpayer	s through this pro	ogram.			
		Prograr	n Objectives					
- Meet tax	timely processing of over 18,000 payers where they are, through n a all assistance program applicati	eighborhood pop	-up events, to inc	crease assistance	e program enrollr	nent.		
		Performa	nce Measures*					
	Description		Fiscal 2019 Year-End	Fiscal 2020 Year-to-Date (Q1 + Q2)	Fiscal 2020 Target	Fiscal 2021 Target		
(1)			(2)	(3)	(4)	(5)		
Percent of eli	igible homeowners receiving relief		79.2%	N/A	80.0%	80.0%		
	This is an annual measure.							
Number of fre	ee Federal Tax Returns prepared to supp	ort the Earned	26,111	N/A	25,600			
	This is an annual measure. The contracts vendor is able to prepare more.							
		-	ary by Fund					
Fund No. (1)	Fund (2)	Fiscal 2019 Actual Obligations (3)	Fiscal 2020 Original Appropriations (4)	Fiscal 2020 Estimated Obligations (5)	Fiscal 2021 Proposed Budget (6)	Increase or (Decrease) (7)		
	General	1,384,331	1,571,367	1,571,427	413,932	(1,157,496)		
	Total	1,384,331	1,571,367	1,571,427	413,932	(1,157,496)		
	Si	mmary of Full 1						
Fund No. (1)	Fund (2)	Actual Positions 6/30/19 (3)	Fiscal 2020 Budgeted (4)	Increment Run PPE 11/24/19 (5)	Fiscal 2021 Budgeted (6)	Inc. / (Dec.) (Col. 6 less 4) (7)		
01	General	6	7	7	6	(1)		
I	Total Full Time	6	7	7	6	(1)		

71-53E (Program Based Budgeting Version)

*For further information, please see FY21-25 Five Year Financial and Strategic Plan

# PROGRAM SUMMARY - ALL FUNDS (CONTINUED)

# **FISCAL 2021 OPERATING BUDGET**

Department No. Program N				No.						
REVENUE	<b>E</b>	36	TAXPAYER ASSI	STANCE & CREDIT	PROGRAMS	13				
	Selecte	d Associated N	lon-Tax Revenu	es by Fund						
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase				
Fund	Fund	Actual	Original	Estimate	Proposed	or				
No.		Revenues	Budget		Budget	(Decrease)				
(1)	(2)	(3)	(4)	(5)	(6)	(7)				
				. ,						
	Selected Associated Capital Projects									
Dept.		Carry	Fiscal 2020	Fiscal 2020	Fiscal 2021	Fiscal 2021				
Where	Description	Forward	Original Approp.	Original Approp.	Proposed Budget	Proposed Bdgt				
Appropriated			(GO Only)	(All Other Sources)	(GO Only)	(All Other Sources)				
(1)	(2)	(3)	(4)	(5)	(6)	(7)				
	S	elected Associ	ated Operating	Costs						
Dept.		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase				
Where	Description	Calculated	Calculated	Calculated	Calculated	or				
Appropriated		Obligations	Appropriations	Obligations	Budget	(Decrease)				
(1)	(2)	(3)	(4)	(5)	(6)	(7)				
Finance	Employee Benefits - Civilian	85,370	158,747	158,747	122,212	(36,536)				
Finance	Employee Benefits - Uniform									

71-53E (Program Based Budgeting Version)

F	CITY OF PHILADELPI		PROGRAM SUMMARY				
Departmer	nt	No.	Program			No.	
REVE	NUE	36	TAXPAYER ASSISTANCE & CREDIT PROGRAMS 13				
Fund		No.					
GENE	RAL	01					
		1	nary by Class			r	
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase	
Class	Description	Actual	Original	Estimated	Proposed	or	
		Obligations	Appropriations	Obligations	Budget	(Decrease)	
(1)	(2)	(3)	(4)	(5)	(6)	(7)	
100	Employee Compensation						
a)	Personal Services	213,751	351,367	400,827	302,932	(97,896)	
b)	Employee Benefits						
200	Purchase of Services	1,170,000	1,170,000	1,170,000	110,000	(1,060,000)	
300	Materials and Supplies	580	50,000	600	1,000	400	
400	Equipment						
500	Contributions, Indemnities and Taxes						
700	Debt Service						
800	Payments to Other Funds						
900	Advances and Misc. Payments						
	Total	1,384,331	1,571,367	1,571,427	413,932	(1,157,496)	
		Summa	ary of Positions				
		Actual	Fiscal 2020	Increment	Fiscal 2021	Increase	
		Positions	Budgeted	Run	Budgeted	or	
Code	Category	6/30/19	Positions	PPE 11/24/19	Positions	(Decrease)	
(1)	(2)	(3)	(4)	(5)	(6)	(7)	
101	Full Time - Civilian	6	7	7	6	(1)	
105	Full Time - Uniform						
	Total	6	7	7	6	(1)	
	Sele	ected Associated	l Non-Tax Reven	ues by Type			
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase	
	Description	Actual	Original	Estimate	Proposed	or	
		Revenues	Budget		Budget	(Decrease)	
	(1)	(2)	(3)	(4)	(5)	(6)	
	on-Governmental)						
Federal							
State	voremente						
	vernments						
Other Fu	nds of the City Total						
	I Utal						

71-53F (Program Based Budgeting Version)

### SCHEDULE 100 LIST OF POSITIONS BY PROGRAM

FISCAL 2021 OPERATING BUDGET					BY PROGRAM				
Departi	ment			No.	Program				No.
RE\	/ENUE			36	TAXPAYE	R ASSISTAN	CE & CREDI	F PROGRAMS	13
und				No.					
GEN	NERAL			01					
				Fiscal	Fiscal		Fiscal		Increase
			Salary	2019	2020	Increment	2021	Annual	(Decrease)
Line	Class	Title	Range	Actual Pos.	Budgeted	Run -PPE	Budgeted	Salary	(Col. 8
No.	Code		(in dollars)	6/30/19	Positions	11/24/19	Positions	7/1/20	less Col. 6)
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
		TAXPAYER ASSISTANCE & CREDIT (360540)							
1		Assistant Revenue Collection Manager	62,016-79,727	1		1	1	64,109	1
2		Collection Customer Representative	39,793-43,420		1	1	2	80,246	1
3		Collection Representative Supervisor	42,492-54,111	1	1				(1
4		Data Services Support Clerk	36,340-39,498	2		2			(2
5		Revenue Collection Representative	40,860-44,630		1		1	44,630	
6		Service Representative	36,340-39,498			1	1	36,340	1
7		Taxpayer Assistance Program Director	72,450	1	1	1	1	71,726	
8	2B40	Tax and Revenue Conferee	62,016-79,727	1	1	1			(*
		Program Total		6	7	7	6	297,051	(1
					<u> </u>			,	

71-53I (Program Based Budgeting Version)

						SCHEDULE 100 LIST OF POSITIONS					
		FISCAL 2021 OPER	RATING	BUDGE	<u> </u>			BY PR	OGRAM		
Departi	nent				No.	Program					No.
	/ENUE				36	TAXPAYE	R ASSISTA	NCE & CRE	EDIT PROGR	AMS	31
Fund					No.						
GEN	VERAL				01						
Line No. (1)	Class Code (2)	Title (3)			Salary Range (in dollars) (4)	Fiscal 2019 Actual Pos. 6/30/19 (5)	Fiscal 2020 Budgeted Positions (6)	Increment Run -PPE 11/24/19 (7)	Fiscal 2021 Budgeted Positions (8)	Annual Salary 7/1/20 (9)	Inc. (Dec.) (Col. 8 less Col. 6) (10)
1 2		Full-time Civilian Overtime - Civilian				6	7	7	6	297,051 5,000	(1)
Total G		quirements Plus: Earned Increment Plus: Longevity				6	7	7	6	302,051 881	(1)
		Less: (Vacancy Allowance)	Total Bi	udget Request						302,932	
					ary of Personal	Services					
			Fisca	al 2019	T	iscal 2020		Fisca	al 2021	Inc. / (Dec.)	Inc. / (Dec.)
Line No. (1)		Category (2)	Actual Positions 6/30/19 (3)	Actual Obligations (4)	Budgeted Positions (5)	Estimated Obligations (6)	Increment Run -PPE 11/24/19 (7)	Budgeted Positions (8)	Department Request (9)	in Require. (Col. 9 less Col. 6) (10)	in Bud. Pos. (Col. 8 less Col. 5) (11)
	Lump S			3,328		9,228				(9,228)	
		e - Civilian	6	208,119	7	387,000	7	6	297,932	(89,069)	(1)
		e - Uniform								·	
4	Bonus,	Gross Adj.		358		(401)				401	
		np/Seas, Bd, SCG									
		e - Civilian		1,946		5,000			5,000		
7	Overtim	e - Uniform									
8		Uniform Leave									
9	Shift/Str	ess									
10	H&L, IC	D, LT-Sick									
11											
12											
		Total m Based Budgeting Version)	6	213,751	7	400,827	7	6	302,932	(97,896)	(

71-53J (Program Based Budgeting Version)

# **FISCAL 2021 OPERATING BUDGET**

# SCHEDULE 200 PURCHASE OF SERVICES BY PROGRAM

Department		No.	Program			No.	
REV Fund	ENUE	36 No.	TAXPAYER ASSI	STANCE & CREDIT	PROGRAMS	13	
GEN	IERAL	01					
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase	
Code	Description	Actual	Original	Estimated	Departmental	or	
		Obligations	Appropriations	Obligations	Request	(Decrease)	
(1)	(2)	⁽³⁾ Schedule 200 - P	(4)	(5)	(6)	(7)	
		Schedule 200 - P	urchase of Ser	vices			
	Cleaning & Laundering						
202	Janitorial Services						
	Refuse, Garbage, Silt and Sludge Removal						
209	Telephone & Communication						
	Postal Services						
	Transportation						
	Licenses, Permits & Inspection Charges						
216	Commercial off the Shelf Software Licenses						
220	Electric Current						
	Gas Services						
	Steam for Heating						
	Meals (non-travel) & Official Entertaining						
	Overtime Meals						
	Advertising & Promotional Activities	4 470 000	4 470 000	4 470 000	4.40,000	(4,000,000)	
	Professional Services	1,170,000	1,170,000	1,170,000	110,000	(1,060,000)	
	Professional Svcs Information Technology						
	Accounting & Auditing Services						
	Legal Services						
	Mental Health & Intellectual Disability Services						
	Dues						
	Seminar & Training Sessions						
	Architectural & Engineering Services						
	Court Reporters						
	Arbitration Fees						
	Repair & Maintenance Charges						
	Repaving, Repairing & Resurfacing Streets						
	Demolition of Buildings						
	Abatement of Nuisances						
	Rehabilitation of Property						
	Maint. & Support - Comp. Hardware & Software						
275	Juror Fees						
276	Juror Expenses						
	Witness Fees						
280	Insurance & Official Bonds						
282	Lease Purchase - Computer Systems						
283	Lease Purchase - Vehicles						
	Ground & Building Rental						
	Rents - Other						
	Rental of Parking Spaces						
	Payments for Care of Individuals						
	Imprest Advances						
	Payments for Burials & Graves						
299	Other Expenses (not otherwise classified)						
						//	
	Total	1,170,000	1,170,000	1,170,000	110,000	(1,060,000)	

71-53K (Program Based Budgeting Version)

#### **FISCAL 2021 OPERATING BUDGET**

### SCHEDULE 300 - 400 MATERIALS, SUPPLIES & EQUIPMENT BY PROGRAM

Departm	nent	No.	Program		No.	
	ENUE	36		STANCE & CREDIT		13
Fund		No.		OTANOL & OREDIT		10
	ERAL	01				
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
Code	Description	Actual	Original	Estimated	Departmental	or
		Obligations	Appropriations	Obligations	Request	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
		Schedule 300 - I	Materials & Sup	olies		
301	Agricultural & Botanical					
	Animal, Livestock & Marine					
303	Bakeshop, Dining Room & Kitchen					
304	Books & Other Publications					
305	Building & Construction					
306	Library Materials					
307	Chemicals & Gases					
	Dry Goods, Notions & Wearing Apparel	580		600	1,000	400
	Cordage & Fibers					
	Electrical & Communication					
	General Equipment & Machinery					
	Fire Fighting & Safety					
313	Food					
314	Fuel - Heating & Cooling					
316	General Hardware & Minor Tools					
	Hospital & Laboratory					
	Janitorial, Laundry & Household					
320	Office Materials & Supplies		50,000			
	Small Power Tools & Hand Tools					
	Plumbing, AC & Space Heating					
	Precision, Photographic & Artists					
	Printing					
	Recreational & Educational					
328	Vehicle Parts & Accessories					
335	Lubricants					
	#2 Diesel Fuel					
	Compressed Natural Gas (CNG)					
	Liquid Propane Gas (LPG)					
	Gasoline					
399	Other Materials & Supplies (not otherwise classified)					
	Total	580	50,000	600	1,000	400
			00 - Equipment		.,	
405	Construction, Dredging & Conveying					
	Electrical, Lighting & Communications					
	General Equipment & Machinery					
	Fire Fighting & Emergency					
	Hospital & Laboratory					
420	Office Equipment					
	Plumbing, AC & Space Heating					
	Precision, Photographic & Artists					
426	Recreational & Educational					
427	Computer Equipment & Peripherals					
428	Vehicles					
430	Furniture & Furnishings					
499	Other Equipment (not otherwise classified)					
	Total					

71-53L (Program Based Budgeting Version)

### **FISCAL 2021 OPERATING BUDGET**

# SUPPORTING DETAIL: PROFESSIONAL SERVICES AND CARE OF INDIVIDUALS, BY PROGRAM

			•				
Departi	ment		No.	Program			No.
	/ENUE		36	TAXPAYER A	SSISTANCE & C	REDIT PROGRAMS	13
Fund			No.				
GEI	NERAL		01				
			Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
			Actual	Original	Estimated	Department	or
Class	Description		Obligations	Appropriation	Obligations	Request	(Decrease)
(1)	(2)		(3)	(4)	(5)	(6)	(7)
250s	Professional Services (250-254, 257-259)		1,170,000	1,170,000	1,170,000	110,000	(1,060,000)
290	Payments for Care of Individuals						
Minor	Name of Contractor	Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Describe purpose	or scope of
Object	or Provider	Actual	Original	Estimated	Department	service provided.	Include, if
Code		Obligations	Appropriation	Obligations	Request	applicable, unit cos	t of service.
250	AB+C Creative Intelligence	350,000	350,000	350,000		EITC Marketing Services	
	Campaign for Working Families	730,000	730,000	730,000		EITC Tax Prep & Marketing	
	Pathways PA, Inc.	30,000	30,000	30,000		EITC Tax Prep & Marketing	g Svc
	Vanguard Direct Inc.	60,000	60,000	60,000		Homestead Program	
	TBD					Expanded Outreach	
	Class 250 Total	1,170,000	1,170,000	1,170,000	110,000		

71-53N (Program Based Budgeting Version)

### **FISCAL 2021 OPERATING BUDGET**

# SUPPORTING DETAIL: CLASSES OTHER THAN 250s AND 290, BY PROGRAM

Doport	ment		No.	Program No.			
			TAXPAYER ASSISTANCE & CREDIT PROGRAMS				
RE	VENUE		36 No.		SSISTANCE & C	REDIT PROGRAMS 13	
GE	NERAL		01				
Minor		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Describe purpose or scope of	
Object		Actual	Original	Estimated	Department	service provided. Include, if	
Code		Obligations	Appropriation	Obligations	Request	applicable, unit cost of service.	
Code 320	Misc. Vendors	Ubligations	Appropriation 50,000	Obligations 10,000	Kequest	applicable, unit cost of service. Supplies, Paper, Envelopes, etc.	

71-530 (Program Based Budgeting Version)

	CITY OF PHILADELPHI	4								
F	SISCAL 2021 OPERATING BU	JDGET	PROGRAM SUMMARY - ALL FUNDS							
Department		No.	Program			No.				
REVENU	JE	36	WATER BILLING, A	CCOUNTING & CUS	STOMER SERVICE	14				
		Progra	am Description							
	gram determines which water, sewe es payments received.			mers owe, lets p	eople know how mu	ch to pay, and				
		Progra	am Objectives							
- Reduce - Assess	ue to increase the percentage of wate internal billing costs, by increasing the lifespan and requirements of the d functionality.	e-pay and e-bil	l adoption.	(Basis2) and exp	blore replacement sy	rstems with				
		Perform	ance Measures [*]	*						
	Description		Fiscal 2019 Year-End	Fiscal 2020 Year-to-Date (Q1 + Q2)	Fiscal 2020 Target	Fiscal 2021 Target				
	(1)		(2)	(3)	(4)	(5)				
	water bills paid in 90 days		88.0% \$654,069,580	87.6% \$338,303,222	89.0% \$654M	89.0% \$654M				
		Sumi	mary by Fund							
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase				
Fund	Fund	Actual	Original	Estimated	Proposed	or (Decrease)				
No. (1)	(2)	Obligations (3)	Appropriations (4)	Obligations (5)	Budget (6)	(Decrease) (7)				
02	Water	8,071,616	8,686,116	8,685,666	8,769,888	84,222				
	Total	8,071,616	8,686,116	8,685,666	8,769,888	84,222				
	S	-	Time Positions	by Fund						
Fund		Actual Positions	Fiscal 2020	Increment Run	Fiscal 2021	Inc. / (Dec.)				
No. (1)	Fund (2)	6/30/19 (3)	Budgeted (4)	PPE 11/24/19 (5)	Budgeted (6)	(Col. 6 less 4) (7)				
02	Water	138	156	137	158	2				
	Total Full Time	138	156	137	158	2				

71-53E (Program Based Budgeting Version)

*For further information, please see FY21-25 Five Year Financial and Strategic Plan

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# **FISCAL 2021 OPERATING BUDGET**

### PROGRAM SUMMARY - ALL FUNDS (CONTINUED)

				-	-	
Department		No.	Program			No.
REVENU			WATER BILLING, A		TOMER SERVICE	14
	Selec	ted Associated	l Non-Tax Rever	nues by Fund		
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
Fund	Fund	Actual	Original	Estimate	Proposed	or
No.		Revenues	Budget		Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
02	Water	656,319,348	649,150,840	649,150,840	643,717,340	(5,433,500)
	•	Selected Asso	ciated Capital P	Projects		
Dept.		Carry	Fiscal 2020	Fiscal 2020	Fiscal 2021	Fiscal 2021
Where	Description	Forward	Original Approp.	Original Approp.	Proposed Budget	Proposed Bdgt
Appropriated			(GO Only)	(All Other Sources)	(GO Only)	(All Other Sources)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
		Selected Asso	ciated Operating	g Costs		
Dept.		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
Where	Description	Calculated	Calculated	Calculated	Calculated	or
Appropriated		Obligations	Appropriations	Obligations	Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
Finance	Employee Benefits - Civilian	2,606,930	2,766,641	2,766,641	2,778,649	12,007
Finance	Employee Benefits - Uniform					

71-53E (Program Based Budgeting Version)

F	CITY OF PHILADELPI		PROGRAM SUMMARY						
Departmer	nt	No.	Program			No.			
REVEN	NUE	36	WATER BILLING, ACCOUNTING & CUSTOMER SERVICE 14						
Fund		No.							
WATE	R	02							
	-	Sui	nmary by Class						
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase			
Class	Description	Actual	Original	Estimated	Proposed	or			
		Obligations	Appropriations	Obligations	Budget	(Decrease)			
(1)	(2)	(3)	(4)	(5)	(6)	(7)			
100	Employee Compensation								
a)	Personal Services	6,728,721	7,273,616	7,273,166	7,302,888	29,722			
b)	Employee Benefits								
200	Purchase of Services	461,266	557,000	557,000	557,000				
300	Materials and Supplies	338,705	308,500	308,500	201,000	(107,500)			
400	Equipment	542,924	542,000	542,000	709,000	167,000			
500	Contributions, Indemnities and Taxes		5,000	5,000		(5,000)			
700	Debt Service								
800	Payments to Other Funds								
900	Advances and Misc. Payments								
	Total	8,071,616	8,686,116	8,685,666	8,769,888	84,222			
			mary of Position		-,				
		Actual	Fiscal 2020	Increment	Fiscal 2021	Increase			
		Positions	Budgeted	Run	Budgeted	or			
Code	Category	6/30/19	Positions	PPE 11/24/19	Positions	(Decrease)			
(1)	(2)	(3)	(4)	(5)	(6)	(7)			
101	Full Time - Civilian	138	156	137	158	2			
105	Full Time - Uniform								
	Total	138	156	137	158	2			
	Se	elected Associat	ed Non-Tax Reve	enues by Type					
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase			
	Description	Actual	Original	Estimate	Proposed	or			
		Revenues	Budget		Budget	(Decrease)			
	(1)	(2)	(3)	(4)	(5)	(6)			
Local (No	on-Governmental)	656,319,348	649,151,000	649,150,840	643,717,340	(5,433,500)			
Federal									
State									
	vernments								
Other Fu	nds of the City								
	Total	656,319,348	649,151,000	649,150,840	643,717,340	(5,433,500)			

71-53F (Program Based Budgeting Version)

### SCHEDULE 100 LIST OF POSITIONS BY PROGRAM

		FISCAL 2021 OPERATING		BY PROGRAM					
Departı	ment			No.	Program				No.
RE\	/ENUE			36	WATER BILI	ING, ACCT.	& CUSTOME	R SRVC.	14
Fund				No.					
WA	TER			02					
				Fiscal	Fiscal		Fiscal		Increase
			Salary	2019	2020	Increment	2021	Annual	(Decrease)
Line	Class	Title	Range	Actual Pos.	Budgeted	Run -PPE	Budgeted	Salary	(Col. 8
No.	Code	(3)	(in dollars)	6/30/19	Positions	11/24/19	Positions	7/1/20	less Col. 6)
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
		Water Revenue Bureau (360551):							
4	4040	Accounting Unit:	07 400 40 705			0	0	70.000	(0)
1		Account Clerk	37,422 - 40,725	2	4	2 9	2	79,866	(2)
2 3	2A06	Accountant Accountant/Revenue Examiner Trainee	45,933 - 59,059 49,216	3	94	9	11 2	623,109 98,432	(2)
3 4		Accounting Supervisor	49,216 59,744 - 76,797	4	4	3	4	303,360	(2)
4 5		Accounting Transaction Supervisor	63,566 - 81,721	3	3	4	4	249,238	
6	1A22	Clerical Supervisor 2	41,930 - 45,869	5	1	5	1	41,930	
7		Clerk 3	39,793 - 43,421	11	9	11	11	480,660	2
8	1D41	Data Services Support Clerk	36,340 - 39,498	1	1	1	1	38,456	-
9	2A01	Financial Technician	37,238 - 47,875	2	2	2	2	96,375	
10	2A21	Revenue Accounting Manager	72,957 - 93,797	1	1	- 1	- 1	95,422	
		Subtotal Accounting Unit	,	34	38	36	38	2,106,848	
		Administrative Operations Unit:							
11	2L11	Administrative Assistant (Confidential)	42,092 - 54,111	1	1	1	1	55,736	
12	1D59	Compter User Support Specialist	42,997 - 47,121	2		2			
13	2B11	Revenue Collection Manager	59,744 - 76797	1	1				(1)
14	2B21	Revenue Collection Officer 2	90,595 - 116,471	1	1	1	1	118,096	
		Subtotal Administrative Operations Unit		5	3	4	2	173,832	(1)
		Collection Operations Unit:							
15		Assistant Revenue Collection Manager	49,235 - 63,284				1	59,769	1
16		Collection Customer Representative	39,793 - 43,421	11	14	12	16	518,423	2
17	2B04	Collection Representative Supervisor	42,092 - 54,111	5	5	4	5	214,930	
18		Data Services Support Clerk	36,340 - 39,498	3	4	3	5	172,825	1
19		Revenue Collection Manager	59,744 - 76,797		1		1	74,153	
20		Revenue Collection Representative	40,860 - 44,631	4	4	5	4	181,224	
21	1A37	Service Representative	36,340 - 39,498	7	8	7	6	233,408	(2)
		Subtotal Collection Operations Unit		30	36	31	38	1,454,732	2
		Customer Operations Unit:							
22	1422	Clerical Supervisor 2	41,930 - 45,869		1	1			(1)
22		Collection Customer Representative	39,793 - 43,421	11	11	14	20	804,519	9
23		Collection Representative Supervisor	42,092 - 54,111	3	3	3	3	166,608	
24		Data Services Support Clerk	36,340 - 39,498	4	4	3	4	152,860	
25		Revenue Collection Manager	59,744 - 76,797	1	2	1	1	74,153	(1)
26		Service Representative	36,340 - 39,498	11	11	4	5	187,130	(6)
		Subtotal Customer Operations Unit		30	32	26	33	1,385,270	1

71-53I (Program Based Budgeting Version)

# SCHEDULE 100 LIST OF POSITIONS BY PROGRAM

FISCAL 2021 OPERATING BUDGET						BY PROGRAM					
Departr	nent			No.	Program				No.		
RE∖	/ENUE			36	WATER BILI	LING, ACCOL	JNTING & CU	STOMER SER	14		
und				No.							
WA	TER			02							
				Fiscal	Fiscal		Fiscal		Increase		
			Salary	2019	2020	Increment	2021	Annual	(Decrease		
Line	Class	Title	Range	Actual Pos.	Budgeted	Run -PPE	Budgeted	Salary	(Col. 8		
No.	Code		(in dollars)	6/30/19	Positions	11/24/19	Positions	7/1/20	less Col. 6)		
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)		
		Technical Operations Unit:									
27	2B02	Collection Customer Representative	39,793 - 43,421	2	2	2	2	89,092			
28	1D41	Data Services Support Clerk	36,340 - 39,498	3	3	3	3	112,212			
29	6E26	Revenue Investigation Manager	47,081 - 60,534	1	1	1	1	62,159			
30	6E25	Revenue Investigation Supervisor	42,092 - 54,111	2	2	2	2	107,466			
31	6E23	Revenue Investigator	40,860 - 44,631	7	8	6	8	355,656			
		Subtotal Technical Operations		15	16	14	16	726,585			
		Total Water Revenue Bureau		114	125	111	127	5,847,267			
								-,- , -			
		Collections Division- Payment Processing (360	<u>)552):</u>								
		Administrative Unit:									
32	2B10	Assistant Revenue Collection Manager	49,235 - 63,284	1	1	1	1	64,309			
33	2B02	Collection Customer Representative	39,793 - 43,421	1	1	1	1	42,845			
		Subtotal Administrative Unit		2	2	2	2	107,154			
		Cashiering Unit:									
34	1D41	Data Services Support Clerk	36,340 - 39,498	3	1	3	1	37,404			
35	1B81	Payment Processing Clerk	36,340 - 39,498	9	12	9	12	469,840			
36	1B83	Payment Processing Supervisor	42,997 - 47,121		1		1	43,061			
37	1B82	Senior Payment Processing Clerk	38,607 - 42,073	2	3	3	3	121,846			
		Subtotal Cashiering Unit		14	17	15	17	672,151			
		Exceptions Processing Unit:									
38	2B04	Collection Representative Supervisor	42,092 - 54,111	1	1	1	1	55,536			
39		Collection Customer Representative	39,793 - 43,421			2	2	83,223	2		
40	1A37	Service Representative	36,340 - 39,498	2	3		1	36,340	(2		
-	-	Subtotal Exceptions Processing		3	4	3	4	175,099			
		Incoming Mail Unit:									
41	1421	Clerical Supervisor 1	37,422 - 40,725	1	1	1	1	41,350			
42		Office Clerk 2	33,669 - 36,402	3	4	3	3	112,081	(*		
43		Clerk 3	39,793 - 43,421	l °	1	Ű	0	112,001	(*		
44		Data Services Support Clerk	36,340 - 39,498	1	2	1	2	39,498	(		
45		Office Equipment Operator	36,340 - 39,498		-	1	2	72,180			
40	1200	Subtotal Incoming Mail Unit	00,040 - 00,400	5	8	6	8	265,109			
		Total Collections- Payment Processing		24	31	26	31	1,219,513			
		Program Total		138	156	137	158	7,066,780			
		m Based Budgeting Version)									

71-53I (Program Based Budgeting Version)

# FISCAL 2021 OPERATING BUDGET

### SCHEDULE 100 LIST OF POSITIONS BY PROGRAM

		TISCAL 2021 OF LK	BODGLI		DIFROGRAM						
Depart	ment				No.	0					No.
	/ENUE				36	WATER BIL	LING, ACCC	OUNTING &	CUSTOMER	SERVICE	14
Fund					No.						
WA	TER				02						
						Fiscal	Fiscal		Fiscal		Inc.
					Salary	2019	2020	Increment	2021	Annual	(Dec.)
Line	Class	Title			Range	Actual Pos.	Budgeted	Run -PPE	Budgeted	Salary	(Col. 8
No.	Code (2)	(3)			(in dollars)	6/30/19	Positions	11/24/19	Positions (8)	7/1/20 (9)	less Col. 6) (10)
(1)	1				(4)	(5)	(6)	(7)			
1	101	Full Time - Civilian				138	156	137	158	7,066,780	2
2	121	Temporary & Seasonal								50,000	
3 4	161 181	Regular Overtime Shift Differential								392,000 4,000	
5	103	Lump Sum Separation Payments								4,000	
6		Holiday Overtime - Civilian								3,000	
7	101	DC47/Non Rep Wage Increase								30,472	
										,	
Total G	iross Re	quirements				138	156	137	158	7,626,252	2
		Plus: Earned Increment				44,444					
		Plus: Longevity			1,249						-
		Less: (Vacancy Allowance)			(369,057)						
			Total Bu	udget Request	any of Personal Sanvisos				7,302,888		
						Fiscal 2020 Fiscal 2021 Inc. / (Dec.					1
1.1.00				al 2019		iscal 2020	Inorgenerat			Inc. / (Dec.)	Inc. / (Dec.)
Line		Ortower	Actual	Actual	Budgeted	Estimated	Increment	Budgeted	Department	in Require.	in Bud. Pos.
No.		Category	Positions	Obligations	Positions	Obligations	Run -PPE	Positions	Request	(Col. 9	(Col. 8
			6/30/19				11/24/19	(0)	(0)	less Col. 6)	less Col. 5)
(1)	1	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)
1	Lump S	ne - Civilian	420	33,181	450	80,000	107	150	80,000	20.070	2
2			138	6,355,266	156	6,744,616	137	158	6,773,888	29,272	2
3		ne - Uniform		20 505		E 000				(5.000)	
4		Gross Adj.		38,535		5,000				(5,000)	
5		mp/Seas, Bd, SCG		67,149		50,000			50,000		
6		ne - Civilian		230,570		386,550			392,000	5,450	
7		ne - Uniform									
8		I Uniform Leave									
9	Shift/St					4,000			4,000		
10		DD, LT-Sick		4,019							
11	Holiday	v Overtime - Civilian				3,000			3,000		
12											
74 50 1	(5	Total	138	6,728,721	156	7,273,166	137	158	7,302,888	29,722	2

71-53J (Program Based Budgeting Version)

# **FISCAL 2021 OPERATING BUDGET**

# SCHEDULE 200 PURCHASE OF SERVICES BY PROGRAM

	FISCAL 2021 OPERATING	DI PROGRAINI					
Departr	nent	No.	Program			No.	
REV	/ENUE	36	WATER BILLING, A	CCT. & CUSTOMER	R SRVC.	14	
und		No.					
WA	TER	02					
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase	
Code	Description	Actual	Original	Estimated	Departmental	or	
		Obligations	Appropriations	Obligations	Request	(Decrease)	
(1)	(2)	(3)	(4)	(5)	(6)	(7)	
	1	Schedule 200 - I	I		-		
201	Cleaning & Laundering		1,000	1,000	1,000		
202	Janitorial Services						
205	Refuse, Garbage, Silt and Sludge Removal	2,000	2,000	2,000	2,000		
209	Telephone & Communication	6,075	5,000	5,000	5,000		
210	Postal Services						
211	Transportation		1,000	1,000	1,000		
215	Licenses, Permits & Inspection Charges						
216	Commercial off the Shelf Software Licenses	_					
220	Electric Current	_					
221	Gas Services	_					
222	Steam for Heating						
230	Meals (non-travel) & Official Entertaining	554	1,000	1,000	1,000		
231	Overtime Meals		4 000	4 000	4 000		
240	Advertising & Promotional Activities	000.000	1,000	1,000	1,000	40.000	
250	Professional Services	228,939	201,000	201,000	220,000	19,000	
251	Professional Svcs Information Technology	28,740	130,000	130,000	100,000	(30,000	
252	Accounting & Auditing Services						
253 254	Legal Services						
254 255	Mental Health & Intellectual Disability Services						
255	Dues Seminar & Training Sessions	445	70,000	70,000	70,000		
250	Architectural & Engineering Services	443	70,000	70,000	70,000		
258	Court Reporters						
259	Arbitration Fees						
260	Repair & Maintenance Charges	181,891	108,000	121,123	124,000	2,877	
261	Repaying, Repairing & Resurfacing Streets	101,001	100,000	121,120	124,000	2,011	
	Demolition of Buildings						
	Abatement of Nuisances						
265	Rehabilitation of Property						
266	Maint. & Support - Comp. Hardware & Software	2,624	12,000	2,772	12,000	9,228	
275	Juror Fees		,		,000		
276	Juror Expenses						
277	Witness Fees						
280	Insurance & Official Bonds						
282	Lease Purchase - Computer Systems	6,891					
283	Lease Purchase - Vehicles						
284	Ground & Building Rental						
285	Rents - Other	3,107	25,000	21,105	20,000	(1,105	
286	Rental of Parking Spaces					, , , , , , , , , , , , , , , , , , ,	
290	Payments for Care of Individuals						
295	Imprest Advances						
298	Payments for Burials & Graves						
299	Other Expenses (not otherwise classified)						
	Total	461,266	557,000	557,000	557,000		

71-53K (Program Based Budgeting Version)

#### **FISCAL 2021 OPERATING BUDGET**

# SCHEDULE 300 - 400 MATERIALS, SUPPLIES & EQUIPMENT BY PROGRAM

	FISCAL 2021 OPERATING B		DI PROGRAIVI						
Departi	ment	No.	Program			No.			
RE\	/ENUE	36	WATER BILLING, A	CCT. & CUSTOMER	SRVC.	14			
Fund		No.							
WA	TER	02							
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase			
Code	Description	Actual	Original	Estimated	Departmental	or			
		Obligations	Appropriations	Obligations	Request	(Decrease)			
(1)	(2)	(3)	(4)	(5)	(6)	(7)			
		Schedule 300 - I	Materials & Supp	blies					
301	Agricultural & Botanical								
302	Animal, Livestock & Marine								
303	Bakeshop, Dining Room & Kitchen	1 610	5.000	5.000	2 000	(2.000)			
304	Books & Other Publications	1,610	5,000	5,000	2,000	(3,000)			
305 306	Building & Construction Library Materials								
300	Chemicals & Gases								
308	Dry Goods, Notions & Wearing Apparel		5,000	5,000	2,000	(3,000			
309	Cordage & Fibers		0,000	0,000	2,000	(0,000)			
310	Electrical & Communication		12,000	12,000		(12,000			
311	General Equipment & Machinery		1,000	1,000		(1,000)			
312	Fire Fighting & Safety		.,	.,		(1,000)			
313	Food								
314	Fuel - Heating & Cooling								
316	General Hardware & Minor Tools		1,000	1,000		(1,000			
317	Hospital & Laboratory		1,000	1,000		(1,000			
318	Janitorial, Laundry & Household	431	2,500	2,500	1,000	(1,500)			
320	Office Materials & Supplies	333,955	185,000	185,000	193,000	8,000			
322	Small Power Tools & Hand Tools								
323	Plumbing, AC & Space Heating								
324	Precision, Photographic & Artists		30,000	30,000		(30,000)			
325	Printing	75	64,000	64,000		(64,000)			
326	Recreational & Educational	2,634	2,000	2,000	3,000	1,000			
328	Vehicle Parts & Accessories								
335	Lubricants								
340	#2 Diesel Fuel								
341	Compressed Natural Gas (CNG)								
342	Liquid Propane Gas (LPG)								
345 399	Gasoline Other Materials & Supplies (not otherwise classified)								
299	Other Materials & Supplies (not otherwise classified)								
	Total	338,705	308,500	308,500	201,000	(107,500			
			00 - Equipment	,		(,			
405	Construction, Dredging & Conveying								
410	Electrical, Lighting & Communications		10,000	10,000	10,000				
411	General Equipment & Machinery		,		,				
412	Fire Fighting & Emergency								
417	Hospital & Laboratory								
420	Office Equipment	26,749	25,000	25,000	42,000	17,000			
423	Plumbing, AC & Space Heating								
424	Precision, Photographic & Artists								
426	Recreational & Educational								
427	Computer Equipment & Peripherals	21,201	16,000	16,000	16,000				
428	Vehicles								
430	Furniture & Furnishings	494,974	491,000	491,000	641,000	150,000			
499	Other Equipment (not otherwise classified)								
	1	<b>540.001</b>	F 40,000	540.000	700.000	407.000			
	Total (Program Based Budgeting Version)	542,924	542,000	542,000	709,000	167,000			

### SCHEDULE 500 - 700 - 800 - 900 BY PROGRAM

	FISCAL 2021 OPERATING B	UDGET	BY PROGRAM					
Departm	nent	No.	Program			No.		
REV	ENUE	36	WATER BILLING, A	CCT & CUSTOMER	R SRVC	14		
Fund		No.						
WAT	TER	02						
			Finant 2020	Eissel 2020	Fiend 2024	linensees		
Codo	Description	Fiscal 2019	Fiscal 2020	Fiscal 2020 Estimated	Fiscal 2021	Increase		
Code	Description	Actual Obligations	Original Appropriations	Obligations	Departmental Request	or (Decrease)		
(1)	(2)	(3)	(4)	(5)	(6)	(7)		
(1)	Schedu	le 500 - Contrib	utions, Indemni		(0)	(1)		
501	Celebrations							
	Meritorious Awards		5,000	5,000		(5,000)		
	Contributions to Educational & Recreational Org.		-,	-,		(-,,		
	Payments to Prisoners							
	Refunds							
513	Indemnities							
515	Taxes							
517	Contributions to Other Govt. Agencies and Non-Profit							
	Org. not Educational or Recreational							
	Total		5,000	5,000		(5,000)		
		Schedule 70	0 - Debt Service	S				
701	Interest on City Debt - Long Term							
702	Principal Payments on City Debt - Long Term							
703	Interest on City Debt - Short Term							
704	Sinking Fund Reserve Payment							
705	Commitment Fee Expense							
706	Arbitrage Payments							
	Total							
	Sc	hedule 800 - Pa	yments to Other	r Funds	-			
801	Payments to General Fund							
803	Payments to Water Fund							
	Payments to Capital Projects Fund							
	Payments to Special Funds							
	Payments to Bond Fund							
	Payments to Other Funds							
	Payments to Aviation Fund							
812	Payments to Grants Revenue Fund							
	Tatal							
	Total	- Advancos an	d Other Miscella	neous Davmon	te	I		
001	Advances to Create Working Capital Funds			ancous r aymen				
	Miscellaneous Advances							
302								
	Total							

71-53M (Program Based Budgeting Version)

	CITY OF PHILADE	г	SUPPORTING DETAIL: PROFESSIONAL SERVICES AND CARE OF INDIVIDUALS, BY PROGRAM				
Depart		No.	Program			No.	
· ·	VENUE		36	WATER BILLING	ACCT & CUST	OMER SRVC	14
Fund			No.		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	OMERCORCO.	17
WA	TER		02				
			Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
			Actual	Original	Estimated	Department	or
Class	Description		Obligations	Appropriation	Obligations	Request	(Decrease)
(1)			(3)	(4)	(5)	(6)	(7)
250s 290	Professional Services (250-254, 257-259) Payments for Care of Individuals		257,679	331,000	331,000	320,000	(11,000)
		Fiend 2010	Fiend 2020	Finand 2020	Finant 2021	Describe purps	of
Minor	Name of Contractor or Provider	Fiscal 2019 Actual	Fiscal 2020 Original	Fiscal 2020 Estimated	Fiscal 2021 Department	Describe purpo service provio	•
Object Code		Obligations	Appropriation	Obligations	Request	applicable, unit	-
Code		Obligations	Appropriation	Obligations	Request	applicable, unit	cost of service.
250	Braille Works	32,000	32,000	32,000	32,000	Braille and Large P	rint Services
250	Levlane Advertising		10,000	10,000	10,000	Branding & Custom	er Service Improve
250	Pacer Service Center	26,421		5,128		Online Research	
250	Paik Inc.	90,084		1,750		Renovations	
250	Peripheral Systems					Technical Writing	
250	Scotlandyard Security	47,729	66,000	75,681	66,000	Security Services	
250	Superior Moving & Storage	14,610		50,784		Moving & Storage Services	
250	U.S. Facilities	18,095	15,000	15,000		Office Configuration	
250	Other - Miscellaneous		8,000	8,000	· · ·	Miscellaneous Serv	
250	TBD		70,000	2,658		WRB Cust. Svc. &	Misc. Trainings
	Class 250 Total	228,939	201,000	201,000	220,000		
251	Fairfax Imaging, Inc.	25,080				Cashiering System	
251	Online Consulting Incorporated	20,000	5,000	5,000		IT Training	
251	West Publishing Company		5,000	5,000		Online Research	
251	Other - Miscellaneous	3,660	-,	-,	100,000	Miscellaneous IT Prof. Services	
251	ТВД		120,000	120,000		Technical Writing	
	Class 251 Total	28,740	130,000	130,000	100,000	_	

#### FISCAL 2021 OPERATING BUDGET

# SUPPORTING DETAIL: CLASSES OTHER THAN 250s AND 290, BY PROGRAM

			-			ВТТКОО		
Department			No.	Program			No.	
REVENUE			36	WATER BILLING	, ACCT. & CUST	OMER SRVC.	14	
Fund			No.					
WA	TER		02					
Minor	Name of Contractor	Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Describe purpose or scope of		
Object	or Provider	Actual	Original	Estimated	Department	service prov	ided. Include, if	
Code		Obligations	Appropriation	Obligations	Request	applicable, uni	t cost of service.	
256	Misc Vendors	445	70,000	70,000	70,000	Seminar & Training Sessions		
	Class 256 Total	445	70,000	70,000	70,000		-	
260	Associated Specialty	36,815				Repair and Mainte	nance-Abatement	
	Palman Electric	108,055		84,291		Repair and Mainte		
	Misc Vendors	37,021		36,832		Xerox, Ricoh, Paik		
	TBD	57,021	108,000	30,032	124.000	Renovations (Repairs & Maint.)		
200	Class 260 Total	181,891	108,000	121,123	124,000 124,000	Renovations (Rep	ans & Mant.)	
	Paper Mart	313,791		77,240		Envelopes		
320	Miscellaneous	20,164	185,000	107,760	193,000	Miscellaneous Su	oplies	
	Class 320 Total	333,955	185,000	185,000	193,000			
325	Vanguard Direct	75		10,000		Printing		
	TBD		64,000	54,000		Printing		
	Class 325 Total	75	64,000	64,000		0		
430	Transamerican Office Furniture Inc.	494,974		3,865		Office Furniture		
430	TBD	494,974	491,000	487,135	641.000	Renovations (Furr	ituro & Eurnich )	
430	Class 430 Total	494,974	491,000 491,000	491,000	641,000 641,000	Renovations (Full	inture & Furnish.)	
	) (Program Based Budgeting Version)							

71-530 (Program Based Budgeting Version)

	CITY OF PHILADELPHI							
			PROGRAM SUMMARY - ALL FUNDS					
F	ISCAL 2021 OPERATING BU	JDGET						
Department		No.	Program			No.		
REVENU	JE	36		ATER COLLECTION		15		
		Progran	n Description					
water an suit in bo	e, in partnership with the Law Depar Id sewer charges. Enforcement tools oth Municipal and Common Pleas C s, sale of property through Sheriff's	s include makino ourts, placemen	g phone calls, sei t of accounts with	nding letters, plac h collection agen	cing liens on prop cies, shut-off of c	perties, filing		
		Prograi	n Objectives					
- Increas	d consolidated assumpsit actions to se legal enforcement action on commute to reduce delinquent water debts	mercial delinque	nt accounts.	ies.				
		Performa	nce Measures*					
	Description		Fiscal 2019 Year-End	Fiscal 2020 Year-to-Date (Q1 + Q2)	Fiscal 2020 Target	Fiscal 2021 Target		
	(1)		(2)	(3)	(4)	(5)		
charges no	ange in delinquent principal outstanding (exc ot yet overdue/delinquent and city bills) <u>:</u> This is an annual measure.	ludes current	0.0%	N/A	-1.0%	-1.0%		
	Delinquent Water Accounts in Payment Agre	ements	19.0%	N/A	20.0%	20.0%		
or TAP		omonto						
<u>Comments</u>	<u>:</u> This is an annual measure.		-					
			ary by Fund			-		
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase		
Fund	Fund	Actual	Original	Estimated	Proposed	or		
No.		Obligations	Appropriations	Obligations	Budget	(Decrease)		
(1)	(2)	(3)	(4)	(5)	(6)	(7)		
02	Water	1,285,396	1,399,500	1,420,000	1,411,031	(8,969)		
08	Grants Revenue	3,220,000	8,950,000	5,525,000	5,525,000			
		4 505 000	10.040.500	0.045.000	0.000.004	(0.000)		
	Total Su	4,505,396	10,349,500 Time Positions b	6,945,000 <b>v Fund</b>	6,936,031	(8,969)		
Fund		Actual Positions	Fiscal 2020	Increment Run	Fiscal 2021	Inc. / (Dec.)		
No.	Fund	6/30/19	Budgeted	PPE 11/24/19	Budgeted	(Col. 6 less 4)		
(1)	(2)	(3)	(4)	(5)	(6)	(Col. 6 less 4) (7)		
02	Water	22	23	22	23			
08	Grants Revenue					-		
	Total Full Time	22	23	22	23			

71-53E (Program Based Budgeting Version)

*For further information, please see FY21-25 Five Year Financial and Strategic Plan

#### FISCAL 2021 OPERATING BUDGET

## PROGRAM SUMMARY - ALL FUNDS (CONTINUED)

Department		No.	Program			No.
REVENUE	=	36	0	ER COLLECTION		15
			Ion-Tax Revenu			10
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
Fund	Fund	Actual	Original	Estimate	Proposed	or
No.		Revenues	Budget		Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
08	Grants Revenue	3,220,000	8,950,000	5,525,000	5,525,000	(1)
		0,220,000	0,000,000	0,020,000	0,020,000	
	S	elected Associ	ated Capital Pro	jects		
Dept.		Carry	Fiscal 2020	Fiscal 2020	Fiscal 2021	Fiscal 2021
Where	Description	Forward	Original Approp.	Original Approp.	Proposed Budget	Proposed Bdgt
Appropriated			(GO Only)	(All Other Sources)	(GO Only)	(All Other Sources)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
	S	elected Associ	ated Operating	Costs		
Dept.		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
Where	Description	Calculated	Calculated	Calculated	Calculated	or
Appropriated		Obligations	Appropriations	Obligations	Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
Finance	Employee Benefits - Civilian	403,151	450,810	450,810	455,335	
Finance	Employee Benefits - Uniform					

71-53E (Program Based Budgeting Version)

	CITY OF PHILADELPI			PROGRAM	SUMMARY			
F	ISCAL 2021 OPERATING	BUDGET						
Departmer	ıt	No.	Program			No.		
REVEN	NUE	36	DELINQUENT WA	TER COLLECTION		15		
Fund		No.						
WATE	R	02						
		1	mary by Class					
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase		
Class	Description	Actual	Original	Estimated	Proposed	or		
		Obligations	Appropriations	Obligations	Budget	(Decrease)		
(1)	(2)	(3)	(4)	(5)	(6)	(7)		
100	Employee Compensation							
a)	Personal Services	985,396	1,099,500	1,120,000	1,111,031	(8,969)		
b)	Employee Benefits							
200	Purchase of Services	300,000	300,000	300,000	300,000			
300	Materials and Supplies							
400	Equipment							
500	Contributions, Indemnities and Taxes							
700	Debt Service							
800	Payments to Other Funds							
900	Advances and Misc. Payments							
	Total	1,285,396	1,399,500	1,420,000	1,411,031	(8,969)		
			ary of Positions	1,120,000	1,111,001	(0,000)		
		Actual	Fiscal 2020	Increment	Fiscal 2021	Increase		
		Positions	Budgeted	Run	Budgeted	or		
Code	Category	6/30/19	Positions	PPE 11/24/19	Positions	(Decrease)		
(1)	(2)	(3)	(4)	(5)	(6)	(7)		
101	Full Time - Civilian	22	23	22	23			
105	Full Time - Uniform							
	Total	22	23	22	23			
		ected Associated	-					
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase		
	Description	Actual	Original	Estimate	Proposed	or		
		Revenues	Budget		Budget	(Decrease)		
	(1)	(2)	(3)	(4)	(5)	(6)		
Local (No	on-Governmental)			. /	. /	. ,		
Federal	·	I						
State		I						
Other Go	vernments							
Other Fu	nds of the City							
	Total							

71-53F (Program Based Budgeting Version)

## SCHEDULE 100 LIST OF POSITIONS BY PROGRAM

No.         Se Class       Title       36         Code       Class       Fisc:         2       Code       (in dollars)       6/30/         2       Code       Glass       Title       Salary       2019         a       Class       Title       Salary       2019         a       Code       (in dollars)       6/30/         (2)       (3)       (4)       (6)         2L01       Actual I         Administrative Technician       36,186 - 46,534         A451       Assistant City Solicitor       6,5920 - 70,040         2B02        39,793 - 43,420         2B04        39,793 - 43,420         2B04        39,793 - 43,420         2B04        40,860 - 44,630         S217       Senior Legal Assistant       44,641 - 57,662         1A37	6 2 cal 19 Pos. //19	Fiscal 2020 Budgeted Positions (6) 1 3 4 1 3 4 1 2 2 1 1	ENT WATER Increment Run -PPE 11/24/19 (7) 1 1 1 3 1 1 1 2 1	COLLECTIO Fiscal 2021 Budgeted Positions (8) 1 3 1 3 1 1 1 2 1 1 2 1	Annual Salary 7/1/20 (9) 41,984 150,200 124,887 55,336 38,456 76,564 91,112 56,650	No. 15 Increase (Decrease) (Col. 8 less Col. 6) (10) (1) (1)
ATER       No.         2       ATER       02         a       Class       Title       Salary       2019         Class       Title       Range       Actual f         (in dollars)       (j)       6/30/       (j)       6/30/         (2)       (3)       (4)       (5) <b>LEGAL SERVICES DIVISION (360562) (TAX &amp; REVENUE UNIT):</b> Mass Revenue Litigation Unit:       Administrative Technician       36,186 - 46,534         A451       Assistant City Solicitor 2       65,920 - 70,040       2802         2B02       Collection Customer Representative       39,793 - 43,420       2804         2B10       Deputy City Solicitor       72,100 - 87,550       2818         D210       Deputy City Solicitor       72,100 - 87,550       2818         2B25       Tax Collection Representative       36,340 - 39,498       36,340 - 39,498         D210       Deputy City Solicitor       72,100 - 87,550       40,860 - 44,630         S217       Senior Legal Assistant       44,641 - 57,662       1A37         Service Representative       36,340 - 39,498       63,566 - 81,721         Subtotal Mass Revenue Litigation Unit       Real Estate Tax Division:       63,566 - 81,721	2 cal 19 Pos. //19 )) 1 1 1 1 4 1 1 2 1	Fiscal 2020 Budgeted Positions (6) 1 3 4 1 3 4 1 2 2 1 1	Increment Run -PPE 11/24/19 (7) 1 1 1 3 1 1 1 2	Fiscal 2021 Budgeted Positions (8) 1 3 3 1 1 1 1 2 1	Annual Salary 7/1/20 (9) 41,984 150,200 124,887 55,336 38,456 76,564 91,112 56,650	Increase (Decrease) (Col. 8 less Col. 6) (10)
ATER       02         a       Class       Title       Salary       2019         Code       (in dollars)       6/30/       (in dollars)       6/30/         (2)       (3)       (4)       (5)         LEGAL SERVICES DIVISION (360562) (TAX & REVENUE UNIT): Mass Revenue Litigation Unit:         2L01       Administrative Technician       36,186 - 46,534         A451       Assistant City Solicitor       61,800 - 70,040         A452       Assistant City Solicitor 2       65,920 - 70,040         2B02       Collection Representative Supervisor       42,091 - 54,111         1D41       Data Services Support Clerk       36,340 - 39,498         D210       Deputy City Solicitor       72,100 - 87,550         2B18       Revenue Collection Representative       40,860 - 44,630         S217       Senior Legal Assistant       44,641 - 57,662         1A37       Service Representative       36,340 - 39,498         B255       Tax Collections Coordinator       63,566 - 81,721         Subtotal Mass Revenue Litigation Unit       Real Estate Tax Division:         A451       Assistant City Solicitor       61,800 - 70,040         A452       Assistant City Solicitor       61,800 - 70,040	cal 19 Pos. //19 )) 1 1 1 1 4 1 1 1 2 1	2020 Budgeted Positions (6) 1 3 4 1 1 2 2 1 1 2 1	Run -PPE 11/24/19 (7) 1 1 3 1 1 1 1 2	2021 Budgeted Positions (8) 1 3 3 1 1 1 1 2 1	Salary 7/1/20 (9) 41,984 150,200 124,887 55,336 38,456 76,564 91,112 56,650	(Decrease) (Col. 8 less Col. 6) (10)
aClassTitleSalaryFisca 2019Code (2)(3)(in dollars) (4)6/30/ (5)LEGAL SERVICES DIVISION (360562) (TAX & REVENUE UNIT): Mass Revenue Litigation Unit: Administrative Technician2L01Administrative Technician36,186 - 46,534A451Assistant City Solicitor61,800 - 70,040A452Assistant City Solicitor 265,920 - 70,0402B02Collection Representative Supervisor42,091 - 54,1111D41Data Services Support Clerk36,340 - 39,498D210Deputy City Solicitor72,100 - 87,5502B18Revenue Collection Representative40,860 - 44,630S217Senior Legal Assistant44,641 - 57,6621A37Service Representative36,340 - 39,498B255Tax Collections Coordinator63,566 - 81,721Subtotal Mass Revenue Litigation UnitReal Estate Tax Division:A451Assistant City Solicitor 261,800 - 70,040A452Assistant City Solicitor 261,800 - 70,040	cal 19 Pos. //19 )) 1 1 1 1 4 1 1 1 2 1	2020 Budgeted Positions (6) 1 3 4 1 1 2 2 1 1 2 1	Run -PPE 11/24/19 (7) 1 1 3 1 1 1 1 2	2021 Budgeted Positions (8) 1 3 3 1 1 1 1 2 1	Salary 7/1/20 (9) 41,984 150,200 124,887 55,336 38,456 76,564 91,112 56,650	(Decrease) (Col. 8 less Col. 6) (10)
aClass Code (2)TitleSalary Range (in dollars)2019 Actual I (in dollars)(2)(3)(4)(5)(2)(3)(4)(5)(3)(4)(5)(4)(5)(6)(1)(1)(1)(1)(2)(3)(1)(1)(4)(1)(1)(4)(1)(1)(1)(1)(1)(1)(2)(1)(1)(1)(1)(1)(1)(1)(1)(1)(1)(1)(1)(1)(1)(1)(2)(1)(1)(1)(2)(2)(1)(1)(2)(2)(2)(1)(2)(2)(2)(1)(2)(2)(2)(1)(2)(2)(2)(1)(2)(2)(2)(1)(2)(2)(2)(1)(2)(2)(2)(1)(2)(2)(2)(2)(3)(1)(1)(1)(4)(1)(1)(1)(2)(2)(2)(1)(3)(2)(2)(2)(4)(2)(2)(2)(5)(2)(2)(2)(3)(2)(2)(2)(3)(3)(2)(3)(4)(2)(3)(2)(5)(2)(3)(3)(3)(3)(3)(3) <th>19   Pos. //19 j) 1 1 1 4 1 1 1 2 1</th> <th>2020 Budgeted Positions (6) 1 3 4 1 1 2 2 1 1 2 1</th> <th>Run -PPE 11/24/19 (7) 1 1 3 1 1 1 1 2</th> <th>2021 Budgeted Positions (8) 1 3 3 1 1 1 1 2 1</th> <th>Salary 7/1/20 (9) 41,984 150,200 124,887 55,336 38,456 76,564 91,112 56,650</th> <th>(Decrease) (Col. 8 less Col. 6) (10)</th>	19   Pos. //19 j) 1 1 1 4 1 1 1 2 1	2020 Budgeted Positions (6) 1 3 4 1 1 2 2 1 1 2 1	Run -PPE 11/24/19 (7) 1 1 3 1 1 1 1 2	2021 Budgeted Positions (8) 1 3 3 1 1 1 1 2 1	Salary 7/1/20 (9) 41,984 150,200 124,887 55,336 38,456 76,564 91,112 56,650	(Decrease) (Col. 8 less Col. 6) (10)
eClass Code (2)TitleRange (in dollars) (4)Actual I (6/30/ (5)(2)(3)(4)(5)LEGAL SERVICES DIVISION (360562) (TAX & REVENUE UNIT): Mass Revenue Litigation Unit: Administrative Technician36,186 - 46,534A451Assistant City Solicitor61,800 - 70,040A452Assistant City Solicitor 265,920 - 70,0402B02Collection Customer Representative39,793 - 43,4202B04Collection Representative Supervisor42,091 - 54,1111D41Data Services Support Clerk36,340 - 39,498D210Deputy City Solicitor72,100 - 87,5502B18Revenue Collection Representative30,340 - 39,498S217Senior Legal Assistant44,641 - 57,6621A37Service Representative36,340 - 39,498B255Tax Collections Coordinator63,566 - 81,721Subtotal Mass Revenue Litigation UnitReal Estate Tax Division:A451Assistant City Solicitor 265,920 - 70,040	Pos. /19 )) 1 1 1 1 1 1 1 1 1 2 1	Budgeted Positions (6) 1 3 4 1 1 2 2 1 1 2 1	Run -PPE 11/24/19 (7) 1 1 3 1 1 1 1 2	Budgeted Positions (8) 1 3 3 1 1 1 1 2 1	Salary 7/1/20 (9) 41,984 150,200 124,887 55,336 38,456 76,564 91,112 56,650	(Col. 8 less Col. 6) (10)
Code (2)(in dollars) (3)6/30/ (4)LEGAL SERVICES DIVISION (360562) (TAX & REVENUE UNIT): Mass Revenue Litigation Unit: Administrative Technician36,186 - 46,534A451Assistant City Solicitor61,800 - 70,040A452Assistant City Solicitor 265,920 - 70,0402B02Collection Customer Representative39,793 - 43,4202B04Collection Representative Supervisor42,091 - 54,1111D41Data Services Support Clerk36,340 - 39,498D210Deputy City Solicitor72,100 - 87,5502B18Revenue Collection Representative36,340 - 39,498B255Tax Collections Coordinator63,566 - 81,721Subtotal Mass Revenue Litigation UnitReal Estate Tax Division:4451A451Assistant City Solicitor 261,800 - 70,040A452Assistant City Solicitor61,800 - 70,040	//19 )) 1 1 1 1 1 1 1 1 2 1 1	Positions (6) 1 3 4 1 1 2 2 1 1 1	11/24/19 (7) 1 1 3 1 1 1 1 2	Positions (8) 1 3 3 1 1 1 1 2 1	7/1/20 (9) 41,984 150,200 124,887 55,336 38,456 76,564 91,112 56,650	(10)
(2)(3)(4)(5)LEGAL SERVICES DIVISION (360562) (TAX & REVENUE UNIT): Mass Revenue Litigation Unit: Administrative Technician36,186 - 46,534A451Assistant City Solicitor61,800 - 70,040A452Assistant City Solicitor 265,920 - 70,0402B02Collection Customer Representative39,793 - 43,4202B04Collection Representative Supervisor42,091 - 54,1111D41Data Services Support Clerk36,340 - 39,498D210Deputy City Solicitor72,100 - 87,5502B18Revenue Collection Representative40,860 - 44,630S217Senior Legal Assistant44,641 - 57,6621A37Service Representative36,340 - 39,498B255Tax Collections Coordinator63,566 - 81,721Subtotal Mass Revenue Litigation UnitReal Estate Tax Division:A451Assistant City Solicitor 261,800 - 70,040A452Assistant City Solicitor 265,920 - 70,040	i) 1 1 1 4 1 1 1 2 1	(6) 1 3 4 1 1 2 2 1 1	(7) 1 1 3 1 1 1 2	(8) 1 3 1 1 1 2 1	(9) 41,984 150,200 124,887 55,336 38,456 76,564 91,112 56,650	(10)
LEGAL SERVICES DIVISION (360562) (TAX & REVENUE UNIT): Mass Revenue Litigation Unit: Administrative Technician2L01Administrative Technician36,186 - 46,534A451Assistant City Solicitor61,800 - 70,040A452Assistant City Solicitor 265,920 - 70,0402B02Collection Customer Representative39,793 - 43,4202B04Collection Representative Supervisor42,091 - 54,1111D41Data Services Support Clerk36,340 - 39,498D210Deputy City Solicitor72,100 - 87,5502B18Revenue Collection Representative40,860 - 44,630S217Senior Legal Assistant44,641 - 57,6621A37Service Representative36,340 - 39,498B255Tax Collections Coordinator63,566 - 81,721Subtotal Mass Revenue Litigation UnitReal Estate Tax Division:A451Assistant City Solicitor 261,800 - 70,040A452Assistant City Solicitor 265,920 - 70,040	1 1 1 1 1 1 2 1	1 3 4 1 2 2 1	1 1 3 1 1 2	1 3 1 1 1 2 1	41,984 150,200 124,887 55,336 38,456 76,564 91,112 56,650	(1)
Mass Revenue Litigation Unit:2L01Administrative Technician36,186 - 46,534A451Assistant City Solicitor61,800 - 70,040A452Assistant City Solicitor 265,920 - 70,0402B02Collection Customer Representative39,793 - 43,4202B04Collection Representative Supervisor42,091 - 54,1111D41Data Services Support Clerk36,340 - 39,498D210Deputy City Solicitor72,100 - 87,5502B18Revenue Collection Representative40,860 - 44,630S217Senior Legal Assistant44,641 - 57,6621A37Service Representative36,340 - 39,498B255Tax Collections Coordinator63,566 - 81,721Subtotal Mass Revenue Litigation UnitReal Estate Tax Division:A451Assistant City Solicitor 261,800 - 70,040A452Assistant City Solicitor 265,920 - 70,040	1 1 4 1 1 1 2 1	3 4 1 2 2 1 1	3 1 1 2	3 3 1 1 1 2 1	150,200 124,887 55,336 38,456 76,564 91,112 56,650	
2L01Administrative Technician36,186 - 46,534A451Assistant City Solicitor61,800 - 70,040A452Assistant City Solicitor 265,920 - 70,0402B02Collection Customer Representative39,793 - 43,4202B04Collection Representative Supervisor42,091 - 54,1111D41Data Services Support Clerk36,340 - 39,498D210Deputy City Solicitor72,100 - 87,5502B18Revenue Collection Representative40,860 - 44,630S217Senior Legal Assistant44,641 - 57,6621A37Service Representative36,340 - 39,498B255Tax Collections Coordinator63,566 - 81,721Subtotal Mass Revenue Litigation UnitA451Assistant City Solicitor 261,800 - 70,040A452Assistant City Solicitor 265,920 - 70,040	1 1 4 1 1 1 2 1	3 4 1 2 2 1 1	3 1 1 2	3 3 1 1 1 2 1	150,200 124,887 55,336 38,456 76,564 91,112 56,650	
A451Assistant City Solicitor61,800 - 70,040A452Assistant City Solicitor 265,920 - 70,0402B02Collection Customer Representative39,793 - 43,4202B04Collection Representative Supervisor42,091 - 54,1111D41Data Services Support Clerk36,340 - 39,498D210Deputy City Solicitor72,100 - 87,5502B18Revenue Collection Representative40,860 - 44,630S217Senior Legal Assistant44,641 - 57,6621A37Service Representative36,340 - 39,498B255Tax Collections Coordinator63,566 - 81,721Subtotal Mass Revenue Litigation UnitA451Assistant City Solicitor 261,800 - 70,040	1 1 4 1 1 1 2 1	3 4 1 2 2 1 1	3 1 1 2	3 3 1 1 1 2 1	150,200 124,887 55,336 38,456 76,564 91,112 56,650	
A452Assistant City Solicitor 265,920 - 70,0402B02Collection Customer Representative39,793 - 43,4202B04Collection Representative Supervisor42,091 - 54,1111D41Data Services Support Clerk36,340 - 39,498D210Deputy City Solicitor72,100 - 87,5502B18Revenue Collection Representative40,860 - 44,630S217Senior Legal Assistant44,641 - 57,6621A37Service Representative36,340 - 39,498B255Tax Collections Coordinator63,566 - 81,721Subtotal Mass Revenue Litigation UnitA451Assistant City Solicitor 261,800 - 70,040A452Assistant City Solicitor 265,920 - 70,040	1 4 1 1 1 2 1	4 1 2 2 1	3 1 1 2	3 1 1 1 2 1	124,887 55,336 38,456 76,564 91,112 56,650	
2B02Collection Customer Representative39,793 - 43,4202B04Collection Representative Supervisor42,091 - 54,1111D41Data Services Support Clerk36,340 - 39,498D210Deputy City Solicitor72,100 - 87,5502B18Revenue Collection Representative40,860 - 44,630S217Senior Legal Assistant44,641 - 57,6621A37Service Representative36,340 - 39,498B255Tax Collections Coordinator63,566 - 81,721Subtotal Mass Revenue Litigation UnitReal Estate Tax Division:61,800 - 70,040A451Assistant City Solicitor 265,920 - 70,040	4 1 1 2 1	1 1 2 2 1 1	1 1 2	1 1 2 1	55,336 38,456 76,564 91,112 56,650	
2B04Collection Representative Supervisor42,091 - 54,1111D41Data Services Support Clerk36,340 - 39,498D210Deputy City Solicitor72,100 - 87,5502B18Revenue Collection Representative40,860 - 44,630S217Senior Legal Assistant44,641 - 57,6621A37Service Representative36,340 - 39,498B255Tax Collections Coordinator63,566 - 81,721Subtotal Mass Revenue Litigation UnitReal Estate Tax Division:A451Assistant City Solicitor 265,920 - 70,040	1 1 1 2 1	1 1 2 2 1 1	1 1 2	1 1 2 1	55,336 38,456 76,564 91,112 56,650	
1D41Data Services Support Clerk36,340 - 39,498D210Deputy City Solicitor72,100 - 87,5502B18Revenue Collection Representative40,860 - 44,630S217Senior Legal Assistant44,641 - 57,6621A37Service Representative36,340 - 39,498B255Tax Collections Coordinator63,566 - 81,721Subtotal Mass Revenue Litigation UnitReal Estate Tax Division:61,800 - 70,040A451Assistant City Solicitor 265,920 - 70,040	1 1 2 1	1 2 1 1	1 1 2	1 1 2 1	38,456 76,564 91,112 56,650	(1)
D210         Deputy City Solicitor         72,100 - 87,550           2B18         Revenue Collection Representative         40,860 - 44,630           S217         Senior Legal Assistant         44,641 - 57,662           1A37         Service Representative         36,340 - 39,498           B255         Tax Collections Coordinator         63,566 - 81,721           Subtotal Mass Revenue Litigation Unit            Real Estate Tax Division:            A451         Assistant City Solicitor         61,800 - 70,040           A452         Assistant City Solicitor 2         65,920 - 70,040	1 2 1	2 2 1	1	1 2 1	76,564 91,112 56,650	(1)
2B18Revenue Collection Representative40,860 - 44,630S217Senior Legal Assistant44,641 - 57,6621A37Service Representative36,340 - 39,498B255Tax Collections Coordinator63,566 - 81,721Subtotal Mass Revenue Litigation UnitReal Estate Tax Division:A451Assistant City Solicitor61,800 - 70,040A452Assistant City Solicitor 265,920 - 70,040	2 1	2 1 1	2	2	91,112 56,650	(1)
S217Senior Legal Assistant44,641 - 57,6621A37Service Representative36,340 - 39,498B255Tax Collections Coordinator63,566 - 81,721Subtotal Mass Revenue Litigation UnitReal Estate Tax Division:A451Assistant City Solicitor61,800 - 70,040A452Assistant City Solicitor 265,920 - 70,040	1	1		1	56,650	
1A37Service Representative36,340 - 39,498B255Tax Collections Coordinator63,566 - 81,721Subtotal Mass Revenue Litigation UnitReal Estate Tax Division:A451Assistant City Solicitor61,800 - 70,040A452Assistant City Solicitor 265,920 - 70,040		1	1	•		
B255       Tax Collections Coordinator       63,566 - 81,721         Subtotal Mass Revenue Litigation Unit       63,566 - 81,721         Real Estate Tax Division:       61,800 - 70,040         A451       Assistant City Solicitor 2       65,920 - 70,040	13			1		
Subtotal Mass Revenue Litigation Unit         Real Estate Tax Division:         A451         Assistant City Solicitor         A452         Assistant City Solicitor 2         65,920 - 70,040	13				39,498	1
Real Estate Tax Division:A451Assistant City SolicitorA452Assistant City Solicitor 265,920 - 70,040	13					(1)
A451         Assistant City Solicitor         61,800 - 70,040           A452         Assistant City Solicitor 2         65,920 - 70,040		16	11	14	674,687	(2)
A452 Assistant City Solicitor 2 65,920 - 70,040						
		1		1	67,900	
1D41 Data Santicas Support Clark 36 340 30 408	1					
1D41 Data Services Support Clerk 50,540 - 39,490	1	1	1	1	40,323	
L153 Legal Assistant 29,761 - 44,641	3	4	3	3	103,293	(1)
S217 Senior Legal Assistant 44,641 - 57,662			1	1	56,633	1
Subtotal Real Estate Tax Division:	5	6	5	6	268,149	
Major Tax Division:						
A451 Assistant City Solicitor 61,800 - 70,040	1		1			
A452 Assistant City Solicitor 2 65,920 - 70,040	1		2			
1D41         Data Services Support Clerk         36,340 - 39,498			1	1	41,123	1
D210 Deputy City Solicitor 72,100 - 87,550				1	83,000	1
L153 Legal Assistant 29,761 - 44,641	1		2	· ·	,-00	
B255 Tax Collections Coordinator 63,566 - 81,721			-	1	67,274	1
1A42 Word Processing Specialist 36,340 - 39,498	1	1			.,	(1)
Subtotal Major Tax Division	4	1	6	3	191,397	2
Program Total	22	23	22	23	1 13/ 233	
		23			1,134,233	
Program Total	22	23	22	23		1,134,233

71-53I (Program Based Budgeting Version)

		CITY OF PHIL				SCHEDULE 100 LIST OF POSITIONS					
		FISCAL 2021 OPER	RATING	BUDGET		BY PROGRAM					
Depart	ment				No.	Program					No.
RE	/ENUE				36	DELINQU	ENT WATE	R COLLECT	ΓΙΟΝ		15
Fund					No.						
WA	TER				02						
						Fiscal	Fiscal		Fiscal		Inc.
					Salary	2019	2020	Increment	2021	Annual	(Dec.)
Line	Class	Title			Range	Actual Pos.	Budgeted	Run -PPE	Budgeted	Salary	(Col. 8
No.	Code				(in dollars)	6/30/19	Positions	11/24/19	Positions	7/1/20	less Col. 6)
(1)	(2)	(3)			(4)	(5)	(6)	(7)	(8)	(9)	(10)
1 2 3 4	101	Full Time - Civilian Overtime DC47/Non Rep Wage Increase Exempt Salary Reduction				22	23	22	23	1,134,233 1,000 17,652 (6,220)	
Total G		quirements Plus: Earned Increment				22	23	22	23	1,146,665 4,299	
		Plus: Longevity								166	
		Less: (Vacancy Allowance)	Total B	udget Request						(40,099) 1,111,031	
			Total De		ary of Personal	Services				1,111,001	
			Fisc	al 2019	1	iscal 2020		Fisca	al 2021	Inc. / (Dec.)	Inc. / (Dec.)
Line			Actual	Actual	Budgeted	Estimated	Increment	Budgeted	Department	in Require.	in Bud. Pos.
No.		Category	Positions	Obligations	Positions	Obligations	Run -PPE	Positions	Request	(Col. 9	(Col. 8
			6/30/19				11/24/19			less Col. 6)	less Col. 5)
(1)		(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)
1	Lump S					9,000				(9,000)	
2		ne - Civilian	22	982,815	23	1,099,000	22	23	1,110,031	11,031	
3		ne - Uniform									
4		Gross Adj.	-	2,438							
5		np/Seas, Bd, SCG									
6		ne - Civilian		102		12,000			1,000	(11,000)	
7		ne - Uniform	-			┝───					
8	<u> </u>	I Uniform Leave				┝───					
9	Shift/St					┝───					
10	H&L, IC	DD, LT-Sick	-	40							
11											
12		<b>-</b>		007-04-							
		Total	22	985,396	23	1,120,000	22	23	1,111,031	(8,969)	

71-53J (Program Based Budgeting Version)

## **FISCAL 2021 OPERATING BUDGET**

### SCHEDULE 200 PURCHASE OF SERVICES BY PROGRAM

Departm	nent	No.	Program			No.
REV	ENUE	36	DELINQUENT WA	ATER COLLECTION		15
Fund		No.				
WAT	TER	02				
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
Code	Description	Actual	Original	Estimated	Departmental	or
-		Obligations	Appropriations	Obligations	, Request	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
		Schedule 200 - F	Purchase of Ser	vices		
201	Cleaning & Laundering					
202	Janitorial Services					
205	Refuse, Garbage, Silt and Sludge Removal					
209	Telephone & Communication					
210	Postal Services					
211	Transportation					
	Licenses, Permits & Inspection Charges					
216	Commercial off the Shelf Software Licenses					
	Electric Current					
	Gas Services					
222	Steam for Heating					
	Meals (non-travel) & Official Entertaining					
	Overtime Meals					
	Advertising & Promotional Activities					
	Professional Services	300,000	300,000	300,000	300,000	
	Professional Svcs Information Technology	,	,	,	,	
	Accounting & Auditing Services					
	Legal Services					
	Mental Health & Intellectual Disability Services					
	Dues					
	Seminar & Training Sessions					
	Architectural & Engineering Services					
	Court Reporters					
	Arbitration Fees					
	Repair & Maintenance Charges					
	Repaving, Repairing & Resurfacing Streets					
	Demolition of Buildings					
	Abatement of Nuisances					
265	Rehabilitation of Property					
266	Maint. & Support - Comp. Hardware & Software					
275	Juror Fees					
276	Juror Expenses					
277	Witness Fees					
280	Insurance & Official Bonds					
282	Lease Purchase - Computer Systems					
283	Lease Purchase - Vehicles					
284	Ground & Building Rental					
285	Rents - Other					
286	Rental of Parking Spaces					
	Payments for Care of Individuals					
295	Imprest Advances					
298	Payments for Burials & Graves					
299	Other Expenses (not otherwise classified)					
	Total	300,000	300,000	300,000	300,000	

71-53K (Program Based Budgeting Version)

	CITY OF PHILADE	LPHIA				NG DETAIL: SERVICES	
	FISCAL 2021 OPERATIN	G BUDGE	г			ALS, BY PR	
Departi	nent		No.	Program			No.
RE\ Fund	/ENUE		36 No.	DELINQUENT	WATER COLLE	CTION	15
WA	TER		02				
			Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
			Actual	Original	Estimated	Department	or
Class (1)	Description (2)		Obligations (3)	Appropriation (4)	Obligations (5)	Request (6)	(Decrease) (7)
250s	Professional Services (250-254, 257-259)		300,000	300,000	300,000	300,000	
290	Payments for Care of Individuals						
Minor	Name of Contractor	Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Describe purpo	se or scope of
Object	or Provider	Actual	Original	Estimated	Department	service provid	ed. Include, if
Code		Obligations	Appropriation	Obligations	Request	applicable, unit	
	AAL Acquest	150,000	150,000	150,000	150,000		
250	LTS Acquisition Class 250 Total	150,000 <b>300,000</b>	150,000 <b>300,000</b>	150,000 <b>300,000</b>	150,000 <b>300,000</b>	Title Search Service	9
	Class 250 Total	300,000	300,000	300,000	300,000		

71-53N (Program Based Budgeting Version)

F	CITY OF PHILADELPI			PROGRAM	SUMMARY	
Departmer	nt	No.	Program			No.
REVE	NUE	36	DELINQUENT WA	TER COLLECTION		15
Fund		No.				
GRAN	TS REVENUE	08				
	1	1	mary by Class			
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
Class	Description	Actual	Original	Estimated	Proposed	or
		Obligations	Appropriations	Obligations	Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
100	Employee Compensation					
a)	Personal Services					
b)	Employee Benefits					
200	Purchase of Services	3,220,000	8,950,000	5,525,000	5,525,000	
300	Materials and Supplies					
400	Equipment					
500	Contributions, Indemnities and Taxes					
700	Debt Service					
800	Payments to Other Funds					
900	Advances and Misc. Payments					
	Total	3,220,000	8,950,000	5,525,000	5,525,000	
			ary of Positions	- , , ,	- , ,	
		Actual	Fiscal 2020	Increment	Fiscal 2021	Increase
		Positions	Budgeted	Run	Budgeted	or
Code	Category	6/30/19	Positions	PPE 11/24/19	Positions	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
101	Full Time - Civilian					
105	Full Time - Uniform					
	Total					
	Sele	ected Associated	Non-Tax Reven	ues by Type		
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
	Description	Actual	Original	Estimate	Proposed	or
	-	Revenues	Budget		Budget	(Decrease)
	(1)	(2)	(3)	(4)	(5)	(6)
ocal (No	on-Governmental)	3,220,000	8,950,000	5,525,000	5,525,000	
ederal						
State						
Other Go	vernments					
Other Fu	nds of the City					
	Total	3,220,000	8,950,000	5,525,000	5,525,000	

71-53F (Program Based Budgeting Version)

### GRANT INFORMATION SUMMARY WITHIN PROGRAM

	FISCAL 202	1 OPERATING B	UDGET		WITHIN P	ROGRAM	
Departmer	nt		No.	Program			No.
REVE			36	-	ATER COLLECTION	I	15
Fund	-		No.				
GRAN	TS REVENUE		08				
	nding Sources	Grant Title				Grant Number	Index Code
	Federal	Delinquent Water Collect	ction Program- Water			G36L05	360563
	State	Award Period	0		Type of Grant		
	Other Govt.	7/1/21 - 6/30/21			Reimbursement		
X	Local (Non-Govt.)		Gra	nt Objective			
Commissio	ons for the collection (	of delinquent water & sewer ch					
	1		Summa	ry by Class			
			Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
Class		Description	Actual	Original	Estimated	Department	or
			Obligations	Appropriations	Obligations	Request	(Decrease)
(1)		(2)	(3)	(4)	(5)	(6)	(7)
100 a)	Personal Services						
100 b)	Employee Benefits -						
	Class 186 - Flex C						
	1	r's Comp Disability					
	Class 188 - Worke Class 189 - Medica	•					
	Class 199 - Medica Class 190 - Pensio						
	Class 191 - Pensio						
	Class 192 - FICA						
	Class 193 - Health	/ Medical					
	Class 194 - Group						
	Class 195 - Group						
		pal Plan 10 - City Match					
200	Purchase of Service		3,220,000	8,950,000	5,525,000	5,525,000	
300	Materials and Suppl	es	, ,	, ,	, ,		
400	Equipment						
500	Contributions, Inden	nities and Taxes					
800	Payments to Other F	unds					
900	Advances and Misc.	Payments					
	To	tal	3,220,000	8,950,000	5,525,000	5,525,000	
	1		Summary by	Funding Sourc		-	
			Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
Code		Category	Actual	Original	Estimated	Department	or
		(0)	Revenue	Budget	Revenue	Request	(Decrease)
(1)		(2)	(3)	(4)	(5)	(6)	(7)
100 200	Federal State						
300	Other Governments						
400	Local (Non-Governments	antal)	3,220,000	8,950,000	5,525,000	5,525,000	
	,	tal	3,220,000	8,950,000	5,525,000	5,525,000	
				of Positions	0,020,000	0,020,000	
			Actual Pos.	Fiscal 2020	Incr. Run	Fiscal 2021	Inc. / (Dec.)
Code		Category	6/30/19	Budgeted Pos.	PPE 11/24/19	Budgeted Pos.	(Col. 6 less Col. 4)
(1)		(2)	(3)	(4)	(5)	(6)	(7)
101	Full Time - Civilian						
105	Full Time - Uniform						
	To	tal					

71-53P (Program Based Budgeting Version)

	CITY OF PHILADELPH	IA				
F	ISCAL 2021 OPERATING B	UDGET	PROC	GRAM SUMM	ARY - ALL FU	NDS
Department		No.	Program			No.
REVENU	JE	36	WATER ASSISTA	NCE PROGRAMS		16
		Progran	n Description			
	e provides discounted water bills to ed Assistance Program (TAP) for lo			through the Seni	or Citizen Water	Discount and
		Prograr	n Objectives			
- Increas	ue to increase TAP enrollment for e e awareness of the senior citizen o ue to make it easier for eligible cus	discount program tomers to take ac	to provide relief Ivantage of all re		customers.	
		Performa	nce Measures*			
	Description		Fiscal 2019 Year-End	Fiscal 2020 Year-to-Date (Q1 + Q2)	Fiscal 2020 Target	Fiscal 2021 Target
	(1)		(2)	(3)	(4)	(5)
Percent of	applications reviewed within 30 days		93.3%	99.1%	100.0%	100.0%
		Summ	ary by Fund			
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
Fund	Fund	Actual	Original	Estimated	Proposed	or
No.		Obligations	Appropriations	Obligations	Budget	(Decrease)
(1) 02	(2) Water	(3) 1,388,069	(4) 1,903,000	(5) 1,903,000	(6) 1,585,335	(7) (317,665)
	Total	1,388,069	1,903,000	1,903,000	1,585,335	(317,665)
	Sı	Immary of Full 1		y Fund		· · · · ·
Fund		Actual Positions	Fiscal 2020	Increment Run	Fiscal 2021	Inc. / (Dec.)
No. (1)	Fund (2)	6/30/19 (3)	Budgeted (4)	PPE 11/24/19 (5)	Budgeted (6)	(Col. 6 less 4) (7)
02	Water	30	36	27	34	(2)
<b>├</b> ───	1					
	Total Full Time	30	36	27	34	(2)

71-53E (Program Based Budgeting Version)

*For further information, please see FY21-25 Five Year Financial and Strategic Plan

## PROGRAM SUMMARY - ALL FUNDS (CONTINUED)

## **FISCAL 2021 OPERATING BUDGET**

Department		No.	Program			No.
REVENUE	<b>E</b>	36	WATER ASSISTA	NCE PROGRAMS		16
	Selecte	d Associated N	lon-Tax Revenu	es by Fund		
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
Fund	Fund	Actual	Original	Estimate	Proposed	or
No.		Revenues	Budget		Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
	S		ated Capital Pro			
Dept.		Carry	Fiscal 2020	Fiscal 2020	Fiscal 2021	Fiscal 2021
Where	Description	Forward	Original Approp.	Original Approp.	Proposed Budget	Proposed Bdgt
Appropriated			(GO Only)	(All Other Sources)	(GO Only)	(All Other Sources)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
	S	elected Associ	ated Operating	Costs		
Dept.		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
Where	Description	Calculated	Calculated	Calculated	Calculated	or
Appropriated		Obligations	Appropriations	Obligations	Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
Finance	Employee Benefits - Civilian	518,021	596,468	596,468	603,542	7,073
Finance	Employee Benefits - Uniform					

71-53E (Program Based Budgeting Version)

F	CITY OF PHILADELPI			PROGRAM	SUMMARY	
Departmer	nt	No.	Program			No.
REVEN	NUE	36	WATER ASSISTA	NCE PROGRAMS		16
Fund		No.				
WATE	R	02				
		1	mary by Class			-
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
Class	Description	Actual	Original	Estimated	Proposed	or
		Obligations	Appropriations	Obligations	Budget	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
100	Employee Compensation					
a)	Personal Services	1,281,267	1,542,000	1,542,000	1,558,335	16,335
b)	Employee Benefits					
200	Purchase of Services	17,723	67,000	67,000		(67,000)
300	Materials and Supplies	1,016	27,000	27,000	27,000	
400	Equipment	88,063	267,000	267,000		(267,000)
500	Contributions, Indemnities and Taxes					
700	Debt Service					
800	Payments to Other Funds					
900	Advances and Misc. Payments					
	Total	1,388,069	1,903,000	1,903,000	1,585,335	(317,665)
			ary of Positions			
		Actual	Fiscal 2020	Increment	Fiscal 2021	Increase
		Positions	Budgeted	Run	Budgeted	or
Code	Category	6/30/19	Positions	PPE 11/24/19	Positions	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
101	Full Time - Civilian	30	36	27	34	(2)
105	Full Time - Uniform					
	Total	30	36	27	34	(2)
	Sele	ected Associated	Non-Tax Reven	ues by Type		
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
	Description	Actual	Original	Estimate	Proposed	or
		Revenues	Budget		Budget	(Decrease)
	(1)	(2)	(3)	(4)	(5)	(6)
Local (No	on-Governmental)					
Federal						
State						
	overnments					
Other Fu	nds of the City					
	Total					

71-53F (Program Based Budgeting Version)

## SCHEDULE 100 LIST OF POSITIONS BY PROGRAM

Fund	nent /ENUE			Tau					
Fund	/ENUE			No.	Program				No.
				36	WATER A	SSISTANCE	PROGRAMS		16
۱۸/Δ				No.					
WA	TER			02					
				Fiscal	Fiscal		Fiscal		Increase
			Salary	2019	2020	Increment	2021	Annual	(Decrease)
Line	Class	Title	Range	Actual Pos.	Budgeted	Run -PPE	Budgeted	Salary	(Col. 8
No. (1)	Code (2)	(3)	(in dollars) (4)	6/30/19 (5)	Positions (6)	11/24/19 (7)	Positions (8)	7/1/20 (9)	less Col. 6) (10)
(1)	(2)		(4)	(3)	(0)	(7)	(0)	(9)	(10)
1	A620	TAP (Affordable Rates (360570): Asst.to the Director of Finance	72.450	1	1	1	1	71 706	
1 2		Assistant Revenue Collection Manager	72,450 49,235 - 63,284	1		1	1	71,726	
3		Clerical Supervisor 2	41,930 - 45,869	1	1	1	1	45,868	
4		Collection Customer Representative	39,793 - 43,421	15	16	17	20	854,739	4
5	2B04	Collection Representative Supervisor	42,092 - 54,111	4	4	3	4	210,107	
6		Data Services Support Clerk	36,340 - 39,498	1	4	1	4	155,859	
7		Meter Reader	37,422 - 40,725	1	1	1	1	42,150	
8	1A37	Service Representative	36,340 - 39,498	7	9	2	3	114,382	(6)
				30	36	27	34	1,494,831	(2)

71-53I (Program Based Budgeting Version)

CITY OF PHILADELPHIA FISCAL 2021 OPERATING BUDGET					SCHEDULE 100 LIST OF POSITIONS BY PROGRAM						
				Γ			BY PR	OGRAM			
Department				No. Program						No.	
REVENUE			36 WATER ASSISTANCE PROGRAMS						16		
Fund	TER				No. 02						
					02			I			I .
Line No. (1)	Class Code (2)	Title (3)			Salary Range (in dollars) (4)	Fiscal 2019 Actual Pos. 6/30/19 (5)	Fiscal 2020 Budgeted Positions (6)	Increment Run -PPE 11/24/19 (7)	Fiscal 2021 Budgeted Positions (8)	Annual Salary 7/1/20 (9)	Inc. (Dec.) (Col. 8 less Col. 6) (10)
1 2 3	161	Full Time - Civilian Overtime DC47/Non Rep Wage Increase				30	36	27	34	1,494,831 87,000 17,652	(2)
Total G		quirements				30	36	27	34	1,599,483	(2)
		Plus: Earned Increment								11,406	
		Plus: Longevity								383	
		Less: (Vacancy Allowance)	Total Bi	idget Request						(52,937) 1,558,335	
			Total De		ary of Personal	Services				1,000,000	
			Fisca	al 2019	1	iscal 2020		Fisca	al 2021	Inc. / (Dec.)	Inc. / (Dec.)
Line			Actual	Actual	Budgeted	Estimated	Increment	Budgeted	Department	in Require.	in Bud. Pos.
No.		Category	Positions	Obligations	Positions	Obligations	Run -PPE	Positions	Request	(Col. 9	(Col. 8
			6/30/19				11/24/19			less Col. 6)	less Col. 5)
(1)		(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)
1	Lump S					909				(909)	
2		e - Civilian	30	1,262,849	36	1,454,091	27	34	1,471,335	17,244	(2)
		ie - Uniform		·							
		Gross Adj.	-	1,750	-						
5		np/Seas, Bd, SCG		16 660		07.000			07.000		
6 7		ie - Civilian ie - Uniform		16,668		87,000			87,000		
8		l Uniform Leave									
8 9	Shift/Str										
9 10		D, LT-Sick		<u> </u>							
11		_,									
12											
		Total	30	1,281,267	36	1,542,000	27	34	1,558,335	16,335	(2)

71-53J (Program Based Budgeting Version)

#### **FISCAL 2021 OPERATING BUDGET**

### SCHEDULE 200 PURCHASE OF SERVICES BY PROGRAM

Departm		No.	Program			No.
REV	ENUE	36	WATER ASSISTA	NCE PROGRAMS		16
Fund		No.				
WAT	ER	02				
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
Code	Description	Actual	Original	Estimated	Departmental	or
		Obligations	Appropriations	Obligations	Request	(Decrease)
(1)	(2)	(3)	(4)	(5)	(6)	(7)
		Schedule 200 - F	Purchase of Ser	vices		
201	Cleaning & Laundering					
202	Janitorial Services					
205	Refuse, Garbage, Silt and Sludge Removal					
209	Telephone & Communication					
210	Postal Services		67,000	67,000		(67,000)
211	Transportation					
215	Licenses, Permits & Inspection Charges					
216	Commercial off the Shelf Software Licenses					
220	Electric Current					
221	Gas Services					
222	Steam for Heating					
230	Meals (non-travel) & Official Entertaining					
-	Overtime Meals					
240	Advertising & Promotional Activities					
250	Professional Services	16,969				
251	Professional Svcs Information Technology	666				
252	Accounting & Auditing Services					
253	Legal Services					
254	Mental Health & Intellectual Disability Services					
255	Dues					
256	Seminar & Training Sessions	89				
257	Architectural & Engineering Services					
258	Court Reporters					
259	Arbitration Fees					
260	Repair & Maintenance Charges					
261	Repaving, Repairing & Resurfacing Streets					
262	Demolition of Buildings					
264	Abatement of Nuisances					
265	Rehabilitation of Property					
266	Maint. & Support - Comp. Hardware & Software					
275	Juror Fees					
276	Juror Expenses					
277	Witness Fees					
280	Insurance & Official Bonds					
282	Lease Purchase - Computer Systems					
283	Lease Purchase - Vehicles					
284	Ground & Building Rental					
285	Rents - Other					
286	Rental of Parking Spaces					
290	Payments for Care of Individuals					
295	Imprest Advances					
298	Payments for Burials & Graves					
299	Other Expenses (not otherwise classified)					
	Total	17,723	67,000	67,000		(67,000)

71-53K (Program Based Budgeting Version)

#### **FISCAL 2021 OPERATING BUDGET**

## SCHEDULE 300 - 400 MATERIALS, SUPPLIES & EQUIPMENT BY PROGRAM

Departm	nent	No.	Program			No.
			WATER ASSISTANCE PROGRAMS			
Fund	ENUE	36 No.	WATER ASSISTA			16
WAT		02				
		Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase
Code	Description	Actual	Original	Estimated	Departmental	or
	(0)	Obligations	Appropriations	Obligations	Request	(Decrease)
(1)	(2)	(3) Schedule 300 - I	(4) Matorials & Supr	(5)	(6)	(7)
201	Agricultural & Botanical		nateriais & Supp	51163		
	Agricultural & Botanical Animal, Livestock & Marine					
	Bakeshop, Dining Room & Kitchen					
	Bakeshop, Dining Room & Richen Books & Other Publications					
	Building & Construction					
306	Library Materials					
307	Chemicals & Gases					
308	Dry Goods, Notions & Wearing Apparel					
309	Cordage & Fibers					
	Electrical & Communication					
	General Equipment & Machinery					
	Fire Fighting & Safety					
	Food					
	Fuel - Heating & Cooling					
	General Hardware & Minor Tools					
	Hospital & Laboratory					
	Janitorial, Laundry & Household					
	Office Materials & Supplies	1,016	27,000	27,000	27,000	
322	Small Power Tools & Hand Tools					
323	Plumbing, AC & Space Heating					
	Precision, Photographic & Artists					
325	Printing					
326	Recreational & Educational					
328	Vehicle Parts & Accessories					
335	Lubricants					
340	#2 Diesel Fuel					
341	Compressed Natural Gas (CNG)					
342	Liquid Propane Gas (LPG)					
345	Gasoline					
399	Other Materials & Supplies (not otherwise classified)					
	Total	1,016	27,000	27,000	27,000	
		Schedule 4	00 - Equipment			
405	Construction, Dredging & Conveying					
	Electrical, Lighting & Communications					
	General Equipment & Machinery					
	Fire Fighting & Emergency					
	Hospital & Laboratory					· · · ·
	Office Equipment		17,000	17,000		(17,000)
	Plumbing, AC & Space Heating					
	Precision, Photographic & Artists					
	Recreational & Educational					
427	Computer Equipment & Peripherals					
428	Vehicles	00 062	250.000	250.000		(250,000)
	Furniture & Furnishings Other Equipment (not otherwise classified)	88,063	250,000	250,000		(250,000)
499						
	Total	88,063	267,000	267,000		(267,000)
	10101	50,000	201,000	207,000		(201,000)

71-53L (Program Based Budgeting Version)

CITY OF PHILADELPHIA								
	FISCAL 2021 OPERATIN	г	PROFESSIONAL SERVICES AND CARE OF INDIVIDUALS, BY PROGRAM					
Departr	nent	No.	Program			No.		
REVENUE Fund			36 No.	WATER ASSIS	STANCE PROGE	RAMS	16	
WATER			02					
			Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Increase	
			Actual	Original	Estimated	Department	or	
Class (1)	Description (2)		Obligations (3)	Appropriation (4)	Obligations (5)	Request (6)	(Decrease) (7)	
250s	Professional Services (250-254, 257-259)		17,635					
290	Payments for Care of Individuals							
Minor	Name of Contractor	Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Describe purpo	se or scope of	
Object	or Provider	Actual	Original	Estimated	Department	service provid		
Code		Obligations	Appropriation	Obligations	Request	applicable, unit	cost of service.	
	Scotlandyard Security	16,969				Security Services		
	Class 250 Total	16,969						
251	Cellco Partnership	665				Public Saftety Mobil	e Svcs	
	Class 251 Total	665						

71-53N (Program Based Budgeting Version)

	CITY OF PHILA	Т	SUPPORTING DETAIL: CLASSES OTHER THAN 250s AND 290, BY PROGRAM				
Departi		No.	Program			No.	
	/ENUE	36				16	
Fund	VENGE		No.	WATER ASSISTANCE PROGRAMS			10
WATER			02				
Minor	Name of Contractor	Fiscal 2019	Fiscal 2020	Fiscal 2020	Fiscal 2021	Describe pur	oose or scope of
Object	or Provider	Actual	Original	Estimated	Department	service prov	ided. Include, if
Code		Obligations	Appropriation	Obligations	Request	applicable, un	it cost of service.
210	Postage		67,000	67,000		Postage (Tap Mai	ling)
	Class 210 Total		67,000	67,000			
430	Transamerican	88,063				Office Furniture	
		00,003	050.000	050.000			la ina an
	TBD		250,000	250,000		Furniture & Furnis	ining
	Class 430 Total	88,063	250,000	250,000			
						1	
						1	

71-53O (Program Based Budgeting Version)