

COUNCIL OF THE CITY OF PHILADELPHIA
COMMITTEE OF THE WHOLE

Room 400, City Hall
Philadelphia, Pennsylvania
Thursday, May 21, 2015
1:30 a.m.

PRESENT:

COUNCIL PRESIDENT DARRELL L. CLARKE
COUNCILWOMAN CINDY BASS
COUNCILWOMAN JANNIE BLACKWELL
COUNCILMAN W. WILSON GOODE, JR.
COUNCILMAN WILLIAM K. GREENLEE
COUNCILMAN BOBBY HENON
COUNCILMAN CURTIS JONES, JR.
COUNCILMAN DAVID OH

BILLS 150162, 150163, 150164, 150165, 150166,
150167, and 150438
RESOLUTION 150179

- - -

1
2 COUNCIL PRESIDENT CLARKE: Good
3 afternoon. We're going to start now.

4 COUNCILMAN GREENLEE: Good
5 afternoon. This is the public hearing of
6 the Committee of the Whole regarding Bill
7 Nos. 150162, 150163, 150164, 150165,
8 150166, 150167, 150438, and Resolution
9 No. 150179.

10 Ms. Lewis, please read the
11 titles of the bills and the resolution.

12 MS. LEWIS: Bill No. 150162, an
13 ordinance to adopt a Capital Program for
14 the six Fiscal Years 2016 through 2021
15 inclusive.

16 Bill No. 150163, an ordinance
17 to adopt a Fiscal 2016 Capital Budget.

18 Bill No. 150164, an ordinance
19 adopting the Operating Budget for Fiscal
20 Year 2016.

21 Bill No. 150165, amending
22 Section 19-1801 of The Philadelphia Code,
23 entitled "Authorization of Tax," to
24 further authorize the Board of Education
25 of the School District of Philadelphia to

1 5/21/15 - WHOLE - BILL 150162, etc.
2 impose a tax on real estate within the
3 City of Philadelphia, to provide for an
4 increase in the tax, and making technical
5 changes, all under certain terms and
6 conditions.

7 Bill No. 150166, amending
8 Section 19-1806 of The Philadelphia Code,
9 entitled "Authorization of Realty Use and
10 Occupancy Tax," to further authorize the
11 Board of Education of the School District
12 of Philadelphia to impose a tax on the
13 use or occupancy of real estate within
14 the School District of Philadelphia,
15 under certain terms and conditions.

16 Bill No. 150167, amending
17 Chapter 19-1500 of The Philadelphia Code,
18 entitled "Wage and Net Profits Tax," by
19 revising certain tax rates, under certain
20 terms and conditions.

21 Bill No. 150438, amending
22 Section 19-1806 of The Philadelphia Code,
23 entitled "Authorization of Realty Use and
24 Occupancy Tax," to further authorize the
25 Board of Education of the School District

1 5/21/15 - WHOLE - BILL 150162, etc.
2 of Philadelphia to impose a tax on the
3 use or occupancy of real estate within
4 the School District of Philadelphia and
5 to set the rate for such tax, and making
6 technical changes; all under certain
7 terms and conditions.

8 Resolution 150179, providing
9 for the approval by the Council of the
10 City of Philadelphia of a Revised Five
11 Year Financial Plan for the City of
12 Philadelphia covering Fiscal Years 2016
13 through 2020, and incorporating proposed
14 changes with respect to Fiscal Year 2015,
15 which is to be submitted by the Mayor to
16 the Pennsylvania Intergovernmental
17 Cooperation Authority (the "Authority")
18 pursuant to the Intergovernmental
19 Cooperation Agreement, authorized by an
20 ordinance of this Council approved by the
21 Mayor on January 3rd, 1992 (Bill No.
22 1563-A), by and between the City and the
23 Authority.

24 COUNCILMAN GREENLEE: Thank
25 you, Ms. Lewis.

1 5/21/15 - WHOLE - BILL 150162, etc.

2 Today we continue the public
3 hearing of the Committee of the Whole to
4 consider various bills read by Ms. Lewis
5 that constitute proposed operating and
6 capital spending measures for Fiscal Year
7 2016, a Capital Program and a
8 forward-looking Capital Plan for Fiscal
9 Year 2016 through Fiscal Year 2021.

10 Today we will hear testimony
11 from these City departments: Revenue,
12 BRT, and also hear on the revenue tax
13 bills. And then there will be a break.
14 There will be public testimony later this
15 evening.

16 So the first department is the
17 Revenue Department. Commissioner.

18 (Witnesses approached witness
19 table.)

20 COUNCILMAN GREENLEE: Good
21 afternoon. Please identify yourself and
22 proceed.

23 COMMISSIONER TOLSON: Good
24 afternoon. My name is Clarena Tolson.
25 I'm the Commissioner for the Department

1 5/21/15 - WHOLE - BILL 150162, etc.
2 of Revenue and the City's Chief
3 Collections Officer. With me is
4 Mr. Frank Breslin, who is the Deputy
5 Commissioner for our Tax Bureau.

6 If I could, Mr. Chair, I'd just
7 like to acknowledge Mr. Breslin. Today
8 is his last opportunity to sit with us.
9 He will be retiring next week after 31
10 years of service to the City of
11 Philadelphia.

12 COUNCILMAN GREENLEE:
13 Congratulations, sir.

14 DEPUTY COMMISSIONER BRESLIN:
15 Thank you.

16 COUNCILMAN GREENLEE: And thank
17 you for all your service.

18 (Applause.)

19 COUNCILMAN GREENLEE: I thought
20 Ms. Breslin was smiling a little bit more
21 than I usually see him.

22 COMMISSIONER TOLSON: He's the
23 happiest man in the room.

24 COUNCILMAN GREENLEE: I
25 understand.

1 5/21/15 - WHOLE - BILL 150162, etc.

2 Please proceed.

3 COMMISSIONER TOLSON: Good
4 afternoon, members of City Council and
5 Committee of the Whole. My name is
6 Clarena Tolson, Chief Collections Officer
7 and Revenue Commissioner.

8 The following testimony
9 provides an overview of the Department of
10 Revenue's FY16 Operating Budget and our
11 strategies and goals.

12 Last year I spoke to you about
13 the exciting progress we were making in
14 the collection of delinquent taxes with
15 improvements in collections for school
16 income tax, liquor by the drink, and real
17 estate. I'm glad to share the pending
18 appeals for AVI have impacted real
19 estate-based taxes. We expect to exceed
20 \$100 million in prior year real estate
21 collections for the second year in a row.
22 In addition, we expect to meet target
23 projections in other prior year
24 collections, with an anticipated increase
25 of close to 25 percent for SIT, the

1 5/21/15 - WHOLE - BILL 150162, etc.
2 school income tax.

3 We continue to experience
4 success with our newest collection
5 initiatives, Commercial Activity License
6 Revocation and Sequestration, with both
7 programs combined bringing in over \$50
8 million since their inception. In
9 addition, we continue to expand the use
10 of more traditional tools such as Sheriff
11 Sales, with filings increasing over 17
12 percent since 2014 and 900 percent since
13 2009. Our newest tool should come online
14 in June, with an online sale of tax
15 liens. This pilot program will help us
16 identify how to best approach the sale of
17 real estate tax liens in the future.

18 In addition to the lien sale,
19 the Department is also excited about the
20 following initiatives:

21 Our Cashiering and Remittance
22 program, the new state-of-the-art
23 Cashiering and Remittance system, that
24 will be fully implemented by June;

25 Our Earned Income Tax Credit

1 5/21/15 - WHOLE - BILL 150162, etc.
2 program that assisted over 5,000
3 individuals in receiving \$9 million in
4 total refunds and \$2.4 million in EITC
5 funding and also saved them \$500,000 in
6 tax preparation fees;

7 Our modernized electronic
8 filing that was installed in April of
9 this year, which enabled taxpayers to
10 file and pay their business income and
11 receipts tax and net profits tax
12 electronically and also allowed us to
13 partner with tax software providers who
14 modified their products to further expand
15 electronic tax filings. Through this,
16 over 17,000 taxpayers filed
17 electronically;

18 Implementation of our data
19 warehouse. We are moving aggressively
20 with that program and expect to see some
21 increases in delinquent collections to be
22 realized from this project early in
23 Fiscal '16;

24 There have been significant
25 customer service improvements where we

1 5/21/15 - WHOLE - BILL 150162, etc.
2 have improved the customer experience
3 through improvements with our taxpayer
4 services phone system, our cashiering
5 system, and we're going to be expanding
6 our payment options and the like later
7 this year. We also worked with the
8 University of Pennsylvania with an
9 experiment with regard to messaging, that
10 we had the opportunity to generate
11 approximately \$250,000 worth of revenue
12 for the City, as well we've worked with
13 grants that we have received through the
14 City accelerated program, and through
15 this, we're innovating to increase
16 enrollment in our assistance programs,
17 have people better understand how they
18 may access and be involved in assistance
19 programs.

20 The Department continues to
21 meet our organizational goals such as
22 MBEC participation and promoting
23 diversity in the workplace, with an
24 executive staff of over 50 percent
25 minority and close to the same for women.

1 5/21/15 - WHOLE - BILL 150162, etc.

2 We are proud of our work inclusion. Our
3 WBE/MBE/DBE participation is also
4 expected to approach 50 percent this
5 year.

6 The budget proposed here allows
7 the Department to meet its mission of
8 revenues for schools and services.
9 Therefore, we request your favorable
10 consideration of this budget.

11 Thank you so much.

12 COUNCILMAN GREENLEE: Thank
13 you, Commissioner. Just a couple
14 questions and then I'll go to other
15 members.

16 The Earned Income Tax Credit
17 program, can you talk a little bit about
18 that. How many, if you have any
19 statistics or if you can get us, how many
20 Philadelphians are benefiting and is
21 there other strategy to kind of reach
22 other eligible Philadelphians for that
23 program?

24 COMMISSIONER TOLSON: Yes. We
25 were just able to start our involvement

1 5/21/15 - WHOLE - BILL 150162, etc.
2 with that program this year. We were in
3 collaboration with the Campaign for
4 Working Families and was quite a
5 successful initial effort. Through that
6 program, we were able to have 5,000
7 people participate at the sites that the
8 City Department of Revenue sponsored.
9 Those individuals received \$9 million
10 worth of refunds. Of that \$9 million,
11 \$2.4 million was in EITC tax refunds. So
12 it's federal dollars, not City dollars.
13 Additionally, they were able to save
14 approximately \$500,000 in tax filing
15 costs, because through our sites, we
16 offered free tax filings.

17 COUNCILMAN GREENLEE: Now, I
18 know you were working with the Campaign
19 for Working Families, and I think that
20 was certainly beneficial. Is there any
21 other strategy that's thought about to
22 try to get as many Philadelphians that
23 are eligible to apply?

24 COMMISSIONER TOLSON:
25 Certainly. We will have an aggressive

1 5/21/15 - WHOLE - BILL 150162, etc.
2 outreach campaign, whether it be through
3 our block captains, door to door, other
4 marketing through mailings,
5 electronically, telephonically. As a
6 department, we're using more e-mail as a
7 way to contact and reach our taxpayers.

8 So we'll be making an
9 aggressive effort to get assistance for
10 people. Certainly to the extent that we
11 get other folks money to help support
12 them, that's a very good thing for us.

13 COUNCILMAN GREENLEE: Okay.
14 Great. Thank you.

15 Obviously there's going to be a
16 request for a tax increase for the
17 property owners of Philadelphia. There's
18 a number of taxes that are self-reporting
19 taxes?

20 COMMISSIONER TOLSON: Yes.

21 COUNCILMAN GREENLEE: Can you
22 talk about how successful that has been
23 in getting the folks who have to
24 self-report to do it and are there any
25 other measures? Because I think we're

1 5/21/15 - WHOLE - BILL 150162, etc.
2 going to hear from one of the criticisms
3 of the property tax increases often, that
4 there's other taxes out there that you're
5 not collecting. Not you; the City of
6 Philadelphia.

7 COMMISSIONER TOLSON: Surely.

8 COUNCILMAN GREENLEE: So could
9 you talk about that a little bit, about
10 the self-reporting taxes and --

11 COMMISSIONER TOLSON: Sure.
12 I'll start in and then I'll let Mr.
13 Breslin add some information to that.

14 So self-reported taxes
15 certainly can appear to be a challenge,
16 and historically they may have been one
17 that pose a greater challenge to us than
18 they will in the future. Our future and
19 actually now our present is one where we
20 share data with both the state and the
21 federal government, and we're getting
22 more and more information about our
23 taxpayers to assist us with the
24 underreporting or complete lack of
25 reporting, people who don't file

1 5/21/15 - WHOLE - BILL 150162, etc.
2 properly, as well we are increasing our
3 compliance efforts and audit efforts to
4 try to gain more information in pursuit
5 of people to help them properly pay the
6 appropriate tax levels.

7 I'll let Mr. Breslin add to
8 that if there's anything that I may have
9 missed there.

10 DEPUTY COMMISSIONER BRESLIN:
11 I'll just add that we talk about -- with
12 these self-assessed taxes, we're dealing
13 with voluntary compliance, and voluntary
14 compliance is the most efficient way to
15 collect taxes. So the first step is
16 really for us to make the taxes easy to
17 file, educate taxpayers, educate the
18 professionals. So that's really the
19 first level that we start with in the
20 Department. We do a lot of outreach. We
21 constantly review our forms, take
22 suggestions, and try to make the taxes as
23 easy to follow and as easy to file. And
24 then when we get past that, the voluntary
25 compliance piece, we have to get into the

1 5/21/15 - WHOLE - BILL 150162, etc.
2 involuntary compliance is where we really
3 go out and try to identify taxpayers, and
4 I'll break that down into two areas. One
5 is tax discovery, where we look for
6 taxpayers who are really flying under the
7 radar. They're just not registered.
8 They're not filing. We don't really know
9 who they are until we can go out and find
10 them, and we use kind of boots on the
11 street. We have investigators that go
12 out. We have a tax fraud hotline where
13 we solicit information from taxpayers out
14 there, from citizens, and we use a lot of
15 third party -- a lot of it is now driven
16 by technology. We use a lot of
17 third-party information. We receive
18 information from the IRS. We receive
19 information from the State of
20 Pennsylvania, other third-party
21 information, and we try to identify those
22 taxpayers. And that's been very
23 successful, and we think it's going to be
24 even greater success once we bring this
25 data warehouse on board.

1 5/21/15 - WHOLE - BILL 150162, etc.

2 The other piece that's really
3 important to us is the audit piece, and
4 especially with the business income and
5 receipts tax where we have taxpayers who
6 may be filing erroneously, not filing
7 correctly, not reporting all of their
8 income, and there's all categories of
9 non-compliance, and we use -- we have
10 screening techniques where we try to
11 identify tax returns that are filed
12 incorrectly or improperly and we bring
13 those into our audit process. We will
14 also be using the data warehouse to help
15 us better identify cases to audit.

16 COUNCILMAN GREENLEE: Is there
17 a target amount of money that you think
18 you can raise? You talk about some of
19 the measures you're taking. Is there
20 like an estimate of how much more you
21 could bring in or will be able to bring
22 in with those kind of activities?

23 DEPUTY COMMISSIONER BRESLIN: I
24 don't have a hard number. I mean, we've
25 talked to a lot of other jurisdictions

1 5/21/15 - WHOLE - BILL 150162, etc.
2 who have brought on data warehouses, and
3 they really talk about their lift in
4 collections and it's not uncommon to see
5 15, 20 percent increases in collections.
6 But we're -- so that's kind of the
7 impetus. We talked to a lot of other
8 jurisdictions and saw great success
9 there.

10 COUNCILMAN GREENLEE: Okay.
11 All right. Thank you. Thank you both
12 very much.

13 Councilman Jones, are you
14 ready?

15 COUNCILMAN JONES: I'm sorry.

16 COUNCILMAN GREENLEE: That's
17 okay.

18 COUNCILMAN JONES:

19 Mr. Chairman.

20 Real quick, and you probably
21 answered this question and I was not
22 paying attention, but I will be brief in
23 repeating.

24 The liens outside of
25 Philadelphia County, the process by which

1 5/21/15 - WHOLE - BILL 150162, etc.
2 we have owners of Philadelphia
3 properties -- so you didn't answer? Oh,
4 good. You have Philadelphia properties
5 that have outside of Philadelphia
6 ownership and putting liens on those
7 properties outside of Philadelphia's
8 jurisdiction. How are we doing in
9 establishing those reciprocities with
10 other counties?

11 (Witness approached witness
12 table.)

13 COMMISSIONER TOLSON: I'm going
14 to ask our chief legal expert in the
15 Department of Revenue who heads up our
16 Law Bureau, Mr. Frank Paiva, to address
17 that, sir.

18 MR. PAIVA: Council, my name is
19 Frank Paiva. I'm Chief Revenue Counsel
20 for the City of Philadelphia.

21 Yes. Back in November of 2013,
22 the General Assembly gave municipalities
23 throughout the Commonwealth the authority
24 to take our liens and transfer them to
25 other jurisdictions where the owner of

1 5/21/15 - WHOLE - BILL 150162, etc.
2 the lien has other property and to treat
3 that lien as a judgment against that
4 property. We were excited to start to
5 use this. In order to do that, we had to
6 work with the First Judicial District to
7 implement rules to that end.

8 We met with them last August,
9 and after some negotiations, it was made
10 clear to us that there were some IT
11 issues that had to be corrected. And so
12 we've worked with the First Judicial
13 District. As of last Saturday, that fix
14 has been put through and now we have the
15 green light to actually find the
16 properties and to start to do the
17 transfers.

18 It's hard to believe how long
19 some of these IT things --

20 COUNCILMAN JONES: Oh, no, it
21 isn't.

22 MR. PAIVA: -- take to happen.

23 COUNCILMAN JONES: No, it's
24 not. We believe you. We believe you
25 about IT.

1 5/21/15 - WHOLE - BILL 150162, etc.

2 COMMISSIONER TOLSON: I should
3 say it's not all an IT issue. There
4 certainly have been some administrative
5 issues that had to be addressed as well.

6 COUNCILMAN JONES: So the
7 universe of property owners that are
8 Philly delinquent, what is that value of
9 that property amount?

10 MR. PAIVA: I do not have that
11 number.

12 COUNCILMAN JONES: There was an
13 article that was done a couple of years
14 back, I believe it was, Mr. Chairman, and
15 it chronicled how much that was, and if I
16 recall -- and please don't hold me to
17 it -- it was in the neighborhood of \$300
18 million, where people actually own
19 delinquent properties here but in their
20 respective municipalities were paying
21 their local taxes.

22 So if we can start to stir up
23 the pot, if you would, by putting liens
24 on those Main Line homes so that the
25 North Philly homes actually get the

1 5/21/15 - WHOLE - BILL 150162, etc.
2 proper tax payments that we need, we
3 could start to do it. So do we have a
4 sense of what that universe is?

5 COMMISSIONER TOLSON: One
6 second, sir. We're looking for the
7 number. We do have that.

8 Councilman, 7 percent of our
9 delinquency, our delinquent accounts, 7
10 percent of our delinquent accounts are in
11 Pennsylvania but not in Philadelphia.

12 COUNCILMAN JONES: So what does
13 that represent by real dollars?

14 COMMISSIONER TOLSON: In terms
15 of dollars, I don't have the number, but
16 we can get it for you.

17 COUNCILMAN JONES: We got some
18 public school grads here. Can we get
19 somebody to work on that.

20 COMMISSIONER TOLSON: That's on
21 the number of accounts. I would have to
22 figure it out for the dollar value.

23 COUNCILMAN JONES: So that will
24 be interesting as we start to contemplate
25 how we get the \$105 million ask. There's

1 5/21/15 - WHOLE - BILL 150162, etc.
2 a lot of money still sitting on the
3 shelf. And you've done a wonderful job
4 to improve that, but I think the whale
5 that we want to get and for a matter of
6 respect, that if you live in Montgomery
7 or Potter County, for all I care, and you
8 own properties here but you're willing to
9 pay your home county tax but not willing
10 to pay us, we need to really address
11 that.

12 That's all I have,
13 Mr. Chairman.

14 COUNCILMAN GREENLEE: Thank
15 you, Councilman.

16 Councilwoman Blackwell.

17 COUNCILWOMAN BLACKWELL: Thank
18 you.

19 Good afternoon, Commissioner.

20 COMMISSIONER TOLSON: Good
21 afternoon.

22 COUNCILWOMAN BLACKWELL: I know
23 this was before you started, but the City
24 offered that tax amnesty program in 2010.
25 Do you know how many people enrolled in

1 5/21/15 - WHOLE - BILL 150162, etc.
2 it and how much was collected in real
3 estate taxes from that program?

4 COMMISSIONER TOLSON: We do
5 know that, Councilwoman. Excuse me one
6 second.

7 Councilwoman, if I can get you
8 that number shortly versus holding you
9 up, unless it's critical that you have
10 the answer right now.

11 COUNCILWOMAN BLACKWELL: Okay.
12 And we ask that to question the viability
13 of offering another amnesty program so
14 that people may -- especially in the
15 areas where people are calling and crying
16 about gentrification.

17 COMMISSIONER TOLSON: Yes. I
18 think I can answer your question if I
19 don't have that number with me, if you
20 don't mind.

21 We've analyzed the performance
22 during the amnesty period and compared
23 that to our collection performance since
24 then, and certainly in the last two years
25 under Mr. Breslin's leadership with

1 5/21/15 - WHOLE - BILL 150162, etc.
2 regard to Commercial Activity License
3 Revocation or with Mr. Paiva also with
4 Sequestration, we have far outstripped
5 the performance of collections for
6 delinquent property taxes without
7 amnesty, and we also found that a number
8 of amnesty accounts, a significant
9 number, took advantage of amnesty at the
10 time, but then did not subsequently stay
11 compliant. So there was a one-time
12 infusion as opposed to it being ongoing.
13 It was not.

14 What we're doing now with
15 regard to our compliance efforts and
16 collecting on delinquent taxes will be
17 reoccurring and will not be a one-time
18 bump in our activity. And we actually
19 have some graphs that can show that, and
20 I can send those to your office and share
21 those with Councilmembers.

22 COUNCILWOMAN BLACKWELL: Okay.
23 Thank you.

24 Thank you.

25 COUNCILMAN GREENLEE: Thank

1 5/21/15 - WHOLE - BILL 150162, etc.

2 you.

3 Seeing no further questions,
4 thank you, Commissioner. Thank you very
5 much.

6 COMMISSIONER TOLSON: Thank
7 you. And if I'm not too much of a piglet
8 here, I'd like to just say again thank
9 you to Mr. Breslin for all that he has
10 done. He has been a wonderful
11 participant and leader in the process of
12 tax management for the City.

13 COUNCILMAN GREENLEE: Thank
14 you.

15 Thank you, Mr. Breslin. Enjoy
16 your retirement, sir.

17 DEPUTY COMMISSIONER BRESLIN:
18 Thank you.

19 COUNCILMAN GREENLEE: Thank
20 you, all.

21 Our next department is the
22 Board of Revision of Taxes.

23 (Witness approached witness
24 table.)

25 COUNCILMAN GREENLEE: Good

1 5/21/15 - WHOLE - BILL 150162, etc.
2 afternoon.

3 MS. PAGAN: Good afternoon.

4 COUNCILMAN GREENLEE: How are
5 you? Please identify yourself and
6 proceed.

7 MS. PAGAN: Good afternoon,
8 Chairman and members of Council. I'm
9 Carla Pagan, Executive Director of the
10 Board of Revision of Taxes, before you
11 today to testify on the Fiscal Year 2016
12 Operating Budget. And I'd ask before we
13 take the floor to questions if I can just
14 share with you the biggest accomplishment
15 our department has had over this past
16 fiscal year.

17 After receiving over 23,214
18 appeals from AVI, the Board has exhausted
19 or scheduled or rendered decisions on 97
20 percent of those. So we're so pleased to
21 share that with Council. And we're also
22 well underway in starting to hear 2015
23 residential appeals. So that's good news
24 we wanted to share first.

25 COUNCILMAN GREENLEE: Okay.

1 5/21/15 - WHOLE - BILL 150162, etc.

2 That's it?

3 MS. PAGAN: Yeah.

4 COUNCILMAN GREENLEE: Oh, okay.

5 You just wanted to brag about the good
6 stuff first.

7 MS. PAGAN: Sweet and simple,
8 yes.

9 COUNCILMAN GREENLEE: Actually
10 I was going to ask about appeals. Just
11 so I'm clear, 97 percent of 2014, right?

12 MS. PAGAN: Yes.

13 COUNCILMAN GREENLEE: And do
14 you have in raw numbers how many appeals
15 there actually were?

16 MS. PAGAN: How many appeals
17 are actually what?

18 COUNCILMAN GREENLEE: Were
19 filed.

20 MS. PAGAN: So for 2014, 24,270
21 appeals were filed, yes. So as of July
22 14th of this year, we will have 839 left
23 open, unscheduled, and no decisions
24 rendered.

25 COUNCILMAN GREENLEE: And 2015,

1 5/21/15 - WHOLE - BILL 150162, etc.

2 how many?

3 MS. PAGAN: So for tax year
4 2015, we received 4,780 appeals. Right
5 now we have -- we've gone through 43
6 percent -- or 43 percent are still left
7 open. So we've started to actually hear
8 residential cases for tax year 2015.

9 COUNCILMAN GREENLEE: Okay.
10 Now, I don't know, maybe Mr. Dubow can
11 answer this better, but I know when we
12 talked about all the appeals that were
13 going to be filed for 2014, we knew there
14 was going to be a certain -- I think it
15 was allowed a certain amount of money was
16 estimated would be lost. Do you have
17 details on how that came out? Was there
18 more, less, somewhere around the same?

19 MS. PAGAN: I can tell you
20 approximately of the appeals that the
21 Board reduced, it comes to about 335
22 million. That's an approximate number.

23 COUNCILMAN GREENLEE: Three
24 hundred thirty-five million decrease?

25 MS. PAGAN: Decreases, yes.

1 5/21/15 - WHOLE - BILL 150162, etc.

2 COUNCILMAN GREENLEE: Okay.

3 Mr. Dubow --

4 MS. PAGAN: From Board of
5 Revision's. That does not include other
6 settlements and things like that.

7 COUNCILMAN GREENLEE: No. I
8 got you. I was just thinking about the
9 appeals.

10 (Witness approached witness
11 table.)

12 MR. DUBOW: Just to be clear,
13 that's in assessed value. So if the tax
14 value -- you have to apply the tax rate
15 to that to get the dollar value of the
16 tax reduction.

17 I think in general the
18 reductions have kind of been in line with
19 where we thought they were. I think one
20 of the complications has been, as you
21 know, that taxpayers can pay their old
22 amounts until the appeals are resolved,
23 and I think that's led to hopefully
24 temporarily our seeing lower property tax
25 collections than we anticipated because

1 5/21/15 - WHOLE - BILL 150162, etc.

2 people are paying the old amounts.

3 COUNCILMAN GREENLEE: While
4 you're here, maybe I should ask the
5 Commissioner this. I know there's still
6 this delay in getting the bills correct.
7 Do you know where that stands, Mr. Dubow?

8 MR. DUBOW: I am not sure.

9 About the certification issue
10 and how long and kind of getting the new
11 certs to you guys. I know you've been
12 meeting with OPA.

13 COMMISSIONER TOLSON: We've
14 been working with the Office of Property
15 Assessment and certainly the BRT. They
16 have taken a little bit of time over the
17 last month and a half to strategically
18 address what, for lack of a better word,
19 I'll call a backlog or some of the things
20 that had been in the pipeline for
21 certification, and they're getting to
22 them very quickly. By the end of June,
23 they believe that -- mid to late June,
24 they believe that they will only be about
25 three weeks behind the whole

1 5/21/15 - WHOLE - BILL 150162, etc.
2 certification process from the time they
3 have a hearing in BRT to the time that
4 they can process and then we get it and
5 can process it, about three weeks.

6 COUNCILMAN GREENLEE: So does
7 that mean --

8 COMMISSIONER TOLSON: So in
9 another three to four weeks, the process,
10 for all intent and purposes, will be very
11 good.

12 COUNCILMAN GREENLEE: And that
13 will mean basically people will have the
14 correct bills?

15 COMMISSIONER TOLSON: That's
16 correct.

17 MR. DUBOW: Correct.

18 COUNCILMAN GREENLEE: Short way
19 of saying it. Because that's what I
20 think we still here, that I won my
21 appeal, but they're sending me bills that
22 aren't consistent with that, that kind of
23 thing. So you're saying by the end of
24 June that should be resolved?

25 COMMISSIONER TOLSON: Yes.

1 5/21/15 - WHOLE - BILL 150162, etc.

2 Yes, it will.

3 COUNCILMAN GREENLEE: All
4 right. We're going to hold you to that.

5 COMMISSIONER TOLSON: Okay.

6 COUNCILMAN GREENLEE: I'm
7 sorry, ma'am. I got off on a couple
8 other things, but one other question for
9 you. The CAMA system, I think you say
10 that will dramatically reduce the amount
11 of processing and all that. Could you
12 just describe that a little bit, like why
13 that will make such a significant
14 difference, in your opinion.

15 MS. PAGAN: Yes. So even
16 though the CAMA system is mainly used for
17 mass appraisal, a piece of that does
18 include appeal filing for those that want
19 to appeal their market value. So right
20 now the system that we use to enter in
21 appeals, manage them, do all the data
22 entry, even send out hearing letters,
23 decision letters, it's antiquated. It's
24 similar to those systems just after the
25 typewriter, before Windows. So with

1 5/21/15 - WHOLE - BILL 150162, etc.
2 CAMA, it will streamline the process that
3 we bring in new appeals. A lot of
4 electronic filing can happen with that
5 and scanning and using bar codes, and
6 also automate a lot of decisions and
7 things that we do manually now, printing
8 letters and so forth.

9 COUNCILMAN GREENLEE: Okay.

10 Great. All right. Thank you.

11 Councilwoman Blackwell.

12 COUNCILWOMAN BLACKWELL: Thank
13 you.

14 In line with what you've been
15 asking and, Commissioner, what you've
16 been saying, our people are still saying
17 in my area that they're getting their
18 2016 assessments as recently as the 18th,
19 18th of May, the day before election, and
20 that the deadline for appealing is May
21 26th. So what can we do? Will an
22 extension time be given, and, if so,
23 when? We'd like to get information out
24 to our constituents regarding that if
25 you're willing to do that.

1 5/21/15 - WHOLE - BILL 150162, etc.

2 MS. PAGAN: So, yes. That's
3 actually an OPA concern. So the OPA sent
4 out those assessment notices. The appeal
5 that you're referring to that's in that
6 mailing is actually a first-level review
7 or an initial review or appeal with the
8 OPA. And I'm almost sure they are going
9 to follow and honor that deadline, but
10 the formal appeal with the Board of
11 Revision of Taxes, they have until the
12 first Monday in October to get in. So if
13 in fact they miss that first appeal
14 filing deadline, they still have a chance
15 to appeal at the BRT.

16 The only downside to a BRT
17 appeal versus the first-level review is
18 that if they file a first-level review
19 and the Assessment Office says the
20 account warrants a reduction, that
21 reduction is usually put in the system
22 before their tax bill goes out. So
23 that's one downside. But I think on the
24 bottom of their first-level review appeal
25 form it does say you might have 30 days

1 5/21/15 - WHOLE - BILL 150162, etc.
2 from the date the notice was received.
3 So I'd really encourage them to get those
4 first-level review forms in, even if they
5 feel like they're a week or two weeks
6 late.

7 COUNCILWOMAN BLACKWELL: Thank
8 you.

9 Thank you.

10 COUNCILMAN GREENLEE: Thank
11 you. Because eight days sounds awful
12 tight, and I know you say that's not
13 yours, but --

14 COUNCILWOMAN BLACKWELL: Right.

15 COUNCILMAN GREENLEE: -- that's
16 kind of tight.

17 Any other questions?

18 (No response.)

19 COUNCILMAN GREENLEE: Seeing
20 none, thank you very much. Thank you for
21 all you're doing there.

22 MS. PAGAN: Thank you,
23 Chairman. Thank you, Council.

24 COUNCILMAN GREENLEE:
25 Mr. Dubow, you're back, revenue bills. I

1 5/21/15 - WHOLE - BILL 150162, etc.
2 know you're looking forward to discussing
3 this.

4 (Witnesses approached witness
5 table.)

6 MR. DUBOW: I look forward to
7 every hearing.

8 COUNCILMAN GREENLEE: Come on,
9 you said that with a straight face too.
10 Come on.

11 You're both scaring us with
12 those big folders.

13 MR. DUBOW: Yeah.

14 MS. RHYNHART: I'm important.

15 MR. DUBOW: Should we start?

16 COUNCILMAN GREENLEE: Yes,
17 please. Please proceed.

18 MR. DUBOW: So good afternoon.
19 My name is Rob Dubow. I'm the Director
20 of Finance and I'm here to testify on
21 Bills 150165, 150166, and 150167. I am
22 joined at or close to the table by
23 Rebecca Rhynhart, Budget Director, and
24 Clarena Tolson, the Revenue Commissioner.

25 Bill 150165 would authorize an

1 5/21/15 - WHOLE - BILL 150162, etc.
2 increase in the real estate tax rate to
3 support enhanced educational investments
4 for Philadelphia's school children.
5 Under the bill, the public school portion
6 of the property tax rate, which supports
7 both District and charter-managed
8 schools, would increase from 0.7382
9 percent to 0.8633 percent in FY16. That
10 action would generate about \$105 million
11 in stable, recurring revenue to help fill
12 an existing approximately \$85 million
13 deficit and to fund investments that were
14 described in Dr. Hite's Action Plan 3.0.

15 Our schools and students have
16 gone through several painful years of
17 funding crises caused by a number of
18 factors, but primarily cuts in state
19 funding and the end of federal stimulus
20 funds. The District has struggled to
21 balance its budget and avoid running out
22 of cash. It's made unavoidable cuts that
23 have seen the services it provides
24 deteriorate to a level that no one thinks
25 is acceptable.

1 5/21/15 - WHOLE - BILL 150162, etc.

2 At the same time as the schools
3 were making painful and unavoidable cuts,
4 to ensure that those cuts weren't
5 substantially worse, the Mayor and City
6 Council were taking steps to add funding
7 to the District. Through a combination
8 of tax increases, parking fee increases,
9 improved property tax collections, and
10 increasing the City's grant to the
11 District, among other steps, the City's
12 elected officials increased funding to
13 our schools by more than it had been
14 increased at any point in at least 30
15 years. In total, \$360 million in
16 recurring revenues have been added since
17 FY09. While these increased dollars were
18 necessary, the funding alone has not been
19 sufficient to allow the schools to
20 provide for the safe school environments
21 and necessary curricular and
22 extracurricular activities for
23 Philadelphia youth.

24 We know that the only way that
25 schools will receive the funding that is

1 5/21/15 - WHOLE - BILL 150162, etc.
2 needed to give the City's children the
3 education they deserve is if the state
4 does its share. That means that the
5 state must increase funding and adopt a
6 full and fair funding formula. While
7 I'll discuss Governor Wolf's proposal in
8 more detail later in the testimony, even
9 with an increase to an appropriate level
10 of state funding, there is more that must
11 be done at the local level. That's why
12 Superintendent Hite has asked both the
13 City and state to make additional
14 investments for our school children next
15 year.

16 Recognizing that the state must
17 bear the larger portion of that
18 investment, Dr. Hite asked the
19 Commonwealth to provide substantially
20 more than he's asked the City to provide.
21 The requested City portion of the
22 investment is \$105 million.

23 Dr. Hite has laid out a clear
24 vision for how those investments would be
25 made in District-operated schools. If

1 5/21/15 - WHOLE - BILL 150162, etc.
2 both revenue increases, the state and
3 local increases are approved, the schools
4 would be able, for the first time in
5 years, to focus on making investments to
6 provide essential educational
7 opportunities for Philadelphia's school
8 children rather than considering
9 crippling cuts just to ensure that
10 schools can remain open. These
11 investments include providing social,
12 emotional, and behavioral health
13 interventions and support to many more
14 students who experienced adverse
15 childhood experiences; counseling,
16 health, and library services to students
17 who experienced declines in those
18 services; more students with
19 opportunities to participate in advanced
20 programming such as Advanced Placement,
21 International Baccalaureate, and dual
22 enrollment; and resources to support
23 District turnaround schools and expand or
24 replicate high-performing schools.

25 Without the additional funding,

1 5/21/15 - WHOLE - BILL 150162, etc.
2 our schools will have another bleak year.
3 Increasing costs for pensions,
4 healthcare, debt service, and charters,
5 all of which are beyond the District's
6 ability to control, combined with
7 stagnant revenue would once again force
8 the District into a position in which it
9 has to make cuts rather than investments.

10 Given those choices, the Mayor
11 believes it's essential for both the
12 Commonwealth and the City to provide
13 stable, recurring revenues to invest in
14 the education of the City's children.
15 Governor Wolf's proposed budget would
16 provide \$159 million in basic education
17 funding for the District. The District
18 would also receive an additional 25
19 million in cyber charter reimbursements.
20 This proposal would provide critical
21 investments to help address past years of
22 declining state funding. The Mayor has
23 proposed providing 105 million through a
24 property tax increase. While the Mayor
25 doesn't like the idea of raising taxes,

1 5/21/15 - WHOLE - BILL 150162, etc.
2 he believes it's a better option than
3 facing another year of cuts.

4 In considering how to generate
5 additional revenue, the Administration
6 looked for a local source that would
7 provide stable, recurring revenue
8 beginning in FY16 without needing any
9 state action so that the District could
10 plan for the future knowing that its
11 revenues were secure. We believe that
12 the best option is an increase in the
13 property tax.

14 While we understand increasing
15 the property tax will create an increased
16 burden for taxpayers, we'd like to
17 provide some context about the proposed
18 increase. The median residential
19 property in Philadelphia is valued at
20 \$113,100. Under this proposal, property
21 taxes increase on the median home value
22 would increase by about \$104 in FY16.
23 More than 42 percent of Philadelphia's
24 residential properties are valued at
25 below 100,000. Their additional tax

1 5/21/15 - WHOLE - BILL 150162, etc.
2 would be under \$88 a year, less than 7.50
3 a month.

4 Those proposed increases could
5 be offset by portions of the Governor's
6 proposal. In addition to proposing to
7 increase funding for our schools, the
8 Governor has proposed substantial tax
9 relief. That relief includes wage tax,
10 sales tax, cigarette tax, and the
11 property tax. Philadelphia would receive
12 about \$88 million in property tax relief
13 in FY17 to be used to increase the amount
14 of the homestead exemption to the maximum
15 amount allowed under state law.

16 Moreover, the proposal provides about 2
17 million to go towards reducing property
18 tax rates, which would decrease the rate
19 from 1.4651 if the Mayor's proposal were
20 enacted to 1.4633 in FY17. The resulting
21 changes of the property tax rate increase
22 for the School District combined with the
23 larger homestead exemption would mean
24 that a typical Philadelphia homeowner
25 would see a decrease in their current

1 5/21/15 - WHOLE - BILL 150162, etc.
2 property tax bill by \$287 from '15 to
3 '17, although the bills would increase
4 from '15 to '16 by \$104.

5 Combined, the Mayor's and the
6 Governor's proposals would provide our
7 schools with \$289 million in new
8 resources and investments to provide
9 essential educational opportunities for
10 Philadelphia's school children. Even if
11 both the Mayor's and the Governor's
12 proposals are enacted by FY17, City
13 residents would see a combination of
14 lower taxes and increased investments in
15 education.

16 The Administration believes
17 that it's critical to provide stable,
18 recurring funding to our schools in order
19 to invest in educating our children.
20 Bill 150165 provides such revenue without
21 having a negative impact on the City's
22 General Fund or requiring any further
23 action in Harrisburg.

24 To switch over to Bill 150166,
25 that authorizes the same tax rate for the

1 5/21/15 - WHOLE - BILL 150162, etc.
2 use and occupancy rate as it is currently
3 in place. Bill No. 150167 would
4 authorize a decrease in the wage earnings
5 and net profits tax rate for both
6 residents and non-residents. The rates
7 now, 3.92 percent for residents, 3.4915
8 percent for non-residents. The resident
9 rate includes the portion for PICA to pay
10 debt service on PICA bonds. The bill
11 would lower the rates to 3.9102 for
12 residents and 3.4828 for non-residents.

13 That concludes my testimony,
14 and we'd be happy to answer any questions
15 that you might have.

16 COUNCILMAN GREENLEE: Thank
17 you, Mr. Dubow. You say in your
18 testimony in considering how to generate
19 additional revenue, the Administration
20 looked for a local source to provide
21 stable revenue.

22 MR. DUBOW: Right.

23 COUNCILMAN GREENLEE: You
24 decided on the real estate tax increase.
25 Could you talk about other things you

1 5/21/15 - WHOLE - BILL 150162, etc.

2 looked at and why you didn't think they
3 were the right way to go.

4 MR. DUBOW: Sure. I mean, when
5 we talked about options, there wasn't
6 anything else that could provide that
7 level of revenue without really dramatic
8 increases, like the U&O, for example. To
9 get 105 million out of the U&O, you'd
10 need an 80 percent increase.

11 COUNCILMAN GREENLEE: How much?

12 MR. DUBOW: Eighty percent
13 increase.

14 COUNCILMAN GREENLEE: Eighty
15 percent?

16 MR. DUBOW: Yeah. So we didn't
17 think that was a reasonable option.

18 COUNCILMAN GREENLEE: Was there
19 any other place, maybe a combination of
20 things that was possibly looked at?

21 MR. DUBOW: In terms of
22 revenues that go to the District,
23 property tax is the only one that's large
24 enough not to require an enormous
25 increase to generate that kind of

1 5/21/15 - WHOLE - BILL 150162, etc.
2 revenue.

3 COUNCILMAN GREENLEE: How many
4 real estate tax increases have there been
5 over the last -- well, say through this
6 Administration?

7 MR. DUBOW: There was one for
8 the City, one straight for the School
9 District, and I think one that was a City
10 side but went to the District. So two
11 years, three different increases.

12 COUNCILMAN GREENLEE: Two
13 years, three different increases. Okay.

14 Now, you talk about the
15 Governor's plan, which I personally think
16 is a good one, but obviously --

17 MR. DUBOW: Me too.

18 COUNCILMAN GREENLEE: -- very
19 ambitious up there. And obviously
20 that's, I guess you would say, the best
21 argument for a property tax increase if
22 the Governor's plan passes. But
23 realistically, any idea -- and I know the
24 problem we have is we got to do what we
25 have to do before Harrisburg does what it

1 5/21/15 - WHOLE - BILL 150162, etc.

2 has to do, whenever it does it. So what
3 conversations have there been up there?

4 MR. DUBOW: So we had a lot of
5 conversations. Last week, I think it was
6 last week, the House moved a bill from
7 Representative Saylor, republican, that
8 was also a tax relief bill, and while it
9 provides a lot less tax relief for
10 Philadelphia, I think about 200 rather
11 than the over 400 from the Governor's
12 bill, it was focused only on property tax
13 and actually provided more property tax
14 relief for the City than the Governor's
15 proposal. And I think the conversation
16 up there has been that there will be some
17 type of compromise on relief, and it
18 looks like the two proposals, one from
19 the Governor and one from the
20 republicans, vary on property tax relief,
21 but the republican one is actually more
22 relief than what we're talking about in
23 this testimony.

24 COUNCILMAN GREENLEE: More?

25 MR. DUBOW: More for the

1 5/21/15 - WHOLE - BILL 150162, etc.

2 property tax. Nothing for anything else,
3 but more for property tax.

4 COUNCILMAN GREENLEE: So right
5 now the republican plan focuses solely on
6 property tax relief?

7 MR. DUBOW: Correct. It's a
8 combination of -- I think it's about \$120
9 million for a rate decrease and about 75
10 million for homestead relief, whereas the
11 Governor's proposal has about 88 million
12 for property tax relief and with money
13 for wage tax relief, sales tax relief,
14 cigarette tax relief.

15 COUNCILMAN GREENLEE: So when
16 you put that all together, when you look
17 at the total budget, so we lose out. Is
18 that what you're saying?

19 MR. DUBOW: Yeah. Under the
20 Governor's proposal, we get, I think
21 it's, \$458 million in tax relief, and
22 under the Saylor proposal, it's 200
23 million.

24 COUNCILMAN GREENLEE: Okay.
25 But I'm sure there's still a lot of

1 5/21/15 - WHOLE - BILL 150162, etc.

2 negotiating going on.

3 MR. DUBOW: Yes.

4 COUNCILMAN GREENLEE: We'll be
5 going up there.

6 MR. DUBOW: Right.

7 COUNCILMAN GREENLEE: If I can
8 just have one other question -- I see
9 Councilman Oh wants to ask too -- on
10 another area, the commercial tax liens.
11 How much revenue is expected to be
12 realized from that? Do you have that?

13 MR. DUBOW: So we're doing a
14 pilot this year to look at kind of the
15 best way to do that. I think we think
16 that kind of the upper limit on the
17 commercial real estate liens would be
18 somewhere in the \$60 million range
19 combined, City and School District. So
20 the School District portion may be like
21 in the 35 range and the City portion, the
22 25. I think those are the numbers.

23 COUNCILMAN GREENLEE: Okay.

24 Thank you.

25 Councilman Oh.

1 5/21/15 - WHOLE - BILL 150162, etc.

2 COUNCILMAN OH: Thank you very
3 much, Mr. Chairman.

4 MR. DUBOW: Sorry. It's about
5 55 million. So it's 30 on the School
6 District side, 25 on the City side.

7 COUNCILMAN GREENLEE: Okay.
8 Thank you.

9 COUNCILMAN OH: So in the wage
10 reduction, why are you reducing the rate
11 for non-residents? Why is that being
12 reduced?

13 MR. DUBOW: So when we look at
14 the wage tax reduction, it's really
15 intended -- it's kind of to help
16 stimulate the economy and to help
17 employers choose to employ people in
18 Philadelphia.

19 COUNCILMAN OH: I'll get right
20 to the point.

21 MR. DUBOW: Can I -- just let
22 me answer and then --

23 COUNCILMAN OH: Sure.

24 MR. DUBOW: One of the things
25 that we look at to say, okay, this works

1 5/21/15 - WHOLE - BILL 150162, etc.
2 is analysis done by Bob Inman up at Penn,
3 and he actually finds that the
4 non-resident wage tax is more effective
5 in terms of creating jobs than the
6 resident side. So in terms of job
7 creation, based on his analysis, it's
8 actually more effective. So for us, it's
9 important to reduce both sides.

10 COUNCILMAN OH: Okay. I have
11 great respect for him. All I'm saying is
12 that if you focused -- just for
13 argument's sake, if you focused on
14 residential workers and decrease more
15 significantly the wage tax cut for them,
16 it is more likely, in my opinion, that
17 jobs would be focused on people who live
18 in Philadelphia and pay additional taxes
19 in the City as opposed to people who come
20 from the suburban areas and come to work
21 in the City. So we would get more tax
22 revenues rather than providing a slighter
23 decrease in wage tax and not capitalizing
24 on the real estate and other taxes that
25 we would collect, including sales tax,

1 5/21/15 - WHOLE - BILL 150162, etc.
2 inside the City. And I'm just bringing
3 that up because I don't really completely
4 agree with this idea about the wage tax
5 proposed by Governor Wolf, because I did
6 propose a wage tax which is particular to
7 Philadelphia. So I'm biased. But the
8 other point of it is that I'm really not
9 in favor of increasing the property tax
10 and I would like to see what were the
11 other alternatives. What happened to the
12 advertising, the commercial buildings and
13 all that? I know we've been talking
14 about that. What happened to alternative
15 sources of revenues?

16 MR. DUBOW: So as to Councilman
17 Greenlee, there's no other real source
18 that would generate this much. I mean,
19 in terms of kind of the advertising, we
20 put out a bid. That doesn't generate a
21 lot of money. This is \$105 million. You
22 need to do something significant to get
23 there.

24 COUNCILMAN OH: So could I
25 propose at least that if we did the taxi

1 5/21/15 - WHOLE - BILL 150162, etc.
2 medallions, that's \$150 million, and at
3 least you would have three years of \$50
4 million. The delinquent tax collection
5 improvement would be approximately 26
6 million a year on a decreasing basis. I
7 mean, it's the end of the Administration
8 to be putting in like a whole
9 stabilization of the School District.
10 How about the new Mayor come in and do
11 that, because you're at the end of eight
12 years now.

13 MR. DUBOW: Well, a couple of
14 things. The school children of
15 Philadelphia actually need the money in
16 the year coming up. They can't keep
17 having to wait. So we don't think
18 waiting makes sense.

19 Medallion sales -- they haven't
20 been successful in their last couple of
21 medallion sales.

22 COUNCILMAN OH: Say that again.

23 MR. DUBOW: They haven't even
24 been successful in the last couple taxi
25 medallion sales. So I don't know why you

1 5/21/15 - WHOLE - BILL 150162, etc.
2 think it would generate that much
3 revenue.

4 COUNCILMAN OH: Because the
5 problem with the taxi medallion sales is
6 that when you only offer like 30 or 40
7 medallions, a bank is not going to
8 finance it. Therefore, nobody is
9 interested in purchasing it. But when
10 you sell 300 medallions, a bank will
11 finance that and people will purchase it,
12 roughly. But, in other words, it's in
13 the quantity of the sale, not in the per
14 medallion sale. You're not going to
15 generate any sales that way.

16 MR. DUBOW: Well, also a
17 medallion sale is not recurring revenue.
18 We need recurring revenue too.

19 COUNCILMAN OH: I understand,
20 but at \$150 million, that's at least
21 something you could do over three years,
22 to get 50 million for three years.

23 MR. DUBOW: And I would really
24 like to see that analysis, how you get to
25 that 150 million.

1 5/21/15 - WHOLE - BILL 150162, etc.

2 COUNCILMAN OH: Okay. I'll be
3 happy to share it with you, because that
4 may be an alternative in the immediate
5 future against a 9.32 percent tax
6 increase on real estate.

7 MR. DUBOW: Well, again, that
8 increase is a recurring, stable source
9 that the District can count on for years
10 and years going forward.

11 COUNCILMAN OH: I think --

12 MR. DUBOW: And that's what
13 they need.

14 COUNCILMAN OH: I think it
15 hurts a lot of people. I think it hurts
16 a lot of people. So I understand the
17 desire to help and I want to help the
18 schools, but not at the price of hurting
19 people in the neighborhoods and
20 communities. I think the issue is that,
21 is that the best that you got after eight
22 years?

23 MR. DUBOW: It is. It is the
24 only proposal that has been put up in the
25 last several months that gets recurring,

1 5/21/15 - WHOLE - BILL 150162, etc.

2 stable revenue at that level to the
3 School District that doesn't require
4 state action and that will be in place
5 for FY16.

6 COUNCILMAN OH: Thank you very
7 much.

8 COUNCILMAN GREENLEE: Thank
9 you, Councilman.

10 Councilwoman Bass.

11 COUNCILWOMAN BASS: Thank you,
12 Mr. Chairman.

13 Question, can you just review
14 your explanation that you just gave to
15 Councilman Oh in terms of the decrease in
16 wage tax to non-City residents.

17 MR. DUBOW: Oh, the reductions
18 for non-residents?

19 COUNCILWOMAN BASS: Yes.

20 MR. DUBOW: Yeah. So the kind
21 of rationale for the cuts is to help
22 stimulate our economy. There's a
23 Professor up at Wharton named Bob Inman
24 who analyzes --

25 COUNCILWOMAN BASS: Say again.

1 5/21/15 - WHOLE - BILL 150162, etc.

2 MR. DUBOW: There's a Professor
3 up at Wharton named Bob Inman who kind of
4 analyzes the impact of tax changes, and
5 his analysis showed that in terms of
6 resident and non-resident wage tax, the
7 non-resident wage tax actually has a
8 bigger impact on jobs than the resident
9 impact.

10 COUNCILWOMAN BASS: Is he a
11 City resident? I'm just kidding.

12 MR. DUBOW: So that was just
13 the rationale.

14 COUNCILWOMAN BASS: Is that
15 analysis provided?

16 MR. DUBOW: We can get it for
17 you, yeah.

18 COUNCILWOMAN BASS: I'd like to
19 actually see what the analysis says.

20 MR. DUBOW: Sure.

21 COUNCILWOMAN BASS: Because
22 obviously City residents feel very
23 differently about it.

24 MR. DUBOW: Understood.

25 COUNCILWOMAN BASS: Thank you.

1 5/21/15 - WHOLE - BILL 150162, etc.

2 COUNCILMAN GREENLEE: Thank
3 you.

4 COUNCIL PRESIDENT CLARKE:
5 Thank you, Councilman.

6 Hi.

7 MR. DUBOW: Hi.

8 COUNCIL PRESIDENT CLARKE: I
9 heard you guys were almost done. I said
10 I got to get in there, string this out a
11 little longer.

12 No. Seriously, the
13 conversation that you were having with
14 Councilman Oh and you referenced that
15 there was only one proposal that created
16 annualized revenue of this level, is that
17 because you all did not propose, say, an
18 increase in U&O or an increase in parking
19 tax? Is it because you just put that on
20 the table as the sole source of
21 annualized revenue?

22 MR. DUBOW: What I was saying
23 is any -- we're not the only ones who
24 have made proposals, right. So none of
25 the proposals we've seen have met those

1 5/21/15 - WHOLE - BILL 150162, etc.
2 criteria.

3 COUNCIL PRESIDENT CLARKE:
4 Okay.

5 MR. DUBOW: That's what I was
6 saying.

7 COUNCIL PRESIDENT CLARKE:
8 Because there are other ways to create
9 annualized revenue. U&O.

10 MR. DUBOW: Right, and what we
11 talked about a little before is, for U&O
12 to get to 105 million a year, you would
13 need an 80 percent increase.

14 COUNCIL PRESIDENT CLARKE:
15 Okay. So you're suggesting that the 105
16 million is the only figure that can be
17 achieved in these budget hearings.

18 MR. DUBOW: We're saying that's
19 the amount that the Superintendent
20 requested. That's an amount that helps
21 solve the District's budget deficit and
22 provides additional funding for --

23 COUNCIL PRESIDENT CLARKE: The
24 budget deficit?

25 MR. DUBOW: Yeah. Let me just

1 5/21/15 - WHOLE - BILL 150162, etc.
2 finish. That solves their projected FY16
3 deficit, which is about \$85 million, and
4 then begins to provide money for the
5 investments that the Superintendent laid
6 out in his Action Plan.

7 COUNCIL PRESIDENT CLARKE: So
8 there's three things. The 105 from the
9 City you're talking about, right?

10 MR. DUBOW: Yes.

11 COUNCIL PRESIDENT CLARKE: And
12 it does more than just solve the deficit.

13 MR. DUBOW: That's correct.
14 And I think the Superintendent made a
15 conscious decision that he didn't want to
16 just ask for an amount that left the
17 District at the steady state, which is
18 really at an unacceptable level, and he
19 wanted to be able to make additional
20 investments, and the combination of the
21 request to the state and the City would
22 clearly allow for investments beyond just
23 solving the deficit.

24 COUNCIL PRESIDENT CLARKE: That
25 would be the 300.

1 5/21/15 - WHOLE - BILL 150162, etc.

2 MR. DUBOW: Roughly, yes. It's
3 264 plus \$25 million in cyber charter
4 relief. So it gets close to 300.

5 COUNCIL PRESIDENT CLARKE: But
6 that's from the state, right, the cyber
7 charter relief?

8 MR. DUBOW: The cyber charter
9 and -- it's a 159 million request from
10 the state, plus \$25 million in cyber
11 relief. So that combination is 184
12 million, plus 105 from the City. So you
13 get close to the 300 million.

14 COUNCIL PRESIDENT CLARKE: So
15 is it your belief that the state is going
16 to contribute the 184?

17 MR. DUBOW: So I believe that
18 they'll have a back and forth up there
19 and come up with a number. What that
20 number will be, I don't know, but hope
21 they get us close to that number as
22 possible.

23 COUNCIL PRESIDENT CLARKE: So
24 if the back and forth only generates 100
25 from the state, are we going to be asked

1 5/21/15 - WHOLE - BILL 150162, etc.

2 to backfill the additional 80 to get to
3 where Dr. Hite wants us to be?

4 MR. DUBOW: We've never heard
5 the School District say that. I've never
6 heard that request, so I don't think so.

7 COUNCIL PRESIDENT CLARKE: So
8 they won't come back next year and say,
9 We need an additional 80 because the
10 state only gave 100, the City gave 100,
11 we need 80 more?

12 MR. DUBOW: No. I mean, I
13 think what it would mean is that there
14 would be a lower level of investments in
15 the District.

16 COUNCIL PRESIDENT CLARKE:
17 Okay. So at what point -- and I know you
18 don't know the answer to this question,
19 but I have to ask it -- do you think we
20 will have some sense of what's likely to
21 happen on the state, particularly as it
22 relates to the homestead relief? Because
23 that's a significant issue with us,
24 because we're being asked to raise real
25 estate taxes again, with no guarantee

1 5/21/15 - WHOLE - BILL 150162, etc.
2 that we're going to get homestead relief
3 that would minimize significantly the
4 level of pain for our residents.

5 MR. DUBOW: Correct. I think
6 the thing that was encouraging in that
7 regard is the bill that moved through the
8 House last week that would give property
9 tax relief, and while it gives a lot less
10 total tax relief to Philadelphia, it's
11 focused exclusively on property tax
12 relief.

13 COUNCIL PRESIDENT CLARKE:
14 Right.

15 MR. DUBOW: So I think you're
16 now at a place where both republicans and
17 democrats in Harrisburg said you need to
18 do tax relief and that the negotiation
19 will be about what the level of that
20 relief is.

21 COUNCIL PRESIDENT CLARKE:
22 Right.

23 MR. DUBOW: So I think that's
24 encouraging. Obviously there are never
25 any guarantees with legislative bodies.

1 5/21/15 - WHOLE - BILL 150162, etc.

2 COUNCIL PRESIDENT CLARKE: So
3 the level generated as a result of the
4 republican version -- was that Saylor's
5 bill?

6 MR. DUBOW: Saylor's bill, yes.

7 COUNCIL PRESIDENT CLARKE: How
8 much would that be?

9 MR. DUBOW: For Philadelphia it
10 would be \$200 million, combination of 120
11 for rate relief and 75 million for
12 homestead relief.

13 COUNCIL PRESIDENT CLARKE: So
14 how much would the homestead relief allow
15 us to take the homestead up to?

16 MR. DUBOW: I think it's
17 probably from about -- we're at 30 now.
18 I think to about 50 probably, somewhere
19 in that range.

20 COUNCIL PRESIDENT CLARKE: All
21 right. So have you done an analysis --
22 it's probably too soon -- on what that --

23 MR. DUBOW: On what that bill
24 means? Yes.

25 COUNCIL PRESIDENT CLARKE:

1 5/21/15 - WHOLE - BILL 150162, etc.

2 Yeah. So if we were able to get the 50,
3 up to 50 -- is that what you're saying,
4 up to 50?

5 MR. DUBOW: Yeah.

6 COUNCIL PRESIDENT CLARKE:
7 Fifty thousand per household?

8 MR. DUBOW: What that would
9 mean for -- so the median tax bill now is
10 \$1,114. Under the Mayor's proposal, that
11 goes up by \$104. If the Saylor bill was
12 enacted, both the rate decrease and the
13 homestead that's in there, that would go
14 down to about \$764. So a \$350 decrease
15 from where it is now. The Governor's
16 proposal would get a \$280 increase --
17 decrease, sorry, median.

18 COUNCIL PRESIDENT CLARKE: Say
19 that again.

20 MR. DUBOW: The Governor's
21 proposal, it has less property tax
22 relief, but it has wage tax. That would
23 be about a \$280 decrease from '15 to '17.
24 The Saylor proposal would be about \$350
25 for the median home.

1 5/21/15 - WHOLE - BILL 150162, etc.

2 COUNCIL PRESIDENT CLARKE:

3 Increase?

4 MR. DUBOW: Decrease from '15
5 to '17. So it would go up in '16 and
6 then go down in '17, and the decrease in
7 '17 would be much larger than the
8 increase in '16.

9 COUNCIL PRESIDENT CLARKE:

10 Okay.

11 MR. DUBOW: Under either
12 proposal. But it's up there.

13 COUNCIL PRESIDENT CLARKE:

14 Okay. So give you a snapshot. So we've
15 done an analysis on incremental increases
16 and decreases based on revenue generated
17 from real estate taxes.

18 MR. DUBOW: Yes.

19 COUNCIL PRESIDENT CLARKE: So
20 various rates -- I know you know how we
21 do it, right?

22 MR. DUBOW: Right.

23 COUNCIL PRESIDENT CLARKE: So I
24 just want to make sure I understand. So
25 the Saylor proposal as is -- it may not

1 5/21/15 - WHOLE - BILL 150162, etc.

2 get any better than that -- would
3 generate how much exactly?

4 MR. DUBOW: Well, 195 million.

5 COUNCIL PRESIDENT CLARKE: Just
6 for homestead relief.

7 MR. DUBOW: Seventy-five for
8 homestead.

9 COUNCIL PRESIDENT CLARKE:
10 Okay. All right. I got to throw that in
11 the mix. Okay. And did you do an
12 analysis on U&O in incremental increases?

13 MR. DUBOW: We did a series
14 that we sent to staff, yes.

15 COUNCIL PRESIDENT CLARKE: I
16 just want to let people know that we are
17 cooperating.

18 MR. DUBOW: We are.

19 COUNCIL PRESIDENT CLARKE: All
20 right. And the lien sales -- I'm sorry
21 to ask questions if they were already
22 asked. Did you talk about the lien sales
23 today?

24 MR. DUBOW: I don't think that
25 we --

1 5/21/15 - WHOLE - BILL 150162, etc.

2 COUNCIL PRESIDENT CLARKE: Did
3 we not talk about that?

4 MR. DUBOW: Did we talk about
5 lien sales at all?

6 COUNCIL PRESIDENT CLARKE: All
7 right. We'll talk about it later.

8 MR. DUBOW: Okay.

9 COUNCIL PRESIDENT CLARKE: All
10 right. I'm good. I think Councilman Oh
11 had a question.

12 COUNCILMAN OH: Yes. Thank
13 you, Council President.

14 Could I ask you the PICA
15 portion of the wage tax right now, what
16 is -- 1.54 percent?

17 MR. DUBOW: 1.5, yes.

18 COUNCILMAN OH: How much money
19 is that, roughly?

20 MS. RHYNHART: About \$350-some
21 million.

22 COUNCILMAN OH: Per year?

23 MS. RHYNHART: Yes.

24 COUNCILMAN OH: So that expires
25 in 2023.

1 5/21/15 - WHOLE - BILL 150162, etc.

2 MR. DUBOW: Correct.

3 COUNCILMAN OH: Can we
4 negotiate the extension of that tax,
5 money today for money tomorrow?

6 MR. DUBOW: I'm not sure I
7 understand the question.

8 COUNCILMAN OH: In other words,
9 can we extend -- if we were able to
10 extend the PICA portion of the wage tax
11 for five years in exchange for dollars we
12 get today for the schools and pay it down
13 after the expiration of the PICA portion
14 of the wage tax.

15 MR. DUBOW: So I just want to
16 take a step back. So the PICA portion of
17 the wage tax --

18 COUNCILMAN OH: Expires in
19 2023.

20 MR. DUBOW: Yeah. That goes
21 back to '92 when PICA was created.

22 COUNCILMAN OH: Understood.

23 MR. DUBOW: That was a portion
24 of the wage tax that we were to receive.
25 We didn't get new tax to get the PICA

1 5/21/15 - WHOLE - BILL 150162, etc.
2 portion of the wage tax. So eliminating
3 the PICA portion of the wage tax would be
4 a \$350 million hit to our budget.

5 COUNCILMAN OH: Right. So it
6 expires. We don't get that anymore,
7 but --

8 MS. RHYNHART: But wait. Can I
9 just add a clarification?

10 COUNCILMAN OH: Yes.

11 MS. RHYNHART: It is set to
12 expire, but the reality of the situation
13 is, if we don't at some point re-up that,
14 that it would open up a big hole in our
15 budget. So I think your assumption is
16 that we don't need that money anymore
17 when it expires.

18 COUNCILMAN OH: My bill, which
19 I did on the wage tax, concludes that
20 tax. So when it expires in 2023, it's
21 gone, and I understand that both the
22 Administration and the Governor are not
23 committed to removing that tax per needs
24 of the City. I'm not proposing that we
25 extend the PICA portion. What I'm saying

1 5/21/15 - WHOLE - BILL 150162, etc.
2 is, I'd like to know that before we get
3 to a property tax increase, that every
4 other possible way of getting the money
5 for the schools that is out there has
6 been considered and explored so that we
7 don't end up adding a tax that's going to
8 hurt folks, because I don't believe the
9 numbers in terms of how many seniors,
10 people on a fixed income, people with
11 disabilities, declining conditions of
12 homes, lack of jobs and other things that
13 the 9.32 percent is reasonable. What I'm
14 saying is, have you explored alternative
15 methods if you are any way going to try
16 to extend that PICA, the wage tax, that
17 people may be comfortable paying for, to
18 get a loan or something or money up front
19 on the schools so we can get a continuing
20 way to pay for schools that the state is
21 comfortable with, that we are comfortable
22 with, that our population is comfortable
23 with because of the portion of salaries
24 as opposed to new money that folks got to
25 pull out for paying for their homes, many

1 5/21/15 - WHOLE - BILL 150162, etc.
2 of which are in disrepair.

3 MR. DUBOW: And I guess what
4 we're trying to say is, that's \$350
5 million that comes to the General Fund,
6 and if you take that away, you are
7 looking at making massive cuts in the
8 General Fund, and that's one of the
9 things that we're trying to avoid in this
10 process.

11 COUNCILMAN OH: It's due to
12 expire anyway.

13 MR. DUBOW: Right, and it's
14 essential that we get it extended. If
15 not, we will face a budget crisis on the
16 City side that is larger than anything
17 we've faced in decades, because we would
18 lose \$350 million in one year.

19 COUNCILMAN OH: Okay. So this
20 is a conversation for another day, but, I
21 mean, I really would like to -- okay.
22 Anyway, I have great problems with that
23 property tax increase.

24 Thank you.

25 COUNCIL PRESIDENT CLARKE:

1 5/21/15 - WHOLE - BILL 150162, etc.

2 Thank you, Councilman.

3 It looks like we're done.

4 MR. DUBOW: Okay. Thank you.

5 COUNCIL PRESIDENT CLARKE: For
6 today. Thank you.

7 MR. DUBOW: Thank you.

8 COUNCIL PRESIDENT CLARKE: The
9 Committee will stand in recess until 6:30
10 p.m., at which time we will have public
11 testimony here in Room 400, City Hall.

12 Thank you.

13 (Recess.)

14 COUNCIL PRESIDENT CLARKE: Good
15 evening, everyone. We're going to start
16 now, if it's okay. First of all, I want
17 to thank you very much for coming down
18 this evening.

19 This is a continuation of the
20 public hearing of the Committee of the
21 Whole. We're here this evening to hear
22 from you about the proposed 2016
23 Operating and Capital Budgets and where
24 you believe the City should focus its
25 spending priorities to ensure that there

1 5/21/15 - WHOLE - BILL 150162, etc.
2 is an opportunity for all here this
3 evening.

4 We have certain ground rules.
5 We want to make sure that everybody has
6 an opportunity to testify, so we will
7 have a limit with respect to the time to
8 testify. It will be three minutes. You
9 can pretty much say pretty much
10 everything in three minutes, from our
11 perspective.

12 So we want to again thank you
13 very much. We will call your name.
14 We'll probably call you in groups of
15 three. Just come up to the witness table
16 and state your name for the record and
17 please give your testimony.

18 Ms. Lewis, you want to call the
19 name of the first three witnesses.

20 MS. LEWIS: Yes, sir. Maud
21 Lyon, Nicole Allen, and Angela Bey. Maud
22 Lyon, Nicole Allen, and Angela Bey.

23 (Witnesses approached witness
24 table.)

25 COUNCIL PRESIDENT CLARKE: Good

1 5/21/15 - WHOLE - BILL 150162, etc.
2 evening. Please start.

3 MS. LYON: Good evening,
4 Council President Clarke and members of
5 City Council. I'm Maud Lyon, President
6 of the Greater Philadelphia Cultural
7 Alliance and representing over 300 arts
8 and culture organizations here in
9 Philadelphia, and I'm here to ask the
10 Council to deliver a budget that includes
11 level funding to the Philadelphia
12 Cultural Fund, maintaining it at 3.14
13 million.

14 I don't have to tell you how
15 much Philadelphia's cultural sector means
16 to the City, to its image, to the tourism
17 industry that brings in 2.8 billion every
18 year, but today I'm here as an advocate
19 for the much smaller organizations, the
20 kind that anchor Philadelphia's
21 neighborhoods. Through festivals,
22 concerts, and art projects, neighborhood
23 cultural non-profits bring residents
24 together and draw customers to local
25 businesses. They mentor young people,

1 5/21/15 - WHOLE - BILL 150162, etc.
2 like some of the people with me tonight,
3 and to give them the tools to succeed in
4 life.

5 The Philadelphia Cultural Fund
6 is a critical factor to ensure the
7 sustainability of community-based arts
8 and culture. The primary beneficiaries
9 are organizations with small budgets,
10 which have a difficult time finding
11 funding from other sources. General
12 operating support from PCF helps them to
13 operate day to day and especially to pay
14 staff salaries.

15 The Norris Square Neighborhood
16 Project in Kensington serves youth and
17 adults with programs in Latino culture.
18 Norris Square helps youth to develop
19 socially responsible businesses and
20 teaches community members how to maintain
21 urban gardens. This makes their
22 neighborhood more economically stable,
23 less prone to violence, healthier and
24 more diverse, and attracts Latinos from
25 all economic backgrounds who are drawn to

1 5/21/15 - WHOLE - BILL 150162, etc.
2 the neighborhood's strong sense of
3 identity and community.

4 When the Council restored the
5 Cultural Fund budget to 3.14 million last
6 year, the impact was tremendous. Two
7 hundred and eighty-five organizations
8 received grants, 11 more than the
9 previous year, and all grants were
10 significantly larger. The Council's
11 increase also reinstated the Youth Arts
12 Enrichment grants for the first time
13 since 2010. Eleven grantees received
14 full project support in addition to their
15 general operating grant. The Scribe
16 Center in West Philly will use their
17 \$25,000 grant to fund a ten-month program
18 that teaches teens to create broadcast
19 quality historical documentaries.
20 Ninety-five percent of their students
21 graduate from high school and 70 percent
22 go on to college. This year's students
23 will research and investigate the history
24 of policing youth and better ways to
25 maintain order in society, and this year

1 5/21/15 - WHOLE - BILL 150162, etc.
2 after Ferguson and Baltimore, what could
3 be more timely.

4 It's imperative that we find
5 ways for our teens to express their
6 frustration in productive ways and to
7 help them believe in the processes of
8 social change. The arts are uniquely
9 qualified to provide this creative
10 outlet.

11 If you want to continue to reap
12 the benefits that these organizations
13 bring to the communities and our youth,
14 you must fund them. I ask the Council to
15 ensure level funding for the Cultural
16 Fund at 3.14 million.

17 (Applause.)

18 COUNCIL PRESIDENT CLARKE:

19 Thank you very much.

20 Please proceed.

21 MS. MACKEY: My name is
22 Adrienne Mackey and I'm here to advocate
23 on behalf of the Philadelphia Cultural
24 Fund as a member of the arts community
25 with my company, Swim Pony, as a

1 5/21/15 - WHOLE - BILL 150162, etc.
2 five-time PCF grant recipient, a former
3 panelist, and one of the Fund's newest
4 Board members.

5 There's a lot I want to say
6 about the impact of the Fund, but first
7 I'd like to tell you a quick story. In
8 2004, I moved here as a midwestern
9 transplant. I missed my hometown of
10 Chicago, and as a chemistry and theatre
11 studies double major, I wasn't sure which
12 part of my brain would win out when
13 choosing a professional path.

14 Despite the advice about the
15 supportive scene here, I wasn't exactly
16 sure what it meant to break into the
17 avant-garde theatre-directing business,
18 but I figured I could always move back
19 home and apply my research experience
20 with copper porphyrin DNA aggregates into
21 some kind of real job. I believed that I
22 had something unique to contribute and
23 that I had a lot of ideas and energy, but
24 I also had a sizable student debt and no
25 trust fund.

1 5/21/15 - WHOLE - BILL 150162, etc.

2 So I applied to arts
3 foundations in Philly seven times over
4 several years, and seven times I was
5 rejected, with feedback like, Good
6 proposal, well articulated ideas, but no
7 evidence of capacity to raise other
8 funds. It was frustrating, needing
9 funding to get funding, and I feared that
10 I would succumb to that porphyrin
11 aggregate siren call of stable income.

12 Luckily, in 2009, I went to an
13 info session for PCF, and later that year
14 I received my first grant for a whopping
15 \$1,700. That money went into projects
16 that raised my artistic profile. Their
17 general operating nature allowed me to
18 build infrastructure that didn't fit into
19 project support, meaning that for the
20 first time, I didn't have to pay for
21 printer paper out of my own pocket.

22 Those funds allowed me to crack
23 the funding ceiling that had held me back
24 for years. It made it possible for me to
25 create a folk musical, exploring a labor

1 5/21/15 - WHOLE - BILL 150162, etc.
2 icon at Eastern State, a 20,000 square
3 foot interactive adventure about the
4 multiverse and currently a citywide video
5 game live theatre hybrid with Drexel's
6 Entrepreneurial Game Studio.

7 The Cultural Fund's general
8 operating program is the only thing like
9 it in the City, and if it's cut, sure,
10 the biggest players stand only to lose a
11 tiny fraction of their income, but to the
12 hundreds of small and mid-sized
13 organizations like me, these funds
14 literally mean the difference between a
15 future of incredible art and chemical
16 aggregate day jobs in Chicago.

17 Thank you. I appreciate the
18 work you do on behalf of Philadelphia and
19 considering the City's investment in the
20 Cultural Fund.

21 (Applause.)

22 COUNCIL PRESIDENT CLARKE:

23 Thank you very much.

24 MS. BEY: Good evening. My
25 name is Angela Antoinette Bey and I'm not

1 5/21/15 - WHOLE - BILL 150162, etc.
2 going to pretend that I'm an expert about
3 the inner workings of politics and the
4 distribution of money in Philadelphia.
5 However, what I do know is that the
6 budgetary cuts to the Philadelphia
7 Cultural Fund will do nothing but
8 debilitate youth like myself who rely on
9 the arts as not only a means of
10 entertainment but as an outlet in an
11 educational system that does nothing but
12 suppress creativity and expression.

13 How bold of me, a 17-year-old,
14 soon-to-be college freshman to say and
15 how much do I know about such claims
16 about a caldric (ph) system that I seemingly
17 know nothing about. To those who doubt
18 my testimony, perhaps what I say today
19 will have you change your minds, and
20 perhaps the reason why you're so willing
21 to cut \$1.3 million from PCF's budget is
22 because you're detached from the
23 real-life impact that the arts have on
24 Philadelphia and youth.

25 I stand before you today as a

1 5/21/15 - WHOLE - BILL 150162, etc.
2 living example of a person whose life was
3 saved by the creative and performing
4 arts. Growing up in Southwest
5 Philadelphia, there aren't many healthy
6 outlets for a girl like me to express
7 myself, let alone in a public school
8 system. I went to John M. Patterson
9 Elementary School where the arts are
10 virtually non-existent. Instead of
11 making music and writing stories, my
12 peers were starting fights on the
13 playground, disrupting classes like
14 English and math and being told
15 subconsciously that their worth is
16 dependent on their understanding of time
17 tables and the scores of their tests.

18 I cannot blame my peers who do
19 not succeed academically to resorting to
20 extracurriculars that are harmful to
21 themselves and others. After all, with
22 nearly \$8 million reserved for the
23 construction of a new prison in the
24 Northeast and a cut of over 600 million
25 to education in Pennsylvania as proposed

1 5/21/15 - WHOLE - BILL 150162, etc.
2 by Tom Wolf's budget plan, at least my
3 classmates can be assured that there will
4 be a future waiting for them behind bars.

5 Kids will find happiness in the
6 darnedest places, and I should know. I
7 found a safe place in writing. My first
8 grade teacher encouraged me to write
9 stories and poetry in order to distract
10 myself from hardships of that year. Due
11 to her and my family support, my poetry
12 were displayed in such places such as the
13 school cafeteria, at the Bartram's
14 Gardens, to the John Heinz Wildlife
15 Center. These moments are some of the
16 happiest of my life, but I couldn't help
17 but feel like I was living two different
18 lives, one in the world of arts who
19 accepted and praised my talents and
20 another in the world academics that,
21 although beneficial, was much less
22 fulfilling than creatively putting my pen
23 to paper.

24 This year I will be graduating
25 from Friends Select School, and although

1 5/21/15 - WHOLE - BILL 150162, etc.

2 I am not directly impacted from the cuts
3 to the arts budget of Philadelphia public
4 schools, as an active member of
5 Philadelphia Young Playwrights, I and
6 students like me will be heavily
7 impacted. In addition, so will my
8 friends from Teen Arden, the Mural Arts
9 Program, Mighty Writers and other
10 organizations like these. These
11 organizations are not only outlets of
12 creativity but also hubs of opportunity.

13 For example, through Philly
14 Young Playwrights, I am a Youth Council
15 member and I have the opportunity to meet
16 in the Caucus Room right across from this
17 hall in an effort to plan and coordinate
18 more arts programming at PYP. I've been
19 invited to countless galas and events on
20 behalf of this program. I was a winner
21 of the Young Voices Monologue Festival,
22 where my original piece, Pedestals, which
23 discusses racism in private schools, was
24 professionally produced at InterAct
25 Theatre Company and has toured with PYP

1 5/21/15 - WHOLE - BILL 150162, etc.
2 throughout residencies in schools
3 throughout the Philadelphia region.

4 I am a Paula Vogel's Mentor
5 Fellow, where I'm been paired with Quiara
6 Alegria Hudes, a famed alumna of the
7 Philadelphia Young Playwrights and
8 Pulitzer Prize winner for Water by the
9 Spoonful, to write a full-length play
10 over the course of this year that is
11 slated to be produced at the Asian Arts
12 Initiative.

13 These opportunities in the arts
14 are only granted to me by PYP alone, and
15 I assure you that I have had many more
16 throughout my career here. In fact, the
17 arts has had such a huge impact on my
18 life that next year I will be attending
19 Ursinus College on full scholarship due
20 to my work in theatre.

21 My saying all of this is not to
22 brag, but to demonstrate how much the
23 arts can cultivate and aspire success.
24 It is easy to undermine the impact of the
25 arts and it's easy to cut arts funding

1 5/21/15 - WHOLE - BILL 150162, etc.
2 from schools with students full of
3 potential, talent, and passion outside of
4 the traditional academic subjects, but
5 it's not easy to do so when I sit here
6 before you with undeniable proof that the
7 arts undeniably matter. We are not only
8 being deprived of pens, paints, and
9 musical instruments. It's much deeper
10 than that. We are also being deprived of
11 the opportunity to act on our potential
12 as the upcoming civically engaged,
13 cultured leaders of this City. I ask you
14 to maintain the Cultural Fund funding
15 with that in mind.

16 Thank you.

17 COUNCIL PRESIDENT CLARKE:

18 Thank you for your testimony.

19 (Applause.)

20 COUNCIL PRESIDENT CLARKE: Hold
21 on one second, please. I just had a
22 quick question. Can you talk to me about
23 the level of job creation and the
24 economic impact that the arts have. I
25 don't know if you have a specific number.

1 5/21/15 - WHOLE - BILL 150162, etc.

2 I do know many years sitting here these
3 discussions. Can you just kind of give
4 me a sense of --

5 MS. LYON: Yeah. There's about
6 30,000 people in the City of Philadelphia
7 that work in the arts. The work we've
8 done in Greater Philadelphia identifies
9 65,000 people that are part of making
10 arts and culture happen. That's
11 equivalent to 44,000 full-time equivalent
12 jobs, and that's for the five-county
13 area.

14 COUNCIL PRESIDENT CLARKE:
15 Okay. So it's a pretty good return on
16 investment.

17 MS. LYON: Yeah.

18 COUNCIL PRESIDENT CLARKE:
19 Well, thank you. Thank you very much for
20 your testimony.

21 MS. LYON: Thank you.

22 (Applause.)

23 MS. LEWIS: Judith Robinson,
24 Iliyaas Muhammad, and Asia Adams. Judith
25 Robinson, Iliyaas Muhammad, and Asia

1 5/21/15 - WHOLE - BILL 150162, etc.

2 Adams.

3 (Witness approached witness
4 table.)

5 COUNCIL PRESIDENT CLARKE: I'd
6 just like to say that we have a witness
7 list where individuals have called in
8 earlier, and if there's anyone here that
9 has not called in and is interested in
10 testifying, we need you to sign up at the
11 table to my left. I'm not sure if you
12 guys are all here to give support for the
13 individuals.

14 Good evening, sir.

15 MR. MUHAMMAD: Good evening. I
16 would like to ask --

17 COUNCIL PRESIDENT CLARKE: Just
18 state your name for the record.

19 MR. MUHAMMAD: Oh, okay. Sorry
20 about that. My name is Iliyaas Muhammad.
21 I would like to ask that \$500,000 of the
22 Fiscal Year 2016 budget goes towards
23 funding of Neighborhood Advisory
24 Committees. Again, my name is Iliyaas
25 Muhammad. I'm the Neighborhood Advisory

1 5/21/15 - WHOLE - BILL 150162, etc.
2 Committee Coordinator with Universal
3 Community Homes. Universal Community
4 Homes was established as a 501(c)(3)
5 non-profit corporation in 1993 with a
6 focus on community development and
7 education management, and since has
8 evolved to have amazing strides in the
9 area of housing, economic education,
10 community services, family and support
11 services, health, and technology. Due to
12 Universal Community Homes having a
13 holistic approach to community
14 revitalization, it has become the leading
15 community development and education
16 management organization in the City of
17 Philadelphia.

18 As NAC Coordinator, I serve as
19 a connector that helps bring community
20 resources to the forefront of our
21 community. I identify the needs and
22 concerns of community members. We
23 improve quality-of-life issues that
24 directly impact our residents. The NAC's
25 goal directly correlates with Universal

1 5/21/15 - WHOLE - BILL 150162, etc.
2 Community Homes' mission of resolving
3 conditions that are affecting the
4 community's quality of life. These
5 conditions vary from unemployment to
6 community filling in the education system
7 to lack of financial intelligence.

8 Losing your home to foreclosure
9 is a terrifying ordeal. Homeowners often
10 do not know where to go for help, are
11 confused by information from the lender,
12 and can just be paralyzed by the fear of
13 losing one of their only assets but
14 finding another place to go. Many of
15 these homeowners can be helped and can
16 find ways to stay in their home. That's
17 what the Philadelphia Residential
18 Mortgage Foreclosure Diversion Program is
19 designed to do.

20 Every month the NACs get a list
21 of homeowners in their service area that
22 are facing foreclosure. Universal
23 Community Homes NAC at high moments in
24 the outreach --

25 (Bell rung.)

1 5/21/15 - WHOLE - BILL 150162, etc.

2 COUNCIL PRESIDENT CLARKE: Go
3 ahead.

4 MR. MUHAMMAD: -- receive up to
5 50-plus names and addresses of residents
6 per month that homes are at risk of
7 foreclosure. To help these families that
8 are facing the loss of foreclosure of
9 their home, the NAC goes to door and door
10 and explains the Diversion Program.

11 Once the NAC reaches the
12 resident, there are four steps that we
13 instruct the residents to follow. We ask
14 them to actually call the Save Your Homes
15 Hotline at 215-334-4663, assemble their
16 financial documents, meet with assigned
17 housing counselors, and attend a
18 scheduled conciliation conference.

19 I recall having a community
20 member come to our office whose
21 grandmother was facing foreclosure. Her
22 grandmother was a senior that had a
23 difficult time managing her financial
24 responsibilities. When the community
25 member entered our office with the

1 5/21/15 - WHOLE - BILL 150162, etc.
2 documents and paperwork, I referred her
3 and her grandmother to the Dixon House,
4 which is a subdivision of Diversified
5 Community Services, to seek financial and
6 housing counseling. The following month
7 I found her grandmother's name on our
8 list of foreclosure. Once I reached the
9 home, the community member explained to
10 me that she was currently working through
11 their housing difficulties with the Dixon
12 House to resolve their foreclosure
13 issues.

14 This is just an example of how
15 the NAC can play a critical role in
16 getting frightened homeowners to
17 resources that they need to keep their
18 home.

19 More resources for the NAC
20 would mean increased funding towards
21 transportation of NAC representatives
22 during their outreach as far as public
23 transportation, car fare, and mileage
24 reimbursement. Presently the NAC does
25 not receive funds for transportation at

1 5/21/15 - WHOLE - BILL 150162, etc.
2 all. Whether it's public transportation
3 funds or reimbursement of gas and
4 mileage, we are using our personal
5 vehicles to get to our destination for
6 foreclosure outreach. Currently, NAC
7 representatives find creative ways to get
8 to and from where they conduct their
9 outreach on their own, from spending
10 their own money on public transportation
11 or asking individuals from police
12 stations to escort them around to do
13 their foreclosure outreach. This becomes
14 an inconvenience for many individuals.
15 If there was a system in place to ensure
16 that each NAC person had funds to travel
17 to the residents or community members, it
18 would make a world of difference.
19 Furthermore, more funding can increase
20 the number of NACs that can assist with
21 the foreclosure outreach as the number of
22 foreclosure cases increase.

23 I just last week actually
24 received a list of about 30 names for
25 foreclosure, and each month it's about

1 5/21/15 - WHOLE - BILL 150162, etc.
2 30, 50, 30, 20, things like that. So
3 it's very important.

4 So in closing, I would like to
5 ask again that \$500,000 of the Fiscal
6 Year 2016 budget goes towards funding
7 Neighborhood Advisory Committees.

8 COUNCIL PRESIDENT CLARKE:
9 Thank you for your testimony.

10 MR. MUHAMMAD: Thank you.

11 COUNCIL PRESIDENT CLARKE: Can
12 I ask you a question. With respect to
13 your NAC contract, my assumption is that
14 your budget has been decreasing over the
15 years as the federal dollars coming to
16 the City continue to diminish. Has your
17 area or your scope of services with
18 respect to your contract also increased
19 at the same time?

20 MR. MUHAMMAD: It has. Even
21 the service area, it increased. So we
22 cover more ground than what we initially
23 did.

24 COUNCIL PRESIDENT CLARKE: All
25 right.

1 5/21/15 - WHOLE - BILL 150162, etc.

2 MR. MUHAMMAD: It was actually
3 one point for the foreclosure outreach, I
4 was actually doing foreclosure for not
5 only my NAC but another NAC that was
6 across Broad Street. So not only did I
7 have my 50 names, I also had another 25
8 to 30 names. So all together I had about
9 80, and at that time, I had no vehicle,
10 so I was on the bus going three times to
11 that one house and I had to deal within
12 the month before the conciliation
13 conference.

14 COUNCIL PRESIDENT CLARKE:
15 Okay.

16 MR. MUHAMMAD: So that's the
17 type of work we do.

18 COUNCIL PRESIDENT CLARKE: It's
19 a challenge.

20 MR. MUHAMMAD: Yeah, it is.
21 But it's worth it, because if you're able
22 to work with the community members and
23 they find a way, because a lot of times
24 there is a way, but community members are
25 not aware of it, but once they find out

1 5/21/15 - WHOLE - BILL 150162, etc.
2 there is a way, you just open a world of
3 opportunities for them. So that's the
4 satisfaction we receive as NAC employees.

5 COUNCIL PRESIDENT CLARKE:
6 Right. Okay. Well, thank you for your
7 great work.

8 MR. MUHAMMAD: Thank you very
9 much.

10 COUNCIL PRESIDENT CLARKE:
11 Thank you for your testimony.

12 MR. MUHAMMAD: Thank you for
13 hearing me out. Thank you.

14 (Applause.)

15 MS. LEWIS: David Ortiz, Guy
16 Larson, and Philip Green. David Ortiz,
17 Guy Larson, Philip Green.

18 (Witnesses approached witness
19 table.)

20 MR. ORTIZ: Good evening. My
21 name is David Ortiz and I am testifying
22 on behalf of the Norris Square Community
23 Alliance in support of OHCD's
24 Neighborhood Advisory Committee or NAC
25 program.

1 5/21/15 - WHOLE - BILL 150162, etc.

2 Norris Square is a neighborhood
3 non-profit in Eastern North Philadelphia
4 that's been serving the community over 30
5 years with childhood education,
6 after-school programs, case management
7 services for adults, housing counseling,
8 and development of affordable housing for
9 rental and homeownership. Our NAC
10 program is usually the first point of
11 contact for neighborhood residents who
12 need our services or similar services
13 offered by other community organizations
14 or City agencies. We average about 200
15 referrals a month.

16 Recent funding cuts of the NAC
17 program may reduce its effectiveness at a
18 time when the service area and the
19 population the program serves have grown.
20 In our case, funding has been reduced
21 about 20 percent and our service area has
22 been expanded to cover a population over
23 55,000 residents. Previously we used to
24 serve about 15,000 residents. So it's a
25 threefold increase.

1 5/21/15 - WHOLE - BILL 150162, etc.

2 Restoring the NAC budget to
3 previous levels will enhance our capacity
4 to conduct outreach in the expanded area.
5 We make an extra effort to hire bilingual
6 staff in order to reach out to
7 communities where English may not be the
8 predominant language. We translate most
9 of our materials, so we go the extra
10 mile.

11 The Norris Square neighborhood
12 is now facing gentrification pressure, so
13 it's even more important to connect
14 long-term residents with local sources of
15 employment, assistance with reducing
16 housing costs for individuals, families,
17 and seniors. The assistance includes
18 referrals to programs that reduce
19 property taxes, provide rent rebates, and
20 lower energy costs, such as the City's
21 Basic Systems Repair Program. NAC staff
22 also help coordinate resident reviews of
23 proposed development projects and zoning
24 changes. We see the NAC program as
25 supporting a community that's sustainable

1 5/21/15 - WHOLE - BILL 150162, etc.

2 for all residents.

3 Currently, staff is assisted by
4 volunteers and we are researching
5 additional sources of funding to leverage
6 the NAC program. We think these outside
7 funds and adding 500,000 to the NAC
8 budget can increase our capacity to
9 connect residents to programs that are
10 needed to save their homes, alleviate
11 poverty, and improve their quality of
12 lives.

13 Thank you for your attention.

14 (Applause.)

15 COUNCIL PRESIDENT CLARKE:

16 Thank you so much for your testimony.

17 How are you doing today?

18 MR. ORTIZ: Good. Thanks.

19 COUNCIL PRESIDENT CLARKE:

20 Please proceed.

21 MR. GREEN: I have a handout as
22 well as a written testimony.

23 Good evening, members of City
24 Council. My name is Philip Green and I
25 am the Program Director of the North 5th

1 5/21/15 - WHOLE - BILL 150162, etc.
2 Street Revitalization Project. We work
3 closely with the merchants and residents
4 of the Olney community on the North 5th
5 Street commercial corridor.

6 The bulk of our funding comes
7 from the Commerce Department's Targeted
8 Corridor Management Program and Corridor
9 Cleaning grants, both of which are funded
10 through CDBG dollars. Our ultimate goal
11 is to establish a business improvement
12 district for self-sustained funding of
13 our program. However, the vast majority
14 of our businesses are immigrant-owned
15 mom/pop shops with limited resources. So
16 we rely on Commerce Department funds
17 until the district is primed and ready to
18 form a BID.

19 Please see the attached flyer
20 right here of our program's
21 accomplishments.

22 A crucial part of our work on
23 North 5th Street is implementing the
24 Commerce Department's Storefront
25 Improvement Program. In the last four

1 5/21/15 - WHOLE - BILL 150162, etc.
2 years, we have successfully improved 11
3 storefronts. These 11 projects used a
4 total of \$82,323 in SIP funds, which
5 leveraged \$114,000 of private investment,
6 to create a total investment of just shy
7 of \$200,000 of storefront facades on
8 North 5th Street.

9 These SIP projects range from a
10 simple \$2,500 awning to a complete
11 \$31,000 facade transformation. I feel
12 it's also important right now to say that
13 all 11 of the businesses assisted were
14 minority and/or female owned and provide
15 goods and services to the low- and
16 moderate-income neighborhood.

17 These facade renovations on
18 North 5th and hundreds more citywide are
19 a major force behind Philadelphia's
20 current resurgence. The SIP program is a
21 broken windows theory at work, literally
22 fixing broken windows.

23 But last December, HUD imposed
24 strict guidelines on the dollars used to
25 fund the SIP program. The new roles

1 5/21/15 - WHOLE - BILL 150162, etc.
2 require projects over \$2,000 to comply
3 with Davis-Bacon prevailing wage laws.
4 The mountains of paperwork and sky-high
5 contractor costs under Davis-Bacon have
6 brought all of our current SIP projects
7 to a screeching halt. Without the use of
8 General Fund dollars, the SIP program is
9 struggling to repair the City's broken
10 windows.

11 So on behalf of the merchants
12 of North 5th Street in Olney, I urge City
13 Council and Mayor Nutter to fund the
14 Storefront Improvement Program with
15 General Fund dollars in the coming fiscal
16 year. I also urge City Council and Mayor
17 Nutter to continue to allocate CDBG funds
18 toward the Targeted Corridor Management
19 and Corridor Cleaning programs. With
20 these dollars, we can get back to taking
21 down shutters, repairing broken windows,
22 and putting up signs that say "open for
23 business" again.

24 Thank you very much.

25 COUNCIL PRESIDENT CLARKE:

1 5/21/15 - WHOLE - BILL 150162, etc.

2 Thank you. Thank you for your testimony.

3 (Applause.)

4 MR. LAREN: My name is Guy

5 Laren. I'm a developer primarily in the

6 West and Southwest area of Philadelphia.

7 I've done approximately ten Storefront

8 Improvement grants and brought ten

9 businesses into various parts of the

10 City.

11 I'm here similar to this man on

12 my left requesting that we find a way to

13 continue to fund this wonderful

14 Storefront Improvement Program. I'm

15 going to give you an example of a

16 neighborhood where I've done most of my

17 work, which is the West Shore area where

18 Councilwoman Blackwell has been very

19 helpful with us.

20 In that area where we started

21 about eight years ago, it consists of

22 approximately 400 homes and 400 families

23 who were underserved for basic goods and

24 services. There were probably five

25 operating stores serving them. Everyone,

1 5/21/15 - WHOLE - BILL 150162, etc.
2 including primarily low-income families,
3 would have to get on a bus or get in a
4 car just for such basic needs as milk and
5 clothing.

6 So when we started working
7 there, the community came to us and said,
8 We'd like primarily fruits, vegetables,
9 furniture, really the basics, and we
10 tried to bring many small businesses
11 there, but initially the shuttered
12 storefronts and many of the commercial
13 spaces which have been de-converted to
14 residential were uninviting for these
15 small shop owners. So we slowly started
16 one building at a time. We brought a
17 bakery and a day care, each of them using
18 the Storefront Improvement grant and
19 really starting to bring life to the
20 community. We later brought a dentist
21 and a pharmacist and we were able to
22 bring the market that had been so
23 requested by the neighbors.

24 Each one of these storefront
25 grants involves small contractors -

1 5/21/15 - WHOLE - BILL 150162, etc.
2 carpenters, painters - primarily
3 neighborhood people doing the work. And
4 then once the work is done, the business
5 generally employs neighborhood people.
6 Our day care has expanded to a second
7 facility, and now they have a third, and
8 everyone that works there comes from the
9 direct neighborhood.

10 I don't believe any of this
11 could have been done without the
12 assistance. These small merchants, for
13 each of them even a few thousand dollars
14 is the difference between doing the rehab
15 or not. And now we're at the point where
16 we have a couple of more tenants coming
17 to the area. We're bringing Philly
18 Homebrews is going to open there and
19 employ some people and as well as a
20 specialty cake baker, and they talk about
21 bringing jobs as well as the cost of the
22 renovations. They would not open there
23 if the Storefront Improvement grants were
24 not available.

25 So I agree with this young man,

1 5/21/15 - WHOLE - BILL 150162, etc.
2 that if the City could find a way to
3 continue to fund this program, I think it
4 really pays for itself.

5 Thank you.

6 COUNCIL PRESIDENT CLARKE:

7 Thank you for your testimony. Thank you
8 very much.

9 (Applause.)

10 MS. LEWIS: Thoai Nguyen,
11 Leslie Benoliel, and W. Pieczynski.
12 Thoai Nguyen, Leslie Benoliel, and W.
13 Pieczynski.

14 (Witnesses approached witness
15 table.)

16 MS. BENOLIEL: Is it okay if I
17 go first? He asked me to.

18 COUNCIL PRESIDENT CLARKE: I'll
19 let you guys choose. Good evening.

20 MS. BENOLIEL: Good evening.
21 Good evening, Council President Darrell
22 Clarke and fellow Councilmembers. My
23 name is Leslie Benoliel. I'm the
24 Executive Director of Entrepreneur Works,
25 which is a Philadelphia-based

1 5/21/15 - WHOLE - BILL 150162, etc.
2 microfinance community development
3 financial institution providing loans and
4 business support services to
5 entrepreneurs and small business owners
6 in Philadelphia. I am here today as a
7 member of the Mayor's Office of Community
8 Empowerment's Oversight Board. I'm here
9 to encourage your support for the Mayor's
10 Office of Community Empowerment and
11 Opportunities and their request for \$1.09
12 million from the new General Fund support
13 for Fiscal Year '16.

14 As you know, the City of
15 Philadelphia has the highest poverty rate
16 of all the ten largest cities in the
17 U.S., 26 percent. Thirty-six percent of
18 our children live in poverty. These
19 statistics are shocking. They are
20 heartbreaking. It is imperative on each
21 of us to work together to reduce the
22 poverty rate and, more importantly, to
23 create pathways of opportunity for our
24 most vulnerable residents, especially our
25 children and our young adults.

1 5/21/15 - WHOLE - BILL 150162, etc.

2 I am very pleased to learn that
3 City Council has made addressing income
4 inequality and poverty one of its
5 priorities in 2015. I see the poster up
6 there. The work of the Mayor's Office of
7 Community Empowerment and Opportunity is
8 an important way to advance that agenda.
9 The new funding requested will help
10 advance the goals of the Shared
11 Prosperity Philadelphia, our City's
12 comprehensive plan to fight poverty.
13 Launched two years ago by CEO, this bold
14 plan has laid the groundwork that has
15 already successfully propelled direct and
16 collaborative actions of organizations
17 throughout the City to address the
18 multiple and complex challenges faced by
19 those living in poverty. Since Shared
20 Prosperity Philadelphia's launch, CEO has
21 made good progress, and here are a few
22 examples:

23 We've launched six BenePhilly
24 Centers, which have helped individuals
25 enroll in public benefits. This has

1 5/21/15 - WHOLE - BILL 150162, etc.
2 served over 5,000 people. We've doubled
3 the number of Financial Empowerment
4 Centers and helped residents reduce their
5 debt by 5.5 million, and we've increased
6 emergency meals by over 1,000 each week,
7 and there are more.

8 The Mayor's Office of Community
9 Empowerment and Opportunity's leadership
10 has been critical to coordinating the
11 efforts of hundreds of organizations
12 throughout the City to focus on and fight
13 poverty. We must build on these early
14 successes and be relentless in our
15 efforts to expand impact, reduce poverty,
16 and help the thousands of residents to
17 get on a pathway to a more prosperous
18 future. They deserve it. We deserve it.

19 I urge you to support the
20 Mayor's Office of Community Empowerment
21 and Opportunity to approve their request
22 for 1.09 million in General Fund support.

23 Thank you for your attention.

24 COUNCIL PRESIDENT CLARKE:

25 Thank you for your testimony.

1 5/21/15 - WHOLE - BILL 150162, etc.

2 (Applause.)

3 MR. NGUYEN: Good evening. My
4 name is Thoai Nguyen. I am the Chief
5 Executive Officer for SEAMAAC, which
6 stands for Southeast Asian Mutual
7 Assistance Associations Coalition.
8 Tonight I'm here on behalf of the Mayor's
9 Commission on Community Empowerment and
10 Opportunity, otherwise known as CEO.

11 As a member of CEO since its
12 inception, I'm here to share my support
13 and encourage your support for their
14 request of 1.09 million in new General
15 Fund support.

16 City Council's agenda for 2015
17 includes as one of its three components
18 addressing income inequality and poverty.
19 I feel that this is one of the best ways
20 to advance that agenda. This funding
21 will support such items as new BenePhilly
22 Centers, the Financial Empowerment
23 Centers, implementation of the early
24 learning plan and job training programs.
25 This funding will also enable CEO to

1 5/21/15 - WHOLE - BILL 150162, etc.
2 serve residents who are struggling to
3 make ends meet, but whose income is above
4 125 percent of poverty, which is \$29,813
5 for a family of four.

6 Our current funding, CEO's
7 current funding, the Community Service
8 Block Grant, prohibits serving those
9 above that income. Therefore, this
10 request is crucial.

11 Since the launch of Shared
12 Prosperity Philadelphia, our plan to
13 fight poverty, CEO has launched six
14 BenePhilly Centers, which help
15 individuals enroll in public benefits.
16 This has served over 5,000 people and
17 completed over 4,000 applications;

18 Launched a citywide early
19 learning planning process, which will be
20 completed shortly, and we will include a
21 shared agenda around building access,
22 spurring more high-quality early learning
23 seats, compensation, implementation, and
24 financing;

25 Funded two job training

1 5/21/15 - WHOLE - BILL 150162, etc.
2 programs that connect individuals with
3 barriers to identify job and long-term
4 career opportunities, including
5 expungement services to program
6 participants.

7 CEO's leadership has been
8 critical to coordinating the efforts of
9 hundreds of organizations throughout the
10 City to fight poverty. I hope you will
11 support their efforts to expand their
12 impact, reduce poverty, and help
13 thousands of residents to get back on
14 their feet.

15 Thank you.

16 COUNCIL PRESIDENT CLARKE:

17 Thank you. Thank you for your testimony.

18 (Applause.)

19 MR. PIECZYNSKI: Good evening.

20 It's been a long time since I've been
21 here to talk. I'm a member of the
22 Greater Chamber of Commerce here in
23 Philadelphia, and what I would like to
24 talk about is how Philadelphia can
25 actually create millions and millions of

1 5/21/15 - WHOLE - BILL 150162, etc.

2 dollars and --

3 COURT STENOGRAPHER: Can you
4 state your name.

5 COUNCIL PRESIDENT CLARKE: I'm
6 sorry. State your name for the record.

7 MR. PIECZYNSKI: Oh, my name is
8 Walter Pieczynski, P-I-E-C-Z-Y-N-S-K-I.
9 I live at 1927 Devereaux Avenue,
10 Philadelphia, PA 19149. You don't want
11 my phone number. You can probably get
12 it. And I'm an economic consultant. I'm
13 a member with the business advisories
14 with the Chamber of Commerce.

15 And I'm not out to criticize
16 City Council, but I would like to put
17 City Council in a position of the City
18 Hall as a corporation. Okay? And I have
19 it written here as, when I look inside
20 City Hall, I see the Mayor as the
21 President of the corporation and City
22 Council as all the Board members that
23 control the City and all its main assets.
24 I mean, we have so many assets, it's
25 unbelievable. And when I talk about

1 5/21/15 - WHOLE - BILL 150162, etc.
2 them, I talk about all the abandoned
3 buildings that we have in the City right
4 now. There must be hundreds of them. I
5 got a paper right here that I brought
6 that I get and it's got Sheriff Sales on
7 here that are unbelievable, pages of
8 them. And this City can truly, truly
9 build money. I mean, create money from
10 all these abandoned buildings.

11 And I want to compare this
12 corporation here of City to a corporation
13 that I have studied over the past two
14 years. It's called Apple Corporation.
15 Over the two years, okay, it was -- in
16 2003, it was selling its stock at \$700 a
17 share, 700. And I can't imagine how many
18 people were able to go and buy this stock
19 at \$700 a share. But they bought it,
20 them people, in 2013, but what Apple did
21 and its corporation is just unbelievable.
22 It split the stock. And you understand
23 what split stock is? When you have --
24 say you have a share is worth \$100 and
25 they split it, and you will get two

1 5/21/15 - WHOLE - BILL 150162, etc.
2 shares, but they'll only come down to \$50
3 a piece. So you don't lose no money.
4 It's still -- you have the money.

5 What the Apple Corporation did
6 was, in 2013 it split its stock on the
7 stock market like I've never seen or
8 nobody has ever heard of. It split it
9 seven to one, meaning every person who
10 had only one share now has seven shares
11 of Apple Corporation. And what Apple did
12 that for is, it brought the price down to
13 \$100 a share.

14 Now, when it did that, the next
15 day I don't know how many millions and
16 millions of people, investors around the
17 world, went and bought up that stock.
18 Okay? And just bought it.

19 Today, over the past two years,
20 the reason they did that was, they wanted
21 to create millions and millions and
22 millions of dollars. They didn't want to
23 go to the bank and borrow all this money.
24 They needed investors, money from them.
25 So they lowered the stock down to that

1 5/21/15 - WHOLE - BILL 150162, etc.
2 price.

3 Now, as you know, they got the
4 wrist watch today. They got, you know,
5 all this technical -- you know, anything
6 that, you know -- the pads that we hold
7 and all this. This was all created over
8 the past two years because they lowered
9 that stock and they took in billions and
10 billions of dollars.

11 And what I say here is, City
12 Council, City as a whole, okay, should
13 lower its taxes. Now, listen well, okay,
14 I'm not criticizing anybody. Lower the
15 City taxes.

16 COUNCIL PRESIDENT CLARKE: I
17 was wondering how you were going to segue
18 to that. I was wondering how --

19 MR. PIECZYNSKI: Yeah. I'm
20 here talking about taxes.

21 COUNCIL PRESIDENT CLARKE: No.
22 I know you for some time. I know. I was
23 just wondering --

24 MR. PIECZYNSKI: Is it too
25 much?

1 5/21/15 - WHOLE - BILL 150162, etc.

2 COUNCIL PRESIDENT CLARKE: --

3 how is he going to get -- no. It's fine.

4 I was just wondering how is he going to
5 get to the tax reduction strategy.

6 MR. PIECZYNSKI: All right.

7 I'm sorry about that.

8 COUNCIL PRESIDENT CLARKE: No.

9 It's okay.

10 MR. PIECZYNSKI: What I'm
11 talking about is if the City lowers the
12 property taxes, the -- what's the name
13 taxes? When you go out and buy
14 something. Sales taxes, the business
15 taxes, okay. What that will do is -- we
16 have the people in Philadelphia today.
17 When they go and buy something here, they
18 live in Philadelphia, they'll go over
19 Jersey. They'll go outside City Line and
20 buy it and they'll say, Well, I'm buying
21 it because the taxes are so high in
22 Philadelphia. They will actually. And
23 the City loses millions and millions of
24 dollars for that.

25 If it lowers that tax, all

1 5/21/15 - WHOLE - BILL 150162, etc.
2 these people who are leaving the City
3 going up in Bucks County or City Line,
4 I-95, over up in Conshohocken out
5 Schuylkill Expressway and all, City Line,
6 they will stay in the City and begin to
7 invest into this City.

8 Now, we talk about, well, how
9 are we going to make up the difference of
10 these taxes coming down. Well, when you
11 look at here and you see all these
12 properties that are sitting empty, okay,
13 and they're not -- you're not getting no
14 property taxes off of them, these people,
15 when the taxes come down, these
16 investors, anybody, I mean, will go --
17 they'll come and buy these businesses
18 up -- these housing and everything
19 throughout the City. I mean, it will
20 just go sky high. I mean, we have
21 something here.

22 COUNCIL PRESIDENT CLARKE: We
23 get your point.

24 MR. PIECZYNSKI: The only thing
25 I'm saying is, do not raise no more

1 5/21/15 - WHOLE - BILL 150162, etc.
2 taxes, because every time we raise them,
3 we're driving out people. You know,
4 people have real estate up on their
5 houses for sale. They've had them up for
6 two years. They can't get nobody to come
7 in and buy them.

8 COUNCIL PRESIDENT CLARKE:
9 Okay.

10 MR. PIECZYNSKI: Because the
11 taxes are so high. Lower them and then
12 it will generate millions and millions of
13 dollars.

14 COUNCIL PRESIDENT CLARKE: We
15 get your point.

16 MR. PIECZYNSKI: Every time.
17 I'm sorry I'm talking the way
18 I'm talking.

19 COUNCIL PRESIDENT CLARKE: No.
20 It's just that we have other people who
21 want to testify.

22 MR. PIECZYNSKI: Yeah. I know,
23 but I'm going to --

24 COUNCIL PRESIDENT CLARKE:
25 Thank you.

1 5/21/15 - WHOLE - BILL 150162, etc.

2 MR. PIECZYNSKI: I'm going to
3 what's a name.

4 (Applause.)

5 MR. PIECZYNSKI: I'm going to
6 write this and I'm going to e-mail it
7 into City Council.

8 COUNCIL PRESIDENT CLARKE:
9 Thank you so much.

10 MR. PIECZYNSKI: This
11 information. Because like I say, I'm
12 talking with so many business people and
13 everyone else, and all they've said is
14 the City is going wild. They're wanting
15 to raise them and raise them and raise
16 them, and they're pushing out these
17 businesses.

18 Now, there's one other thing --

19 COUNCIL PRESIDENT CLARKE: Sir,
20 sir, sir, we got your point. You
21 can't -- we have other people.

22 MR. PIECZYNSKI: All right.
23 You know me. I'm sorry.

24 COUNCIL PRESIDENT CLARKE:
25 Thank you.

1 5/21/15 - WHOLE - BILL 150162, etc.

2 MR. PIECZYNSKI: But I just had
3 to say all that.

4 COUNCIL PRESIDENT CLARKE:
5 Thank you for your testimony.

6 MR. PIECZYNSKI: Lower the
7 taxes, and I guarantee the City will
8 never forget it. It will gain millions
9 and millions.

10 MS. LEWIS: Nicole Allen,
11 Judith Robinson, and Asia Adams. Judith
12 Robinson, Asia Adams.

13 (Ne response.)

14 MS. LEWIS: Council President,
15 there are no more speakers on the list.

16 COUNCIL PRESIDENT CLARKE:
17 Thank you.

18 I would like to thank all of
19 you very much for coming down this
20 evening. It will be added to the record.
21 We look forward to continued dialogue,
22 and thank you again for your
23 participation.

24 This Committee will stand in
25 recess until Tuesday, May 26th, 2015 at

Committee of the Whole
May 21, 2015

Page 125

1 5/21/15 - WHOLE - BILL 150162, etc.
2 10:00, at which time we will reconvene in
3 Room 400, City Hall.

4 Thank you all very much.

5 (Committee of the Whole
6 concluded at 7:15 p.m.)

7 - - -

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

STREHLOW & ASSOCIATES, INC.
(215) 504-4622

CERTIFICATE

I HEREBY CERTIFY that the
proceedings, evidence and objections are
contained fully and accurately in the
stenographic notes taken by me upon the
foregoing matter, and that this is a true and
correct transcript of same.

MICHELE L. MURPHY
RPR-Notary Public

(The foregoing certification of this
transcript does not apply to any reproduction
of the same by any means, unless under the
direct control and/or supervision of the
certifying reporter.)

Committee of the Whole
May 21, 2015

Page 1

A							
abandoned	91:2 124:11	adventure	allow 39:19	33:23	37:4 76:23	124:11,12	17:3,13,15
117:2,10	124:12	83:3	62:22 66:14	antoinette	91:3 99:18	asian 88:11	august 20:8
ability 42:6	add 14:13	adverse 41:14	allowed 9:12	83:25	109:14	113:6	authority
able 11:25	15:7,11	advertising	29:15 44:15	anybody	appropriate	asked 40:12	4:17,17,23
12:6,13	39:6 72:9	54:12,19	82:17,22	119:14	15:6 40:9	40:18,20	19:23
17:21 41:4	added 39:16	advice 81:14	allows 11:6	121:16	approval 4:9	63:25 64:24	authorization
62:19 67:2	124:20	advisories	alternative	anymore 72:6	approve	69:22	2:23 3:9,23
71:9 98:21	adding 73:7	116:13	54:14 57:4	72:16	112:21	109:17	authorize
107:21	102:7	advisory	73:14	anyway 74:12	approved	asking 34:15	2:24 3:10
117:18	addition 7:22	91:23,25	alternatives	74:22	4:20 41:3	96:11	3:24 37:25
academic	8:9,18 44:6	97:7 99:24	54:11	appeal 32:21	approximate	aspire 88:23	46:4
89:4	79:14 87:7	advocate	alumna 88:6	33:18,19	29:22	assembly	authorized
academically	additional	77:18 80:22	amazing 92:8	35:4,7,10	approximat...	19:22 94:15	4:19
85:19	40:13 41:25	affordable	ambitious	35:13,15,17	10:11 12:14	assessed	authorizes
academics	42:18 43:5	100:8	48:19	35:24	29:20 38:12	30:13	45:25
86:20	43:25 46:19	afternoon 2:3	amending	appealing	55:5 106:7	assessment	automate
accelerated	53:18 61:22	2:5 5:21,24	2:21 3:7,16	34:20	106:22	31:15 35:4	34:6
10:14	62:19 64:2	7:4 23:19	3:21	appeals 7:18	april 9:8	35:19	available
acceptable	64:9 102:5	23:21 27:2	amnesty	27:18,23	arden 87:8	assessments	108:24
38:25	additionally	27:3,7	23:24 24:13	28:10,14,16	area 34:17	34:18	avantgarde
accepted	12:13	37:18	24:22 25:7	28:21 29:4	51:10 90:13	assets 93:13	81:17
86:19	address 19:16	after school	25:8,9	29:12,20	92:9 93:21	116:23,24	avenue 116:9
access 10:18	23:10 31:18	100:6	amount 17:17	30:9,22	97:17,21	assigned	average
114:21	42:21	100:14	21:9 29:15	33:21 34:3	100:18,21	94:16	100:14
accomplish...	111:17	agenda 111:8	33:10 44:13	appear 14:15	101:4 106:6	assist 14:23	avi 7:18
27:14	addressed	113:16,20	44:15 61:19	applause 6:18	106:17,20	96:20	27:18
accomplish...	21:5	114:21	61:20 62:16	80:17 83:21	108:17	assistance	avoid 38:21
103:21	addresses	aggregate	amounts	89:19 90:22	areas 16:4	10:16,18	74:9
account	94:5	82:11 83:16	30:22 31:2	99:14	24:15 53:20	13:9 101:15	aware 98:25
35:20	addressing	aggregates	analysis 53:2	102:14	arent 32:22	101:17	awful 36:11
accounts 22:9	111:3	81:20	53:7 56:24	106:3 109:9	85:5	108:12	awning
22:10,21	113:18	aggressive	59:5,15,19	113:2	argument	113:7	104:10
25:8	administrat...	12:25 13:9	66:21 68:15	115:18	48:21	assisted 9:2	
accurately	43:5 45:16	aggressively	69:12	123:4	arguments	102:3	B
126:5	46:19 48:6	9:19	analyzed	apple 117:14	53:13	104:13	baccalaure...
achieved	55:7 72:22	ago 106:21	24:21	117:20	art 77:22	associations	41:21
61:17	administrat...	111:13	analyzes	118:5,11,11	83:15	113:7	back 19:21
acknowledge	21:4	agree 54:4	58:24 59:4	applications	article 21:13	assumption	21:14 36:25
6:7	adopt 2:13,17	108:25	anchor 77:20	114:17	articulated	72:15 97:13	63:18,24
act 89:11	40:5	agreement	angela 76:21	applied 82:2	82:6	assure 88:15	64:8 71:16
action 38:10	adopting 2:19	4:19	76:22 83:25	apply 12:23	artistic 82:16	assured 86:3	71:21 81:18
38:14 43:9	adrienne	ahead 94:3	annualized	30:14 81:19	arts 77:7 78:7	attached	82:23
45:23 58:4	80:22	alegria 88:6	60:16,21	126:20	79:11 80:8	103:19	105:20
62:6	adults 78:17	allen 76:21	61:9	appraisal	80:24 82:2	attend 94:17	115:13
actions	100:7	76:22	answer 19:3	33:17	84:9,23	attending	backfill 64:2
111:16	110:25	124:10	24:10,18	appreciate	85:4,9	88:18	backgrounds
active 87:4	111:8,10	alleviate	29:11 46:14	83:17	86:18 87:3	attention	78:25
activities	113:20	102:10	52:22 64:18	approach	87:8,18	18:22	backlog
17:22 39:22	advanced	alliance 77:7	answered	8:16 11:4	88:11,13,17	102:13	31:19
activity 8:5	41:19,20	99:23	18:21	92:13	88:23,25,25	112:23	baker 108:20
25:2,18	advantage	allocate	7:24 30:25	approached	89:7,24	attracts	bakery
adams 90:24	25:9	105:17	antiquated	5:18 19:11	90:7,10	78:24	107:17
				26:23 30:10	asia 90:24,25	audit 15:3	balance 38:21
							baltimore

STREHLOW & ASSOCIATES, INC.
(215) 504-4622

Committee of the Whole
May 21, 2015

Page 2

80:2	benefiting	33:1 34:1	billions 119:9	breslins	54:12 117:3	123:21	21:4 24:24
bank 56:7,10	11:20	35:1,22	119:10	24:25	117:10	capacity 82:7	31:15
118:23	benefits	36:1 37:1	bills 1:15 2:11	brief 18:22	bulk 103:6	101:3 102:8	certificate
bar 34:5	80:12	37:25 38:1	5:4,13 31:6	bring 16:24	bump 25:18	capital 2:13	126:2
barriers	111:25	38:5 39:1	32:14,21	17:12,21,21	burden 43:16	2:17 5:6,7,8	certification
115:3	114:15	40:1 41:1	36:25 37:21	34:3 77:23	bureau 6:5	75:23	31:9,21
bars 86:4	benephilly	42:1 43:1	45:3	80:13 92:19	19:16	capitalizing	32:2 126:19
bartrams	111:23	44:1 45:1,2	bit 6:20 11:17	107:10,19	bus 98:10	53:23	certify 126:3
86:13	113:21	45:20,24	14:9 31:16	107:22	107:3	captains 13:3	certifying
based 53:7	114:14	46:1,3,10	33:12	bringing 8:7	business 9:10	car 95:23	126:23
68:16	benoliel	47:1 48:1	blackwell	54:2 108:17	17:4 81:17	107:4	certs 31:11
basic 42:16	109:11,12	49:1,6,8,12	1:11 23:16	108:21	103:11	care 23:7	chair 6:6
101:21	109:16,20	50:1 51:1	23:17,22	brings 77:17	105:23	107:17	chairman
106:23	109:23	52:1 53:1	24:11 25:22	broad 98:6	108:4 110:4	108:6	18:19 21:14
107:4	best 8:16	54:1 55:1	34:11,12	broadcast	110:5	career 88:16	23:13 27:8
basically	43:12 48:20	56:1 57:1	36:7,14	broken	116:13	115:4	36:23 52:3
32:13	51:15 57:21	58:1 59:1	106:18	104:21,22	120:14	carla 27:9	58:12
basics 107:9	113:19	60:1 61:1	blame 85:18	105:9,21	123:12	carpenters	challenge
basis 55:6	better 10:17	62:1 63:1	bleak 42:2	brought 18:2	businesses	108:2	14:15,17
bass 1:10	17:15 29:11	64:1 65:1,7	block 13:3	105:6 106:8	77:25 78:19	case 100:6,20	98:19
58:10,11,19	31:18 43:2	66:1,5,6,23	114:8	107:16,20	103:14	cases 17:15	challenges
58:25 59:10	69:2 79:24	67:1,9,11	board 2:24	117:5	104:13	29:8 96:22	111:18
59:14,18,21	bey 76:21,22	68:1 69:1	3:11,25	118:12	106:9	cash 38:22	chamber
59:25	83:24,25	70:1 71:1	16:25 26:22	brt 5:12	107:10	cashiering	115:22
bear 40:17	beyond 42:5	72:1,18	27:10,18	31:15 32:3	121:17	8:21,23	116:14
beginning	62:22	73:1 74:1	29:21 30:4	35:15,16	123:17	10:4	chance 35:14
43:8	biased 54:7	75:1 76:1	35:10 81:4	bucks 121:3	buy 117:18	categories	change 80:8
begins 62:4	bid 54:20	77:1 78:1	110:8	budget 2:17	120:13,17	17:8	84:19
behalf 80:23	103:18	79:1 80:1	116:22	2:19 7:10	120:20	caucus 87:16	changes 3:5
83:18 87:20	big 37:12	81:1 82:1	bob 53:2	11:6,10	121:17	caused 38:17	4:6,14
99:22	72:14	83:1 84:1	58:23 59:3	27:12 37:23	122:7	cdbg 103:10	44:21 59:4
105:11	bigger 59:8	85:1 86:1	bobby 1:12	38:21 42:15	buying	105:17	101:24
113:8	biggest 27:14	87:1 88:1	bodies 65:25	50:17 61:17	120:20	ceiling 82:23	chapter 3:17
behavioral	83:10	89:1 90:1	bold 84:13	61:21,24		center 79:16	chapter 42:19
41:12	bilingual	91:1 92:1	111:13	72:4,15	C	86:15	63:3,7,8
belief 63:15	101:5	93:1 94:1	bonds 46:10	74:15 77:10	c 92:4	centers	charterman...
believe 20:18	bill 2:6,12,16	95:1 96:1	boots 16:10	79:5 84:21	cafeteria	111:24	38:7
20:24,24	2:18,21 3:1	97:1 98:1	borrow	86:2 87:3	86:13	112:4	charters 42:4
21:14 31:23	3:7,16,21	99:1 100:1	118:23	91:22 97:6	cake 108:20	113:22,23	chemical
31:24 43:11	4:1,21 5:1	101:1 102:1	bottom 35:24	97:14 101:2	caldric 84:16	114:14	83:15
63:17 73:8	6:1 7:1 8:1	103:1 104:1	bought	102:8	call 31:19	ceo 111:13,20	chemistry
75:24 80:7	9:1 10:1	105:1 106:1	117:19	budgetary	76:13,14,18	113:10,11	81:10
108:10	11:1 12:1	107:1 108:1	118:17,18	84:6	82:11 94:14	113:25	chicago 81:10
believed	13:1 14:1	109:1 110:1	brag 28:5	budgets	called 91:7,9	114:13	83:16
81:21	15:1 16:1	111:1 112:1	88:22	75:23 78:9	117:14	ceos 114:6	chief 6:2 7:6
believes	17:1 18:1	113:1 114:1	brain 81:12	build 82:18	calling 24:15	115:7	19:14,19
42:11 43:2	19:1 20:1	115:1 116:1	break 5:13	112:13	cama 33:9,16	certain 3:5,15	113:4
45:16	21:1 22:1	117:1 118:1	16:4 81:16	117:9	34:2	3:19,19 4:6	childhood
bell 93:25	23:1 24:1	119:1 120:1	breslin 6:4,7	building	campaign	29:14,15	41:15 100:5
beneficial	25:1 26:1	121:1 122:1	6:14,20	107:16	12:3,18	76:4	children 38:4
12:20 86:21	27:1 28:1	123:1 124:1	14:13 15:7	114:21	13:2	certainly	40:2,14
beneficiaries	29:1 30:1	125:1	15:10 17:23	buildings	cant 55:16	12:20,25	41:8 42:14
78:8	31:1 32:1	billion 77:17	26:9,15,17		117:17	13:10 14:15	45:10,19
					122:6		

STREHLOW & ASSOCIATES, INC.
(215) 504-4622

Committee of the Whole
May 21, 2015

Page 3

55:14	120:11,19	112:24	39:7 45:13	33:5 34:15	114:17,20	consideration	49:15 60:13
110:18,25	120:23	115:16	47:19 50:8	37:24	completely	11:10	74:20
choices 42:10	121:2,3,5,6	116:5	62:20 63:11	committed	54:3	considered	conversations
choose 52:17	121:7,19	119:16,21	66:10	72:23	complex	73:6	49:3,5
109:19	123:7,14	120:2,8	combined 8:7	committee	111:18	considering	cooperating
choosing	124:7 125:3	121:22	42:6 44:22	1:3 2:6 5:3	compliance	41:8 43:4	69:17
81:13	citys 6:2	122:8,14,19	45:5 51:19	7:5 75:9,20	15:3,13,14	46:18 83:19	cooperation
chronicled	39:10,11	122:24	come 8:13	92:2 99:24	15:25 16:2	consistent	4:17,19
21:15	40:2 42:14	123:8,19,24	37:8,10	124:24	25:15	32:22	coordinate
cigarette	45:21 83:19	124:4,16	53:19,20	125:5	compliant	consists	87:17
44:10 50:14	101:20	classes 85:13	55:10 63:19	committees	25:11	106:21	101:22
cindy 1:10	105:9	classmates	64:8 76:15	91:24 97:7	complicatio...	constantly	coordinating
cities 110:16	111:11	86:3	94:20 118:2	commonwe...	30:20	15:21	112:10
citizens 16:14	citywide 83:4	cleaning	121:15,17	19:23 40:19	comply 105:2	constituents	115:8
city 1:2,6 3:3	104:18	103:9	122:6	42:12	components	34:24	coordinator
4:10,11,22	114:18	105:19	comes 29:21	communities	113:17	constitute 5:5	92:2,18
5:11 6:10	civically	clear 20:10	74:5 103:6	57:20 80:13	comprehen...	construction	copper 81:20
7:4 10:12	89:12	28:11 30:12	108:8	101:7	111:12	85:23	corporation
10:14 12:8	claims 84:15	40:23	comfortable	community	compromise	consultant	92:5 116:18
12:12 14:5	clarena 5:24	clearly 62:22	73:17,21,21	78:20 79:3	49:17	116:12	116:21
19:20 23:23	7:6 37:24	close 7:25	73:22	80:24 92:3	concern 35:3	contact 13:7	117:12,12
26:12 39:5	clarification	10:25 37:22	coming 55:16	92:3,6,10	concerns	100:11	117:14,21
40:13,20,21	72:9	63:4,13,21	75:17 97:15	92:12,13,15	92:22	contained	118:5,11
42:12 45:12	clarke 1:10	closely 103:3	105:15	92:19,21,22	concerts	126:5	correct 31:6
48:8,9	2:2 60:4,8	closing 97:4	108:16	93:2,6,23	77:22	contemplate	32:14,16,17
49:14 51:19	61:3,7,14	clothing	121:10	94:19,24	conciliation	22:24	50:7 62:13
51:21 52:6	61:23 62:7	107:5	124:19	95:5,9	94:18 98:12	context 43:17	65:5 71:2
53:19,21	62:11,24	coalition	commerce	96:17 98:22	concluded	continuation	126:8
54:2 59:11	63:5,14,23	113:7	103:7,16,24	98:24 99:22	125:6	75:19	corrected
59:22 62:9	64:7,16	code 2:22 3:8	115:22	100:4,13	concludes	continue 5:2	20:11
62:21 63:12	65:13,21	3:17,22	116:14	101:25	46:13 72:19	8:3,9 80:11	correctly 17:7
64:10 72:24	66:2,7,13	codes 34:5	commercial	103:4 107:7	conditions	97:16	correlates
74:16 75:11	66:20,25	collaboration	8:5 25:2	107:20	3:6,15,20	105:17	92:25
75:24 77:5	67:6,18	12:3	51:10,17	110:2,7,10	4:7 73:11	106:13	corridor
77:16 83:9	68:2,9,13	collaborative	54:12 103:5	111:7 112:8	93:3,5	109:3	103:5,8,8
89:13 90:6	68:19,23	111:16	107:12	112:20	conduct 96:8	continued	105:18,19
92:16 97:16	69:5,9,15	collect 15:15	commission	113:9 114:7	101:4	124:21	cost 108:21
100:14	69:19 70:2	53:25	113:9	community...	conference	continues	costs 12:15
102:23	70:6,9	collected 24:2	commissioner	78:7	94:18 98:13	10:20	42:3 101:16
105:12,16	74:25 75:5	collecting	5:17,23,25	communities	confused	continuing	101:20
106:10	75:8,14	14:5 25:16	6:5,14,22	93:4	93:11	73:19	105:5
109:2	76:25 77:4	collection	7:3,7 11:13	company	congratulat...	contract	couldnt 86:16
110:14	80:18 83:22	7:14 8:4	11:24 12:24	80:25 87:25	6:13	97:13,18	council 1:2,10
111:3,17	89:17,20	24:23 55:4	13:20 14:7	compare	connect	contractor	2:2 4:9,20
112:12	90:14,18	collections	14:11 15:10	117:11	101:13	105:5	7:4 19:18
113:16	91:5,17	6:3 7:6,15	17:23 19:13	compared	102:9 115:2	contractors	27:8,21
115:10	94:2 97:8	7:21,24	21:2 22:5	24:22	connector	107:25	36:23 39:6
116:16,17	97:11,24	9:21 18:4,5	22:14,20	compensati...	92:19	contribute	60:4,8 61:3
116:17,20	98:14,18	25:5 30:25	23:19,20	114:23	conscious	63:16 81:22	61:7,14,23
116:21,23	99:5,10	39:9	24:4,17	complete	62:15	control 42:6	62:7,11,24
117:3,8,12	102:15,19	college 79:22	26:4,6,17	14:24	conshohock...	116:23	63:5,14,23
119:11,12	105:25	84:14 88:19	31:5,13	104:10	121:4	126:22	64:7,16
119:15	109:6,18,22	combination	32:8,15,25	completed	consider 5:4	conversation	65:13,21

STREHLOW & ASSOCIATES, INC.
(215) 504-4622

Committee of the Whole
May 21, 2015

Page 4

66:2,7,13	22:12,17,23	counsel 19:19	115:8	darrell 1:10	68:6	destination	16:5
66:20,25	23:14,15	counseling	criticisms	109:21	decreases	96:5	discuss 40:7
67:6,18	25:25 26:13	41:15 95:6	14:2	data 9:18	29:25 68:16	detached	discusses
68:2,9,13	26:19,25	100:7	criticize	14:20 16:25	decreasing	84:22	87:23
68:19,23	27:4,25	counselors	116:15	17:14 18:2	55:6 97:14	detail 40:8	discussing
69:5,9,15	28:4,9,13	94:17	criticizing	33:21	deeper 89:9	details 29:17	37:2
69:19 70:2	28:18,25	count 57:9	119:14	date 36:2	deficit 38:13	deteriorate	discussions
70:6,9,13	29:9,23	counties	crucial	david 1:13	61:21,24	38:24	90:3
74:25 75:5	30:2,7 31:3	19:10	103:22	99:15,16,21	62:3,12,23	develop 78:18	displayed
75:8,14	32:6,12,18	countless	114:10	davisbacon	delay 31:6	developer	86:12
76:25 77:4	33:3,6 34:9	87:19	crying 24:15	105:3,5	delinquency	106:5	disrepair
77:5,10	36:10,15,19	county 18:25	cultivate	day 34:19	22:9	development	74:2
79:4 80:14	36:24 37:8	23:7,9	88:23	74:20 78:13	delinquent	92:6,15	disrupting
80:18 83:22	37:16 46:16	121:3	cultural 77:6	78:13 83:16	7:14 9:21	100:8	85:13
87:14 89:17	46:23 47:11	couple 11:13	77:12,15,23	107:17	21:8,19	101:23	distract 86:9
89:20 90:14	47:14,18	21:13 33:7	78:5 79:5	108:6	22:9,10	110:2	distribution
90:18 91:5	48:3,12,18	55:13,20,24	80:15,23	118:15	25:6,16	devereaux	84:4
91:17 94:2	49:24 50:4	108:16	83:7,20	days 35:25	55:4	116:9	district 2:25
97:8,11,24	50:15,24	course 88:10	84:7 89:14	36:11	deliver 77:10	dialogue	3:11,14,25
98:14,18	51:4,7,9,23	court 116:3	culture 77:8	db 11:3	democrats	124:21	4:4 20:6,13
99:5,10	51:25 52:2	cover 97:22	78:8,17	deadline	65:17	didn't 19:3	38:7,20
102:15,19	52:7,9,19	100:22	90:10	34:20 35:9	demonstrate	47:2,16	39:7,11
102:24	52:23 53:10	covering 4:12	cultured	35:14	88:22	62:15 71:25	41:23 42:8
105:13,16	54:16,24	crack 82:22	89:13	deal 98:11	dentist	82:18,20	42:17,17
105:25	55:22 56:4	create 43:15	current 44:25	dealing 15:12	107:20	118:22	43:9 44:22
109:6,18,21	56:19 57:2	61:8 79:18	104:20	debilitate	department	difference	47:22 48:9
111:3	57:11,14	82:25 104:6	105:6 114:6	84:8	5:16,17,25	33:14 83:14	48:10 51:19
112:24	58:6,8,9,15	110:23	114:7	debt 42:4	7:9 8:19	96:18	51:20 52:6
115:16	60:2,5,14	115:25	currently	46:10 81:24	10:20 11:7	108:14	55:9 57:9
116:5,16,17	70:10,12,18	117:9	46:2 83:4	112:5	12:8 13:6	121:9	58:3 62:17
116:22	70:22,24	118:21	95:10 96:6	decades	15:20 19:15	different	64:5,15
119:12,16	71:3,8,18	created 60:15	102:3	74:17	26:21 27:15	48:11,13	103:12,17
119:21	71:22 72:5	71:21 119:7	curricular	december	103:16	86:17	districtoper...
120:2,8	72:10,18	creating 53:5	39:21	104:23	departments	differently	40:25
121:22	74:11,19	creation 53:7	curtis 1:13	decided 46:24	5:11 103:7	59:23	districts 42:5
122:8,14,19	75:2	89:23	customer	decision	103:24	difficult	61:21
122:24	councilme...	creative 80:9	9:25 10:2	33:23 62:15	dependent	78:10 94:23	diverse 78:24
123:7,8,19	25:21	85:3 96:7	customers	decisions	85:16	difficulties	diversified
123:24	109:22	creatively	77:24	27:19 28:23	deprived 89:8	95:11	95:4
124:4,14,16	councils	86:22	cut 53:15	34:6	89:10	diminish	diversion
councilman	79:10	creativity	83:9 84:21	declines	deputy 6:4,14	97:16	93:18 94:10
1:11,12,12	113:16	84:12 87:12	85:24 88:25	41:17	15:10 17:23	direct 108:9	diversity
1:13,13 2:4	councilwom...	credit 8:25	cuts 38:18,22	declining	26:17	111:15	10:23
4:24 5:20	1:10,11	11:16	39:3,4 41:9	42:22 73:11	describe	126:22	dixon 95:3,11
6:12,16,19	23:16,17,22	crippling	42:9 43:3	deconverted	33:12	directly 87:2	dna 81:20
6:24 11:12	24:5,7,11	41:9	58:21 74:7	107:13	described	92:24,25	documenta...
12:17 13:13	25:22 34:11	crises 38:17	84:6 87:2	decrease	38:14	director 27:9	79:19
13:21 14:8	34:12 36:7	crisis 74:15	100:16	29:24 44:18	deserve 40:3	37:19,23	documents
17:16 18:10	36:14 58:10	criteria 61:2	cyber 42:19	44:25 46:4	112:18,18	102:25	94:16 95:2
18:13,15,16	58:11,19,25	critical 24:9	63:3,6,8,10	50:9 53:14	designed	109:24	doesn't 42:25
18:18 20:20	59:10,14,18	42:20 45:17		53:23 58:15	93:19	disabilities	54:20 58:3
20:23 21:6	59:21,25	78:6 95:15		67:12,14,17	desire 57:17	73:11	doing 19:8
21:12 22:8	106:18	112:10		67:23 68:4	despite 81:14	discovery	25:14 36:21
			D				
			darnedest				
			86:6				

STREHLOW & ASSOCIATES, INC.
(215) 504-4622

Committee of the Whole
May 21, 2015

Page 5

51:13 98:4 102:17 108:3,14 dollar 22:22 30:15 dollars 12:12 12:12 22:13 22:15 39:17 71:11 97:15 103:10 104:24 105:8,15,20 108:13 116:2 118:22 119:10 120:24 122:13 dont 14:25 16:8 17:24 21:16 22:15 24:19,20 29:10 54:3 55:17,25 63:20 64:6 64:18 69:24 72:6,13,16 73:7,8 77:14 89:25 108:10 116:10 118:3,15 door 13:3,3 94:9,9 double 81:11 doubled 112:2 doubt 84:17 downside 35:16,23 dr 38:14 40:18,23 64:3 dramatic 47:7 dramatically 33:10 draw 77:24 drawn 78:25 drexels 83:5 drink 7:16 driven 16:15 driving 122:3	dual 41:21 dubow 29:10 30:3,12 31:7,8 32:17 36:25 37:6,13,15 37:18,19 46:17,22 47:4,12,16 47:21 48:7 48:17 49:4 49:25 50:7 50:19 51:3 51:6,13 52:4,13,21 52:24 54:16 55:13,23 56:16,23 57:7,12,23 58:17,20 59:2,12,16 59:20,24 60:7,22 61:5,10,18 61:25 62:10 62:13 63:2 63:8,17 64:4,12 65:5,15,23 66:6,9,16 66:23 67:5 67:8,20 68:4,11,18 68:22 69:4 69:7,13,18 69:24 70:4 70:8,17 71:2,6,15 71:20,23 74:3,13 75:4,7 due 74:11 86:10 88:19 92:11 <hr/> E <hr/> earlier 91:8 early 9:22 112:13 113:23 114:18,22 earned 8:25 11:16 earnings 46:4	eastern 83:2 100:3 easy 15:16,23 15:23 88:24 88:25 89:5 economic 78:25 89:24 92:9 116:12 economically 78:22 economy 52:16 58:22 educate 15:17 15:17 educating 45:19 education 2:24 3:11 3:25 40:3 42:14,16 45:15 85:25 92:7,9,15 93:6 100:5 educational 38:3 41:6 45:9 84:11 effective 53:4 53:8 effectiveness 100:17 efficient 15:14 effort 12:5 13:9 87:17 101:5 efforts 15:3,3 25:15 112:11,15 115:8,11 eight 36:11 55:11 57:21 106:21 eighty 47:12 47:14 eightyfive 79:7 eite 9:4 12:11 either 68:11 elected 39:12 election 34:19 electronic 9:7 9:15 34:4 electronically	9:12,17 13:5 elementary 85:9 eleven 79:13 eligible 11:22 12:23 eliminating 72:2 email 13:6 123:6 emergency 112:6 emotional 41:12 employ 52:17 108:19 employees 99:4 employers 52:17 employment 101:15 employs 108:5 empowerm... 110:10 111:7 112:3 112:9,20 113:9,22 empowerm... 110:8 empty 121:12 enable 113:25 enabled 9:9 enacted 44:20 45:12 67:12 encourage 36:3 110:9 113:13 encouraged 86:8 encouraging 65:6,24 ends 114:3 energy 81:23 101:20 engaged 89:12 english 85:14 101:7 enhance 101:3	enhanced 38:3 enjoy 26:15 enormous 47:24 enrichment 79:12 enroll 111:25 114:15 enrolled 23:25 enrollment 10:16 41:22 ensure 39:4 41:9 75:25 78:6 80:15 96:15 enter 33:20 entered 94:25 entertainm... 84:10 entitled 2:23 3:9,18,23 entrepreneur 109:24 entreprene... 83:6 entreprene... 110:5 entry 33:22 environments 39:20 equivalent 90:11,11 erroneously 17:6 escort 96:12 especially 17:4 24:14 78:13 110:24 essential 41:6 42:11 45:9 74:14 establish 103:11 established 92:4 establishing 19:9 estate 3:2,13 4:3 7:17,20 8:17 24:3	38:2 46:24 48:4 51:17 53:24 57:6 64:25 68:17 122:4 estatebased 7:19 estimate 17:20 estimated 29:16 evening 5:15 75:15,18,21 76:3 77:2,3 83:24 91:14 91:15 99:20 102:23 109:19,20 109:21 113:3 115:19 124:20 events 87:19 everybody 76:5 evidence 82:7 126:4 evolved 92:8 exactly 69:3 81:15 example 47:8 85:2 87:13 95:14 106:15 examples 111:22 exceed 7:19 exchange 71:11 excited 8:19 20:4 exciting 7:13 exclusively 65:11 excuse 24:5 executive 10:24 27:9 109:24 113:5 exemption 44:14,23 exhausted 27:18	existing 38:12 expand 8:9 9:14 41:23 112:15 115:11 expanded 100:22 101:4 108:6 expanding 10:5 expect 7:19 7:22 9:20 expected 11:4 51:11 experience 8:3 10:2 81:19 experienced 41:14,17 experiences 41:15 experiment 10:9 expert 19:14 84:2 expiration 71:13 expire 72:12 74:12 expires 70:24 71:18 72:6 72:17,20 explained 95:9 explains 94:10 explanation 58:14 explored 73:6 73:14 exploring 82:25 express 80:5 85:6 expression 84:12 expressway 121:5 expungement 115:5 extend 71:9 71:10 72:25 73:16	extended 74:14 extension 34:22 71:4 extent 13:10 extra 101:5,9 extracurric... 39:22 extracurric... 85:20 <hr/> F <hr/> facade 104:11 104:17 facades 104:7 face 37:9 74:15 faced 74:17 111:18 facility 108:7 facing 43:3 93:22 94:8 94:21 101:12 fact 35:13 88:16 factor 78:6 factors 38:18 fair 40:6 famed 88:6 families 12:4 12:19 94:7 101:16 106:22 107:2 family 86:11 92:10 114:5 far 25:4 95:22 fare 95:23 favor 54:9 favorable 11:9 fear 93:12 feared 82:9 federal 12:12 14:21 38:19 97:15 fee 39:8 feedback 82:5 feel 36:5 59:22 86:17 104:11
--	---	--	--	---	--	--	---

STREHLOW & ASSOCIATES, INC.
(215) 504-4622

Committee of the Whole
May 21, 2015

Page 6

113:19 fees 9:6 feet 115:14 fellow 88:5 109:22 female 104:14 ferguson 80:2 festival 87:21 festivals 77:21 fifty 67:7 fight 111:12 112:12 114:13 115:10 fight 85:12 figure 22:22 61:16 figured 81:18 file 9:10 14:25 15:17 15:23 35:18 filed 9:16 17:11 28:19 28:21 29:13 filing 9:8 12:14 16:8 17:6,6 33:18 34:4 35:14 filings 8:11 9:15 12:16 fill 38:11 filling 93:6 finance 37:20 56:8,11 financial 4:11 93:7 94:16 94:23 95:5 110:3 112:3 113:22 financing 114:24 find 16:9 20:15 80:4 86:5 93:16 96:7 98:23 98:25 106:12 109:2 finding 78:10 93:14	finds 53:3 fine 120:3 finish 62:2 first 5:16 15:15,19 20:6,12 27:24 28:6 35:12,13 41:4 75:16 76:19 79:12 81:6 82:14 82:20 86:7 100:10 109:17 firstlevel 35:6 35:17,18,24 36:4 fiscal 2:14,17 2:19 4:12 4:14 5:6,8,9 9:23 27:11 27:16 91:22 97:5 105:15 110:13 fit 82:18 five 4:10 71:11 106:24 fivecounty 90:12 five 81:2 fix 20:13 fixed 73:10 fixing 104:22 floor 27:13 flyer 103:19 flying 16:6 focus 41:5 75:24 92:6 112:12 focused 49:12 53:12,13,17 65:11 focuses 50:5 folders 37:12 folk 82:25 folks 13:11,23 73:8,24 follow 15:23 35:9 94:13 following 7:8 8:20 95:6 foot 83:3	force 42:7 104:19 foreclosure 93:8,18,22 94:7,8,21 95:8,12 96:6,13,21 96:22,25 98:3,4 forefront 92:20 foregoing 126:7,19 forget 124:8 form 35:25 103:18 formal 35:10 former 81:2 forms 15:21 36:4 formula 40:6 forth 34:8 63:18,24 forward 37:2 37:6 57:10 124:21 forwardloo... 5:8 found 25:7 86:7 95:7 foundations 82:3 four 32:9 94:12 103:25 114:5 fraction 83:11 frank 6:4 19:16,19 fraud 16:12 free 12:16 freshman 84:14 friends 86:25 87:8 frightened 95:16 front 73:18 fruits 107:8 frustrating 82:8 frustration	80:6 fulfilling 86:22 full 40:6 79:14 88:19 89:2 fulllength 88:9 fulltime 90:11 fully 8:24 126:5 fund 38:13 45:22 74:5 74:8 77:12 78:5 79:5 79:17 80:14 80:16,24 81:6,25 83:20 84:7 89:14 104:25 105:8,13,15 106:13 109:3 110:12 112:22 113:15 funded 103:9 114:25 funding 9:5 38:17,19 39:6,12,18 39:25 40:5 40:6,10 41:25 42:17 42:22 44:7 45:18 61:22 77:11 78:11 80:15 82:9 82:9,23 88:25 89:14 91:23 95:20 96:19 97:6 100:16,20 102:5 103:6 103:12 111:9 113:20,25 114:6,7 funds 38:20 81:3 82:8 82:22 83:7 83:13 95:25	96:3,16 102:7 103:16 104:4 105:17 furniture 107:9 further 2:24 3:10,24 9:14 26:3 45:22 furthermore 96:19 future 8:17 14:18,18 43:10 57:5 83:15 86:4 112:18 fy09 39:17 fy16 7:10 38:9 43:8 43:22 58:5 62:2 fy17 44:13,20 45:12	generates 63:24 gentrification 24:16 101:12 getting 13:23 14:21 31:6 31:10,21 34:17 73:4 95:16 121:13 girl 85:6 give 40:2 65:8 68:14 76:17 78:3 90:3 91:12 106:15 given 34:22 42:10 gives 65:9 glad 7:17 go 11:14 16:3 16:9,11 44:17 47:3 47:22 67:13 68:5,6 79:22 93:10 93:14 94:2 101:9 109:17 117:18 118:23 120:13,17 120:18,19 121:16,20 goal 92:25 103:10 goals 7:11 10:21 111:10 goes 35:22 67:11 71:20 91:22 94:9 97:6 going 2:3 10:5 13:15 14:2 16:23 19:13 28:10 29:13,14 33:4 35:8 51:2,5 56:7 56:14 57:10 63:15,25	65:2 73:7 73:15 75:15 84:2 98:10 106:15 108:18 119:17 120:3,4 121:3,9 122:23 123:2,5,6 123:14 good 2:2,4 5:20,23 7:3 13:12 19:4 23:19,20 26:25 27:3 27:7,23 28:5 32:11 37:18 48:16 70:10 75:14 76:25 77:3 82:5 83:24 90:15 91:14 91:15 99:20 102:18,23 109:19,20 109:21 111:21 113:3 115:19 goode 1:11 goods 104:15 106:23 government 14:21 governor 40:7 42:15 44:8 49:19 54:5 72:22 governors 44:5 45:6 45:11 48:15 48:22 49:11 49:14 50:11 50:20 67:15 67:20 grade 86:8 grads 22:18 graduate 79:21 graduating 86:24 grandmother	94:21,22 95:3 grandmoth... 95:7 grant 39:10 79:15,17 81:2 82:14 107:18 114:8 granted 88:14 grantees 79:13 grants 10:13 79:8,9,12 103:9 106:8 107:25 108:23 graphs 25:19 great 13:14 18:8 34:10 53:11 74:22 99:7 greater 14:17 16:24 77:6 90:8 115:22 green 20:15 99:16,17 102:21,24 greenlee 1:12 2:4 4:24 5:20 6:12 6:16,19,24 11:12 12:17 13:13,21 14:8 17:16 18:10,16 23:14 25:25 26:13,19,25 27:4,25 28:4,9,13 28:18,25 29:9,23 30:2,7 31:3 32:6,12,18 33:3,6 34:9 36:10,15,19 36:24 37:8 37:16 46:16 46:23 47:11 47:14,18 48:3,12,18 49:24 50:4
--	---	---	---	--	--	---	--

STREHLOW & ASSOCIATES, INC.
(215) 504-4622

50:15,24 51:4,7,23 52:7 54:17 58:8 60:2 ground 76:4 97:22 groundwork 111:14 groups 76:14 growing 85:4 grown 100:19 guarantee 64:25 124:7 guarantees 65:25 guess 48:20 74:3 guidelines 104:24 guy 99:15,17 106:4 guys 31:11 60:9 91:12 109:19	havent 55:19 55:23 heads 19:15 health 41:12 41:16 92:11 healthcare 42:4 healthier 78:23 healthy 85:5 hear 5:10,12 14:2 27:22 29:7 75:21 heard 60:9 64:4,6 118:8 hearing 2:5 5:3 32:3 33:22 37:7 75:20 99:13 hearings 61:17 heartbreaki... 110:20 heavily 87:6 heinz 86:14 held 82:23 help 8:15 13:11 15:5 17:14 38:11 42:21 52:15 52:16 57:17 57:17 58:21 80:7 86:16 93:10 94:7 101:22 111:9 112:16 114:14 115:12 helped 93:15 111:24 112:4 helpful 106:19 helps 61:20 78:12,18 92:19 henon 1:12 hes 6:22 40:20 hi 60:6,7 high 79:21	93:23 120:21 121:20 122:11 highest 110:15 highperfor... 41:24 highquality 114:22 hire 101:5 historical 79:19 historically 14:16 history 79:23 hit 72:4 hite 40:12,18 40:23 64:3 hites 38:14 hold 21:16 33:4 89:20 119:6 holding 24:8 hole 72:14 holistic 92:13 home 23:9 43:21 67:25 81:19 93:8 93:16 94:9 95:9,18 homebrews 108:18 homeowner 44:24 homeowners 93:9,15,21 95:16 homeowner... 100:9 homes 21:24 21:25 73:12 73:25 92:3 92:4,12 93:2,23 94:6,14 102:10 106:22 homestead 44:14,23 50:10 64:22 65:2 66:12 66:14,15	67:13 69:6 69:8 hometown 81:9 honor 35:9 hope 63:20 115:10 hopefully 30:23 hotline 16:12 94:15 house 49:6 65:8 95:3 95:12 98:11 household 67:7 houses 122:5 housing 92:9 94:17 95:6 95:11 100:7 100:8 101:16 121:18 hubs 87:12 hud 104:23 hudes 88:6 huge 88:17 hundred 29:24 79:7 hundreds 83:12 104:18 112:11 115:9 117:4 hurt 73:8 hurting 57:18 hurts 57:15 57:15 hybrid 83:5	8:16 16:3 16:21 17:11 17:15 27:5 92:21 115:3 identity 79:3 iliyaas 90:24 90:25 91:20 91:24 ill 11:14 14:12,12 15:7,11 16:4 31:19 40:7 52:19 57:2 109:18 im 5:25 7:17 18:15 19:13 19:19 26:7 27:8 28:11 33:6 35:8 37:14,19,20 50:25 53:11 54:2,7,8 59:11 69:20 70:10 71:6 72:24,25 73:13 77:5 77:9,18 80:22 83:25 84:2 88:5 91:11,25 106:5,11,14 109:23 110:8 113:8 113:12 115:21 116:5,12,12 116:15 119:14,19 120:7,10,20 121:25 122:17,17 122:18,23 123:2,5,6 123:11,23 image 77:16 imagine 117:17 immediate 57:4 immigranto... 103:14 impact 45:21 59:4,8,9	79:6 81:6 84:23 88:17 88:24 89:24 92:24 112:15 115:12 impacted 7:18 87:2,7 imperative 80:4 110:20 impetus 18:7 implement 20:7 implementa... 9:18 113:23 114:23 implemented 8:24 implementi... 103:23 important 17:3 37:14 53:9 97:3 101:13 104:12 111:8 importantly 110:22 impose 3:2,12 4:2 imposed 104:23 improperly 17:12 improve 23:4 92:23 102:11 improved 10:2 39:9 104:2 improvement 55:5 103:11 103:25 105:14 106:8,14 107:18 108:23 improveme... 7:15 9:25 10:3 inception 8:8 113:12 include 30:5	33:18 41:11 114:20 includes 44:9 46:9 77:10 101:17 113:17 including 53:25 107:2 115:4 inclusion 11:2 inclusive 2:15 income 7:16 8:2,25 9:10 11:16 17:4 17:8 73:10 82:11 83:11 111:3 113:18 114:3,9 inconvenien... 96:14 incorporati... 4:13 incorrectly 17:12 increase 3:4 7:24 10:15 13:16 38:2 38:8 40:5,9 42:24 43:12 43:18,21,22 44:7,13,21 45:3 46:24 47:10,13,25 48:21 57:6 57:8 60:18 60:18 61:13 67:16 68:3 68:8 73:3 74:23 79:11 96:19,22 100:25 102:8 increased 39:12,14,17 43:15 45:14 95:20 97:18 97:21 112:5 increases 9:21 14:3 18:5 39:8,8 41:2,3 44:4 47:8 48:4	48:11,13 68:15 69:12 increasing 8:11 15:2 39:10 42:3 43:14 54:9 incredible 83:15 incremental 68:15 69:12 individuals 9:3 12:9 91:7,13 96:11,14 101:16 111:24 114:15 115:2 industry 77:17 inequality 111:4 113:18 info 82:13 information 14:13,22 15:4 16:13 16:17,18,19 16:21 34:23 93:11 123:11 infrastruct... 82:18 infusion 25:12 initial 12:5 35:7 initially 97:22 107:11 initiative 88:12 initiatives 8:5 8:20 inman 53:2 58:23 59:3 inner 84:3 innovating 10:15 inside 54:2 116:19 installed 9:8 institution 110:3
--	--	---	--	--	--	--	--

Committee of the Whole
May 21, 2015

Page 8

instruct 94:13	irs 16:18	k 1:12	101:8	66:3 77:11	116:9	45:14 46:11	manually 34:7
instruments 89:9	isnt 20:21	keep 55:16	laren 106:4,5	80:15 89:23	120:18	64:14	market 33:19
intelligence 93:7	issue 21:3	95:17	large 47:23	levels 15:6	lives 86:18	101:20	107:22
intended 52:15	31:9 57:20	kensington 78:16	larger 40:17	101:3	102:12	119:13,14	118:7
intent 32:10	64:23	kidding 59:11	44:23 68:7	leverage 102:5	living 85:2	122:11	marketing 13:4
interact 87:24	issues 20:11	kids 86:5	74:16 79:10	leveraged 104:5	86:17	124:6	mass 33:17
interactive 83:3	21:5 92:23	kind 11:21	largest 110:16	lewis 2:10,12	111:19	lowered 118:25	massive 74:7
interested 56:9 91:9	95:13	16:10 17:22	larsen 99:16	4:25 5:4	loan 73:18	119:8	materials 101:9
interesting 22:24	items 113:21	18:6 30:18	99:17	76:18,20	loans 110:3	lowers 120:11	math 85:14
intergovern... 4:16,18	ive 64:5 87:18	31:10 32:22	late 31:23	90:23 99:15	local 21:21	120:25	matter 23:5
international 41:21	106:7,16	36:16 47:25	36:6	109:10	lowincome 107:2	luckily 82:12	maud 76:20
interventions 41:13	115:20	51:14,16	latino 78:17	124:10,14	long 20:18	lyon 76:21,22	76:21 77:5
invest 42:13	118:7	52:15 54:19	latinos 78:24	library 41:16	31:10	77:3,5 90:5	maximum 44:14
45:19 121:7	J	58:20 59:3	launch 111:20	license 8:5	115:20	90:17,21	mayor 4:15
investigate 79:23	jannie 1:11	77:20 81:21	114:11	25:2	longer 60:11	M	4:21 39:5
investigators 16:11	january 4:21	90:3	launched 111:13,23	lien 8:18 20:2	longterm 101:14	m 1:7 75:10	42:10,22,24
investment 40:18,22	jersey 120:19	knew 29:13	114:13,18	20:3 69:20	115:3	85:8 125:6	55:10
83:19 90:16	job 23:3 53:6	16:8 23:22	law 19:16	69:22 70:5	look 16:5	maam 33:7	105:13,16
104:5,6	81:21 89:23	23:25 24:5	44:15	liens 8:15,17	37:6 50:16	mackey 80:21	116:20
investments 38:3,13	113:24	29:10,11	laws 105:3	18:24 19:6	51:14 52:13	80:22	mayors 44:19
40:14,24	114:25	30:21 31:5	leader 26:11	19:24 21:23	52:25	mailing 35:6	45:5,11
41:5,11	jobs 53:5,17	31:7,11	leaders 89:13	51:10,17	116:19	mailings 13:4	67:10 110:7
42:9,21	59:8 73:12	36:12 37:2	leadership 24:25 112:9	life 78:4 85:2	121:11	main 21:24	110:9 111:6
45:8,14	83:16 90:12	39:24 48:23	115:7	86:16 88:18	124:21	116:23	112:8,20
62:5,20,22	108:21	54:13 55:25	leading 92:14	93:4 107:19	looked 43:6	78:20 79:25	113:8
64:14	john 85:8	63:20 64:17	learn 111:2	lift 18:3	46:20 47:2	89:14	mbe 11:3
investors 118:16,24	86:14	64:18 68:20	learning 113:24	light 20:15	47:20	maintaining 77:12	mbc 10:22
121:16	joined 37:22	68:20 69:16	114:19,22	limit 51:16	looking 22:6	major 81:11	meals 112:6
invited 87:19	jones 1:13	73:2 84:5	leaving 121:2	76:7	37:2 74:7	104:19	mean 17:24
involuntary 16:2	18:13,15,18	84:15,17	led 30:23	limited 103:15	looks 49:18	75:3	32:7,13
involved 10:18	20:20,23	86:6 89:25	left 28:22	line 21:24	lose 50:17	74:18 83:10	44:23 47:4
involvement 11:25	21:6,12	90:2 93:10	29:6 62:16	30:18 34:14	118:3	103:13	54:18 55:7
involves 107:25	22:12,17,23	110:14	91:11	120:19	loses 120:23	making 3:4	64:12,13
	jr 1:11,13	118:15	106:12	121:3,5	losing 93:8,13	4:5 7:13	67:9 74:21
	judgment 20:3	119:3,4,5,6	legal 19:14	liquor 7:16	loss 94:8	13:8 39:3	83:14 95:20
	judicial 20:6	119:22,22	legislative 65:25	list 91:7	lost 29:16	41:5 74:7	116:24
	20:12	122:3,22	lender 93:11	93:20 95:8	lot 15:20	85:11 90:9	117:9
	judith 90:23	123:23	leslie 109:11	96:24	16:14,15,16	man 6:23	121:16,19
	90:24	knowing 43:10	109:12,23	124:15	17:25 18:7	106:11	121:20
	124:11,11	known 113:10	letters 33:22	listen 119:13	23:2 34:3,6	108:25	meaning 82:19 118:9
	july 28:21	L	33:23 34:8	literally 83:14	49:4,9	manage 33:21	means 40:4
	june 8:14,24	labor 82:25	level 15:19	104:21	50:25 54:21	management 26:12 92:7	66:24 77:15
	31:22,23	lack 14:24	38:24 40:9	little 6:20	57:15,16	92:16 100:6	84:9 126:21
	32:24	31:18 73:12	40:11 47:7	11:17 14:9	65:9 81:5	103:8	meant 81:16
	jurisdiction 19:8	93:7	58:2 60:16	live 23:6	81:23 98:23	105:18	measures 5:6
	jurisdictions 17:25 18:8	laid 40:23	62:18 64:14	53:17 83:5	low 104:15	managing 94:23	13:25 17:19
	19:25	62:5 111:14	65:4,19	110:18	lower 30:24		medallion
	K	language					

STREHLOW & ASSOCIATES, INC.
(215) 504-4622

Committee of the Whole
May 21, 2015

Page 9

55:19,21,25 56:5,14,17 medallions 55:2 56:7 56:10 median 43:18 43:21 67:9 67:17,25 meet 7:22 10:21 11:7 87:15 94:16 114:3 meeting 31:12 member 80:24 87:4 87:15 94:20 94:25 95:9 110:7 113:11 115:21 116:13 members 7:4 11:15 27:8 77:4 78:20 81:4 92:22 96:17 98:22 98:24 102:23 116:22 mentor 77:25 88:4 merchants 103:3 105:11 108:12 messaging 10:9 met 20:8 60:25 methods 73:15 michele 126:14 microfinance 110:2 mid 31:23 midsized 83:12 midwestern 81:8 mighty 87:9 mile 101:10	mileage 95:23 96:4 milk 107:4 million 7:20 8:8 9:3,4 12:9,10,11 21:18 22:25 29:22,24 38:10,12 39:15 40:22 42:16,19,23 44:12,17 45:7 47:9 50:9,10,11 50:21,23 51:18 52:5 54:21 55:2 55:4,6 56:20,22,25 61:12,16 62:3 63:3,9 63:10,12,13 66:10,11 69:4 70:21 72:4 74:5 74:18 77:13 79:5 80:16 84:21 85:22 85:24 110:12 112:5,22 113:14 millions 115:25,25 118:15,16 118:21,21 118:22 120:23,23 122:12,12 124:8,9 mind 24:20 89:15 minds 84:19 minimize 65:3 minority 10:25 104:14 minutes 76:8 76:10 missed 15:9 81:9 mission 11:7	93:2 mix 69:11 moderate in... 104:16 modernized 9:7 modified 9:14 mom 103:15 moments 86:15 93:23 monday 35:12 money 13:11 17:17 23:2 29:15 50:12 54:21 55:15 62:4 70:18 71:5,5 72:16 73:4 73:18,24 82:15 84:4 96:10 117:9 117:9 118:3 118:4,23,24 monologue 87:21 montgomery 23:6 month 31:17 44:3 93:20 94:6 95:6 96:25 98:12 100:15 months 57:25 mortgage 93:18 mountains 105:4 move 81:18 moved 49:6 65:7 81:8 moving 9:19 muhammad 90:24,25 91:15,19,20 91:25 94:4 97:10,20 98:2,16,20 99:8,12 multiple 111:18 multiverse 83:4	municipalit... 19:22 21:20 mural 87:8 murphy 126:14 music 85:11 musical 82:25 89:9 mutual 113:6 N nac 92:18 93:23 94:9 94:11 95:15 95:19,21,24 96:6,16 97:13 98:5 98:5 99:4 99:24 100:9 100:16 101:2,21,24 102:6,7 nacs 92:24 93:20 96:20 name 5:24 7:5 19:18 37:19 76:13 76:16,19 80:21 83:25 91:18,20,24 95:7 99:21 102:24 106:4 109:23 113:4 116:4 116:6,7 120:12 123:3 named 58:23 59:3 names 94:5 96:24 98:7 98:8 nature 82:17 ne 124:13 nearly 85:22 necessary 39:18,21 need 22:2 23:10 47:10 54:22 55:15 56:18 57:13 61:13 64:9 64:11 65:17	72:16 91:10 95:17 100:12 needed 40:2 102:10 118:24 needing 43:8 82:8 needs 72:23 92:21 107:4 negative 45:21 negotiate 71:4 negotiating 51:2 negotiation 65:18 negotiations 20:9 neighborho... 21:17 77:22 78:15,22 91:23,25 97:7 99:24 100:2,11 101:11 104:16 106:16 108:3,5,9 neighborho... 57:19 77:21 79:2 neighbors 107:23 net 3:18 9:11 46:5 never 64:4,5 65:24 118:7 124:8 new 8:22 31:10 34:3 45:7 55:10 71:25 73:24 85:23 104:25 110:12 111:9 113:14,21 newest 8:4,13 81:3 news 27:23 nguyen	109:10,12 113:3,4 nicole 76:21 76:22 124:10 ninetyfive 79:20 noncity 58:16 noncomplia... 17:9 nonexistent 85:10 nonprofit 92:5 100:3 nonprofits 77:23 nonresident 53:4 59:6,7 nonresidents 46:6,8,12 52:11 58:18 norris 78:15 78:18 99:22 100:2 101:11 north 21:25 100:3 102:25 103:4,23 104:8,18 105:12 northeast 85:24 nos 2:7 notes 126:6 notice 36:2 notices 35:4 november 19:21 number 13:18 17:24 21:11 22:7 22:15,21 24:8,19 25:7,9 29:22 38:17 63:19,20,21 89:25 96:20 96:21 112:3 116:11 numbers 28:14 51:22 73:9	nutter 105:13 105:17 O o 47:8,9 60:18 61:9,11 69:12 objections 126:4 obviously 13:15 48:16 48:19 59:22 65:24 occupancy 3:10,13,24 4:3 46:2 october 35:12 offer 56:6 offered 12:16 23:24 100:13 offering 24:13 office 25:20 31:14 35:19 94:20,25 110:7,10 111:6 112:8 112:20 officer 6:3 7:6 113:5 officials 39:12 offset 44:5 oh 1:13 19:3 20:20 28:4 51:9,25 52:2,9,19 52:23 53:10 54:24 55:22 56:4,19 57:2,11,14 58:6,15,17 60:14 70:10 70:12,18,22 70:24 71:3 71:8,18,22 72:5,10,18 74:11,19 91:19 116:7 ohcads 99:23 okay 13:13 18:10,17 24:11 25:22 27:25 28:4	29:9 30:2 33:5 34:9 48:13 50:24 51:23 52:7 52:25 53:10 57:2 61:4 61:15 64:17 68:10,14 69:10,11 70:8 74:19 74:21 75:4 75:16 90:15 91:19 98:15 99:6 109:16 116:18 117:15 118:18 119:12,13 120:9,15 121:12 122:9 old 30:21 31:2 olney 103:4 105:12 once 16:24 42:7 94:11 95:8 98:25 108:4 ones 60:23 onetime 25:11,17 ongoing 25:12 online 8:13 8:14 opa 31:12 35:3,3,8 open 28:23 29:7 41:10 72:14 99:2 105:22 108:18,22 operate 78:13 operating 2:19 5:5 7:10 27:12 75:23 78:12 79:15 82:17 83:8 106:25 opinion 33:14 53:16 opportunities
---	---	--	---	---	---	--	---

STREHLOW & ASSOCIATES, INC.
(215) 504-4622

Committee of the Whole
May 21, 2015

Page 10

45:9 88:13 99:3 110:11 115:4 opportunity 6:8 10:10 76:2,6 87:12,15 89:11 110:23 111:7 112:21 113:10 opportunities 112:9 opposed 25:12 53:19 73:24 option 43:2 43:12 47:17 options 10:6 47:5 ordeal 93:9 order 20:5 45:18 79:25 86:9 101:6 ordinance 2:13,16,18 4:20 organization 92:16 organizatio... 10:21 organizations 77:8,19 78:9 79:7 80:12 83:13 87:10,11 100:13 111:16 112:11 115:9 original 87:22 ortiz 99:15,16 99:20,21 102:18 outlet 80:10 84:10 outlets 85:6 87:11 outreach 13:2 15:20 93:24 95:22 96:6	96:9,13,21 98:3 101:4 outside 18:24 19:5,7 89:3 102:6 120:19 outstripped 25:4 oversight 110:8 overview 7:9 owned 104:14 owner 19:25 owners 13:17 19:2 21:7 107:15 110:5 ownership 19:6 <hr/> P <hr/> p 75:10 125:6 pa 116:10 pads 119:6 pagan 27:3,7 27:9 28:3,7 28:12,16,20 29:3,19,25 30:4 33:15 35:2 36:22 pages 117:7 pain 65:4 painful 38:16 39:3 painters 108:2 paints 89:8 paired 88:5 paiva 19:16 19:18,19 20:22 21:10 25:3 panelist 81:3 paper 82:21 86:23 117:5 paperwork 95:2 105:4 paralyzed 93:12 parking 39:8 60:18 part 81:12 90:9 103:22 participant	26:11 participants 115:6 participate 12:7 41:19 participation 10:22 11:3 124:23 particular 54:6 particularly 64:21 partner 9:13 parts 106:9 party 16:15 passes 48:22 passion 89:3 path 81:13 pathway 112:17 pathways 110:23 patterson 85:8 paula 88:4 pay 9:10 15:5 23:9,10 30:21 46:9 53:18 71:12 73:20 78:13 82:20 paying 18:22 21:20 31:2 73:17,25 payment 10:6 payments 22:2 pays 109:4 pcf 78:12 81:2 82:13 pcfs 84:21 pedestals 87:22 peers 85:12 85:18 pen 86:22 pending 7:17 penn 53:2 pennsylvania 1:6 4:16 10:8 16:20 22:11 85:25 pens 89:8	pensions 42:3 people 10:17 12:7 13:10 14:25 15:5 21:18 23:25 24:14,15 31:2 32:13 34:16 52:17 53:17,19 56:11 57:15 57:16,19 69:16 73:10 73:10,17 77:25 78:2 90:6,9 108:3,5,19 112:2 114:16 117:18,20 118:16 120:16 121:2,14 122:3,4,20 123:12,21 percent 7:25 8:12,12 10:24 11:4 18:5 22:8 22:10 27:20 28:11 29:6 29:6 38:9,9 43:23 46:7 46:8 47:10 47:12,15 57:5 61:13 70:16 73:13 79:20,21 100:21 110:17,17 114:4 performance 24:21,23 25:5 performing 85:3 period 24:22 person 85:2 96:16 118:9 personal 96:4 personally 48:15 perspective 76:11	ph 84:16 pharmacist 107:21 philadelphia 1:2,6 2:22 2:25 3:3,8 3:12,14,17 3:22 4:2,4 4:10,12 6:11 13:17 14:6 18:25 19:2,4,5,20 22:11 39:23 43:19 44:11 44:24 49:10 52:18 53:18 54:7 55:15 65:10 66:9 77:6,9,11 78:5 80:23 83:18 84:4 84:6,24 85:5 87:3,5 88:3,7 90:6 90:8 92:17 93:17 100:3 106:6 110:6 110:15 111:11 114:12 115:23,24 116:10 120:16,18 120:22 philadelphi... 109:25 philadelphi... 11:20,22 12:22 philadelphias 19:7 38:4 41:7 43:23 45:10 77:15 77:20 104:19 111:20 philip 99:16 99:17 102:24 philly 21:8,25 79:16 82:3 87:13 108:17	phone 10:4 116:11 pica 46:9,10 70:14 71:10 71:13,16,21 71:25 72:3 72:25 73:16 piece 15:25 17:2,3 33:17 87:22 118:3 pieczynski 109:11,13 115:19 116:7,8,8 119:19,24 120:6,10 121:24 122:10,16 122:22 123:2,5,10 123:22 124:2,6 piglet 26:7 pilot 8:15 51:14 pipeline 31:20 place 46:3 47:19 58:4 65:16 86:7 93:14 96:15 placement 41:20 places 86:6 86:12 plan 4:11 5:8 38:14 43:10 48:15,22 50:5 62:6 86:2 87:17 111:12,14 113:24 114:12 planning 114:19 play 88:9 95:15 players 83:10 playground 85:13 playwrights 87:5,14	88:7 please 2:10 5:21 7:2 21:16 27:5 37:17,17 76:17 77:2 80:20 89:21 102:20 103:19 pleased 27:20 111:2 plus 63:3,10 63:12 pocket 82:21 poetry 86:9 86:11 point 39:14 52:20 54:8 64:17 72:13 98:3 100:10 108:15 121:23 122:15 123:20 police 96:11 policing 79:24 politics 84:3 pony 80:25 pop 103:15 population 73:22 100:19,22 porphyrin 81:20 82:10 portion 38:5 40:17,21 46:9 51:20 51:21 70:15 71:10,13,16 71:23 72:2 72:3,25 73:23 portions 44:5 pose 14:17 position 42:8 116:17 possible 63:22 73:4 82:24 possibly 47:20 poster 111:5	pot 21:23 potential 89:3 89:11 potter 23:7 poverty 102:11 110:15,18 110:22 111:4,12,19 112:13,15 113:18 114:4,13 115:10,12 praised 86:19 predominant 101:8 preparation 9:6 present 1:9 14:19 presently 95:24 president 1:10 2:2 60:4,8 61:3 61:7,14,23 62:7,11,24 63:5,14,23 64:7,16 65:13,21 66:2,7,13 66:20,25 67:6,18 68:2,9,13 68:19,23 69:5,9,15 69:19 70:2 70:6,9,13 74:25 75:5 75:8,14 76:25 77:4 77:5 80:18 83:22 89:17 89:20 90:14 90:18 91:5 91:17 94:2 97:8,11,24 98:14,18 99:5,10 102:15,19 105:25 109:6,18,21 112:24
--	---	--	--	---	---	--	---

STREHLOW & ASSOCIATES, INC.
(215) 504-4622

Committee of the Whole
May 21, 2015

Page 11

115:16	proceedings	102:9	121:14	5:14 22:18	81:7 89:22	reallife 84:23	57:25
116:5,21	126:4	103:20	proposal 40:7	38:5 75:10	quickly 31:22	really 15:16	reduce 33:10
119:16,21	process 17:13	105:19	42:20 43:20	75:20 85:7	quite 12:4	15:18 16:2	53:9 100:17
120:2,8	18:25 26:11	113:24	44:6,16,19	87:3 95:22		16:6,8 17:2	101:18
121:22	32:2,4,5,9	115:2	49:15 50:11	96:2,10	R	18:3 23:10	110:21
122:8,14,19	34:2 74:10	progress 7:13	50:20,22	111:25	racism 87:23	36:3 47:7	112:4,15
122:24	114:19	111:21	57:24 60:15	114:15	radar 16:7	52:14 54:3	115:12
123:8,19,24	processes	prohibits	67:10,16,21	126:15	raise 17:18	54:8 56:23	reduced
124:4,14,16	80:7	114:8	67:24 68:12	pulitzer 88:8	64:24 82:7	62:18 74:21	29:21 52:12
pressure	processing	project 9:22	68:25 82:6	pull 73:25	121:25	107:9,19	100:20
101:12	33:11	78:16 79:14	proposals	purchase	122:2	109:4	reducing
pretend 84:2	produced	82:19 103:2	45:6,12	56:11	123:15,15	reality 3:9,23	44:17 52:10
pretty 76:9,9	87:24 88:11	projected	49:18 60:24	purchasing	123:15	reap 80:11	101:15
90:15	productive	62:2	60:25	56:9	raised 82:16	reason 84:20	reduction
prevailing	80:6	projections	propose 54:6	purposes	raising 42:25	118:20	30:16 35:20
105:3	products 9:14	7:23	54:25 60:17	purport	range 51:18	reasonable	35:21 52:10
previous 79:9	professional	projects	proposed	pursuant	51:21 66:19	47:17 73:13	52:14 120:5
101:3	81:13	77:22 82:15	4:13 5:5	4:18	104:9	rebates	reductions
previously	professiona...	101:23	11:6 42:15	pursuit 15:4	rate 4:5 30:14	101:19	30:18 58:17
100:23	87:24	104:3,9	42:23 43:17	pushing	38:2,6	rebecca 37:23	referenced
price 57:18	professionals	105:2,6	44:4,8 54:5	123:16	44:18,21	recall 21:16	60:14
118:12	15:18	promoting	75:22 85:25	put 20:14	45:25 46:2	94:19	referrals
119:2	professor	10:22	101:23	35:21 50:16	46:5,9 50:9	receipts 9:11	100:15
primarily	58:23 59:2	prone 78:23	proposing	54:20 57:24	52:10 66:11	17:5	101:18
38:18 106:5	profile 82:16	proof 89:6	44:6 72:24	60:19	67:12	receive 16:17	referred 95:2
107:2,8	profits 3:18	propelled	prosperity	116:16	110:15,22	16:18 39:25	referring
108:2	9:11 46:5	111:15	111:11,20	putting 19:6	rates 3:19	42:18 44:11	35:5
primary 78:8	program 2:13	proper 22:2	114:12	21:23 55:8	44:18 46:6	71:24 94:4	refunds 9:4
primed	5:7 8:15,22	properly 15:2	prosperous	86:22	46:11 68:20	95:25 99:4	12:10,11
103:17	9:2,20	15:5	112:17	105:22	rationale	received	regard 10:9
printer 82:21	10:14 11:17	properties	proud 11:2	pyp 87:18,25	58:21 59:13	10:13 12:9	25:2,15
printing 34:7	11:23 12:2	19:3,4,7	provide 3:3	88:14	raw 28:14	29:4 36:2	65:7
prior 7:20,23	12:6 23:24	20:16 21:19	39:20 40:19	Q	reach 11:21	79:8,13	regarding 2:6
priorities	24:3,13	23:8 43:24	40:20 41:6		13:7 101:6	82:14 96:24	34:24
75:25 111:5	79:17 83:8	121:12	42:12,16,20	qualified 80:9	reached 95:8	receiving 9:3	region 88:3
prison 85:23	87:9,20	property	43:7,17	quality 79:19	reaches 94:11	27:17	registered
private 87:23	93:18 94:10	13:17 14:3	45:6,8,17	93:4 102:11	read 2:10 5:4	recess 75:9,13	16:7
104:5	99:25	20:2,4 21:7	46:20 47:6	qualityoflife	ready 18:14	124:25	rehab 108:14
prize 88:8	100:10,17	21:9 25:6	62:4 80:9	92:23	103:17	recipient 81:2	reimburse...
probably	100:19	30:24 31:14	101:19	quantity	real 3:2,13	reciprocities	95:24 96:3
18:20 66:17	101:21,24	38:6 39:9	104:14	56:13	4:3 7:16,18	19:9	reimburse...
66:18,22	102:6,25	42:24 43:13	provided	question	7:20 8:17	recognizing	42:19
76:14	103:8,13,25	43:15,19,20	49:13 59:15	18:21 24:12	18:20 22:13	40:16	reinstated
106:24	104:20,25	44:11,12,17	providers	24:18 33:8	24:2 38:2	reconvene	79:11
116:11	105:8,14	44:21 45:2	9:13	51:8 58:13	46:24 48:4	125:2	rejected 82:5
problem	106:14	47:23 48:21	provides 7:9	64:18 70:11	51:17 53:24	record 76:16	relates 64:22
48:24 56:5	109:3 115:5	49:12,13,20	38:23 44:16	71:7 89:22	54:17 57:6	91:18 116:6	relentless
problems	programmi...	50:2,3,6,12	45:20 49:9	97:12	64:24 68:17	124:20	112:14
74:22	41:20 87:18	54:9 65:8	61:22	questions	81:21 122:4	recurring	relief 44:9,9
proceed 5:22	programs 8:7	65:11 67:21	providing 4:8	11:14 26:3	realistically	38:11 39:16	44:12 49:8
7:2 27:6	10:16,19	73:3 74:23	41:11 42:23	27:13 36:17	48:23	42:13 43:7	49:9,14,17
37:17 80:20	78:17 100:6	101:19	53:22 110:3	46:14 69:21	reality 72:12	45:18 56:17	49:20,22
102:20	101:18	120:12	public 2:5 5:2	quiara 88:5	realized 9:22	56:18 57:8	50:6,10,12
				quick 18:20	51:12		

STREHLOW & ASSOCIATES, INC.
(215) 504-4622

Committee of the Whole
May 21, 2015

Page 12

50:13,13,14 50:21 63:4 63:7,11 64:22 65:2 65:9,10,12 65:18,20 66:11,12,14 67:22 69:6 rely 84:8 103:16 remain 41:10 remittance 8:21,23 removing 72:23 rendered 27:19 28:24 renovations 104:17 108:22 rent 101:19 rental 100:9 reoccurring 25:17 repair 101:21 105:9 repairing 105:21 repeating 18:23 replicate 41:24 reporter 126:23 reporting 14:25 17:7 represent 22:13 representat... 49:7 representat... 95:21 96:7 representing 77:7 reproduction 126:20 republican 49:7,21 50:5 66:4 republicans 49:20 65:16 request 11:9 13:16 62:21	63:9 64:6 110:11 112:21 113:14 114:10 requested 40:21 61:20 107:23 111:9 requesting 106:12 require 47:24 58:3 105:2 requiring 45:22 research 79:23 81:19 researching 102:4 reserved 85:22 residencies 88:2 resident 46:8 53:6 59:6,8 59:11 94:12 101:22 residential 27:23 29:8 43:18,24 53:14 93:17 107:14 residents 45:13 46:6 46:7,12 58:16 59:22 65:4 77:23 92:24 94:5 94:13 96:17 100:11,23 100:24 101:14 102:2,9 103:3 110:24 112:4,16 114:2 115:13 resolution 1:16 2:8,11 4:8 resolve 95:12 resolved	30:22 32:24 resolving 93:2 resorting 85:19 resources 41:22 45:8 92:20 95:17 95:19 103:15 respect 4:14 23:6 53:11 76:7 97:12 97:18 respective 21:20 response 36:18 124:13 responsibili... 94:24 responsible 78:19 restored 79:4 restoring 101:2 result 66:3 resulting 44:20 resurgence 104:20 retirement 26:16 retiring 6:9 return 90:15 returns 17:11 reup 72:13 revenue 5:11 5:12,17 6:2 7:7 10:11 12:8 19:15 19:19 36:25 37:24 38:11 41:2 42:7 43:5,7 45:20 46:19 46:21 47:7 48:2 51:11 56:3,17,18 58:2 60:16 60:21 61:9 68:16 revenues 7:10	11:8 39:16 42:13 43:11 47:22 53:22 54:15 review 15:21 35:6,7,17 35:18,24 36:4 58:13 reviews 101:22 revised 4:10 revising 3:19 revision 26:22 27:10 35:11 revisions 30:5 revitalization 92:14 103:2 revocation 8:6 25:3 rhynhart 37:14,23 70:20,23 72:8,11 right 18:11 24:10 28:11 29:4 33:4 33:19 34:10 36:14 46:22 47:3 50:4 51:6 52:19 60:24 61:10 62:9 63:6 65:14,22 66:21 68:21 68:22 69:10 69:20 70:7 70:10,15 72:5 74:13 87:16 97:25 99:6 103:20 104:12 117:3,5 120:6 123:22 risk 94:6 rob 37:19 robinson 90:23,25 124:11,12 role 95:15 roles 104:25 room 1:6 6:23	75:11 87:16 125:3 roughly 56:12 63:2 70:19 row 7:21 rprnotary 126:15 rules 20:7 76:4 rung 93:25 running 38:21 <hr/> S <hr/> s 110:17 safe 39:20 86:7 sake 53:13 salaries 73:23 78:14 sale 8:14,16 8:18 56:13 56:14,17 122:5 sales 8:11 44:10 50:13 53:25 55:19 55:21,25 56:5,15 69:20,22 70:5 117:6 120:14 satisfaction 99:4 saturday 20:13 save 12:13 94:14 102:10 saved 9:5 85:3 saw 18:8 saying 32:19 32:23 34:16 34:16 50:18 53:11 60:22 61:6,18 67:3 72:25 73:14 88:21 121:25 saylor 49:7 50:22 67:11 67:24 68:25	sailors 66:4,6 says 35:19 59:19 scanning 34:5 scaring 37:11 scene 81:15 scheduled 27:19 94:18 scholarship 88:19 school 2:25 3:11,14,25 4:4 7:15 8:2 22:18 38:4 38:5 39:20 40:14 41:7 44:22 45:10 48:8 51:19 51:20 52:5 55:9,14 58:3 64:5 79:21 85:7 85:9 86:13 86:25 schools 11:8 38:8,15 39:2,13,19 39:25 40:25 41:3,10,23 41:24 42:2 44:7 45:7 45:18 57:18 71:12 73:5 73:19,20 87:4,23 88:2 89:2 schuylkill 121:5 scope 97:17 scores 85:17 screeching 105:7 screening 17:10 scribe 79:15 seamaac 113:5 seats 114:23 second 7:21 22:6 24:6 89:21 108:6 section 2:22 3:8,22	sector 77:15 secure 43:11 see 6:21 9:20 18:4 44:25 45:13 51:8 54:10 56:24 59:19 101:24 103:19 111:5 116:20 121:11 seeing 26:3 30:24 36:19 seek 95:5 seemly 84:16 seen 38:23 60:25 118:7 segue 119:17 select 86:25 selfassessed 15:12 selfreport 13:24 selfreported 14:14 selfreporting 13:18 14:10 selfsustained 103:12 sell 56:10 selling 117:16 send 25:20 33:22 sending 32:21 senior 94:22 seniors 73:9 101:17 sense 22:4 55:18 64:20 79:2 90:4 sent 35:3 69:14 sequestration 8:6 25:4 series 69:13 seriously 60:12 serve 92:18 100:24 114:2 served 112:2 114:16	serves 78:16 100:19 service 6:10 6:17 9:25 42:4 46:10 93:21 97:21 100:18,21 114:7 services 10:4 11:8 38:23 41:16,18 92:10,11 95:5 97:17 100:7,12,12 104:15 106:24 110:4 115:5 serving 100:4 106:25 114:8 session 82:13 set 4:5 72:11 settlements 30:6 seven 82:3,4 118:9,10 seventyfive 69:7 share 7:17 14:20 25:20 27:14,21,24 40:4 57:3 113:12 117:17,19 117:24 118:10,13 shared 111:10,19 114:11,21 shares 118:2 118:10 shelf 23:3 sheriff 8:10 117:6 shocking 110:19 shop 107:15 shops 103:15 shore 106:17 short 32:18 shortly 24:8 114:20 show 25:19
---	--	--	--	---	--	--	--

STREHLOW & ASSOCIATES, INC.
(215) 504-4622

Committee of the Whole
May 21, 2015

Page 13

showed 59:5	107:25	118:6,8	116:4,6	34:2	111:15	84:16 85:8	9:11,11,13
shuttered	108:12	spoke 7:12	stateofheart	street 16:11	succumb	93:6 96:15	9:15 11:16
107:11	110:5	sponsored	8:22	98:6 103:2	82:10	systems 33:24	12:11,14,16
shutters	smaller 77:19	12:8	stations 96:12	103:5,23	sufficient	101:21	13:16 14:3
105:21	smiling 6:20	spoonful 88:9	statistics	104:8	39:19		15:6 16:5
shy 104:6	snapshot	spurring	11:19	105:12	suggesting	T	16:12 17:5
side 48:10	68:14	114:22	110:19	strict 104:24	61:15	table 5:19	17:11 22:2
52:6,6 53:6	social 41:11	square 78:15	stay 25:10	strides 92:8	suggestions	19:12 26:24	23:9,24
74:16	80:8	78:18 83:2	93:16 121:6	string 60:10	15:22	30:11 37:5	26:12 29:3
sides 53:9	socially 78:19	99:22 100:2	steady 62:17	strong 79:2	superinten...	37:22 60:20	29:8 30:13
sign 91:10	society 79:25	101:11	stenographer	struggled	40:12 61:19	76:15,24	30:14,16,24
significant	software 9:13	stabilization	116:3	38:20	62:5,14	91:4,11	35:22 38:2
9:24 25:8	sole 60:20	55:9	stenographic	struggling	supervision	99:19	38:6 39:8,9
33:13 54:22	solely 50:5	stable 38:11	126:6	105:9 114:2	126:22	109:15	42:24 43:13
64:23	solicit 16:13	42:13 43:7	step 15:15	student 81:24	support	tables 85:17	43:15,25
significantly	solve 61:21	45:17 46:21	71:16	students	13:11 38:3	take 15:21	44:8,9,10
53:15 65:3	62:12	57:8 58:2	steps 39:6,11	38:15 41:14	41:13,22	19:24 20:22	44:10,11,12
79:10	solves 62:2	78:22 82:11	94:12	41:16,18	78:12 79:14	27:13 66:15	44:18,21
signs 105:22	solving 62:23	staff 10:24	stimulate	79:20,22	82:19 86:11	71:16 74:6	45:2,25
similar 33:24	somebody	69:14 78:14	52:16 58:22	87:6 89:2	91:12 92:10	taken 31:16	46:5,24
100:12	22:19	101:6,21	stimulus	studied	99:23 110:4	126:6	47:23 48:4
106:11	soon 66:22	102:3	38:19	117:13	110:9,12	talent 89:3	48:21 49:8
simple 28:7	soontobe	stagnant 42:7	stir 21:22	studies 81:11	112:19,22	talents 86:19	49:9,12,13
104:10	84:14	stand 75:9	stock 117:16	studio 83:6	113:12,13	talk 11:17	49:20 50:2
sip 104:4,9,20	sorry 18:15	83:10 84:25	117:18,22	stuff 28:6	113:15,21	13:22 14:9	50:3,6,12
104:25	33:7 52:4	124:24	117:23	subconscio...	115:11	15:11 17:18	50:13,13,14
105:6,8	67:17 69:20	stands 31:7	118:6,7,17	85:15	supporting	18:3 46:25	50:21 51:10
sir 6:13 19:17	91:19 116:6	113:6	118:25	subdivision	101:25	48:14 69:22	52:14 53:4
22:6 26:16	120:7	start 2:3	119:9	95:4	supportive	70:3,4,7	53:15,21,23
76:20 91:14	122:17	11:25 14:12	storefront	subjects 89:4	81:15	89:22	53:25 54:4
123:19,20	123:23	15:19 20:4	103:24	submitted	supports 38:6	108:20	54:6,9 55:4
123:20	sounds 36:11	20:16 21:22	104:7	4:15	suppress	115:21,24	57:5 58:16
siren 82:11	source 43:6	22:3,24	105:14	subsequently	84:12	116:25	59:4,6,7
sit 6:8 7:25	46:20 54:17	37:15 75:15	106:7,14	25:10	sure 14:11	117:2 121:8	60:19 65:9
89:5	57:8 60:20	77:2	107:18,24	substantial	31:8 35:8	talked 17:25	65:10,11,18
sites 12:7,15	sources 54:15	started 23:23	108:23	44:8	47:4 50:25	18:7 29:12	67:9,21,22
sitting 23:2	78:11	29:7 106:20	storefronts	substantially	52:23 59:20	47:5 61:11	70:15 71:4
90:2 121:12	101:14	107:6,15	104:3	39:5 40:19	68:24 71:6	talking 49:22	71:10,14,17
situation	102:5	starting	107:12	suburban	76:5 81:11	54:13 62:9	71:24,25
72:12	southeast	27:22 85:12	stores 106:25	53:20	81:16 83:9	119:20	72:2,3,19
six 2:14	113:6	107:19	stories 85:11	succeed 78:3	91:11	120:11	72:20,23
111:23	southwest	state 14:20	86:9	85:19	surely 14:7	122:17,18	73:3,7,16
114:13	85:4 106:6	16:19 38:18	story 81:7	success 8:4	sustainability	123:12	74:23 120:5
sizable 81:24	spaces 107:13	40:3,5,10	straight 37:9	16:24 18:8	78:7	target 7:22	120:25
sky 121:20	speakers	40:13,16	48:8	88:23	sustainable	17:17	taxes 7:14,19
skyhigh	124:15	41:2 42:22	strategically	successes	101:25	targeted	13:18,19
105:4	specialty	43:9 44:15	31:17	112:14	sweet 28:7	103:7	14:4,10,14
slated 88:11	108:20	58:4 62:17	strategies	successful	swim 80:25	105:18	15:12,15,16
slighter 53:22	specific 89:25	62:21 63:6	7:11	12:5 13:22	switch 45:24	tax 2:23 3:2,4	15:22 21:21
slowly 107:15	spending 5:6	63:10,15,25	strategy	16:23 55:20	system 8:23	3:10,12,18	24:3 25:6
small 78:9	75:25 96:9	64:10,21	11:21 12:21	55:24	10:4,5 33:9	3:19,24 4:2	25:16 26:22
83:12	split 117:22	73:20 76:16	120:5	successfully	33:16,20	4:5 5:12 6:5	27:10 35:11
107:10,15	117:23,25	83:2 91:18	streamline	104:2	35:21 84:11	7:16 8:2,14	42:25 43:21
						8:17,25 9:6	

STREHLOW & ASSOCIATES, INC.
(215) 504-4622

Committee of the Whole
May 21, 2015

Page 14

45:14 53:18	93:9	115:15,17	31:21 32:21	thousand	13:20 14:7	15:4,22	57:16 68:24
53:24 64:25	testify 27:11	115:17	34:17 36:5	67:7 108:13	14:11 19:13	16:3,21	71:7 72:21
68:17	37:20 76:6	122:25	121:13	thousands	21:2 22:5	17:10 73:15	117:22
101:19	76:8 122:21	123:9,25	123:14,16	112:16	22:14,20	trying 74:4,9	understand...
119:13,15	testifying	124:5,17,18	theyve 122:5	115:13	23:20 24:4	tuesday	85:16
119:20	91:10 99:21	124:22	123:13	three 29:23	24:17 26:6	124:25	understood
120:12,13	testimony	125:4	thing 13:12	31:25 32:5	31:13 32:8	turnaround	59:24 71:22
120:14,15	5:10,14 7:8	thanks	32:23 65:6	32:9 48:11	32:15,25	41:23	underway
120:21	40:8 46:13	102:18	83:8 121:24	48:13 55:3	33:5 37:24	two 16:4	27:22
121:10,14	46:18 49:23	thats 12:21	123:18	56:21,22	tom 86:2	24:24 36:5	unemploym...
121:15	75:11 76:17	13:12 15:18	things 20:19	62:8 76:8	tomorrow	48:10,12	93:5
122:2,11	84:18 89:18	16:22 17:2	30:6 31:19	76:10,15,19	71:5	49:18 79:6	uninviting
124:7	90:20 97:9	18:6,16	33:8 34:7	98:10	tonight 78:2	86:17	107:14
taxi 54:25	99:11	22:20 23:12	46:25 47:20	113:17	113:8	111:13	unique 81:22
55:24 56:5	102:16,22	27:23 28:2	52:24 55:14	threefold	tool 8:13	114:25	uniquely 80:8
taxpayer 10:3	106:2 109:7	29:22 30:13	62:8 73:12	100:25	tools 8:10	117:13,15	universal
taxpayers 9:9	112:25	30:23 32:15	74:9 97:2	throw 69:10	78:3	117:25	92:2,3,12
9:16 13:7	115:17	32:19 35:2	think 12:19	thursday 1:7	total 9:4	118:19	92:25 93:22
14:23 15:17	124:5	35:5,23	13:25 16:23	tight 36:12,16	39:15 50:17	119:8 122:6	universe 21:7
16:3,6,13	tests 85:17	36:12,15	17:17 23:4	time 25:10	65:10 104:4	type 49:17	22:4
16:22 17:5	thank 4:24	40:11 47:23	24:18 29:14	31:16 32:2	104:6	98:17	university
30:21 43:16	6:15,16	48:20 55:2	30:17,19,23	32:3 34:22	toured 87:25	typewriter	10:8
teacher 86:8	11:11,12	56:20 57:12	32:20 33:9	39:2 41:4	tourism	33:25	unscheduled
teaches 78:20	13:14 18:11	61:5,18,20	35:23 47:2	75:10 76:7	77:16	typical 44:24	28:23
79:18	18:11 23:14	62:13 63:6	47:17 48:9	78:10 79:12	traditional		upcoming
technical 3:4	23:17 25:23	64:23 65:23	48:15 49:5	82:20 85:16	8:10 89:4	U	89:12
4:6 119:5	25:24,25	67:13 73:7	49:10,15	94:23 97:19	training	u 47:8,9	upper 51:16
techniques	26:4,4,6,8	74:4,8	50:8,20	98:9 100:18	113:24	60:18 61:9	urban 78:21
17:10	26:13,15,18	90:10,12	51:15,15,22	107:16	114:25	61:11 69:12	urge 105:12
technology	26:19 34:10	93:16 98:16	55:17 56:2	115:20	transcript	110:17	105:16
16:16 92:11	34:12 36:7	99:3 100:4	57:11,14,15	119:22	126:8,20	ultimate	112:19
teen 87:8	36:9,10,20	101:25	57:20 62:14	122:2,16	transfer	103:10	ursinus 88:19
teens 79:18	36:20,22,23	theatre 81:10	64:6,13,19	125:2	19:24	unacceptable	use 3:9,13,23
80:5	46:16 51:24	83:5 87:25	65:5,15,23	timely 80:3	transfers	62:18	4:3 8:9
telephonica...	52:2,8 58:6	88:20	66:16,18	times 82:3,4	20:17	unavoidable	16:10,14,16
13:5	58:8,11	theatredire...	69:24 70:10	98:10,23	transforma...	38:22 39:3	17:9 20:5
tell 29:19	59:25 60:2	81:17	72:15 102:6	tiny 83:11	104:11	unbelievable	33:20 46:2
77:14 81:7	60:5 70:12	theory 104:21	109:3	titles 2:11	translate	116:25	79:16 105:7
temporarily	74:24 75:2	theres 13:15	thinking 30:8	today 5:2,10	101:8	117:7,21	usually 6:21
30:24	75:4,6,7,12	13:17 14:4	thinks 38:24	6:7 27:11	transplant	uncommon	35:21
ten 106:7,8	75:17 76:12	15:8 17:8	third 16:15	69:23 71:5	81:9	18:4	100:10
110:16	80:19 83:17	22:25 31:5	108:7	71:12 75:6	transportat...	undeniable	
tenants	83:23 89:16	50:25 54:17	thirdparty	77:18 84:18	95:21,23,25	89:6	V
108:16	89:18 90:19	58:22 59:2	16:17,20	84:25	96:2,10	undeniably	value 21:8
tenmonth	90:19,21	62:8 81:5	thirtyfive	102:17	travel 96:16	89:7	22:22 30:13
79:17	97:9,10	90:5 91:8	29:24	110:6	treat 20:2	undermine	30:14,15
terms 3:5,15	99:6,8,11	123:18	thirtysix	118:19	tremendous	88:24	33:19 43:21
3:20 4:7	99:12,13	theyll 63:18	110:17	119:4	79:6	underrepor...	valued 43:19
22:14 47:21	102:13,16	118:2	thoai 109:10	120:16	tried 107:10	14:24	43:24
53:5,6	105:24	120:18,19	109:12	told 85:14	true 126:7	underserved	various 5:4
54:19 58:15	106:2,2	120:20	113:4	tolson 5:23,24	truly 117:8,8	106:23	68:20 106:9
59:5 73:9	109:5,7,7	121:17	thought 6:19	6:22 7:3,6	trust 81:25	understand	vary 49:20
terrifying	112:23,25	theyre 16:7,8	12:21 30:19	11:24 12:24	try 12:22	6:25 10:17	93:5
						43:14 56:19	vast 103:13

STREHLOW & ASSOCIATES, INC.
(215) 504-4622

Committee of the Whole
May 21, 2015

Page 15

vegetables 107:8	122:21	111:23	work 11:2	90:17 98:20	50:18 55:11	45:4 67:11	72:1 73:1
vehicle 98:9	wanted 27:24	112:2,5	20:6 22:19	119:19	56:14 61:15	105 22:25	74:1 75:1
vehicles 96:5	28:5 62:19	whale 23:4	53:20 83:18	122:22	62:9 65:15	38:10 40:22	76:1 77:1
version 66:4	118:20	wharton	88:20 90:7	year 2:20	67:3 84:20	42:23 47:9	78:1 79:1
versus 24:8	wanting	58:23 59:3	90:7 98:17	4:11,14 5:6	84:22 98:21	54:21 61:12	80:1 81:1
35:17	123:14	whats 64:20	98:22 99:7	5:9,9 7:12	121:13	61:15 62:8	82:1 83:1
viability	wants 51:9	120:12	103:2,22	7:20,21,23	youth 39:23	63:12	84:1 85:1
24:12	64:3	123:3	104:21	9:9 10:7	78:16,18	11 79:8 104:2	86:1 87:1
video 83:4	warehouse	whopping	106:17	11:5 12:2	79:11,24	104:3,13	88:1 89:1
violence	9:19 16:25	82:14	108:3,4	27:11,16	80:13 84:8	113 43:20	90:1 91:1
78:23	17:14	wild 123:14	110:21	28:22 29:3	84:24 87:14	114 67:10	92:1 93:1
virtually	warehouses	wildlife 86:14	111:6	29:8 40:15	youve 23:3	104:5	94:1 95:1
85:10	18:2	william 1:12	worked 10:7	42:2 43:3	31:11 34:14	120 50:8	96:1 97:1
vision 40:24	warrants	willing 23:8,9	10:12 20:12	44:2 51:14	34:15	66:10	98:1 99:1
vogels 88:4	35:20	34:25 84:20	workers	55:6,16		125 114:4	100:1,24
voices 87:21	wasnt 47:5	wilson 1:11	53:14	61:12 64:8	Z	14 77:12 79:5	101:1 102:1
voluntary	81:11,15	win 81:12	working 12:4	70:22 74:18	zoning	80:16	103:1 104:1
15:13,13,24	watch 119:4	windows	12:18,19	77:18 79:6	101:23	14th 28:22	105:1 106:1
volunteers	water 88:8	33:25	31:14 95:10	79:9,25	0	15 3:1 4:1 5:1	107:1 108:1
102:4	way 13:7	104:21,22	107:6	82:13 86:10	0 38:8,9,14	6:1 7:1 8:1	109:1 110:1
vulnerable	15:14 32:18	105:10,21	workings	86:24 88:10	00 125:2	9:1 10:1	111:1 112:1
110:24	39:24 47:3	winner 87:20	84:3	88:18 91:22	000 9:2,5,16	11:1 12:1	113:1 114:1
	51:15 56:15	88:8	workplace	97:6 105:16	10:11 12:6	13:1 14:1	115:1 116:1
	73:4,15,20	witness 5:18	10:23	110:13	12:14 43:25	15:1 16:1	117:1 118:1
W	98:23,24	19:11,11	works 52:25	years 2:14	79:17 83:2	17:1 18:1,5	119:1 120:1
w 1:11 109:11	99:2 106:12	26:23,23	108:8	4:12 6:10	90:6,9,11	19:1 20:1	121:1 122:1
109:12	109:2 111:8	30:10,10	109:24	21:13 24:24	91:21 97:5	21:1 22:1	123:1 124:1
wage 3:18	122:17	37:4 76:15	world 86:18	38:16 39:15	100:23,24	23:1 24:1	125:1,6
44:9 46:4	ways 61:8	76:23 91:3	86:20 96:18	41:5 42:21	102:7 104:5	25:1 26:1	150 55:2
50:13 52:9	79:24 80:5	91:3,6	99:2 118:17	48:11,13	104:7,11	27:1 28:1	56:20,25
52:14 53:4	80:6 93:16	99:18	worse 39:5	55:3,12	105:2 112:2	29:1 30:1	150162 1:15
53:15,23	96:7 113:19	109:14	worth 10:11	56:21,22	112:6	31:1 32:1	2:7,12 3:1
54:4,6	wbe 11:3	witnesses	12:10 85:15	57:9,10,22	114:16,17	33:1 34:1	4:1 5:1 6:1
58:16 59:6	wed 34:23	5:18 37:4	98:21	71:11 79:22	09 110:11	35:1 36:1	7:1 8:1 9:1
59:7 67:22	43:16 46:14	76:19,23	117:24	82:4,24	112:22	37:1 38:1	10:1 11:1
70:15 71:10	107:8	99:18	wrist 119:4	90:2 97:15	113:14	39:1 40:1	12:1 13:1
71:14,17,24	week 6:9 36:5	109:14	write 86:8	100:5 104:2		41:1 42:1	14:1 15:1
72:2,3,19	49:5,6 65:8	wolf 54:5	88:9 123:6	106:21	1	43:1 44:1	16:1 17:1
73:16 105:3	96:23 112:6	wolfs 40:7	writers 87:9	111:13	1 1:7 44:19	45:1,2,4	18:1 19:1
wait 55:17	weeks 31:25	42:15 86:2	writing 85:11	117:14,15	44:20 67:10	46:1 47:1	20:1 21:1
72:8	32:5,9 36:5	women 10:25	86:7	118:19	70:16,17	48:1 49:1	22:1 23:1
waiting 55:18	went 48:10	won 32:20	written	119:8 122:6	82:15 84:21	50:1 51:1	24:1 25:1
86:4	82:12,15	wonderful	102:22	youd 47:9	110:11	52:1 53:1	26:1 27:1
walter 116:8	85:8 118:17	23:3 26:10	116:19	young 77:25	112:6,22	54:1 55:1	28:1 29:1
want 23:5	west 79:16	106:13		87:5,14,21	113:14	56:1 57:1	30:1 31:1
33:18 57:17	106:6,17	wondering	X	88:7 108:25	10 125:2	58:1 59:1	32:1 33:1
62:15 68:24	weve 10:12	119:17,18	Y	110:25	100 7:20	60:1 61:1	34:1 35:1
69:16 71:15	17:24 20:12	119:23	yeah 28:3	youre 14:4	43:20,25	62:1 63:1	36:1 37:1
75:16 76:5	24:21 29:5	120:4	37:13 47:16	17:19 23:8	63:24 64:10	64:1 65:1	38:1 39:1
76:12,18	29:7 31:13	wont 64:8	50:19 58:20	31:4 32:23	64:10	66:1 67:1	40:1 41:1
80:11 81:5	54:13 60:25	word 31:18	59:17 61:25	34:25 35:5	117:24	67:23 68:1	42:1 43:1
116:10	64:4 68:14	words 56:12	67:2,5	36:21,25	118:13	68:4 69:1	44:1 45:1
117:11,23	74:17 90:7	71:8	71:20 90:5	37:2,11	104 43:22	70:1 71:1	46:1 47:1
118:22							

STREHLOW & ASSOCIATES, INC.
(215) 504-4622

Committee of the Whole
May 21, 2015

Page 16

48:1 49:1	150179 1:16	113:16	89:1 90:1	56:10 62:25	45:1 46:1	501 92:4
50:1 51:1	2:9 4:8	124:25	91:1 92:1	63:4,13	47:1 48:1	50plus 94:5
52:1 53:1	150438 1:16	2016 2:14,17	93:1 94:1	77:7	49:1 50:1	54 70:16
54:1 55:1	2:8 3:21	2:20 4:12	95:1 96:1	31 6:9 104:11	51:1 52:1	55 52:5
56:1 57:1	1563a 4:22	5:7,9 27:11	97:1 98:1	32 57:5 73:13	53:1 54:1	100:23
58:1 59:1	159 42:16	34:18 75:22	99:1 100:1	323 104:4	55:1 56:1	5th 102:25
60:1 61:1	63:9	91:22 97:6	101:1 102:1	335 29:21	57:1 58:1	103:4,23
62:1 63:1	16 9:23 45:4	2020 4:13	103:1 104:1	35 51:21	59:1 60:1	104:8,18
64:1 65:1	68:5,8	2021 2:14 5:9	105:1 106:1	350 67:14,24	61:1 62:1	105:12
66:1 67:1	110:13	2023 70:25	107:1 108:1	72:4 74:4	63:1 64:1	
68:1 69:1	17 8:11 9:16	71:19 72:20	109:1 110:1	74:18	65:1 66:1	6
70:1 71:1	45:3 67:23	21 1:7 3:1 4:1	111:1 112:1	350some	67:1 68:1	6 75:9
72:1 73:1	68:5,6,7	5:1 6:1 7:1	113:1 114:1	70:20	69:1 70:1	60 51:18
74:1 75:1	17yearold	8:1 9:1 10:1	115:1 116:1	360 39:15	70:17 71:1	600 85:24
76:1 77:1	84:13	11:1 12:1	117:1 118:1	3rd 4:21	72:1 73:1	65 90:9
78:1 79:1	184 63:11,16	13:1 14:1	119:1 120:1		74:1 75:1	
80:1 81:1	18th 34:18,19	15:1 16:1	121:1 122:1	4	76:1 77:1	7
82:1 83:1	19149 116:10	17:1 18:1	123:1 124:1	4 9:4 12:11	78:1 79:1	7 22:8,9 44:2
84:1 85:1	191500 3:17	19:1 20:1	125:1	29:4 114:17	80:1 81:1	125:6
86:1 87:1	191801 2:22	21:1 22:1	214 27:17	40 56:6	82:1 83:1	70 79:21
88:1 89:1	191806 3:8	23:1 24:1	2153344663	400 1:6 49:11	84:1 85:1	700 82:15
90:1 91:1	3:22	25:1 26:1	94:15	75:11	86:1 87:1	117:16,17
92:1 93:1	1927 116:9	27:1 28:1	23 27:17	106:22,22	88:1 89:1	117:19
94:1 95:1	195 69:4	29:1 30:1	24 28:20	125:3	90:1 91:1	7382 38:8
96:1 97:1	1992 4:21	31:1 32:1	25 7:25 42:18	42 43:23	92:1 93:1	75 50:9 66:11
98:1 99:1	1993 92:5	33:1 34:1	51:22 52:6	43 29:5,6	94:1 95:1	764 67:14
100:1 101:1		35:1 36:1	63:3,10	44 90:11	96:1 97:1	780 29:4
102:1 103:1	2	37:1 38:1	79:17 98:7	458 50:21	98:1 99:1	
104:1 105:1	2 9:4 12:11	39:1 40:1	250 10:11	4633 44:20	100:1 101:1	8
106:1 107:1	44:16 77:17	41:1 42:1	26 55:5	4651 44:19	102:1 103:1	8 77:17 85:22
108:1 109:1	104:10	43:1 44:1	110:17	4828 46:12	104:1 105:1	80 47:10
110:1 111:1	105:2	45:1 46:1	264 63:3	4915 46:7	106:1 107:1	61:13 64:2
112:1 113:1	20 18:5 83:2	47:1 48:1	26th 34:21		108:1 109:1	64:9,11
114:1 115:1	97:2 100:21	49:1 50:1	124:25	5	110:1 111:1	98:9
116:1 117:1	200 49:10	51:1 52:1	270 28:20	5 3:1 4:1 5:1	112:1,2,5,5	813 114:4
118:1 119:1	50:22 66:10	53:1 54:1	280 67:16,23	6:1 7:1 8:1	113:1 114:1	82 104:4
120:1 121:1	100:14	55:1 56:1	287 45:2	9:1,2 10:1	114:16	839 28:22
122:1 123:1	104:7	57:1 58:1	289 45:7	11:1 12:1,6	115:1 116:1	85 38:12 62:3
124:1 125:1	2003 117:16	59:1 60:1	29 114:4	13:1 14:1	117:1 118:1	8633 38:9
150163 1:15	2004 81:8	61:1 62:1		15:1 16:1	119:1 120:1	88 44:2,12
2:7,16	2009 8:13	63:1 64:1	3	17:1 18:1	121:1 122:1	50:11
150164 1:15	82:12	65:1 66:1	3 38:14 46:7	19:1 20:1	123:1 124:1	
2:7,18	2010 23:24	67:1 68:1	46:7,11,12	21:1 22:1	125:1	9
150165 1:15	79:13	69:1 70:1	77:12 79:5	23:1 24:1	50 8:7 10:24	9 9:3 12:9,10
2:7,21	2013 19:21	71:1 72:1	80:16 84:21	25:1 26:1	11:4 44:2	57:5 73:13
37:21,25	117:20	73:1 74:1	92:4	27:1 28:1	55:3 56:22	900 8:12
45:20	118:6	75:1 76:1	30 1:7 35:25	29:1 30:1	66:18 67:2	9102 46:11
150166 1:15	2014 8:12	77:1 78:1	39:14 52:5	31:1 32:1	67:3,4 97:2	92 46:7 71:21
2:8 3:7	28:11,20	79:1 80:1	56:6 66:17	33:1 34:1	98:7 118:2	97 27:19
37:21 45:24	29:13	81:1 82:1	75:9 90:6	35:1 36:1	500 9:5 12:14	28:11
150167 1:16	2015 1:7 4:14	83:1 84:1	96:24 97:2	37:1 38:1	91:21 97:5	
2:8 3:16	27:22 28:25	85:1 86:1	97:2 98:8	39:1 40:1	102:7	
37:21 46:3	29:4,8	87:1 88:1	100:4	41:1 42:1	104:10	
	111:5		300 21:17	43:1 44:1		

STREHLOW & ASSOCIATES, INC.
(215) 504-4622

City of Philadelphia
City Council Calendar
Thursday, May 21, 2015

BILLS AND RESOLUTIONS ON FINAL PASSAGE

150476

INTRODUCED BY: Councilmember Blackwell

Resolution also naming Civic Center Boulevard to "Raymond G. Perelman Way."

150477

INTRODUCED BY: Councilmember Blackwell

Resolution authorizing the Commissioner of Public Property to execute and deliver to the Philadelphia Redevelopment Authority, without consideration, deeds conveying conditional fee simple title to certain City-owned lots or pieces of ground with the buildings and improvement thereon, situate in the Third, Sixth, Forty-fourth, Fifty-first and Sixtieth Wards of the City of Philadelphia, pursuant to Chapter 16-400 of The Philadelphia Code and authorizing the Philadelphia Redevelopment Authority to dispose of such properties for rehabilitation and/or improvements in accordance with the terms of Chapter 16-400 of The Philadelphia Code.

150479

INTRODUCED BY: Councilmember Squilla

Resolution authorizing the Commissioner of Public Property to execute and deliver to the Philadelphia Redevelopment Authority, without consideration, deeds conveying conditional fee simple title to certain City-owned lots or pieces of ground with the buildings and improvements thereon, situate in the First and Thirty-first Wards of the City of Philadelphia, pursuant to Chapter 16-400 of The Philadelphia Code and authorizing the Philadelphia Redevelopment Authority to dispose of such properties for rehabilitation and/or improvements in accordance with the terms of Chapter 16-400 of The Philadelphia Code.

130451-A

INTRODUCED BY: Councilmember Henon

An Ordinance amending Section 19-1806 of The Philadelphia Code, entitled "Authorization of Realty Use and Occupancy Tax," including by providing for special tax provisions for manufacturers, and making conforming changes, all under certain terms and conditions.

130656-A**INTRODUCED BY:** Councilmembers Henon and Greenlee

An Ordinance amending Title 14 of The Philadelphia Code, entitled "Zoning and Planning," by further providing for revised sign controls and making technical changes, all under certain terms and conditions; and amending Chapter 9-600, entitled "Service and Other Businesses," by adjusting the licensing fees for commercial outdoor advertising signs and information required in the annual inventory of signs; and amending Chapter 19-3400, entitled "Excise Tax on Outdoor Advertising Transactions," by adjusting the excise tax on outdoor advertising signs; all under certain terms and conditions.

BILLS AND RESOLUTIONS ON SECOND READING AND FINAL PASSAGE**140896****INTRODUCED BY:** Councilmember Johnson

An Ordinance authorizing the revision of lines and grades on a portion of City Plan No. 44-S by striking from the City Plan and vacating the easternmost ten feet wide portion of Broad Street from Geary Street to a point approximately one-hundred five feet southwardly therefrom and reserving and placing on the City Plan a right-of-way for water main purposes and public utility purposes within the portion of Broad Street being stricken and authorizing acceptance of the grant to the City of the said right-of-way, under certain terms and conditions.

150354**INTRODUCED BY:** Councilmember Squilla

An Ordinance amending Chapter 12-1000 of The Philadelphia Code, entitled "Parking Meter Regulations and Penalties," to specify the fee for parking meter payments made through mobile payment systems; all under certain terms and conditions.

150233**INTRODUCED BY:** Councilmember Greenlee for Council President Clarke

An Ordinance authorizing the Director of the Free Library of Philadelphia and the Commissioner of Public Property to execute a sublease or other agreement with the Philadelphia Authority for Industrial Development ("PAID"), subject to a master lease between PAID and Rodin Market Partners, L.P., under which the City would occupy space in the building located at 2000 Hamilton Street, all under certain terms and conditions.

150367**INTRODUCED BY:** Councilmember Greenlee for Council President Clarke

An Ordinance authorizing the Commissioner of Public Property to convey to the Philadelphia Authority for Industrial Development all or part of a parcel of land bounded by West Venango Street, Germantown Avenue, West Tioga Street, and North Watts Street, for further conveyance, under certain terms and conditions.

150371**INTRODUCED BY:** Councilmember Squilla

An Ordinance authorizing the Commissioner of Public Property to convey to the Philadelphia Authority for Industrial Development all or part of a parcel or parcels of land and any improvements thereon located at 2459-77 Kensington Avenue, for further conveyance, under certain terms and conditions.

150406**INTRODUCED BY:** Councilmember Henon

An Ordinance authorizing the Commissioner of Public Property, on behalf of the City, to purchase from 7777 Philadelphia PA Loan Associates, LLC, a certain tract of land together with the improvements thereon, commonly known as 7777-R State Road, under certain terms and conditions.

150415**INTRODUCED BY:** Councilmember Squilla

An Ordinance authorizing the Department of Public Property to acquire, on behalf of the City, an approximately 0.80 acre property consisting of a portion of the elevated rail line known as the Viaduct located between North Broad Street, the north side of Noble Street, 11th Street and the south side of Callowhill Street, together with all improvements thereon and associated easements; and to lease a portion of the property to the Southeastern Pennsylvania Transportation Authority; all under certain terms and conditions.



City of Philadelphia

City Council
Chief Clerk's Office
402 City Hall
Philadelphia, PA 19107

RESOLUTION NO. 150476

Introduced May 14, 2015

Councilmember Blackwell

RESOLUTION

Also naming Civic Center Boulevard to "Raymond G. Perelman Way."

WHEREAS, Raymond G. Perelman was born in Philadelphia, raised in the Feltonville and Olney sections of the City and attended the University of Pennsylvania; and

WHEREAS, After proudly serving his country in World War II, he began his 70 year, and still counting, career in a broad range of highly successful business ventures; and

WHEREAS, Throughout his successful business career, Raymond established a tradition of gracious philanthropy and giving back to the Philadelphia community; and

WHEREAS, With his late wife, Ruth, he made numerous transformational gifts that have created positive change for the cultural, educational and healthcare systems in Philadelphia, including the following:

§ Donating \$15 million to the Philadelphia Museum of Art to name the landmark Ruth and Raymond G. Perelman Building;

§ Donating \$25 million to the University of Pennsylvania to build and name the Ruth and Raymond G. Perelman Center for Advanced Medicine, located on the street to be named in his honor;

§ Donating \$11 million to Drexel University for the Raymond G. Perelman Plaza and the Raymond G. Perelman Center for Jewish Life;

§ Donating \$1.3 million to the National Museum of American Jewish History;

§ Donating \$6 million to the Kimmel Center for the Arts;

City of Philadelphia

RESOLUTION NO. 150476 continued

§ Donating a historic \$225 million to the University of Pennsylvania, which named its medical school as the Perelman School of Medicine; and

WHEREAS, Raymond G. Perelman has now made another life-changing gift to the children of Philadelphia and the world by donating \$50 million to The Children's Hospital of Philadelphia, which in appreciation is naming its 8-acre campus on the south side of Civic Center Boulevard as the Raymond G. Perelman Campus; and

WHEREAS, In addition to the profound impact his charitable contributions have made on the lives of countless families, Raymond G. Perelman's generosity has helped spark significant long-term economic benefits to the City of Philadelphia in the form of creating jobs, driving cultural tourism, and developing research innovations; now, therefore, be it

RESOLVED, BY THE COUNCIL OF THE CITY OF PHILADELPHIA, That Civic Center Boulevard is also named "Raymond G. Perelman Way" to recognize a remarkable life of munificence and achievement.



City of Philadelphia

City Council
Chief Clerk's Office
402 City Hall
Philadelphia, PA 19107

RESOLUTION NO. 150477

Introduced May 14, 2015

Councilmember Blackwell

RESOLUTION

Authorizing the Commissioner of Public Property to execute and deliver to the Philadelphia Redevelopment Authority, without consideration, deeds conveying conditional fee simple title to certain City-owned lots or pieces of ground with the buildings and improvement thereon, situate in the Third, Sixth, Forty-fourth, Fifty-first and Sixtieth Wards of the City of Philadelphia, pursuant to Chapter 16-400 of The Philadelphia Code and authorizing the Philadelphia Redevelopment Authority to dispose of such properties for rehabilitation and/or improvements in accordance with the terms of Chapter 16-400 of The Philadelphia Code.

WHEREAS, Chapter 16-400 of The Philadelphia Code relating to vacant property, grants the City the power to convey certain classes of real property to the Philadelphia Redevelopment Authority, without consideration, to implement the public purpose set forth in that Chapter; and

WHEREAS, The Vacant Property Review Committee has recommended acceptance and disposition of the vacant properties listed below; now, therefore

RESOLVED, BY THE COUNCIL OF THE CITY OF PHILADELPHIA

SECTION 1. The Commissioner of Public Property is hereby authorized to execute and deliver to the Philadelphia Redevelopment Authority, without consideration, deed conveying conditional fee simple title to 5637 Litchfield street, 5316 Market street, 1221 South St. Bernard street, 6132 Walnut street and 969 North 45th street pursuant to Chapter 16-400 of The Philadelphia Code under certain terms and conditions.

SECTION 2. The Philadelphia Redevelopment Authority is hereby authorized to dispose of the aforementioned properties for rehabilitation and/or improvements under certain terms and conditions pursuant to Chapter 16-400 of The Philadelphia Code.

City of Philadelphia

RESOLUTION NO. 150477 continued

SECTION 3. The City Solicitor is hereby authorized to prepare or to approve all instruments and documents and to include in such instruments and documents such terms and conditions as are necessary to effectuate the purpose of Chapter 16-400 of The Philadelphia Code.



City of Philadelphia

City Council
Chief Clerk's Office
402 City Hall
Philadelphia, PA 19107

RESOLUTION NO. 150479

Introduced May 14, 2015

Councilmember Squilla

RESOLUTION

Authorizing the Commissioner of Public Property to execute and deliver to the Philadelphia Redevelopment Authority, without consideration, deeds conveying conditional fee simple title to certain City-owned lots or pieces of ground with the buildings and improvements thereon, situate in the First and Thirty-first Wards of the City of Philadelphia, pursuant to Chapter 16-400 of The Philadelphia Code and authorizing the Philadelphia Redevelopment Authority to dispose of such properties for rehabilitation and/or improvements in accordance with the terms of Chapter 16-400 of The Philadelphia Code.

WHEREAS, Chapter 16-400 of The Philadelphia Code relating to vacant property, grants the City the power to convey certain classes of real property to the Philadelphia Redevelopment Authority, without consideration, to implement the public purpose set forth in that Chapter; and

WHEREAS, The Vacant Property Review Committee has recommended acceptance and disposition of the vacant properties listed below; now, therefore

RESOLVED, BY THE COUNCIL OF THE CITY OF PHILADELPHIA

SECTION 1. The Commissioner of Public Property is hereby authorized to execute and deliver to the Philadelphia Redevelopment Authority, without consideration, deeds conveying conditional fee simple title to 2113 East Dakota street and 432 Sigel street pursuant to Chapter 16-400 of The Philadelphia Code under certain terms and conditions.

SECTION 2. The Philadelphia Redevelopment Authority is hereby authorized to dispose of the aforementioned properties for rehabilitation and/or improvements under certain terms and conditions pursuant to Chapter 16-400 of The Philadelphia Code.

SECTION 3. The City Solicitor is hereby authorized to prepare or to approve all instruments and documents and to include in such instruments and documents such terms

City of Philadelphia

RESOLUTION NO. 150479 continued

and conditions as are necessary to effectuate the purpose of Chapter 16-400 of The Philadelphia Code.



City of Philadelphia

City Council
Chief Clerk's Office
402 City Hall
Philadelphia, PA 19107

BILL NO. 130451-A
(As Amended on Floor 12/4/2014)

Introduced May 23, 2013

Councilmember Henon

**Referred to the
Committee on Finance**

AN ORDINANCE

Amending Section 19-1806 of The Philadelphia Code, entitled "Authorization of Realty Use and Occupancy Tax," including by providing for special tax provisions for manufacturers, and making conforming changes, all under certain terms and conditions.

THE COUNCIL OF THE CITY OF PHILADELPHIA HEREBY ORDAINS:

SECTION 1. Section 19-1806 of The Philadelphia Code is amended to read as follows:

§ 19-1806. Authorization of Realty Use and Occupancy Tax.

* * *

(3) Exclusions.

* * *

(d) This authorization shall not include the authority to levy a tax on the use or occupancy of facilities by manufacturers that meet the requirements for classification under Sections 31, 32 or 33 of the 2012 North American Industry Classification System ("NAICS") codes, including the following subsectors: Food Manufacturing (NAICS 311); Beverage and Tobacco Product Manufacturing (NAICS 312); Textile Mills (NAICS 313); Textile Product Mills (NAICS 314); Apparel Manufacturing (NAICS 315); Leather and Allied Product Manufacturing (NAICS 316); Wood Product Manufacturing (NAICS 321); Paper Manufacturing (NAICS 322); Printing and Related Support Activities (NAICS 323); Petroleum and Coal Products Manufacturing (NAICS 324); Chemical Manufacturing (NAICS 325); Plastics and

City of Philadelphia

BILL NO. 130451-A, as amended continued

Rubber Products Manufacturing (NAICS 326); Nonmetallic Mineral Product Manufacturing (NAICS 327); Primary Metal Manufacturing (NAICS 331); Fabricated Metal Product Manufacturing (NAICS 332); Machinery Manufacturing (NAICS 333); Computer and Electronic Product Manufacturing (NAICS 334); Electrical Equipment, Appliance, and Component Manufacturing (NAICS 335); Transportation Equipment Manufacturing (NAICS 336); Furniture and Related Product Manufacturing (NAICS 337); and Miscellaneous Manufacturing (NAICS 339), when the facility is used for manufacturing.

SECTION 2. This Ordinance shall become effective July 1, 2015.

Explanation:

[Brackets] indicate matter deleted.
Italics indicate new matter added.



City of Philadelphia

City Council
Chief Clerk's Office
402 City Hall
Philadelphia, PA 19107

BILL NO. 130656-A (As Amended 12/4/2014)

Introduced September 26, 2013

Councilmembers Henon and Greenlee

**Referred to the
Committee on Rules**

AN ORDINANCE

Amending Title 14 of The Philadelphia Code, entitled "Zoning and Planning," by further providing for revised sign controls and making technical changes, all under certain terms and conditions; and amending Chapter 9-600, entitled "Service and Other Businesses," by adjusting the licensing fees for commercial outdoor advertising signs and information required in the annual inventory of signs; and amending Chapter 19-3400, entitled "Excise Tax on Outdoor Advertising Transactions," by adjusting the excise tax on outdoor advertising signs; all under certain terms and conditions.

THE COUNCIL OF THE CITY OF PHILADELPHIA HEREBY ORDAINS:

SECTION 1. Title 14 of The Philadelphia Code is amended to read as follows:

TITLE 14. ZONING AND PLANNING

* * *

CHAPTER 14-200. DEFINITIONS

* * *

§14-203. Definitions.

* * *

(81.1) Customary Maintenance. For [accessory] *all* signs, customary maintenance shall mean all manner of maintenance, repair, or component replacement of

City of Philadelphia

BILL NO. 130656-A, as amended continued

a legally permitted or lawful sign that is done to keep the structure and its various components in good repair. This definition applies to all parts of a sign, including the supporting structure, walkways, sign face, and all other component parts, except the foundation of an accessory sign (in the case of a non-accessory sign, "customary maintenance" shall include the maintenance, repair, or replacement of the foundation). An increase in height, a change in dimension or location, replacement of the foundation of an accessory sign, or the addition of lighting or digital display does not constitute customary maintenance. When required by Section A-301 of The Philadelphia Administrative Code, a building permit must be obtained before maintenance can be done on a sign.

* * *

CHAPTER 14-900. SIGNS

* * *

§ 14-905. Non-Accessory Signs.

* * *

(5) Height Regulations.

(a) The bottom edge of any outdoor advertising sign shall not be located more than 25 ft. above the road surface from which the advertising message is ~~visible~~ *intended to be principally viewed* and the sign shall not extend more than 20 ft. in height above its bottom edge, *except as provided in subsection 5(d).*

* * *

(d) *Notwithstanding any other provision of this Code, if a noise barrier or permanent road sign erected by a governmental entity after a sign has been erected diminishes the visibility of the sign from the road surface from which the sign is intended to be principally viewed, then the height of the sign may be increased to the minimum height required to achieve the same degree of visibility from such road surface that the sign had prior to the erection of the noise barrier or permanent road sign. For purposes of this provision, a "noise barrier" is a standalone wall or similar structure designed for outdoor noise mitigation, whether denominated as a sound wall, sound berm, sound barrier, noise-attenuation barrier, acoustical barrier, or otherwise.*

* * *

(7) Illuminated, Flashing, [and] Revolving Signs and Special Effects Elements.

City of Philadelphia

BILL NO. 130656-A, as amended continued

(a) Signs may be illuminated, but the illumination shall be focused upon the sign itself, so as to prevent glare upon the surrounding areas, *except that this provision does not apply to digital signs.*

* * *

(d) *Special Effects Elements that extend beyond the top and side edges of the sign face are permitted, provided such elements do not extend more than six feet from the top edge and no more than 36 inches from the side edges. Special effects elements may not extend below the bottom edge of the sign face. Those portions of such special effects elements that extend beyond the edges of the sign face shall be considered as embellishments whose total area may not exceed 288 square feet. A sign face and any extended elements may include three-dimensional features, provided such features do not extend more than 5 feet from the plane of the sign face.*

(8) Digital Billboards.

[{Reserved}]

(a) *Digital signs shall not be erected within 500 ft. of any Residentially zoned district, nor face any Residential district within 1,000 ft. of the sign.*

(b) *Digital Illumination Standards; Automatic Dimming. During daylight hours luminance of a digital billboard shall be no greater than 6,500 nits. At all other times, luminance of a digital billboard shall be no greater than 450 nits. In addition, digital billboards shall not operate at brightness levels of more than 0.3 foot candles above ambient light, as measured using a foot candle meter at the following preset distances:*

<i>Nominal Face Size</i>	<i>Distance to be Measured From</i>
<i>12' x 25'</i>	<i>150'</i>
<i>10'6" x 36'</i>	<i>200'</i>
<i>14' x 48'</i>	<i>250'</i>
<i>20' x 60'</i>	<i>350'</i>

Automatic dimming is required to keep luminance within permitted levels at all times.

(c) *Motion. All motion is prohibited on digital displays. A display change between messages shall not constitute motion.*

City of Philadelphia

BILL NO. 130656-A, as amended continued

(d) *Timing.* The duration of each display shall be no less than eight (8) seconds.

(e) *Digital Sign Conversions.* Non-accessory signs which are located within 660 feet of I-95 and I-76 and which are intended to be principally viewed from those roadways may be converted to digital provided that they meet all of the other requirements of this code.

* * *

(12) Permits.

* * *

(b) For each non-accessory sign erected *or converted to digital* in conformance with these provisions, ~~an existing sign or~~ *two existing* signs encompassing equal or greater sign area, other than a sign located in the Market Street East Advertising District, as defined in § 14-906, shall be removed.

* * *

SECTION 2. Chapter 9-600 of The Philadelphia Code is amended to read as follows:

CHAPTER 9-600. SERVICE AND OTHER BUSINESSES

* * *

§9-602. Outdoor Advertising.

* * *

(3) No person shall erect or maintain any outdoor advertising sign unless they have obtained [appropriate licenses] *a license for such sign* from the Department [of Licenses and Inspections]. *Applications for such licenses shall be made on a form provided by the Department. Such licenses shall be issued and renewed for terms of five years. A single license shall be issued for multiple signs that share a common sign support structure.*

(4) Licenses for Outdoor Advertising Signs. No license shall be issued *or renewed* unless:

City of Philadelphia

BILL NO. 130656-A, as amended continued

* * *

(c) The applicant pays a license fee *for the five year license issuance or renewal period* in accordance with the following:

(.1) For commercial signs, [six hundred and fifty (\$650) dollars for each outdoor advertising sign face] *one dollar (\$1.00) per square foot of each outdoor advertising sign face, or such other amount as the Department may from time to time by regulation determine, provided such amount shall not exceed the cost of administering and enforcing this Section and Chapter 14-900.*

(.2) For non-commercial signs, no fee.

(d) [If the applicant is or proposes to engage an individual or company whose business is the erection, construction and/or maintenance of signs and/or sign structures, that individual or company possesses a valid annual license, as provided for below, allowing them to erect and maintain outdoor advertising signs.] *The applicant submits to the Department with its license application an inventory listing each outdoor advertising sign structure that the applicant owns or maintains in the City. The inventory shall identify for each listed sign structure:*

(.1) *the address and account number (as maintained by the Office of Property Assessment) of the property on which the sign structure is located, the name of the owner of such property, and the latitude and longitude coordinates, stated in North America decimal degrees to a minimum precision of five decimal places, of the location on the property where the sign is situated;*

(.2) *the number of sign faces and the area of each sign face, and a unique inventory number for each sign face as assigned by the applicant;*

(.3) *the number of supporting columns or uprights or supporting mechanism or construction situated upon the ground, a building or another structure, the purpose of which is to support a sign face; and a notation as to whether the sign face is affixed to a wall, a roof or is freestanding, and whether the sign is digital;*

(.4) *the road surface from which the sign is intended to be principally viewed, which must be within 350 ft. of the sign (once a license is issued, the licensee, for the duration of the license period and any renewal periods, may not claim a different road surface as the one from which the sign is intended to be principally viewed);*

City of Philadelphia

BILL NO. 130656-A, as amended continued

(.5) *the height of each sign face, as measured from the base of the sign and as measured from the height of the road surface from which the sign is intended to be principally viewed;*

(.6) *the permit numbers of any permits that have previously been issued with respect to such sign, if any, including zoning and building permits;*

(.7) *the date the sign was last inspected by the Department, or, if the date of last inspection is unknown or if the sign has never been inspected by the Department, evidence of the date of last inspection by the sign owner or the owner's agent and a certification that (i) at the time of such last inspection by the sign owner or the owner's agent, the sign, supports, braces, guys, anchors and foundations were in good condition, and (ii) to the best of their knowledge, the sign, supports, braces, guys, anchors, and foundations remain in good condition.*

* * *

(5) *Reserved. [Licenses for Individuals or Companies. Any individual or company, whose business is the erection, construction and/or maintenance of signs and/or sign structures, shall be required to obtain an annual license for the privilege of erecting signs. No annual licenses shall be issued unless:]*

[(a)The applicant pays an annual license fee of one hundred fifty (\$150) dollars for the privilege of erecting, constructing and/or maintaining signs within the City.]

[(b)The applicant posts a bond satisfactory to the Law Department in an amount satisfactory to the Law Department to pay for the cost of removal and/or demolition of any sign that is found to be unsafe, to be a public nuisance, or is required to be removed under any terms of The Philadelphia Code. This bond is to be used only if, after a period of thirty (30) days from an order from the Department of Licenses and Inspections, the applicant refuses to remove an offending sign.]

[(c)The applicant does not have any outstanding violations, for which all legal appeals have been exhausted nor any outstanding court orders requiring the removal of any sign(s) for which all legal appeals have been exhausted, for erecting and/or maintaining outdoor advertising signs in violation of The Philadelphia Code.]

[(d)The applicant or the applicant's representative affixes on each outdoor advertising sign and/or sign structure information indicating the owner of the sign and (if applicable) the individual or company responsible for erecting and/or maintaining the sign and/or sign structure.]

City of Philadelphia

BILL NO. 130656-A, as amended continued

[(e) The applicant submits to the Department on an annual basis an inventory of all outdoor advertising sign structures that the applicant owns or maintains in the City. The inventory shall identify the address (as maintained by the Board of Revision of Taxes) of each property on which a sign structure is located, and the number of sign structures, the number of sign faces, and the area of each sign face at each such address.]

(6) License Tags. [The Department shall annually issue licenses and license tags for each sign face to be erected and maintained in accordance with the following:]

[(a)For each outdoor advertising sign as defined in Section 9-602(2)(e), a license tag shall be issued by the Department of Licenses and Inspections.] *Applicants shall provide a license tag to be affixed to each sign face.* Each tag shall be of a size and color so as to be easily read from the footway and/or street or highway. The tag shall contain [a license number peculiar to] *the inventory number associated with* that sign face *as included in the inventory submitted under subsection 4(d)* and shall be affixed to the sign by the applicant so that it is visible from the footway and/or street or highway. *The Department may further detail the requirements of this subsection by regulation.*

[(b)For each outdoor advertising sign the Department of Licenses and Inspections shall issue a license, which the applicant shall maintain.]

[(c)The Department of Licenses and Inspections shall adopt appropriate regulations for the issuance of licenses and license tags for outdoor advertising sign faces which shall be consistent with this Section.]

* * *

Explanation:

[Brackets] indicate matter deleted.
Italics indicate new matter added.

City of Philadelphia

BILL NO. 130656-A, as amended continued



City of Philadelphia

City Council
Chief Clerk's Office
402 City Hall
Philadelphia, PA 19107

BILL NO. 140896

Introduced November 13, 2014

Councilmember Johnson

**Referred to the
Committee on Streets and Services**

AN ORDINANCE

Authorizing the revision of lines and grades on a portion of City Plan No. 44-S by striking from the City Plan and vacating the easternmost ten feet wide portion of Broad Street from Geary Street to a point approximately one-hundred five feet southwardly therefrom and reserving and placing on the City Plan a right-of-way for water main purposes and public utility purposes within the portion of Broad Street being stricken and authorizing acceptance of the grant to the City of the said right-of-way, under certain terms and conditions.

THE COUNCIL OF THE CITY OF PHILADELPHIA HEREBY ORDAINS:

SECTION 1. Pursuant to Section 11-403 of The Philadelphia Code, the Board of Surveyors of the Department of Streets is hereby authorized to revise the lines and grades on a portion of City Plan No. 44-S by:

- a) Striking from the City Plan and vacating the easternmost ten feet wide portion of Broad Street from Geary Street to a point approximately one-hundred five feet southwardly therefrom.
- b) Reserving and placing on the City Plan a right-of-way for water main purposes and public utility purposes within the portion of Broad Street being stricken.

SECTION 2. This authorization is conditional upon compliance with the following requirements within two (2) years from the date this Ordinance becomes law:

- a) The filing of an agreement, satisfactory to the City Solicitor, by the owner(s) of property affected thereby, to release the City from all damages or claims for damages which may arise by reason of the City Plan changes authorized herein; in

City of Philadelphia

BILL NO. 140896 continued

lieu thereof, only after the party in interest has demonstrated best efforts to obtain such agreements and such efforts are unsuccessful, the party in interest shall file an agreement and a bond, with corporate surety, satisfactory to the City Solicitor or an irrevocable letter of credit satisfactory to the City Solicitor, to release the City as aforesaid.

- b) The filing of an agreement, satisfactory to the City Solicitor, by the party in interest, to release, indemnify, and defend the City from all damages or claims for damages that may arise by reason of the City Plan changes authorized herein.
- c) The filing of an agreement, satisfactory to the City Solicitor, by the owner(s) of property affected thereby, granting to the City the aforesaid right-of-way for water main purposes and public utility purposes authorized in Section 1(b) of this Ordinance. The agreement shall provide that no changes in grades shall be made and that no fences, buildings, or other structures, either overhead, underground, or upon the surface, shall be constructed within the lines of the right-of-way or abutting thereon, unless the plans for such structures shall first be submitted to and approved by the Water Department and any other public utility which maintains facilities within the right-of-way. The agreement shall also grant the right-of-access and occupation at any and all times to the officers, agents, employees, and contractors of the City and any public utility which maintains facilities within the right-of-way for the purpose of construction, reconstruction, maintenance, alterations, repairs, and inspection of present and future facilities and structures.
- d) The party requesting changes to the City Plan hereunder shall pay into the City Treasury, as reimbursement to the City, the appraiser's value of the portion of the bed of Broad Street being stricken from the City Plan under authority of Section 1(a) of this Ordinance.
- e) The payment by the party in interest of the cost of advertising the public hearing by the Board of Surveyors on the City Plan changes authorized by this Ordinance.

SECTION 3. The Streets Commissioner, on behalf of the City of Philadelphia, is hereby authorized to accept the grant to the City of the aforesaid right-of-way for water main purposes and public utility purposes authorized in Section 1(b) herein.

SECTION 4. This Ordinance shall not become effective unless the sum of two hundred dollars (\$200.00), toward costs thereof, is paid into the City Treasury within one hundred and twenty (120) days after this Ordinance becomes law.



City of Philadelphia

City Council
Chief Clerk's Office
402 City Hall
Philadelphia, PA 19107

BILL NO. 150354

Introduced April 16, 2015

Councilmember Squilla

**Referred to the
Committee on Streets and Services**

AN ORDINANCE

Amending Chapter 12-1000 of The Philadelphia Code, entitled "Parking Meter Regulations and Penalties," to specify the fee for parking meter payments made through mobile payment systems; all under certain terms and conditions.

THE COUNCIL OF THE CITY OF PHILADELPHIA HEREBY ORDAINS:

SECTION 1. Chapter 12-1000 of The Philadelphia Code is hereby amended to read as follows:

CHAPTER 12-1000. PARKING METER REGULATIONS AND PENALTIES.

* * *

§ 12-1005. Use of Parking Meters.

(1) When a vehicle is parked in a parking meter space the operator shall immediately deposit the designated fee in the parking meter, unless there is parking meter time remaining on the meter at the parking meter space. Any vehicle can use the balance of time on the parking meter until such time expires and additional deposits are required. Failure to deposit such fee for a vehicle at a parking meter whose time has expired shall constitute a violation of this Chapter.

(2) Except in areas otherwise provided for in this Section or expressly provided for by special ordinances, the designated fee to be deposited in all parking meters shall be up to one (1) dollar for one (1) hour of parking.

(3) (a) The designated fee for one hour of parking in the following areas shall be up to two dollars and fifty cents (\$2.50) per hour, as determined by the

City of Philadelphia

BILL NO. 150354 continued

Department: in the Center City area bounded by Spring Garden street, Bainbridge street, the Schuylkill River and the Delaware River, except for in the Center City Core area, described in subsection (4) below;

(b) The designated fee for one hour of parking in the following area shall be (i) on or after January 1, 2009, up to one dollar and fifty cents (\$1.50) per hour; (ii) on or after January 1, 2010, up to two dollars and fifty cents (\$2.50) per hour, as determined by the Department: in the University City area bounded by the Schuylkill River on the east, University avenue/Woodland avenue on the south, Fortieth street on the west, and by a line along Filbert street, between Fortieth street and Thirty-fourth street, along Thirty-fourth street to Arch street, along Arch street, between Thirty-fourth street and the Schuylkill River, on the north.

(4) The designated fee for one hour of parking in the Center City Core area, meaning the area bounded by Arch Street, 4th Street, Locust Street and 20th Street, shall be up to three (3) dollars per hour, as determined by the Department.

(5) If a mobile payment system for parking meter fees is implemented, the required fee for the initial payment through the system up to the posted time limit shall be the fee designated in subsections 12-1005(2), (3) and (4). If the mobile payment system permits additional time to be added beyond the posted time limit, the required fee for the next time limit period shall be two times the fee for the initial period and three times the fee for the initial period if a second period of additional time is purchased. In each case the additional time permitted shall be up to the posted time limit. The system shall not accept payment for additional time beyond three times the initial time limit.

(6) *The provisions of subsection 12-1005(5) notwithstanding, all payments at the on-street payment device such as a parking meter or parking meter kiosk, shall be at all times those set forth in subsections 12-1005(2), (3) and (4).*

* * *

Explanation:

Italics indicate new matter added.



City of Philadelphia

City Council
Chief Clerk's Office
402 City Hall
Philadelphia, PA 19107

BILL NO. 150233

Introduced March 26, 2015

**Councilmember Greenlee
for
Council President Clarke**

**Referred to the
Committee on Public Property and Public Works**

AN ORDINANCE

Authorizing the Director of the Free Library of Philadelphia and the Commissioner of Public Property to execute a sublease or other agreement with the Philadelphia Authority for Industrial Development ("PAID"), subject to a master lease between PAID and Rodin Market Partners, L.P., under which the City would occupy space in the building located at 2000 Hamilton Street, all under certain terms and conditions.

THE COUNCIL OF THE CITY OF PHILADELPHIA HEREBY ORDAINS:

SECTION 1. The Director of the Free Library of Philadelphia and the Commissioner of Public Property are authorized to execute a sublease or other agreement with the Philadelphia Authority for Industrial Development ("PAID"), subject to a master lease between PAID and Rodin Market Partners, L.P., under which the City would occupy space in the building located at 2000 Hamilton Street, with an initial term of ten years and, at the City's option, a renewal term of five years.

SECTION 2. The proposed sublease or other agreement authorized by this Ordinance must be based substantially on the terms set forth in Exhibit A to this Ordinance.

SECTION 3. The City Solicitor is authorized to review and to approve all documents necessary to complete the transaction authorized by this Ordinance, and to impose terms and conditions on them as the City Solicitor determines are necessary and proper to protect the interests of the City of Philadelphia and to carry out the purpose of this Ordinance.

City of Philadelphia

BILL NO. 150233 continued

Exhibit A

1. The Free Library will occupy space in two suites in the building located at 2000 Hamilton Street: Suite 201 and Suite C100.
2. The agreement term will be 10 years. The City may extend the term for one additional five-year period. The rent for the additional period will be the fair market rent as determined at the time the City exercises its right to extend the term.
3. During the initial 10-year term, the fixed minimum rent for the space the City occupies will be as set forth below; except that the landlord shall abate all the rent for five months after the ordinance that authorizes the agreement becomes law:

Suite 201

Months	Annualized Rent	Monthly Rent	Rent p.r.s.f.
1-12	\$230,769.00	\$19,230.75	\$16.50
13-24	\$235,384.38	\$19,615.37	\$16.83
25-36	\$240,092.07	\$20,007.67	\$17.17
37-48	\$244,893.91	\$20,407.83	\$17.51
49-60	\$249,791.79	\$20,815.98	\$17.86
61-72	\$254,787.62	\$21,232.30	\$18.22
73-84	\$259,883.38	\$21,656.95	\$18.58
85-96	\$265,081.04	\$22,090.09	\$18.95
97-108	\$270,382.66	\$22,531.89	\$19.33
109-120	\$275,790.32	\$22,982.53	\$19.72
121-125	\$281,306.12	\$23,442.18	\$20.11

Suite C100

Months	Annualized Rent	Monthly Rent	Rent p.r.s.f.
1-12*	\$52,000.00	\$4,333.33	\$13.00
13-24*	\$53,040.00	\$4,420.00	\$13.26
25-36*	\$54,100.80	\$4,508.40	\$13.53
37-48	\$75,076.22	\$6,256.35	\$13.80
49-60	\$76,577.75	\$6,381.48	\$14.07
61-72	\$78,109.30	\$6,509.11	\$14.35
73-84	\$79,671.49	\$6,639.29	\$14.64
85-96	\$81,264.92	\$6,772.08	\$14.93
97-108	\$82,890.21	\$6,907.52	\$15.23

City of Philadelphia

BILL NO. 150233 continued

109-120	\$84,548.02	\$7,045.67	\$15.54
121-125	\$86,238.98	\$7,186.58	\$15.85

*reflects fixed minimum rent due for 4,000 rentable square feet even though the City will occupy 5,442 square feet.

City of Philadelphia

BILL NO. 150233 continued



City of Philadelphia

City Council
Chief Clerk's Office
402 City Hall
Philadelphia, PA 19107

BILL NO. 150367

Introduced April 23, 2015

**Councilmember Greenlee
for
Council President Clarke**

**Referred to the
Committee on Public Property and Public Works**

AN ORDINANCE

Authorizing the Commissioner of Public Property to convey to the Philadelphia Authority for Industrial Development all or part of a parcel of land bounded by West Venango Street, Germantown Avenue, West Tioga Street, and North Watts Street, for further conveyance, under certain terms and conditions.

THE COUNCIL OF THE CITY OF PHILADELPHIA HEREBY ORDAINS:

SECTION 1. The Commissioner of Public Property, on behalf of the City of Philadelphia, is hereby authorized to convey to the Philadelphia Authority for Industrial Development ("PAID"), all or a part of a parcel of land, with any improvements thereon, bounded by West Venango Street, Germantown Avenue, West Tioga Street, and North Watts Street, for further conveyance, under certain terms and conditions.

SECTION 2. The City Solicitor is hereby authorized to impose such terms and conditions on the transaction authorized by this Ordinance as the City Solicitor deems necessary and proper to protect the interests of the City and to carry out the purposes of this Ordinance.

City of Philadelphia

BILL NO. 150367 continued



City of Philadelphia

City Council
Chief Clerk's Office
402 City Hall
Philadelphia, PA 19107

BILL NO. 150371

Introduced April 23, 2015

Councilmember Squilla

**Referred to the
Committee on Public Property and Public Works**

AN ORDINANCE

Authorizing the Commissioner of Public Property to convey to the Philadelphia Authority for Industrial Development all or part of a parcel or parcels of land and any improvements thereon located at 2459-77 Kensington Avenue, for further conveyance, under certain terms and conditions.

THE COUNCIL OF THE CITY OF PHILADELPHIA HEREBY ORDAINS:

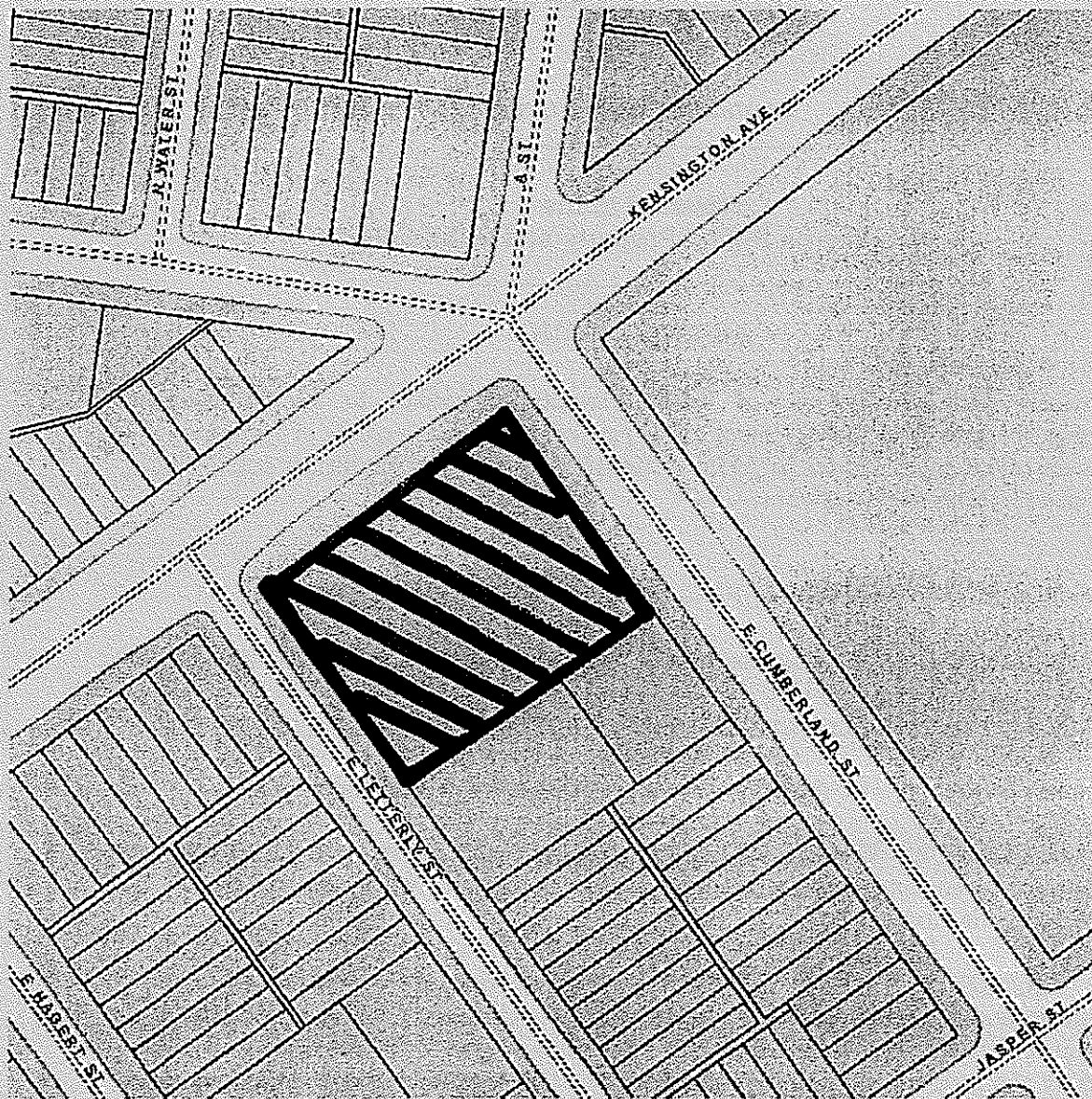
SECTION 1. The Commissioner of Public Property on behalf of the City of Philadelphia is hereby authorized to convey to the Philadelphia Authority for Industrial Development (PAID) all or part of a parcel or parcels of land and any improvements thereon located at 2459-77 Kensington Avenue, as more particularly shown on a map attached as Exhibit "A", for further conveyance, under certain terms and conditions.

SECTION 2. Conveyance of the property to PAID is conditioned upon a commitment to an Economic Opportunity Plan in accordance with Section 17-1602 of The Philadelphia Code.

SECTION 3. The City Solicitor is hereby authorized to review and approve all instruments and documents necessary to effectuate this Ordinance, which instruments and documents shall contain such terms and conditions as the City Solicitor shall deem necessary and proper to protect the interests of the City and to carry out the purposes of this Ordinance.

SECTION 4. Net proceeds from the sale of this property shall be deposited in the City's General Fund.

EXHIBIT "A"





City of Philadelphia

City Council
Chief Clerk's Office
402 City Hall
Philadelphia, PA 19107

BILL NO. 150406

Introduced April 30, 2015

Councilmember Henon

**Referred to the
Committee on Public Property and Public Works**

AN ORDINANCE

Authorizing the Commissioner of Public Property, on behalf of the City, to purchase from 7777 Philadelphia PA Loan Associates, LLC, a certain tract of land together with the improvements thereon, commonly known as 7777-R State Road, under certain terms and conditions.

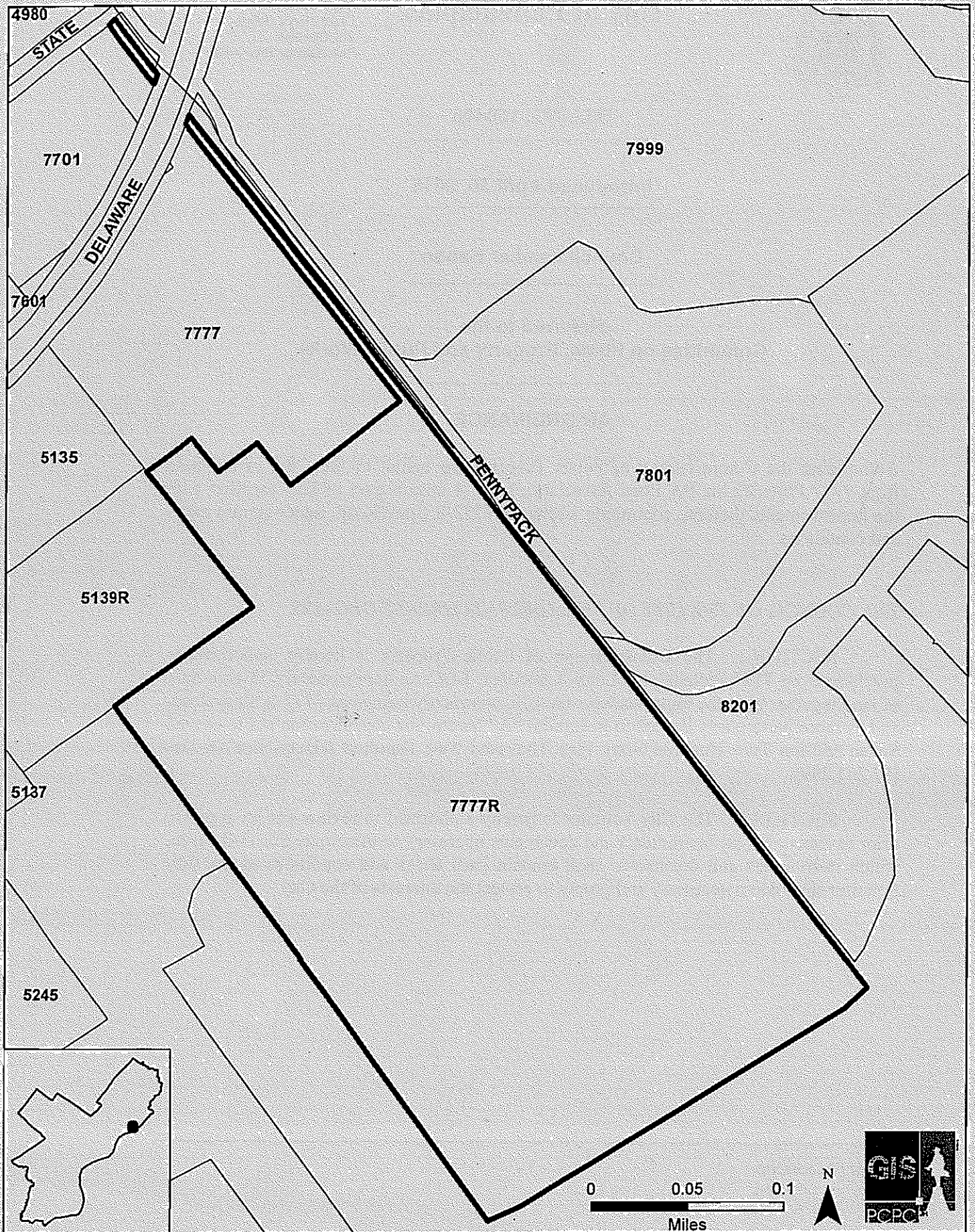
THE COUNCIL OF THE CITY OF PHILADELPHIA HEREBY ORDAINS:

SECTION 1. The Commissioner of Public Property is hereby authorized to purchase from 7777 Philadelphia Loan Associates, LLC, an approximately 58-acre tract of land together with the improvements thereon, commonly known as 7777-R State Road, and as more particularly described in Exhibit "A" hereto, for consideration not to exceed Seven Million Two Hundred Sixty Five Thousand Two Hundred Ninety-Nine Dollars (\$7,265,299).

SECTION 2. The City Solicitor is hereby authorized to review and to approve, prior to execution, all instruments and documents necessary to effectuate this Ordinance, which instruments and documents shall contain such terms and conditions as the City Solicitor shall deem necessary and proper to protect the interests of the City.

City of Philadelphia Exhibit "A"

BILL NO. 150406 continued





City of Philadelphia

City Council
Chief Clerk's Office
402 City Hall
Philadelphia, PA 19107

BILL NO. 150415
(As Amended, 5/11/15)

Introduced April 30, 2015

Councilmember Squilla

Referred to the
Committee on Public Property and Public Works

AN ORDINANCE

Authorizing the Department of Public Property to acquire, on behalf of the City, an approximately 0.80 acre property consisting of a portion of the elevated rail line known as the Viaduct located between North Broad Street, the north side of Noble Street, 11th Street and the south side of Callowhill Street, together with all improvements thereon and associated easements; and to lease a portion of the property to the Southeastern Pennsylvania Transportation Authority; all under certain terms and conditions.

WHEREAS, The City is committed to fostering economic development, reuse of abandoned infrastructure, and creating green space; and

WHEREAS, The Viaduct is a combination of embankment sections, bridged steel structures and arched masonry bridges built in the 1890's. Rail service was discontinued on the Viaduct in approximately 1984; and

WHEREAS, The Southeastern Pennsylvania Transportation Authority ("SEPTA") is the owner of a section of the Viaduct between a point 50 feet west of the west side of 13th Street and curving to the south side of Callowhill Street, consisting of 0.80 acres of land ("the Property"), as depicted in Exhibit "A" hereto; and

WHEREAS, Center City District has secured approximately nine million dollars of funding for the completion of remediation and structural repairs to the Property, as well as the construction of an elevated park on the Property ("Improvements"); and

WHEREAS, Upon Center City District's completion of the Improvements on the Property, SEPTA desires to convey the Property to the City and the City seeks to take ownership of the Property; now, therefore

City of Philadelphia

BILL NO. 150415, as amended continued

THE COUNCIL OF THE CITY OF PHILADELPHIA HEREBY ORDAINS:

SECTION 1. The Department of Public Property is hereby authorized to acquire on behalf of the City approximately 0.80 acres of land and bridge structures located on a portion of the City Branch between North Broad Street, the north side of Noble Street, 11th Street and the south side of Callowhill Street, as more specifically depicted in Exhibit "A" hereto, pursuant to terms substantially similar to those set forth in the term sheet attached as Exhibit "B."

SECTION 2. The Commissioner of Public Property is authorized to enter into a lease agreement with SEPTA whereby the City would lease to SEPTA a surface parking lot on a portion of the Property located below a bridge structure.

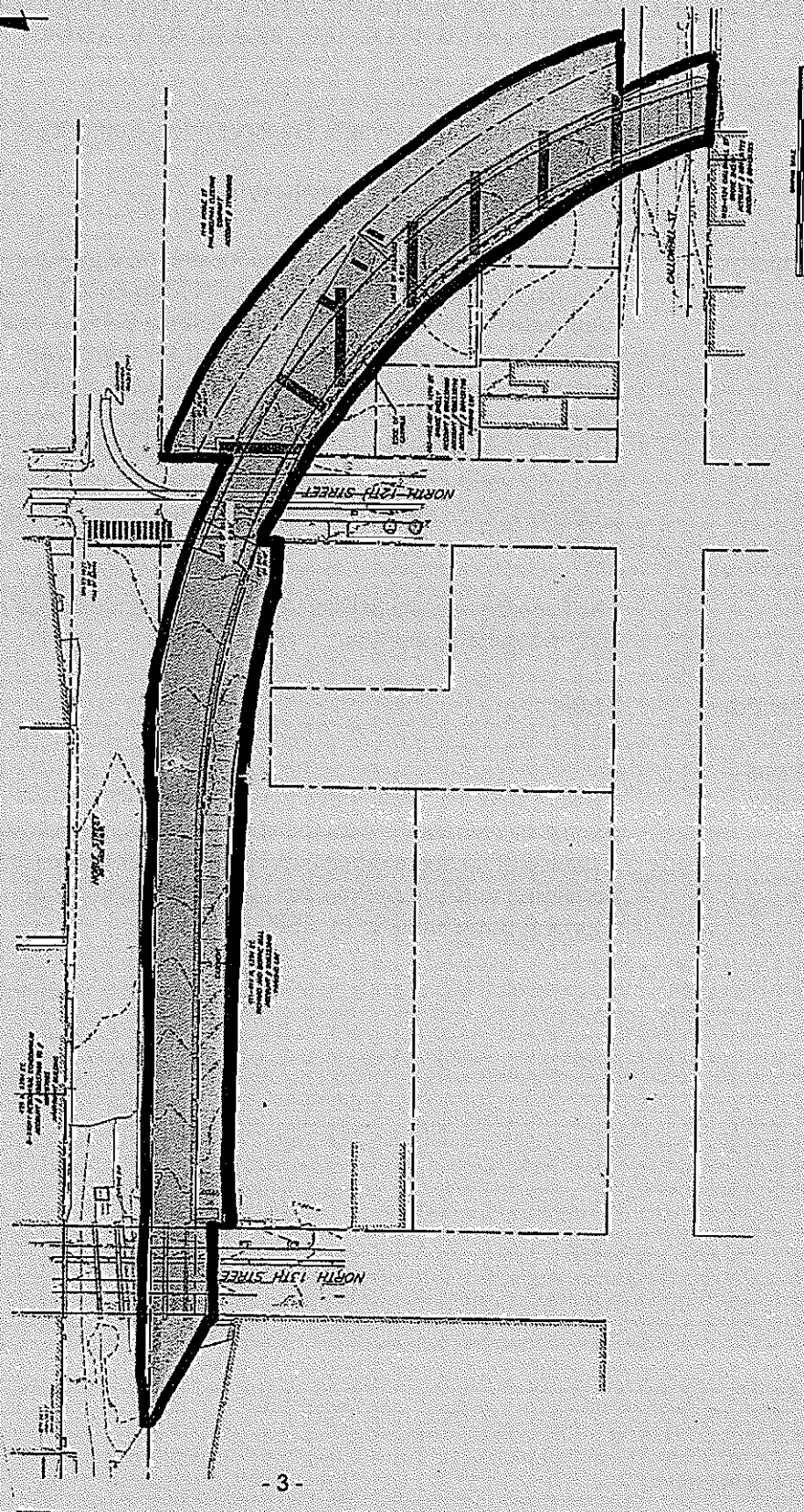
SECTION 3. The City Solicitor is hereby authorized to review and to approve all instruments and documents necessary to effectuate this Ordinance, which instruments and documents shall contain such terms and conditions as the City Solicitor shall deem necessary and proper to protect the interests of the City of Philadelphia and carry out the purposes of this Ordinance.

City of Philadelphia

BILL NO. 150415, as amended continued

9

Exhibit A – The Property



City of Philadelphia

BILL NO. 150415, as amended continued

EXHIBIT B

TERM SHEET FOR CITY OF PHILADELPHIA ACQUISITION OF THE SEPTA OWNED PORTION OF THE READING VIADUCT

Seller: Southeastern Pennsylvania Transportation Authority ("SEPTA")

Buyer: The City of Philadelphia ("City")

The Property: Approximately 0.80 acres of land located on a portion of the City Branch between the west side of 13th Street at Mile Post 0.61 and curving to the south side of Callowhill Street at Mile Post 0.45, as more fully depicted in Exhibit "A," together with an easement for ingress and egress over and across a triangular parcel of real estate located at the northeast corner of an adjoining portion of City Branch which is located west of 13th Street and south of Noble Street, and an easement approximately 15 feet in width along the southerly side of the Property and the northerly side of a property known as 411-419 N. 13th Street for maintenance of a retaining wall.

As-Is: The Property will be delivered to the City at closing in its current "as-is" and "where is" condition.

Purchase Price: \$1.00.

Conditions to Closing: Closing shall be conditioned upon Center City District's completion of the project in accordance with the approved design documents and the City's issuance of an approval and acceptance letter to the Center City District pertaining to the improvements. Closing is also conditioned on the approval of the transfer by SEPTA's Board.



FOR IMMEDIATE RELEASE

**BOYS & GIRLS CLUBS OF PHILADELPHIA LAUNCHES
A BOLD CHANGE FOR KIDS CAMPAIGN**

**\$40 Million Initiative Will Include Funding for New 'Ralph J. Roberts Boys & Girls Club' in Germantown
and an Ed Snider Youth Hockey Foundation Ice Rink**

Six Additional Boys & Girls Clubs to Receive Major Overhaul

PHILADELPHIA – May 19, 2015 – Boys & Girls Clubs of Philadelphia (BGCP) announced today the kickoff of "A Bold Change for Kids," a \$40 million capital campaign that will greatly benefit thousands of youth who attend Clubs throughout Philadelphia. About half of the funds raised will be used to build a new, state-of-the-art Boys & Girls Club in Philadelphia's Germantown neighborhood, as well as a new ice hockey rink which will be operated by the Ed Snider Youth Hockey Foundation. The remaining funds will be used to renovate six additional Clubs in the Philadelphia area. The Roberts family and the Ed Snider Youth Hockey Foundation are jumpstarting the campaign with an \$8 million donation, and David L. Cohen, Senior Executive Vice President of Comcast Corporation, will serve as the campaign chair.

In honor of Comcast's founder Ralph J. Roberts and his commitment to Philadelphia, as well as Comcast's longstanding partnership with the BGCP and nationally, the new Germantown Club will be named the *Ralph J. Roberts Boys & Girls Club*. This is especially appropriate because Ralph lived in Germantown when he first moved to Philadelphia and he and the company have had a special connection to the Germantown community ever since.

"Boys & Girls Clubs of Philadelphia offer life-changing opportunities for kids, and we are pleased to be able to give back to them to support their efforts. It gives me so much pride when I hear the stories of the youth who attend these Clubs because they are choosing to select a positive path in life, and we are thankful to be able to contribute to providing them with a world-class facility to learn, grow, and play," said Cohen.

Brian L. Roberts, Chairman and CEO of Comcast Corporation, added that, "We are incredibly honored and humbled that Boys & Girls Clubs of Philadelphia has decided to name the new Germantown Club after Comcast's founder, Ralph Roberts. His commitment to Philadelphia is immeasurable, and we look forward to seeing the next generation of leaders that come through Boys & Girls Clubs of Philadelphia."

The Ralph J. Roberts Boys & Girls Club will be one of the most technologically-advanced Clubs in the country and will include an Internet Essentials Lab, Digital Literacy Center, STEM lab, art room, Kids Café, dance room, music studio, social recreation space, several classrooms, a double gym that can host soccer, basketball, and volleyball leagues, as well as an adjacent full-size ice hockey rink.

The Ed Snider Youth Hockey Foundation will build and operate this new ice rink in partnership with the Boys & Girls Club. The Foundation provides more than 3,000 underserved boys and girls the opportunity to play hockey with an emphasis on character development, life skills, fitness, nutrition and academics. Snider Hockey currently operates its programs at five other public rinks in the City of Philadelphia, as well as the Flyers Skate Zone in Pennsauken, NJ. All of Snider Hockey youth programs including ice time, coaching, equipment, travel, and academic services are delivered at no cost to city residents.

"We're thrilled to partner with the Germantown Boys & Girls Club and Comcast on this wonderful project," said Ed Snider. "This project is congruent with the mission of the Ed Snider Youth Hockey Foundation, which is to build lives and unite communities. We're excited and can't wait for the children, youth, and families of this neighborhood to be able to enjoy the new Ralph J. Roberts Boys & Girls Club and our newest Ed Snider Youth Hockey Foundation location."

-more-

The 128-year-old Germantown Club was one of the first chartered Boys Clubs in the nation. Today, more than 7,000 youth ages 5 to 18 live within a 1.5 mile-radius of the Club. Within this same area, 50 percent of children live below the poverty line. The violent crime rate in Germantown is 38 per 1,000 — over 10 times the national average and three times greater than the overall rate in Philadelphia.

"Since 1887, the staff at the Germantown Boys & Girls Club has guided, listened to, advocated for and learned from these kids, who sometimes live in unimaginable circumstances. Kids for whom domestic violence, abuse, neglect and poverty were not issues they heard about on television, but tragic realities that touched their everyday lives. At the Club, the phrase 'at-risk youth' is not an abstract concept, but rather a description that reminds us of the faces and names of real kids we have come to know—smart, brave and inspiring—kids we'll never forget," said Joseph and Lisabeth Marziello, CEOs of Boys & Girls Clubs of Philadelphia. "We are so thankful to the Roberts family, the Ed Snider Youth Hockey Foundation, and Comcast for helping us to launch this campaign, providing hope and opportunity for the youth of our city so they have the ability to succeed."

The distressed conditions of the current Clubs present significant challenges and concerns. Many of the buildings date back decades or more, and critical maintenance needs have been neglected over time due to lack of funding. Now, as boilers fail, floors slant, and broken windows accumulate, BGCP can no longer continue to just patch the buildings up year after year. The six additional Philadelphia Clubs that will receive extensive repairs are: Bridesburg Boys & Girls Club, Northeast Frankford Boys & Girls Club, Police Officer Lauretha Vaird Boys & Girls Club, Shane Victorino Nicetown Boys & Girls Club, Wayne Avenue Boys & Girls Club, and Wissahickon Boys & Girls Club.

Utilizing the support of community leaders, the new and renovated Clubs will create safe and fun learning spaces for Philadelphia's youth, expanding the number of youth served by 250 percent and addressing these children's needs more comprehensively through innovative literacy, STEM, healthy lifestyles, and career-building programming.

"Despite inheriting a nearly \$2 million deficit and dilapidated buildings, Joseph and Lisabeth Marziello have been able to completely rebuild our organization since joining in 2012. Together, they have brought new transformational life to our Clubs. Boys & Girls Clubs of Philadelphia are extremely fortunate to have these two visionary leaders who have brought financial and programmatic accountability and sustainability along with a professional pride through quality staff, facilities and clearly defined standards," said Mike Cola, Board Chair, Boys & Girls Clubs of Philadelphia.

In November, Comcast NBCUniversal announced a new, five-year agreement with Boys & Girls Clubs of America (BGCA) valued at tens of millions of dollars and launched a new technology program, called My.Future to teach Club kids about our digital world and get them passionate about the endless possibilities that technology offers. As part of that announcement, Comcast renovated four BGCA Clubs, including the Wayne Avenue Boys & Girls Club, with new state-of-the-art technologies. More recently, Comcast renovated a My.Future lab at the Northeast Frankford Boys & Girls Club as part of the 14th annual Comcast Cares Day and provided \$50,000 in grants to support property improvements and equipping the lab.

Comcast has supported Boys & Girls Clubs for nearly 15 years, providing approximately \$90 million in cash and in-kind contributions since 2009 alone.

Others who have stepped up to help BGCP champion "A Bold Change for Kids" by participating on the board are Howie Roseman of the Philadelphia Eagles, Pete Musser of The Musser Group, Robert Ross of Ross Feller Casey, Philadelphia Councilwoman Cindy Bass, and Michael Cola of Medgenics.

For information on how to contribute to the Bold Change for Kids campaign, please contact Lisabeth Marziello at 215-735-8818 or email boldchanges@bgcphila.org.

About Boys & Girls Clubs of Philadelphia

For more than 128 years, Boys & Girls Clubs of Philadelphia have been dedicated to ensuring that Philadelphia's youth have a safe, positive alternative to the negative influences that plague our local neighborhoods. As Philadelphia's premier youth guidance and development agency, Boys & Girls Clubs provide fun and engaging educational programs for thousands of kids annually, ages 6 to 19 years, at 12 of Philadelphia's most neglected and impoverished neighborhoods. Staff direct life-enhancing programs for youth in five core areas: Character & Leadership Development, Education & Career Development, Health & Life Skills, Arts & Culture, and Sports, Fitness & Recreation. Learn more at www.BGCPHila.org.

About Comcast Corporation:

Comcast Corporation (Nasdaq: CMCSA, CMCSK) is a global media and technology company with two primary businesses, Comcast Cable and NBCUniversal. Comcast Cable is the nation's largest video, high-speed Internet and phone provider to residential customers under the XFINITY brand and also provides these services to businesses. NBCUniversal operates news, entertainment and sports cable networks, the NBC and Telemundo broadcast networks, television production operations, television station groups, Universal Pictures and Universal Parks and Resorts. Visit www.comcastcorporation.com for more information.

#

Media Contacts:**Comcast Corporation**

John Demming

215-286-8011

john_demming@comcast.com

Katie Lubenow

215-286-5691

katie_lubenow@comcast.com

Boys & Girls Clubs of Philadelphia

Lisabeth Marziello, CEO

215-735-8818, ext. 113

marziello@bgcphila.org