

COUNCIL OF THE CITY OF PHILADELPHIA  
COMMITTEE OF THE WHOLE

Room 400, City Hall  
Philadelphia, Pennsylvania  
Wednesday, April 1, 2015  
10:35 a.m.

PRESENT:

COUNCIL PRESIDENT DARRELL L. CLARKE  
COUNCILWOMAN CINDY BASS  
COUNCILWOMAN JANNIE BLACKWELL  
COUNCILMAN W. WILSON GOODE, JR.  
COUNCILMAN WILLIAM K. GREENLEE  
COUNCILMAN KENYATTA JOHNSON  
COUNCILMAN CURTIS JONES, JR.  
COUNCILMAN ED NEILSON  
COUNCILMAN DENNIS O'BRIEN  
COUNCILMAN DAVID OH  
COUNCILMAN BRIAN J. O'NEILL  
COUNCILWOMAN BLONDELL REYNOLDS BROWN  
COUNCILMAN MARK SQUILLA

BILLS 150162, 150163, and 150164  
RESOLUTION 150179

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COUNCIL PRESIDENT CLARKE: Good morning. We're going to start now. This is the public hearing of the Committee of the Whole regarding Bills No. 150162, 150163, 150164, and Resolution No. 150179.

Ms. Lewis, please read the titles of the bills and resolution.

MS. LEWIS: Bill No. 150162, an ordinance to adopt a Capital Program for the six Fiscal Years 2016 through 2021 inclusive.

Bill No. 150163, an ordinance to adopt a Fiscal 2016 Capital Budget.

Bill No. 150164, an ordinance adopting the Operating Budget for Fiscal Year 2016.

And Resolution No. 150179, providing for the approval by the Council of the City of Philadelphia of a Revised Five Year Financial Plan for the City of Philadelphia covering Fiscal Years 2016 through 2020, and incorporating proposed changes with respect to Fiscal Year 2015,

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           which is to be submitted by the Mayor to  
3           the Pennsylvania Intergovernmental  
4           Cooperation Authority (the "Authority")  
5           pursuant to the Intergovernmental  
6           Cooperation Agreement, authorized by an  
7           ordinance of this Council approved by the  
8           Mayor on January 3rd, 1992 (Bill No.  
9           1563-A), by and between the City and the  
10          Authority.

11                   COUNCIL PRESIDENT CLARKE:

12          Thank you, Ms. Lewis.

13                   Today we continue the public  
14          hearing of the Committee of the Whole to  
15          consider various bills read by Ms. Lewis  
16          that constitute proposed operating and  
17          capital spending measures for Fiscal  
18          2016, a Capital Program and a  
19          forward-looking Capital Plan for Fiscal  
20          2016 through Fiscal 2021.

21                   Today we will hear testimony  
22          from the Administration on the Capital  
23          Budget and Capital Program. I'd ask for  
24          the Administration witnesses to please  
25          come forward.

1 4/1/15 - WHOLE - BILL 150162, etc.

2 (Witnesses approached witness  
3 table.)

4 COUNCIL PRESIDENT CLARKE: Good  
5 morning.

6 MS. RHYNHART: Good morning.

7 MR. JASTRZAB: Good morning,  
8 Council President Clarke and members of  
9 City Council. I'm Gary Jastrzab, the  
10 Executive Director of the City Planning  
11 Commission. With me is Rebecca Rynhart,  
12 the City's Budget Director. We're here  
13 today to present, for your review and  
14 consideration, the Recommended Fiscal  
15 Year 2016 to 2021 Capital Program and  
16 Fiscal Year 2016 Capital Budget, approved  
17 by the City Planning Commission at its  
18 meeting of February 27th, 2015.

19 The Philadelphia Home Rule  
20 Charter directs the City Planning  
21 Commission to prepare and submit to the  
22 Mayor a Recommended Capital Program and  
23 Budget. The Recommended Program is a  
24 six-year plan for investing in the City's  
25 physical and technology infrastructure,

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           neighborhood and community facilities,  
3           and public buildings. The budget  
4           recommends spending appropriations for  
5           the first year of the six-year program.  
6           The projects included in the Recommended  
7           Program and Budget support the overall  
8           goals of the City: Philadelphia becomes  
9           one of the safest cities in America; the  
10          education and health of Philadelphians  
11          improve; Philadelphia is a place of  
12          choice; Philadelphia becomes the greenest  
13          and most sustainable city in America; and  
14          Philadelphia government works efficiently  
15          and effectively, with integrity and  
16          responsiveness.

17                        Beginning each September, the  
18          City Planning Commission staff works  
19          closely with the Finance Department's  
20          Office of Budget and Program Evaluation,  
21          the Department of Public Property's  
22          Capital Projects Division, and City  
23          operating departments to prepare the  
24          Recommended Capital Program and Budget.  
25          It is a collaborative, labor-intensive,

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           and iterative process, and we believe it  
3           yields a program and budget that  
4           carefully balance the City's facility  
5           needs with limited capital resources.

6                        As in years past, the  
7           availability of City tax-supported  
8           general obligation, or GO, bond funding  
9           for capital projects is set by two  
10          interrelated factors: the City's debt  
11          limit, which is established by the  
12          Pennsylvania Constitution, and the City's  
13          financial or borrowing capacity. The  
14          Actual Value Initiative resulted in a  
15          substantial increase to the  
16          constitutional debt limit. Nevertheless,  
17          the City's ratio of debt service to total  
18          expenses will continue to restrict its  
19          ability to issue general obligation debt.  
20          A relatively high ratio of debt service  
21          to obligations will not only crowd out  
22          other operating expenditures, but if the  
23          ratio gets too high, it could also result  
24          in a reduction of the City's bond rating,  
25          thereby increasing the cost of borrowing.

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           Rating agencies have consistently cited  
3           the City's high level of fixed costs as a  
4           reason for its relatively low bond rating  
5           compared with other cities.

6                         For the Fiscal Year 2016  
7           Capital Budget, the Administration  
8           proposes to spend \$169.6 million of  
9           City-supported capital funding raised  
10          through new GO bonds issued by the City  
11          and \$9.6 million of pre-financed GO  
12          loans, for a total of \$179.2 million.  
13          This is the highest level of funding  
14          since Fiscal Year '02 and represents a 26  
15          percent increase in new GO funding from  
16          last year and a 78 percent increase over  
17          the average annual amount of GO funding  
18          during the Fiscal Year 2009 to Fiscal  
19          Year 2015 period. The average annual GO  
20          funding amount during those years was  
21          \$95.5 million.

22                        Key projects include continued  
23          investment to improve and modernize the  
24          City's technology infrastructure; repave  
25          streets and repair bridges; support

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           neighborhood commercial centers,  
3           industrial districts, and build better  
4           connections to and along our riverfronts;  
5           purchase much-needed specialty vehicles  
6           and equipment for departmental  
7           operations; make improvements to Park and  
8           Recreation Department facilities;  
9           purchase new voting machines citywide;  
10          and continue programmed improvements to  
11          Police, Fire, and Free Library  
12          facilities. A total of 69 projects for  
13          20 City departments are included in the  
14          Fiscal '16 budget year.

15                    In addition, 283 projects  
16                    totalling \$326.2 million of previously  
17                    appropriated GO funds are recommended to  
18                    be carried forward into Fiscal Year 2016.  
19                    When all budget year funding is  
20                    considered, including federal, state, and  
21                    other resources, these projects total  
22                    nearly \$3 billion of improvements for the  
23                    Fiscal Year 2016 budget year in the  
24                    Recommended Capital Program.

25                    For the six-year program,



1           4/1/15 - WHOLE - BILL 150162, etc.  
2           \$831.4 million of City tax-supported bond  
3           funding is planned for public  
4           improvements and neighborhood  
5           investments. When all sources of funding  
6           are included, the Recommended Capital  
7           Program includes more than \$8.9 billion  
8           of improvements during the Fiscal Year  
9           2016 through 2021 period.

10                         Since the projects comprising  
11           the Recommended Capital Program and  
12           Budget support the five City goals  
13           mentioned earlier, I'd like to cite  
14           several of the most important budget year  
15           projects supporting these goals.

16                         Projects that help Philadelphia  
17           become one of the safest cities in  
18           America increase safety from crime,  
19           emergencies, and accidents at home,  
20           school, in the neighborhood, and at work  
21           and play include more than \$7 million of  
22           new and previously authorized City funds  
23           recommended for Fire and Police  
24           Department facilities across the City for  
25           mechanical, electrical, and plumbing

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           improvements, roof renovations, critical  
3           window and door replacements. Included  
4           is \$1 million for a master plan for  
5           Police and Fire facilities citywide to  
6           best understand overall needs for capital  
7           investment going forward.

8                     The Philadelphia Prison System  
9           is recommended to use more than \$7.7  
10          million of funding for security and  
11          infrastructure improvements at its  
12          facilities in Northeast Philadelphia as  
13          well as land acquisition for a  
14          replacement facility in future years.

15                    Within Fleet Management, \$15  
16          million in new and previously authorized  
17          City funds are recommended for purchase  
18          of specialty vehicles for various  
19          departments, including Fire and Streets.  
20          This is a \$2.2 million increase over last  
21          year's amount.

22                    Projects that ensure the  
23          education and health of Philadelphians  
24          improve help to create complete  
25          neighborhoods, with ample cultural,

1 4/1/15 - WHOLE - BILL 150162, etc.  
2 health, and human services opportunities.

3 The City has continued its  
4 commitment to the branch library  
5 improvement program and has recommended  
6 the final \$1.5 million of its \$4.5  
7 million pledge which began in the Fiscal  
8 Year 2013 Capital Budget. The \$4.5  
9 million City investment brought in \$22.2  
10 million in private funds to assist with  
11 capital improvements at the neighborhood  
12 branch libraries.

13 More than \$2.4 million in new  
14 and previously authorized City funds are  
15 recommended for the Health Department's  
16 facilities, including \$1.8 million to  
17 complete work at a new Health Center 2 in  
18 South Philadelphia developed in  
19 partnership with the Children's Hospital  
20 of Philadelphia.

21 \$1.2 million in new City  
22 funding is recommended for site,  
23 building, and infrastructure improvements  
24 at the Philadelphia Zoo, which provides a  
25 great educational opportunity for the

1 4/1/15 - WHOLE - BILL 150162, etc.

2 City's children and adults alike.

3 Projects that make Philadelphia  
4 a place of choice promote economic  
5 development and job creation and  
6 strengthen major infrastructure:

7 More than \$512.9 million of  
8 federal, state, private, and City  
9 self-sustaining operating funds and  
10 revenue bonds are recommended to enable  
11 Philadelphia International Airport to  
12 improve service for air and surface  
13 transportation to and from Philadelphia  
14 through airfield and facilities  
15 improvements and safety and security  
16 projects.

17 The Commerce Department is  
18 recommended to invest \$5 million in City  
19 funds to improve neighborhood commercial  
20 centers and \$6.5 million in City funds  
21 for infrastructure improvements to  
22 support major projects in Center City and  
23 University City, including the new  
24 Comcast Tower, for Market Street East,  
25 the Reading Viaduct, and the 40th Street

1 4/1/15 - WHOLE - BILL 150162, etc.

2 Trolley Portal.

3 More than \$24.8 million in City  
4 funding is recommended for the Streets  
5 Department for street reconstruction and  
6 resurfacing and ADA conforming sidewalk  
7 ramps, the restoration of historic  
8 streets, and other improvements to City  
9 stairways and retaining walls, as well as  
10 federal highway infrastructure. This  
11 leverages \$18.5 million in federal,  
12 state, and private funds. This is a \$4  
13 million increase in  
14 reconstruction/resurfacing streets and  
15 ADA ramps and curbs from Fiscal Year  
16 2015.

17 More than \$36.4 million in  
18 City, federal, state, and private funding  
19 is recommended for master plan  
20 implementation and other improvements  
21 along the Central and North Delaware  
22 River and the Schuylkill River  
23 Waterfront.

24 The Philadelphia Museum of Art  
25 is recommended to use \$4.5 million in

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           City funding to make basic infrastructure  
3           improvements for life-safety and  
4           operational purposes in support of its  
5           multi-year facilities master plan.

6                         Projects that help Philadelphia  
7           become the greenest and most sustainable  
8           city in America focus on parks and  
9           recreation and promote environmental and  
10          sustainable practices:

11                        The Office of Sustainability is  
12          recommended to use \$500,000 in City funds  
13          for energy efficiency and sustainability  
14          improvements at City facilities as part  
15          of other capital investments.

16                        More than \$18.7 million in new  
17          and previously authorized City funds are  
18          recommended for improvements to Park and  
19          Recreation's trails, parks, recreation  
20          centers, pools, cultural facilities, and  
21          other assets and infrastructure across  
22          City neighborhoods, and for projects with  
23          broader reach, including the Benjamin  
24          Franklin Parkway, the Mann Center in West  
25          Park, and the Discovery Center in East

1 4/1/15 - WHOLE - BILL 150162, etc.

2 Park.

3 Fleet Management continues its  
4 multi-year project of replacing  
5 antiquated fuel tanks and environmentally  
6 remediating fuel sites using \$1.3 million  
7 in recommended City and private funding.

8 SEPTA bridge, track, station,  
9 vehicle, and fare collection improvements  
10 help make transit an attractive  
11 alternative to driving. More than \$3.8  
12 million in new and previously authorized  
13 City funds are recommended to leverage  
14 more than \$258.6 million in state,  
15 federal, and other monies for such  
16 projects.

17 These highlights demonstrate  
18 the variety of projects recommended for  
19 funding in Fiscal Year 2016 and show how  
20 the Recommended Capital Program seeks to  
21 make strategic and targeted investments  
22 in Philadelphia's infrastructure using  
23 our limited resources for the greatest  
24 public benefit.

25 Thank you for the opportunity

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           to testify. My colleagues and I would be  
3           happy to address any questions that you  
4           may have. Please note that the  
5           leadership of City departments is  
6           present, in addition to representatives  
7           from the Department of Finance, Office of  
8           Budget and Program Evaluation, and the  
9           Department of Public Property to assist  
10          in answering your questions.

11                         Thank you.

12                         COUNCIL PRESIDENT CLARKE:

13           Thank you very much for your testimony.  
14           A couple of quick questions on the first  
15           round.

16                         My annual question, the  
17           Montgomery Avenue Bridge. Normally  
18           Clarena Tolson is here. I see one of the  
19           members in the audience knows what I'm  
20           talking about, my good friend,  
21           Commissioner.

22                         MS. RYHNHART: Commissioner --

23                         COUNCIL PRESIDENT CLARKE: I've  
24           seen a number of bridges get redone and  
25           open up to great fanfare, the South



1           4/1/15 - WHOLE - BILL 150162, etc.  
2           Street Bridge and a number of other  
3           bridges, and that came about way after I  
4           started complaining about the Montgomery  
5           Avenue Bridge in the heart of Strawberry  
6           Mansion where you, frankly speaking, have  
7           to walk in the street to get across the  
8           bridge. Where are we at with that?

9                           (Witness approached witness  
10          table.)

11                          COUNCIL PRESIDENT CLARKE: I  
12          had to put my Council district hat on for  
13          a moment.

14                          COMMISSIONER PERRI: Good  
15          morning, Council President and members of  
16          City Council. My name is Dave Perri.  
17          I'm the Streets Commissioner.

18                          I'm happy to report,  
19          Councilman, that the project is fully  
20          funded for 2016. The design work is  
21          approximately 90 percent complete. We  
22          expect to be advertising this project  
23          next September and going into  
24          construction in the spring of 2017. In  
25          the meantime, we continue to monitor the

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           bridge, repair any potholes that are out  
3           there, remove graffiti and otherwise keep  
4           it in a reasonable condition.

5                        COUNCIL PRESIDENT CLARKE:

6           Okay. You anticipated my question. Good  
7           job, Commissioner.

8                        Another question with respect  
9           to a facility and to some degree somewhat  
10          somber. As we all know, we recently had  
11          a police officer killed, Officer Wilson.  
12          A very sad time for us all. And at the  
13          22nd Police District, he was a really  
14          great person and a great officer. So I  
15          stopped by to kind of talk to the captain  
16          and some of the officers there, just kind  
17          of hang out with them for a while, but  
18          unfortunately while I was sad, I was also  
19          embarrassed at the condition of that  
20          site.

21                       I do believe probably the first  
22          year, if not the first, the second year  
23          that Commissioner Ramsey was here, we had  
24          a question about replacing that site and,  
25          again, a number of facilities,

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           particularly the wonderful facility  
3           that's going up in Councilwoman  
4           Blackwell's district, the new  
5           headquarters is moving ahead, and I  
6           haven't really had a sense of what's  
7           going on. Are we going to replace that  
8           and get those officers out of that  
9           archaic condition? I mean, it is  
10          literally ridiculous.

11                   MS. RHYNHART: So there's -- to  
12          answer your question in two parts, there  
13          is a significant amount of money  
14          available right now to upgrade police and  
15          fix police and fire stations across the  
16          City, and there is a plan that the Public  
17          Property Commissioner, Bridget Greenwald,  
18          has been working on to spend down those  
19          funds and upgrade police and fire  
20          stations across the City.

21                   Specifically with regards to  
22          the 22nd District, right now what our  
23          plans are is to put money -- the Fiscal  
24          '16 Capital Budget proposes to use a  
25          million dollars to fund a master study

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           for police and fire stations, which will  
3           look at what the use and what the need of  
4           the departments is, and then that study  
5           will be used as a guide to which stations  
6           are replaced or possibly co-located.

7                        So right now there's not  
8           specific plans to replace the 22nd, but I  
9           think overall there is an understanding  
10          that there is a need to both upgrade the  
11          police and fire stations, which we do  
12          have a plan for, and also probably to  
13          replace certain ones.

14                       COUNCIL PRESIDENT CLARKE: All  
15          right. That answer is like -- I mean, we  
16          had this conversation -- and,  
17          Ms. Rynhart, I'm not even sure if you  
18          were here -- literally in the beginning  
19          of the Administration. We talked in  
20          great detail, and subsequent to that  
21          conversation, there were, I think, at a  
22          minimum, two stories on the news about  
23          the conditions of that station, and we  
24          even talked about a site at 22nd and  
25          Diamond that was strategically located in

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           the middle of that district and there was  
3           some thought that there was going to be  
4           some move to acquire the site, because it  
5           was not all publicly owned. And you're  
6           here today telling me that the only thing  
7           that's been done is money has been put  
8           aside to have a strategic assessment of  
9           the entire City of Philadelphia and that  
10          will take who knows how long, because the  
11          next Administration might come in and  
12          say, You know what, that's not important.  
13          In the same breath, we're increasing the  
14          capital expenditure to record level since  
15          2002 and we can't figure out a way to get  
16          those police officers out of that dump.  
17          Because that's what I'm going to call it,  
18          it's a dump. I hate to call anyone's  
19          home a dump, but that's what it looks  
20          like. It looks exactly like it did when  
21          I was a little kid growing up in that  
22          neighborhood, and I think I may have  
23          visited somebody there, you know, just  
24          briefly. I wasn't there as a criminal.  
25                    But the reality is, seriously,

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           this is like ridiculous. It is  
3           embarrassing to go in and to talk about  
4           the wonderful officers of the 22nd -- and  
5           that they are -- and to have them work in  
6           that facility. We're talking about  
7           building all these other world-class  
8           facilities all over the City and the  
9           people that are just some of the most  
10          important municipal employees have to  
11          work in those conditions.

12                    MS. RHYNHART: Well, to that  
13           point, when I said we have significant  
14           resources available for police and fire  
15           stations, we actually do. There is \$16  
16           million available right now to be spent  
17           for police and fire stations, and we're  
18           going to be --

19                    COUNCIL PRESIDENT CLARKE: I'm  
20           asking you about the 22nd Police  
21           District.

22                    MS. RHYNHART: The 22nd --  
23           okay.

24                    COUNCIL PRESIDENT CLARKE: With  
25           all due respect, I really don't want to

1 4/1/15 - WHOLE - BILL 150162, etc.

2 hear about all the other stations.

3 MS. RHYNHART: Okay.

4 COUNCIL PRESIDENT CLARKE: I'm  
5 talking to you about a station that I  
6 talked to you guys about day one, first  
7 or second year when you came in. Here we  
8 are at the end of the term and there's  
9 been no movement whatsoever on that  
10 police station, after a number of news  
11 stories about the conditions, and you're  
12 telling me nothing has been done.

13 MS. RHYNHART: Well, I wasn't  
14 saying that -- I was trying to address  
15 your question in a different way, but in  
16 terms of actually replacing it, you're  
17 right. We're not -- there's not -- we're  
18 not moving on replacing it right now.

19 COUNCIL PRESIDENT CLARKE: Is  
20 there a reason, I mean, beyond the  
21 traditional budget speech? Is it not  
22 important?

23 MS. RHYNHART: No; it is  
24 important. It's all important in terms  
25 of the condition of our facilities that

1 4/1/15 - WHOLE - BILL 150162, etc.  
2 our police officers work in. It's very  
3 important to us, and that's why we have  
4 developed a plan in terms of -- that  
5 Bridget could speak more to.

6 (Witness approached witness  
7 table.)

8 MS. RHYNHART: And she's here  
9 now to speak about it.

10 COUNCIL PRESIDENT CLARKE: I  
11 mean, we even had a purchaser of the site  
12 and they offered a couple of million  
13 dollars for the site because, as you  
14 know, it's right in the middle of the  
15 Temple University area where there is  
16 significant value on land, and we decided  
17 not to move forward on that. I mean, I  
18 don't know what kind of signal that sends  
19 where we can stand at the police  
20 officer's funeral and talk about how  
21 important our officers are, but yet it's  
22 okay to leave people in that kind of  
23 facility.

24 MS. RHYNHART: I don't think  
25 we're saying it's okay.



1 4/1/15 - WHOLE - BILL 150162, etc.

2 COUNCIL PRESIDENT CLARKE:

3 Well, if you don't do anything about it,  
4 then you're saying it's not important.

5 COMMISSIONER GREENWALD:

6 Bridget Collins-Greenwald, Public  
7 Property Commissioner.

8 You are right, we are not in  
9 the process of purchasing a new 22nd  
10 Police District. I can tell you what  
11 we're doing to the existing 22nd.

12 What we've done is, the  
13 Department of Public Property, in  
14 conjunction with the Police Department,  
15 has done a full assessment of every  
16 single police station, every single  
17 police district. So what we have now is  
18 a master list of all the issues in every  
19 police district. So we're going down  
20 them. So the 22nd will receive  
21 substantial upgrades, but just in the  
22 existing facility at the moment.

23 COUNCIL PRESIDENT CLARKE: Have  
24 you been in there, Bridget?

25 COMMISSIONER GREENWALD: Yes.

1 4/1/15 - WHOLE - BILL 150162, etc.

2 COUNCIL PRESIDENT CLARKE: I  
3 mean, are you serious? Upgrades? The  
4 configuration of that building is like  
5 the same as it was like 30, 40, 50 years  
6 ago, those little small rooms.

7 COMMISSIONER GREENWALD: What  
8 we plan to do is upgrade it so it's more  
9 modern-looking space and more upgrade it  
10 so the systems will work better and the  
11 environment will be better. But  
12 unfortunately for right now, it is still  
13 in the existing space.

14 COUNCIL PRESIDENT CLARKE: You  
15 know what I'm going to do? I'm going to  
16 contact a TV station and we're going to  
17 do a walkthrough over there. I would  
18 hope that they will let me in. I'm going  
19 to talk to the captain, because this is  
20 ridiculous, for you to sit here and tell  
21 me you're going to upgrade that site.

22 MS. RYNHART: I think --

23 COUNCIL PRESIDENT CLARKE: It  
24 is so outdated.

25 MS. RYNHART: The master plan

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           study, though, I think is very important  
3           and will be the blueprint to be able --  
4           that the next Administration can use to  
5           replace stations across the City, and if  
6           the 22nd is selected as one of those  
7           stations and is highlighted as one of  
8           those stations, then that's the  
9           direction -- I know it's not in the  
10          timeframe that you would like, and I can  
11          see --

12                    COUNCIL PRESIDENT CLARKE: Oh,  
13           well, it's not like I haven't been  
14           talking about this for a while. I ask  
15           you about it every year. You just  
16           basically blow me off.

17                    MS. RYHNHART: We're not  
18           blowing you off. Sorry that you're  
19           taking it that way.

20                    COUNCIL PRESIDENT CLARKE: Yes,  
21           you are.

22                    MS. RYHNHART: No. I really --  
23           I think right now speaking today, we do  
24           have plans, and that's what I've been  
25           trying to get across, in terms of having

1 4/1/15 - WHOLE - BILL 150162, etc.  
2 money available right now for police  
3 stations, Bridget having --

4 COUNCIL PRESIDENT CLARKE: So  
5 you're sitting here today and you're  
6 telling me that you increased your  
7 Capital Budget by how much over last  
8 year? \$30 million?

9 MS. RHYNHART: Yeah.

10 COUNCIL PRESIDENT CLARKE: And  
11 you can't figure out a way to have the  
12 22nd Police District as a part of that  
13 increased funding, after having this  
14 conversation every year?

15 MS. RHYNHART: I think that we  
16 can --

17 COUNCIL PRESIDENT CLARKE:  
18 Talking about river walks. I mean, are  
19 you serious?

20 MS. RHYNHART: We can talk --  
21 we can definitely talk about it. I think  
22 what we are saying is that there is a  
23 significant amount of money, and on the  
24 master plan study, if that's what comes  
25 out, then that's the direction we'll go

1 4/1/15 - WHOLE - BILL 150162, etc.

2 in. But I hear your frustration.

3 COUNCIL PRESIDENT CLARKE: This  
4 is exactly what I was talking about  
5 yesterday at the start of the budget  
6 process where we were talking about  
7 having a budget discussion to discuss  
8 priorities and how a river walk is more  
9 important than giving the police officers  
10 a decent place to work.

11 MS. RHYNHART: I don't think  
12 that that's actually what we're saying,  
13 though. I think it's a balance of  
14 priorities and we have --

15 COUNCIL PRESIDENT CLARKE: It's  
16 not what you're saying; it's what you're  
17 doing.

18 MS. RHYNHART: No. We have a  
19 significant amount of money available to  
20 upgrade police and fire stations. So we  
21 do prioritize that.

22 COUNCIL PRESIDENT CLARKE: All  
23 right. I'll come back. I think my time  
24 is up.

25 The Chair recognizes Councilman

1 4/1/15 - WHOLE - BILL 150162, etc.

2 Goode.

3 COUNCILMAN GOODE: Thank you,  
4 Mr. President.

5 Let's stay on the recurring  
6 theme of I ask this question every year  
7 and I hope I get a new answer. Can  
8 Mr. Greenberger come to the witness  
9 table.

10 (Witness approached witness  
11 table.)

12 COUNCILMAN GOODE: Good  
13 morning.

14 MR. GREENBERGER: Good morning,  
15 Councilman.

16 COUNCILMAN GOODE: We are  
17 proposed to spend \$831 million in City  
18 tax-supported bond funding over the  
19 course of the Capital Program, \$169  
20 million just next year. The question  
21 I've been asking particularly for the  
22 last three years is, how will  
23 Philadelphians be employed by that  
24 expenditure? More specifically, I'd like  
25 to know if you can update me on the

1 4/1/15 - WHOLE - BILL 150162, etc.  
2 implementation of the First Source Jobs  
3 Policy in general as it relates to Bill  
4 150010, incorporating it into Economic  
5 Opportunity Plans, and whether a First  
6 Source Jobs Policy will be applied to the  
7 Capital Program. That's the question.

8 MR. GREENBERGER: Okay. Just  
9 give me a second here.

10 So let me start with some  
11 numbers and then get into your questions.

12 The Capital Budget generates  
13 approximately -- is this the number,  
14 Rebecca?

15 MS. RYHNHART: From Fiscal '16  
16 through '21, the 831 million you just  
17 referenced, right.

18 MR. GREENBERGER: Generates  
19 approximately 5,200 jobs. There are a  
20 number of -- they come with EOPs that  
21 have aspirational goals around local  
22 hiring. They're monitored by the OEO,  
23 but we cannot legally demand that those  
24 jobs be local, but we can incentivize and  
25 encourage it, which we do and through the

1 4/1/15 - WHOLE - BILL 150162, etc.  
2 monitoring process.

3 COUNCILMAN GOODE: I don't  
4 believe that's true, but we can walk  
5 through it.

6 MR. GREENBERGER: Okay. But go  
7 to the other part of your question. Just  
8 remind me. I'm sorry.

9 COUNCILMAN GOODE: The first  
10 question was tell me where --

11 MR. GREENBERGER: Oh, First  
12 Source.

13 COUNCILMAN GOODE: -- we're at  
14 with the First Source Jobs Policy --

15 MR. GREENBERG: I'm sorry;  
16 First Source.

17 COUNCILMAN GOODE: -- as it  
18 applies to Economic Opportunity Plans and  
19 then will the First Source Jobs Policy be  
20 applied to the Capital Program. And my  
21 understanding of the Capital Program as  
22 it relates to the Commerce Department and  
23 economic development projects is that we  
24 make public improvements as a matter of  
25 investment in private projects, and so



1           4/1/15 - WHOLE - BILL 150162, etc.  
2           that would trigger any number of things  
3           in terms of the First Source Jobs Policy.  
4           So I don't think you're right in what you  
5           just said.

6                       MR. GREENBERGER: Well, on  
7           First Source, we have developed  
8           regulations and procedures around that,  
9           and I think you're going to see the first  
10          of those projects now coming online and  
11          people -- those projects then are  
12          developing their own plans, which we will  
13          be presenting to you.

14                      COUNCILMAN GOODE: I'm talking  
15          about \$831 million being spent over the  
16          course of the program, \$169 million being  
17          spent for Fiscal Year '16. I'm asking  
18          where are the jobs for Philadelphia  
19          residents. There are Economic  
20          Opportunity Plans required under some of  
21          these projects, and now the First Source  
22          Jobs Policy because of Bill 150010 now  
23          applies as incorporated into the Economic  
24          Opportunity Plan. And so where are we  
25          at?

1 4/1/15 - WHOLE - BILL 150162, etc.

2 MR. GREENBERGER: So on the  
3 ones that are producing subsequent jobs  
4 that are not in the public sector, you're  
5 going to be seeing plans that outline how  
6 First Source is going to work on those  
7 projects.

8 COUNCILMAN GOODE: Okay. Fair  
9 enough.

10 Let me go back, and this  
11 question is for Ms. Rynhart. I asked a  
12 question two years ago similar to this  
13 question. The question was, how many  
14 Philadelphians will be employed through  
15 the Capital Program. Your written  
16 response was, We don't know how many  
17 Philadelphians will be employed through  
18 the FY14 Capital Budget, so we are unable  
19 to predict where workers will reside. We  
20 can only estimate the number of total  
21 construction jobs to be created, which is  
22 730. While we cannot predict where  
23 workers will reside, we are now able to  
24 track the employment of Philadelphians  
25 for public works projects through the

1 4/1/15 - WHOLE - BILL 150162, etc.

2 Labor Compliance Plan software, LCP.

3 Is that actually true? And, if  
4 so, tell me how many Philadelphians we  
5 have employed through the Capital  
6 Program.

7 MS. RHYNHART: That software is  
8 under Angela Dowd-Burton. So I think I  
9 would ask her to come up.

10 COUNCILMAN GOODE: I don't want  
11 her to come up yet. I'm not sure I want  
12 her to come up at all. This is why: If  
13 I ask the same question every year, which  
14 is how many Philadelphians are employed  
15 through the Capital Program, I shouldn't  
16 immediately get an answer that we can't  
17 do that, it's not legal to do that,  
18 because it is legal to do that for  
19 certain projects, and you should have the  
20 answer to that question in terms of how  
21 many Philadelphians have been employed  
22 under the Capital Program. You can just  
23 send me that in writing.

24 MS. RHYNHART: Okay. Be happy  
25 to.

1 4/1/15 - WHOLE - BILL 150162, etc.

2 COUNCILMAN GOODE: Thank you,  
3 Mr. President.

4 COUNCIL PRESIDENT CLARKE:  
5 Thank you.

6 The Chair recognizes Councilman  
7 Jones.

8 COUNCILMAN JONES: Thank you,  
9 Mr. President, and --

10 (Bell rung.)

11 COUNCILMAN JONES: Thank you.  
12 That will be it.

13 COUNCIL PRESIDENT CLARKE: It  
14 wasn't me.

15 COUNCILMAN JONES: I know who  
16 it was.

17 Once again, I want to repeat  
18 what I said yesterday, that this is our  
19 eighth budget process, and we don't  
20 always agree, but we thank you for your  
21 diligence and the service, and hopefully  
22 if you choose to continue into the next  
23 Administration, because we've gotten to  
24 at least predict what answers we're going  
25 to get, which ones we're just not going

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           to get, and at least there's some comfort  
3           in the predictability of that.

4                   MS. RHYNHART: I don't know if  
5           I should say thank you to that, but...

6                   COUNCILMAN JONES: So I have a  
7           couple of questions, and some of them  
8           stem from last year and the year before  
9           and the year before that.

10                   MS. RHYNHART: Okay.

11                   COUNCILMAN JONES: We went on  
12           an undertaking of trying to chronicle the  
13           over 200 steps that it takes to process  
14           through a Capital Budget and through  
15           Procurement and to cut them down. Have  
16           we made any progress on that and, ergo,  
17           the time it takes to do a capital  
18           project?

19                   MS. RHYNHART: I think Public  
20           Property Commissioner will address that  
21           question.

22                   COMMISSIONER GREENWALD:  
23           Bridget Collins-Greenwald, Public  
24           Property Commissioner.

25                   Good morning, Councilman.

1 4/1/15 - WHOLE - BILL 150162, etc.

2 COUNCILMAN JONES: Good  
3 morning.

4 COMMISSIONER GREENWALD: Yes.

5 We've actually made some significant  
6 progress in cutting down the capital  
7 process through three different processes  
8 within the capital process, if that makes  
9 any sense. So we have just started what  
10 we've called -- and I may have spoken  
11 about this before, and Gary Knappick may  
12 have the job order contracting process,  
13 which has cut off significant time on the  
14 beginning end of the project, the  
15 administrative time. So basically it  
16 is -- you actually when you're bidding on  
17 a capital job now, you're not going  
18 through the whole entire public works  
19 process every single time. You're  
20 bidding on the cost of like materials for  
21 the job, the length of time of the job,  
22 what you need for the job. It's almost  
23 like if you went into -- this is the  
24 easiest way to explain it. If you went  
25 into an auto body shop to get your fender

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           fixed, they give you the price of the  
3           fenders, excepting the labor, and that  
4           that's what we're doing. So we're  
5           getting costs on that, so it's cutting  
6           out a tremendous amount of time and  
7           actually we're on --

8                        COUNCILMAN JONES: How much  
9           time?

10                      COMMISSIONER GREENWALD: It's  
11           cut out at least 14 weeks just on the  
12           administrative end.

13                      COUNCILMAN JONES: So what were  
14           we before and what are we now on average?

15                      COMMISSIONER GREENWALD: We  
16           were, on the low end, we were at 74  
17           weeks. So we've cut off that much,  
18           but --

19                      COUNCILMAN JONES: No. How  
20           much was it?

21                      COMMISSIONER GREENWALD:  
22           Seventy-four to 590 was some real  
23           outlying number of weeks, but 74 was on  
24           the low end, the average end. So we've  
25           cut off 14 so far off the beginning of

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           the process. So now we're going through  
3           this right now. We just have our first  
4           couple test cases. We anticipate the  
5           work will be done faster. And then on  
6           the back end, we'll save some time, but  
7           we don't have those figures yet because  
8           we haven't actually gone through a whole  
9           process yet.

10                    COUNCILMAN JONES: So we have a  
11           roughly ten-year backlog on some of our  
12           items?

13                    COMMISSIONER GREENWALD: No,  
14           no, no.

15                    COUNCILMAN JONES: What is our  
16           average backlog?

17                    COMMISSIONER GREENWALD: We  
18           don't have a backlog per se. We have 250  
19           active projects. So I wouldn't call them  
20           backlogs. They're all in different parts  
21           of the process. Some are in design, some  
22           are in construction, some are in  
23           closeout, some are in the bid phase.

24                    COUNCILMAN JONES: So backlog  
25           is relative. If you're a District



1           4/1/15 - WHOLE - BILL 150162, etc.  
2           Councilperson that can't go across a  
3           bridge, it's a backlog. So all of this  
4           is relative, but I want to quantify that  
5           if you cut out 40 steps out of 250, what  
6           that means by way of time of the average  
7           project. And so by operating time, we  
8           want to know what some of that is, and if  
9           you could give that --

10                   COMMISSIONER GREENWALD: Sure.

11                   COUNCILMAN JONES: -- in  
12           writing to the President, that would be  
13           good.

14                   Second thing -- and thank you  
15           for that.

16                   COMMISSIONER GREENWALD:  
17           Absolutely.

18                   COUNCILMAN JONES: OIT  
19           represents seventh out of the 20 capital  
20           project departments, represents about 3  
21           percent of our capital budget; is that  
22           correct?

23                   MS. RYNHART: That it  
24           represents 3 percent?

25                   COUNCILMAN JONES: Yes.

1 4/1/15 - WHOLE - BILL 150162, etc.

2 MS. RHYNHART: Well, on the  
3 General Fund side, the IT is about 29  
4 million out of 179 million. So I guess  
5 it depends which -- are you looking at  
6 the total with Water and Aviation? It  
7 depends on how you look at it. I'll  
8 believe you.

9 COUNCILMAN JONES: I'm looking  
10 at it sideways definitely.

11 MS. RHYNHART: Sideways?

12 COUNCILMAN JONES: Yeah. So  
13 give me that, that it's a significant  
14 department --

15 MS. RHYNHART: It's  
16 significant. I would say it's even more  
17 than what you're saying, yes.

18 COUNCILMAN JONES: So when I  
19 look at the description -- and I'll end  
20 with this, and on my second term, be  
21 prepared to answer this. It says network  
22 infrastructure stabilization,  
23 enhancement, and stabilizing secure  
24 enhanced network infrastructure that  
25 provides computing functions for the

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           City's business operation. What is that?  
3           And then in another line item, they say,  
4           similarly, to improve and enhance  
5           dah-dah-dah-dah, dah-dah-dah-dah, and  
6           they don't specifically say what we are  
7           buying.

8                       MS. RHYNHART: Sure.

9                       COUNCILMAN JONES: So it's like  
10          a vague, nebulous kind of description,  
11          and I just -- it's way too much. And I  
12          don't know if we did an opinion poll.  
13          Yes, I'm not a tech person. I would be  
14          the first one to tell you I cannot boot  
15          up a doggone thing, but that's why I have  
16          staff. But I can tell you that I do not  
17          get a clear description for this amount  
18          of money. There is so much more  
19          description in other departments about  
20          what we are getting for these dollars.  
21          And I still don't understand that. We  
22          had this discussion last year.

23                      So by the time we -- I had a  
24          couple of questions last year. How many  
25          cell phones do we have? How many lines

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           do we have as the City of Philadelphia?  
3           How many of them are active? How many of  
4           them -- and I --

5                     MS. RHYNHART: I remember.

6                     COUNCILMAN JONES: I remember  
7           too.

8                     So what I'm saying is, we need  
9           more description for this kind of money  
10          that we're putting forth to this  
11          department.

12                    MS. RHYNHART: Sure. I think  
13          in terms of the detail under IT's budget,  
14          we have that, and I hear what you're --

15                    COUNCILMAN JONES: We don't  
16          have it, though.

17                    MS. RHYNHART: Right. So we  
18          can get that to you. I mean, the network  
19          infrastructure, it gets divided into  
20          items such as telecommunication  
21          infrastructure upgrades, which are the  
22          phone system, public safety  
23          infrastructure, security improvements,  
24          firewall upgrades. I mean, but I can  
25          send -- I mean, I have the sheet, so I

1 4/1/15 - WHOLE - BILL 150162, etc.

2 could make copies and give it all to you.

3 COUNCILMAN JONES: I think it  
4 would be helpful --

5 MS. RHYNHART: Sure.

6 COUNCILMAN JONES: -- if we're  
7 deciding about --

8 MS. RHYNHART: And then this  
9 also has all the business application  
10 projects, so --

11 COUNCILMAN JONES: Did you ever  
12 see the commercial where they say, And  
13 this disclaimer and they talk real fast?

14 MS. RHYNHART: Yeah.

15 COUNCILMAN JONES: That's how I  
16 feel when I deal with this, and each year  
17 it's like that. And I don't, you know --  
18 I know we have an independent system, but  
19 we have to interface with you guys. And  
20 I remember last year somebody telling me  
21 they couldn't send me a document because  
22 they didn't have that model software,  
23 like it was obsolete. And I don't know  
24 from year to year that I've been here --  
25 this is my eighth budget time -- how we

1 4/1/15 - WHOLE - BILL 150162, etc.  
2 progress in a number of ways.

3 I saw one description that  
4 talked about police infrastructure. I  
5 understand and I get that. But then  
6 there's this blank check we write, and I  
7 don't know what comes back.

8 MS. RHYNHART: Well, it  
9 shouldn't be -- we can definitely provide  
10 you the information. We can provide it  
11 to you in a few minutes actually.

12 COUNCILMAN JONES: I think I  
13 see him.

14 MS. RHYNHART: And then the IT  
15 Commissioner can come up and address  
16 where we are.

17 COUNCILMAN JONES: I'd love to  
18 have you please explain.

19 (Witness approached witness  
20 table.)

21 COUNCILMAN JONES: And there's  
22 a law in the federal government, there's  
23 a law, Mr. President, that requires  
24 people to say it in most commonly used  
25 words in plain English. Could we apply

1 4/1/15 - WHOLE - BILL 150162, etc.

2 that?

3 MR. EBEID: I do my best --

4 COUNCILMAN JONES: Who are you?

5 MR. EBEID: I do my best to

6 kind of explain it --

7 COUNCILMAN JONES: You've got

8 to say your name.

9 MR. EBEID: -- in plain

10 English.

11 Council President, Adel Ebeid,

12 CIO for the City of Philadelphia.

13 COUNCIL PRESIDENT CLARKE: I'm

14 sorry. Say your name for the record,

15 please. Just state your name for the

16 record.

17 MR. EBEID: Adel Ebeid, CIO for

18 the City of Philadelphia.

19 COUNCIL PRESIDENT CLARKE:

20 Thank you.

21 MR. EBEID: So we provide an

22 exhaustive narrative on each project. I

23 can assure you that the Finance or the

24 Budget Department will not allow us to --

25 will not write a blank check and just --

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           and that we could spend it on anything we  
3           want, frankly. It might have been  
4           summarized for the benefit of squeezing  
5           it into the plan, but there's a --

6                    COUNCILMAN JONES: So can you  
7           help me to tell the difference between  
8           item -- and I'm going to stop, because  
9           the bell has rung -- Item 1 and -- what  
10          are some of the other -- to me they just  
11          seem like, other than the Police  
12          Department's and the switching in public  
13          safety for the state police, it says  
14          we're going to enhance and improve. It  
15          just says generally what you're going to  
16          do, and for this amount of money, we have  
17          to do better in the narrative.

18                   MR. EBEID: So we do break up  
19          public safety separately. The first item  
20          really speaks to the fact that there is a  
21          unified infrastructure that cuts across  
22          all the departments. The whole purpose,  
23          the strategic direction that we're trying  
24          to implement is just make sure that  
25          there's a unified standardized utility



1           4/1/15 - WHOLE - BILL 150162, etc.  
2           across all the departments so that we  
3           could reduce our cost of running the  
4           operation. So it's listed that way, but  
5           we can certainly break it down into  
6           individual projects, individual  
7           expenditures even.

8                   COUNCILMAN JONES: How many  
9           total lines do we have?

10                   MR. EBEID: I don't understand  
11           the relationship between the two, but  
12           there is 23,752 phone lines.

13                   COUNCILMAN JONES: And how many  
14           of them are attached to an actual body,  
15           and do we need that many?

16                   MR. EBEID: There are actual  
17           more bodies than that, but we have gone  
18           through a process to determine if phones  
19           are inactive for a period of time, then  
20           they go on the deactivated list.

21                   COUNCILMAN JONES: How many  
22           phones were deactivated last year?

23                   MR. EBEID: I could certainly  
24           get that for you.

25                   COUNCILMAN JONES: And how many

1 4/1/15 - WHOLE - BILL 150162, etc.

2 cell phones do we have?

3 MR. EBEID: I have 2,547 cell  
4 phones.

5 COUNCILMAN JONES: How many of  
6 them are active?

7 MR. EBEID: They are all  
8 active.

9 COUNCILMAN JONES: So now  
10 you've got a complete list of fax lines  
11 and this, that, and the other that we  
12 have. So my point --

13 MR. EBEID: Hopefully trying to  
14 minimize fax lines, but, yes.

15 COUNCILMAN JONES: So my point  
16 to you is, have we reduced over the last  
17 four years the number of lines and where?  
18 And how has that reduced costs? Can you  
19 provide that?

20 MR. EBEID: Yes. And we met in  
21 your office in August of last year and we  
22 offered to meet with you monthly so that  
23 we can -- actually you could see the  
24 progress from month to month.

25 COUNCILMAN JONES: So do you

1 4/1/15 - WHOLE - BILL 150162, etc.

2 have the progress now?

3 MR. EBEID: Our operating  
4 budget is on the 14th and I'm happy to  
5 bring that, because that is an operating  
6 expense. I was ready to talk about the  
7 capital today.

8 COUNCILMAN JONES: So in  
9 anticipation of that, could you provide  
10 that? Because you know I'm going to ask  
11 it.

12 MR. EBEID: I've got 14 days to  
13 make sure I've got the right answer.

14 COUNCILMAN JONES: Okay. All  
15 right. It goes by quicker than you  
16 think.

17 MR. EBEID: It goes by very  
18 quick, that's right.

19 COUNCIL PRESIDENT CLARKE:  
20 Thank you, Councilman.

21 The Chair recognizes Councilman  
22 Neilson.

23 COUNCILMAN NEILSON: Before you  
24 go, as you're sitting there, sir, does  
25 your capital improvement allow the use of

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           iPhones or Apple technology, all this  
3           improvement money? Just a yes or no is  
4           great.

5                       MR. EBEID: That is not a  
6           capital-eligible expenditure.

7                       COUNCILMAN NEILSON: So you're  
8           upgrading our systems, correct? So the  
9           capital upgrade to our system, does it  
10          include being able to use Apple  
11          technology? Is that better stated for  
12          you? That is a capital improvement,  
13          right?

14                      MR. EBEID: So cell phones --

15                      COUNCILMAN EBEID: A yes or no  
16          is great. Not cell phone. Apple  
17          technology, because we can't use it. We  
18          went through this discussion in my  
19          office. I just want to see if that's  
20          part of it, that's all, and then we'll  
21          talk about it when you come back up,  
22          because I don't want to waste my five  
23          minutes.

24                      MR. EBEID: So my job is to  
25          provide the best solution at the least

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           cost possible to the taxpayers, and we  
3           pick solutions that we could justify.  
4           Apple currently today is not listed as  
5           one of those things.

6                    COUNCILMAN NEILSON:   Okay.  
7           Thank you, sir.

8                    MR. EBEID:   There are  
9           comparable devices that meet and exceed  
10          even the demands from everyone today.

11                   COUNCILMAN NEILSON:   I think  
12          Apple didn't have the security that we  
13          needed in our systems.   That's how you  
14          told me last time, right, when we met?

15                   MR. EBEID:   We did not focus --

16                   COUNCILMAN NEILSON:   Apple  
17          wasn't a secure enough platform for us to  
18          use.

19                   MR. EBEID:   Currently there's  
20          no contract that would allow us to  
21          procure Apple devices.

22                   COUNCILMAN NEILSON:   All right.  
23          Thank you.   Thank you.

24                   Ms. Rynhart, in your testimony  
25          today, you mentioned that you have \$16

1 4/1/15 - WHOLE - BILL 150162, etc.  
2 million available to do improvements. I  
3 want to take us back to the Police and  
4 Fire facilities. Is that 16 million just  
5 sitting there doing nothing, collecting  
6 interest, I hope?

7 MS. RHYNHART: You're saying  
8 1-6, right, 16? That's what I said. I  
9 just wanted to make sure.

10 COUNCILMAN NEILSON: That's  
11 what you said. You said 16. You said  
12 you currently have \$16 million --

13 MS. RHYNHART: Yes.

14 COUNCILMAN NEILSON: --  
15 available that you haven't spent for last  
16 year --

17 MS. RHYNHART: It is available.

18 COUNCILMAN NEILSON: -- that  
19 you carried forward to next year.

20 MS. RHYNHART: And that's what  
21 the Public Property Commissioner, Bridget  
22 Greenwald, has developed a plan for  
23 spending that money. So that would be --  
24 she could address that.

25 COUNCILMAN NEILSON: No. This

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           is good. So she has a plan to spend that  
3           money and she mentioned all the projects  
4           the Commissioner has. However, you want  
5           an additional million dollars to go  
6           develop a plan to improve these  
7           facilities instead of spending it on like  
8           a firehouse or a police station that  
9           needs the million dollars? You want to  
10          come up with a new plan?

11                   MS. RYHNHART: So the  
12          difference there is, the million dollars  
13          for a master plan study is to look at the  
14          need of the department and how that fits  
15          with the facilities. So it could be that  
16          you have a facility in decent condition,  
17          but there is way too many officers  
18          assigned to that facility, so, therefore,  
19          it no longer meets the needs of that  
20          district. So there's issues besides  
21          condition that might lead the City to  
22          want to replace or to make a change with  
23          facilities, and that's what the million  
24          dollars is for.

25                   COUNCILMAN NEILSON: Okay. So

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           unlike some of the members in here, I  
3           haven't had the chance to go through the  
4           last eight budgets, so just bear with me  
5           if I'm a little new here. Usually we do  
6           the state process and it's actually a  
7           little more revealing.

8                        So you're telling us that the  
9           Administration has had no master plan  
10          over the last eight years to fix our  
11          Police and Fire to facilitate our first  
12          responders? They've had no master plan  
13          and now --

14                       MS. RHYNHART: There -- well,  
15          let me answer your question.

16                       COUNCILMAN NEILSON: So now  
17          we're going to put money aside to develop  
18          a master plan on the way out the door?

19                       MS. RHYNHART: There's two  
20          issues. Let me answer your question.  
21          Give me one minute.

22                       COUNCILMAN NEILSON: We only  
23          have five minutes.

24                       MS. RHYNHART: But if you're --

25                       COUNCILMAN NEILSON: Does the



1 4/1/15 - WHOLE - BILL 150162, etc.

2 Administration over the last eight years,  
3 have they had any master plan to fix the  
4 facilities of our first responders?

5 MS. RHYNHART: Yes, we do have  
6 a plan to fix the facilities.

7 COUNCILMAN NEILSON: Can you  
8 please share that with the Council so we  
9 can look at it before we invest another  
10 million dollars to come up with a new  
11 master plan?

12 MS. RHYNHART: They're  
13 different, but of course we can provide  
14 that to you.

15 COUNCILMAN NEILSON: A master  
16 plan is a master plan. I mean, if they  
17 had no master plan --

18 MS. RHYNHART: I will just add  
19 one thing before Public Property  
20 Commissioner can speak, but as I said,  
21 there has been -- there is a plan that's  
22 in place now to fix the police and fire  
23 stations. The plan that -- the million  
24 dollars that we're talking about is to  
25 look at actual needs and how that could

1 4/1/15 - WHOLE - BILL 150162, etc.  
2 be changing in the department and how to  
3 meet those needs. They're different  
4 items.

5 COUNCIL PRESIDENT CLARKE:  
6 Councilman, take a couple of more  
7 minutes, please.

8 COUNCILMAN NEILSON: Okay.

9 COUNCIL PRESIDENT CLARKE: I  
10 want to hear this, the master plan and  
11 the master plan part two. I want to hear  
12 the difference.

13 COMMISSIONER GREENWALD: Hi.  
14 Bridget Collins-Greenwald, Public  
15 Property Commissioner.

16 I can speak to the assessment  
17 plan and what that means and what that  
18 was done. So is this a brand new  
19 assessment? Yes. It was completed over  
20 the summer. What we have done, we have  
21 made the plan available to every member  
22 of Council, and Councilman Neilson, I'll  
23 get you the link and we'll get you a copy  
24 of that as well and send it to the Chair.

25 COUNCILMAN NEILSON: Thank you.

1           4/1/15 - WHOLE - BILL 150162, etc.  
2                    COMMISSIONER GREENWALD:  There  
3           have been various Councilmembers --  
4           actually, some Councilmembers  
5           themselves - Councilman Jones,  
6           Councilwoman Blackwell, former Councilman  
7           Kenney - sat on the actual committee with  
8           us, and then staff members, Matt from  
9           your staff was on it, and what we did  
10          was, we shared the assessment with them,  
11          actually explained what the assessment  
12          entailed, and that was going to each and  
13          every Police and Fire -- it was both of  
14          them -- Police and Fire districts doing a  
15          complete assessment.  So we had our  
16          facilities staff, who I have the utmost  
17          confidence in -- they're the guys that  
18          work around here and the guys that do all  
19          the trades work on the Police and Fire  
20          facilities -- go out, do an analysis of  
21          the site work, the condition of the  
22          building, a structural analysis of the  
23          building, the age, the age of the system,  
24          so the boilers, the HVAC systems, all  
25          those, did a complete plumbing

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           assessment, site work. Some of the  
3           issues that we have in some of our  
4           facilities, like the parking lots, like  
5           cave in, get sinkholes and whatnot. So  
6           they did a complete of the exterior,  
7           interior. So it's a very complete study.  
8           So each facility has about, I would say,  
9           10 to 15 pages of their assessment on  
10          that. And then what was done was, they  
11          were each given a ranking, so like a 1  
12          through 5, like 1 being fix immediately,  
13          5 being -- unfortunately we didn't have  
14          as many 5's as we would like, but 5 being  
15          this is great, you don't have to do  
16          anything with this piece of the facility  
17          at this point.

18                        So what we did then was, we  
19          took all the 1's, 2's and, at the  
20          suggestion of the committee from Council,  
21          the 3's as well and put them all  
22          together, and that's what developed this  
23          plan, which we're working through now.  
24          So what we're doing is hitting each of  
25          these facilities from a facilities

1 4/1/15 - WHOLE - BILL 150162, etc.  
2 standpoint.

3 I believe what Rebecca is  
4 talking about with this master study, it  
5 would be a combination of that and an  
6 operational more of assessment of the  
7 police like operations, whether they  
8 should be in a co-location or maybe they  
9 shouldn't be in this part of the City,  
10 they should be in that part. That's what  
11 that is. So it would be a combination of  
12 the two.

13 But I'm confident in the  
14 assessment that we've done of going out  
15 and actually tackling some of these  
16 facility issues in the facilities as they  
17 exist now in the current facilities.

18 COUNCILMAN NEILSON: Okay. And  
19 that assessment was done last summer?

20 COMMISSIONER GREENWALD: Yes.

21 COUNCILMAN NEILSON: So, again,  
22 Ms. Rynhart, I'm going to ask you the  
23 question again. Prior to last summer,  
24 has the Administration invested any money  
25 in developing a plan to fix our first

1 4/1/15 - WHOLE - BILL 150162, etc.

2 responder facilities?

3 MS. RHYNHART: Before the plan  
4 that --

5 COUNCILMAN NEILSON: Before  
6 last summer. That's seven years into an  
7 Administration.

8 MS. RHYNHART: Right. I think  
9 that we did not have -- I mean, I would  
10 defer to Bridget on that response, but we  
11 put money into police and fire stations,  
12 but I don't think we had the level of  
13 detailed plan that we now have.

14 COUNCILMAN NEILSON: The plan  
15 that we're talking about -- I mean, I  
16 know this is just on first responders  
17 because that's something that resonates  
18 in everybody's heart and mind. Do we  
19 have some kind of plan or study on all  
20 City-owned facilities in the City? I  
21 mean, is there an assessment plan?  
22 Because I know they're not the only  
23 buildings falling apart. Has there been  
24 a plan over the last eight years, an  
25 assessment, to all City-owned facilities,

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           including our parks and rec, including  
3           our rec centers that our kids can't go in  
4           because they're falling apart, anything  
5           like that? Do you have that? Is there a  
6           master plan?

7                       MS. RHYNHART: I don't believe  
8           there has been. I think the plans are  
9           something that we've started to do over  
10          the last year or two to get a better  
11          handle on some of the needs. I mean, we  
12          did have several years of a fiscal crisis  
13          that --

14                      COUNCILMAN NEILSON: The fiscal  
15          crisis, that's what we always go back to,  
16          the fiscal crisis, because it's mentioned  
17          I can only imagine how many times.

18                      So we've had no plans -- I'm  
19          going to stop here. Thank you,  
20          Mr. President. Thank you. Thank you.  
21          Thank you.

22                      COUNCIL PRESIDENT CLARKE:  
23          You're welcome. You're welcome,  
24          Councilman.

25                      The Chair recognizes Councilman

1 4/1/15 - WHOLE - BILL 150162, etc.

2 O'Brien.

3 COUNCILMAN O'BRIEN: Thank you,  
4 Mr. President. I was going to ask the  
5 same questions that you and Councilman  
6 Neilson had just asked.

7 It was my understanding that as  
8 far back as 2009, there was a grievance  
9 filed by the FOP about the deplorable  
10 conditions in the police stations. My  
11 own personal experience was in litigating  
12 against the prison cap many years ago  
13 that there was a second prison cap when  
14 the Secretary of Corrections made a  
15 statement that he wasn't going to accept  
16 any new inmates unless the City built him  
17 a 3,000-bed pretrial detention facility.  
18 That resulted in pushing all the new  
19 arrestees into the police districts.  
20 And, again, it violated the first prison  
21 cap, because they were housing them two,  
22 three to a cell.

23 Our personal assessment when we  
24 went out and looked at those police  
25 stations, even though the question was



1           4/1/15 - WHOLE - BILL 150162, etc.  
2           limited in federal court to housing more  
3           than two or three per cell, we went out  
4           and inspected those facilities, and we  
5           found that our report was much worse than  
6           what Rudovsky and the Prison Society was  
7           litigating in federal court.

8                         So I would be very interested  
9           in a very specific, detailed report of  
10          the police and fire stations, what their  
11          status is. And I'm glad that --  
12          Commissioner, you weren't here when that  
13          grievance was filed, but I'm glad that an  
14          assessment was done, but it's  
15          unacceptable to the President, it's  
16          unacceptable to Councilman Neilson and  
17          all members of Council that the threat to  
18          have to close these facilities at any  
19          time or work in deplorable conditions  
20          when we're trying -- when the biggest  
21          issue, aside from education, is public  
22          safety, both on the Police and Fire side,  
23          that these conditions continue to exist  
24          and have for an extended period of time.

25                         The study is valuable, but I

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           think what we're looking at right now is  
3           what the immediate impact is going to be  
4           over this next year, and I hope that it's  
5           significant. So I'd like to see that  
6           comprehensive assessment and I would also  
7           like to ask the President to invite  
8           myself and other members of Council to go  
9           to the 22nd and maybe go to some of these  
10          other districts and compare your report  
11          to a hands-on inspection that we may be  
12          able to engage in. I think our  
13          participation and understanding of what  
14          those critical issues are, before we hire  
15          a consultant to study this for a million  
16          dollars, is part of our responsibility  
17          and our due diligence.

18                   COMMISSIONER GREENWALD: And  
19           actually on -- as you say that, we are  
20           actually going out and auditing, doing a  
21           physical audit. Two of my deputies and  
22           myself go out. We're actually even going  
23           out on every other week on Friday  
24           afternoons to each of the districts to  
25           actually look. We bring the assessment

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           report and we say, Okay, is this what's  
3           going on here, and they've been pretty  
4           dead on so far, which is good. So what  
5           we do -- and then we're moving on each of  
6           those districts. You know what I mean?  
7           Some of the issues obviously are larger  
8           and they require capital investment for  
9           us to actually fix, some of the MEP, the  
10          mechanical, the electrical, the plumbing.  
11          Some of them are as simple as flooring or  
12          outlets or paint or something like that.  
13          So we've been going in, getting the  
14          low-hanging fruit per se and then putting  
15          capital, and our facilities guys going in  
16          on complete jobs. So you go into a place  
17          and you get out. So you go in and do the  
18          whole thing.

19                        So we actually are doing that,  
20                        and I will absolutely let the Council  
21                        President know when those visits are  
22                        scheduled. We could do a special one for  
23                        the 22nd, but anyone that wants to tag  
24                        along on these other ones that we're  
25                        going to, we'll send you the complete

1 4/1/15 - WHOLE - BILL 150162, etc.  
2 schedule, if that would help, and the  
3 link to the --

4 COUNCIL PRESIDENT CLARKE: We  
5 have our guys here. I called for a  
6 camera. We're going to be going out  
7 there later on today at the 22nd.

8 COMMISSIONER GREENWALD: Okay.

9 COUNCIL PRESIDENT CLARKE: I'm  
10 just kidding.

11 COMMISSIONER GREENWALD: Thank  
12 you. Thanks. I appreciate that.

13 But the full link is  
14 absolutely -- I'll send it to you where  
15 you can see each one. And like I said,  
16 it's very detailed and it has an action  
17 plan for each specific component of each  
18 specific current building.

19 COUNCILMAN O'BRIEN: Thank you.

20 COMMISSIONER GREENWALD: And to  
21 address the grievance real quickly, that  
22 older grievance, we do meet with the FOP  
23 and the Police Department. The Police  
24 Department, Public Property, and the FOP  
25 meet monthly. We call it a working

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           group. But what we do is, we've shared  
3           this assessment with this -- the working  
4           group said, We need a plan. So that's  
5           when we said -- we said obviously we do.  
6           So we came up with the assessment. But  
7           what we do in that group is, we address  
8           individual issues, work on the plan going  
9           forward, tell them where we're going to  
10          be next and what we're doing. And the  
11          initial grievance contains, I want to  
12          say, it was about 900 actual issues, like  
13          real issues with pictures and a  
14          description. So they have all been  
15          resolved on the Public Property  
16          facilities and they've all been resolved.  
17          Not that that's the way we would do  
18          things like to piecemeal and then be  
19          reactive, but we wanted to get them out  
20          of the way first and then concentrate on  
21          the bigger picture and getting things  
22          done.

23                    COUNCILMAN O'BRIEN: Thank you.

24                    COUNCIL PRESIDENT CLARKE:

25           Thank you, Councilman.

1 4/1/15 - WHOLE - BILL 150162, etc.

2 Councilman Greenlee is next.

3 Can I ask just one quick question?

4 It appears that the City has  
5 been quite successful recently in  
6 obtaining significant federal grants,  
7 TIGER grants in particular. Spent \$50  
8 million on the park, plaza, whatever we  
9 call it, Dilworth, and 18 million I'm  
10 hearing on the boardwalk on the  
11 Schuylkill.

12 MS. RHYNHART: I  
13 believe Michael DiBerardinis is working  
14 on that, yes.

15 COUNCIL PRESIDENT CLARKE: I  
16 see Mike is in the back. My point is  
17 that are there similar public safety  
18 grants available from the federal  
19 government? Because we've done well on  
20 TIGER grants with respect to  
21 transportation, but public safety is kind  
22 of pretty high up there. I would think  
23 that each department, each category would  
24 have grants. Are there any public safety  
25 grants that we can be in a position to

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           spend 18 million on a new 22nd Police  
3           District facility or 50 million across  
4           the City on neighborhood commercial  
5           corridors?

6                   MS. RYHNHART: That's an  
7           interesting question. I know we've  
8           gotten some grants in that area. I don't  
9           know if there's been the opportunity to  
10          have grants that sizable, but I think  
11          that's a very good question and we can  
12          get back to you on that.

13                   COUNCIL PRESIDENT CLARKE: All  
14          right. I mean, Homeland Security. We  
15          can make the case --

16                   MS. RYHNHART: Yeah. I know we  
17          do get some money --

18                   COUNCIL PRESIDENT CLARKE:  
19          Didn't we get Homeland Security for the  
20          facility down there, Councilman, in your  
21          district?

22                   COUNCILMAN JOHNSON: Yes. Yes;  
23          the garage.

24                   MS. RYHNHART: The divots.

25                   COMMISSIONER GREENWALD: 20th

1 4/1/15 - WHOLE - BILL 150162, etc.  
2 and Oregon.

3 COUNCIL PRESIDENT CLARKE:  
4 Right. Okay.

5 MS. RHYNHART: We will get back  
6 to you.

7 COUNCIL PRESIDENT CLARKE:  
8 Because we've been very successful in  
9 transportation. Why can't we --

10 MS. RHYNHART: Right; apply  
11 that to areas.

12 COUNCIL PRESIDENT CLARKE: --  
13 have similar success.

14 Councilman Greenlee. I'm  
15 sorry.

16 COUNCILMAN GREENLEE: Thank  
17 you, Mr. President.

18 I think the other Councilpeople  
19 basically asked my question about the  
20 Police and Fire, but just so I'm really  
21 clear, what you're going to send, what  
22 you can share with us is a breakdown of  
23 each facility and how much plans to be  
24 spent on that and for what? Is that  
25 basically it?



1 4/1/15 - WHOLE - BILL 150162, etc.

2 COMMISSIONER GREENWALD: Yes.

3 It would be each facility. It will give  
4 you the condition number, that 1 through  
5 5 number, actually what the inspection  
6 showed, and then a cost estimate to each  
7 one. So you'll have an estimate for  
8 every single thing that has to be done to  
9 the facility and then the 1 through 3's  
10 which are what we consider the most  
11 critical. So, yes. It's every police  
12 station and every fire station.

13 COUNCILMAN GREENLEE: All  
14 right. Thank you.

15 Switching to another  
16 department, the Health Department, and  
17 it's great what's being done for the  
18 Health Center 2. I want to make clear to  
19 Councilman Johnson, Councilman Squilla, I  
20 think that's a great idea, but I bring up  
21 a lot -- speaking about bringing up a  
22 lot -- Health District 10 and the  
23 facility up there, which -- and there's a  
24 couple problems with that, not just the  
25 physical site. Well, this is part of the

1 4/1/15 - WHOLE - BILL 150162, etc.  
2 physical site. They're just so  
3 overwhelmed with clients up there.

4 Has there been any look at -- I  
5 know a few years ago, former Commissioner  
6 Schwarz talked about ideally he'd like to  
7 see a new building up there. Is there  
8 any plan to do anything there in the  
9 immediate future to try to improve the  
10 facility and thus improve the care that  
11 people are given there?

12 MS. RYHNHART: Right. There  
13 has been a good amount of discussion and  
14 some steps taken about what we should do.  
15 And you're absolutely right. The wait  
16 time is way too long in that health  
17 center, and as recently as a few months  
18 ago, the Health Department looked at  
19 possibly leasing a facility. There is  
20 the possibility that we would build a new  
21 health center there. I think that the  
22 Health Department is right now still  
23 working on the best way to move forward  
24 in that neighborhood.

25 COUNCILMAN GREENLEE: Not to

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           repeat what the Council President said  
3           about the 22nd, but it's been a long  
4           time, and it seems to me that when you  
5           tell people our waiting time is six or  
6           nine months, you're saying we can't help  
7           you, because who knows what can happen in  
8           six to nine months. And I'm not saying  
9           this is your fault. I'm just saying it  
10          just seems like that's -- when I first  
11          heard the waiting time up at the 10th  
12          District, I thought somebody was kidding,  
13          you know. It was that bad. And it just  
14          seems that -- and have you looked at  
15          like -- the South Philly site is great  
16          because of the partnership idea. Is  
17          there any partnerships that could be or  
18          have been looked into up there with  
19          another health facility?

20                   MS. RHYNHART: I would defer to  
21                   the Health Department.

22                   COUNCILMAN GREENLEE: I don't  
23                   know if anybody is here that can answer  
24                   that.

25                   COUNCILMAN JONES: Point of

1 4/1/15 - WHOLE - BILL 150162, etc.  
2 information just quickly, Mr. President.

3 For the record, the 4th  
4 District does not have, has not had a  
5 health center. Just put that on the  
6 record. We have not had one, do not have  
7 one, cannot get one, and this is the  
8 eighth year I've said that, so...

9 COUNCIL PRESIDENT CLARKE: When  
10 that redistricting comes up, we got to  
11 make sure you get one in your district,  
12 Councilman.

13 COUNCILMAN JONES: That might  
14 be the only way, Mr. President. It might  
15 be the only way.

16 COUNCIL PRESIDENT CLARKE: I  
17 know.

18 COUNCILMAN GREENLEE: And  
19 hopefully when one is built there, they  
20 won't have to wait six, nine months.

21 COUNCIL PRESIDENT CLARKE:  
22 Right. It might be quicker to do the  
23 redistricting.

24 (Witness approached witness  
25 table.)

1 4/1/15 - WHOLE - BILL 150162, etc.

2 COUNCILMAN GREENLEE: Good  
3 morning, sir.

4 COMMISSIONER BUEHLER: Good  
5 morning. My name is Dr. Jim Buehler.  
6 I'm the Health Commissioner for the City  
7 of Philadelphia. I took over from  
8 Dr. Schwarz last summer.

9 The situation at Health Center  
10 10 is something that came on my radar  
11 very quickly when I came into this  
12 position, and I think there's two  
13 questions there. One is expanding the  
14 physical space, but then also having the  
15 funds to support the staff to do that.

16 With the Medicaid expansion  
17 that's now happening in Pennsylvania,  
18 that provides the opportunity to provide  
19 additional revenues that could be used to  
20 staff that additional space if we're able  
21 to get it. I am aware that we are adding  
22 four new exam rooms at Health Center 10,  
23 but we're also looking at additional  
24 tourniquets. We did visit a site earlier  
25 this year. It was a great building, but

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           it wasn't in the right place in terms of  
3           having good access to public  
4           transportation, being really close to  
5           where the neighborhood is and where the  
6           business is. We've also had some  
7           conversations about alternative funding  
8           structures along the line of what we did  
9           with Health Center 2 as a public-private  
10          partnership. So we continue to explore  
11          that. We continue to be aware of it.

12                   I would also emphasize we're in  
13          a very dynamic healthcare world right now  
14          with the Medicaid expansion, and what  
15          that may mean is that in addition to the  
16          health centers that we operate, that that  
17          might increase the market for additional  
18          community health centers to come in.

19                   COUNCILMAN GREENLEE: If I can  
20          just finish up. As we speak right now,  
21          in the budget do you know how much money  
22          is allocated in Capital for Health  
23          District 10 and to do what?

24                   COMMISSIONER BUEHLER: I'd have  
25          to get back to you on the specifics.

1 4/1/15 - WHOLE - BILL 150162, etc.

2 There's a number of upgrades that we need  
3 to make to the existing facility, but we  
4 could get back to you.

5 COUNCILMAN GREENLEE: Because I  
6 have been up there and I know the workers  
7 up there and the clients are obviously  
8 very concerned. And is that six,  
9 nine-month waiting list, are we still in  
10 that same world?

11 COMMISSIONER BUEHLER: I think  
12 we've made a little bit of progress, but  
13 it's still too long and Health Center 10  
14 remains an outlier in terms of the wait  
15 time for all the facilities.

16 COUNCILMAN GREENLEE: I know.  
17 And I know it's because the whole area  
18 expanded up there after the thing was  
19 first built.

20 I took my time up. Sorry about  
21 that, Mr. President.

22 Thank you.

23 COMMISSIONER BUEHLER: You're  
24 welcome. Thank you.

25 COUNCIL PRESIDENT CLARKE:

1 4/1/15 - WHOLE - BILL 150162, etc.

2 Thank you, Councilman.

3 The Chair recognizes

4 Councilwoman Bass.

5 COUNCILWOMAN BASS: Thank you,

6 Mr. President.

7 Good morning.

8 MS. RHYNHART: Good morning.

9 COUNCILWOMAN BASS: How are  
10 you?

11 Bridget, do you mind coming up  
12 for a second.

13 So not to beat a dead horse,  
14 but police and fire stations once again.  
15 So I've been to every police and fire  
16 station in my district, and I have to  
17 say -- I want to echo what everyone else  
18 has said. The conditions are really  
19 shocking. I mean, it's beyond appalling  
20 to see some of the conditions that we ask  
21 our professionals to go to, who are City  
22 of Philadelphia employees, to go to every  
23 day. And I know that you know this, but  
24 I just really wanted to state that point  
25 and the point that was made earlier in



1           4/1/15 - WHOLE - BILL 150162, etc.  
2           terms of we go to funerals for people who  
3           have lost their lives in the line of duty  
4           and we say what a priority they are, but  
5           your priorities are shown in your actions  
6           and the way you treat your employees and  
7           the way you treat these things that are  
8           important. You move them up on the  
9           priority list.

10                         And so I know you mentioned  
11           earlier that there was a system like a  
12           rating system that we were all -- you  
13           were preparing to give to each of us and  
14           it was going to be sort of like a 1, 2, 3  
15           system of what needs to be done and what  
16           will be done. And can you talk to us a  
17           little bit about that in terms of the  
18           priority and when will those repairs be  
19           expected? Like what is the timeline for  
20           those repairs to be done?

21                         COMMISSIONER GREENWALD: Yes, I  
22           can. I actually have like a mini summary  
23           of the priority list with me that I can  
24           share as well. I don't have a hard copy  
25           unfortunately with me.

1 4/1/15 - WHOLE - BILL 150162, etc.

2 Yeah. So what we have is -- I  
3 keep using this assessment, but based on  
4 the assessment, we came out with a list,  
5 a priority list, and some of them, like  
6 some of the capital jobs, like these  
7 mechanical, electrical, and plumbing  
8 jobs, they do take a little longer  
9 because they go through the bidding  
10 process, but what we do is, we bunch a  
11 few of them together. So those I  
12 anticipate would take as long as a  
13 capital job takes. So that could be  
14 anywhere within the year amount, but  
15 these smaller jobs that we're doing where  
16 we're actually going in to each of the  
17 facilities and doing the site work and  
18 partnering with doing these jobs with job  
19 order contracting, like I was explaining  
20 earlier. We're also partnering with the  
21 PRA to do some smaller jobs, which I  
22 anticipate is going to take off and be  
23 very successful, because we can get  
24 things moving really quickly.

25 I anticipate us on a monthly

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           basis just banging through everything.  
3           So you're going to see every month an  
4           update on here are the lists of the 25  
5           things that we think are a top priority.  
6           Okay. Number 1 is down. Now go to  
7           number 26. You know what I mean?

8                        So we have a reporting  
9           structure in place now with this new  
10          system that we have where we feel that we  
11          can start to monitor a little better on  
12          the facilities end or more of the  
13          operating end, and we're in the process  
14          of working with OIT and some of the other  
15          larger departments that use work orders  
16          and asset management on an actually fully  
17          robust asset management system, which is  
18          actually going to be able to pinpoint,  
19          okay, this facility is X many years old,  
20          and that's the prime time when we would  
21          go and replace X, Y, and Z.

22                       COUNCILWOMAN BASS: So there  
23          would be a system in place to monitor --

24                       COMMISSIONER GREENWALD: There  
25          are going to be two systems in place that

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           will communicate with each other and it's  
3           going to feed our work and allow us to  
4           report out. So what I anticipate  
5           happening is, once we kind of get them  
6           both to interface with each other, once  
7           one is in place and interface, we'll be  
8           reporting out. And we've already spoken  
9           to the command at the police station.  
10          They had made a suggestion that we  
11          actually put like a measurement, like a  
12          metric stick in each of the police  
13          stations saying -- and the fire  
14          stations -- here's where are, here are  
15          the ten things we hope to fix in this  
16          police station and here's where we are.  
17          So you're going to be able to hold us  
18          accountable by just looking at that on a  
19          daily basis or a monthly basis.

20                   COUNCILWOMAN BASS: Well, let  
21          me ask you a question, though, and I  
22          think that's great to have a monitoring  
23          system, but I would assume normally if  
24          you have a fire station -- this is  
25          something I've seen personally. If you

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           have a fire station with a hole in the  
3           roof that you can actually see outside,  
4           that if the captain or commander or  
5           whoever reaches out to Public Property or  
6           the supervisor or downtown, whatever,  
7           that that should be in queue.

8                        COMMISSIONER GREENWALD: Yes.

9                        COUNCILWOMAN BASS: So you  
10          don't need a monitoring system for  
11          something like that.

12                      COMMISSIONER GREENWALD: No.

13                      COUNCILWOMAN BASS: So  
14          something like that should be taken care  
15          of right away.

16                      COMMISSIONER GREENWALD: Yeah.  
17          We have -- we call that like reactive  
18          maintenance. So what happens is, okay,  
19          the hole appears or a leak appears or  
20          something, that's where we go out. It's  
21          a number one priority. We get out there,  
22          we say, within 24 hours. We usually get  
23          there within the hour and we go and fix  
24          that particular issue.

25                      COUNCILWOMAN BASS: Well, now,

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           not exactly, because -- and you and I, we  
3           can have a conversation afterwards. And  
4           we may have actually talked about this in  
5           the past, but some of these conditions  
6           are really just outrageous and have been  
7           allowed to languish for a very long time.  
8           And so the idea that there's going to be  
9           a monitoring system in place I think is a  
10          good thing, but at the same time, some of  
11          these things shouldn't be happening. And  
12          also when you mention that some of the  
13          items have to be put out for bid, so it  
14          could be up to a year, I just think that  
15          because they have been over such a long  
16          period of time, that a year is  
17          unacceptable. And I know that there are  
18          things that have to be done legally that  
19          you have to do, but if there is any way  
20          to speed up a timeline, I think that we  
21          have to do it if we really mean that it's  
22          a priority.

23                        COMMISSIONER GREENWALD: I can  
24           give a good example of things that right  
25           into what you're speaking of, like as we

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           call them, reactive maintenance. So we  
3           noticed with the Fire Department we were  
4           having backup of their pipes in the Fire  
5           Department. So what we've done now is --  
6           I know I keep using the word  
7           "assessment," but we've done a full  
8           assessment of all the laterals within the  
9           Fire Department. That's what causes the  
10          backups. And anyone that has a crack or  
11          is broken, we fix them. So that problem  
12          should go away. And that was a problem  
13          two years ago that was happening on such  
14          a frequent basis, and that was one of  
15          those you get a call and you go right  
16          out, because obviously there's what you  
17          don't want coming into a firehouse coming  
18          into a firehouse. So they're being taken  
19          care of.

20                        So roofs are another one.  
21          Roofs don't take as long. A new roof  
22          unfortunately does, but when our roofers  
23          can go out, like we have roofers on  
24          staff, to fix something to go out  
25          immediately and patch something, they're

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           more of a patch job crew than to lay a  
3           whole new roof or systems on top and  
4           whatnot.

5                   COUNCILWOMAN BASS: Well, I'm  
6           just going to -- I have some other  
7           questions for some other folks, but I'll  
8           come back to you later. But I do want to  
9           say, like I said, I've been to some of  
10          these fire stations and I've seen things  
11          that are just unbelievable. And so  
12          whatever we can do to address them in a  
13          more timely manner I think is appropriate  
14          and that we could do. Thank you.

15                   Can I also talk to  
16          Mr. Greenberger.

17                   (Witness approached witness  
18          table.)

19                   MR. GREENBERGER: Good morning.

20                   COUNCILWOMAN BASS: Good  
21          morning. How are you?

22                   MR. GREENBERGER: Good.

23                   COUNCILWOMAN BASS: Good. I  
24          had a quick question for you. We're  
25          spending about an additional \$5 million



1           4/1/15 - WHOLE - BILL 150162, etc.  
2           on neighborhood corridors for streetscape  
3           improvements. Can you tell me how much  
4           that will get us? What will that buy us,  
5           about \$5 million? What kind of expansion  
6           or improvements?

7                        As you know, particularly in my  
8           district, I have a number of commercial  
9           corridors that I've been fighting to get  
10          some help with that desperately need  
11          help, North 22nd Street, Germantown and  
12          Cheltenham, Germantown and Erie. I could go  
13          on and on. Broad and Olney and so forth.  
14          So can you give us an idea of what that  
15          buys us --

16                       MR. GREENBERGER: Sure.

17                       COUNCILWOMAN BASS: -- on  
18          commercial corridors?

19                       MR. GREENBERGER: So Rebecca  
20          has handed me a list of various  
21          streetscape commercial corridor projects  
22          in the City, and they, leaving off the  
23          kind of odd ones, they range anywhere  
24          from several hundred thousand dollars of  
25          improvements in some projects to a couple

1 4/1/15 - WHOLE - BILL 150162, etc.  
2 of million dollars. The largest one in  
3 this list is \$3.8 million, but they run  
4 the gamut in between, and it really  
5 depends on what needs to be done.

6 COUNCILWOMAN BASS: Okay.

7 MR. GREENBERGER: Typically,  
8 for instance, like up in Germantown and  
9 up through Mount Airy, when the  
10 pedestrian lights go in, those are fairly  
11 expensive items on a per-block basis. So  
12 it just varies with what's needed.

13 COUNCILWOMAN BASS: Have you  
14 identified how the funds will be -- what  
15 corridors are priority?

16 MR. GREENBERGER: There is a  
17 pipeline, and if you'd like us to talk  
18 about it, I'm going to ask our Deputy  
19 Commerce Director to come up and do that.

20 COUNCILWOMAN BASS: Is that  
21 okay?

22 COUNCIL PRESIDENT CLARKE:

23 Sure.

24 (Witness approached witness  
25 table.)

1 4/1/15 - WHOLE - BILL 150162, etc.

2 MS. FEGELY: Karen Fegely,  
3 Deputy Commerce Director.

4 Hi, Councilwoman.

5 COUNCILWOMAN BASS: How are  
6 you? Good to see you.

7 MS. FEGELY: So we are still  
8 determining which projects we would use  
9 the FY16 funding for. We have a very  
10 long pipeline of projects. We sort of  
11 take requests from everyone. And then we  
12 have a short list, and we're going  
13 through a process of our own analysis of  
14 the commercial -- sort of the commercial  
15 need as well as how it is prioritized by  
16 Councilmembers, by the Planning  
17 Commission, Streets Department, and the  
18 Water Department. So we look to sort of  
19 leverage as much as we can and get the  
20 most bang for our buck.

21 COUNCILWOMAN BASS: My concern  
22 is that \$5 million is a lot money, but  
23 it's not a lot of money. And so even if  
24 we were spending it on one commercial  
25 corridor, we could run through \$5 million

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           in a second. And so I don't know exactly  
3           if we're going to have the sort of impact  
4           that most people want to see in their  
5           neighborhood commercial corridors.

6                       MS. FEGELY: You're right.  
7           We've talked about Cheltenham Avenue and how  
8           that would be a very expensive project to  
9           undertake. A typical -- I'm going to say  
10          a typical streetscape on a commercial  
11          corridor, so just like five-block  
12          corridor where we're going to do curbs,  
13          sidewalks, ADA ramps, trees, benches, all  
14          that kind of stuff, design and  
15          engineering all the way to finish  
16          building it, is probably about 3 and a  
17          half million dollars.

18                      COUNCILWOMAN BASS: For how  
19          many blocks would that be would you say?

20                      MS. FEGELY: Four or five  
21          blocks.

22                      COUNCILWOMAN BASS: So it's  
23          about \$800,000; is that accurate? I  
24          think we had spoken about it was roughly  
25          around that range --

1 4/1/15 - WHOLE - BILL 150162, etc.

2 MS. FEGELY: That's a rough  
3 estimate, yeah.

4 COUNCILWOMAN BASS: -- to do  
5 all of those kinds of improvements on a  
6 commercial corridor.

7 MS. FEGELY: Correct. If I can  
8 add, one thing we've looked at to try to  
9 sort of how do we do more, how do we make  
10 greater impact is, again, leveraging  
11 other projects that are going on. If the  
12 Streets Department is going in, can we  
13 add a few components, something that  
14 isn't sort of the functional stuff they  
15 would look at, but more of the amenities,  
16 can we add to that, and that's something  
17 that actually Councilman Jones helped us  
18 sort of convene with the other City  
19 departments to really use our funds more  
20 wisely that way.

21 We're also just looking at  
22 smaller but significant improvements. We  
23 just worked with Streets to upgrade the  
24 lighting at Germantown and Erie. You  
25 mentioned Germantown and Erie.

1 4/1/15 - WHOLE - BILL 150162, etc.

2 COUNCILWOMAN BASS: Yes.

3 MS. FEGELY: There it was a  
4 relatively inexpensive and relatively  
5 very quick project, where in a couple of  
6 months we were able to upgrade all the  
7 LED lights in the existing streetlights,  
8 but it made a huge impact. So we're  
9 looking to do more of that stuff to  
10 complement sort of like one big project a  
11 year and then complement it with some of  
12 those kind of upgrades in other places.

13 COUNCILWOMAN BASS: That was  
14 great. Council President and I were  
15 there and I think we got to flip the  
16 switch.

17 MS. FEGELY: Flip the big  
18 switch, right.

19 COUNCILWOMAN BASS: So that was  
20 great. So we want to see obviously more  
21 of that, but also I notice that there's  
22 about \$24.8 million that's going to go  
23 into restoring historic streets, among  
24 other things. And so I don't know if  
25 there's a possibility that for some of

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           the historic streets, particularly that  
3           are outside of the Center City area, that  
4           they're going to be touched. And as you  
5           know, Germantown has a lot of those  
6           bricks streets, cobblestone streets,  
7           brick sidewalks, all of that, and that  
8           they would be eligible on this commercial  
9           corridor for those funds as well.

10                   MS. FEGELY: Right. I think  
11           that's a Streets Department question.  
12           That's where that budget line falls  
13           under.

14                   MS. RHYNHART: Yeah. Of  
15           that --

16                   COUNCILWOMAN BASS: You said  
17           yes.

18                   MS. RHYNHART: Right. Yeah, it  
19           is a Streets Department question, and  
20           about 20 million of that money, though,  
21           is for just the standard street repair.

22                   COUNCILWOMAN BASS: Well, it's  
23           Streets Department, but it's also --  
24           because we've been discussing a street in  
25           particular in Germantown that's on a

1 4/1/15 - WHOLE - BILL 150162, etc.  
2 commercial corridor, that's why I thought  
3 that --

4 MS. FEGELY: You're right. So  
5 I'm talking about that we're coordinating  
6 with Commissioner Perri. And so that's a  
7 good point. We should look and see the  
8 plans to do some of those historic  
9 streets, does that line up with our  
10 commercial corridor investments and can  
11 we work together on that.

12 COUNCILWOMAN BASS: Yes.

13 MS. FEGELY: And we haven't  
14 discussed that particular set of projects  
15 yet, so...

16 COUNCILWOMAN BASS: But that  
17 conversation is in the works, right?

18 MS. FEGELY: Sure.

19 COUNCILWOMAN BASS: Great.

20 MS. FEGELY: What are you doing  
21 after this?

22 COUNCILWOMAN BASS: All right.

23 (Witness approached witness  
24 table.)

25 COUNCILWOMAN BASS:



1 4/1/15 - WHOLE - BILL 150162, etc.

2 Commissioner, did you want to add?

3 COMMISSIONER PERRI: Dave  
4 Perri, Streets Commissioner.

5 There are 319 blocks of  
6 historic streets in the City of  
7 Philadelphia.

8 COUNCILWOMAN BASS: Three  
9 hundred nineteen?

10 COMMISSIONER PERRI: Three  
11 hundred nineteen that the City of  
12 Philadelphia is responsible for. Most of  
13 those are smaller streets and they are  
14 scattered throughout the City. There's a  
15 lot in Northwest Philadelphia as well as  
16 in Old City and in Northern Liberties and  
17 in the older neighborhoods of  
18 Philadelphia.

19 COUNCILWOMAN BASS: Do you have  
20 a list of where those streets are? That  
21 would be helpful.

22 COMMISSIONER PERRI: Yes, we  
23 do. As a matter of fact, we just  
24 finished a citywide assessment of all  
25 those streets, so that we have a full

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           accounting of their current condition and  
3           that we can prioritize them so that the  
4           monies that we do have are best used in  
5           going to the streets that need the most  
6           amount of repairs. We actually published  
7           that report on our website, but I'll be  
8           happy to send you a copy.

9                        COUNCILWOMAN BASS: That would  
10          be great. Okay. Thank you.

11                       Thank you, Mr. President.

12                       COUNCIL PRESIDENT CLARKE:  
13          Thank you, Councilwoman.

14                       Commissioner, while you're  
15          here, can you stay here for a second, and  
16          maybe Mr. Greenberger and maybe all of  
17          you. Just real quick. I'm sorry.

18                       Colleagues, I hate to keep  
19          jumping in.

20                       But the federal TIGER  
21          transportation grants that we've been  
22          quite successful in getting, both  
23          ourselves and Paul Levy, in terms of the  
24          eligibility, so the boardwalk, the  
25          boardwalk, that was a federal

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           transportation grant. Is \$18 million the  
3           appropriate number?

4                   MR. GREENBERGER: I don't  
5           remember exactly what the grant was, but  
6           I think that's the right number for the  
7           project.

8                   COUNCIL PRESIDENT CLARKE:  
9           Eighteen million. So sidewalks and  
10          streets, would you say that they should  
11          be eligible for federal transportation  
12          dollars?

13                   COMMISSIONER PERRI: The  
14          sidewalks and streets -- the sidewalks  
15          within Philadelphia are actually the  
16          responsibility of the adjacent property  
17          owner, and they're not eligible for  
18          federal funding.

19                   The TIGER projects that you're  
20          talking about, several of those were  
21          competitive grants. So the Mayor's  
22          Office of Transportation and Utilities  
23          put together a grant application and was  
24          able to capture that money. That's money  
25          that would not have normally come to

1           4/1/15 - WHOLE - BILL 150162, etc.  
2 Philadelphia in any way and money that  
3 couldn't be used for any other purpose  
4 other than for the competitive grant that  
5 it was intended for.

6           COUNCIL PRESIDENT CLARKE: So  
7 the money for the boardwalk, the NOFA, or  
8 notice of funding opportunity, was only  
9 for a boardwalk?

10           COMMISSIONER PERRI: Well, it  
11 was for trail projects and similar type  
12 of connectors for bicycles and  
13 pedestrians. So it was only -- that  
14 particular project was eligible for the  
15 grant, but we couldn't have used it for  
16 neighborhood sidewalks.

17           COUNCIL PRESIDENT CLARKE: All  
18 right. And commercial corridors. I know  
19 the residential thing is a little  
20 different, but the commercial corridors,  
21 at least here locally, our position is  
22 that it's for the public good, so we're  
23 able to use capital dollars, but you're  
24 saying the federal dollars, you can't use  
25 federal capital dollars for the public

1 4/1/15 - WHOLE - BILL 150162, etc.

2 good?

3 COMMISSIONER PERRI: On some of  
4 our transportation projects, we're able  
5 to do some sidewalk work, but it has to  
6 be part of an overall transportation  
7 project.

8 COUNCIL PRESIDENT CLARKE: All  
9 right. Okay. Thank you.

10 Councilwoman Blackwell, you're  
11 back. The Chair recognizes Councilwoman  
12 Blackwell. This is from earlier.

13 COUNCILWOMAN BLACKWELL: That's  
14 all right. The mind is bad. Pass me.  
15 I'll come back. Thank you.

16 COUNCIL PRESIDENT CLARKE: I  
17 understand.

18 The Chair recognizes  
19 Councilwoman Reynolds Brown.

20 COUNCILWOMAN BROWN: Thank you,  
21 Mr. President.

22 Good morning, Administration.

23 MS. RYHNHART: Good morning.

24 COUNCILWOMAN BROWN: I have a  
25 general request across the board for

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           department heads. Last year I sent a  
3           letter requesting that included in the  
4           testimony should be a breakdown of the  
5           upper levels of departments' staff  
6           composition in terms of gender and  
7           ethnicity. So we expect that again this  
8           year, and the response "I'll get back to  
9           you" will be unacceptable, number one.

10                         Number two, particular  
11           attention will be paid to Water and City  
12           Parks and Rec based on anecdotes I get  
13           throughout the year. So know that  
14           there's a strong interest in those two  
15           departments.

16                         And to Council President  
17           Clarke's request, for all non-General  
18           Fund projects in each department, a  
19           breakdown as well. So grants like the  
20           grants you just spoke about, I'm curious  
21           to know how many of those employees were  
22           from Philadelphia, what the gender is,  
23           and what the ethnicity is, especially in  
24           Water and City Parks and Rec.

25                         MS. RYHNHART: So just to make

1 4/1/15 - WHOLE - BILL 150162, etc.  
2 sure I'm clear as relates to the  
3 grants --

4 COUNCILWOMAN BROWN: So there's  
5 X amount of thousands of millions of  
6 dollars that come into the Water  
7 Department.

8 MS. RHYNHART: Right.

9 COUNCILWOMAN BROWN: That are  
10 non-City General Fund dollars.

11 MS. RHYNHART: Right.

12 COUNCILWOMAN BROWN: So with  
13 all those grants, I want that type of  
14 information.

15 MS. RHYNHART: About what it  
16 was spent on or in terms of the  
17 employees?

18 COUNCILWOMAN BROWN: Employees,  
19 MBE, WBE participation.

20 MS. RHYNHART: Okay. I get it.  
21 Thanks.

22 COUNCILWOMAN BROWN: Thank you.

23 COUNCIL PRESIDENT CLARKE:  
24 Thank you, Councilwoman.

25 The Chair recognizes Councilman

1 4/1/15 - WHOLE - BILL 150162, etc.

2 Oh.

3 COUNCILMAN OH: Thank you very  
4 much.

5 Good afternoon.

6 MS. RHYNHART: Good afternoon.

7 COUNCILMAN OH: So I have a  
8 question. I don't know the answer to  
9 this. The budget says that it's 3  
10 billion for Fiscal Year 2016 and 8.9  
11 billion for 2016 to '21. So that's the  
12 anticipated Capital Budget expenditures?

13 MS. RHYNHART: That's correct.  
14 It's all funds, the Capital Budget and  
15 then the six-year Capital Program.

16 COUNCILMAN OH: Does that  
17 include or I would assume it would not  
18 include things like riverfront  
19 development. That would not be -- is  
20 that in that Capital Budget?

21 MS. RHYNHART: You mean such as  
22 the Delaware River Waterfront Corp?

23 COUNCILMAN OH: Yeah.

24 MS. RHYNHART: There is certain  
25 projects that are riverfront development



1 4/1/15 - WHOLE - BILL 150162, etc.  
2 that are included in the Capital Budget,  
3 yes.

4 COUNCILMAN OH: So that's in  
5 there, okay. So, for example, Southport,  
6 the state is developing Southport, and I  
7 understand it is quite expansive and very  
8 promising. So as they develop Southport,  
9 are we aware of -- how are we aware of  
10 what they're doing?

11 MS. RHYNHART: I'm not familiar  
12 with Southport. I might ask the Commerce  
13 Department to come up.

14 COUNCILMAN OH: So the  
15 shipping, export, import.

16 MS. RHYNHART: Okay.

17 COUNCILMAN OH: So they're  
18 telling me a double-digit growth that  
19 they're experiencing, and the ports are  
20 developing on the East Coast and there's  
21 a Greater Philadelphia metro export plan  
22 with Brookings. I'm actually on the  
23 steering committee. And the anticipation  
24 of the development of Southport looks  
25 very promising right now, but as they

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           develop, they run into other projects  
3           that may or may not happen, the Naval  
4           Yard, Tioga Terminal, those type of  
5           things. And as they develop, how do they  
6           inform us of their development so we can  
7           anticipate that there may be capital  
8           projects we need to prepare for to  
9           support the expansion of the commerce  
10          that occurs, for example, at the port?

11                   MS. RHYNHART: I would ask the  
12           Commerce Department to answer that  
13           question. That would be Duane Bumb.

14                   (Witness approached witness  
15           table.)

16                   MR. BUMB: Hello. Duane Bumb,  
17           Deputy Commerce Director.

18                   Councilman Oh, the Southport  
19           project, which is under the auspices of  
20           the Philadelphia Regional Port Authority,  
21           a state authority, the capital  
22           expenditures for that would be within the  
23           state budget under the PennPORTS line  
24           item in the state capital budget.

25                   The Southport development site,

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           as you know, is really at the Navy Yard.  
3           It's on real estate that is now owned by  
4           the state, and so we work closely with  
5           the state on development -- that  
6           development and all port properties,  
7           Packer Avenue Marine Terminal, Tioga  
8           Marine Terminal, and we coordinate. At  
9           the City level, it's the Commerce  
10          Department coordinating on that as well  
11          as the Mayor's Office of Transportation  
12          and Utilities. The Deputy Mayor for  
13          Transportation and Utilities sits on the  
14          Board for the Philadelphia Regional Port  
15          Authority. So we do coordinate very  
16          closely with our colleagues at the state  
17          level on that development. As you say,  
18          it's an important piece of infrastructure  
19          for economic development, as the ports  
20          are a major driver in our economy.

21                    COUNCILMAN OH: Yeah. The  
22          reason I ask is, for example, a good  
23          example is the Comcast Innovation Center.  
24          There's money set aside in this budget to  
25          connect the subway system or something,

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           some infrastructure to support that  
3           important building. And as the state is  
4           developing or the port is developing  
5           Southport, the scale of which I was not  
6           really aware of until I was speaking with  
7           them yesterday, the scale is more  
8           expansive than I thought it was. At  
9           least that's what they're saying. And  
10          I'm just curious that when they develop  
11          something, to what extent are we in sync  
12          with them, not on their project but on  
13          the City side, that we have to kind of  
14          link up and connect and support the  
15          logistics and those type of things? I  
16          also say that because we have like PES  
17          and we have something that might happen  
18          at the Naval Yard, I understand, that  
19          increases the need for transportation,  
20          capabilities, other things. And, for  
21          example, if or if we don't, but possibly  
22          do LNG exports at the Tioga Terminal,  
23          that changes the nature of the Tioga  
24          Terminal if it begins to proceed, if it  
25          doesn't proceed, you know. That's kind

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           of more theoretical. But for projects  
3           that are kind of planned and moving  
4           forward, I'm curious as to like as a  
5           Councilperson, how do I see the tie-in  
6           between what is happening in those  
7           locations and their need being set aside  
8           in the Capital Program?

9                       MR. BUMB: At least part of the  
10           answer to that would be the state capital  
11           funding that oftentimes comes into the  
12           City and into the region is  
13           transportation funding. That funding is  
14           captured within the regional plan that is  
15           maintained by the Delaware Valley  
16           Regional Planning Commission. The City  
17           is an active participant of that. The  
18           City's Planning Commission is party to  
19           that, the Commerce Department with that.  
20           So when those sorts of especially -- an  
21           example being major port improvements  
22           that can have other sort of  
23           transportation infrastructure needs,  
24           streets and highway improvements,  
25           connections that are needed and other

1 4/1/15 - WHOLE - BILL 150162, etc.  
2 utility connections, those developments  
3 are all captured within that regional  
4 transportation plan. They become  
5 priority projects. Some of those  
6 projects in that transportation plan  
7 include projects where the City provides  
8 some capital funding for certain streets,  
9 bridges or other sort of activities.

10 The Southport project that you  
11 started with is one that ultimately will  
12 require some significant enhancements to  
13 the Delaware Avenue extension that needs  
14 to go all the way south from Packer  
15 Avenue and actually make the connection  
16 across literally dozens of railroad  
17 tracks. So that's another sort of plan  
18 that sits within that regional  
19 transportation plan, but we all sort of  
20 sit at the table and coordinate.

21 COUNCILMAN OH: Okay. I'm sort  
22 of -- take one more question, Council  
23 President.

24 In other words, is there a way  
25 I could see that in the -- I know that is

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           a state effort and budget, but if it  
3           happens, then requires expenditures, I  
4           believe, from the City, unless we get  
5           state or federal funding. And so is  
6           there a way that we can see that since  
7           this project is moving ahead, that there  
8           is some need for this capital project  
9           that is not reflected? I don't think  
10          it's reflected in the budget. It hasn't  
11          happened yet, but that we would  
12          anticipate an additional need of capital  
13          investment, bonds being issued,  
14          something, we'd have to raise more  
15          capital for that project, as we're kind  
16          of sure it's going to happen, but it's  
17          not in the paperwork that I could read.  
18          And I don't know how many other projects  
19          that are like that.

20                   MR. BUMB: So the regional  
21          transportation plan is a multi-year plan.  
22          And so the way we would sort of sync with  
23          that would be within the City's Capital  
24          Program. So it wouldn't be in the  
25          upcoming FY16 plan necessarily, but we

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           could -- if we sort of understand from  
3           the regional plan a major project is  
4           projected for three years out and if it  
5           required City investment as well, we  
6           would start to build that sort of capital  
7           request in out years in our Capital  
8           Program. That's sort of where you would  
9           see it. And generally you would see it  
10          within the City's capital plan within --  
11          it generally would be within the Streets  
12          Department because it generally would be  
13          a transportation issue.

14                    COUNCILMAN OH: Okay. I'll  
15           just end that what I'm looking for I  
16           might not be able to get. I could get  
17           all those different plans and read  
18           through it. Is there a way to simplify  
19           to kind of put it into something we could  
20           see? I don't need an answer. That's  
21           really what I'm looking for, so I don't  
22           have to chase all these different plans  
23           and financial things in all kinds of  
24           separate areas.

25                    Thank you very much.



1 4/1/15 - WHOLE - BILL 150162, etc.

2 MR. BUMB: Sure.

3 COUNCIL PRESIDENT CLARKE:

4 Thank you, Councilman.

5 The Chair recognizes Councilman  
6 Squilla.

7 COUNCILMAN SQUILLA: Thank you,  
8 Mr. President.

9 My question is, I know last  
10 year we did additional revenue for the  
11 maintenance of City-owned buildings,  
12 right? We added --

13 MS. RHYNHART: Into the  
14 Operating Budget.

15 COUNCILMAN SQUILLA: Into the  
16 Operating Budget.

17 MS. RHYNHART: Right.

18 COUNCILMAN SQUILLA: So that's  
19 not today. So we'll talk about that.

20 How about as far as -- I see  
21 here that in the Capital Budget we're  
22 increasing new voting machines for \$25  
23 million?

24 MS. RHYNHART: Right.

25 COUNCILMAN SQUILLA: Who are we

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           working in conjunction with to decide on  
3           the voting machines and what voting  
4           machines we should look at and how is  
5           that going to proceed?

6                   MS. RHYNHART: Well, right now  
7           we're just in the exploratory phase. An  
8           RFP hasn't been released yet for that.  
9           Everett Gillison, the Chief of Staff, and  
10          Adel Ebeid and I, along with Al Schmidt  
11          from the City Commissioners, have met two  
12          or three times to talk about sort of  
13          broad base what the options are. There  
14          is a list of state-approved technologies  
15          that are allowed to be used for voting  
16          machines. So we don't have the level of  
17          flexibility perhaps in looking at some of  
18          the newer technologies, is my  
19          understanding, that we might want to  
20          have, but, again, we're just at the very  
21          beginning stages of that.

22                   COUNCILMAN SQUILLA: But this  
23          money is going to be in -- the \$25  
24          million will be included in this year's  
25          budget?

1 4/1/15 - WHOLE - BILL 150162, etc.

2 MS. RHYNHART: Twenty-two  
3 million in the '16 budget, that's right.  
4 The goal is to have those voting machines  
5 up and running for the May 2017 election.

6 COUNCILMAN SQUILLA: And are  
7 the machines that we have now failing?

8 MS. RHYNHART: They are what's  
9 called end of life or they're past their  
10 useful life, and this is true across the  
11 country, that back in, I believe it was,  
12 2002 when HAVA money was distributed  
13 across the country, that municipalities,  
14 local governments bought voting machines  
15 and now they're past their useful life.  
16 So this issue was raised by the City  
17 Commissioners Office to the City last  
18 year, and the timing was such that they  
19 thought it was best to purchase to get  
20 ready for the May 2017 primary for that.

21 COUNCILMAN SQUILLA: If that's  
22 the case and we know there's new  
23 technology coming out because there's  
24 been studies to show the new technology  
25 that may be available, what is the rush

1 4/1/15 - WHOLE - BILL 150162, etc.  
2 to do it right now? You said by '17 or  
3 '18 because it's a down year or maybe a  
4 low election.

5 MS. RHYNHART: Right. It's a  
6 smaller election, is my understanding.

7 COUNCILMAN SQUILLA: Right.  
8 But we could use our resources for better  
9 things now and then the opportunity of  
10 the new -- where people are recommending  
11 the open-source software deployed and  
12 looking at different technologies, our  
13 state would then probably go with those  
14 new technologies in order to save money.  
15 Instead of spending 25 million, maybe we  
16 could spend 8 million. So why wouldn't  
17 we look at that instead of rushing into  
18 that right now?

19 MS. RHYNHART: My understanding  
20 of it -- and Adel Ebeid could come up and  
21 speak more about the technology aspect of  
22 it -- is that we need to get this in  
23 place now, because what we don't want to  
24 happen is to have problems with our  
25 voting machines going down because of

1 4/1/15 - WHOLE - BILL 150162, etc.  
2 outdated machines. We don't want to have  
3 a bigger problem than the smaller issues  
4 that we encounter now.

5 COUNCILMAN SQUILLA: Obviously  
6 we don't want that either. But we want  
7 to make sure that we're doing the right  
8 thing, we're not going to spend money  
9 that's unnecessary or that we're going to  
10 look at better ways, new software, new  
11 opportunities that are out there. And  
12 knowing that that's available in the  
13 future, I think it would make sense to  
14 make that part of our scale as far as  
15 looking at it.

16 MS. RHYNHART: That's  
17 definitely a good point, and I'll let  
18 Adel respond.

19 (Witness approached witness  
20 table.)

21 MR. EBEID: Adel Ebeid, CIO,  
22 City of Philadelphia.

23 Councilman Squilla, we've been  
24 doing exactly what you just suggested,  
25 which is we actually first went out with

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           what's called an RFI, a request for  
3           information, and the goal of the RFI was  
4           really to study the marketplace and see  
5           how much it's changed since the last push  
6           for the Help America Vote Act, which was  
7           back in 2002, 2004. So we got a pretty  
8           good idea of how the entire marketplace  
9           for voting has really evolved over the  
10          last ten years. At the same time, we are  
11          also trying to understand where the  
12          Commonwealth of Pennsylvania is going  
13          with certifying newer technology. We've  
14          also reached out to the Open Source  
15          Consortium in DC to try to understand  
16          what the entire open-source movement is  
17          bringing to increasing voter turnout and  
18          increasing voter participation.

19                        So I think all of those things  
20                        are going to go into a new RFP that we  
21                        would issue, and if it results in a  
22                        cheaper outcome, that's great. I think  
23                        the \$22 million that were mentioned is  
24                        sort of the worst-case scenario. If you  
25                        take the average cost to replace each

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           machine times the number of machines that  
3           the City of Philadelphia has, that would  
4           probably be in the upper limit. But I  
5           think there's been a lot of progress and  
6           technology over the last four or five  
7           years. We're also watching some other  
8           jurisdictions around the country and what  
9           they're doing to try to bring newer  
10          technology.

11                         At the end of the day, I'm told  
12          whatever we put in place must be  
13          certified by the Commonwealth of  
14          Pennsylvania. So that is one factor that  
15          will weigh heavily on our decision.

16                         COUNCILMAN SQUILLA: So it is a  
17          possibility then that if we do go with  
18          newer technology that may end up being  
19          cheaper, that we would have a reserve of  
20          additional dollars that will be set  
21          aside?

22                         MR. EBEID: Time will tell, and  
23          I think we certainly would revisit that  
24          when we get the responses back to the  
25          RFPs and see what the cost is to

1 4/1/15 - WHOLE - BILL 150162, etc.  
2 implement countywide.

3 COUNCILMAN SQUILLA: When you  
4 said you are working with the state to  
5 see if they would be open to accepting  
6 new technology as part of this, the  
7 open-source especially.

8 MR. EBEID: Yes. We have that  
9 as a milestone, to meet with the new  
10 Administration and try to understand what  
11 they're even doing at the state level.

12 COUNCILMAN SQUILLA: And you're  
13 working with our Commissioners Office and  
14 I guess -- are there any other people,  
15 Committee of Seventy, any other folks  
16 that you guys are interested in working  
17 with on this, or who is driving it  
18 basically?

19 MR. EBEID: So there's a  
20 steering committee that meets. Like  
21 Rebecca said, we've met three times  
22 already to try to take this -- we started  
23 out with sort of the City Commissioners  
24 raised the flag, the machines are old,  
25 they're starting to fail, we better do



1           4/1/15 - WHOLE - BILL 150162, etc.  
2           something, so let's put a steering  
3           committee in place, let's study the  
4           options, let's put in a budget request,  
5           put the RFP in place.

6                        So we meet periodically to  
7           review the progress on that. I'm  
8           certainly aware of the report that the  
9           Committee of Seventy has issued on that,  
10          and I think that's been a great amount of  
11          input into the RFI and the eventual RFP.  
12          Commissioner Al Schmidt is a member of  
13          the steering committee as well.

14                       COUNCILMAN SQUILLA: And how  
15          many members are on the steering  
16          committee?

17                       MR. EBEID: So I think there's  
18          myself, Rebecca, Chief of Staff Everett  
19          Gillison, the Managing Director Rich  
20          Negrin, and Al Schmidt.

21                       COUNCILMAN SQUILLA: Okay. I  
22          mean, this is good I think to have the  
23          input of the electorate and other people.  
24          I'm sure the Commissioners Office is very  
25          important obviously since they run the

1 4/1/15 - WHOLE - BILL 150162, etc.

2 elections and --

3 MR. EBEID: Absolutely.

4 COUNCILMAN SQUILLA: -- need to

5 have a say in that. I think the

6 Committee of Seventy also should be

7 involved in the process.

8 So thank you.

9 MR. EBEID: You're welcome.

10 COUNCIL PRESIDENT CLARKE:

11 Thank you, Councilman.

12 The Chair recognizes

13 Councilwoman Blackwell.

14 COUNCILWOMAN BLACKWELL: Thank

15 you.

16 I know I mentioned this the

17 last few years, but there was talk about

18 us refurbishing and opening the George's

19 Library at the edge of my district and I

20 wanted to know what the status of that

21 project might be.

22 MS. RYHNHART: I would have a

23 representative from either the Library or

24 Public Property, the Library perhaps come

25 up and speak to that.

1 4/1/15 - WHOLE - BILL 150162, etc.

2 COUNCIL PRESIDENT CLARKE:

3 Ms. Harrity was here earlier.

4 COUNCILWOMAN BLACKWELL: I

5 could wait for the answer, Mr. President.

6 I don't have to have it today.

7 COUNCIL PRESIDENT CLARKE: I'm

8 sure we will have callbacks.

9 Oh, we have somebody. Thank  
10 you.

11 (Witness approached witness  
12 table.)

13 MR. BENFORD: Good morning,  
14 Councilmembers. My name is Joe Benford.  
15 I'm the Deputy Director of the Free  
16 Library of Philadelphia.

17 Councilwoman, you're asking  
18 about the George Institute Library?

19 COUNCILWOMAN BLACKWELL: Yes.

20 MR. BENFORD: We still have  
21 plans to resurrect that library. It was  
22 originally part of our 21st Century  
23 Library Initiative, but it's not in Phase  
24 1, which includes the South Philadelphia  
25 Library, Tacony, Lillian Marrero, and the

1 4/1/15 - WHOLE - BILL 150162, etc.

2 Lovett Memorial Library, but it will be  
3 in the next phase.

4 COUNCILWOMAN BLACKWELL: Okay.  
5 Do you have any idea on the timeline for  
6 that?

7 MR. BENFORD: Not at the  
8 moment, because this projected project  
9 probably will last another two years, the  
10 first phase, and then we would need to  
11 begin fundraising for the second phase.

12 COUNCILWOMAN BLACKWELL: Okay.  
13 Thank you.

14 Thank you, Mr. President.

15 COUNCIL PRESIDENT CLARKE:  
16 Thank you, Councilwoman.

17 I have a couple of things I  
18 want to run through real quick.

19 In terms of capital  
20 expenditures on publicly owned facilities  
21 other than City of Philadelphia  
22 facilities, is there a set policy or do  
23 we do it on a case-by-case basis?  
24 Because as an example, I know on a number  
25 of occasions we have gotten certain

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           agreements to put playgrounds on  
3           school-owned properties, and I'm not sure  
4           if there were other publicly owned  
5           locations that we were able to spend  
6           capital dollars on. Is there a set  
7           policy or do we just enter into a lease  
8           agreement? It kind of seems like we kind  
9           of make it up as we go, because I know I  
10          participated in a couple of different  
11          formats.

12                   MS. RHYNHART: I mean, there  
13          needs to be a long-term lease that is  
14          longer than the useful life of the  
15          improvements in order for us to use  
16          capital dollars.

17                   COUNCIL PRESIDENT CLARKE: It  
18          has to be five years?

19                   MS. RHYNHART: It's --

20                   COUNCIL PRESIDENT CLARKE:  
21          What's the timeline for capital? It's  
22          five years, lifetime?

23                   MS. RHYNHART: Yes. Right, at  
24          least. But -- right. Exactly.

25                   COUNCIL PRESIDENT CLARKE: So

1 4/1/15 - WHOLE - BILL 150162, etc.

2 is that the set policy?

3 MS. RHYNHART: The set policy,  
4 yes, would be if we have a long-term  
5 lease -- I mean, I would have to look at  
6 the details, but, yes, just on that  
7 basis, if we have a long-term lease -- go  
8 ahead.

9 MR. JASTRZAB: The City needs  
10 to demonstrate some sort of an ownership  
11 interest in the property in order to  
12 legally spend public dollars on it. So  
13 ownership or a long-term lease or some  
14 other arrangement with a property  
15 interest.

16 COUNCIL PRESIDENT CLARKE: So  
17 is that just with the School District or  
18 is it any public agency?

19 MS. RHYNHART: It would  
20 probably be with any public agency. I  
21 mean, if we had a long-term lease on  
22 another public agency's property --

23 COUNCIL PRESIDENT CLARKE: I'm  
24 asking that because I know we've done a  
25 couple of rec centers -- I'm sorry;

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           schools and we put play equipment in the  
3           yards, and I've gotten a request from the  
4           Housing Authority. They want us to  
5           contribute to a community center that  
6           they're going to build in a neighborhood,  
7           capital dollars, and I wasn't sure that I  
8           can be in a position to put some of the  
9           capital dollars in my district.

10                   MS. RHYNHART: Most likely you  
11           would not be unless we -- if there was a  
12           construct that enabled -- that the City  
13           was actually using -- having a long-term  
14           lease and using that property.

15                   COUNCIL PRESIDENT CLARKE:  
16           Okay. All right. I'm going to go back.  
17           I keep pulling these books out, so I'm  
18           just going to let you know, every day  
19           during the budget process I'm going to  
20           pull one of these books out that reflect  
21           the posters that some of you all were  
22           here the first day.

23                   So we talked about health  
24           centers, and I know Councilman, I think,  
25           Greenlee referenced a health center,

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           Councilwoman Blackwell is talking about a  
3           library. So one of the things that --  
4           and this proposal, school-based family  
5           centers, that we believe -- I hate to  
6           keep going through the speech, but we  
7           always have a different audience every  
8           day. So this whole approach to schools  
9           is making sure that schools, because  
10          there's one in every neighborhood, could  
11          basically be the focal point of the  
12          community, and having a school with all  
13          of the support and resources not only for  
14          the children but for the neighborhoods  
15          would be something that would be  
16          beneficial. And particularly as we talk  
17          about health-related issues, I know we  
18          talked about health centers, and if there  
19          is -- and that's why I asked you the  
20          first question -- the willingness to  
21          locate, say, for instance, a health  
22          center, a newly built health center or  
23          health center services in a school,  
24          that's something that we can do under the  
25          aforementioned structure. So if the Amy



1           4/1/15 - WHOLE - BILL 150162, etc.  
2           6 -- I bring that up again yesterday --  
3           there's a portion of the school, an annex  
4           that's connected to the school is vacant  
5           space. So could we spend capital dollars  
6           to establish a health center in that  
7           building and then we have a contract with  
8           the School District where the children  
9           can have access to the healthcare  
10          facility, but also because we have an  
11          external door on Ridge Avenue, that the  
12          community can have access to that?

13                   MS. RYHNHART: So it's actually  
14          a separate facility next to the school?

15                   COUNCIL PRESIDENT CLARKE:  
16          Yeah. It's just connected by a hallway,  
17          but it's all on school property. And we  
18          have a number of those places where the  
19          school population is down, so we have  
20          vacant space.

21                   MS. RYHNHART: That's an  
22          interesting idea.

23                   COUNCIL PRESIDENT CLARKE: I'm  
24          sorry?

25                   MS. RYHNHART: No; that's an

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           interesting idea. I would want the Law  
3           Department to look at it, and then there  
4           would also be the operating costs we'd  
5           need to look at.

6                    COUNCIL PRESIDENT CLARKE: I'm  
7           going to give you one of these.

8                    MS. RHYNHART: I would love  
9           one.

10                   COUNCIL PRESIDENT CLARKE: I  
11           mean, we're not --

12                   MS. RHYNHART: But it is an  
13           interesting idea in terms of providing  
14           services to the largest number of  
15           citizens, right.

16                   COUNCIL PRESIDENT CLARKE:  
17           Right. Similarly, if library services,  
18           if there's vacant space and we spend  
19           capital dollars to do library services in  
20           the school and other City support  
21           services, it would make sense to have  
22           that the focal point, because, again, I  
23           say in every neighborhood you have a  
24           school. So we can have these services,  
25           and the reality is, you know based on the

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           statistics is that healthcare, be it  
3           physical and mental, is one of the most  
4           significant challenges to young people in  
5           public school systems, and unfortunately  
6           we no longer have school nurses to any  
7           real degree. We don't have enough  
8           counselors, but yet we have them out of  
9           the City's budget in another place. We  
10          put, I mean, goo-gobs of money in CBH and  
11          DHS and we're always asking the parent to  
12          take the child over here and get  
13          services. So why don't you just put the  
14          services in the school building.

15                   MS. RHYNHART: That's an  
16          interesting idea. I'd also like to talk  
17          to DBH about --

18                   COUNCIL PRESIDENT CLARKE:  
19          Well, we're going to --

20                   MS. RHYNHART: You want to too?

21                   COUNCIL PRESIDENT CLARKE:  
22          Well, we sent a letter to the Mayor  
23          yesterday outlining the budget process  
24          and we listed a number of things that  
25          we're going to be asking for, because our

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           whole issue is about how we spend our  
3           money should be based on the priority as  
4           it relates to the people and not  
5           necessarily the department. We do the  
6           same thing every year. We come in here,  
7           we ask you all a bunch of questions that  
8           you answer, and the next year we ask you  
9           the same questions, because we ask the  
10          same questions every year and it's  
11          getting kind of a little old. Half the  
12          time we already know the answers. That's  
13          why we ask you.

14                        So I'm saying, let's try  
15           something different. Let's prioritize  
16           based on what people actually want. And  
17           that's why I'm beating you guys up about  
18           this police station where we got this and  
19           we're spending all this money on  
20           boardwalks and trails and all this other  
21           stuff.

22                        So this is something I'd really  
23           like for us to like collaborate on and  
24           work with, because this is -- and it's  
25           been done in other cities, so we're not

1 4/1/15 - WHOLE - BILL 150162, etc.

2 inventing this.

3 MS. RHYNHART: Right.

4 COUNCIL PRESIDENT CLARKE: All  
5 right.

6 MS. RHYNHART: Okay. Good.

7 COUNCIL PRESIDENT CLARKE: So  
8 if you just get the Law Department to  
9 sign off on that in terms of what made  
10 some sense on what we can do in terms of  
11 actual policy or the regulations  
12 established with that, because we have  
13 actually been out over the last several  
14 months identifying locations that make  
15 some sense in terms of co-locating  
16 services in these schools across the  
17 City, because we think it will lessen the  
18 costs associated with us having to  
19 operate these schools. Personally, this  
20 is my personal preference, I'd rather  
21 have us take the money that we and the  
22 City have as opposed to sending the money  
23 up to the School District and have no  
24 idea where it's going to get spent like  
25 we do now. We raise people's taxes, send

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           \$30 million up there. Who knows where  
3           the money goes. I'd rather have the  
4           money go to support services that are in  
5           the schools we understand.

6                   MS. RYHNHART: Okay.

7                   COUNCIL PRESIDENT CLARKE: So  
8           we're going to be talking to you about  
9           that real soon.

10                   And similarly, I actually  
11           saw -- somebody sent me something, this  
12           booklet, Movado or something. I got a  
13           little thing. Councilman Jones sent it  
14           to me. Did you see it?

15                   COUNCILWOMAN BROWN: Yes.

16                   COUNCIL PRESIDENT CLARKE: And  
17           it talked about the importance of  
18           neighborhoods, and I said, man, they  
19           stole our idea. We're looking at a  
20           sustainability initiative, and you talk  
21           about these neighborhoods of choices, and  
22           one of the things they talked about was  
23           amenities and they were talking about  
24           commercial corridors, and they talked  
25           about the importance of really strong

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           commercial corridors. And as we talk  
3           about these capital improvement dollars,  
4           we do know that we can spend money on  
5           capital improvement. So we would really  
6           like to see those type of projects  
7           prioritized, because not only do we say  
8           it in our document, other people say it.  
9           When we say it, people kind of, that's  
10          just City Council, but when the trade  
11          magazines say it, then sometimes people  
12          kind of think that it has some validity  
13          to it.

14                        So, again, we're going to ask  
15          you to really kind of like dig your teeth  
16          into it and for the departments to come  
17          here, because I know you're kind of in  
18          charge of the budget process.

19                        MS. RYHNHART: Okay.

20                        COUNCIL PRESIDENT CLARKE: So  
21          thank you very much.

22                        MS. RYHNHART: Sure.

23                        COUNCIL PRESIDENT CLARKE: I  
24          had one last question, then there was a  
25          couple other members.

1 4/1/15 - WHOLE - BILL 150162, etc.

2 COUNCILWOMAN BROWN:

3 Mr. President, point of information --

4 COUNCIL PRESIDENT CLARKE:

5 Councilwoman Brown.

6 COUNCILWOMAN BROWN: -- on the  
7 letter you sent to the Administration. I  
8 want to highlight and underscore that our  
9 interest is too linked to how well  
10 departments may or may not be connected  
11 to the School District. Where is some of  
12 the glue between departments and the  
13 School District. For example, what City  
14 departments have internships in their  
15 department as a result of the linkage  
16 with the School District.

17 So we want to deepen the  
18 relationship with the School District so  
19 we can see where we can have cost savings  
20 and not always look at tax increases as  
21 the answer, if you understand what I'm  
22 saying.

23 MS. RYHNHART: I do.

24 COUNCILWOMAN BROWN: So as City  
25 departments prepare, know that we will be



1           4/1/15 - WHOLE - BILL 150162, etc.  
2           looking for that and looking for those  
3           innovative ways in which departments have  
4           connected with the School District in  
5           some way, shape, form or fashion.

6                   MS. RHYNHART: Okay. We will  
7           pass that along.

8                   COUNCILWOMAN BROWN: Thank you.  
9           Thank you, Mr. President.

10                  COUNCIL PRESIDENT CLARKE:  
11          Thank you, Councilwoman.

12                  Councilman O'Brien.

13                  COUNCILMAN O'BRIEN: Thank you,  
14          Mr. President. I'm okay.

15                  COUNCIL PRESIDENT CLARKE:  
16          You're good?

17                   And then lastly for me, Capital  
18          Program at Page 30. You reference the  
19          Capital Program shows \$3 million added to  
20          City Council, ITEF, markets funding from  
21          other government agencies. Can you  
22          explain that to me? Does that have  
23          anything to do with old requests? Or if  
24          you can just explain it.

25                  MS. RHYNHART: Yes. That I

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           believe -- that is the -- we are working  
3           with the PRA on getting the remaining NTI  
4           money spent down, and this was a  
5           mechanism that enabled us -- we can  
6           transfer the money and spend it in the  
7           Capital Budget. So I think if Brian  
8           Abernathy from the PRA might still be  
9           here. I'm not sure. No. We can get you  
10          more information on how that works.  
11          That's something that Brian has been  
12          working on in terms of getting the  
13          remaining bond proceeds spent down, and  
14          this was a way to get it into the  
15          appropriations end.

16                   COUNCIL PRESIDENT CLARKE: Oh,  
17                   okay. So wasn't it like 30-something  
18                   million dollars in bond proceeds or was  
19                   this the NTI bond proceeds? Is this NTI?

20                   MS. RHYNHART: This is NTI. I  
21                   really would like to get you more  
22                   information to follow up with you,  
23                   because this is an amount that was given  
24                   to us by the PRA.

25                   COUNCIL PRESIDENT CLARKE: I

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           heard a rumor about a year ago that they  
3           had identified about \$30 million in old  
4           bond proceeds the RDA had and we were  
5           waiting to see when that money was going  
6           to surface. But this is not that. Okay.

7                       MS. RHYNHART: Let me follow up  
8           with you.

9                       COUNCIL PRESIDENT CLARKE:  
10          Okay. Thank you.

11                      I'm sorry. Capital Program,  
12          Page 45, it shows 4.5 million which was  
13          appropriated for Free Library  
14          improvements in FY15. Only 2.1 was  
15          carried forward to '16. We amended the  
16          FY15 Capital Budget and Program to  
17          include an additional 2.4 million to  
18          match a redevelopment -- an RCAP, which  
19          was supposed to launch the 21st Century  
20          Libraries Initiative resulting in the  
21          renovation of every neighborhood library.  
22          What's the status? Was that -- I think  
23          Councilman -- who was just referencing  
24          the library?

25                      MS. RHYNHART: That was about

1           4/1/15 - WHOLE - BILL 150162, etc.  
2           the 21st Century Library Initiative.  
3           That was the update.

4                    COUNCIL PRESIDENT CLARKE:   What  
5           we just talked about?

6                    MS. RHYNHART:   Right.

7                    COUNCIL PRESIDENT CLARKE:   So  
8           the amended dollars were only going to be  
9           in Phase 1?

10                   MS. RHYNHART:   So I believe  
11           it's about -- we raised over \$20 million  
12           of private money to match the City  
13           commitment.   So there's, I think, five  
14           libraries that are being focused on  
15           first, significant investments in those.

16                    COUNCIL PRESIDENT CLARKE:  
17           Okay.   And what's the status of the  
18           amendment that we did last year for the  
19           Betsy Ross and the Philadelphia History  
20           Museum?

21                    MS. RHYNHART:   That money -- I  
22           don't know if it's been used yet.   It's  
23           definitely available.   It's available to  
24           be used.   So it will be used shortly if  
25           it hasn't been used.

1 4/1/15 - WHOLE - BILL 150162, etc.

2 COUNCIL PRESIDENT CLARKE: Is  
3 it teed up? Because we do stuff and you  
4 guys sometimes just say whatever.

5 MS. RHYNHART: Yes. It became  
6 available in December after the voters  
7 approved in November, but it's completely  
8 available and ready to be used.

9 COUNCIL PRESIDENT CLARKE: It's  
10 committed? Okay.

11 MS. RHYNHART: Yes.

12 COUNCIL PRESIDENT CLARKE: All  
13 right. Thank you.

14 I see there are no additional  
15 questions, so at this time, this  
16 Committee will stand in recess until  
17 Tuesday, April 7, 2015 at 10:00 a.m. at  
18 which time we will reconvene in Room 400,  
19 City Hall.

20 Thank you all very much.

21 MS. RHYNHART: Thank you.

22 (Committee of the Whole  
23 adjourned at 12:35 p.m.)

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CERTIFICATE

I HEREBY CERTIFY that the proceedings, evidence and objections are contained fully and accurately in the stenographic notes taken by me upon the foregoing matter, and that this is a true and correct transcript of same.

-----  
MICHELE L. MURPHY  
RPR-Notary Public

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# City of Philadelphia

## Recessed Hearing Notice

March 31, 2015

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The **Committee of the Whole** of the Council of the City of Philadelphia held a Public Hearing on **Tuesday, March 31, 2015**, and recessed the public hearing until **Wednesday, April 1, 2015 at 10:00 AM**, in **Room 400, City Hall**, to hear further testimony on the following:

- 150162**            An Ordinance to adopt a Capital Program for the six Fiscal Years 2016-2021 inclusive.
- 150163**            An Ordinance to adopt a Fiscal 2016 Capital Budget.
- 150164**            An Ordinance adopting the Operating Budget for Fiscal Year 2016.
- 150179**            Resolution providing for the approval by the Council of the City of Philadelphia of a Revised Five Year Financial Plan for the City of Philadelphia covering Fiscal Years 2016 through 2020, and incorporating proposed changes with respect to Fiscal Year 2015, which is to be submitted by the Mayor to the Pennsylvania Intergovernmental Cooperation Authority (the "Authority") pursuant to the Intergovernmental Cooperation Agreement, authorized by an ordinance of this Council approved by the Mayor on January 3, 1992 (Bill No. 1563-A), by and between the City and the Authority.

Immediately following the public hearing, a meeting of the Committee of the Whole, open to the public, will be held to consider the action to be taken on the above listed items.

Copies of the foregoing items are available in the Office of the Chief Clerk of the Council, Room 402, City Hall.

Michael Decker  
Chief Clerk



**The Recommended FY2016-2021 Capital Program and FY2016 Capital Budget**

**Bill Nos. 150162 and 150163**

**Gary J. Jastrzab, Executive Director**  
Philadelphia City Planning Commission

Testimony Presented Before the  
Philadelphia City Council Committee of the Whole  
Wednesday, April 1, 2015

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Good morning Council President Clarke and members of City Council. I am Gary Jastrzab, Executive Director of the City Planning Commission. With me is Rebecca Rhyhart, the City's Budget Director. We are here today to present, for your review and consideration, the Recommended FY2016-2021 Capital Program and FY2016 Capital Budget, approved by the City Planning Commission at its meeting on February 27, 2015.

The Philadelphia Home Rule Charter directs the City Planning Commission to prepare and submit to the Mayor a Recommended Capital Program and Budget. The Recommended Program is a six-year plan for investing in the City's physical and technology infrastructure, neighborhood and community facilities, and public buildings. The Budget recommends spending appropriations for the first year of the six-year Program. The projects included in the Recommended Program and Budget support the overall goals of the City: Philadelphia becomes one of the safest cities in America; the education and health of Philadelphians improve; Philadelphia is a place of choice; Philadelphia becomes the greenest and most sustainable city in America; and Philadelphia government works efficiently and effectively, with integrity and responsiveness.

Beginning each September, the City Planning Commission staff works closely with the Finance Department's Office of Budget and Program Evaluation, the Department of Public Property's Capital Projects Division, and City operating departments to prepare the Recommended Capital Program and Budget. It is a collaborative, labor-intensive, and iterative process, and we believe it yields a program and budget that carefully balance the City's facilities needs with limited capital resources.

As in years past, the availability of City tax-supported, General Obligation—or “GO”—bond funding for capital projects is set by two inter-related factors: the City’s debt limit, which is established by the Pennsylvania Constitution, and the City’s financial, or borrowing capacity. The Actual Value Initiative resulted in a substantial increase to the constitutional debt limit. Nevertheless, the City’s ratio of debt service to total expenses will continue to restrict its ability to issue general-obligation debt. A relatively high ratio of debt service to obligations will not only crowd out other operating expenditures, but if the ratio gets too high, it could also result in a reduction of the City’s bond rating, thereby increasing the costs of borrowing. Rating agencies have consistently cited the City’s high level of fixed costs as a reason for its relatively low bond rating compared with other cities

For the FY2016 Capital Budget, the Administration proposes to spend \$169.6 million of City-supported capital funding raised through new GO bonds issued by the City, and \$9.6 million of prefinanced GO loans, for a total of \$179.2 million. This is the highest level of funding since FY02 and represents a 26% increase in new GO funding from last year, and a 78% increase over the average annual amount of GO funding during the FY2009 to FY2015 period. The average annual GO funding amount during these years was \$95.5 million. Key projects include continued investment to improve and modernize the City’s technology infrastructure; repave streets and repair bridges; support neighborhood commercial centers, industrial districts, and build better connections to and along our riverfronts; purchase much-needed specialty vehicles and equipment for departmental operations; make improvements to Park and Recreation Department facilities; purchase new voting machines citywide; and continue programmed improvements to Police, Fire, and Free Library facilities. A total of 69 projects for 20 City departments are included in the FY2016 budget year.

In addition, 283 projects totaling \$326.2 million of previously appropriated GO funds are recommended to be carried forward into FY2016. When all budget year funding is considered, including federal, state, and other sources, these projects total nearly \$3.0 billion of improvements for the FY2016 budget year in the Recommended Capital Program.

For the six-year Program, \$831.4 million of City tax-supported bond funding is planned for public improvements and neighborhood investments. When all sources of funding are included, the

Recommended Capital Program includes more than \$8.9 billion of improvements during the FY2016-2021 period.

Since the projects comprising the Recommended Capital Program and Budget support the five City goals mentioned earlier, I'd like to cite several of the most important budget year projects supporting these goals.

Projects that help Philadelphia become one of the safest cities in America increase safety from crime, emergencies, and accidents at home, school, in the neighborhood, and at work and play:

- More than \$7.0 million of new and previously authorized City funds are recommended for Fire and Police Department facilities across the City for mechanical, electrical, and plumbing improvements; roof renovations; and critical window and door replacements. Included is \$1.0 million for a master plan for Police and Fire facilities citywide to best understand overall needs for capital investment going forward.
- The Philadelphia Prison System is recommended to use more than \$7.7 million of funding for security and infrastructure improvements at its facilities in Northeast Philadelphia, as well as land acquisition for a replacement facility in future years.
- Within Fleet Management, \$15.0 million in new and previously authorized City funds are recommended for purchase of specialty vehicles for various departments including Fire and Streets. This is a \$2.2 million increase over FY15's amount.

Projects that ensure that the education and health of Philadelphians improve help to create "complete neighborhoods," with ample cultural, health, and human-services opportunities:

- The City has continued its commitment to the branch library improvement program and has recommended the final \$1.5 million of its \$4.5 million dollar pledge which began in the FY13 Capital budget. The \$4.5 million City investment brought in \$22.2 million in private funds to assist with capital improvements at the neighborhood branch libraries.
- More than \$2.4 million in new and previously authorized City funds are recommended for the Health Department's facilities, including \$1.8 million to complete work at a new Health Center 2 in South Philadelphia, developed in partnership with the Children's Hospital of Philadelphia.

- \$1.2 million in new City funding is recommended for site, building, and infrastructure improvements at the Philadelphia Zoo, which provides a great educational opportunity for the City's children and adults alike.

Projects that make Philadelphia a place of choice promote economic development and job creation, and strengthen major infrastructure:

- More than \$512.9 million of federal, state, private, and City self-sustaining operating funds and revenue bonds are recommended to enable Philadelphia International Airport to improve service for air and surface transportation to and from Philadelphia, through airfield and facilities improvements, and safety and security projects.
- The Commerce Department is recommended to invest \$5.0 million in City funds to improve neighborhood commercial centers and \$6.5 million in City funds for infrastructure improvements to support major projects in Center City and University City, including the new Comcast Tower, Market Street East, Reading Viaduct, and 40<sup>th</sup> Street Trolley Portal.
- More than \$24.8 million in City funding is recommended for the Streets Department for street reconstruction/resurfacing and ADA-conforming sidewalk ramps, restoration of historic streets, other improvements to city stairways and retaining walls, as well as federal highway infrastructure; this leverages \$18.5 million in federal, state, and private funds. This is a \$4 million increase in reconstruction/resurfacing streets and ADA ramps/curbs from FY15.
- More than \$36.4 million in City, federal, state, and private funding is recommended for master plan implementation and other improvements along the Central and North Delaware River and Schuylkill River waterfronts.
- The Philadelphia Museum of Art is recommended to use \$4.5 million in City funding to make basic infrastructure improvements for life-safety and operational purposes, in support of its multi-year facilities master plan.

Projects that help Philadelphia become the greenest and most sustainable city in America focus on parks and recreation, and promote environmental and sustainable practices:

- The Office of Sustainability is recommended to use \$500,000 in City funds for energy-efficiency and sustainability improvements at City facilities as part of other capital investments.
- More than \$18.7 million in new and previously authorized City funds are recommended for improvements to Parks and Recreation's trails, parks, recreation centers, pools, cultural facilities, and other

assets and infrastructure across City neighborhoods, and for projects with broader reach including the Benjamin Franklin Parkway, Mann Center in West Park, and Discovery Center in East Park.

- Fleet Management continues its multi-year project of replacing antiquated fuel tanks and environmentally remediating fuel sites using \$1.3 million in recommended City and private funding.
- SEPTA bridge, track, station, vehicle and fare-collection improvements help make transit an attractive alternative to driving. More than \$3.8 million in new and previously authorized City funds are recommended to leverage more than \$258.6 million in state, federal, and other monies for such projects.

These highlights demonstrate the variety of projects recommended for funding in FY2016, and show how the Recommended Capital Program seeks to make strategic and targeted investments in Philadelphia's infrastructure, using our limited resources for the greatest public benefit.

Thank you for the opportunity to testify. My colleagues and I would be happy to address any questions that you may have. Please note that the leadership of City departments is present, in addition to representatives from the Department of Finance-Office of Budget and Program Evaluation and Department of Public Property, to assist in answering your questions.