

COUNCIL OF THE CITY OF PHILADELPHIA
COMMITTEE OF THE WHOLE

Room 400, City Hall
Philadelphia, Pennsylvania
Wednesday, March 29, 2017
10:35 a.m.

PRESENT:

COUNCIL PRESIDENT DARRELL L. CLARKE
COUNCILWOMAN CINDY BASS
COUNCILWOMAN JANNIE L. BLACKWELL
COUNCILMAN ALLAN DOMB
COUNCILMAN DEREK S. GREEN
COUNCILMAN WILLIAM K. GREENLEE
COUNCILWOMAN HELEN GYM
COUNCILMAN BOBBY HENON
COUNCILMAN KENYATTA JOHNSON
COUNCILMAN CURTIS JONES, JR.
COUNCILMAN DAVID OH
COUNCILMAN BRIAN J. O'NEILL
COUNCILWOMAN MARIA D. QUINONES-SANCHEZ
COUNCILWOMAN BLONDELL REYNOLDS BROWN
COUNCILMAN MARK SQUILLA
COUNCILMAN AL TAUBENBERGER

BILLS 170195, 170196, and 170197
RESOLUTION 170213

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COUNCIL PRESIDENT CLARKE: Good morning. Good morning, everybody. We're going to start.

This is a public hearing of the Committee of the Whole regarding Bills No. 170195, 170196, 170197, and Resolution No. 170213.

Mr. Stitt, please read the titles of the bills and resolution.

THE CLERK: Bill No. 170195, an ordinance to adopt a Capital Program for the six Fiscal Years 2018 through 2023 inclusive.

Bill No. 170196, an ordinance to adopt a Fiscal 2018 Capital Budget.

Bill No. 170197, an ordinance adopting the Operating Budget for Fiscal Year 2018.

Resolution No. 170213, resolution providing for the approval by the Council of the City of Philadelphia of a Revised Five Year Financial Plan for the City of Philadelphia covering Fiscal Years 2018 through 2022, and

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 incorporating proposed changes with
3 respect to Fiscal Year 2017, which is to
4 be submitted by the Mayor to the
5 Pennsylvania Intergovernmental
6 Cooperation Authority (the "Authority")
7 pursuant to the Intergovernmental
8 Cooperation Agreement, authorized by an
9 ordinance of this Council approved by the
10 Mayor on January 3, 1992 (Bill No.
11 1563-A), by and between the City and the
12 Authority.

13 COUNCIL PRESIDENT CLARKE:

14 Thank you, Mr. Stitt.

15 Today we continue the public
16 hearing of the Committee of the Whole to
17 consider the bills read by the Clerk that
18 constitute proposed operating and capital
19 spending measures for Fiscal 2018, a
20 Capital Program and a forward-looking
21 Capital Plan for Fiscal 2018 through
22 Fiscal 2023.

23 Today we will hear testimony
24 from the Administration on the Capital
25 Budget and Capital Program. The first

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 person to testify from the Administration
3 is who, Mr. Stitt?

4 THE CLERK: Gary Jastrzab.

5 COUNCIL PRESIDENT CLARKE:

6 Gary.

7 (Witnesses approached witness
8 table.)

9 COUNCIL PRESIDENT CLARKE: Good
10 morning.

11 MR. JASTRZAB: Good morning.

12 Good morning, Council President
13 Clarke and members of City Council. I am
14 Gary Jastrzab, the Executive Director of
15 the City Planning Commission. With me
16 today is Anna Adams, the City's Budget
17 Director. We are here today to present,
18 for your review and consideration, the
19 Recommended Fiscal Year 2018 through 2023
20 Capital Program and Fiscal Year 2018
21 Capital Budget, approved by the City
22 Planning Commission at its meeting of
23 February 21st, 2017.

24 As you know, the Recommended
25 Capital Program -- the Recommended

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 Program is a six-year plan for investing
3 in the City's physical and technology
4 infrastructure, neighborhood and
5 community facilities, City-owned
6 buildings, and specialized vehicles. The
7 Recommended Budget is for spending
8 appropriations in the first year of the
9 six-year program.

10 As both the Program and Budget
11 are vital instruments of planned physical
12 development, the Philadelphia Home Rule
13 Charter directs their initial preparation
14 and submission to the Mayor as a function
15 of the City Planning Commission.

16 Beginning each September, the
17 staffs of the City Planning Commission
18 and the Finance Department's Office of
19 Budget and Program Evaluation work
20 closely together with the Department of
21 Public Property's Capital Projects
22 Division and 21 other City operating
23 departments, including SEPTA, the Art
24 Museum, and the Zoo, to prepare these
25 recommendations. This collaborative,

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 labor-intensive, and iterative process
3 aims to produce a Program and Budget that
4 balances the City's capital needs with
5 its spending capacity and limited
6 financial resources.

7 The six-year Recommended
8 Capital Program calls for nearly \$972
9 million of City tax-supported general
10 obligation bond funding to support public
11 improvements throughout the City and
12 strategically leverage other sources of
13 funding from the state and federal
14 governments and private partners. When
15 all sources of funding are included, the
16 Recommended Capital Program includes more
17 than \$9.5 billion of improvements during
18 Fiscal Year 2018 through 2023.

19 For Fiscal 2018, the
20 Recommended Capital Budget calls for
21 \$162.2 million of general obligation bond
22 funding. This is slightly less than the
23 amount authorized in the Fiscal 2017
24 budget. However, this would be more than
25 \$30 million higher than the average

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 annual commitment of GO funds over the
3 past six years. That average is 129.8
4 million. And it would support more than
5 70 project lines across 19 departments
6 that rely on City general obligation
7 funds to pay for capital investments.

8 The projects included in the
9 Recommended Program and Budget would help
10 meet the Mayor's goals for improving
11 educational outcomes, expanding economic
12 opportunity, ensuring diversity and
13 respect for the City's workforce,
14 improving public safety, and operating an
15 efficient and effective government with
16 integrity. To highlight some of these
17 examples under each of these priorities
18 are the following:

19 To support expanding economic
20 opportunities and better resources for
21 our City's children, the six-year program
22 proposes to continue the commitment of
23 \$48 million to invest in parks,
24 recreation centers, and libraries as part
25 of Rebuilding Community Infrastructure,

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 otherwise known as Rebuild.

3 The program recommends \$174
4 million of City funds for the
5 reconstruction and resurfacing of City
6 streets, \$30 million towards improvements
7 to transit, \$25 million in existing and
8 new funds for neighborhood commercial
9 corridors, and major investments to
10 implement master plans for our
11 waterfronts and the Navy Yard.

12 Respect for the City's
13 workforce is reflected in the level of
14 existing and new City funds proposed for
15 Police and Fire facilities, the
16 renovation and expansion of Fleet Shop
17 134, elevator replacement in the City's
18 administrative buildings, and a new
19 training facility for the staff of the
20 Philadelphia Prison System.

21 Investments that particularly
22 address public safety include the
23 proposed \$50 million in City funds for
24 new Fire Department vehicles and a new \$5
25 million commitment towards reengineering

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 City streets to align with the Vision
3 Zero initiative.

4 Government efficiency and
5 effectiveness would be enhanced through
6 the program's six-year investment of
7 \$124.6 million in the City's IT
8 infrastructure and systems, \$33.6 million
9 in new vehicles and equipment for Streets
10 and Sanitation, and approximately \$6
11 million for a Fire Department vehicle and
12 storage recall facility -- storage and
13 recall facility.

14 While these proposed
15 investments are significant, they do not
16 include all of the new projects and
17 equipment that City departments requested
18 nor everything envisioned in the master
19 plans and facility plans of our agencies
20 and partners. The amount of new
21 recommended spending in this year's
22 Capital Program and Budget is limited, in
23 part because City departments have a
24 considerable amount of prior year
25 carry-forward funds that should be spent

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 down on projects already in the pipeline
3 before the City incurs new tax-supported
4 debt. And we must also keep a close eye
5 on Philadelphia's ratio of debt service
6 to total expenses since increasing the
7 City's borrowing also means increasing
8 its debt service and fixed costs,
9 reducing the City's budgetary
10 flexibility. In addition, a high ratio
11 could impact the City's bond rating,
12 which would increase the costs of
13 borrowing.

14 Nevertheless, the
15 Administration is committed to investing
16 in the City's infrastructure to the
17 greatest extent possible. We have
18 recommended that more than \$450 million
19 in previously appropriated general
20 obligation bond, operating, and PICA
21 funds be carried forward into the Fiscal
22 2018 Capital Budget to address critical
23 needs, and City agencies are working hard
24 to reduce project backlogs and to reduce
25 further barriers to more timely project

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 identification, design, and construction.
3 When all budget year proposed and
4 carry-forward funding is considered,
5 including the substantial self-sustaining
6 investments proposed in Aviation and
7 Water, federal, state and other sources,
8 the Recommended Fiscal Year 2018 budget
9 calls for appropriations of nearly \$2.9
10 billion for Fiscal '18. Additionally,
11 there are also related planned Fiscal
12 Year 2018 borrowings for the Rebuild
13 initiative and affordable housing.

14 Thank you very much for the
15 opportunity to testify this morning.
16 Anna and I would be happy to address any
17 questions that you may have. Please note
18 that the leadership of City departments
19 is present, in addition to
20 representatives from the Department of
21 Finance, Office of Budget and Program
22 Evaluation, and the Department of Public
23 Property to assist in answering your
24 questions.

25 Thank you.

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 COUNCIL PRESIDENT CLARKE:

3 Thank you. Thank you very much for your
4 testimony. I got a couple of quick
5 questions, and starting out with one of
6 the District Councilpersons' favorite
7 projects, neighborhood commercial
8 corridors.

9 In your testimony, you talk
10 about the Capital Program recommending 25
11 million in existing and new funds for the
12 neighborhood commercial corridors, but on
13 Page 25, the program proposes no new City
14 money borrowed for '18, for Fiscal '18,
15 for commercial corridors and only 7
16 million in new City funds through FY23.
17 So that appears to be a minimal
18 investment at best.

19 Put up against -- I want to be
20 clear, I do support the waterfront
21 project, but being briefed for quite some
22 time, with the understanding that it will
23 ultimately lead to significant retail and
24 residential development, commercial
25 development, why is the investment on the

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 commercial corridor side relatively
3 insignificant to some degree,
4 particularly on new spending, and in
5 addition to which I'd like to get a sense
6 of the timing on the project. It seems
7 like we're waiting forever for our
8 commercial corridors to get dealt with.

9 MS. ADAMS: So for the latter
10 part of the question, I'll have someone
11 from Commerce come and answer that part.
12 But when we were putting together the
13 Capital Program this year, we looked
14 heavily at those departments that had
15 significant amounts of prior year funding
16 available and the pace in which that
17 could be spent down. At the time of
18 putting the budget together, there's 18
19 million available in neighborhood
20 commercial corridors.

21 COUNCIL PRESIDENT CLARKE:
22 That's why I said 18 and 7.

23 MS. ADAMS: So that's our 25
24 million. And so we are really hopeful
25 and expect that money to be spent over

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 the next year or two. That should
3 happen. And then at that point, we can
4 address it in FY19 as we kind of put the
5 budget together again.

6 We are trying to change the
7 criteria a little bit around the Capital
8 Program, and you see this actually
9 throughout the Capital Program and the
10 Capital Budget in particular, in the fact
11 that we want to make sure that we change
12 the way that we allocate funding to make
13 sure that that funding is spent as we
14 allocate it. In the past, there's been
15 kind of a practice where people kind of
16 store up and build up enough money for
17 projects and then spend it.

18 COUNCIL PRESIDENT CLARKE: Are
19 you talking about me?

20 MS. ADAMS: No, I'm not,
21 Councilman, but I think in the fact that
22 everybody knows that there's limited
23 resources, and so departments have
24 typically kind of asked for a little bit
25 less and waited until they have a certain

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 number of years and then they can spend
3 that amount. We're trying to sort of
4 change that process. So you'll see, for
5 example, in Fleet, we gave \$4.5 million
6 for that project --

7 COUNCIL PRESIDENT CLARKE: Not
8 to cut you off. If you can get back to
9 my original question.

10 MS. ADAMS: I will, but I just
11 wanted to give you the explanation,
12 because it does affect other things with
13 the Capital Program.

14 COUNCIL PRESIDENT CLARKE:
15 Let's talk about commercial corridors.

16 MS. ADAMS: Yeah. So 18
17 million is why we didn't see the need to
18 put additional money in the '18 Capital
19 Budget.

20 COUNCIL PRESIDENT CLARKE: So
21 is your issue that the ability to spend
22 the money is limited in a timely way? I
23 guess I'm trying to understand. If, one,
24 you're saying that you may just -- and I
25 think it's a minimal investment, and now

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 you want to change the structure or the
3 nature of how you make determinations on
4 allocating capital dollars and we have 25
5 stacked up, the term we use, kind of to a
6 degree you used, if there's a problem in
7 getting these programs implemented, can
8 we change the nature of our capital
9 implementation process? I mean -- and I
10 got a recent commercial corridor spending
11 on, I think, Girard Avenue. We did some
12 new -- but it's like you get one every
13 three years.

14 Is there a reason why we can't
15 do multiple or concurrent commercial
16 corridors? Is it a staffing issue? Is
17 it a capacity issue?

18 I'm sorry.

19 (Witness approached witness
20 table.)

21 MS. FEGELY: That's all right.
22 Good morning. Karen Fegely, Deputy
23 Commerce Director.

24 I'd like to respond to the
25 concerns and challenges of getting these

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 projects done. We do have a number of
3 projects going on simultaneously at
4 different stages, and I can run down some
5 of those, but understanding they do take
6 a long time, and part of that is because
7 we are trying to be smarter and sort of
8 get the most bang for our buck as far as
9 working with Streets and Water to
10 collaborate and make sure a project is
11 getting the full treatment, that we're
12 not going to go back a year later and do
13 something else. We're also trying to
14 leverage those funds and apply for state
15 funds wherever we can.

16 And so I think to Anna's point,
17 we have been -- the money that we have
18 that in prior years, we've been sort of
19 using that as match when we then apply
20 for funds, and then that means we have to
21 then wait for those funds to be awarded
22 and under contract. So I think going
23 forward, we will put in for the funds,
24 with match for future years, and we will
25 then go to the Budget Office and say,

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 We've got this award, we need these match
3 dollars.

4 But I would like to give you
5 and everyone a rundown of the projects
6 underway.

7 COUNCIL PRESIDENT CLARKE:

8 Well, let me respond or ask you a
9 question in response to what you just
10 said. So what matches or what source of
11 matches are we looking at as it relates
12 to capital, particularly commercial
13 corridors? Do we get a match from state,
14 federal?

15 MS. FEGELY: Yeah. The state
16 through both DCED and PennDOT, they have
17 a grant program that's called the
18 Multimodal Transportation Fund. There's
19 also something called Green Light Go.
20 I'm not the expert on any of these. We
21 coordinate with Otis and Streets and
22 figure out which projects go for which
23 and we help them submit the application.

24 But I think the funding sources
25 change depending on what state and

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 federal funds are available. They come
3 up with new grant programs.

4 COUNCIL PRESIDENT CLARKE: All
5 right. Can you do me a favor, can you
6 give us -- because I think you're getting
7 ready to read off a list of projects that
8 are currently in the process, whatever
9 phase. Can you get to us a list of those
10 projects and the potential match or
11 likely match --

12 MS. FEGELY: Sure.

13 COUNCIL PRESIDENT CLARKE: --
14 or existing match for those different
15 commercial corridors?

16 MS. FEGELY: Which ones are
17 using money other than just City money?

18 COUNCIL PRESIDENT CLARKE: Yes.

19 MS. FEGELY: Yeah, absolutely.

20 COUNCIL PRESIDENT CLARKE: That
21 would be helpful. And then I can
22 understand that if we're waiting -- and I
23 just don't understand that issue about
24 what you call trenching of infrastructure
25 when we are supposed to align new water,

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 sewer, cable, all the other things that
3 may -- FiOS now, but it never seems to
4 work, because invariably we tear the
5 sidewalk up and two months later somebody
6 comes back up. I think we need to do a
7 better job on that.

8 MS. FEGELY: Right. That's a
9 balance.

10 COUNCIL PRESIDENT CLARKE:
11 Yeah. I saw recently we did this new
12 project with street resurfacing and, what
13 do you call them, pervious streets or
14 whatever, and like three months later,
15 somebody came up, tore the street up.
16 It's like amazing.

17 All right. Could you do that?

18 I have one other question
19 before I relinquish the mic. Recently we
20 just had -- I believe Councilman Jones,
21 Henon, and myself, along with the School
22 District Superintendent and a number of
23 other people, talked about dealing with
24 the School District's capital problem, \$4
25 billion worth needed in capital

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 improvement and a significant portion of
3 that, assuming that our program gets
4 implemented, utilizing energy retrofit.

5 Are we taking a similar
6 approach on our municipal buildings? I'm
7 assuming in Rebuild we will, but outside
8 of Rebuild, the many municipal buildings
9 that we have comparable to what we did in
10 the triplex for capital improvements.

11 MS. ADAMS: I think the City's
12 Energy Department.

13 COUNCIL PRESIDENT CLARKE: I'm
14 going to get a good answer here. He's in
15 a hurry to get up here.

16 (Witness approached witness
17 table.)

18 COUNCIL PRESIDENT CLARKE: How
19 you doing?

20 MR. AGALLOCO: Good morning.
21 My name is Adam Agalloco. I'm the Energy
22 Manager for the City of Philadelphia in
23 the Office of Sustainability.

24 So the City is moving forward
25 with a couple of investments that are

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 outside of the Rebuild program. Kind of
3 the biggest one that we're working on
4 right now is at the Philadelphia Museum
5 of Art where we've got an energy
6 performance contract. We just are
7 reviewing qualifications. We hope to
8 have the RFP -- so we did an RFQ. We've
9 got an RFP that's being drafted.

10 Following that, we're looking
11 to explore opportunities at the Prison
12 complex as well as some of our public
13 safety facilities. We've started talking
14 with Finance a little bit about how those
15 will be financed and how we're going to
16 kind of budget for those, but what I've
17 heard from folks -- and I think there's
18 folks that are better kind of educated to
19 explain how we're going to finance those
20 projects -- is that there's support to do
21 this, whether it be through bond
22 financing or other methods.

23 COUNCIL PRESIDENT CLARKE:
24 There are like three options based on the
25 model that we're going to use at the

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 School District.

3 MR. AGALLOCO: And all of this
4 work, of course, is being coordinated
5 with the Philadelphia Energy Authority,
6 kind of part of the larger Philadelphia
7 Energy Campaign.

8 COUNCIL PRESIDENT CLARKE: All
9 right. Okay. Because I think it's very
10 important for us to address needs,
11 particularly the long-term advantages of
12 doing the energy retrofit, not just
13 short-term capital needs but the savings
14 associated with it over a period of time.

15 So beyond those, because I
16 actually knew about those two because I'm
17 dealing with the Energy Authority, but
18 beyond those two, do we have a schedule
19 or a strategy for the remaining
20 municipally owned buildings outside of
21 Rebuild?

22 MR. AGALLOCO: So I should also
23 mention we've been working with the
24 Rebuild team to develop standards so that
25 projects that are done there also

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 incorporate some base level of energy
3 efficiency. We're also hoping that some
4 of those kind of standards and guideline
5 documents could be adopted by the capital
6 project -- Capital Program Office so that
7 kind of all projects get that.

8 But to answer your question
9 about kind of what the strategy and plan
10 is, the City and the Energy Office has
11 been leading an energy master plan for
12 municipal assets, and that's going to
13 kind of provide a roadmap of the
14 different types of investments we need to
15 make to meet the Mayor's commitment
16 around reducing carbon pollution as well
17 as to kind of help out with some of the
18 deferred maintenance and kind of energy
19 and efficiency issues that we have in
20 City buildings.

21 COUNCIL PRESIDENT CLARKE:
22 Great. I knew I'd get a good answer out
23 of you. The reason I'm very interested
24 in this, because I made the mistake of
25 standing up on the stage and saying we're

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 going to create 10,000 jobs, right? And
3 we got a little ways to go. So the
4 sooner we can get this done, the better,
5 but thank you for your response.

6 MR. AGALLOCO: Thank you.

7 COUNCIL PRESIDENT CLARKE:

8 Thank you.

9 The Chair recognizes Councilman
10 Jones.

11 COUNCILMAN JONES: Thank you,
12 Mr. President. Thank you for your
13 diligence on the School District matter
14 and taking a crisis and making it an
15 opportunity to do some good for a lot of
16 people.

17 And so on that note, it's my
18 understanding -- good morning. Good
19 morning to all the professionals here
20 today.

21 If my calculations are right,
22 we know we have 300 million that we want
23 to dedicate to Rebuild, which are rec
24 centers, parks, libraries. We know the
25 4.2 billion in needed infrastructure

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 repair at the School District.
3 Councilman Henon and I and along with the
4 President are looking into that.

5 When it comes to capital
6 programs, it says we're borrowing 1. --
7 162 million for this year, but what is
8 our true capital backlog, A, in dollars
9 and in time and what is dedicated to just
10 Parks and Rec alone in the Capital
11 Budget? So to repeat, we know we have
12 certain givens. The delta that we want
13 to figure out today is, I know it says
14 162 million, but how many years are we
15 going back and how much money does that
16 represent and particularly how many for
17 rec centers and libraries?

18 MS. ADAMS: So that's kind of
19 multi-pronged.

20 COUNCILMAN JONES: Yes, it is.
21 I only get so much time.

22 MS. ADAMS: I'll do my best to
23 try and answer some of that.

24 So Parks and Rec is made up of
25 a couple of different lines. There's

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 ITEF, which is -- I can't remember --
3 what does it stand for?

4 COUNCILMAN JONES: I don't need
5 the lesson on that. I just need to know.

6 MS. ADAMS: Okay. So there's a
7 significant amount in Parks and Rec.
8 Some of that is in ITEF funding. Some of
9 it is in the department funding. So that
10 kind of accounts for about, I think, 80
11 million or so in Parks and Rec going back
12 from '17 onwards. We have a plan that
13 that should -- the non-ITEF funding
14 should be spent --

15 COUNCILMAN JONES: So slow
16 down. Slow down. There's \$70 million in
17 unspent capital for Parks and Rec.

18 MR. JASTRZAB: Carried forward
19 from prior years.

20 COUNCILMAN JONES: Carried
21 forward from how many years?

22 COUNCILWOMAN BLACKWELL:
23 They've been holding it for years.

24 COUNCILMAN JONES: It's all
25 right. It's worth the expenditure. I

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 just want to know how long do we got to
3 wait.

4 And while you're -- so my point
5 as you gather that information is, if
6 we're talking about a new 300 million
7 that we're trying to dedicate to that
8 number, it seems to me if we're talking
9 about in capital projects this amount of
10 money, if we fix whatever is broken
11 within our -- I never forget. I think
12 Tasco was sitting in this desk right here
13 when she talked about how long it took
14 for a rec center to get built. And I
15 love my Rec Department. Are they here?
16 I love them. So I don't want -- this is
17 not directed at you, but it is directed
18 at a system that took maybe five to seven
19 years to do.

20 And then my own personal
21 experience with Granahan Playground, a
22 lady advocate, a mother, came in and
23 wanted a skate park for her son, who was
24 ten years old. She wanted to see this
25 kid up and down and do the skate park.

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 He is now a freshman in college. He no
3 longer is interested in skate parks.

4 It takes too long, and we need
5 to figure out -- I know it's 200-plus --
6 I think there was a working group that
7 talked about this last year that was from
8 Law, Procurement, Public Property, and
9 OEO that was going to look into this and
10 that there were 200 moving parts involved
11 in it, but doggone it, it's 800 parts in
12 one transmission. I heard the commercial
13 today coming in, but they run. And we
14 got to figure it out so that -- we're
15 coming up with alternate systems, and I
16 get why, and I'm not against it, but we
17 should have a system that actually in a
18 timely manner produces product for the
19 public. So I need some answers.

20 MS. ADAMS: So ITEF funding
21 goes up to 1999 and then the other part
22 of the Parks and Rec is 2007.

23 COUNCILMAN JONES: And we're
24 talking about how much again, for the
25 record?

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 MS. ADAMS: So the ITEF funding
3 all together is -- I think is -- I think
4 we've not 14 million remaining and then
5 the rest is in the Parks and Rec line.

6 COUNCILMAN JONES: So my
7 lead-up is, what are we doing to fix the
8 regular procurement process? And I'm not
9 talking about bridges that have to go
10 through federal scrutiny and approvals.
11 I'm talking about our rec centers that
12 we -- how much money do the District
13 Councilpeople in here, the Bobby Henons
14 of the world, the Blackwells of the
15 world, the Johnsons of the world, have on
16 the books to spend?

17 MS. ADAMS: Would you like that
18 by Council district? We can give you
19 the -- we've got the full list by Council
20 district remaining. So we can give you
21 that. Do you want me to send -- I can
22 send that to you.

23 COUNCILMAN JONES: And what's
24 the average time to get the work done?

25 MS. ADAMS: From the point in

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 which it's requested? From the point in
3 which the Councilmember has requested the
4 funding or the point in which it's
5 available?

6 COUNCILMAN JONES: Either.

7 MS. ADAMS: We can get you
8 both. We can get you both the details --

9 COUNCILMAN JONES: I'm going to
10 stop because I'm going to respect my
11 colleagues here, but I know they're going
12 to ask you too.

13 MS. ADAMS: Yeah. We can
14 definitely get you that.

15 COUNCIL PRESIDENT CLARKE:
16 Thank you, Councilman.

17 The Chair recognizes Councilman
18 Domb.

19 COUNCILMAN DOMB: Thank you,
20 Council President.

21 Good morning.

22 MS. ADAMS: Good morning.

23 COUNCILMAN DOMB: I have some
24 questions on -- I guess you could refer
25 to Page 330.

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 MS. ADAMS: In the Five Year
3 Plan?

4 COUNCILMAN DOMB: In the big
5 book, yeah. It has to do with, I guess,
6 borrowing money and where our financial
7 health of the City is going. But if I'm
8 looking at your report card basically
9 from the budgeted Fiscal Year '17 to the
10 projected of Fiscal Year '17, I guess the
11 two big issues were employee benefits of
12 29 million and the Fire Department up 14
13 from what you budgeted. And the delta of
14 what you budgeted to what actually
15 occurred is about 48 million.

16 In the budgeting in the future,
17 is it possible to add a line called
18 Variance so we can see the pluses and
19 minuses of the projections to the
20 actuals?

21 MS. ADAMS: Yes.

22 COUNCILMAN DOMB: Because it
23 would be very helpful for us pinpointing
24 where things are going.

25 MS. ADAMS: Absolutely. And

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 you just want to see the budget versus
3 projection?

4 COUNCILMAN DOMB: So I will say
5 budgeted Fiscal Year '17 projected and
6 the variance of that year.

7 MS. ADAMS: Yeah. Absolutely.

8 COUNCILMAN DOMB: And I'd love
9 to see also the current year compared to
10 the projected of '22.

11 MS. ADAMS: So the current --
12 so you want to see projected FY --

13 COUNCILMAN DOMB: Where we're
14 going in the next five years and what are
15 the categories that are jumping
16 dramatically.

17 MS. ADAMS: Okay.

18 COUNCILMAN DOMB: So it will
19 come out on the page to us.

20 MS. ADAMS: Yeah. Happy to do
21 it.

22 COUNCILMAN DOMB: So if I'm
23 understanding, there's five items that go
24 out for the next five years that are the
25 big numbers that we should focus on.

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 Some of these we know about. One is the
3 provisions for labor, which you're
4 claiming it's going to be --

5 MS. ADAMS: We put 200 million
6 this side.

7 COUNCILMAN DOMB: It says 60
8 million more here.

9 MS. ADAMS: It's 200 million
10 over the Five Year Plan.

11 COUNCILMAN DOMB: Okay. And
12 then the other piece, of course, which is
13 huge is the employee benefits, 240
14 million.

15 MS. ADAMS: Yes.

16 COUNCILMAN DOMB: And then the
17 debt service is going up 100 million.

18 MS. ADAMS: Yes.

19 COUNCILMAN DOMB: That seems to
20 be a concern, because in 2016 our debt
21 service, according to this chart, was
22 224, Sinking Fund debt service. And then
23 in 2022, it's going up 70 percent to 376.
24 We're incurring a lot more debt.

25 MS. ADAMS: Yes.

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 COUNCILMAN DOMB: Does that
3 concern you?

4 MS. ADAMS: Yeah, and this is I
5 think something that I think Rob talked
6 about yesterday. This is the balance
7 that we always have between the need on
8 the Capital Budget to the point
9 Councilman Jones made, there is
10 significant amount of need that we have
11 in our facilities and then the increased
12 costs in which we incur a debt service to
13 pay for it.

14 So as we balance that -- we
15 received significant requests in the
16 Capital Budget this year, and in all
17 honesty, the vast majority of them are
18 really good requests that we should be
19 investing in. It includes technology.
20 And so we've added additional funds for
21 technology projects. So they're good
22 investments. And I think we talked to
23 the Treasurer's Office a lot about this
24 and we also discussed this with our
25 rating agencies. We know that investing

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 in our assets is a good use of our debt
3 service. So investing in technology,
4 investing in improving our assets is a
5 good thing to do for our fiscal health,
6 but then balancing that with the fact
7 that we have to -- obviously our debt
8 service goes up and then that squeezes
9 out everything else that we have to do.

10 So we're constantly aware of
11 that. We borrow funds in the Capital
12 Budget only as spend happens. We are
13 hopeful actually that because of a few
14 improvements we're making that spending
15 is actually happening at a faster pace.
16 We're already seeing that, which is good
17 from a project management perspective.
18 It means that our assets are getting kind
19 of revitalized much quicker than they
20 have been in the past, but it means more
21 challenging on the finance side and now
22 that we're going to have to borrow in
23 larger amounts and sooner.

24 And so we've built that into
25 our budget this year in the Five Year

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 Plan. We've assumed larger borrowings at
3 a faster pace, because to try to meet --
4 make sure as we're making improvements in
5 the capital process, we obviously need to
6 then match on the finance side. So it's
7 a constant balance for us.

8 We know that there's
9 significant need that we're not funding
10 in the Capital Budget and Program, but
11 there is -- we can't afford to do
12 everything that we need to do. So that's
13 the constant balance that we have.

14 COUNCILMAN DOMB: Let me give
15 you a simplistic analysis that I see. We
16 are a borrower, let's say, who has a
17 pension problem of 45 percent funded. We
18 have a very low fund balance.

19 MS. ADAMS: Yes.

20 COUNCILMAN DOMB: We're faced
21 with a national problem. We don't know
22 where that's going to go, and a state
23 problem, and yet we're increasing our
24 debt dramatically.

25 MS. ADAMS: Yes. And that's

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 kind of the constant trade-off that we
3 have, but at the same time, we know that
4 we have -- there are things in the
5 Capital Budget this year that we're
6 including like investing in some of the
7 vehicles. Some of the Fire Department
8 vehicles go back to the 1980s. Some of
9 our IT systems are not supported anymore
10 and don't bring around efficiencies.
11 Some of our facilities are in badly need
12 of reinvestment and rehabilitation. And
13 so we're constantly having to weigh that
14 up by the fact that we have such high
15 needs on the capital side, and we think
16 these are really critical importance,
17 with the fact that we have all these
18 other risks in the Five Year Plan.

19 COUNCILMAN DOMB: So let's
20 assume you have high needs, but shouldn't
21 we at least cut back in some areas on the
22 amount of payroll that the City has and
23 have maybe even a hiring freeze so we
24 don't keep adding more people, more
25 salaries, more fringe benefits? I mean,

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 at some point we have to stop spending.

3 MS. ADAMS: We go through --

4 for every position that gets approved in

5 the budget, every position that gets

6 hired goes through the Budget Office

7 first. And so we vet every single

8 position. We have -- it's called a

9 position exemption review process. So we

10 look at every position. We make sure

11 that there's a real need for it. We make

12 sure there's money in the department's

13 budget. But in some ways, like investing

14 in the things that we are including in

15 the Fire Department, for example, the

16 paramedics and the firefighters, I think

17 there is just a critical need there that

18 we can't afford not to do.

19 And so we are very -- we're

20 careful about those investments. We try

21 not to have excess where there is. It's

22 just a really difficult balance between

23 really high needs of the City and our

24 fiscal sort of building up those fund

25 balances which we know we need to do.

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 COUNCILMAN DOMB: I'm just
3 going to end with this thought: In the
4 private sector when the borrower comes to
5 you with a 600 credit and wants to buy a
6 million dollar home, it doesn't happen.

7 MS. ADAMS: I understand.

8 COUNCILMAN DOMB: Thank you.

9 COUNCIL PRESIDENT CLARKE:

10 Thank you, Councilman. I like your
11 fiscal position on hiring. At some point
12 we got to stop spending money. I said
13 that yesterday.

14 The Chair recognizes Councilman
15 Green.

16 COUNCILMAN GREEN: Thank you,
17 Council President.

18 Actually I have some questions
19 somewhat similar to Councilman Domb's
20 question. Looking at the testimony, it
21 looks like we'll have about 162 million
22 in new general obligation dollars this
23 year. For Rebuild, what do you
24 anticipate that amount for this year?

25 MS. ADAMS: In FY18?

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 COUNCILMAN GREEN: FY18.

3 MS. ADAMS: So in the Capital
4 Program and the Capital Budget, we have 8
5 million set aside for libraries and parks
6 and rec for Rebuild and then we also
7 have -- that's just in the Capital
8 Program. And then we have the 300
9 million in borrowing for --

10 COUNCILMAN GREEN: Right, but
11 the question is, how much do you
12 anticipate borrowing in FY18?

13 MS. ADAMS: Eight million is in
14 the budget.

15 COUNCILMAN GREEN: Oh, 8
16 million. Okay.

17 And then also in the testimony
18 you also made reference to affordable
19 housing in FY -- well, I'm not sure if
20 that's FY18 borrowings. And what is that
21 amount?

22 MS. ADAMS: This is some of
23 what we were talking about yesterday. I
24 think it's the planned borrowing was in,
25 if I remember rightly -- and I don't know

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 whether she is here, but I think it's set
3 for June or July, is the affordable
4 housing borrowing.

5 COUNCILMAN GREEN: And that
6 amount again?

7 MS. ADAMS: July.

8 COUNCILMAN GREEN: That amount
9 again?

10 MS. ADAMS: The amount of the
11 borrowing, 60 million.

12 COUNCILMAN GREEN: Okay. And
13 then I guess the question is, so what do
14 you anticipate being our debt ratio for
15 FY18 based on these borrowings?

16 MS. ADAMS: I'll have to get
17 back to you. I'll have to ask the
18 Treasurer for that.

19 COUNCILMAN GREEN: Okay.
20 Looking at the testimony, on Page 2 you
21 make reference that the projects included
22 in the Recommended Program and Budget
23 would help meet the Mayor's goal for a
24 number of items, including expanding
25 economic opportunity. And then on that

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 same page, it talked about the program
3 recommends that \$174 million of new funds
4 for reconstruction and resurfacing of
5 City streets. And then when I look at
6 Page 127 of the Capital Program, it looks
7 like you anticipate with those new
8 dollars spending about 13 million in
9 FY18, about 27 million in FY19, 30
10 million in FY20, 34 million in FY21, 34
11 million in FY22, and about 36 million in
12 FY23, which brings us to the 174 million.

13 Considering a lot of
14 conversations we've had regarding Rebuild
15 and diversity and this is a significant
16 expenditure of dollars to repave our
17 streets, which is a quality of life
18 issue, how are we using this opportunity
19 to expand economic opportunity in the
20 City?

21 MS. ADAMS: Mike Carroll is
22 coming up.

23 (Witness approached witness
24 table.)

25 MR. CARROLL: Good morning.

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 I'm Michael Carroll, Deputy Managing
3 Director, Office of Transportation and
4 Infrastructure Systems.

5 The capital expenditures are
6 primarily for materials, asphalt. There
7 is some money that gets spent also for
8 equipment. Most of the employment takes
9 place through the Operating Budget using
10 City forces. So there's not a direct
11 relationship that exists between the
12 paving program and employment
13 opportunities. We do go through a
14 contracting process, which is the
15 City-approved process, in terms of
16 procuring the materials and other
17 services, and the requirements that are
18 built into the City's processes are how
19 we do achieve those goals.

20 COUNCILMAN GREEN: Okay. Well,
21 I mean, you said that the vast majority
22 of dollars will be spent on materials,
23 asphalt and equipment. So that's the
24 procurement process. So when you talk
25 about economic opportunity, it's not just

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 workforce, but it's also economic
3 opportunity and where we buy these goods.
4 So how are we going to be using this
5 process of expending dollars to do
6 repaving to make sure we're buying goods
7 and services from qualified entities that
8 look like the City of Philadelphia?

9 MR. CARROLL: We have a limited
10 pool of vendors that we work with. They
11 are held to the same standards with
12 respect to the standard provisions that
13 the City utilizes for the procurement.
14 The Streets Department isn't necessarily
15 directly involved in developing those
16 standards, but we can work with our
17 partners in OEO to figure out whether
18 there are other standards for
19 procurement, not just for this but across
20 our other capital projects, that would
21 help with those goals.

22 COUNCILMAN GREEN: Considering
23 we just passed legislation regarding best
24 value, how would that impact this
25 process?

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 MR. CARROLL: I would have to
3 do some work and research to get back to
4 you with a more complete answer on that.

5 COUNCILMAN GREEN: I'll come
6 back to those questions later.

7 Going back to the 60 dollars
8 that we'll be doing over the six years of
9 the Capital Program, can you give me some
10 perspective on the types of professionals
11 we've used, from counsel as well as
12 investment professionals that we
13 anticipate using or -- actually, let me
14 step back. The investment professionals
15 we used in the past when we've done
16 general obligation offerings, and I want
17 to get some information and the diversity
18 of that makeup.

19 MS. ADAMS: I'm not sure the
20 Treasurer's Office is here today, but we
21 can get back to you on that.

22 COUNCILMAN GREEN: Okay. Thank
23 you.

24 COUNCIL PRESIDENT CLARKE:
25 Thank you, Councilman.

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 The Chair recognizes Councilman
3 Johnson.

4 COUNCILMAN JOHNSON: Thank you,
5 Council President.

6 How you doing today?

7 MS. ADAMS: Good. Thank you.

8 COUNCILMAN JOHNSON: I just
9 have some questions regarding a project
10 in my district, Schuylkill River Trail.
11 In 2015 -- it's not just in my district.

12 Thank you, Councilman Jones.

13 Well, hopefully everybody's
14 district that it goes through, they'll
15 weigh in and actually advocate with me as
16 it relates to how we move forward the
17 Schuylkill River Trail. So I'll put it
18 that way.

19 In 2015, USA Today named the
20 Schuylkill River Trail one of the best
21 urban trails in the United States. It's
22 truly one of our jewels in the City of
23 Philadelphia. Just this morning, there
24 was a tweet by one of the local news
25 outlets touting the sunrise along the

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 Schuylkill River Trail. And on any given
3 day, you'll see me and my family enjoying
4 ourselves on that trail.

5 So I have a couple of questions
6 regarding the capital proposal for this
7 year. Who would be answering those
8 questions?

9 MS. ADAMS: So I think there's
10 a few people looking like they're going
11 to come up.

12 COUNCILMAN JOHNSON: Come on
13 up.

14 (Witnesses approached witness
15 table.)

16 COUNCILMAN JOHNSON: Thank you,
17 Michael D. How are you?

18 MR. DiBERARDINIS: Fine,
19 Councilman.

20 Michael DiBerardinis, Managing
21 Director.

22 COUNCILMAN JOHNSON: How you
23 doing, Commissioner Ott?

24 COMMISSIONER OTT LOVELL:
25 Kathryn Ott Lovell, Commissioner of Parks

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 and Rec.

3 COUNCILMAN JOHNSON: So because
4 I'm under the timeframe, I'm going to
5 refrain some of my remarks and get right
6 down to the actual proposal for this
7 year.

8 So last year, the Capital
9 Program allocated 7 million across the
10 six-year period for the Schyulkill
11 riverfront. This year's allocation is
12 just 4 million for the same six-year
13 period. So I want to, one, find out the
14 reasoning for the close to 50 percent
15 decrease in funding for the Schuykill
16 River Trail, while I also know that and
17 everyone knows from the media standpoint
18 that there's been support for the project
19 at Penn's Landing improvement, which went
20 from 1 million to 5 million over the same
21 six-year period. And so it just begs the
22 question for me the inequality of
23 distribution of support for one project,
24 which I know is going to be very massive,
25 which is great, but however -- and we

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 worked on the Schuylkill River Trail on a
3 variety of different times since I've
4 come to City Council regarding how we
5 complete this trail.

6 And so I'm here to get
7 questions regarding, one, why was there
8 close to a 50 percent decrease and, two,
9 what do we need to do to advocate and
10 also make sure that the trail project,
11 the completion of the trail project,
12 still becomes and remains a priority, at
13 least I know for a fact coming through
14 the Second Councilmanic District?

15 MR. DiBERARDINIS: I'll have to
16 get back on some of the detail, but I can
17 make some general statements. Number one
18 is, there's a deep commitment from the
19 Administration to work with the
20 Schuylkill River Development Corporation
21 to complete the trail, and I think at
22 least personally I believe that the
23 second boardwalk is an essential feature
24 to the trail having the greatest value
25 and providing access to the river to

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 neighborhoods from Center City all the
3 way down to Bartram's Garden. I think
4 that access to the trail is not only for
5 a recreational amenity, but also for
6 economic development and commercial
7 retail investment and general access for
8 people who have been denied access to the
9 river for decades and decades.

10 So I think sort of part of that
11 investment, that 4.5 or 5 million, is
12 about building the foundation for
13 raising, I think, what will be close to
14 another 15 million to get that second
15 boardwalk done, which would then really
16 connect all the neighborhoods to the
17 river.

18 COUNCILMAN JOHNSON: So why
19 would it be a decrease? Like if we are
20 trying to build a foundation, it's clear
21 on this budget that it's cut 50 percent.
22 That's what I'm trying to understand. I
23 mean, Mike, with all due respect, from
24 2017 to 2022, last year's proposal was
25 \$9.5 million, right, 9.5, but it goes

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 from this year, from 2018 to 2023, to \$90
3 million. That's a significant increase,
4 where the Schuylkill River Trail went
5 last year from 7.5 million proposed over
6 a six-year period, right, to a slashed
7 now to this year's budget from 2018 to
8 2023 4 million, which doesn't reflect an
9 investment and moving the project
10 forward. That's my personal opinion. So
11 I want to know like the decision-making
12 process, the unequal distribution of
13 support.

14 MR. DiBERARDINIS: I'm going to
15 see if either -- Anna may have that
16 decision, but here's what I would tell
17 you, that at least there is in my mind,
18 in my interest as sort of Managing
19 Director and as working with Kathryn in
20 Parks and Rec with the Development
21 Corporation is to, over the next year or
22 two, complete the funding for the second
23 boardwalk. That's a high priority.
24 There is -- and I think we put in 4.5
25 million in the last Capital Budget to

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 begin that or to establish that amount of
3 City capital money so we could go out and
4 raise additional money from the state and
5 from local foundations.

6 MS. ADAMS: Yes. To add to
7 Mike's point, so if you look on Page 31
8 in the Capital Program, you can see that
9 there's 3 million in prior year funding
10 available in FY16, as well as 1 and a
11 half million in prior year. So there's 4
12 and a half million available to be spent.
13 And so I'm sure they're encumbering and
14 going through that process right now. So
15 we anticipate there wouldn't be any
16 challenges in spending down that funds by
17 the time -- for the project to continue.

18 COUNCILMAN JOHNSON: So why the
19 decrease? I guess that's what I'm
20 getting at. I'm not saying you aren't
21 funding it, but you're more than doubling
22 and tripling the project that's the
23 Penn's Landing project, which I know
24 that's the grand plan, but we want to
25 make sure that the Schuylkill River

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 Trail -- I can't speak for my colleagues,
3 but I know coming through the Second
4 Councilmanic District, that's still a
5 priority, and this current budget doesn't
6 reflect that priority.

7 MS. ADAMS: It's the same sort
8 of thing that I was talking with Council
9 President about earlier. One of the
10 things that we are trying to make sure is
11 that we allocate funding as spending
12 happens. And so we're assuming that
13 there won't be any challenges in '18
14 because they've got all of the prior year
15 funding available, and then we assume
16 that they'll need money in '19 onwards.
17 So you can see '18 we've added an
18 additional \$1 million, but they've still
19 got \$4 and a half million to spend
20 between now and FY18. So they'll have \$5
21 and a half million that will be fully
22 available and so -- and then as the pace
23 of spend happens, we'll allocate
24 additional funds.

25 COUNCILMAN JOHNSON: So as they

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 spend down, you'll want to continue
3 allocating?

4 MS. ADAMS: That's right.

5 COUNCILMAN JOHNSON: So let's
6 fast forward to the Penn's Landing
7 Corporation project.

8 COUNCIL PRESIDENT CLARKE:
9 Councilman?

10 COUNCILMAN JOHNSON: Yes, sir.

11 COUNCIL PRESIDENT CLARKE: The
12 bell rung.

13 COUNCILMAN JOHNSON: Oh, the
14 bell rung?

15 COUNCIL PRESIDENT CLARKE: Yes,
16 sir.

17 COUNCILMAN JOHNSON: I didn't
18 hear it. Okay.

19 So --

20 COUNCIL PRESIDENT CLARKE:
21 We'll come back.

22 COUNCILMAN JOHNSON: Sure.

23 So --

24 COUNCIL PRESIDENT CLARKE: I'm
25 actually going to follow up on your --

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 COUNCILMAN JOHNSON: On that
3 same particular project, Council
4 President?

5 COUNCIL PRESIDENT CLARKE:
6 Well, just the general theme of concern
7 when we looked at the budget.

8 And, again, I want to reiterate
9 my support for the Penn's Landing
10 project, and Councilman Squilla has been
11 briefing me all along on the process to
12 understand that.

13 COUNCILMAN JOHNSON: I support
14 that. I just want mine.

15 COUNCIL PRESIDENT CLARKE:
16 Well, the concern is, there's a shift
17 from -- is there a shift from capital
18 projects from other parts of the City --

19 COUNCILMAN JOHNSON: Clearly.

20 COUNCIL PRESIDENT CLARKE: --
21 to deal with the Penn's Landing? And
22 we're going to get into that you see
23 reflected -- that's why I asked the
24 question about the commercial corridors.
25 While it says we're committed, but it's

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 only \$7 million of new money over four
3 fiscal years. And similarly Councilman
4 Johnson is talking about that, and I'm a
5 little worried about that. And then as
6 Council, we have to appropriate money,
7 but at the end of the day, the
8 Administration can choose how to spend
9 it, how quickly to spend it, how to
10 prioritize it. And not suggesting that
11 this happens in this Administration, but
12 there's always ways of coming up with a
13 basis for not moving ahead. Like we just
14 heard on commercial corridors about,
15 well, we have to wait until we get
16 matching money or we have to wait until
17 this trenching program is put in place.
18 I mean, you can always figure out a way.

19 So we're putting it on notice
20 that we're going to be looking at that
21 very aggressively.

22 COUNCILMAN JOHNSON: So,
23 Council President, just in wrapping up --
24 I know my time is over. I just want to
25 say for the record at least from the

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 advocates that I'm working with saying
3 that because of the lack of funding, that
4 they're having struggles moving the
5 project forward. So if you're telling me
6 that because they aren't spending down
7 the funding we currently have and they're
8 telling me that they're having troubles
9 in moving forward, then we'll get to the
10 bottom of why they aren't moving forward.
11 But even if that's the case, I still see
12 90 million over a six-year period going
13 to one project and a decrease of 50
14 percent of a project in my district,
15 which is basically cut in half, and
16 seeing a number of projects move forward,
17 which is concerning to me.

18 So thank you very much, Council
19 President.

20 COUNCIL PRESIDENT CLARKE:

21 Thank you, Councilman.

22 That will be a continuing theme
23 throughout the process.

24 MS. ADAMS: Thank you.

25 COUNCIL PRESIDENT CLARKE:

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 Again, clearly supporting the waterfront,
3 but we got to make sure that this is an
4 equitable process.

5 Councilman, don't worry. We
6 got your back. You worked real hard on
7 that. You worked real hard on that.

8 The Chair recognizes Councilman
9 Henon.

10 COUNCILMAN HENON: Thank you,
11 Council President.

12 So in the Capital Program in
13 the budget here, it shows that on Page
14 63, it shows that there will be 2.9
15 million in private sources, 4 million in
16 federal sources, and 4 and a half million
17 in state sources for the FY18. Are these
18 funding levels contingent upon the
19 sugar-sweetened beverage tax being upheld
20 in court? How is that funding -- is it
21 contingent upon anything or is that
22 appropriated with funds that have already
23 been identified?

24 MS. ADAMS: This is all just
25 part of the capital -- these dollars here

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 are the City's commitment as part of the
3 general obligation debt rather than part
4 of the separate borrowing that we're
5 doing for Rebuild. I think the whole
6 project is obviously contingent on the
7 beverage tax, but these dollars in
8 particular aren't related to the revenue
9 coming in from the beverage tax.

10 COUNCILMAN HENON: But our cash
11 flow, is it sufficient while things are
12 being tied up in litigation?

13 MS. ADAMS: So while litigation
14 is pending, we aren't planning on doing
15 the additional borrowings for Rebuild.
16 However, this funding should be available
17 as part of the regular Capital Program.

18 COUNCILMAN HENON: Okay. Thank
19 you.

20 COUNCIL PRESIDENT CLARKE:
21 Thank you, Councilman.

22 The Chair recognizes
23 Councilwoman -- not here. Councilwoman
24 Gym.

25 COUNCILWOMAN GYM: Good

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 morning, I think, almost.

3 MS. ADAMS: Good morning.

4 COUNCILWOMAN GYM: How are you?

5 So I wanted to talk a little
6 bit about some of the technology spending
7 in the Capital Program. So I know that
8 the Department of Revenue's computer
9 system software is a major investment, 24
10 million in the next three years. I don't
11 think there's any question that there's a
12 need for this investment and what it
13 needs to do, but I think one of the
14 questions that we've had raised to us in
15 a recent briefing that we had on our IT
16 programs had been a real need for us to
17 pay attention to major programs and
18 projects that have sometimes, a couple of
19 them, not all, but some of the big ones
20 that we've embarked on, have gone over
21 budget and are on a different type of
22 timeline. CAMA obviously is a very
23 painful one that relates to our ability
24 to do accurate immediate property
25 reassessment, is already over budget and

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 significantly delayed. I don't know if
3 you can give a little bit of an update on
4 that.

5 There are a number of others,
6 including -- I'm obviously concerned
7 about One Philly and eCLIPSE and some of
8 these other programs that are becoming
9 increasingly more expensive, and as they
10 become increasingly delayed, they become
11 immediately irrelevant. I mean, as we
12 know with technological innovation, if
13 we're six months behind, it's like we've
14 fallen light years behind on a lot of
15 things.

16 So I'm interested in hearing a
17 little bit about what's the thinking
18 about TIPS, what's the ability, what
19 lessons have we learned from CAMA and our
20 past experience with eCLIPSE that's going
21 to ensure that the TIPS program doesn't
22 go the way of these big projects that
23 have a lot of potential on promise, but
24 aren't -- we need to understand what
25 didn't work well so that if we do this

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 major investment, we're not going to see
3 \$24 million become significantly delayed.
4 I want to make sure that that investment
5 matters.

6 (Witness approached witness
7 table.)

8 COUNCILWOMAN GYM: Hello.

9 MR. BRENNAN: Hello,
10 Councilwoman. I'm Charlie Brennan. I'm
11 CIO.

12 You're absolutely right. And
13 you pointed out TIPS. I mean, TIPS is a
14 monster. It's going to be a monster
15 system. You see how much it's going to
16 cost.

17 One of the things that I did
18 since I've been here is that I thought a
19 lot of the projects that we were running
20 really didn't have the support from OIT,
21 from my organization that we needed. So
22 what I've done, I've really beefed up the
23 Project Management Office. Our Project
24 Management Office now, not only are we
25 hiring people at a higher level, is that

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 we've actually structured it differently
3 and we're actually training all of the
4 PMs. So actually I think that's the
5 first time that that's ever happened. So
6 I think that really the key to these
7 projects -- and in the past I think what
8 has happened is, the departments tend to
9 run the projects themselves, and they all
10 have full-time jobs. So it was kind of
11 hard for them to run the projects. The
12 PM's job is to run the project and make
13 sure the project is done on time in
14 budget, and they deal with the vendor.

15 So that's the kind of approach
16 that we're taking for these big projects.
17 And even for the smaller ones, there's a
18 PM assigned, and even some of the smaller
19 ones, there might be -- the PM might be
20 juggling a couple different ones. And
21 right now actually I'm short of PMs.
22 We're hiring. We're in a hiring mode.
23 We're five short, and we are hiring PMs
24 now for some of these projects coming up.

25 But in the TIPS project you

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 mentioned, you'll notice how the money
3 spreads out over a couple years. This
4 year we start planning for it. There's
5 an awful lot of planning and requirements
6 and gathering that have to be done for
7 TIPS. It's so old that probably there's
8 no written stuff around about it. So we
9 have to do a lot of work just to figure
10 out how it works.

11 COUNCILWOMAN GYM: Yeah.
12 Actually, that was something that I just
13 learned recently. I had absolutely no
14 idea, because I assumed that the capital
15 spending dollars fall under OIT, that OIT
16 was in complete control of all of these
17 projects. So it became kind of news to
18 me that to turn over -- like, for
19 example, to realize that CAMA was largely
20 in Revenue's hands and Finance's hands
21 and not being run directly by OIT was
22 kind of -- it was surprising to some
23 extent. And I guess one of my questions
24 is is, who becomes ultimately accountable
25 for the management of the project? Do

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 you feel like -- for example, I feel like
3 if I were -- just separating out
4 personalities, I feel like you should
5 have the technical expertise and that
6 your department should be responsible for
7 keeping projects, major projects, on an
8 appropriate timeline and path,
9 recognizing that departments have input.
10 But I want to know whether you feel like
11 OIT feels like it's enough in the
12 driver's seat to be held accountable.
13 Because if TIPS is -- if TIPS does not
14 make it to its appropriate timeline,
15 there are going to be a lot of questions
16 in three years, and I want to feel like
17 the people who have accountability do
18 have accountability for that project,
19 that they are appropriately able to
20 recognize that they're going to be on the
21 hook for this, and I want to know whether
22 you feel that this PMO will put you
23 appropriately in a driver's seat or who
24 will -- if not, who is ultimately
25 accountable?

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 MR. BRENNAN: Here's how it
3 generally works through all the projects
4 is, you have a business owner and then
5 you have a technical owner, and the
6 business owner kind of decides how it
7 works. And for all intents and purposes,
8 I don't really care how it works. I
9 mean, they have the expertise, the
10 Finance people or the L&I folks. They
11 understand how it works. From my point
12 of view, it's really how it's going to
13 work. Like we'll have a lot of input
14 into whether it stays on site or whether
15 it goes to the cloud or stuff like that.
16 And my PM is kind of managing both sides.
17 So we really have a dotted line into --
18 there's a line to us, and the PM also has
19 a dotted line into the department. And
20 where we see the most success in these
21 things is when the top of the agency is
22 involved. If the top of the agency is
23 not involved, the projects inevitably get
24 in trouble. So when we have the
25 Commissioner or a Deputy involved, that's

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 really what makes all the difference.

3 COUNCILWOMAN GYM: So one of
4 the things that I really super want to
5 emphasize is that I care a lot about your
6 department. I care a lot about tech
7 innovation in the City. I think it
8 matters a lot for us, a lot of the
9 problems that we have around L&I and
10 around property assessments and all these
11 other things, pension reform. Hiring has
12 a lot to do with our ability to be, you
13 know, really on it on the IT side of it.
14 So I really value your department.

15 One of the things that I wanted
16 to ask for, though, is that when we were
17 doing the review of a lot of the
18 programs, it was surprising that we are
19 finding out oftentimes after the programs
20 have gone on for a long time that we're a
21 year, two years, in one case I think four
22 or five years overdue from finishing
23 something.

24 Would you be open to having
25 more transparency and accountability?

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 For example, would you be open to having
3 some reports being done in the interim
4 and would you be open to having those
5 reports being done on a quarterly basis?
6 Eight million dollars is still a
7 significant chunk of --

8 COUNCIL PRESIDENT CLARKE:

9 Councilwoman.

10 COUNCILWOMAN GYM: -- money. I
11 know you're still in the planning phases
12 that --

13 COUNCIL PRESIDENT CLARKE:

14 Councilwoman, can you --

15 COUNCILWOMAN GYM: That's my
16 last question.

17 Would you be open to submitting
18 reports on these projects going forward
19 and maybe submitting them to the Council
20 President's office for distribution to
21 the tech committee?

22 MR. BRENNAN: First of all, I'm
23 very touched that you like us, so --

24 COUNCILWOMAN GYM: I do like
25 you a lot.

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 MR. BRENNAN: Secondly, yes.

3 Actually, we actually were called -- I
4 think a few months ago we gave a briefing
5 to -- I think you were there.

6 COUNCILWOMAN GYM: Yes.

7 MR. BRENNAN: Were you there?

8 Yeah, we gave a briefing to some
9 Councilpeople about the capital projects
10 and -- well, that's where you got that.
11 Exactly.

12 So, yes, I'm very open to that.
13 It's not a problem for us to come over.
14 And actually on many -- I mean, I've been
15 in a number of Councilpeople's offices,
16 Councilman Oh, Councilman Henon, I've
17 been in his office quite a few times,
18 Councilman O'Neill, and we're always glad
19 to come over and give you an update as to
20 how we're going.

21 COUNCILWOMAN GYM: That would
22 be very helpful. Thank you.

23 COUNCIL PRESIDENT CLARKE:

24 Thank you, Councilwoman.

25 The Chair recognizes Councilman

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 Jones.

3 COUNCILMAN JONES: Thank you so
4 very much, Mr. President.

5 COUNCIL PRESIDENT CLARKE:
6 You're welcome.

7 COUNCILMAN JONES: I like OIT
8 at times too. They're getting
9 \$100-and-something million.

10 COUNCILWOMAN GYM: 125.

11 COUNCILMAN JONES: How much?

12 COUNCILWOMAN GYM: 125.

13 COUNCILMAN JONES: 125 million,
14 and that almost doubles certain
15 departments that we get, and it's three
16 times our poverty allocation for the
17 City, for a computer on my desk that I
18 don't even use. But I like you.

19 So I don't want to talk about
20 that. I want to talk about driveways,
21 bridges, alleys, and retaining walls. I
22 want infrastructure today. The President
23 has made infrastructure a priority. We
24 have noted bridges that are over 100
25 years old. Many of them are imminently

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 dangerous.

3 The two that I want to hear
4 about particularly are the 59th Street
5 bridge, which connects Overbrook and
6 Wynnefield, and the retaining walls in
7 Manayunk, which have been the center of a
8 lot of agitation because property owners
9 debate about who is responsible.

10 What are we doing, A, in
11 general but, B, on those two fronts?

12 MR. CARROLL: Okay. The --

13 COUNCILMAN JONES: And throw in
14 alleys for bonus points.

15 MR. CARROLL: Okay. I'll start
16 with bridges, the easy one, right? This
17 is Mike Carroll again, Deputy Managing
18 Director for the Office of Transportation
19 and Infrastructure Systems.

20 59th Street bridge is in design
21 right now. And so it's going to go
22 through the design process, and I can get
23 you an update maybe quickly as far as
24 when we project it will be on the
25 construction, but it is in the process.

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 COUNCILMAN JONES: When you say
3 "construction," are we talking about 40th
4 Street level of reconstruction or are we
5 talking about repair? Jannie had a
6 bridge that was out ten years. So I just
7 want to know where we are.

8 (Witness approached witness
9 table.)

10 MR. GATTI: Good morning,
11 Council President and members of Council.
12 My name is Darin Gatti. I'm the Chief
13 Engineer for the Streets Department.

14 We have just recently completed
15 an analysis of the 59th Street bridge
16 with one of our consultants, Modjeski and
17 Masters. Through that, we compared the
18 cost and timeframe for a repair versus a
19 reconstruction. One of the big factors
20 in that is maintaining a pedestrian
21 access, because the bridge is right next
22 to Overbrook High School. But we've just
23 come to the conclusion that the bridge
24 needs to be totally reconstructed,
25 because the cost difference for

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 reconstruction versus repair is actually
3 not that great. There's not that big of
4 a savings.

5 COUNCILMAN JONES: Question:
6 When were you going to tell us and the
7 community?

8 MR. GATTI: I just made this
9 decision last week.

10 COUNCILMAN JONES: All right.

11 MR. GATTI: We just received
12 the report.

13 COUNCILMAN JONES: I can't
14 argue with last week. All right.
15 Because we were last night talking to the
16 Electric Company about major demolition
17 and construction of a transfer station, I
18 believe the technical name is, where
19 they're rebuilding right there, and the
20 reason it came up was the load that would
21 be required to get that equipment in that
22 site, the old Peirce-Phelps site. So the
23 question becomes, I need you to work with
24 the capital people at PECO so that we can
25 time some of these things so that the

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 community can be informed. If we're
3 talking about a bridge being totally
4 reconstructed, what is the average time a
5 project or the estimated time that
6 project from beginning to end would take?

7 MR. GATTI: It's going to be
8 several years in the design phase and --
9 probably three to four years in design
10 and then the construction phase is going
11 to be about two years.

12 COUNCILMAN JONES: Okay. And
13 this gives us enough time to plan?
14 Because when you close down a bridge like
15 that, it impacts both sides of that
16 bridge and the neighborhoods. That
17 traffic is rerouted through
18 neighborhoods. The congestion is bad
19 enough now, but if we have enough time to
20 A, plan; B, inform the community, I don't
21 get the backlash.

22 So I'd like to work with you
23 and PECO to talk about -- because they're
24 talking about major interruptions. If we
25 could sit at the same table and also, God

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 forbid, that the wall that you put up or
3 the bridge railings that you put up
4 actually look like the bridge barriers
5 and railings that they put up and
6 beautify the neighborhood, and that
7 synergistic effect makes people that have
8 to put up for two years with that
9 inconvenience, at least there is an end
10 of the rainbow that they can feel good
11 about.

12 MR. GATTI: Yes. Two things
13 that we have to do. One is, I have to
14 find the money. The total cost of this
15 project is going to be about \$25 million,
16 and I'm looking to get about 95 percent
17 of that from the state and federal
18 government through grants. But we also
19 have to put together our community
20 involvement program for this, which
21 consists of community meetings on each
22 side of the project and with the school
23 to make sure that we are addressing all
24 of the concerns and can get pedestrians
25 across during construction, because the

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 detour is too long for pedestrians.

3 COUNCILMAN JONES: So imagine
4 this: The Philadelphia Electric Company,
5 the Streets Department, and the School
6 District actually sat down at a table to
7 talk about major infrastructure repair
8 and came up with a plan. We can do those
9 things with enough notice. And I'm glad
10 it was only a week. Good job. But if we
11 start planning now, that two years from
12 now, three years from now won't be so
13 onerous.

14 The reason why the community is
15 in an uproar right now is because they're
16 just hearing about a transfer station
17 coming into their neighborhood. We have
18 to do better in our communications.

19 Thank you, Mr. President.

20 You can give the answer about
21 bridges, infrastructure stuff and
22 alleyway plans, but I'm done. My time is
23 up.

24 COUNCIL PRESIDENT CLARKE:

25 Thank you, Councilman.

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 COUNCILMAN JONES: He didn't
3 answer, though.

4 COUNCIL PRESIDENT CLARKE:
5 Don't go anywhere.

6 MR. CARROLL: Just very
7 briefly, we are aware, as you know, of
8 the issues around retaining walls and
9 working with the rest of the Managing
10 Director's Office, we are working very
11 hard to come up with a solution that we
12 can implement.

13 You do know, I hope, that there
14 are some constraints on the way we use
15 capital dollars on private properties,
16 but we are looking for other approaches
17 to address the problem. One of the
18 things that we need help from Council
19 folks in is trying to work with the
20 property owners to get them to cooperate
21 with each other. So we're very
22 encouraged by some of the meetings that
23 you've held, and also we look forward to
24 continuing that partnership to get the
25 neighbors on board so that we can come up

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 with a solution and the lowest cost and
3 the most effective ways of getting the
4 repairs needed that need to be done.

5 COUNCILMAN JONES: Thank you,
6 Mr. President.

7 COUNCIL PRESIDENT CLARKE:
8 Thank you, Councilman.

9 I want to throw my second round
10 questions out there.

11 Sir, I think you may want to
12 hang in here. Two of the three -- I'll
13 just do a rapid fire. Two of the three
14 are my annual inquiries. The Montgomery
15 Avenue bridge, which I assume everybody
16 knew was going to come up; the 22nd
17 District Police Station, which I bring up
18 pretty much for the last ten years; and
19 the relatively new one, the correction of
20 the North Broad Street lights, the tall
21 mast in the middle of the street that
22 most people don't understand what they're
23 there for, because they don't work. So
24 if you can just kind of give me an update
25 on those three issues.

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 MR. GATTI: All right.

3 COUNCIL PRESIDENT CLARKE: I'm
4 sorry. So if you can start with the
5 Montgomery Avenue bridge, because that's
6 the longest one I've been asking about.

7 MR. GATTI: I'll start with the
8 Montgomery Avenue bridge. We've been
9 working with Amtrak on that project,
10 because the bridge is over the Amtrak
11 right-of-way and over their rail line.
12 Before we can move into the actual
13 construction of the bridge, we have to
14 detach the catenary wires and build the
15 railroad infrastructure underneath the
16 bridge so that we can do the demolition.

17 We have the -- 100 percent
18 plans have been submitted to Amtrak, and
19 they are now moving on ordering the steel
20 and starting their work. That's going to
21 take about a year before we're allowed to
22 advertise this for construction of the
23 actual bridge. So Amtrak is going to be
24 out there working for the next year, and
25 then next year we'll be moving into

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 construction. So we're hoping that later
3 this year, the state will allow us to
4 advertise the bridge if Amtrak has made
5 enough progress on their project. They
6 don't allow us to put the bids out until
7 the railroad is a certain way along on
8 doing their construction. So we will be
9 in construction this year with the
10 railroad facilities. Next year we'll be
11 in construction with the actual
12 demolition of the bridge.

13 COUNCIL PRESIDENT CLARKE: Of
14 the bridge?

15 MR. GATTI: Yes.

16 COUNCIL PRESIDENT CLARKE: So
17 we'll see Amtrak activity this year?

18 MR. GATTI: Yes.

19 COUNCIL PRESIDENT CLARKE:
20 About what time?

21 MR. GATTI: I'm expecting mid
22 summer, say June, July.

23 COUNCIL PRESIDENT CLARKE:
24 Okay. Do we have -- I mean, the reason
25 I'm asking this question, because I get

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 beat up about this all the time, and
3 Friday we'll be breaking ground two
4 blocks away up in Strawberry Mansion and
5 I know they're going to ask me about that
6 bridge. So this summer Amtrak, next year
7 Streets?

8 MR. GATTI: Yes. And we'll be
9 giving updates, especially before we go
10 into our part of the construction, which
11 is the most impacted to the neighborhood.
12 We'll have to have some community
13 meetings giving people advanced warning
14 of the work that's coming up.

15 COUNCIL PRESIDENT CLARKE:
16 Okay.

17 COMMISSIONER GREENWALD: Hi.
18 Bridget Collins-Greenwald, Public
19 Property Commissioner.

20 I'm going to respond to PD 22,
21 which, as you stated, has been brought up
22 several years in passing. You will be
23 happy to know that we are actually in the
24 process of working with Planning and
25 Development to establish the requirements

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 to build a new Police District 22. So we
3 have the requirements. We're getting the
4 budget together, and as part of the
5 master facility --

6 COUNCIL PRESIDENT CLARKE: For
7 the 22nd?

8 COMMISSIONER GREENWALD: 22nd.

9 COUNCIL PRESIDENT CLARKE:
10 Because I know about that other idea.

11 COMMISSIONER GREENWALD: What's
12 that?

13 COUNCIL PRESIDENT CLARKE:
14 Well, I know about the other idea.

15 COMMISSIONER GREENWALD: Yes.
16 This is the 22nd.

17 One of the great things about
18 the Master Facilities Plan that was
19 funded last year in the Capital Budget
20 for all the public safety facilities is
21 we'll get three design docs out of them.
22 One will be a prototype for a police
23 station, one will be a prototype for a
24 fire, and one will be a prototype for
25 combined. So this will be our first

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 foray into actually getting that design
3 done. So we're actually excited about
4 it. So there will be a new PD 22.

5 COUNCIL PRESIDENT CLARKE:
6 What's the status of the 22nd Police
7 District?

8 COMMISSIONER GREENWALD: 22nd
9 Police District.

10 COUNCIL PRESIDENT CLARKE: Give
11 me some timelines.

12 COMMISSIONER GREENWALD: So the
13 plan -- so the master plan is being
14 worked on now, right? So that will be
15 done in the spring. We should be able to
16 get the design started. So we're good.
17 So we're working with the Police
18 Department to get the requirements now.
19 We'll put a budget together and then
20 we'll start with the design. So I
21 anticipate sometime late spring we'll
22 have a design started.

23 COUNCIL PRESIDENT CLARKE: For
24 the 22nd?

25 COMMISSIONER GREENWALD: For

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 the 22nd.

3 COUNCIL PRESIDENT CLARKE:
4 Because you keep talking about this
5 master plan.

6 COMMISSIONER GREENWALD: No,
7 no, no. As part of -- no. I know you
8 want to be really specific.

9 COUNCIL PRESIDENT CLARKE: I've
10 been extremely patient, primarily because
11 I don't have a choice, you know.

12 COMMISSIONER GREENWALD: No. I
13 totally get it. Believe me, we've been
14 putting Band-Aids on the 22nd, as you
15 know, for a while now.

16 So, yes, by the late spring, we
17 should be in the design process, and then
18 we'll identify sites and then we'll be
19 moving from there.

20 COUNCIL PRESIDENT CLARKE: 22nd
21 and Diamond. We already got the site,
22 22nd and Diamond.

23 COMMISSIONER GREENWALD: We
24 actually are in the process of looking at
25 a few sites and working with your office,

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 staff from your office on several
3 selections.

4 COUNCIL PRESIDENT CLARKE: All
5 right. And now the 40 foot mast in the
6 middle of Broad Street that don't work.

7 MR. BUMB: Duane Bumb, Deputy
8 Commerce Director, here to sort of
9 respond to the question about North Broad
10 Street lights and streetscape project,
11 which is, I think, an annual occurrence
12 for me.

13 The streetscape project, which
14 included landscaping and these 40 foot
15 fixtures, lights, or I think they've been
16 sort of now renamed the north poles, was
17 completed about a year ago. We spent
18 time since then wanting to make
19 adjustments to those fixtures because
20 they were intended to be brighter and
21 much more noticeable as a line of light
22 along North Broad Street than they sort
23 of ultimately were.

24 Last fall, the North Broad
25 Renaissance, the special service district

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 that's been created to sort of manage and
3 maintain and promote all the development
4 along North Broad Street, put out an RFP
5 for a manager or a company to sort of
6 manage the -- maintain the improvements
7 along the street. We, with them,
8 selected a maintenance company this
9 spring, and that maintenance company has
10 offered a new solution than we had last
11 year to correct and upgrade those
12 fixtures, which involves replacing the
13 lighting ballast in the base of those
14 lights with a new LED fixture, which will
15 be very energy efficient. That light
16 shines up 40 foot up that mast, hits the
17 reflective sort of mirror at the top, as
18 it was designed to do, and then is much
19 brighter.

20 The first -- the test of that
21 new correction and enhancement was
22 intended to be in place two weeks ago.
23 We had a snowstorm, so it got delayed.
24 It will be in place next week, we
25 understand, and we will be sort of then

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 monitoring the --

3 COUNCIL PRESIDENT CLARKE: I
4 was pointing at Shalimar in the back,
5 make sure that that's her understanding.

6 MR. BUMB: Fortunately, she
7 gave me very good updated information
8 just yesterday. So that's really what
9 I'm relaying here to you.

10 So to the extent that that new
11 sort of correction we think actually sort
12 of does provide a much brighter sort of
13 illumination of those fixtures, we will
14 immediately undertake -- that contractor
15 will then proceed to upgrade all 41 light
16 masts, and that should take two or three
17 months. So it's a very quick process.
18 Actually, a very cost-effective process.
19 We think we're very close to the end, but
20 we're not quite there yet.

21 COUNCIL PRESIDENT CLARKE:

22 Thank you. Thank you so much.

23 The Chair recognizes
24 Councilwoman Blackwell.

25 COUNCILWOMAN BLACKWELL: Thank

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 you.

3 Is that top on those poles, is
4 this supposed to be -- is that how
5 they're supposed to look, other than the
6 fact that they don't have any real light?

7 COUNCIL PRESIDENT CLARKE: No.
8 When they initially started the process,
9 we were told that you could see them from
10 an airplane, but unfortunately you can
11 literally be across the street and can't
12 see them.

13 COUNCILWOMAN BLACKWELL: Tell
14 me about it.

15 COUNCIL PRESIDENT CLARKE: And
16 I'm like that's a lot of money.

17 COUNCILWOMAN BLACKWELL: Yeah.
18 Thank God you're taking them on for that.
19 My goodness. Yes, indeed. I applaud you
20 for that.

21 I am looking forward to us -- I
22 mentioned it yesterday -- as we get into
23 Rebuild and how it affects our city, to
24 realize that we're going to get into it
25 with regard to the CTE programs for kids,

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 as well as for the repairs for libraries
3 and parks with people who live in our
4 city and who work in our city. So I know
5 we're at the beginning. There's a whole
6 lot to do for us to agree with on that
7 project.

8 Let me ask another question.
9 Why doesn't Mural Arts get capital funds?

10 MS. ADAMS: I think --

11 COUNCILWOMAN BLACKWELL: Or why
12 can't it?

13 MS. ADAMS: I think if it's
14 part of a project, it is treated as an
15 asset in the Capital Budget. So if as a
16 recreation center is being redone, we can
17 include Murals as part of the capital
18 project. Separately it's not an asset
19 that we can own and so we don't have it
20 as part of the Capital Budget process.

21 COUNCILWOMAN BLACKWELL: Why
22 not?

23 MS. ADAMS: I think it's
24 because of the nature of it being sort of
25 temporary artwork. It doesn't have the

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 same asset and long useful life as other
3 projects. But if it's part of a larger
4 project, then it can be included in the
5 Capital Budget.

6 COUNCILWOMAN BLACKWELL: I
7 don't know that it does. We just
8 upgraded Patti LaBelle last year and made
9 her a little older, and we intend on
10 having her there forever. But I wish you
11 all would consider it, because Mural
12 Arts, as you know, as all of us know, is
13 one of the greatest assets we have
14 nationwide and we'd like them to have
15 consideration for everything that can
16 happen. And they're real creative, you
17 know. It's not like you don't have to
18 ask them what ideas they have. Now we
19 just decided on a site finally for Tim
20 Spencer, who started Anti-Graffiti, which
21 started Mural Arts. So we're just
22 getting there, and it's just that we ask
23 you to think about it, what it is and all
24 the things that it can do.

25 MS. ADAMS: Okay. We will.

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 COUNCILWOMAN BLACKWELL: Thank
3 you.

4 Thank you, Mr. President.

5 COUNCIL PRESIDENT CLARKE:
6 Thank you, Councilwoman.

7 The Chair recognizes Councilman
8 Taubenberger.

9 COUNCILMAN TAUBENBERGER:
10 Mr. President, thank you very, very much.

11 My question is for whoever
12 knows about the police headquarters. I
13 know much has been talked about. It
14 doesn't seem to appear, unless I'm not
15 reading this right, anywhere in the
16 budget books on the Five Year Plan.

17 (Witness approached witness
18 table.)

19 COUNCILMAN TAUBENBERGER: What
20 happened? Is it there? Is it not there?
21 That's essentially my question.

22 MS. FADULLON: So we are still
23 working on evaluating both 4601 and
24 alternate sites. We haven't made a final
25 decision yet. I do believe that we are

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 moving forward and making progress and
3 hope to be able to have a much clearer
4 picture very, very soon. But we don't
5 have anything that we can say
6 definitively at this point.

7 COUNCILMAN TAUBENBERGER:
8 What's your definition of "soon"?

9 MS. FADULLON: I would hope --
10 I hesitate to put a date out there
11 because --

12 COUNCILMAN TAUBENBERGER: I'm
13 not going to ever beat you up on it.

14 MS. FADULLON: It's not 100
15 percent in my control, so I hesitate to
16 put dates out there that I can't control,
17 but I would say within the next 60 days
18 or so.

19 COUNCILMAN TAUBENBERGER: Okay.
20 And is there money allocated in the Five
21 Year Plan for a police headquarters
22 somewhere?

23 MS. ADAMS: So we have the
24 existing debt service for 4601 included
25 in the Five Year Plan.

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 COUNCILMAN TAUBENBERGER: Okay.

3 Mr. Chairman, thank you.

4 COUNCIL PRESIDENT CLARKE:

5 Thank you, Councilman.

6 The Chair recognizes

7 Councilwoman Quinones-Sanchez.

8 COUNCILWOMAN SANCHEZ: Thank

9 you, Mr. President.

10 COUNCIL PRESIDENT CLARKE:

11 You're welcome.

12 COUNCILWOMAN SANCHEZ: Good

13 morning. This is more of a question for

14 the Finance and Budget, because

15 Councilman Domb was talking a little bit

16 around debt service and some of this. Do

17 we have -- because I don't see it in the

18 budget books -- what is the backlog

19 department by department, and at what

20 point do we make decisions about

21 additional borrowing given the

22 conversations we've been having about

23 backlog and procurement?

24 MS. ADAMS: That's actually why

25 we kind of took the approach we took this

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 year. Where if departments had prior
3 year funding available, we didn't put
4 additional or we put very limited
5 additional funds in the '18 budget,
6 assuming that they could spend down the
7 prior year money before we allocated.

8 We don't borrow until we have a
9 cash need to borrow. So we're very
10 careful about -- we monitor on a monthly
11 basis how well we're spending down the
12 capital funds and then we borrow when we
13 need to. So we have assumed -- and we
14 borrow generally for sort of a two-year
15 period. So the Five Year Plan assumes
16 \$293 million in borrowing for two years.
17 We will do that borrowing, I believe, in
18 August, and then that should last us for
19 a couple years and then we'll do an
20 additional borrowing at that point. So
21 we kind of monitor that very carefully.

22 I was explaining to Councilman
23 Domb before sort of a good thing is that
24 departments are spending money quicker,
25 but the balance from the Finance

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 Department's perspective, it means that
3 we now have to borrow in larger amounts
4 and sooner. So there's kind of an
5 exciting thing, the fact that we're
6 getting these projects done at a faster
7 pace, but it means that it does cause us
8 more challenges on the borrowing side.

9 COUNCILWOMAN SANCHEZ: How do
10 we incentivize departments to spend down
11 more and at what point -- I have several
12 different projects in my district that
13 are three, four, five years behind
14 schedule. Like who do we -- how do we
15 kind of get a handle on that?

16 And I guess, Gary, from the
17 Planning perspective is, can we get kind
18 of district by district what are some of
19 the pending projects?

20 One of my concerns -- and
21 that's going to be the next question --
22 is, as we're planning new projects, how
23 are we ensuring that we're leveraging
24 kind of old plans? So sometimes I find
25 myself trying to coordinate the right

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 hand with the left hand around
3 investments. And like ultimately who's
4 responsible for that coordination around
5 infrastructure?

6 MS. ADAMS: Do you want to take
7 that, Gary?

8 MR. JASTRZAB: Well, I mean,
9 there are -- within municipal government,
10 there are many different actors involved
11 in managing these projects, and I guess
12 that, in a sense, is -- the coordination
13 of all of those efforts in the sense is
14 sometimes why projects get delayed as
15 they do.

16 Overall coordination from the
17 Planning Commission's point of view, when
18 we prepare a district plan, we work with
19 the various operating departments to try
20 to come to an assessment of their needs
21 in any particular area.

22 So, for example, if there's the
23 22nd Police District, you know, in our
24 Lower North District Plan, while we
25 didn't specify a site for that because

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 that was kind of detailed beyond the
3 scope of that particular district plan,
4 we did identify the need for a new police
5 facility in that district.

6 So we attempt to work with the
7 operating departments to do that kind of
8 coordination. The budgeting --

9 COUNCILWOMAN SANCHEZ: Do we
10 have any cap? So here's what I'm seeing:
11 There's a whole lot of consultants, a
12 whole lot of consultants telling us
13 what's in our best interest in our
14 district. How are we monitoring
15 percentage of consulting based on
16 projects? Some of these fees are like
17 really out of control. Nice people.
18 Nice people, but it's like I feel like
19 it's getting out of control with the
20 level of people planning through and
21 thinking through stuff and then
22 ultimately how that stuff gets
23 implemented.

24 So do we have a cap for how
25 much consulting and planning and

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 engineering we're spending on this? Is
3 that documented?

4 MS. FADULLON: So unfortunately
5 I can't speak to the consulting cap. I
6 think we could maybe look into that and
7 figure out what that is, but I can speak
8 to the coordination piece.

9 COUNCILWOMAN SANCHEZ: Before
10 we get there, do you understand how
11 important it is that we begin to outline
12 the level of consultants and the fees
13 going to this project? And can I get an
14 agreement that we got to rein that in
15 department by department? I feel like
16 it's a little -- by the time they plan
17 out a project, we're spending a whole lot
18 of money. So I'd like to get some
19 description of my backlog, how much
20 planning we've done, and are we going to
21 get to a place where we say it shouldn't
22 take more than 5 percent of the project,
23 whatever, and you can speak to the
24 private sector standards.

25 MS. FADULLON: So I think

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 that's something that we could probably
3 take a look at, is consultants by
4 department. One of the things that we
5 are looking at as Planning and
6 Development is, we too have a large
7 number of plans, right? We have a large
8 number of plans that we're required to
9 produce. We have a large number of plans
10 that we already produced, and one of the
11 things we're looking at is taking all the
12 various datasets from those plans and
13 coordinating everything into a plan and a
14 specific implementation plan and to sort
15 of get out of the practice and the
16 mindset of planning for planning's sake.
17 And we are also in our process of
18 acquiring as much data as we can from
19 other departments and assembling that and
20 looking at it, cleaning that data,
21 figuring out how to get it in a format so
22 that it's usable to then offer that back
23 to departments to say, you know, is there
24 a way for us to coordinate all of these
25 various planning efforts we're doing so

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 that we're in the planning for planning,
3 but we're planning for implementation and
4 we're not stepping on each other's toes.

5 COUNCILWOMAN SANCHEZ: Okay.
6 Well, I'll wait for my next round, but I
7 think it's really important at this
8 initial stage that district by district,
9 whether people want it or not -- I know
10 some people don't want too much
11 information. I'd like to get a backlog
12 of infrastructure investments in the
13 district.

14 I think Councilman Jones's
15 point is well taken. We look at
16 investments and community development in
17 a very strategic way around leveraging
18 future planning, and I feel like -- I
19 know that the Administration has done
20 some work around matrix development
21 around Rebuild and others. It's hard to
22 counter that, because you don't have the
23 datasets about what's the Water
24 Department doing, what are the Streets
25 the next -- what is the line of streets

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 that are going to be repaved, what matrix
3 are we using to decide those. I feel
4 like there's certain neighborhoods where
5 nothing is going on and then in other
6 neighborhoods that others -- and it's
7 really hard to influence that, because
8 you don't want to say no to it, finally
9 getting to your neighborhood. It's like
10 I'm glad, but I just feel like with
11 technology and all of these consultants
12 that talk to me, I feel like we should be
13 at a better place and want to get a
14 handle on that.

15 MS. FADULLON: And that's
16 exactly what we're doing, is looking at
17 where the City has already done all this
18 different investment and where we think
19 investment is going and we're going to
20 share that.

21 COUNCILWOMAN SANCHEZ:
22 Including some of the state stuff.

23 MS. FADULLON: Yeah. We're
24 trying to pull in as much as we can.
25 Like I actually -- my GIS folks, probably

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 their heads are ready to explode because
3 I keep saying, what about this, what
4 about that, and what about that. So
5 hopefully we will have that information
6 to share with you and then sit down,
7 because what we've been saying is that
8 allows us to have a much different
9 conversation with whether it's the
10 private market, whether it's
11 philanthropy, whatever, to say rather
12 than -- in my department where I may
13 oversee some commercial corridor dollars
14 or housing dollars, to say in a
15 neighborhood where we put \$10 million of
16 housing in, that's one conversation.
17 It's a whole different conversation to
18 say the City invested 20 million in water
19 infrastructure, 10 million in transit
20 improvements, 10 million in housing, 5
21 million culture. In commercial
22 corridors, we can then go out to
23 investors to say, as a city overall,
24 we've invested \$100 million into this
25 neighborhood. Somebody has got to be out

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 there, how are we leveraging that. We
3 are making a commitment. We need some
4 help to support. So that's exactly what
5 we're looking at.

6 COUNCILWOMAN SANCHEZ: Okay.
7 Thank you.

8 Thank you, Council President.

9 COUNCIL PRESIDENT CLARKE:
10 Thank you, Councilwoman.

11 The Chair recognizes Councilman
12 Domb -- wait a minute. I'm sorry.
13 Councilwoman Reynolds Brown. I'm sorry.

14 COUNCILWOMAN BROWN: Sure.

15 Good morning. Thank you. And
16 so I want to briefly comment on
17 Councilwoman Sanchez's concerns to the
18 leadership there that was just at the
19 table. When you factor in all of what
20 the both of you have said and then stack
21 that against the backdrop of the threat
22 of the loss of potentially 50 percent of
23 your budget, as was articulated
24 yesterday, the future might require us to
25 do more with less. And so I simply need

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 to underscore the concern raised by
3 Councilwoman Sanchez, because I hear that
4 from a number of District Councilmembers
5 all the time.

6 MS. FADULLON: Yeah.

7 COUNCILWOMAN BROWN: So your
8 job becomes mammoth exponentially with 50
9 percent --

10 MS. FADULLON: What do you mean
11 becomes mammoth? Where you been?

12 Yeah. I mean, I think there
13 were hearings the last couple weeks and,
14 frankly, what I called it was a war on
15 housing, and it's -- the potential of
16 these cuts is scary, but, again, it's
17 just a potential, but that does not mean
18 that we have our head in the sand.

19 COUNCILWOMAN BROWN: Sure.

20 MS. FADULLON: We're in the
21 process of preparing our next year's
22 Consolidated Plan, which will come to
23 this body probably in -- we'll have a
24 preliminary plan out in April, but it
25 will come in a more sort of intentional

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 way in May, and we'll have hearings. But
3 we are preparing for -- we are praying
4 for flat funding, right, which, I mean,
5 in the past, we've always been hoping
6 that we would get a little something.
7 Now we're praying for flat funding. We
8 are preparing for a potential cut, and
9 then we are looking at our eye towards
10 there may not be anything in Fiscal Year
11 '19.

12 That being said, we do have --
13 part of the other -- one of the other
14 committees that we oversee is something
15 called the Housing Advisory Board, and we
16 have really charged them with looking at
17 not only how do we preserve the existing
18 affordable housing we have, but how do we
19 start looking at additional resources at
20 the -- it all seems to be coming down to
21 the local level. As we've heard in some
22 of these -- this conversation this
23 morning so far is how much needs we have
24 versus the resources.

25 So it's going -- yes, we are

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 going to have to all come together and
3 coalesce and be as creative as we
4 possibly can.

5 COUNCILWOMAN BROWN: We're
6 counting on you. Thank you.

7 MS. FADULLON: Thanks.

8 COUNCILWOMAN BROWN: Can we ask
9 Duane Bumb to come back to the table for
10 a question. I have a question, are there
11 murals in the prisons up on State Road?
12 I know we have murals in the Youth Study
13 Center where I just left, but do we have
14 any type of aesthetic at that end of the
15 world?

16 (Witness approached witness
17 table.)

18 COUNCILWOMAN BROWN: In
19 Councilman Henon's district.

20 COMMISSIONER CARNEY: Good
21 morning, Councilman, President,
22 Councilwoman, everyone.

23 Yes, we do. We have --

24 COUNCIL PRESIDENT CLARKE: Just
25 state your name for the record.

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 COMMISSIONER CARNEY: Oh, I'm
3 sorry. Blanche Carney, Commissioner,
4 Philadelphia Department of Prisons.

5 We have several murals
6 throughout six of our facilities, and we
7 have one large mural that in 2004, I
8 believe, was erected on the outside of
9 the Riverside Correctional Facility that
10 currently houses the female population.

11 COUNCILWOMAN BROWN: Are
12 residents invited to engage in that kind
13 of experience?

14 COMMISSIONER CARNEY: Yes, they
15 are. And we also have a new mural
16 underway inside Riverside. It's with the
17 Girl Scouts program for incarcerated
18 mothers. There's a Girl Scout troop, and
19 that's underway in partnership with the
20 Mural Arts Program.

21 COUNCILWOMAN BROWN: Excellent.
22 Okay, then.

23 I'm always curious to learn
24 what are the lessons learned when our
25 City stumbles with huge contracts that go

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 afoul. So what are the lessons learned
3 from the North Broad Street experience
4 with the lights? And if you could do a
5 rewind, what would you do differently?

6 MR. BUMB: Sure. Duane Bumb,
7 Deputy Commerce Director.

8 The North Broad Street project,
9 which was a pretty ambitious and probably
10 the largest streetscape project we've
11 ever undertaken, one that we packaged and
12 assembled many different sources of
13 funding, including a very significant
14 state capital or RACP grant that came in
15 from a legislator. Some federal funding
16 was in that project. We used some of the
17 old -- if you remember the old commercial
18 corridor -- cultural and commercial
19 corridors bond funding we put into that
20 project and we put City capital money
21 into that project. Ultimately it's a
22 project that cost about \$12 million.
23 That's a huge project for us. Much of
24 that would have been for streetscape
25 improvements on a very large stretch of

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 North Broad Street.

3 So the scope of the project was
4 very big, and it included a lighting
5 element, which is, I think, where we sort
6 of really got tripped up here, a lighting
7 element which in fact was not intended to
8 light the street, because the street
9 already had sufficient lighting, and both
10 the state through PennDOT and the City
11 through the Streets Department had
12 determined that if we put any sort of
13 lighting element in the median, which is
14 what we did, it was not to interfere with
15 the lighting for the rest of the street.
16 So the lighting that we think about,
17 those poles, those are decorative, are
18 really technically public art. They are
19 not lights. They are public art. They
20 were intended to make --

21 COUNCILWOMAN BROWN: So that
22 went through the public Art Commission?
23 That was reviewed by the commission that
24 examines public art for public spaces?

25 MR. BUMB: It did not. It did

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 not. And it's a project -- because of
3 the sort of length of it, it took many
4 years to assemble the funding. There was
5 a non-profit organization that was
6 promoting this. It was Avenue of the
7 Arts which was promoting this project,
8 and by the time the project was actually
9 delivered last year, a brand new
10 organization which was aligned and
11 focused specifically on North Broad
12 Street, which was North Broad
13 Renaissance, had been formed. So a new
14 organization sort of was put in place to
15 sort of maintain and support the
16 maintenance of the improvements that was
17 not there in the planning of that big
18 project.

19 So lessons learned here would
20 also be make sure that the sort of
21 sponsor for the project at the beginning
22 is still there at the end to actually
23 deliver and fulfill their commitment. So
24 that was another sort of challenge.

25 COUNCILWOMAN BROWN: So the

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 Avenue of the Arts South was the initial
3 overseer; is that what I'm hearing?

4 MR. BUMB: Avenue of the Arts,
5 which wasn't distinguished as North or
6 South at that time and today does sort of
7 define itself and its scope as being from
8 City Hall south, because North Broad
9 Renaissance had been established to focus
10 on sort of the real estate from City Hall
11 all the way up to basically Temple's
12 north campus.

13 COUNCILWOMAN BROWN: Who made
14 the ultimate decision with regards to the
15 release of the approval, authorization of
16 the contract?

17 MR. BUMB: So the actual
18 construction work was administered by the
19 Streets Department, because we were
20 utilizing state funding and City funding.
21 And, again, it was primarily a public
22 right-of-way project. And for many of
23 our commercial corridor projects, we do
24 utilize the Streets Department because
25 they've got the expertise to manage

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 projects Commerce Department doesn't. We
3 are a conduit for funding, but we are
4 not -- we do not sort of do sort of
5 project management in that sort of way.

6 COUNCILWOMAN BROWN: Sir, do
7 you care to add something? You want to
8 state your name for the record.

9 MR. CARROLL: Yeah. This is
10 Mike Carroll again, Deputy Managing
11 Director, Office of Transportation and
12 Infrastructure Systems.

13 And I just would want to
14 emphasize that the duration of the
15 project I think was the main factor here.
16 As Mr. Bumb has indicated, the Streets --

17 COUNCILWOMAN BROWN: Talk into
18 the mic. I can't hear you.

19 MR. CARROLL: I just wanted to
20 emphasize the fact that I think the
21 duration of the project was probably the
22 main factor here, in that there was a
23 disconnect I think between the folks who
24 were designing the project ultimately
25 when the Streets Department came in to

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 have the project constructed and then the
3 organization that ultimately became
4 responsible for maintaining the project.
5 There was no continuous conversation
6 going on about how what was being
7 designed would ultimately need to be
8 maintained and by whom. And so the fact
9 is that the Streets Department did try to
10 work with some of the parties and in the
11 course of construction ensure that the
12 construction would not be -- I'm sorry;
13 that the end result will not be retained
14 by the City in terms of the maintenance
15 liability until there was some
16 organization or institutional arrangement
17 set in place in order for that to be
18 maintained.

19 COUNCILWOMAN BROWN: So
20 ultimately who is going to be responsible
21 for the fixing of that circumstance?

22 MR. BUMB: So the fixtures
23 we're talking about are owned --

24 COUNCILWOMAN BROWN: No. The
25 fix, the resolution. Who is going to be

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 responsible for the end product

3 financially?

4 MR. BUMB: The adjustment that
5 we're making right now to those fixtures
6 to increase the lighting is being managed
7 by North Broad Renaissance, the
8 non-profit that is managing all of this
9 sort of maintenance improvements. I
10 think I said before they're ready to
11 engage a firm that will do all the
12 maintenance and has identified the sort
13 of adjustment that we will approve for
14 this. The funding for that is already in
15 a maintenance contract that the City has
16 with North Broad Renaissance. So we've
17 had funding in place for maintenance and
18 for improvements, and we've had that
19 contract in place for over a year now.
20 We'll be drawing against that for this
21 particular sort of solution.

22 COUNCIL PRESIDENT CLARKE:

23 Thank you, Councilwoman.

24 COUNCILWOMAN BROWN: Thank you.

25 COUNCIL PRESIDENT CLARKE:

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 Thank you.

3 The Chair recognizes Councilman

4 Oh.

5 COUNCILMAN OH: Thank you very
6 much, Council President.

7 COUNCIL PRESIDENT CLARKE:

8 You're welcome, sir.

9 COUNCILMAN OH: Just in terms
10 of some of the capital projects, I really
11 do appreciate the investment in the
12 streets, potholes, repaving. I would
13 just bring up that we actually have been
14 working on the electric vehicle charging
15 issue, and the Streets Department and PPA
16 and the Councilmembers agree, the Mayor's
17 Office, that the current plan, which was
18 devised in 2007, is not best practices
19 and not sustainable. And so in the
20 Capital Project as we looked at Streets,
21 there is actually a 2013 Delaware Valley
22 Regional Planning Commission report,
23 which included PECO, the City of
24 Philadelphia, Greater Philadelphia Clean
25 Cities, for a regional electric vehicle

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 charging strategic plan. Beyond that,
3 the idea that we would put a residential
4 charging station up to two or three per
5 block is not sustainable, would not be
6 practical considering the amount of power
7 it would take, and since we are
8 coal-burning, electric-producing, it
9 would actually pollute the air more. But
10 the idea that we would plan out
11 strategically where we would place
12 throughout the City fast-charging
13 stations and Level 2 charging stations in
14 a public-private partnership, other
15 cities have not only had private
16 companies install the charging stations,
17 but also they do electric vehicle car
18 share, like we have bike share. And
19 since you're dealing with the streets
20 anyway, have you worked in any of that
21 stuff so far?

22 MR. CARROLL: Again, Mike
23 Carroll, Deputy Managing Director, Office
24 of Transportation and Infrastructure
25 Systems.

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 Yeah. We've had ongoing
3 conversations with DVRPC over the last
4 couple months just to take stock of
5 what's going on around the country. I'd
6 have to say that there's mixed
7 experiences depending on which
8 municipalities you're looking at. In the
9 San Francisco Bay area, for example,
10 there has been some experience with the
11 municipality partnering with private
12 entities.

13 I think generally speaking at
14 this point in time, those cities are
15 moving away from doing that and allowing
16 the private sector to take the lead in
17 terms of what role there is in planning
18 the location and maintaining that
19 infrastructure.

20 COUNCILMAN OH: When you say
21 "allowing the private sector," are you
22 saying without the municipal planning or
23 with the municipal planning?

24 MR. CARROLL: Some level of
25 municipal planning may have taken place

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 while they were in partnership, but the
3 municipalities are stepping away from
4 being involved in that planning. So
5 private entities on their own property
6 are perfectly entitled to provide
7 charging stations, and the locations of
8 those stations you could say would be
9 identified through competition.

10 COUNCILMAN OH: So our Office
11 of Sustainability, I suppose, would have
12 something to say about that. I'm not
13 going to ask them to step up. What I'm
14 saying is, unregulated, simply putting up
15 electric charging stations willy-nilly
16 all over the City would not be practical
17 for our power grid and would produce
18 greater pollution in the production of
19 electricity. So I don't know what
20 they're doing with their electricity, but
21 it would seem to me -- and we're going to
22 have a hearing on it, and I appreciate
23 that you are looking into it, but I just
24 was interested since there's a capital
25 expenditure and other things.

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 I do have a bill drafted with
3 regulations obviously from L&I to allow
4 non-reserved parking spaces or basically
5 residential charging without the
6 reservation of -- because many
7 neighborhoods you don't need to reserve a
8 parking spot, and that seems to be part
9 of our problem.

10 Anyway, I do appreciate that
11 you're doing that. But we had a federal
12 tax credit for employers. Another thing
13 is like employers incentivized to put
14 electric charging stations at the
15 workplace. That ended in December of
16 2016. It was 30 percent, up to \$30,000
17 for employers to put that, and I'm just
18 not -- I know that some employers --
19 well, some places have done that. I'm
20 just not sure a lot of employers have
21 done it. Maybe they weren't aware of it.
22 So, yeah, just kind of like my bigger
23 question is, as we look at transportation
24 and the money that's going to be spent
25 and you're doing stuff with the roads,

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 even the idea that like at certain key
3 locations you would have parking, two to
4 four hours parking that had Level 2
5 charging, just strategically for public
6 access.

7 I guess my next question is
8 then with the SEPTA capital contribution,
9 I'm not sure what that is for. I will
10 say that two or three years ago I
11 introduced a company that would have put
12 the barriers between the riders and the
13 rail for free. It would not have cost
14 SEPTA or the City anything to put the
15 screen, which would include high
16 definition televisions and, you know,
17 cleaner air, better lighting, security
18 cameras. They would have made their
19 money off of the energy savings and
20 advertising. It didn't work out because
21 SEPTA already contracted with Titan, but
22 the capital expenditures, again, the
23 ability of SEPTA to do a far greater job
24 in serving the people of Philadelphia
25 with better technology, greater safety,

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 better air quality, the idea that people
3 would use the public system more. What
4 is that capital contribution for?

5 MR. JASTRZAB: Generally --

6 COUNCILMAN OH: I'm not going
7 to need an answer. I'm just going to say
8 we give SEPTA a lot of money. I'm not
9 sure what we're getting for it. We need
10 a lot more from them.

11 MR. JASTRZAB: There is a
12 representative from SEPTA coming up, but
13 generally speaking, the City contribution
14 towards transit uses leverages a great
15 deal of federal and state money.

16 COUNCILMAN OH: I know it does.

17 MR. JASTRZAB: And it's --
18 generally speaking, it's to put the SEPTA
19 system in a state of good repair in a
20 variety of ways.

21 I'll let Rich Burnfield address
22 that.

23 (Witnesses approached witness
24 table.)

25 COUNCILMAN JOHNSON: Can I get

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 a point of information?

3 MR. JASTRZAB: I'm sorry?

4 COUNCIL PRESIDENT CLARKE: I'm
5 sorry. Councilman.

6 COUNCILMAN JOHNSON: Point of
7 information.

8 So I just want to weigh in,
9 because I know we're doing hearings on
10 SEPTA and I know we do a significant
11 contribution from the taxpayers of the
12 City of Philadelphia for SEPTA as a
13 whole. I do know and as relates to the
14 crack in -- the cracks in the railcars, I
15 know recently there was a decision to
16 move from the current company, I think,
17 which is Hyundai Rotem. That's the
18 company that actually built the railcars,
19 correct? Which after being inspected, we
20 found the cracks, correct?

21 MR. BURNFIELD: Correct.

22 COUNCILMAN JOHNSON: Moving
23 forward, we're going to have a whole new
24 company to look at making sure in the
25 future we don't stall as a transportation

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 agency, which impacts our ridership,
3 which are our constituents, with this new
4 company; is that correct?

5 UNIDENTIFIED SPEAKER: Yes.

6 COUNCILMAN JOHNSON: I just
7 wanted to state that for the record.

8 Thank you.

9 COUNCIL PRESIDENT CLARKE:
10 Thank you, Councilman.

11 COUNCILMAN OH: I'll state for
12 the record that while that is fine and
13 true, my issue is not what company SEPTA
14 hires, but that we put a local hiring
15 preference in so that we get the best job
16 opportunities for our citizens and the
17 best opportunities for our vendors. Any
18 company, foreign or domestic, can provide
19 greater benefits to our citizens if we
20 have a local hiring preference. It's
21 optional.

22 MR. BURNFIELD: Good afternoon.
23 My name is Richard Burnfield. I'm Deputy
24 General Manager and Treasurer for SEPTA.

25 The City Capital Program for

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 the upcoming fiscal year allocates about
3 \$4.5 million for a variety of SEPTA
4 projects. We work very closely with the
5 Planning Commission and the Office of
6 Transportation on those projects as we
7 develop our Authority's annual capital
8 budget.

9 So the matching dollars that
10 are provided by the City leverage both
11 federal and state dollars. So the \$4 and
12 a half million that is in this year's
13 budget proposal for the City leverages
14 about \$250 million of federal and state
15 funds.

16 So it's a variety of projects
17 that we seek City match for. It includes
18 a number of station projects that we
19 currently have underway, such as work
20 that's underway at 40th Street Station
21 and their transportation center, making
22 both of those stations accessible.
23 Design is underway at two other stations
24 on the Broad Street subway -
25 Susquehanna-Dauphin, Tasker-Morris. We

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 also have a major project underway that
3 is phased, which includes the first phase
4 at 15th Street Station and the
5 Market-Frankford line. The first phase
6 of the concourse renovation project is
7 nearing completion. And then one of the
8 major initiatives would be the renovation
9 of the City Hall station. A number of
10 other infrastructure --

11 COUNCILMAN OH: I'm sorry. I'm
12 going to interrupt because I appreciate
13 those great projects. You do have a
14 project, I think, at least in the
15 planning stage, if not completed, to
16 build a rail line from Philadelphia to
17 King of Prussia; is that correct?

18 MR. BURNFIELD: That is
19 correct. That is --

20 COUNCILMAN OH: And that is a
21 multi-billion-dollar project.

22 MR. BURNFIELD: The phase that
23 is currently funded was through a federal
24 earmark under their New Starts Program.

25 COUNCILMAN OH: Understood.

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 I'm just going to make my point, Council
3 President. A lot of money being spent.
4 We provide a certain amount of money that
5 generates a lot more money for the entire
6 region. I look at the infrastructure in
7 Philadelphia, our major metropolitan
8 area. I go to other cities around the
9 world. Their metropolitan hub, their
10 city, the transportation systems are
11 excellent. And in our neighborhoods
12 throughout our city, we could use a lot
13 better. From our bus stations to our
14 train stations, all of that could really
15 be quite a bit improved. We are the
16 largest ridership, but a lot of emphasis
17 is on taking people from outside of our
18 city to other places.

19 Thank you.

20 COUNCIL PRESIDENT CLARKE:

21 Thank you, Councilman.

22 The Chair recognizes Councilman
23 Domb.

24 COUNCILMAN DOMB: Thank you,
25 Council President.

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 I'd like to call your attention
3 to Page 329 in the book. I want to make
4 sure I'm understanding these numbers
5 correctly, because I think this is
6 important just to make sure we
7 understand.

8 On Page 329, it summarizes, I
9 guess, the General Fund over the next
10 five years in expenditures.

11 MS. ADAMS: Yes.

12 COUNCILMAN DOMB: If I'm
13 looking at wages, Class 100, in Fiscal
14 Year '16, 1.526 billion and in Fiscal
15 Year '22 it goes up to 1.641 billion.
16 Not that much of an increase.

17 MS. ADAMS: That's right.

18 COUNCILMAN DOMB: If I'm
19 looking at benefits in '16, it's 1.181
20 billion, but in '22 it goes to 1.495
21 billion?

22 MS. ADAMS: That's right.

23 COUNCILMAN DOMB: And when I do
24 the math -- that's a huge jump, by the
25 way -- the wages go up 79 million and the

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 benefits go up 314.

3 MS. ADAMS: That's right. That
4 includes pensions and healthcare.

5 COUNCILMAN DOMB: I understand.
6 But right now in '16 for every dollar of
7 wage, 76 cents of benefits. Let me do
8 the math. And we're going to, in '22, 91
9 cents of benefits for every dollar of
10 wage, which is insane. The private
11 industry is 31 cents. That's going to
12 bankrupt us. That's a problem.

13 MS. ADAMS: I mean, some of
14 this is significant amounts due to the
15 pension fund, which we've already talked
16 about before, and includes obviously the
17 additional funds from the sales tax that
18 goes into the pension. So it shows the
19 expenditure side here. You'll see the --
20 just the expenditure side. You don't see
21 the revenue on this page. But it also
22 includes -- so by the end of the Five
23 Year Plan, for example, that's \$60
24 million of this. That's the additional
25 portion that we put into the pension fund

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 from the sales tax.

3 COUNCILMAN DOMB: I understand
4 that, but it's still in general, it's 91
5 cents --

6 MS. ADAMS: It's still
7 significant. I'm not --

8 COUNCILMAN DOMB: -- of every
9 dollar is going to benefits.

10 MS. ADAMS: It's a significant
11 portion.

12 COUNCILMAN DOMB: That's a
13 problem.

14 Let me just make sure I'm clear
15 on one other category, Class 700, debt
16 service, which we talked about earlier.

17 MS. ADAMS: Yes.

18 COUNCILMAN DOMB: It's 132
19 million, I guess, in '16 and it's going
20 to 220 million, a 65 percent increase.

21 MS. ADAMS: Yes.

22 COUNCILMAN DOMB: So while our
23 benefits are going through the roof, so
24 is our borrowing.

25 MS. ADAMS: Yes. We do assume

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 the Rebuild borrowing, the affordable
3 housing borrowing, the general obligation
4 borrowing, and that's all included here.

5 COUNCILMAN DOMB: Are you
6 comfortable with this?

7 MS. ADAMS: I think we know
8 that we have challenges with fixed costs
9 and we're conscious of it. I think we
10 are also aware that investing in our
11 assets is a good investment. And so it's
12 a constant balance for us, that we know
13 investing in assets is a good use of debt
14 service and so we weigh that up every
15 year and every time we do a borrowing.

16 COUNCILMAN DOMB: Do you think
17 anyone here, if this was their money,
18 would make these decisions this way?

19 MS. ADAMS: I think one of the
20 challenges we have is that there has been
21 underinvestment traditionally in our
22 assets, and so we have this dire need. I
23 think the Rebuild project sort of shows
24 that, this kind of real need to invest in
25 our parks and recreation centers and

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 libraries. It's just a constant
3 trade-off that we have to make, and I
4 think anyone would make that same kind of
5 trade-off.

6 COUNCILMAN DOMB: I guess what
7 concerns me, though, is we're going the
8 wrong way of 91 cents in 2022 of every
9 dollar we pay is benefits.

10 MS. ADAMS: It is a challenge
11 for us, and as prescriptions keep
12 growing, it causes a huge challenge for
13 us on the health benefits. The most
14 significant portion of this is our
15 pension costs and --

16 COUNCILMAN DOMB: Does
17 challenge equal in the dictionary
18 problem?

19 MS. ADAMS: I think for us the
20 pension fund underfunding is a problem.
21 That's why we're looking to have those
22 changes that we're needing to make to the
23 pension fund to get to that point where
24 we can be 80 percent funded by FY31. At
25 that point, seeing a reduction in the

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 amount that we're having -- that the
3 General Fund is contributing to the
4 pension fund. We know that as the
5 pension costs have grown, it's just
6 squeezing out more and more and more of
7 our funding. The way that we look at
8 this is not only is it a challenge that
9 we have to meet, but it squeezes
10 everything else out. And I think every
11 Councilmember knows and certainly
12 everybody behind us knows that there is
13 so much need and so much demand for us to
14 spend money on programs that the
15 residents really appreciate and need.
16 Because of these high costs, particularly
17 the growing pension costs, it squeezes
18 out the budget, so we can't afford to do
19 as much in that regard.

20 COUNCILMAN DOMB: Okay. I'll
21 come back to you. Thank you.

22 Thank you, Council President.

23 COUNCIL PRESIDENT CLARKE:

24 Thank you, Councilman.

25 The Chair recognizes Councilman

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 Johnson.

3 COUNCILMAN JOHNSON: Yes.

4 Thank you, Council President.

5 Could we have the Commissioner
6 for Prisons to please come to the table.

7 (Witness approached witness
8 table.)

9 COUNCILMAN JOHNSON: Good
10 afternoon, Commissioner. How are you?

11 COMMISSIONER CARNEY: Well.
12 Thank you.

13 COUNCILMAN JOHNSON: I just
14 want to ask some brief questions
15 regarding this year Capital Budget. A
16 couple things. So back in 2012, just to
17 lay the groundwork, the City of
18 Philadelphia was sued for prison
19 overcrowding, and about a year and a half
20 ago, there was a proposal to build
21 another prison, and that prison didn't
22 move forward because members of Council
23 thought that we can address the issue of
24 incarceration from a reform standpoint.
25 And since then, the Council President has

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 established a Commission on Criminal
3 Justice Reform, and so we're looking at
4 bail reform, we're looking at day
5 treatment centers, under the leadership
6 of Councilman Curtis Jones.

7 I notice in the Capital Budget
8 for this year the total amount is roughly
9 28 million, but you're getting -- roughly
10 27.5 is the carry over, but you're going
11 to receive 1.5 million for this upcoming
12 year and 500,000 goes toward inmate space
13 and planning study. So can you elaborate
14 on that study?

15 Two, have there been in
16 collaborations with the Criminal Justice
17 Reform Commission as well as Judge Lerner
18 to take some of those recommendations
19 regarding bail reform, day treatment
20 centers in consideration?

21 And, lastly, where do we stand?
22 Because overcrowding issues still didn't
23 go anywhere even though we didn't
24 introduce the bill to build a new prison.
25 So can you just give us an update on

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 where we're at in that process so we
3 won't be in the predicament of being sued
4 or forced to build a prison in the
5 future.

6 COMMISSIONER CARNEY: So
7 currently in partnership with the
8 MacArthur, the population this time last
9 year is down by 18 percent. Today's
10 census is 6,571. And the proposal was to
11 do a study for what is available -- what
12 space is currently available on the
13 prison's campus. So that was to look at
14 the House of Correction replacement.

15 At this time, we are not
16 planning to build, but we wanted to do a
17 housing assessment for the current six
18 major facilities remaining. As the
19 population decreases, a lot of the RFP
20 going into that planning will be to look
21 at housing opportunities in current
22 existing facilities. So as the
23 population decreases, we still have fixed
24 operational costs to maintain those
25 facilities, because they're full

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 occupancy 24 hours a day.

3 The planning that we looked at
4 for House of Correction has significant
5 upgrades should we need to continue on
6 with that facility. That facility was
7 erected in 1927. Operationally there are
8 major repairs that we continue to make.
9 We currently have about 900-plus inmates
10 housed there. So looking at the planning
11 studies, what infrastructure improvements
12 we could make, and that's what we're
13 hoping to get.

14 And in partnership with the
15 MacArthur and Judge Lerner, we are
16 looking at, as we further decrease the
17 population, still having population that
18 will remain in custody for that medium to
19 close custody that would have an impact
20 on public safety.

21 COUNCILMAN JOHNSON: And what
22 do you attribute the 18 percent decrease
23 is?

24 COMMISSIONER CARNEY: We have
25 fewer admissions that are coming in. So

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 some of the preliminary work done by
3 MacArthur -- and I will defer to them for
4 their findings, but fewer admissions and
5 our average length of stay has decreased
6 from 111 days to 108 days. As the
7 population continues to decrease, the
8 remaining population, again, those medium
9 to close custody folks, that will remain
10 because they do pose a risk to public
11 safety. So as we start to see the trend
12 down, fewer admissions, and that balances
13 out with the number of releases, that
14 puts us in a very good position. Also,
15 as the length of stay decreases, that
16 also has an impact on the population.

17 COUNCILMAN JOHNSON: Okay.
18 Thank you very much.

19 COMMISSIONER CARNEY: Thank
20 you, sir.

21 COUNCILMAN HENON: Thank you,
22 Councilman.

23 Commissioner, how are you? I
24 will not engage in a replacement prison
25 conversation as it kind of bit me in the

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 rear before, but I am going to ask you a
3 question. What decrease in population
4 would it take, roughly -- I don't want to
5 hold you to it -- to shut down the House
6 of Correction?

7 COMMISSIONER CARNEY: If we
8 could decrease by approximately 1,500
9 additional inmates. And that is also to
10 build in the 10 percent for your intake
11 population. We do not control the folks
12 that are admitted to our prisons, but if
13 we decrease by an additional 15 percent,
14 to totally close the House of
15 Corrections -- now, I stated about
16 900-plus, but, again, that's inclusive of
17 the 10 percent that you have to have for
18 intake housing.

19 COUNCILMAN HENON: So let me
20 just clarify that, because I'm a little
21 confused. Fifteen percent or 1,500, or
22 is it the same?

23 COMMISSIONER CARNEY: The
24 ultimate --

25 COUNCILMAN HENON: And is that

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 in addition to the 18 percent that we're
3 down?

4 COMMISSIONER CARNEY: The
5 ultimate goal is to decrease the
6 population by 34 percent over the course
7 of the next three years. That was the
8 number that was provided to us by the
9 MacArthur Grant Foundation. So currently
10 we're at the 18 percent as we continue to
11 trend down, but the overall percentage
12 would have to decrease by 34 percent.

13 COUNCILMAN HENON: Great.
14 Thank you.

15 I'm going to shift to something
16 else, but it has to do with the prisons.
17 There's \$6 and a half million set aside
18 for a new training facility. For the
19 record, where is the current training
20 facility?

21 COMMISSIONER CARNEY: The
22 current training facility is located at
23 the Holmesburg Prison, 8215 Torresdale
24 Avenue. It's located in the former
25 superintendent's primary residence, and

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 that was some years ago, to say the
3 least, 1896. So that front portion of
4 the Holmesburg that we continue to use
5 for training purposes is a three-story
6 walk-up, primarily a wooden structure
7 encased with some marble. The major
8 portion of the training occurs on the
9 third floor. That does not have an
10 emergency exit, and it's also one large
11 classroom area and an attic.

12 COUNCILMAN HENON: So are we
13 going to have a new training facility
14 separate or are we renovating the
15 existing facility that we own now that
16 we're currently training in?

17 COMMISSIONER CARNEY: Our
18 request is to have a new separate
19 facility, and that training facility is
20 hoped to be modernized for modern-day
21 corrections, training, classroom
22 expansion, and a number of other
23 functions that the Training Academy
24 performs, such as visitor processing,
25 contract processing. The new training

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 facility would also be inclusive of our
3 MIS IT unit, which is currently located
4 adjacent to the House of Corrections and
5 right next to the creek. And so that is
6 in the floodplain. So this new training
7 facility would include the training
8 facility as well as our IT needs.

9 COUNCILMAN HENON: Okay. Well,
10 you answered those questions. I have a
11 general question that I'm just going to
12 make note of for Public Property and
13 other capital. You don't have to answer.
14 I'm just going to state this. And I
15 stated this on every budget process since
16 I've been here, especially as being Chair
17 of Public Property.

18 I'm going to be asking
19 questions to every department, every head
20 of the departments just in general, and
21 I'll e-mail and give everybody the
22 respect and e-mail questions for when
23 they come up in this body. And then I
24 wanted to know do we have an asset
25 management system in place for our public

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 properties and facilities? And if so,
3 when did it come online? If not, when
4 will it come online, and how will it be
5 utilized and tying in to our capital OIT
6 budget process and projects? Do we own
7 the facility? Do we lease the facility?
8 What's the term of the lease of the
9 facility? And have we renegotiated any
10 kind of lease options? Who is in there?
11 What department is in there? To what
12 extent are -- is it employees that are in
13 the property and on the floor? How much
14 space, square footage, is the employees
15 on that floor and in that space and how
16 much square footage is used for storage?
17 And, last, are the employees that occupy
18 that space, regardless of whether we own
19 it or lease it, are they field employees,
20 employees that are out in the field doing
21 the work that's necessary and required so
22 much?

23 So I just wanted to state that
24 for the record. And, again, I will
25 provide the departments with those list

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 of questions in advance to them coming up
3 in their specific department hearings.

4 MS. ADAMS: Thank you.

5 COUNCILMAN HENON: With that,
6 the Chair recognizes Councilman Green.

7 COUNCILMAN GREEN: Thank you,
8 Councilman Henon.

9 I want to continue on some of
10 the questions I was asking earlier when I
11 talked about economic opportunity. We
12 received some information regarding
13 Streets Department, but as I looked
14 through the entire Capital Program and I
15 look at the Airport and if you look at
16 Page 23 of the Capital Program book, we
17 have about \$2 billion in self-sustaining
18 revenue bonds and new money; Water
19 Department on Page 158, about \$1.8
20 billion of self-sustaining revenue bonds.

21 And so going back to my point
22 of economic opportunity, although some of
23 those departments are doing their own
24 initiatives, what is our macro plan in
25 reference to economic opportunity to

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 provide better access to businesses here
3 in the City of Philadelphia to grow and
4 provide more dollars to our General Fund
5 and how do we better leverage our dollars
6 in the procurement process?

7 MS. ADAMS: OEO and
8 Procurement, if they could...

9 (Witnesses approached witness
10 table.)

11 DEPUTY COMMISSIONER SUSI: If
12 you could, I'm sorry, could you just
13 repeat the question. I apologize.

14 COUNCILMAN GREEN: Okay. If
15 you look at Page 23 of the Capital
16 Program, we are going to be spending
17 about \$2 billion at the Airport in
18 reference to self-sustaining revenue
19 bonds. If you look at Page 158 of the
20 Capital Program where we spent about \$1.8
21 billion of self-sustaining revenue bonds,
22 and then of course we've got general
23 obligation bonds. Earlier today I was
24 talking about the Streets Department and
25 the spend of about 174 million general

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 obligation bond dollars in reference to a
3 repavement project and talking in my
4 question to the Streets Department is the
5 majority of those dollars would be on
6 materials and asphalt and equipment. So
7 I guess my question is, from a macro
8 perspective, not just each individual
9 departments who may have initiatives, but
10 how do we put these initiatives together
11 to better leverage the dollars that we
12 are borrowing that our citizens are
13 paying for either through services, fees
14 that they're providing, or through their
15 tax dollars to provide more economic
16 opportunity in the City?

17 DEPUTY COMMISSIONER SUSI: From
18 a materials perspective, we'd have to
19 look at each bid as they come out and
20 work with the department to spec it out,
21 to look at it, if we can, use the local
22 economy for those materials and supplies,
23 and I think oftentimes those aspects of a
24 project are built into the larger project
25 into the project spec. So that is how

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 Procurement would work with the
3 departments to do that. And we would
4 rely on expertise as well from OEO to
5 make sure we can grab the market in
6 total.

7 COURT STENOGRAPHER: Can you
8 state your name.

9 DEPUTY COMMISSIONER SUSI:
10 Sorry. Nicholas Susi, Deputy Procurement
11 Commissioner.

12 MS. HARPER: Iola Harper,
13 Office of Economic Opportunity.

14 The other thing that OEO has
15 been doing is actually meeting one on
16 one, particularly around larger projects,
17 to do forecasting and to have discussions
18 about needs and expectations in terms of
19 M/W/DSBE involvement. So knowing prior
20 to the project what's going on, what's
21 going to be needed, oftentimes we're able
22 to help identify vendors that would be
23 appropriate.

24 And the other thing that this
25 is helping us do is to look at where

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 there are capacity gaps within our
3 registry so that we can begin to do
4 business development and go out and start
5 to look for vendors that specifically
6 sell or do what it is that is needed in a
7 particular bid or RFP.

8 So I don't know quite if that
9 answers your question, but we are trying
10 to be proactive with opportunities as
11 opposed to reactive, and that's one way.

12 COUNCILMAN GREEN: Also,
13 considering this body has recently passed
14 legislation regarding best value, how
15 will that initiative help in this
16 process?

17 MS. HARPER: Well, the thing
18 that I think is most helpful from OEO's
19 perspective is that the best value is
20 going to look at historic participation,
21 and that's going to be factored in to the
22 matrix or what's considered when a
23 project is awarded. So the fact that
24 they're going to look at what has
25 happened historically means a great deal

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 to me in my office.

3 DEPUTY COMMISSIONER SUSI: And

4 I will just add, Procurement is working

5 on -- as you may know, we're rolling out

6 a new E-procurement system. A component

7 of that that we're now looking at is

8 vendor performance and centralizing that

9 process of vendor performance through the

10 system, and as Iola had mentioned, what's

11 the performance on EOP historically and

12 what's their commitment moving forward,

13 and we'll be able to track that in a more

14 centralized and proactive way through the

15 system.

16 COUNCILMAN GREEN: My time is

17 up, but one of the reasons why I

18 supported the best value initiative is

19 that when we've been using least

20 responsible bidder process and looking at

21 many other cities -- I was just in the

22 National League of Cities conference a

23 few weeks ago -- most of the large cities

24 all use best value, and we have to do a

25 better job of looking at those vendors,

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 providers that are bidding on services
3 that have historically used minority
4 firms and others as part of the RFP
5 process, but not actually using them and
6 actually doing the work and how does that
7 impact not only those firms but impact us
8 not getting the best product and service.

9 So I'm looking forward to, as
10 we move forward with this conversation
11 regarding best value, that we'll be
12 incorporating that as we look at how
13 we're going to spend these billions of
14 dollars for the Airport, Water, and also
15 Streets and other departments throughout
16 the City.

17 MS. HARPER: Okay.

18 COUNCILMAN HENON: Thank you,
19 Councilman.

20 Is the Water Commissioner here
21 today? I know I had seen her earlier.
22 If I can ask her to come up real quick,
23 please.

24 (Witness approached witness
25 table.)

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 COUNCILMAN HENON: Good
3 afternoon, and sorry to put you on the
4 spot. And I'm not going to ask any
5 budget-related questions, but I want
6 to -- this is more of a public service
7 announcement that I want to thank you
8 for.

9 We received calls in my
10 office -- and I know the Water Department
11 has been receiving some calls on the
12 hotline -- about some potential
13 fraudulent and misleading solicitation
14 and/or some other kind of impersonations
15 going on out there door to door in our
16 city right now in regards to water
17 service, capital improvement into the
18 pipes and any other kind of help, and the
19 Water Department responded quickly and
20 swiftly in getting out a notice to the
21 public, which I encourage -- after you
22 explain what's going on, I want to
23 encourage everybody, as I have, to
24 publicly post it out on any kind of
25 service and social media outlets that you

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 have just to let people know, especially
3 our seniors, not to be fooled by a bunch
4 of creeps that are out there. So if you
5 could state your name for the record and
6 please explain the press release that you
7 just put out.

8 COMMISSIONER McCARTY: Good
9 afternoon, and thank you, Councilman.
10 Debra McCarty, the Water Commissioner.

11 It was brought to our
12 attention -- actually a friend of mine
13 sent me a copy of this notice that was
14 being distributed and it had a large
15 headline of "Water Update." It turns out
16 it's some company trying to sell their
17 wares, but it was not very forthcoming
18 with making it clear it had nothing to do
19 with the Water Department or the City of
20 Philadelphia. And so we worked with the
21 Mayor's Office and have issued a press
22 release today getting the word out
23 through multiple avenues, social media as
24 well, just making sure that our customers
25 know that this is not any way related to

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 our activities and to just be cautious
3 and aware.

4 COUNCILMAN HENON: And nobody
5 is in danger of harm or anything like
6 that, but you certainly don't want to
7 have any kind of misleading and identity
8 issues or misrepresenting the Water
9 Department. The Water Department has a
10 logo or letterhead on it, Philadelphia
11 Water Department. It identifies with
12 cards and uniforms and also has
13 identification if it's a person coming to
14 your house.

15 So just for a public safety
16 alert, we have had Public Safety hearings
17 on this type of, I think, misleading and
18 some resulted in crimes when it comes to
19 public safety and our first responders,
20 our Police Department. So I just wanted
21 you to come up here, and I want to thank
22 you for that and just encourage everybody
23 to take this press release and get it out
24 to the communities that we have reach to
25 and let them know that it's misleading.

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 So thank you.

3 COMMISSIONER McCARTY: Thank
4 you. I mean, we always try to get the
5 word out, and this is a serious issue.

6 COUNCILMAN HENON: Thank you.

7 COMMISSIONER McCARTY: Thank
8 you.

9 COUNCILMAN HENON: The Chair
10 recognizes Councilwoman Gym.

11 COUNCILWOMAN GYM: I'm sorry.
12 I didn't hear you. I'm being recognized?
13 Thank you very much, Councilman.

14 I have two quick questions, one
15 for Commissioner Carroll.

16 So I wanted to thank the
17 Streets Department especially for the
18 great work that we've been able to do
19 together. We've been particularly
20 focusing in around some of the work that
21 you've been doing around addressing
22 safety, particularly near schools. And I
23 was wondering if you could give an update
24 a little bit about the strategy to
25 address accidents in and around schools

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 and what that looks like from a capital
3 perspective in the budget.

4 MR. CARROLL: Okay. So
5 everyone should be aware that this month
6 earlier we did put out the draft for the
7 Vision Zero Action Plan, and I encourage
8 people to visit visionzerophl.com. It's
9 open for comment. We want comments from
10 everybody regardless of what your
11 background is. Even folks who aren't
12 residents necessarily of the City who
13 have an interest in what's going on
14 should take a look at that.

15 So we hope to incorporate our
16 strategies with respect to schools within
17 the framework of the Vision Zero Action
18 Plan, and that includes not just
19 infrastructure and enforcement programs
20 that are oriented toward school but also
21 education programs. So that's kind of
22 the long-range plan.

23 In terms of capital spending,
24 what we are doing is to continue pursuing
25 grant money and to leverage our local

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 spending in terms of both operating and
3 capital funds that come through the
4 Streets Department. Also we're working
5 with the Water Department to spend Safe
6 Route Systems funds for a couple sites, a
7 couple school sites, in terms of
8 pedestrian improvements, what we call
9 pedestrian bump-outs, crosswalk
10 improvements and that sort of thing.
11 Also we're looking at opportunities to do
12 our basic traffic-calming measures, which
13 include things like line striping
14 improvements, road dieting or road
15 right-sizing, as we call it, speed
16 cushions and also targeting and
17 prioritizing schools for the selectin of
18 locations to do that kind of work as
19 well.

20 COUNCILWOMAN GYM: So is the
21 data that we currently collect about
22 accidents within schools being factored
23 into the prioritization around the Vision
24 Zero planning?

25 MR. CARROLL: It will be. For

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 Vision Zero it is, and the Vision Zero
3 strategy sort of starts from the
4 perspective of organizing the data
5 collection and making it consistent
6 across departments and across the sources
7 of data that we get. That is something
8 that in the longer term we hope to rely
9 on more.

10 To some extent, I have to say,
11 though, that we are somewhat
12 complaint-driven in the way that we
13 address school safety problems now. We
14 tend to take information from the public
15 referrals, also from Councilpeople, as
16 you know, and we do a study process to
17 evaluate the situation and come up with
18 the best recommendation for that
19 particular site.

20 COUNCILWOMAN GYM: So one of
21 the things that we wanted to make sure
22 was that -- I believe in a
23 complaints-driven process as well, but
24 particularly with accidents, I think
25 because not everybody reports them all

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 and we're not entirely clear, we've been
3 trying to use this analysis of like the
4 accidents within a quarter mile of a
5 school. Sometimes those aren't like
6 clearly aligned with schools or around
7 that, but it seems important to --
8 particularly because of the breadth of
9 the Vision Zero work and because we are
10 really wanting to make schools very safe,
11 especially once we had all those school
12 closures and we have children walking
13 much further than they ever have to have
14 to go to their neighborhood public
15 schools, it does seem important to make
16 sure that the data will be in there at
17 front ending. And, again, I'm trying to
18 understand, like I don't want all things
19 to be equal in all of this, because I
20 think that there are some pretty
21 dangerous areas that are right near
22 schools and we'd like to see those
23 prioritized. So how can I -- how can we
24 figure that out?

25 MR. CARROLL: Again, I agree

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 with you that we do want to move towards
3 using the data more effectively in the
4 decision-making that we do, and that is
5 our objective, and I feel we are moving
6 in that direction. And I would just say
7 we do have to use the tools we have. The
8 referrals is what we have to work with
9 now, but in the long run, we feel that
10 the data will make our decision-making
11 more equitable so that we're -- there are
12 concentrations of hazards, crash history,
13 that are locations where people don't
14 necessarily have the resources to have
15 access to the Internet. They don't have
16 the wherewithal to always know who to
17 call or talk to. If we're seeing the
18 crashes are there, we can focus more
19 attention there irrespective of those
20 factors as well.

21 COUNCILWOMAN GYM: And, again,
22 I appreciate working with your department
23 and your willingness to do that.

24 I have a question for the
25 Rebuild outreach team. And in part I

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 know that this isn't entirely built into
3 the Capital Budget -- am I out of time?
4 I'll wait.

5 Thank you.

6 So one of the questions that I
7 have, so I understand that some of the
8 community stakeholder engagement
9 strategies for the Rebuild initiative
10 isn't directly -- isn't housed within the
11 Capital Budget, but I am curious about
12 your work and especially the fact that it
13 isn't -- doesn't -- I can't identify how
14 it's being funded. So I want to know a
15 little bit about the funding stream for
16 it, because I think even though your
17 outreach isn't part of the capital
18 spending, I think your outreach informs
19 how capital spending priorities will be
20 established. So I'm curious about -- if
21 you could comment about whether there
22 needs to be a funded outreach program,
23 what it currently looks like, and the
24 importance of doing community outreach in
25 order to identify and prioritize the

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 capital projects under Rebuild.

3 (Witnesses approached witness
4 table.)

5 MS. WESTERMAN: Hi. Nicole
6 Westerman, Executive Director of Rebuild.

7 So as I think you've said,
8 community engagement is centrally
9 important to Rebuild. It's one of three
10 components. So we want to make sure that
11 adequate resources are dedicated to that
12 effort, and I think that's going to
13 happen at a couple different levels.
14 It's very important that community
15 engagement is happening at a grassroots
16 level in close cooperation with District
17 Councilmembers. So we think the
18 financial resources to that effort sort
19 of comes in a couple different ways.

20 We think that there needs to be
21 some planning for community engagement
22 that makes sure that we have standards of
23 quality across the entire program. So
24 that is planning work that we would not
25 expect to be capital funded, but grant

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 funded. But with every project, the
3 site-specific community engagement would
4 be carried out by, again, by the District
5 Councilmember with support from
6 grassroots community organizations and
7 the design team working on the project.
8 And so we would expect that capital
9 project -- I mean, the capital budget for
10 a project would include the design funds
11 and include community engagement work.

12 MR. GOULD: David Gould, Deputy
13 Director, Community Engagement and
14 Communications for Rebuild.

15 I would just emphasize what
16 Nicole said in terms of the importance of
17 engagement and making sure that it is
18 well resourced. At the end of the day,
19 residents, neighborhood residents, are
20 the ones who are going to be the final
21 users of these facilities, and so it's
22 really critically important to Rebuild's
23 success to make sure that their vision
24 and their challenges and their priorities
25 are reflected in what the improvements

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 and programming that are going to be made
3 at the sites. So we want to make sure
4 that we are going out and reaching as
5 many residents as possible, reaching them
6 where they are, going beyond community
7 meetings and trying to figure out what
8 are other ways to get out and receive
9 input, whether that be canvassing,
10 whether that be utilizing technology or
11 programming and events that are more
12 enjoyable to get people out.

13 So the planning work that
14 Nicole referenced would be to sort of
15 compile sort of a set of practices that
16 we would be able to deploy as we select
17 sites.

18 COUNCILWOMAN GYM: So my
19 interest in this primarily comes from the
20 fact that I'd like to obviously see a
21 process that's inclusive as possible, and
22 I think that our Councilmembers,
23 especially our District Councilmembers,
24 do an excellent job within the region. I
25 think like your role that comes in can

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 also be to supplement a lot of
3 communities that may not already be
4 traditionally connected. And in
5 particular, there may be particular
6 opportunities with rec centers where the
7 Advisory Councils may or may not be
8 reflective of the representation of the
9 neighborhood and where some communities
10 have not traditionally engaged because
11 they don't always feel entirely welcome
12 in these spaces.

13 So I'm trying to figure out
14 like what are you doing to kind of
15 support a much more inclusive process and
16 ensure that participation and engagement
17 around this feels accessible around areas
18 for this and helping and supporting
19 Councilmembers in their community
20 outreach.

21 MR. GOULD: Sure.

22 COUNCILWOMAN GYM: That will be
23 my last one.

24 MR. GOULD: So --

25 COUNCIL PRESIDENT CLARKE: It's

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 not for you. You can respond.

3 MR. GOULD: Okay. So I think
4 in order to accomplish that and make sure
5 that the engagement processes are as
6 inclusive as possible, it's really
7 critically important that we look at
8 sites on a case-by-case basis and look at
9 the communities and residents that
10 surround those sites.

11 For example, if there's an
12 immigrant community or a community that
13 has a large number of undocumented
14 immigrants, we're going to need to be
15 really thoughtful about how we create
16 spaces where they're comfortable coming
17 out and engaging, where they may have
18 some apprehension, especially in the
19 current climate, of coming out into some
20 type of public setting to provide input.

21 We need to be sensitive to
22 languages and making sure that our
23 materials and whatever efforts we're
24 putting forth are, again, meeting
25 communities where they are. But it will

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 be a number of different tactics, so
3 whether it's hiring teenagers or young
4 adults from communities to go out and
5 canvas door to door and survey people
6 that way. Again, we think that events
7 and sort of programming to get people out
8 and enjoy themselves and capturing people
9 while they're there is another tool, but
10 we want to look at a number of different
11 ways.

12 The planning process will help
13 inform that, but, again, we need to be
14 thoughtful on a site-by-site basis to
15 make sure we're responsive to the
16 communities that are around that site.

17 COUNCILWOMAN GYM: And just to
18 be clear, I wasn't just --

19 COUNCIL PRESIDENT CLARKE:
20 Councilwoman, you're like in double
21 digits now. Thank you.

22 I wasn't going to weigh in on
23 this. I was going to wait until Rec, but
24 I got -- I'm a little concerned about the
25 characterization of existing facilities

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 and the process established around rec
3 centers and libraries. And having been
4 here for a long time and actually being a
5 participant in the process that moved the
6 Fairmount Park Commission from what we
7 call the private sector and having a
8 long, drawn-out process where we had a
9 Charter change that established a
10 Commission on Parks and Recreation, we
11 had a big process that brought in all
12 these people from everywhere to be
13 members of the Fairmount Park Commission.
14 Councilwoman Bass chaired the hearings
15 where there was the selection process,
16 everybody that wanted to be involved in
17 Parks and Rec, not to mention the fact
18 that we have like, to my knowledge, at
19 least I know in my district, every rec
20 center has an Advisory Council
21 significantly active, and they were
22 engaged during the course of the sugar
23 tax, but now we're suggesting that
24 somehow there's like no community process
25 as we move forward on the Rebuild.

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 To be honest with you, I was
3 not going to talk about that, but I'm
4 listening to you. It troubles me,
5 because I know there are a lot of good
6 people. And this is not necessarily
7 directed at you because I know you're
8 new, but it troubles me that there's this
9 notion that somehow there's been no
10 involvement in the process around rec
11 centers and libraries in terms of capital
12 needs and planning and programming when
13 that's just not factual. I mean, there
14 are people who have been engaged in this
15 thing for free. I mean, I know people
16 that have been on the Advisory Councils
17 like forever, as long as the rec center
18 has been there. They're kind of old now,
19 but, you know...

20 So this notion somehow that we
21 have to invent a community process is
22 extremely troubling to me, and that's the
23 way this whole Rebuild is being
24 characterized. I mean, you have a
25 citywide Advisory Council group that

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 comes in here every year and testifies on
3 behalf of the budget. What's the guy's
4 name? Mike? Is he still the Chairman?
5 But now all the sudden it's like, well,
6 there's no process in terms of how we
7 figure out what to do rec centers. I'm
8 telling you, that's real problematic for
9 me.

10 MR. DiBERARDINIS: Council
11 President, I agree with you. I don't
12 think we're proposing to talk to -- not
13 to talk and include as the front line the
14 existing citizens organizations that
15 exist in neighborhood parks, at rec
16 centers and playgrounds, and at the
17 neighborhood libraries across the City.
18 So I hope -- I mean, I apologize --

19 COUNCIL PRESIDENT CLARKE: Is
20 that in your proposal, that they will be
21 a part of the process?

22 MR. DiBERARDINIS: Oh,
23 absolutely. In fact, my view is they're
24 the front line, because they know --

25 COUNCIL PRESIDENT CLARKE:

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 Always.

3 MR. DiBERARDINIS: They know
4 the most. They're involved in the
5 deepest way. But we don't want to stop
6 the process with them. We want an
7 inclusive process and in fact draw other
8 citizens in who may or may not -- who may
9 not have been involved in that facility.
10 We want to open that up.

11 COUNCIL PRESIDENT CLARKE: Not
12 to cut you off, Mike, but you know the
13 reality of these neighborhoods. The
14 people that are involved in the rec
15 centers are the ones that want to be
16 involved in the rec centers.

17 MR. DiBERARDINIS: Right.

18 COUNCIL PRESIDENT CLARKE: You
19 could put out 1,000 flyers, right, and
20 it's the same 20 people that come,
21 because they're the ones that want to be
22 engaged. So there's never been a
23 situation where people were prohibited
24 from participating in rec centers. I'm
25 just telling you, that's the way I feel.

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 MR. DiBERARDINIS: I think
3 there's a fundamental --

4 COUNCIL PRESIDENT CLARKE: You
5 guys are suggesting that somehow there's
6 no citizen participation in this process.
7 And I'm not even going to get into the
8 Council participation today. That's for
9 next week. All right?

10 MR. DiBERARDINIS: But let me
11 just say this again: We fundamentally
12 agree that the primary or the front line
13 of participation I believe will come
14 through the existing formations. Not
15 every center, but most centers have
16 Advisory Councils. They're of different
17 degrees of organization and membership,
18 but you know that. They're there and
19 most centers have them. Most all
20 neighborhood parks have friends groups,
21 and all the libraries have friends
22 groups.

23 So we want to utilize them.
24 But I might disagree a little bit. I
25 think there are some -- we want to bring

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 in some maybe existing organizations who
3 were there and get their ideas, maybe
4 some CDCs or other non-profits that exist
5 and maybe some folks who just wanted an
6 invitation to become involved. But I
7 think fundamentally there's no
8 disagreement from our side on your
9 perspective.

10 COMMISSIONER OTT LOVELL: Can I
11 add, I'm Kathryn Ott Lovell, Parks and
12 Rec Commissioner.

13 I certainly agree with
14 everything that you all have said. I
15 think I see the Rebuild process and
16 engagement process as an opportunity, as
17 Mike said, to certainly, first and
18 foremost, engage the folks that have been
19 on the ground, the Advisory Councils, the
20 friends groups. And we've been out --
21 I've been out, you know, a couple times a
22 week to every Advisory Council, to the
23 PRAC meetings, to the friends network
24 meetings, letting folks know that they're
25 going to be the front line folks that are

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 going to be involved in these

3 discussions.

4 I think I also see this as an

5 opportunity, though, to build beyond

6 that, right? The truth is that we have

7 some great Advisory Councils who have

8 been around for 20, 30 years. Some of

9 them are really engaged and really

10 excited. Some of them are tired and they

11 want a break and they're looking for new

12 blood. And I go to the PRAC meetings and

13 this is the conversation, how do we draw

14 more people in. And it's really hard

15 when you look at centers that are in the

16 state that some of our facilities are in

17 to draw new blood in and get people

18 excited, because it's just easier when

19 you have something to rally people

20 around.

21 And so I really think that it's

22 going to be an opportunity to lift up

23 those leaders, but for me it's about

24 stewardship and how do we make sure that

25 once we revitalize these facilities, that

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 there's people there to help maintain
3 them, to help steward them, and to help
4 program them, which is to me the greatest
5 role the Advisory Councils hold. They
6 really have their finger on the pulse of
7 what's happening in those neighborhoods
8 and what people want to see and what
9 people want to do. And so, you know,
10 they're the folks in the future that have
11 to help us once we make these
12 improvements to really make sure that
13 those facilities are stewarded in the
14 best way possible.

15 COUNCIL PRESIDENT CLARKE:

16 Look, I'm not saying you shouldn't
17 enhance the existing system, particularly
18 around the capital needs, because the
19 reality is the reason why people don't
20 get engaged at the level that they should
21 have, because the facilities are in need
22 of significant improvement, and there's
23 never been enough money. But you put the
24 money in the facilities and people will
25 come. So I'm not saying that we

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 shouldn't do that, but I'm saying based
3 on the whole issue and the way this thing
4 is being characterized, like somehow
5 there's never been an opportunity for
6 people to be engaged in the process, and
7 that's just not the reality, because
8 there are people. We can go back and
9 forth on this.

10 MR. DiBERARDINIS: I think we
11 agree.

12 COUNCIL PRESIDENT CLARKE: I
13 know a little bit about rec centers
14 because I've kind of been around for a
15 little while, you know, in all due
16 respect. So I just don't think it's fair
17 for these people that have been busting
18 their hump for years trying to take care
19 of these centers and now we got money --
20 well, hopefully we'll have money and all
21 the sudden they want to, You got to sit
22 over here, we're going to create this
23 whole process --

24 COMMISSIONER OTT LOVELL: No.

25 COUNCIL PRESIDENT CLARKE: --

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 and this potential of privatizing your
3 facilities, and all this comes to play
4 and we bring these groups in to have an
5 opportunity to lease and to sell
6 properties without any checks and
7 balances. And you're shaking your head.
8 Be careful. Please continue to shake
9 your head, because I don't want to be
10 compared to Mr. Spicer. Keep shaking
11 your head, please, but the simple
12 reality -- I'm just saying, you know. A
13 little levity always helps.

14 But the simple reality is that,
15 you know, I'm concerned, and there's
16 things within some of these proposals
17 that have a number of people concerned,
18 because we've heard from them. And we
19 will address it and we're moving forward
20 throughout the process and we're engaging
21 back and forth, but just this notion that
22 people -- I just don't think it's fair
23 for all these people that have been doing
24 all this work all these years not to be
25 recognized for all the great work they've

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 done.

3 MR. GOULD: And I would just
4 say that's helpful feedback. We
5 certainly want to make sure that
6 especially those individuals who have
7 been involved for a very long period of
8 time at centers and to your point,
9 Council President, have put in their
10 blood, sweat, and tears in making that
11 facility relevant and meaningful to
12 communities in spite of the physical
13 condition of it, those are the first
14 people we want to engage with and we want
15 them to lead the process.

16 COUNCIL PRESIDENT CLARKE: All
17 right. Okay. Thank you. Sorry --

18 COMMISSIONER OTT LOVELL: Thank
19 you.

20 COUNCIL PRESIDENT CLARKE: --
21 for jumping the line. I wasn't teed up.

22 The Chair recognizes
23 Councilwoman Quinones-Sanchez.

24 COUNCILWOMAN SANCHEZ: Thank
25 you, Mr. President.

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 I would add to that, but I'll
3 leave it for when it's time to have that
4 conversation.

5 A couple of points. If
6 Commissioner Greenwald could come up. I
7 want to talk a little bit about the
8 facilities assessment, of what we're
9 doing. I will say -- and I will submit
10 this in writing -- I'd like to see as
11 departments come up, for us to have a
12 review of who are the program officers
13 within the different departments that
14 have the authority to engage consultants,
15 and I'd like to see the departments
16 submit to us which projects are delayed
17 and what percentage of the project is
18 used for planning and engineering. I
19 want to start digging into the weeds as
20 we talk about procurement reform. I
21 think one of the challenges we've had
22 around the procurement reform issue has
23 been who makes the decisions, who designs
24 some of these RFPs and RFQs and then
25 ultimately how do we disqualify folks in

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 the procurement process, because we seem
3 to kind of keep dancing around who are
4 the good actors who really want to do
5 inclusion and which not.

6 (Witness approached witness
7 table.)

8 COUNCILWOMAN SANCHEZ: So,
9 Commissioner, with the facilities
10 assessment -- and I know that this data
11 was updated recently -- can you talk to
12 us about how many facilities do we rent
13 out and how many of those facilities have
14 we been able to potentially locate or
15 co-locate with other facilities?

16 COMMISSIONER GREENWALD: I can
17 speak to the facilities assessment. I
18 did not bring with me what we rent out.
19 I would actually have that at the
20 Operating Budget, but I could get that to
21 you.

22 As far as -- you want me to
23 talk about the facilities assessment?

24 COUNCILWOMAN SANCHEZ: Yeah,
25 especially have there been any creative

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 co-location opportunities that we've
3 considered? Have we considered
4 potentially moving facilities because of
5 changing neighborhoods, some of those
6 things?

7 COMMISSIONER GREENWALD: So we
8 have two things going on. We had a
9 facilities assessment, which is a
10 snapshot in time of everything we needed
11 to fix on the facilities maintenance
12 side, and then we also funded the
13 facilities master plan, which is actually
14 going to give us the bigger picture, what
15 you're referring to. Out of that plan,
16 which we will have --

17 COUNCILWOMAN SANCHEZ: When
18 would that be available?

19 COMMISSIONER GREENWALD: So
20 we'll have a short-term plan with some --
21 kind of like I keep calling it
22 low-hanging fruit, which will say here's
23 some money you can spend right now on
24 existing facilities that we're not going
25 to make any recommendation change. Then

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 in September of this year, we're going to
3 have the full master plan, because we
4 want to feed into the Capital Plan. So
5 we want to feed into the Fiscal '19 to
6 '24 plan, I guess, with whatever comes
7 out of that assessment. Within that
8 could contain co-location
9 recommendations. It could contain, hey,
10 this police station isn't where it really
11 needs to be, so let's look at different
12 facilities. It could come up with, we've
13 spent so much money in capital so far on
14 the facility that it's just not worth it
15 anymore, so let's relocate.

16 So all of that information
17 should be available in the fall, and then
18 we'll be sharing that obviously with all
19 the different Councilpeople and getting a
20 little bit more feedback from that.

21 But so far, we've visited every
22 site with -- we visited every site for
23 the assessment, which we do on an ongoing
24 basis, but we just finished last Friday
25 every single Police and Fire station. So

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 we visited all of them, and then we're
3 just waiting kind of the preliminary
4 results.

5 We got a couple general
6 statements of what we should do in all
7 our facilities, which we were aware of.
8 So I think it's going to feed the Capital
9 Plan. So it will actually really give us
10 the master plan that we've been saying
11 all along. We do it based on work orders
12 and how much capital we put, but without
13 that big system to put it all into, which
14 will also be available, go online in
15 June. So we're excited about that, our
16 asset management system. They'll tie in
17 together.

18 COUNCILWOMAN SANCHEZ: So in
19 terms of your backlog, where are you and
20 what improvements have you made within
21 your internal backlog system?

22 COMMISSIONER GREENWALD: So our
23 internal capital backlog, so as you know,
24 there are a couple of things that have
25 been done. The parks and rec projects

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 have actually been transferred over to
3 the Parks and Rec Department, because
4 they're actually more in tune to dealing
5 with parks and rec than we are in Public
6 Property. So we're able to focus more on
7 Police, Fire, public property facilities
8 like Fleet and whatnot.

9 So we've come up with a couple
10 different strategies. One I've been
11 talking about for a while, but we finally
12 think we've perfected it. Our
13 partnership with the PRA has been
14 wonderful. We've embarked on a project
15 to do 11 new kitchens this year, this
16 fiscal year for the Fire Department, 11
17 next year. That's unheard of. It's
18 unprecedented. And it's due to this
19 partnership of finally working out the
20 kinks and figuring out how to do
21 everything with our work staff combined
22 with them.

23 COUNCILWOMAN SANCHEZ: Have we
24 saved money?

25 COMMISSIONER GREENWALD: Oh, we

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 have saved a lot of money, which is why I
3 can do 11 rather than three. Yes, a
4 substantial amount of money.

5 COUNCILWOMAN SANCHEZ: So can
6 you talk a little bit around -- because
7 I've been pushing this whole project
8 management scheme. Can you talk to us a
9 little bit how you've been able to,
10 through project management, do your
11 projects more efficiently on time.

12 COMMISSIONER GREENWALD: So we
13 have a new deputy, as you know, in our
14 Capital Programs Division, Val, who is
15 over here somewhere. There she is. Val
16 Bergman. So what she's instituted have
17 been weekly project management meetings.
18 We have received funding in the next
19 fiscal year for our project management
20 system. I think everyone has heard me
21 appear saying we've been managing by
22 Excel spreadsheets for years, and it's
23 just not cutting it. So what we've been
24 doing is, we've refined those
25 spreadsheets a little bit and have these

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 project managements, where here's your
3 milestone, did you meet it, why didn't
4 you meet it, and not -- sometimes there's
5 outside factors. Sometimes there's all
6 different reasons. So there's been a lot
7 more accountability, which has been
8 getting things done.

9 COUNCILWOMAN SANCHEZ: Have you
10 been able to improve your inclusion?

11 COMMISSIONER GREENWALD: So
12 we're at -- I believe we're almost at 50
13 percent on the professional services side
14 and I want to say 35 on the public works
15 side. So I think we're there, but not
16 quite. I think on the public works side
17 we wanted our goal to be a little higher.

18 COUNCILWOMAN SANCHEZ: I'm sure
19 you'll talk about that when you get to
20 your budget.

21 COMMISSIONER GREENWALD: Sure.

22 COUNCILWOMAN SANCHEZ: Thank
23 you. I just wanted to get -- to the
24 extent we can get those listings of where
25 properties we're doing some improvements.

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 Again, I think this is one of those areas
3 when we talk about facilities and
4 potential co-locating for schools that
5 have been closed and other things, how
6 are we looking at those opportunities to
7 do some community development.

8 COMMISSIONER GREENWALD: Sure.
9 And I'll absolutely have that at our
10 Public Property hearing.

11 COUNCILWOMAN SANCHEZ: So
12 you're saying September we'll have the
13 full updated one?

14 COMMISSIONER GREENWALD:
15 September we'll have the full plan.

16 COUNCILWOMAN SANCHEZ: Thank
17 you.

18 For Commissioner Carroll, I
19 wanted to ask a little bit about the
20 matrix for the selection of streets. Is
21 there a matrix? Is there something we
22 can look at? And ultimately who is the
23 clearinghouse to determine the project
24 leveraging between Water and Streets and
25 how are we making those decisions?

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 MR. CARROLL: So you're
3 speaking about repaving specifically?

4 COUNCILWOMAN SANCHEZ: It's
5 good we're doing more miles. How are we
6 selecting them, what neighborhoods,
7 what's the matrix, is that public?

8 MR. CARROLL: So maybe it would
9 be more accurate to speak in terms of
10 criteria than a matrix. And currently
11 the criteria is based on kind of field
12 surveys that are done by the Highways
13 Division.

14 COUNCILWOMAN SANCHEZ: When you
15 do those surveys, are those based on
16 complaints?

17 MR. CARROLL: Complaints do
18 factor in. So, again, we rely on
19 referrals to look at specific locations.

20 COUNCILWOMAN SANCHEZ: So I'm
21 interested -- again, we have all this
22 investment in public facilities. We have
23 some community development stuff. We
24 have some of the stuff with Rebuild. Who
25 is doing the overlay on a planning

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 perspective to say we're investing so
3 much money in this neighborhood, does it
4 make sense for us to do other things
5 here?

6 MR. CARROLL: So this is a long
7 answer.

8 COUNCILWOMAN SANCHEZ: Don't
9 give me a long answer because you're
10 going to use up all my time. Is there a
11 matrix? Who is ultimately --

12 MR. CARROLL: So we do work to
13 coordinate resurfacing with other
14 infrastructure projects, and we rely on
15 the Streets Department kind of following
16 on the needs that come through other
17 infrastructure players, so the Water
18 Department, for example, or if we know
19 there's a lot of utility work going on,
20 we will try and organize the resurfacing
21 so it follows on behind that work.

22 COUNCILWOMAN SANCHEZ: And I
23 definitely want to ask this when the
24 Water Department comes up. So I want to
25 make sure that when we're doing these

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 selections, there's a conversation,
3 because I know you want to leverage other
4 work, but ultimately are we being
5 equitable, which is a discussion that
6 comes up every time, are we being
7 equitable in the distribution of these
8 streets in what we're doing?

9 MR. CARROLL: So we make an
10 effort to be equitable, and what we're
11 trying to do is to make sure that there's
12 work going on in different parts of the
13 City to -- not an equal but an equitable
14 level. The fact is, we just aren't doing
15 a lot of resurfacing. So it may seem
16 like specific areas are getting ignored,
17 but to some extent, the whole City has
18 been ignored for the last decade.

19 COUNCILWOMAN SANCHEZ: But the
20 state is doing some stuff. When we're
21 doing the coordination with the state
22 stuff, are we looking at that?

23 MR. CARROLL: We got to be
24 careful because the state, they're kind
25 of a law unto themselves about where and

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 when they come in and do resurfacing.

3 COUNCILWOMAN SANCHEZ: Which is
4 part of our challenge. So my thing is,
5 we've had to push back on some of the
6 state stuff that they're doing and the
7 way they're doing, how long they take,
8 that type of stuff. But ultimately how
9 do we influence that so that their
10 investments make sense? Because to the
11 average neighborhood person, they don't
12 care if it's the state, if it's us or
13 anybody else. They're just looking at it
14 as waste, so --

15 MR. CARROLL: I think there's
16 an ongoing conversation that happens
17 every year between us and the state. The
18 fact is that the state's money is not
19 truly available to them until they're
20 through with snow season, because they
21 use the same money that they use for salt
22 and plowing in order to do their
23 resurfacing. So they don't necessarily
24 know how much resurfacing they're going
25 to do until about March, April, and then

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 when they do know, they have a list of
3 priorities that they're working through.

4 COUNCILWOMAN SANCHEZ: Do they
5 give you the list a year in advance?

6 MR. CARROLL: No, no, not a
7 year in advance for sure. We typically
8 find out from them a few of their
9 priorities February, March, and then as
10 other streets become higher priorities
11 through their own internal process, they
12 will let us know and we can coordinate
13 with them.

14 COUNCILWOMAN SANCHEZ: And do
15 we have a list of what --

16 COUNCIL PRESIDENT CLARKE:
17 Councilwoman.

18 COUNCILWOMAN SANCHEZ: I didn't
19 hear my bell. He took up all the time.

20 Can we get a list of what is
21 projected for this year and then
22 whatever --

23 MR. CARROLL: Yes.

24 COUNCILWOMAN SANCHEZ: --
25 format you have for the district?

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 MR. CARROLL: Yes. You will be
3 getting that list later this spring.

4 COUNCILWOMAN SANCHEZ: Okay.
5 Especially with the increased mileage.

6 MR. CARROLL: Yes.

7 COUNCILWOMAN SANCHEZ: Thank
8 you.

9 Thank you, Council President.

10 COUNCIL PRESIDENT CLARKE:

11 Thank you, Councilwoman.

12 The Chair recognizes
13 Councilwoman Bass.

14 COUNCILWOMAN BASS: Thank you,
15 Mr. President.

16 And good afternoon. And
17 actually I'd like to talk Rebuild, my
18 favorite conversation these days.

19 (Witnesses approached witness
20 table.)

21 COUNCILWOMAN BASS: Good
22 afternoon.

23 (Good afternoon.)

24 COUNCILWOMAN BASS: So I had
25 some concerns about Rebuild, which I'm

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 sure is not a surprise to the three of
3 you sitting there, because we've had
4 extensive conversations. And while we
5 recognize that Rebuild is a really great
6 attempt to get some things right here in
7 the City of Philadelphia that have been
8 neglected for a very long time, how we do
9 them is just as important as doing them
10 themselves.

11 And so one of the things that
12 has concerned me is that it seems as
13 though throughout this entire process --
14 and I know that this particular part
15 about the communications and the outreach
16 and including Advisory Councils and
17 including the community into the process,
18 it's somewhat in the proposals now, but
19 the beginning proposal that Council
20 received about Rebuild really did not
21 have much, if any, community involvement,
22 input built into the structure of what
23 was to come. And so it's really been
24 something that -- I go out pretty much
25 every night. I'm doing these Rebuild

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 briefings and talking to folks all over
3 the City, and when they pick up that,
4 well, where's my role, what's my
5 involvement, folks feel unhappy with the
6 lack of inclusion, worry, concerned, and
7 there's a little distrust there.

8 So I was wondering if you could
9 address that, and particularly, Mike, if
10 you wanted to address it, because I know
11 you said earlier that you saw this as the
12 front line. You saw folks from the
13 community as the front line of what was
14 going to be happening with Rebuild. And
15 so if they're the front line, I guess my
16 question is, how are we including them?
17 Because the chart that I have doesn't
18 reflect them as being the front line of
19 this project.

20 MR. GOULD: Sure. Thank you
21 for your question, Councilwoman. So,
22 again, I think this is somewhere where we
23 need to be maybe clear on messaging.
24 Community engagement, to my knowledge,
25 has always been a critical component of

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 Rebuild. We don't have projects selected
3 yet, so we don't have -- we don't have
4 conversations to have with community
5 members about what needs to happen at
6 these sites because we don't have any
7 Rebuild sites yet. As we do select
8 sites, it is my job to make sure that
9 community members have an opportunity to
10 provide input and that that input is
11 reflected in the designs and improvements
12 and programming that happens at the
13 facility.

14 COUNCILWOMAN BASS: Let me stop
15 you right there, because what I don't
16 have -- and I've been through the Rebuild
17 proposal back, forth, inside, outside.
18 What I don't have is a plan of, okay,
19 we're going to do Happy Hollow Recreation
20 Center and this is what the outreach plan
21 is going to be for that neighborhood, or
22 for whatever neighborhood. I think that
23 there are some sites even without a
24 list -- because I know all have been
25 asking for a list of what centers are

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 going to be in what order. That hasn't
3 happened yet. We haven't provided that
4 list yet because we're going to go
5 through a process in my district to be
6 able to determine that, but assuming that
7 there are some rec centers that you just
8 know are going to be addressed, what kind
9 of outreach is there going to be? There
10 is no existing plan from the Rebuild team
11 that's telling us what the communications
12 and outreach plan is going to be for
13 particular neighborhoods.

14 MR. GOULD: Sure. So, again,
15 we don't have any -- we haven't selected
16 sites specifically, and we certainly want
17 to make sure that we're doing that in
18 partnership with District Councilmembers
19 like yourself. So we don't want to talk
20 about specific sites yet because we don't
21 want to get ahead of you. But as we do
22 select sites and in reflection of my
23 comments to Councilwoman Gym's question,
24 it really will be on a site-by-site basis
25 what's most appropriate in terms of how

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 we go out and engage with residents.

3 So, for example, if we're
4 completely overhauling a facility, say a
5 recreation center, and completely redoing
6 it, such as maybe Happy Hollow as you
7 mentioned, that needs to be a really long
8 and intensive engagement process, because
9 there's some very critical decisions that
10 need to be made about what should those
11 improvements look like, and this is going
12 to be a very significant investment.

13 If we're going to a library and
14 we're just replacing a boiler, that
15 requires a different level of engagement
16 and different type of engagement. But
17 our goals are, and as was outlined in the
18 last briefing materials that we provided
19 Council, are making sure that we are
20 empowering residents to have a seat at
21 the table as these decisions are being
22 made and, again, making sure that
23 whatever improvements are made are
24 reflective of their challenges and
25 priorities, and we want to come up with

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 those plans for each site in partnership
3 with the District Councilperson.

4 COUNCILWOMAN BASS: My problem
5 is that there's no detail in terms of
6 what that looks like. There's no detail
7 in terms of what that engagement will
8 look like. There's no -- I mean, it's
9 easy to say we're going to engage
10 everybody and make sure that people know
11 what's going on. That's easy. How do
12 you do that?

13 As a District Councilperson, I
14 represent about 159,000 people, and
15 reaching out to any small population, in
16 a particular neighborhood, a ward,
17 whatever, it's hard to reach people, to
18 get them to hear what you're saying, even
19 when you say it over and over again.

20 So, again, the lack of detail
21 in the Rebuild proposal I think is
22 troubling and disconcerting.

23 Just another question I have
24 is, I don't understand why Rebuild is not
25 under Parks and Recreation and why we

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 haven't included -- like I don't
3 understand why there's this whole
4 additional structure that we're creating
5 and that there seemed to be different
6 levels of different structures that we're
7 creating.

8 And so as an example, we have
9 new monitoring instead of using OEO,
10 which we have in place, which has issues,
11 but needs to be addressed. We have the
12 Rebuild staff. Again, why are they not
13 under Parks and Rec? And also the
14 Rebuild, why are we not using capital
15 projects?

16 And so these are questions that
17 I know we've been back and forth and back
18 and forth, but it is just still not clear
19 to me and I believe many of my colleagues
20 as to why we are creating a very
21 expensive new way of doing something that
22 we've been doing for a long time. Maybe
23 the system that we have is imperfect.
24 There's no doubt about that. It needs
25 some improvement. It needs some work.

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 But this is the system that we have. Now
3 we have two systems operating basically
4 along the same track in a parallel
5 fashion. So why are we operating in this
6 manner?

7 MR. DiBERARDINIS: I'll try to
8 go back -- and if you want to talk the
9 structural question. I'll go back. I
10 think I will reiterate what David said,
11 is that it's hard to site by site to know
12 exactly, once we determine sites, what
13 that conversation is going to look like
14 and who it's going to be with. But I
15 think to your point, I do believe that we
16 should model, I guess, which we haven't
17 done, model what that process -- your
18 question is what would that process look
19 like other than the values and some of
20 our interests, which we have now. But we
21 don't have and I don't think we've
22 explained sort of how that might look.
23 If we did a place like Happy Hallow, how
24 would the community engagement process
25 look like. I'd be happy to sort of

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 define that -- we're close -- define that
3 and share that with you and other
4 interested members. I think it's a
5 legitimate question and one that we will
6 answer soon, and this prompt could move
7 us forward with that.

8 So I think -- I believe we
9 could satisfy your interest and learn
10 from that dialogue with you guys.

11 COUNCILWOMAN BASS: We're
12 spending an awful lot of money to have
13 such little detail and to -- and I
14 understand what you're saying, that it's
15 coming, but to me it leads to a lack of
16 faith that the outside world would have
17 in City government; that we come to them,
18 we give them this information and all of
19 the details we say, we'll get back to you
20 later, we'll get back to you later, we'll
21 let you know, we're figuring it out, it
22 depends. Like there should be some
23 basics that we can rely upon that will
24 say, okay, there's going to be outreach
25 in this particular neighborhood. This is

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 what it's going to look like. If it's
3 renovations upwards of \$2 million, this
4 is what the outreach plan should look
5 like. And of course there could be some
6 customization to that along the way, but
7 there's no detail. We have no detail to
8 be able to alert our constituents as to
9 what to expect.

10 MR. GOULD: And, again, that's
11 something that we can definitely get to
12 you. We'd love to sit down and talk with
13 you more about that. We are hoping to
14 launch an initial round of sites sometime
15 in the middle of this year, and we will
16 definitely be ready to go out with that
17 at that point in time.

18 But, again, it will -- and to
19 your point, Councilwoman, the outreach
20 efforts will look different depending on
21 the site and depending on the
22 neighborhood around it, and we want to be
23 respectful of making sure that we are
24 tailoring our engagement efforts to what
25 that community is and where they are and

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 what the project is.

3 COUNCILWOMAN BASS: Well, I
4 look forward to getting the additional
5 information, but I will say that it's
6 late. It's overdue. It should have been
7 included up front. And so if I came to
8 you as the managing director with a
9 proposal, you would expect to have the
10 details in that proposal. If I'm asking
11 for a program or a product or something
12 to be done, you would expect a level of
13 detail so that you would know exactly how
14 much it's going to cost, who is involved,
15 what the outcome is going to be, what the
16 timeline is going to be. And we don't
17 have any of that. We just don't have it.

18 And so I know I'm out of time,
19 but there's one other thing I wanted to
20 ask that I asked earlier and the question
21 wasn't answered, which was why is this
22 not under Parks and Rec? And I know that
23 we've asked this a number of different
24 times, a number of different ways. And I
25 know that Kathryn was here, and I'm not

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 sure if she's still here.

3 COUNCIL PRESIDENT CLARKE:

4 She's here.

5 COUNCILWOMAN BASS: Kathryn,

6 I'm trying to increase your budget.

7 COMMISSIONER OTT LOVELL: Thank

8 you.

9 COUNCILWOMAN BASS: But is

10 there a reason why this isn't under Parks

11 and Rec?

12 MS. WESTERMAN: I would just

13 say that the intention is very much not

14 to create another layer. As you know

15 better than almost anybody, Parks and

16 Recreation is incredibly competent and

17 skilled and knows these facilities as

18 well as District Councilmembers. So we

19 have been trying to work not only very

20 closely with Parks and Rec but with the

21 Free Library.

22 The intention I think with a

23 Rebuild office is not at all to duplicate

24 or replace or create anything new, but to

25 provide supplemental resources to the

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 extent that they're necessary.

3 So, for example, we're working

4 very closely with Aparna Palantino.

5 We're working very closely with Jim

6 Pecora, working very closely with the

7 community engagement staff at both Parks

8 and Rec and the Free Library, and what

9 we're just trying to add is the

10 coordination and planning for an

11 increased volume of work over the next

12 several years and to make sure that we're

13 providing the infrastructure for the

14 diversity and inclusion proposals of

15 Rebuild and that community engagement

16 planning background. So we're trying to

17 augment the resources of Parks and Rec

18 and the Library.

19 COUNCILWOMAN BASS: Okay. All

20 right. Well, we'll pick up on the

21 conversation I guess when we have the

22 Parks and Rec hearing, and looking

23 forward to that.

24 COUNCIL PRESIDENT CLARKE:

25 Thank you, Councilwoman.

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 COUNCILWOMAN BASS: Thank you.

3 COUNCIL PRESIDENT CLARKE: The
4 Chair recognizes Councilman Domb.

5 COUNCILMAN DOMB: Thank you,
6 Council President.

7 I guess these are mostly budget
8 questions I'm going to ask.

9 I just want to get some of this
10 on the record, because I want to make
11 sure I fully understand our ratings. But
12 information supplied actually by City
13 Council, I believe, was that in December
14 of 2013, we had a credit rating increase
15 in our bond rating.

16 MS. ADAMS: I think we have a
17 section even in the plan --

18 COUNCILMAN DOMB: Credit
19 upgrade, December of 2013. Standard and
20 Poor's moved the City's rating from A
21 minus to A plus. But in September 6th of
22 2016, the City was moved from a stable
23 outlook to a negative.

24 MS. ADAMS: Yeah. The outlook
25 changed. That's right.

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 COUNCILMAN DOMB: And Moody's
3 cited the following reasons for the
4 negative outlook: The City's inability
5 to achieve structural balance resulting
6 in continued weakened reserve levels;
7 expenditures continued to outpace
8 revenues, meaning we're spending more
9 than we're taking in; and projected
10 General Fund balance levels barely above
11 1 percent.

12 MS. ADAMS: Yes.

13 COUNCILMAN DOMB: So my
14 question for the Administration is, over
15 the past year what have we done to
16 improve our bond rating?

17 MS. ADAMS: So there's a few
18 things we've done. The Five Year Plan
19 that we proposed this year compared to
20 the Five Year Plan last year has higher
21 fund balances, which is showing kind of
22 the level of focus that we're putting on
23 the fund balance. And so that's one
24 thing that we are doing. The fund
25 balance is still too low, and they know

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 that, we know that. We're still trying
3 to build them up. So that's something
4 that we are pleased that they're higher
5 than they were this time last year, but
6 they're not as good as they should be.

7 We brief rating agencies pretty
8 continuously about what we're doing, our
9 plans, and we try and strive for that
10 balance as we talked before, the
11 trade-off between the real needs that we
12 have, investing in our long-term things
13 that we think are going to improve the
14 fiscal health of the City. So part of
15 the investments that we make in the short
16 and long term are things that we think
17 are going to put us on a positive
18 trajectory. Things like the wage and
19 business tax rate reductions are --
20 although they're painful in the short
21 term and they bring down our fund balance
22 in the short term, we really believe that
23 they are going to strengthen the economy
24 and bring jobs, which therefore obviously
25 will improve our wage tax and our

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 business tax, but also just strengthen
3 the economy and reduce the poverty rate.
4 We know that the poverty rate is one of
5 the biggest challenges we have in the
6 City's fiscal health.

7 COUNCILMAN DOMB: Wait a
8 second. I just learned something. I'd
9 rather you give me concise answers
10 because I have limited time. So let me
11 ask you this question. I'll reframe it.

12 Five key factors of our
13 ratings. I know one is pensions, pension
14 liability.

15 MS. ADAMS: Yes.

16 COUNCILMAN DOMB: Which you
17 guys I know are working on.

18 MS. ADAMS: Yes.

19 COUNCILMAN DOMB: Second is
20 fund balance.

21 MS. ADAMS: Yes.

22 COUNCILMAN DOMB: The third I
23 think is the tax base, correct?

24 MS. ADAMS: Yes.

25 COUNCILMAN DOMB: What are the

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 fourth and fifth numbers?

3 MS. ADAMS: So I really think
4 poverty is one of our biggest issues, and
5 it's going to take us a while to bring
6 down the poverty rate, but that's part of
7 the investment that we're doing in pre-K
8 and in community schools and those things
9 that we think are going to put us on a
10 positive trajectory to bring down the
11 poverty rate, and that has a huge impact
12 on our financial health.

13 COUNCILMAN DOMB: So in the
14 Moody's report, it says -- the cons
15 listed in the credit report, three
16 problems. Continues to hold high debt
17 levels. This was back in September. And
18 now we're talking about increasing them
19 even more with more borrowing. Doesn't
20 that put our bond rating in jeopardy?

21 MS. ADAMS: This is something
22 that we talked to the Treasurer's Office
23 a lot, who are the ones who are most
24 active with the rating agencies, is in
25 terms of the type of debt that we're

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 taking out. And the debt that we're
3 taking out in the Capital Program and
4 with Rebuild, it's seen as a very
5 positive type of debt because of --
6 because we're revitalizing assets that we
7 own.

8 It's a trade-off. We know that
9 the debt levels are high, but in the fact
10 that we really feel strongly that we need
11 to invest.

12 COUNCILMAN DOMB: So there's
13 good debt and bad debt?

14 MS. ADAMS: Yes. Yes. And
15 this type of investment in assets is a
16 good debt.

17 COUNCILMAN DOMB: Okay. I'll
18 come back. Thank you very much.

19 Thank you.

20 COUNCIL PRESIDENT CLARKE:
21 Councilman, you want to come back today?
22 Why don't you take a couple more minutes
23 and conclude, because we're trying --
24 because we have a couple of meetings that
25 we have to have with Councilmembers this

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 afternoon.

3 COUNCILMAN DOMB: Sure.

4 Going back to the summary table
5 on Page 329, in the projected Fiscal Year
6 '22 -- because this benefits number is
7 driving me crazy -- we get to 91 cents of
8 every dollar is benefits. Does that
9 incorporate the Administration's plan to
10 get to an 80 percent funding or does that
11 not incorporate that plan?

12 MS. ADAMS: So it follows the
13 MMO levels that the actuary has outlined
14 and includes the sales tax, additional
15 sales tax. So, yes, it is part of the
16 same plan.

17 COUNCILMAN DOMB: So you're
18 saying that if we adopt the plan that
19 gets us to 80 percent in 2031, these are
20 still the numbers?

21 MS. ADAMS: Yes.

22 COUNCILMAN DOMB: If we don't
23 adopt the plan, these numbers are a lot
24 worse?

25 MS. ADAMS: I don't -- I think

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 the actuary would have to do all that
3 kind of different analysis.

4 COUNCILMAN DOMB: But in
5 reality it would be, because we're
6 reducing things with the plan and by not
7 reducing things, these numbers are going
8 to get worse.

9 MS. ADAMS: I think our
10 contribution level doesn't -- I'm not
11 sure how quickly our contribution level
12 changes. So that's where the actuary
13 would have to weigh in.

14 COUNCILMAN DOMB: A couple
15 other quick questions. In prior
16 testimony last year, I remember hearing
17 from different departments that we had
18 fees that hadn't been changed in many,
19 many years.

20 MS. ADAMS: Yes.

21 COUNCILMAN DOMB: Recently I
22 heard that L&I had some fees from 2000
23 that we're working on adjusting, but I
24 remember hearing from the court system
25 some of them were from 1984. So my

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 question to the Administration is, do we
3 have somebody on staff who meets with
4 every department, looks at every fee and
5 determines if it's current 2017, caught
6 up with inflation, caught up based on the
7 cost of doing the services, and evaluate
8 all fees so we're not like charging fees
9 from 1990?

10 MS. ADAMS: We haven't done a
11 comprehensive analysis, but we can.

12 COUNCILMAN DOMB: I think it
13 would be a great program to do.

14 MS. ADAMS: Okay.

15 COUNCILMAN DOMB: Because I
16 think we'll find a lot money in a lot of
17 areas that we're not keeping up to date
18 on.

19 MS. ADAMS: Yes. We can
20 definitely do that. That's a good
21 suggestion. Thank you.

22 COUNCILMAN DOMB: I have more
23 questions, but I'm not going to keep
24 going.

25 COUNCIL PRESIDENT CLARKE:

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 Well, we have the departments yet to
3 come. Most of these questions can
4 actually be asked during the department
5 hearings.

6 COUNCILMAN DOMB: No problem.

7 Thank you. Thank you very much.

8 Thank you.

9 COUNCIL PRESIDENT CLARKE:

10 You're welcome, sir.

11 The Chair recognizes

12 Councilwoman Gym.

13 COUNCILWOMAN GYM: Thank you

14 very much, Council President.

15 I have a quick question for

16 Public Property.

17 (Witness approached witness

18 table.)

19 COUNCILWOMAN GYM: Hello.

20 COMMISSIONER GREENWALD: Hello.

21 How are you?

22 COUNCILWOMAN GYM: Good to see

23 you.

24 So I wanted to ask a little bit

25 about wheelchair access and whether

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 Public Property has done any assessment
3 to determine what are the remaining
4 barriers to full wheelchair access in all
5 of our public facilities.

6 COMMISSIONER GREENWALD: Yes.
7 Actually the Disabilities Office has done
8 an assessment and we're working through
9 it. So we're getting -- we have funding.
10 We're working through the process.

11 So actually that's what we're
12 actually doing. So we fund it, and then
13 as we're getting funds. So right now
14 we're doing Police District 19, Police
15 District 5. They're two of our biggies
16 that we're working on right now. A lot
17 of them are ADA compliant, but they're
18 two of the biggies we're working on now.

19 COUNCILWOMAN GYM: And then
20 specifically our office has had
21 complaints about the steps on the north
22 side of City Hall that go into the
23 courtyard, and is there -- like the
24 potential that it prevents folks in
25 wheelchairs. And is there something that

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 your department can look at to determine
3 what could possibly be done about that?

4 COMMISSIONER GREENWALD:

5 Actually, yes. We've heard the same
6 concerns. So when we did the northwest
7 part of the apron, the next thing that
8 was supposed to follow was the north part
9 of the apron, which included the ramp for
10 the steps. We've encountered a few minor
11 setbacks on the northeast part of the
12 apron. We're still working through them.
13 So actually we worked with our facilities
14 crew, our in-house staff, and L&I and
15 we're putting a temporary ramp up
16 actually within the next month or so, and
17 then the permanent ramp will go up.

18 COUNCILWOMAN GYM: Thank you.

19 COMMISSIONER GREENWALD: When
20 we finish the north apron, which should
21 be probably -- we'll break ground on that
22 December and then a year following will
23 be the permanent. So there will be a
24 temporary one for about a year.

25 COUNCILWOMAN GYM: That's

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 extremely helpful. Thank you very much.

3 COMMISSIONER GREENWALD: You're
4 welcome.

5 COUNCIL PRESIDENT CLARKE:

6 Thank you, Councilwoman.

7 The Chair recognizes Councilman
8 Green.

9 COUNCILMAN GREEN: Thank you,
10 Council President.

11 I wanted to follow up on the
12 questions from earlier in reference to
13 economic opportunity. I know that we
14 have various plans, Economic Opportunity
15 Plans, for dollars that are spent by the
16 City. However, when you look at the
17 amount of dollars that are going to be
18 spent in this type of program -- I'll
19 specifically reference the \$2 billion
20 from the Airport over the six years of
21 the Capital Program, the \$1.8 billion by
22 the Water Department and the other
23 departments. One of the things I think
24 would make sense going forward -- of
25 course, we could not do it for this year,

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 but for next year and following years in
3 the Capital Program, some type of
4 information or data that's in this
5 document that shows what is the impact in
6 reference to spending in reference to
7 minority and women, disadvantaged-owned
8 businesses. So that way we can see -- I
9 know we focus on those from a City
10 dollars perspective. I know there's
11 challenges in requiring EOP because we're
12 looking at dollars that are not City
13 dollars, but we should be coordinating a
14 conversation considering this is going
15 through City Council, the Capital
16 Program, what is the impact and what is
17 the spend we're doing with these various
18 entities within the City of Philadelphia,
19 especially with businesses of color and
20 disadvantaged businesses. Is that
21 something we can do?

22 MS. ADAMS: We can work with
23 Airport and the Water to figure out how
24 we could do that and try and display it
25 in the Capital Program.

1 3/29/17 - WHOLE - BILL 170195, ETC.

2 COUNCILMAN GREEN: Right. Just
3 so we can see that for next year, because
4 if I'm in a meeting with various
5 constituents and others and they look at
6 the Capital Program and see the amount of
7 dollars that either we're spending
8 through fees or other type of services,
9 especially on the revenue side, how are
10 we spending those dollars and how are we
11 trying to leverage the conversation of
12 maybe there's work at the Airport that
13 Water or other departments could do a
14 better job in coordinating efforts to
15 make sure more and more dollars are going
16 to local-based businesses, which
17 ultimately will provide more dollars for
18 our General Fund.

19 MS. ADAMS: Understood. Yes.
20 We'll definitely talk to Water and
21 Airport and try and figure out how we
22 can --

23 COUNCILMAN GREEN: Well, not
24 just those departments. I would say any
25 of the departments that come through the

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 Capital Program since this is something
3 that we're voting on.

4 MS. ADAMS: Okay.

5 COUNCILMAN GREEN: Thank you.

6 COUNCIL PRESIDENT CLARKE:

7 Thank you, Councilman.

8 I think Councilman Domb has one
9 question left.

10 COUNCILMAN DOMB: Sorry about
11 that. One question and one comment.

12 This is just a yes or no.
13 Would you be in favor of legislation that
14 would require the City to put away a
15 ceratin percentage of our revenue into
16 the fund balance on an annual basis until
17 we've reached the City's policy of 6 to 8
18 percent of expenditures?

19 MS. ADAMS: I think that's
20 something definitely we'd consider, yes.

21 COUNCILMAN DOMB: That's a yes.

22 One last comment I want to end
23 on. If you go to Page 360, I think this
24 is very interesting. The Mayor's Office
25 has actually reduced their overhead by 20

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 percent.

3 MS. ADAMS: Have reduced their
4 what?

5 COUNCILMAN DOMB: Twenty
6 percent reduction, if I'm reading it
7 correctly. Right?

8 MS. ADAMS: Mayor's Office has
9 reduced their --

10 COUNCILMAN DOMB: From 2016
11 when the Mayor got in, it's down by 20
12 percent.

13 MS. ADAMS: Yes.

14 COUNCILMAN DOMB: Just got to
15 carry that across other departments.
16 That's a great lead right there.

17 Thank you, Council President.
18 Thank you.

19 COUNCIL PRESIDENT CLARKE:
20 Thank you, Councilman.

21 That appears to conclude the
22 witness list. Yesterday we indicated
23 that there's a likelihood that we will
24 call back the Five Year Plan presenters,
25 and we will likely call back or request

1 3/29/17 - WHOLE - BILL 170195, ETC.
2 callback for Capital. So just be
3 prepared. We've noticed that as we go
4 through the departments, there are issues
5 that we need to clarify at the end of
6 that process with the Five Year Plan and
7 Capital. So there's a likelihood that
8 we'll call you guys back. Okay?

9 MS. ADAMS: Thank you.

10 COUNCIL PRESIDENT CLARKE:

11 Thank you very much.

12 This Committee will stand in
13 recess until Tuesday, April 4th, 2017,
14 10:00 a.m., at which time we will
15 reconvene in Room 400, City Hall.

16 Thank you very much.

17 (Committee of the Whole
18 recessed at 1:55 p.m.)

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CERTIFICATE

I HEREBY CERTIFY that the proceedings, evidence and objections are contained fully and accurately in the stenographic notes taken by me upon the foregoing matter, and that this is a true and correct transcript of same.

MICHELE L. MURPHY
RPR-Notary Public

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Committee of the Whole
March 29, 2017

A	224:5	129:3,13	157:13	Advisory	158:25	alternate	answering
a.m 1:7	achieve 44:19	130:6,10,17	176:19	106:15	169:11	29:15 92:24	11:23 48:7
223:14	207:5	130:21,25	194:9,10	164:7	171:12	amazing	answers
ability 15:21	acquiring	131:7,19	addressed	167:20	172:13	20:16	29:19 148:9
61:23 62:18	100:18	132:10,19	196:8	168:16,25	175:11	ambitious	209:9
68:12	Action 155:7	144:4 145:7	199:11	171:16	agreement	109:9	Anti-Graffiti
121:23	155:17	206:16,24	addressing	172:19,22	3:8 99:14	amenity 51:5	91:20
able 66:19	active 167:21	207:12,17	76:23	173:7 174:5	ahead 57:13	amount 6:23	anticipate
84:15 93:3	210:24	209:15,18	154:21	193:16	196:21	9:20,24	40:24 41:12
147:21	activities	209:21,24	adequate	advocate	aims 6:3	15:3 27:7	42:14 43:7
149:13	153:2	210:3,21	161:11	28:22 47:15	air 117:9	28:9 35:10	46:13 53:15
154:18	activity 81:17	211:14	adjacent	50:9	121:17	38:22 40:24	84:21
163:16	actors 97:10	212:12,21	142:4	advocates	122:2	41:21 42:6	anybody
179:14	179:4	212:25	adjusting	58:2	airplane	42:8,10	190:13
183:6 184:9	actual 49:6	213:9,20	213:23	aesthetic	89:10	53:2 117:6	204:15
185:10	80:12,23	214:10,14	adjustment	107:14	Airport	127:4 133:2	anymore 38:9
196:6 202:8	81:11	214:19	115:4,13	affect 15:12	144:15	135:8 184:4	181:15
absolutely	112:17	219:22	adjustments	afford 37:11	145:17	218:17	anyway
19:19 32:25	actuals 32:20	220:19	86:19	39:18	150:14	220:6	117:20
33:7 63:12	actuary	221:4,19	administered	133:18	218:20	amounts	120:10
65:13	212:13	222:3,8,13	112:18	affordable	219:23	13:15 36:23	Aparna
169:23	213:2,12	223:9	Administra...	11:13 41:18	220:12,21	96:3 129:14	205:4
186:9	ADA 216:17	add 32:17	3:24 4:2	42:3 106:18	AL 1:17	Amtrak 80:9	apologize
Academy	Adam 21:21	53:6 113:7	10:15 50:19	131:2	alert 153:16	80:10,18,23	145:13
141:23	Adams 4:16	149:4	57:8,11	afoul 109:2	202:8	81:4,17	169:18
access 50:25	13:9,23	172:11	101:19	afternoon	align 9:2	82:6	appear 92:14
51:4,7,8	14:20 15:10	178:2 205:9	207:14	124:22	19:25	analysis	184:21
73:21 121:6	15:16 21:11	added 35:20	214:2	134:10	aligned	37:15 73:15	appears
145:2	26:18,22	54:17	Administra...	151:3 152:9	111:10	158:3 213:3	12:17
159:15	27:6 29:20	adding 38:24	212:9	192:16,22	158:6	214:11	222:21
215:25	30:2,17,25	addition	administrat...	192:23	ALLAN 1:11	and/or	applaud
216:4	31:7,13,22	10:10 11:19	8:18	212:2	alleys 71:21	151:14	89:19
accessible	32:2,21,25	13:5 140:2	admissions	Agalloco	72:14	224:23	application
125:22	33:7,11,17	additional	137:25	21:20,21	alleyway	Anna 4:16	18:23
164:17	33:20 34:5	15:18 35:20	138:4,12	23:3,22	77:22	11:16 52:15	apply 17:14
accidents	34:9,15,18	53:4 54:18	admitted	25:6	allocate 14:12	Anna's 17:16	17:19
154:25	34:25 35:4	54:24 60:15	139:12	agencies 9:19	14:14 54:11	announcem...	224:21
156:22	37:19,25	94:21 95:4	adopt 2:12,16	10:23 35:25	54:23	151:7	appreciate
157:24	39:3 40:7	95:5,20	212:18,23	208:7	allocated	annual 7:2	116:11
158:4	40:25 41:3	106:19	adopted 24:5	210:24	49:9 93:20	79:14 86:11	119:22
accomplish	41:13,22	129:17,24	adopting 2:18	agency 67:21	95:7	125:7	120:10
165:4	42:7,10,16	139:9,13	adults 166:4	67:22 124:2	allocates	221:16	126:12
accountabil...	43:21 46:19	199:4 203:4	advance	aggressively	125:2	answer 13:11	133:15
66:17,18	47:7 48:9	212:14	144:2 191:5	57:21	allocating	21:14 24:8	159:22
68:25 185:7	53:6 54:7	Additionally	191:7	agitation 72:8	16:4 55:3	24:22 26:23	apprehension
accountable	55:4 58:24	11:10	advanced	ago 70:4	allocation	46:4 77:20	165:18
65:24 66:12	59:24 60:13	address 8:22	82:13	86:17 87:22	49:11 71:16	78:3 122:7	approach
66:25	61:3 90:10	10:22 11:16	advantages	121:10	allow 81:3,6	142:13	21:6 64:15
accounts	90:13,23	14:4 23:10	23:11	134:20	120:3	188:7,9	94:25
27:10	91:25 93:23	78:17	advertise	141:2	allowed 80:21	201:6	approached
accurate	94:24 97:6	122:21	80:22 81:4	149:23	allowing	answered	4:7 16:19
61:24 187:9	128:11,17	134:23	advertising	agree 90:6	118:15,21	142:10	21:16 43:23
accurately	128:22	154:25	121:20	116:16	allows 103:8	203:21	48:14 63:6

Committee of the Whole
March 29, 2017

73:8 92:17 107:16 122:23 134:7 145:9 150:24 161:3 179:6 192:19 215:17 approaches 78:16 appropriate 57:6 66:8 66:14 147:23 196:25 appropriated 10:19 59:22 appropriat... 66:19,23 appropriati... 5:8 11:9 approval 2:21 112:15 approvals 30:10 approve 115:13 approved 3:9 4:21 39:4 approximat... 9:10 139:8 April 105:24 190:25 223:13 apron 217:7 217:9,12,20 area 97:21 118:9 127:8 141:11 areas 38:21 158:21 164:17 186:2 189:16 214:17 argue 74:14 arrangement 114:16 art 5:23 22:5 110:18,19 110:22,24 articulated 104:23	Arts 90:9 91:12,21 108:20 111:7 112:2 112:4 artwork 90:25 aside 41:5 140:17 asked 14:24 56:23 203:20,23 215:4 asking 80:6 81:25 142:18 144:10 195:25 203:10 aspects 146:23 asphalt 44:6 44:23 146:6 assemble 111:4 assembled 109:12 assembling 100:19 assessment 97:20 136:17 178:8 179:10,17 179:23 180:9 181:7 181:23 216:2,8 assessments 68:10 asset 90:15 90:18 91:2 142:24 182:16 assets 24:12 36:2,4,18 91:13 131:11,13 131:22 211:6,15 assigned 64:18 assist 11:23	associated 23:14 assume 38:20 54:15 79:15 130:25 assumed 37:2 65:14 95:13 assumes 95:15 assuming 21:3,7 54:12 95:6 196:6 attempt 98:6 193:6 attention 61:17 128:2 152:12 159:19 attic 141:11 attribute 137:22 augment 205:17 August 95:18 authority 3:6 3:6,12 23:5 23:17 178:14 Authority's 125:7 authorization 112:15 authorized 3:8 6:23 available 13:16,19 19:2 31:5 53:10,12 54:15,22 60:16 95:3 136:11,12 180:18 181:17 182:14 190:19 Avenue 16:11 79:15 80:5 80:8 111:6 112:2,4 140:24 avenues 152:23	average 6:25 7:3 30:24 75:4 138:5 190:11 Aviation 11:6 award 18:2 awarded 17:21 148:23 aware 36:10 78:7 120:21 131:10 153:3 155:5 182:7 awful 65:5 201:12 <hr/> B <hr/> B 72:11 75:20 back 15:8 17:12 20:6 26:15 27:11 38:8,21 42:17 46:3 46:6,7,14 46:21 50:16 55:21 59:6 88:4 100:22 107:9 133:21 134:16 144:21 175:8 176:21 190:5 195:17 199:17,17 200:8,9 201:19,20 210:17 211:18,21 212:4 222:24,25 223:8 backdrop 104:21 background 155:11 205:16 backlash 75:21 backlog 26:8 94:18,23 99:19	101:11 182:19,21 182:23 backlogs 10:24 bad 75:18 211:13 badly 38:11 bail 135:4,19 balance 20:9 35:6,14 37:7,13,18 39:22 95:25 131:12 207:5,10,23 207:25 208:10,21 209:20 221:16 balances 6:4 39:25 138:12 176:7 207:21 balancing 36:6 ballast 87:13 Band-Aids 85:14 bang 17:8 bankrupt 129:12 barely 207:10 barriers 10:25 76:4 121:12 216:4 Bartram's 51:3 base 24:2 87:13 209:23 based 22:24 42:15 98:15 175:2 182:11 187:11,15 214:6 basic 156:12 basically 32:8 58:15 112:11 120:4 200:3	basics 201:23 basis 57:13 69:5 95:11 165:8 166:14 181:24 196:24 221:16 Bass 1:10 167:14 192:13,14 192:21,24 195:14 198:4 201:11 203:3 204:5 204:9 205:19 206:2 Bay 118:9 beat 82:2 93:13 beautify 76:6 becoming 62:8 beefed 63:22 beginning 5:16 75:6 90:5 111:21 193:19 begs 49:21 behalf 169:3 believe 20:20 50:22 74:18 85:13 92:25 95:17 108:8 157:22 171:13 185:12 199:19 200:15 201:8 206:13 208:22 bell 55:12,14 191:19 benefits 32:11 34:13 38:25 124:19 128:19 129:2,7,9 130:9,23	132:9,13 212:6,8 Bergman 184:16 best 12:18 26:22 45:23 47:20 98:13 116:18 124:15,17 148:14,19 149:18,24 150:8,11 157:18 174:14 better 7:20 20:7 22:18 25:4 77:18 102:13 121:17,25 122:2 127:13 145:2,5 146:11 149:25 204:15 220:14 beverage 59:19 60:7 60:9 beyond 23:15 23:18 98:2 117:2 163:6 173:5 bid 146:19 148:7 bidder 149:20 bidding 150:2 bids 81:6 big 32:4,11 33:25 61:19 62:22 64:16 73:19 74:3 110:4 111:17 167:11 182:13 bigger 120:22 180:14 biggest 22:3 209:5 210:4 biggies 216:15,18	bike 117:18 bill 2:11,15 2:17 3:1,10 4:1 5:1 6:1 7:1 8:1 9:1 10:1 11:1 12:1 13:1 14:1 15:1 16:1 17:1 18:1 19:1 20:1 21:1 22:1 23:1 24:1 25:1 26:1 27:1 28:1 29:1 30:1 31:1 32:1 33:1 34:1 35:1 36:1 37:1 38:1 39:1 40:1 41:1 42:1 43:1 44:1 45:1 46:1 47:1 48:1 49:1 50:1 51:1 52:1 53:1 54:1 55:1 56:1 57:1 58:1 59:1 60:1 61:1 62:1 63:1 64:1 65:1 66:1 67:1 68:1 69:1 70:1 71:1 72:1 73:1 74:1 75:1 76:1 77:1 78:1 79:1 80:1 81:1 82:1 83:1 84:1 85:1 86:1 87:1 88:1 89:1 90:1 91:1 92:1 93:1 94:1 95:1 96:1 97:1 98:1 99:1 100:1 101:1 102:1 103:1 104:1 105:1
---	---	--	--	--	--	---	--

106:1 107:1	210:1 211:1	boardwalk	breadth	111:11,12	143:6 155:3	208:19	4:21,25
108:1 109:1	212:1 213:1	50:23 51:15	158:8	112:8 115:7	160:3,11	209:2	5:21 6:4,8
110:1 111:1	214:1 215:1	52:23	break 173:11	115:16	162:9 169:3	businesses	6:16,20 7:7
112:1 113:1	216:1 217:1	Bobby 1:13	217:21	125:24	179:20	145:2 219:8	9:22 10:22
114:1 115:1	218:1 219:1	30:13	breaking	broken 28:10	185:20	219:19,20	12:10 13:13
116:1 117:1	220:1 221:1	body 105:23	82:3	brought	204:6 206:7	220:16	14:7,9,10
118:1 119:1	222:1 223:1	142:23	Brennan 63:9	82:21	budget-rela...	busting	15:13,18
120:1,2	billion 6:17	148:13	63:10 67:2	152:11	151:5	175:17	16:4,8
121:1 122:1	11:10 20:25	boiler 197:14	69:22 70:2	167:11	budgetary	buy 40:5 45:3	18:12 20:24
123:1 124:1	25:25	bond 6:10,21	70:7	Brown 1:16	10:9	buying 45:6	20:25 21:10
125:1 126:1	128:14,15	10:11,20	BRIAN 1:15	104:13,14	budgeted		23:13 24:5
127:1 128:1	128:20,21	22:21	bridge 72:5	105:7,19	32:9,13,14	C	24:6 26:5,8
129:1 130:1	144:17,20	109:19	72:20 73:6	107:5,8,18	33:5	cable 20:2	26:10 27:17
131:1 132:1	145:17,21	146:2	73:15,21,23	108:11,21	budgeting	calculations	28:9 35:8
133:1 134:1	218:19,21	206:15	75:3,14,16	110:21	32:16 98:8	25:21	35:16 36:11
135:1,24	billions	207:16	76:3,4	111:25	build 14:16	call 19:24	37:5,10
136:1 137:1	150:13	210:20	79:15 80:5	112:13	51:20 80:14	20:13 128:2	38:5,15
138:1 139:1	bills 1:19 2:6	bonds 144:18	80:8,10,13	113:6,17	83:2 126:16	156:8,15	41:3,4,7
140:1 141:1	2:10 3:17	144:20	80:16,23	114:19,24	134:20	159:17	43:6 44:5
142:1 143:1	bit 14:7,24	145:19,21	81:4,12,14	115:24	135:24	167:7	45:20 46:9
144:1 145:1	22:14 61:6	145:23	82:6	buck 17:8	136:4,16	222:24,25	48:6 49:8
146:1 147:1	62:3,17	bonus 72:14	bridges 30:9	budget 2:16	139:10	223:8	52:25 53:3
148:1 149:1	94:15	book 32:5	71:21,24	2:18 3:25	173:5 208:3	callback	53:8 56:17
150:1 151:1	127:15	128:3	72:16 77:21	4:16,21 5:7	building	223:2	59:12,25
152:1 153:1	138:25	144:16	Bridget 82:18	5:10,19 6:3	39:24 51:12	called 18:17	60:17 61:7
154:1 155:1	154:24	books 30:16	brief 134:14	6:20,24 7:9	buildings 5:6	18:19 32:17	65:14 70:9
156:1 157:1	160:15	92:16 94:18	208:7	9:22 10:22	8:18 21:6,8	39:8 70:3	74:24 78:15
158:1 159:1	171:24	borrow 36:11	briefed 12:21	11:3,8,21	23:20 24:20	105:14	83:19 90:9
160:1 161:1	175:13	36:22 95:8	briefing	13:18 14:5	built 28:14	106:15	90:15,17,20
162:1 163:1	178:7	95:9,12,14	56:11 61:15	14:10 15:19	36:24 44:18	calling	91:5 95:12
164:1 165:1	181:20	96:3	70:4,8	17:25 22:16	123:18	180:21	109:14,20
166:1 167:1	184:6,9,25	borrowed	197:18	26:11 33:2	146:24	calls 6:8,20	116:10,20
168:1 169:1	186:19	12:14	briefings	35:8,16	160:2	11:9 151:9	119:24
170:1 171:1	215:24	borrower	194:2	36:12,25	193:22	151:11	121:8,22
172:1 173:1	Blackwell	37:16 40:4	briefly 78:7	37:10 38:5	Bumb 86:7,7	CAMA 61:22	122:4
174:1 175:1	1:11 27:22	borrowing	104:16	39:5,6,13	88:6 107:9	62:19 65:19	124:25
176:1 177:1	88:24,25	10:7,13	brighter	41:4,14	109:6,6	cameras	125:7
178:1 179:1	89:13,17	26:6 32:6	86:20 87:19	42:22 44:9	110:25	121:18	134:15
180:1 181:1	90:11,21	41:9,12,24	88:12	51:21 52:7	112:4,17	Campaign	135:7
182:1 183:1	91:6 92:2	42:4,11	bring 38:10	52:25 54:5	113:16	23:7	142:13
184:1 185:1	Blackwells	60:4 94:21	79:17	56:7 59:13	114:22	campus	143:5
186:1 187:1	30:14	95:16,17,20	116:13	61:21,25	115:4	112:12	144:14,16
188:1 189:1	Blanche	96:8 130:24	171:25	64:14 83:4	bump-outs	136:13	145:15,20
190:1 191:1	108:3	131:2,3,4	176:4	83:19 84:19	156:9	canvas 166:5	151:17
192:1 193:1	block 117:5	131:15	179:18	90:15,20	bunch 152:3	canvassing	155:2,23
194:1 195:1	blocks 82:4	146:12	208:21,24	91:5 92:16	Burnfield	163:9	156:3 160:3
196:1 197:1	BLONDELL	210:19	210:5,10	94:14,18	122:21	cap 98:10,24	160:11,17
198:1 199:1	1:16	borrowings	brings 43:12	95:5 104:23	123:21	99:5	160:19
200:1 201:1	blood 173:12	11:12 37:2	Broad 79:20	125:8,13	124:22,23	capacity 6:5	161:2,25
202:1 203:1	173:17	41:20 42:15	86:6,9,22	133:18	126:18,22	16:17 148:2	162:8,9
204:1 205:1	177:10	60:15	86:24 87:4	134:15	bus 127:13	capital 2:12	168:11
206:1 207:1	board 78:25	bottom 58:10	109:3,8	135:7	business 67:4	2:16 3:18	174:18
208:1 209:1	106:15	brand 111:9	110:2	142:15	67:6 148:4	3:20,21,24	181:4,13
						3:25 4:20	

Committee of the Whole
March 29, 2017

182:8,12,23	190:15	centralized	132:17	CIO 63:11	125:10,13	25:7 31:15	cleaning
184:14	191:6,23	149:14	133:8 190:4	circumstance	125:17	40:9 46:24	100:20
199:14	192:2,6	centralizing	challenges	114:21	126:9	55:8,11,15	clear 12:20
211:3	carry 135:10	149:8	16:25 53:16	cited 207:3	127:10,12	55:20,24	51:20
218:21	222:15	centrally	54:13 96:8	cities 116:25	127:18	56:5,15,20	130:14
219:3,15,25	carry-forw...	161:8	131:8,20	117:15	134:17	58:20,25	152:18
220:6 221:2	9:25 11:4	cents 129:7,9	162:24	118:14	145:3	60:20 69:8	158:2
223:2,7	case 58:11	129:11	178:21	127:8	146:16	69:13 70:23	166:18
capturing	68:21	130:5 132:8	197:24	149:21,22	150:16	71:5 77:24	194:23
166:8	case-by-case	212:7	209:5	149:23	151:16	78:4 79:7	199:18
car 117:17	165:8	ceratin	219:11	citizen 171:6	152:19	80:3 81:13	clearer 93:3
carbon 24:16	cash 60:10	221:15	challenging	citizens	155:12	81:16,19,23	clearinghou...
card 32:8	95:9	certain 14:25	36:21	124:16,19	169:17	82:15 83:6	186:23
cards 153:12	categories	26:12 71:14	change 14:6	146:12	189:13,17	83:9,13	clearly 56:19
care 67:8	33:15	81:7 102:4	14:11 15:4	169:14	193:7 194:3	84:5,10,23	59:2 158:6
68:5,6	category	121:2 127:4	16:2,8	170:8	201:17	85:3,9,20	Clerk 2:11
113:7	130:15	certainly	18:25 167:9	city 1:2,6	206:12,22	86:4 88:3	3:17 4:4
175:18	catenary	133:11	180:25	2:22,24	208:14	88:21 89:7	climate
190:12	80:14	153:6	changed	3:11 4:13	216:22	89:15 92:5	165:19
careful 39:20	caught 214:5	172:13,17	206:25	4:15,21	218:16	94:4,10	close 10:4
95:10 176:8	214:6	177:5	213:18	5:15,17,22	219:9,12,15	104:9	49:14 50:8
189:24	cause 96:7	196:16	changes 3:2	6:9,11 7:6	219:18	107:24	51:13 75:14
carefully	causes 132:12	CERTIFIC...	132:22	8:4,5,14,23	221:14	115:22,25	88:19
95:21	cautious	224:2	213:12	9:2,17,23	223:15	116:7 123:4	137:19
Carney	153:2	certification	changing	10:3,23	City's 4:16	124:9	138:9
107:20	CDCs 172:4	224:20	180:5	11:18 12:13	5:3 6:4 7:13	127:20	139:14
108:2,3,14	census 136:10	CERTIFY	characteriz...	12:16 19:17	7:21 8:12	133:23	161:16
134:11	center 28:14	224:3	166:25	21:22,24	8:17 9:7	164:25	201:2
136:6	51:2 72:7	certifying	characterized	24:10,20	10:7,9,11	166:19	closed 186:5
137:24	90:16	224:24	168:24	32:7 38:22	10:16 21:11	169:19,25	closely 5:20
138:19	107:13	Chair 25:9	175:4	39:23 43:5	44:18 60:2	170:11,18	125:4
139:7,23	125:21	31:17 40:14	charged	43:20 44:10	206:20	171:4	204:20
140:4,21	167:20	47:2 59:8	106:16	45:8,13	207:4 209:6	174:15	205:4,5,6
141:17	168:17	60:22 70:25	charging	47:22 50:4	221:17	175:12,25	 closures
carried 10:21	171:15	88:23 92:7	116:14	51:2 53:3	City-appro...	177:16,20	158:12
27:18,20	195:20	94:6 104:11	117:2,4,13	56:18 68:7	44:15	191:16	cloud 67:15
162:4	197:5	116:3	117:16	71:17 89:23	City-owned	192:10	co-locate
Carroll 43:21	centers 7:24	127:22	119:7,15	90:4,4	5:5	204:3	179:15
43:25 44:2	25:24 26:17	133:25	120:5,14	102:17	citywide	205:24	co-locating
45:9 46:2	30:11	142:16	121:5 214:8	103:18,23	168:25	206:3	186:4
72:12,15,17	131:25	144:6 154:9	Charlie 63:10	108:25	claiming 34:4	211:20	co-location
78:6 113:9	135:5,20	177:22	chart 34:21	109:20	clarify 139:20	214:25	180:2 181:8
113:10,19	164:6 167:3	192:12	194:17	110:10	223:5	215:9 218:5	coal-burning
117:22,23	168:11	206:4	Charter 5:13	112:8,10,20	Clarke 1:10	221:6	117:8
118:24	169:7,16	215:11	167:9	114:14	2:2 3:13 4:5	222:19	coalesce
154:15	170:15,16	218:7	checks 176:6	115:15	4:9,13 12:2	223:10	107:3
155:4	170:24	chaired	Chief 73:12	116:23	13:21 14:18	Class 128:13	collaborate
156:25	171:15,19	167:14	children 7:21	117:12	15:7,14,20	130:15	17:10
158:25	173:15	Chairman	158:12	119:16	18:7 19:4	classroom	collaboratio...
186:18	175:13,19	94:3 169:4	choice 85:11	121:14	19:13,18,20	141:11,21	135:16
187:2,8,17	177:8	challenge	choose 57:8	122:13	20:10 21:13	Clean 116:24	collaborative
188:6,12	195:25	111:24	chunk 69:7	123:12	21:18 22:23	cleaner	5:25
189:9,23	196:7	132:10,12	CINDY 1:10	124:25	23:8 24:21	121:17	colleagues

Committee of the Whole
March 29, 2017

31:11 54:2	189:6	67:25 82:17	162:14	119:9	concise 209:9	constituents	contract
199:19	comfortable	82:19 83:8	193:15	compile	conclude	124:3 202:8	17:22 22:6
collect 156:21	131:6	83:11,15	196:11	163:15	211:23	220:5	112:16
collection	165:16	84:8,12,25	communities	complaint-...	222:21	constitute	115:15,19
157:5	coming 29:13	85:6,12,23	153:24	157:12	conclusion	3:18	141:25
college 29:2	29:15 43:22	107:20	164:3,9	complaints	73:23	constraints	contracted
Collins-Gre...	50:13 54:3	108:2,3,14	165:9,25	187:16,17	concourse	78:14	121:21
82:18	57:12 60:9	134:5,10,11	166:4,16	216:21	126:6	constructed	contracting
color 219:19	64:24 77:17	136:6	177:12	complaints-...	concurrent	114:2	44:14
combined	82:14	137:24	community	157:23	16:15	construction	contractor
83:25	106:20	138:19,23	5:5 7:25	complete 46:4	condition	11:2 72:25	88:14
183:21	122:12	139:7,23	74:7 75:2	50:5,21	177:13	73:3 74:17	contracts
come 13:11	137:25	140:4,21	75:20 76:19	52:22 65:16	conduit 113:3	75:10 76:25	108:25
19:2 33:19	144:2	141:17	76:21 77:14	completed	conference	80:13,22	contributing
46:5 48:11	153:13	145:11	82:12	73:14 86:17	149:22	81:2,8,9,11	133:3
48:12 50:4	165:16,19	146:17	101:16	126:15	confused	82:10	contribution
55:21 70:13	201:15	147:9,11	160:8,24	completely	139:21	112:18	121:8 122:4
70:19 73:23	comment	149:3	161:8,14,21	197:4,5	congestion	114:11,12	122:13
78:11,25	104:16	150:20	162:3,6,11	completion	75:18	consultants	123:11
79:16 97:20	155:9	152:8,10	162:13	50:11 126:7	connect 51:16	73:16 98:11	213:10,11
105:22,25	160:21	154:3,7,15	163:6	complex	connected	98:12 99:12	control 65:16
107:2,9	221:11,22	172:10,12	164:19	22:12	164:4	100:3	93:15,16
133:21	comments	175:24	165:12,12	compliant	connects 72:5	102:11	98:17,19
134:6	155:9	177:18	167:24	216:17	cons 210:14	178:14	139:11
142:23	196:23	178:6 179:9	168:21	component	conscious	consulting	224:23
143:3,4	Commerce	179:16	186:7	149:6	131:9	98:15,25	conversation
146:19	13:11 16:23	180:7,19	187:23	194:25	consider 3:17	99:5	103:9,16,17
150:22	86:8 109:7	182:22	193:17,21	components	91:11	contain 181:8	106:22
153:21	113:2	183:25	194:13,24	161:10	221:20	181:9	114:5
156:3	commercial	184:12	195:4,9	comprehen...	considerable	contained	138:25
157:17	8:8 12:7,12	185:11,21	200:24	214:11	9:24	224:5	150:10
170:20	12:15,24	186:8,14,18	202:25	computer	consideration	contingent	173:13
171:13	13:2,8,20	204:7	205:7,15	61:8 71:17	4:18 91:15	59:18,21	178:4 189:2
174:25	15:15 16:10	215:20	210:8	concentrati...	135:20	60:6	190:16
178:6,11	16:15 18:12	216:6 217:4	companies	159:12	considered	continue 3:15	192:18
181:12	19:15 29:12	217:19	117:16	concern	11:4 148:22	7:22 53:17	200:13
183:9	51:6 56:24	218:3	company	34:20 35:3	180:3,3	55:2 137:5	205:21
188:16	57:14	commitment	74:16 77:4	56:6,16	considering	137:8	219:14
190:2	103:13,21	7:2,22 8:25	87:5,8,9	105:2	43:13 45:22	140:10	220:11
193:23	109:17,18	24:15 50:18	121:11	concerned	117:6	141:4 144:9	conversations
197:25	112:23	60:2 104:3	123:16,18	62:6 166:24	148:13	155:24	43:14 94:22
201:17	commission	111:23	123:24	176:15,17	219:14	176:8	118:3 193:4
211:18,21	4:15,22	149:12	124:4,13,18	193:12	consistent	continued	195:4
215:3	5:15,17	committed	152:16	194:6	157:5	207:6,7	cooperate
220:25	110:22,23	10:15 56:25	comparable	concerning	consists 76:21	continues	78:20
comes 20:6	116:22	committee	21:9	58:17	Consolidated	138:7	cooperation
26:5 40:4	125:5 135:2	1:3 2:6 3:16	compared	concerns	105:22	210:16	3:6,8
153:18	135:17	69:21	33:9 73:17	16:25 76:24	constant 37:7	58:22 78:24	161:16
161:19	167:6,10,13	223:12,17	176:10	96:20	37:13 38:2	continuing	coordinate
163:19,25	Commissio...	committees	207:19	104:17	131:12	114:5	18:21 96:25
169:2 176:3	97:17	106:14	competent	132:7	132:2	continuously	100:24
181:6	Commissio...	communica...	204:16	192:25	constantly	208:8	188:13
188:24	48:23,24,25	77:18	competition	217:6	36:10 38:13		191:12

Committee of the Whole
March 29, 2017

coordinated 23:4	203:14 214:7	127:2,20,25 133:22,23	42:5,8,12 42:19 44:20	138:17,21 138:22	198:3,13 Councilper...	182:18 183:23	34:12 114:11
coordinating 100:13 219:13 220:14	cost-effective 88:18 costs 10:8,12 35:12 131:8	134:4,22,25 164:25 166:19 167:20 168:25 169:10,19 169:25 170:11,18 171:4,8 172:22 174:15 175:12,25 177:9,16,20	45:22 46:5 46:22,25 47:2,4,8,12 48:12,16,19 48:22 49:3 51:18 53:18 54:25 55:5 55:9,10,13 55:17,22 56:2,10,13 56:19 57:3 57:22 58:21 59:5,8,10 60:10,18,21 70:16,16,18 70:25 71:3 71:7,11,13 72:13 73:2 74:5,10,13 75:12 77:3 77:25 78:2 79:5,8 92:7 92:9,19 93:7,12,19 94:2,5,15 95:22 101:14 104:11	139:19,25 140:13 141:12 142:9 144:5 144:6,7,8 145:14 148:12 149:16 150:18,19 151:2 152:9 153:4 154:6 154:9,13 206:4,5,18 207:2,13 209:7,16,19 209:22,25 210:13 211:12,17 211:21 212:3,17,22 213:4,14,21 214:12,15 214:22 215:6 218:7 218:9 220:2 220:23 221:5,7,8 221:10,21 222:5,10,14 222:20	12:6 Councils 164:7 168:16 171:16 172:19 173:7 174:5 193:16 Councilwo... 1:10,11,13 1:16,16 27:22 60:23 60:23,25 61:4 63:8 63:10 65:11 68:3 69:9 69:10,14,15 70:21,24 71:10,12 88:24,25 89:13,17 90:11,21 91:6 92:2,6 94:7,8,12 96:9 98:9 99:9 101:5 102:21 104:6,10,13 104:14,17 105:3,7,19 107:5,8,18 107:22 108:11,21 110:21 111:25 112:13 113:6,17 114:19,24 115:23,24 154:10,11 156:20 157:20 159:21 163:18 164:22 166:17,20 167:14 177:23,24 179:8,24 180:17	184:5 185:9 185:18,22 186:11,16 187:4,14,20 188:8,22 189:19 190:3 191:4 191:14,17 191:18,24 192:4,7,11 192:13,14 192:21,24 194:21 195:14 196:23 198:4 201:11 202:19 203:3 204:5 204:9 205:19,25 206:2 215:12,13 215:19,22 216:19 217:18,25 218:6 counsel 46:11 counter 101:22 counting 107:6 country 118:5 couple 12:4 21:25 26:25 48:5 61:18 64:20 65:3 95:19 105:13 118:4 134:16 156:6,7 161:13,19 172:21 178:5 182:5 182:24 183:9 211:22,24 213:14 course 23:4	140:6 145:22 167:22 202:5 218:25 court 59:20 147:7 213:24 courtyard 216:23 covering 2:24 crack 123:14 cracks 123:14 123:20 crash 159:12 crashes 159:18 crazy 212:7 create 25:2 165:15 175:22 204:14,24 created 87:2 creating 199:4,7,20 creative 91:16 107:3 179:25 credit 40:5 120:12 206:14,18 210:15 creek 142:5 creeps 152:4 crew 217:14 crimes 153:18 Criminal 135:2,16 crisis 25:14 criteria 14:7 187:10,11 critical 10:22 38:16 39:17 194:25 197:9 critically 162:22 165:7 crosswalk 156:9

CTE 89:25	Darin 73:12	189:18	202:11,16	143:11	44:2 67:25	detour 77:2	203:23,24
cultural	DARRELL	decades 51:9	214:20	144:3,13,19	72:17 86:7	develop 23:24	213:3,17
109:18	1:10	51:9	220:20	145:24	109:7	125:7	differently
culture	data 100:18	December	221:20	146:4,20	113:10	developing	64:2 109:5
103:21	100:20	120:15	definition	151:10,19	117:23	45:15	difficult
curious	156:21	206:13,19	93:8 121:16	152:19	124:23	development	39:22
108:23	157:4,7	217:22	definitively	153:9,9,11	145:11	5:12 12:24	digging
160:11,20	158:16	decide 102:3	93:6	153:20	146:17	12:25 50:20	178:19
current 33:9	159:3,10	decided 91:19	degree 13:3	154:17	147:9,10	51:6 52:20	digits 166:21
33:11 54:5	179:10	decides 67:6	16:6	156:4,5	149:3	82:25 87:3	diligence
116:17	219:4	decision	degrees	159:22	162:12	100:6	25:13
123:16	datasets	52:16 74:9	171:17	183:3,16	184:13	101:16,20	dire 131:22
136:17,21	100:12	92:25	Delaware	188:15,18	DEREK 1:12	148:4 186:7	direct 44:10
140:19,22	101:23	112:14	116:21	188:24	description	187:23	224:23
165:19	date 93:10	123:15	delayed 62:2	214:4 215:4	99:19	devised	directed
214:5	214:17	decision-ma...	62:10 63:3	217:2	design 11:2	116:18	28:17,17
currently	dates 93:16	52:11 159:4	87:23 97:14	218:22	72:20,22	dialogue	168:7
19:8 58:7	David 1:15	159:10	178:16	department's	75:8,9	201:10	direction
108:10	162:12	decisions	deliver	5:18 39:12	83:21 84:2	Diamond	159:6
125:19	200:10	94:20	111:23	96:2	84:16,20,22	85:21,22	directly 45:15
126:23	day 48:3 57:7	131:18	delivered	departments	85:17	DiBERAR...	65:21
136:7,12	135:4,19	178:23	111:9	5:23 7:5	125:23	48:18,20	160:10
137:9 140:9	137:2	186:25	delta 26:12	9:17,23	162:7,10	50:15 52:14	director 4:14
141:16	162:18	197:9,21	32:13	11:18 13:14	designed	169:10,22	4:17 16:23
142:3	days 93:17	decorative	demand	14:23 64:8	87:18 114:7	170:3,17	44:3 48:21
156:21	138:6,6	110:17	133:13	66:9 71:15	designing	171:2,10	52:19 72:18
160:23	192:18	decrease	demolition	95:2,24	113:24	175:10	86:8 109:7
187:10	DCED 18:16	49:15 50:8	74:16 80:16	96:10 97:19	designs	200:7	113:11
Curtis 1:14	deal 56:21	51:19 53:19	81:12	98:7 100:19	178:23	dictionary	117:23
135:6	64:14	58:13	denied 51:8	100:23	195:11	132:17	161:6
cushions	122:15	137:16,22	department	142:20	desk 28:12	dieting	162:13
156:16	148:25	138:7 139:3	5:20 8:24	143:25	71:17	156:14	203:8
custody	dealing 20:23	139:8,13	9:11 11:20	144:23	detach 80:14	difference	Director's
137:18,19	23:17	140:5,12	11:22 21:12	146:9 147:3	detail 50:16	68:2 73:25	78:10
138:9	117:19	decreased	27:9 28:15	150:15	198:5,6,20	different 17:4	directs 5:13
customers	183:4	138:5	32:12 38:7	157:6	201:13	19:14 24:14	Disabilities
152:24	dealt 13:8	decreases	39:15 45:14	178:11,13	202:7,7	26:25 50:3	216:7
customizati...	debate 72:9	136:19,23	61:8 66:6	178:15	203:13	61:21 64:20	disadvanta...
202:6	Debra 152:10	138:15	67:19 68:6	213:17	detailed 98:2	96:12 97:10	219:20
cut 15:8	debt 10:4,5,8	dedicate	68:14 73:13	215:2	details 31:8	102:18	disadvanta...
38:21 51:21	34:17,20,22	25:23 28:7	77:5 84:18	218:23	201:19	103:8,17	219:7
58:15 106:8	34:24 35:12	dedicated	94:19,19	220:13,24	203:10	109:12	disagree
170:12	36:2,7	26:9 161:11	99:15,15	220:25	determinati...	161:13,19	171:24
cuts 105:16	37:24 42:14	deep 50:18	100:4	222:15	16:3	166:2,10	disagreement
cutting	60:3 93:24	deepest 170:5	101:24	223:4	determine	171:16	172:8
184:23	94:16	defer 138:3	103:12	depending	186:23	178:13	disconcerting
	130:15	deferred	108:4	18:25 118:7	196:6	181:11,19	198:22
D	131:13	24:18	110:11	202:20,21	200:12	183:10	disconnect
D 1:16 48:17	210:16,25	define 112:7	112:19,24	depends	216:3 217:2	185:6	113:23
dancing	211:2,5,9	201:2,2	113:2,25	201:22	determined	189:12	discussed
179:3	211:13,13	definitely	114:9	deploy	110:12	197:15,16	35:24
danger 153:5	211:16	31:14	116:15	163:16	determines	199:5,6	discussion
dangerous	decade	188:23	142:19	deputy 16:22	214:5	202:20	189:5
72:2 158:21							

Committee of the Whole
March 29, 2017

discussions 147:17 173:3	documents 24:5 doggone 29:11 doing 21:19	78:15 103:13,14 125:9,11 145:4,5 146:2,5,11 146:15 150:14 218:15,17 219:10,12 219:13 220:7,10,15 220:17	67:19 double 166:20 doubles 71:14 doubling 53:21 doubt 199:24 draft 155:6 drafted 22:9 120:2 dramatically 33:16 37:24 draw 170:7 173:13,17 drawing 115:20 drawn-out 167:8 driver's 66:12,23 driveways 71:20 driving 212:7 Duane 86:7 107:9 109:6 due 51:23 129:14 175:15 183:18 duplicate 204:23 duration 113:14,21 DVRPC 118:3	198:9,11 eCLIPSE 62:7,20 economic 7:11,19 42:25 43:19 44:25 45:2 51:6 144:11 144:22,25 146:15 147:13 218:13,14 economy 146:22 208:23 209:3 educated 22:18 education 155:21 educational 7:11 effect 76:7 effective 7:15 79:3 effectively 159:3 effectiveness 9:5 efficiencies 38:10 efficiency 9:4 24:3,19 efficient 7:15 87:15 efficiently 184:11 effort 161:12 161:18 189:10 efforts 97:13 100:25 165:23 202:20,24 220:14 Eight 41:13 69:6 either 31:6 52:15 146:13 220:7 elaborate 135:13	electric 74:16 77:4 116:14 116:25 117:17 119:15 120:14 electric-pro... 117:8 electricity 119:19,20 element 110:5,7,13 elevator 8:17 embarked 61:20 183:14 emergency 141:10 emphasis 127:16 emphasize 68:5 113:14 113:20 162:15 employee 32:11 34:13 employees 143:12,14 143:17,19 143:20 employers 120:12,13 120:17,18 120:20 employment 44:8,12 empowering 197:20 encased 141:7 encountered 217:10 encourage 151:21,23 153:22 155:7 encouraged 78:22 encumbering 53:13 ended 120:15 energy 21:4 21:12,21	22:5 23:5,7 23:12,17 24:2,10,11 24:18 87:15 121:19 enforcement 155:19 engage 108:12 115:11 138:24 172:18 177:14 178:14 197:2 198:9 engaged 164:10 167:22 168:14 170:22 173:9 174:20 175:6 engagement 160:8 161:8 161:15,21 162:3,11,13 162:17 164:16 165:5 172:16 194:24 197:8,15,16 198:7 200:24 202:24 205:7,15 engaging 165:17 176:20 Engineer 73:13 engineering 99:2 178:18 enhance 174:17 enhanced 9:5 enhancement 87:21 enjoy 166:8 enjoyable 163:12 enjoying 48:3	ensure 62:21 114:11 164:16 ensuring 7:12 96:23 entire 127:5 144:14 161:23 193:13 entirely 158:2 160:2 164:11 entities 45:7 118:12 119:5 219:18 entitled 119:6 envisioned 9:18 EOP 149:11 219:11 equal 132:17 158:19 189:13 equipment 9:9,17 44:8 44:23 74:21 146:6 equitable 59:4 159:11 189:5,7,10 189:13 erected 108:8 137:7 especially 82:9 142:16 152:2 154:17 158:11 160:12 163:23 165:18 177:6 179:25 192:5 219:19 220:9 essential 50:23 essentially 92:21 establish 53:2 82:25	
display 219:24 disqualify 178:25 distinguished 112:5 distributed 152:14 distribution 49:23 52:12 69:20 189:7 district 12:6 20:22 23:2 25:13 26:2 30:12,18,20 47:10,11,14 50:14 54:4 58:14 77:6 79:17 83:2 84:7,9 86:25 96:12 96:18,18 97:18,23,24 98:3,5,14 101:8,8,13 105:4 107:19 161:16 162:4 163:23 167:19 191:25 196:5,18 198:3,13 204:18 216:14,15 District's 20:24 distrust 194:7 diversity 7:12 43:15 46:17 205:14 Division 5:22 184:14 187:13 docs 83:21 document 219:5 documented 99:3	documents 24:5 doggone 29:11 doing 21:19 23:12 30:7 46:8 47:6 48:23 60:5 60:14 68:17 72:10 81:8 100:25 101:24 102:16 118:15 119:20 120:11,25 123:9 143:20 144:23 147:15 150:6 154:21 155:24 160:24 164:14 176:23 178:9 184:24 185:25 187:5,25 188:25 189:8,14,20 189:21 190:6,7 193:9,25 196:17 199:21,22 207:24 208:8 210:7 214:7 216:12,14 219:17 dollar 40:6 129:6,9 130:9 132:9 212:8 dollars 16:4 18:3 26:8 40:22 43:8 43:16 44:22 45:5 46:7 59:25 60:7 65:15 69:6	31:18,19,23 32:4,22 33:4,8,13 33:18,22 34:7,11,16 34:19 35:2 37:14,20 38:19 40:2 40:8 94:15 95:23 104:12 127:23,24 128:12,18 128:23 129:5 130:3 130:8,12,18 130:22 131:5,16 132:6,16 133:20 206:4,5,18 207:2,13 209:7,16,19 209:22,25 210:13 211:12,17 212:3,17,22 213:4,14,21 214:12,15 214:22 215:6 221:8 221:10,21 222:5,10,14 Domb's 40:19 domestic 124:18 door 151:15 151:15 166:5,5 dotted 67:17	double 166:20 doubles 71:14 doubling 53:21 doubt 199:24 draft 155:6 drafted 22:9 120:2 dramatically 33:16 37:24 draw 170:7 173:13,17 drawing 115:20 drawn-out 167:8 driver's 66:12,23 driveways 71:20 driving 212:7 Duane 86:7 107:9 109:6 due 51:23 129:14 175:15 183:18 duplicate 204:23 duration 113:14,21 DVRPC 118:3	E	e-mail 142:21 142:22 E-procure... 149:6 earlier 54:9 130:16 144:10 145:23 150:21 155:6 194:11 203:20 218:12 earmark 126:24 easier 173:18 easy 72:16	electric 74:16 77:4 116:14 116:25 117:17 119:15 120:14 electric-pro... 117:8 electricity 119:19,20 element 110:5,7,13 elevator 8:17 embarked 61:20 183:14 emergency 141:10 emphasis 127:16 emphasize 68:5 113:14 113:20 162:15 employee 32:11 34:13 employees 143:12,14 143:17,19 143:20 employers 120:12,13 120:17,18 120:20 employment 44:8,12 empowering 197:20 encased 141:7 encountered 217:10 encourage 151:21,23 153:22 155:7 encouraged 78:22 encumbering 53:13 ended 120:15 energy 21:4 21:12,21	22:5 23:5,7 23:12,17 24:2,10,11 24:18 87:15 121:19 enforcement 155:19 engage 108:12 115:11 138:24 172:18 177:14 178:14 197:2 198:9 engaged 164:10 167:22 168:14 170:22 173:9 174:20 175:6 engagement 160:8 161:8 161:15,21 162:3,11,13 162:17 164:16 165:5 172:16 194:24 197:8,15,16 198:7 200:24 202:24 205:7,15 engaging 165:17 176:20 Engineer 73:13 engineering 99:2 178:18 enhance 174:17 enhanced 9:5 enhancement 87:21 enjoy 166:8 enjoyable 163:12 enjoying 48:3	ensure 62:21 114:11 164:16 ensuring 7:12 96:23 entire 127:5 144:14 161:23 193:13 entirely 158:2 160:2 164:11 entities 45:7 118:12 119:5 219:18 entitled 119:6 envisioned 9:18 EOP 149:11 219:11 equal 132:17 158:19 189:13 equipment 9:9,17 44:8 44:23 74:21 146:6 equitable 59:4 159:11 189:5,7,10 189:13 erected 108:8 137:7 especially 82:9 142:16 152:2 154:17 158:11 160:12 163:23 165:18 177:6 179:25 192:5 219:19 220:9 essential 50:23 essentially 92:21 establish 53:2 82:25

established 112:9 135:2 160:20 167:2,9 estate 112:10 estimated 75:5 evaluate 157:17 214:7 evaluating 92:23 Evaluation 5:19 11:22 events 163:11 166:6 everybody 2:3 14:22 79:15 133:12 142:21 151:23 153:22 155:10 157:25 167:16 198:10 everybody's 47:13 evidence 224:4 exactly 70:11 102:16 104:4 200:12 203:13 examines 110:24 example 15:5 39:15 65:19 66:2 69:2 97:22 118:9 129:23 165:11 188:18 197:3 199:8 205:3 examples 7:17 Excel 184:22 excellent 108:21 127:11	163:24 excess 39:21 excited 84:3 173:10,18 182:15 exciting 96:5 Executive 4:14 161:6 exemption 39:9 exist 169:15 172:4 existing 8:7 8:14 12:11 19:14 93:24 106:17 136:22 141:15 166:25 169:14 171:14 172:2 174:17 180:24 196:10 exists 44:11 exit 141:10 expand 43:19 expanding 7:11,19 42:24 expansion 8:16 141:22 expect 13:25 161:25 162:8 202:9 203:9,12 expectations 147:18 expecting 81:21 expending 45:5 expenditure 27:25 43:16 119:25 129:19,20 expenditures 44:5 121:22 128:10 207:7 221:18 expenses 10:6	expensive 62:9 199:21 experience 28:21 62:20 108:13 109:3 118:10 experiences 118:7 expert 18:20 expertise 66:5 67:9 112:25 147:4 explain 22:19 151:22 152:6 explained 200:22 explaining 95:22 explanation 15:11 explode 103:2 explore 22:11 exponentially 105:8 extensive 193:4 extent 10:17 65:23 88:10 143:12 157:10 185:24 189:17 205:2 extremely 85:10 168:22 218:2 eye 10:4 106:9 F faced 37:20 facilities 5:5 8:15 22:13 35:11 38:11 81:10 83:18 83:20 108:6 136:18,22 136:25 143:2 162:21 166:25	173:16,25 174:13,21 174:24 176:3 178:8 179:9,12,13 179:15,17 179:23 180:4,9,11 180:13,24 181:12 182:7 183:7 186:3 187:22 204:17 216:5 217:13 facility 8:19 9:12,13,19 83:5 98:5 108:9 137:6 137:6 140:18,20 140:22 141:13,15 141:19,19 142:2,7,8 143:7,7,9 170:9 177:11 181:14 195:13 197:4 fact 14:10,21 36:6 38:14 38:17 50:13 89:6 96:5 110:7 113:20 114:8 148:23 160:12 163:20 167:17 169:23 170:7 189:14 190:18 211:9 factor 104:19 113:15,22 187:18 factored 148:21	156:22 factors 73:19 159:20 185:5 209:12 factual 168:13 FADULLON 92:22 93:9 93:14 99:4 99:25 102:15,23 105:6,10,20 107:7 fair 175:16 176:22 Fairmount 167:6,13 faith 201:16 fall 65:15 86:24 181:17 fallen 62:14 family 48:3 far 17:8 72:23 106:23 117:21 121:23 179:22 181:13,21 fashion 200:5 fast 55:6 fast-charging 117:12 faster 36:15 37:3 96:6 favor 19:5 221:13 favorite 12:6 192:18 feature 50:23 February 4:23 191:9 federal 6:13 11:7 18:14 19:2 30:10 59:16 76:17 109:15 120:11 122:15 125:11,14 126:23	fee 214:4 feed 181:4,5 182:8 feedback 177:4 181:20 feel 66:2,2,4 66:10,16,22 76:10 98:18 99:15 101:18 102:3,10,12 159:5,9 164:11 170:25 194:5 211:10 feels 66:11 164:17 fees 98:16 99:12 146:13 213:18,22 214:8,8 220:8 Fegely 16:21 16:22 18:15 19:12,16,19 20:8 female 108:10 fewer 137:25 138:4,12 field 143:19 143:20 187:11 Fifteen 139:21 fifth 210:2 figure 18:22 26:13 29:5 29:14 45:17 57:18 65:9 99:7 158:24 163:7 164:13 169:7 219:23 220:21 figuring 100:21 183:20 201:21	final 92:24 162:20 finally 91:19 102:8 183:11,19 finance 5:18 11:21 22:14 22:19 36:21 37:6 67:10 94:14 95:25 Finance's 65:20 financed 22:15 financial 2:23 6:6 32:6 161:18 210:12 financially 115:3 financing 22:22 find 49:13 76:14 96:24 191:8 214:16 finding 68:19 findings 138:4 fine 48:18 124:12 finger 174:6 finish 217:20 finished 181:24 finishing 68:22 FiOS 20:3 fire 8:15,24 9:11 32:12 38:7 39:15 79:13 83:24 181:25 183:7,16 firefighters 39:16 firm 115:11 firms 150:4,7 first 3:25 5:8 39:7 64:5 69:22 83:25 87:20 126:3 126:5	153:19 172:17 177:13 fiscal 2:13,16 2:18,24 3:3 3:19,21,22 4:19,20 6:18,19,23 10:21 11:8 11:10,11 12:14 32:9 32:10 33:5 36:5 39:24 40:11 57:3 106:10 125:2 128:13,14 181:5 183:16 184:19 208:14 209:6 212:5 five 2:23 28:18 32:2 33:14,23,24 34:10 36:25 38:18 64:23 68:22 92:16 93:20,25 95:15 96:13 128:10 129:22 207:18,20 209:12 222:24 223:6 fix 28:10 30:7 114:25 180:11 fixed 10:8 131:8 136:23 fixing 114:21 fixture 87:14 fixtures 86:15 86:19 87:12 88:13 114:22 115:5 flat 106:4,7 Fleet 8:16 15:5 183:8 flexibility
---	--	--	---	--	---	--	---

Committee of the Whole
March 29, 2017

10:10 floodplain 142:6 floor 141:9 143:13,15 flow 60:11 flyers 170:19 focus 33:25 112:9 159:18 183:6 207:22 219:9 focused 111:11 focusing 154:20 folks 22:17,18 67:10 78:19 102:25 113:23 138:9 139:11 155:11 172:5,18,24 172:25 174:10 178:25 194:2,5,12 216:24 follow 55:25 217:8 218:11 following 7:18 22:10 188:15 207:3 217:22 219:2 follows 188:21 212:12 fooled 152:3 foot 86:5,14 87:16 footage 143:14,16 foray 84:2 forced 76:2 forbid 136:4 forces 44:10 forecasting 147:17	foregoing 224:7,20 foreign 124:18 foremost 172:18 forever 13:7 91:10 168:17 forget 28:11 format 100:21 191:25 formations 171:14 formed 111:13 former 140:24 forth 165:24 175:9 176:21 195:17 199:17,18 forthcoming 152:17 Fortunately 88:6 forward 10:21 17:23 21:24 27:18 27:21 47:16 52:10 55:6 58:5,9,10 58:16 69:18 78:23 89:21 93:2 123:23 134:22 149:12 150:9,10 167:25 176:19 201:7 203:4 205:23 218:24 forward-loo... 3:20 found 123:20 foundation 51:12,20 140:9 foundations 53:5	four 57:2 68:21 75:9 96:13 121:4 fourth 210:2 framework 155:17 Francisco 118:9 frankly 105:14 fraudulent 151:13 free 121:13 168:15 204:21 205:8 freeze 38:23 freshman 29:2 Friday 82:3 181:24 friend 152:12 friends 171:20,21 172:20,23 fringe 38:25 front 141:3 158:17 169:13,24 171:12 172:25 194:12,13 194:15,18 203:7 fronts 72:11 fruit 180:22 fulfill 111:23 full 17:11 30:19 136:25 181:3 186:13,15 216:4 full-time 64:10 fully 54:21 206:11 224:5 function 5:14 functions 141:23 fund 18:18 34:22 37:18	39:24 128:9 129:15,25 132:20,23 133:3,4 145:4 207:10,21 207:23,24 208:21 209:20 216:12 220:18 221:16 fundamental 171:3 fundament... 171:11 172:7 funded 37:17 83:19 126:23 132:24 160:14,22 161:25 162:2 180:12 funding 6:10 6:13,15,22 11:4 13:15 14:12,13 18:24 27:8 27:9,13 29:20 30:2 31:4 37:9 49:15 52:22 53:9,21 54:11,15 58:3,7 59:18,20 60:16 95:3 106:4,7 109:13,15 109:19 111:4 112:20,20 113:3 115:14,17 133:7 160:15 184:18 212:10 216:9 funds 7:2,7 8:4,8,14,23	9:25 10:21 12:11,16 17:14,15,20 17:21,23 19:2 35:20 36:11 43:3 53:16 54:24 59:22 90:9 95:5,12 125:15 129:17 156:3,6 162:10 216:13 further 10:25 137:16 158:13 future 17:24 32:16 101:18 104:24 123:25 136:5 174:10 FY 33:12 41:19 FY16 53:10 FY18 40:25 41:2,12,20 42:15 43:9 54:20 59:17 FY19 14:4 43:9 FY20 43:10 FY21 43:10 FY22 43:11 FY23 12:16 43:12 FY31 132:24	82:8 general 6:9 6:21 7:6 10:19 40:22 46:16 50:17 51:7 56:6 60:3 72:11 124:24 128:9 130:4 131:3 133:3 142:11,20 145:4,22,25 182:5 207:10 220:18 generally 67:3 95:14 118:13 122:5,13,18 generates 127:5 getting 16:7 16:25 17:11 19:6 36:18 53:20 71:8 79:3 83:3 84:2 91:22 96:6 98:19 102:9 122:9 135:9 150:8 151:20 152:22 181:19 185:8 189:16 192:3 203:4 216:9,13 Girard 16:11 Girl 108:17 108:18 GIS 102:25 give 15:11 18:4 19:6 30:18,20 37:14 46:9 62:3 70:19 77:20 79:24 84:10 122:8 135:25 142:21 154:23 180:14 182:9 188:9	191:5 201:18 209:9 given 48:2 94:21 givens 26:12 gives 75:13 giving 82:9 82:13 glad 70:18 77:9 102:10 go 7:2 17:12 17:25 18:19 18:22 25:3 30:9 33:23 37:22 38:8 39:3 44:13 46:7 53:3 62:22 72:21 78:5 82:9 103:22 108:25 127:8 128:25 129:2 135:23 148:4 158:14 166:4 173:12 175:8 182:14 193:24 196:4 197:2 200:8,9 202:16 216:22 217:17 221:23 223:3 goal 42:23 140:5 185:17 goals 7:10 44:19 45:21 197:17 God 75:25 89:18 goes 29:21 36:8 39:6 47:14 51:25 67:15 128:15,20	129:18 135:12 going 2:4 17:3,12,22 21:14 22:15 22:19,25 24:12 25:2 26:15 27:11 29:9 31:9 31:10,11 32:7,24 33:14 34:4 34:17,23 36:22 37:22 40:3 45:4 46:7 48:10 49:4,24 52:14 53:14 55:25 56:22 57:20 58:12 62:20 63:2 63:14,15 66:15,20 67:12 69:18 70:20 72:21 74:6 75:7 75:10 76:15 79:16 80:20 80:23 82:5 82:20 89:24 93:13 96:21 99:13,20 102:2,5,19 102:19 106:25 107:2 114:6 114:20,25 118:5 119:13,21 120:24 122:6,7 123:23 126:12 127:2 129:8 129:11 130:9,19,23 132:7 135:10 136:20 139:2 140:15 141:13 142:11,14
--	---	--	--	---	--	---	---

144:21	77:10 84:16	140:13	217:21	H	Harper	Hello 63:8,9	191:10
145:16	88:7 94:12	148:25	groundwork	half 53:11,12	147:12,12	215:19,20	207:20
147:20,21	95:23	154:18	134:17	54:19,21	148:17	help 7:9	208:4
148:20,21	104:15	173:7	group 29:6	58:15 59:16	150:17	18:23 24:17	highlight
148:24	107:20	176:25	168:25	125:12	hazards	42:23 45:21	7:16
150:13	122:19	193:5	groups	134:19	159:12	78:18 104:4	Highways
151:4,15,22	124:22	214:13	171:20,22	140:17	head 105:18	147:22	187:12
155:13	131:11,13	222:16	172:20	Hall 1:6	142:19	148:15	hired 39:6
161:12	134:9	greater	176:4	112:8,10	176:7,9,11	151:18	hires 124:14
162:20	138:14	116:24	grow 145:3	126:9	headline	166:12	hiring 38:23
163:2,4,6	151:2 152:8	119:18	growing	216:22	152:15	174:2,3,3	40:11 63:25
165:14	168:5 179:4	121:23,25	132:12	223:15	headquarters	174:11	64:22,22,23
166:22,23	187:5	124:19	133:17	Hallow	92:12 93:21	helpful 19:21	68:11
168:3 171:7	192:16,21	greatest	grown 133:5	200:23	heads 103:2	32:23 70:22	124:14,20
172:25	192:23	10:17 50:24	guess 15:23	hand 97:2,2	health 32:7	148:18	166:3
173:2,22	208:6	91:13 174:4	31:24 32:5	handle 96:15	36:5 132:13	177:4 218:2	historic
175:22	211:13,16	Green 1:12	32:10 42:13	102:14	208:14	helping	148:20
180:8,14,24	214:20	18:19 40:15	53:19 65:23	hands 65:20	209:6	147:25	historically
181:2 182:8	215:22	40:16 41:2	96:16 97:11	65:20	210:12	164:18	148:25
188:10,19	goodness	41:10,15	121:7 128:9	hang 79:12	healthcare	helps 176:13	149:11
189:12	89:19	42:5,8,12	130:19	happen 14:3	129:4	Henon 1:13	150:3
190:24	goods 45:3,6	42:19 44:20	132:6 146:7	40:6 91:16	hear 3:23	20:21 26:3	history
194:14	Gould 162:12	45:22 46:5	181:6	161:13	55:18 72:3	59:9,10	159:12
195:19,21	162:12	46:22 144:6	194:15	195:5	105:3	60:10,18	hits 87:16
196:2,4,8,9	164:21,24	144:7	200:16	happened	113:18	70:16	hold 139:5
196:12	165:3 177:3	145:14	205:21	64:5,8	154:12	138:21	174:5
197:11,13	194:20	148:12	206:7	92:20	191:19	139:19,25	210:16
198:9,11	196:14	149:16	guideline	148:25	198:18	140:13	holding 27:23
200:13,14	202:10	218:8,9	24:4	196:3	heard 22:17	141:12	Hollow
201:24	government	220:2,23	guy's 169:3	happening	29:12 57:14	142:9 144:5	195:19
202:2	7:15 9:4	221:5	guys 171:5	36:15	106:21	144:8	197:6
203:14,15	76:18 97:9	GREENLEE	201:10	161:15	176:18	150:18	Holmesburg
203:16	201:17	1:12	209:17	174:7	184:20	151:2 153:4	140:23
206:8	governments	Greenwald	223:8	194:14	213:22	154:6,9	141:4
208:13,17	6:14	82:17 83:8	Gym 1:13	happens	217:5	Henon's	home 5:12
208:23	grab 147:5	83:11,15	60:24,25	36:12 54:12	hearing 2:5	107:19	40:6
210:5,9	Granahan	84:8,12,25	61:4 63:8	54:23 57:11	3:16 62:16	Henons 30:13	honest 168:2
212:4 213:7	28:21	85:6,12,23	65:11 68:3	190:16	77:16 112:3	hesitate 93:10	honesty 35:17
214:23,24	grand 53:24	178:6	69:10,15,24	195:12	119:22	93:15	hook 66:21
218:17,24	grant 18:17	179:16	70:6,21	happy 11:16	186:10	hey 181:9	hope 22:7
219:14	19:3 109:14	180:7,19	71:10,12	33:20 82:23	205:22	Hi 82:17	78:13 93:3
220:15	140:9	182:22	154:10,11	195:19	213:16,24	161:5	93:9 155:15
good 2:2,3	155:25	183:25	156:20	197:6	hearings	high 10:10	157:8
4:9,11,12	161:25	184:12	157:20	200:23,25	105:13	38:14,20	169:18
16:22 21:14	grants 76:18	185:11,21	159:21	hard 10:23	106:2 123:9	39:23 52:23	hoped 141:20
21:20 24:22	grassroots	186:8,14	163:18	59:6,7	144:3	73:22	hopeful 13:24
25:15,18,18	161:15	215:20	164:22	64:11 78:11	153:16	121:15	36:13
31:21,22	162:6	216:6 217:4	166:17	101:21	167:14	133:16	hopefully
35:18,21	great 24:22	217:19	215:12,13	102:7	215:5	210:16	47:13 103:5
36:2,5,16	49:25 74:3	218:3	215:19,22	173:14	heavily 13:14	211:9	175:20
43:25 47:7	83:17	grid 119:17	216:19	198:17	held 45:11	higher 6:25	hoping 24:3
60:25 61:3	122:14	ground 82:3	217:18,25	200:11	66:12 78:23	63:25	81:2 106:5
73:10 76:10	126:13	172:19	Gym's 196:23	harm 153:5	HELEN 1:13	185:17	137:13

202:13 hotline 151:12 hours 121:4 137:2 house 136:14 137:4 139:5 139:14 142:4 153:14 housed 137:10 160:10 houses 108:10 housing 11:13 41:19 42:4 103:14 103:16,20 105:15 106:15,18 131:3 136:17,21 139:18 hub 127:9 huge 34:13 108:25 109:23 128:24 132:12 210:11 hump 175:18 hurry 21:15 Hyundai 123:17	identity 153:7 ignored 189:16,18 illumination 88:13 imagine 77:3 immediate 61:24 immediately 62:11 88:14 immigrant 165:12 immigrants 165:14 imminently 71:25 impact 10:11 45:24 137:19 138:16 150:7,7 210:11 219:5,16 impacted 82:11 impacts 75:15 124:2 imperfect 199:23 impersonati... 151:14 implement 8:10 78:12 implementa... 16:9 100:14 101:3 implemented 16:7 21:4 98:23 importance 38:16 160:24 162:16 important 23:10 99:11 101:7 128:6 59:23 158:7,15 115:12 161:9,14 162:22 165:7 193:9 improve 185:10 207:16	208:13,25 improved 127:15 improvement 21:2 49:19 151:17 174:22 199:25 improveme... 6:11,17 8:6 21:10 36:14 37:4 87:6 103:20 109:25 111:16 115:9,18 137:11 156:8,10,14 162:25 174:12 182:20 185:25 195:11 197:11,23 improving 7:10,14 36:4 in-house 217:14 inability 207:4 incarcerated 108:17 incarceration 134:24 incentivize 96:10 incentivized 120:13 include 8:22 9:16 90:17 121:15 142:7 156:13 162:10,11 169:13 included 6:15 7:8 42:21 86:14 91:4 93:24 110:4 116:23 131:4 199:2 203:7 217:9	includes 6:16 35:19 125:17 126:3 129:4 129:16,22 155:18 212:14 including 5:23 11:5 38:6 39:14 42:24 62:6 102:22 109:13 193:16,17 194:16 inclusion 179:5 185:10 194:6 205:14 inclusive 2:14 139:16 142:2 163:21 164:15 165:6 170:7 inconvenien... 76:9 incorporate 24:2 155:15 212:9,11 incorporati... 3:2 150:12 increase 10:12 52:3 115:6 128:16 130:20 204:6 206:14 increased 35:11 192:5 205:11 increasing 10:6,7 37:23 210:18 increasingly 62:9,10 incredibly 204:16 incur 35:12 incurring	34:24 incurs 10:3 indicated 113:16 222:22 individual 146:8 individuals 177:6 industry 129:11 inequality 49:22 inevitably 67:23 inflation 214:6 influence 102:7 190:9 inform 75:20 166:13 information 28:5 46:17 88:7 101:11 103:5 123:2 123:7 144:12 157:14 181:16 201:18 203:5 206:12 219:4 informed 75:2 informs 160:18 infrastruct... 5:4 7:25 9:8 10:16 19:24 25:25 44:4 71:22,23 72:19 77:7 77:21 80:15 97:5 101:12 103:19 113:12 117:24 118:19 126:10 127:6 137:11 155:19	188:14,17 205:13 initial 5:13 101:8 112:2 202:14 initially 89:8 initiative 9:3 11:13 148:15 149:18 160:9 initiatives 126:8 144:24 146:9,10 inmate 135:12 inmates 137:9 139:9 innovation 62:12 68:7 input 66:9 67:13 163:9 165:20 193:22 195:10,10 inquiries 79:14 insane 129:10 inside 108:16 195:17 insignificant 13:3 inspected 123:19 install 117:16 184:16 institutional 114:16 instruments 5:11 intake 139:10 139:18 integrity 7:16 intend 91:9 intended 86:20 87:22 110:7,20 intensive 197:8 intention 204:13,22	intentional 105:25 intents 67:7 interest 52:18 98:13 155:13 163:19 201:9 interested 24:23 29:3 62:16 119:24 187:21 201:4 interesting 221:24 interests 200:20 interfere 110:14 Intergover... 3:5,7 interim 69:3 internal 182:21,23 191:11 Internet 159:15 interrupt 126:12 interruptions 75:24 introduce 135:24 introduced 121:11 invariably 20:4 invent 168:21 invest 7:23 131:24 211:11 invested 103:18,24 investing 5:2 10:15 35:19 35:25 36:3 36:4 38:6 39:13 131:10,13 188:2 208:12 investment	9:6 12:18 12:25 15:25 46:12,14 51:7,11 52:9 61:9 61:12 63:2 63:4 102:18 102:19 116:11 131:11 187:22 197:12 210:7 211:15 investments 7:7 8:9,21 9:15 11:6 21:25 24:14 35:22 39:20 97:3 101:12 101:16 190:10 208:15 investors 103:23 invitation 172:6 invited 108:12 involved 29:10 45:15 67:22,23,25 97:10 119:4 167:16 170:4,9,14 170:16 172:6 173:2 177:7 203:14 involvement 76:20 147:19 168:10 193:21 194:5 involves 87:12 Iola 147:12 149:10 irrelevant 62:11 irrespective 159:19
I idea 65:14 83:10,14 117:3,10 121:2 122:2 ideas 91:18 172:3 identification 11:2 153:13 identified 59:23 115:12 119:9 identifies 153:11 identify 85:18 98:4 147:22 160:13,25							

issue 15:21 16:16,17 19:23 43:18 116:15 124:13 134:23 154:5 175:3 178:22 issued 152:21 issues 24:19 32:11 78:8 79:25 135:22 153:8 199:10 210:4 223:4 ITFE 27:2,8 29:20 30:2 items 33:23 42:24 iterative 6:2 <hr/> J J 1:15 Jannie 1:11 73:5 January 3:10 Jastrzab 4:4 4:11,14 27:18 97:8 122:5,11,17 123:3 jeopardy 210:20 jewels 47:22 Jim 205:5 job 20:7 64:12 77:10 105:8 121:23 124:15 149:25 163:24 195:8 220:14 jobs 25:2 64:10 208:24 Johnson 1:14 47:3,4,8 48:12,16,22 49:3 51:18 53:18 54:25 55:5,10,13	55:17,22 56:2,13,19 57:4,22 122:25 123:6,22 124:6 134:2 134:3,9,13 137:21 138:17 Johnsons 30:15 Jones 1:14 20:20 25:10 25:11 26:20 27:4,15,20 27:24 29:23 30:6,23 31:6,9 35:9 47:12 71:2 71:3,7,11 71:13 72:13 73:2 74:5 74:10,13 75:12 77:3 78:2 79:5 135:6 Jones's 101:14 JR 1:14 Judge 135:17 137:15 juggling 64:20 July 42:3,7 81:22 jump 128:24 jumping 33:15 177:21 June 42:3 81:22 182:15 Justice 135:3 135:16 <hr/> K K 1:12 Karen 16:22 Kathryn 48:25 52:19 172:11 203:25 204:5 keep 10:4	38:24 85:4 103:3 132:11 176:10 179:3 180:21 214:23 keeping 66:7 214:17 KENYATTA 1:14 key 64:6 121:2 209:12 kid 28:25 kids 89:25 kind 14:4,15 14:15,24 16:5 22:2 22:16,18 23:6 24:4,7 24:9,13,17 24:18 26:18 27:10 36:18 38:2 64:10 64:15 65:17 65:22 67:6 67:16 79:24 94:25 95:21 96:4,15,17 96:24 98:2 98:7 108:12 120:22 131:24 132:4 138:25 143:10 151:14,18 151:24 153:7 155:21 156:18 164:14 168:18 175:14 179:3 180:21 182:3 187:11 188:15 189:24 196:8 207:21	213:3 King 126:17 kinks 183:20 kitchens 183:15 knew 23:16 24:22 79:16 know 4:24 25:22,24 26:11,13 27:5 28:2 29:5 31:11 34:2 35:25 37:8,21 38:3 39:25 41:25 49:16 49:24 50:13 52:11 53:23 54:3 57:24 61:7 62:2 62:12 66:10 66:21 68:13 69:11 73:7 78:7,13 82:5,23 83:10,14 85:7,11,15 90:4 91:7 91:12,12,17 92:13 97:23 100:23 101:9,19 107:12 119:19 120:18 121:16 122:16 123:9,10,13 123:15 131:7,12 133:4 142:24 148:8 149:5 150:21 151:10 152:2,25 153:25 157:16 159:16 160:2,14 167:19 168:5,7,15 168:19	169:24 170:3,12 171:18 172:21,24 174:9 175:13,15 176:12,15 179:10 182:23 184:13 188:18 189:3 190:24 191:2,12 193:14 194:10 195:24 196:8 198:10 199:17 200:11 201:21 203:13,18 203:22,25 204:14 207:25 208:2 209:4 209:13,17 211:8 218:13 219:9,10 knowing 147:19 knowledge 167:18 194:24 known 8:2 knows 14:22 49:17 92:12 133:11,12 204:17 <hr/> L L 1:10,11 224:14 L&I 67:10 68:9 120:3 213:22 217:14 LaBelle 91:8 labor 34:3 labor-inten... 6:2 lack 58:3	194:6 198:20 201:15 lady 28:22 Landing 49:19 53:23 55:6 56:9 56:21 landscaping 86:14 languages 165:22 large 100:6,7 100:9 108:7 109:25 141:10 149:23 152:14 165:13 largely 65:19 larger 23:6 36:23 37:2 91:3 96:3 146:24 147:16 largest 109:10 127:16 lastly 135:21 late 84:21 85:16 203:6 launch 202:14 law 29:8 189:25 lay 134:17 layer 204:14 lead 12:23 118:16 177:15 222:16 lead-up 30:7 leaders 173:23 leadership 11:18 104:18 135:5 leading 24:11 leads 201:15 League 149:22 learn 108:23	201:9 learned 62:19 65:13 108:24 109:2 111:19 209:8 lease 143:7,8 143:10,19 176:5 leave 178:3 LED 87:14 left 97:2 107:13 221:9 legislation 45:23 148:14 221:13 legislator 109:15 legitimate 201:5 length 111:3 138:5,15 Lerner 135:17 137:15 lesson 27:5 lessons 62:19 108:24 109:2 111:19 let's 15:15 37:16 38:19 55:5 181:11 181:15 letterhead 153:10 letting 172:24 level 8:13 24:2 63:25 73:4 98:20 99:12 106:21 117:13 118:24 121:4 161:16 174:20 189:14 197:15 203:12	207:22 213:10,11 levels 59:18 161:13 199:6 207:6 207:10 210:17 211:9 212:13 leverage 6:12 17:14 125:10 145:5 146:11 155:25 189:3 220:11 leverages 122:14 125:13 leveraging 96:23 101:17 104:2 186:24 levity 176:13 liability 114:15 209:14 libraries 7:24 25:24 26:17 41:5 90:2 132:2 167:3 168:11 169:17 171:21 library 197:13 204:21 205:8,18 life 43:17 91:2 lift 173:22 light 18:19 62:14 86:21 87:15 88:15 89:6 110:8 lighting 87:13 110:4,6,9 110:13,15 110:16 115:6 121:17
---	---	--	--	---	--	---	---

Committee of the Whole
March 29, 2017

lights 79:20	166:24	look 29:9	137:10,16	Lower 97:24	177:10	master 8:10	81:24 97:8
86:10,15	171:24	39:10 43:5	149:7,20,25	lowest 79:2	186:25	9:18 24:11	105:10,12
87:14 109:4	175:13,15	45:8 53:7	150:9		197:19,22	83:5,18	105:17
110:19	176:13	76:4 78:23	156:11	M	202:23	84:13 85:5	106:4
likelihood	178:7	89:5 99:6	173:11	M/W/DSBE	mammoth	180:13	129:13
222:23	181:20	100:3	186:6	147:19	105:8,11	181:3	154:4 162:9
223:7	184:6,9,25	101:15	189:22	MacArthur	manage 87:2	182:10	168:13,15
limited 6:5	185:17	120:23	190:13	136:8	87:6 112:25	Masters	168:24
9:22 14:22	186:19	123:24	205:22	137:15	managed	73:17	169:18
15:22 45:9	194:7	127:6 133:7	219:12	138:3 140:9	115:6	masts 88:16	198:8
95:4 209:10	201:13	136:13,20	looks 40:21	macro 144:24	management	match 17:19	meaning
line 30:5	215:24	144:15,15	43:6 155:2	146:7	36:17 63:23	17:24 18:2	207:8
32:17 67:17	live 90:3	145:15,19	160:23	main 113:15	63:24 65:25	18:13 19:10	meaningful
67:18,19	load 74:20	146:19,21	198:6 214:4	113:22	113:5	19:11,14	177:11
80:11 86:21	local 47:24	147:25	loss 104:22	maintain	142:25	37:6 125:17	means 10:7
101:25	53:5 106:21	148:5,20,24	lot 25:15	87:3,6	182:16	matches	17:20 36:18
126:5,16	124:14,20	150:12	34:24 35:23	111:15	184:8,10,17	18:10,11	36:20 96:2
156:13	146:21	155:14	43:13 62:14	136:24	184:19	matching	96:7 148:25
169:13,24	155:25	165:7,8	62:23 63:19	174:2	manageme...	57:16 125:9	224:22
171:12	local-based	166:10	65:5,9	maintained	185:2	materials	measures
172:25	220:16	173:15	66:15 67:13	114:8,18	manager	44:6,16,22	3:19 156:12
177:21	locate 179:14	174:16	68:5,6,8,8	maintaining	21:22 87:5	146:6,18,22	media 49:17
194:12,13	located	181:11	68:12,17	73:20 114:4	124:24	165:23	151:25
194:15,18	140:22,24	186:22	69:25 72:8	118:18	managing	197:18	152:23
lines 7:5	142:3	187:19	89:16 90:6	maintenance	44:2 48:20	math 128:24	median
26:25	location	197:11	98:11,12	24:18 87:8	52:18 67:16	129:8	110:13
list 19:7,9	118:18	198:8	99:17	87:9 111:16	72:17 78:9	matrix	medium
30:19	locations	200:13,18	120:20	114:14	97:11	101:20	137:18
143:25	119:7 121:3	200:22,25	122:8,10	115:9,12,15	113:10	102:2	138:8
191:2,5,15	156:18	202:2,4,20	127:3,5,12	115:17	115:8	148:22	meet 7:10
191:20	159:13	203:4 217:2	127:16	180:11	117:23	186:20,21	24:15 37:3
192:3	187:19	218:16	136:19	major 8:9	184:21	187:7,10	42:23 133:9
195:24,25	logo 153:10	220:5	164:2 168:5	61:9,17	203:8	188:11	185:3,4
196:4	long 17:6	looked 13:13	184:2 185:6	63:2 66:7	Manayunk	matter 25:13	meeting 4:22
222:22	28:2,13	56:7 116:20	188:19	74:16 75:24	72:7	224:7	147:15
listed 210:15	29:4 68:20	137:3	189:15	77:7 126:2	manner	matters 63:5	165:24
listening	77:2 91:2	144:13	201:12	126:8 127:7	29:18 200:6	68:8	220:4
168:4	159:9 167:4	looking 18:11	210:23	136:18	Mansion 82:4	Mayor 3:4,10	meetings
listings	167:8	22:10 26:4	212:23	137:8 141:7	marble 141:7	5:14 222:11	76:21 78:22
185:24	168:17	32:8 40:20	214:16,16	majority	March 1:7	Mayor's 7:10	82:13 163:7
literally	177:7 188:6	42:20 48:10	216:16	35:17 44:21	190:25	24:15 42:23	172:23,24
89:11	188:9 190:7	57:20 76:16	love 28:15,16	146:5	191:9	116:16	173:12
litigation	193:8 197:7	78:16 85:24	33:8 202:12	makeup	MARIA 1:16	152:21	184:17
60:12,13	199:22	89:21 100:5	Lovell 48:24	46:18	MARK 1:17	221:24	211:24
little 14:7,24	208:16	100:11,20	48:25	making 25:14	market	222:8	meets 214:3
22:14 25:3	long-range	102:16	172:10,11	36:14 37:4	103:10	McCARTY	members
57:5 61:5	155:22	104:5 106:9	175:24	93:2 104:3	147:5	152:8,10	4:13 73:11
62:3,17	long-term	106:16,19	177:18	115:5	Market-Fr...	154:3,7	134:22
91:9 94:15	23:11	118:8	204:7	123:24	126:5	mean 16:9	167:13
99:16 106:6	208:12	119:23	low 37:18	125:21	massive	38:25 44:21	195:5,9
139:20	longer 29:3	128:13,19	207:25	152:18,24	49:24	51:23 57:18	201:4
154:24	157:8	132:21	low-hanging	157:5	mast 79:21	62:11 63:13	membership
160:15	longest 80:6	135:3,4	180:22	162:17	86:5 87:16	67:9 70:14	171:17
				165:22			

Committee of the Whole
March 29, 2017

mention 23:23 167:17	42:11 43:3 43:8,9,10 43:10,11,11	mixed 118:6 MMO 212:13	79:14 80:5 80:8	26:19 Multimodal 18:18	168:6 190:23	181:11 188:16	12:13,16 13:4 16:12
mentioned 65:2 89:22 149:10 197:7	43:12 49:9 49:12,20,20 51:11,14,25 52:3,5,8,25	mode 64:22 model 22:25 200:16,17 modern-day 141:20	month 155:5 217:16 monthly 95:10 months 20:5	multiple 16:15 152:23 municipal 21:6,8 24:12 97:9 118:22,23 118:25	necessary 143:21 205:2 need 15:17 18:2 20:6 24:14 27:4 27:5 29:4 29:19 35:7 35:10 37:5 37:9,12 38:11 39:11 39:17,25 50:9 54:16 61:12,16 62:24 74:23 78:18 79:4 95:9,13 98:4 104:3 104:25 114:7 120:7 122:7,9 131:22,24 133:13,15 137:5 165:14,21 166:13 174:21 194:23 197:10 211:10 223:5	195:5 197:7 199:11,24 199:25 208:11 negative 206:23 207:4 neglected 193:8 neighborho... 5:4 8:8 12:7 12:12 13:19 76:6 77:17 82:11 102:9 103:15,25 158:14 162:19 164:9 169:15,17 171:20 188:3 190:11 195:21,22 198:16 201:25 202:22 neighborho... 51:2,16 75:16,18 102:4,6 120:7 127:11 170:13 174:7 180:5 187:6 196:13 neighbo... 78:25 network 172:23 never 20:3 28:11 170:22 174:23 175:5 Nevertheless 10:14 new 8:8,14,18 8:24,24 9:9 9:16,20 10:3 12:11	19:3,25 20:11 28:6 40:22 43:3 43:7 57:2 79:19 83:2 84:4 87:10 87:14,21 88:10 96:22 98:4 108:15 111:9,13 123:23 124:3 126:24 135:24 140:18 141:13,18 141:25 142:6 144:18 149:6 168:8 173:11,17 183:15 184:13 199:9,21 204:24 news 47:24 65:17 Nice 98:17,18 Nicholas 147:10 Nicole 161:5 162:16 163:14 night 74:15 193:25 non-ITF 27:13 non-profit 111:5 115:8 non-profits 172:4 non-reserved 120:4 north 79:20 86:9,16,22 86:24 87:4 97:24 109:3 109:8 110:2 111:11,12 112:5,8,12 115:7,16
messaging 194:23	53:9,11,12 54:18,19,21	modernized 141:20	20:14 62:13 70:4 88:17 118:4	municipalit... 118:8 119:3 municipality 118:11 municipally 23:20	29:19 35:7 35:10 37:5 37:9,12 38:11 39:11 39:17,25 50:9 54:16 61:12,16 62:24 74:23 78:18 79:4 95:9,13 98:4 104:3 104:25 114:7 120:7 122:7,9 131:22,24 133:13,15 137:5 165:14,21 166:13 174:21 194:23 197:10 211:10 223:5	208:11 negative 206:23 207:4 neglected 193:8 neighborho... 5:4 8:8 12:7 12:12 13:19 76:6 77:17 82:11 102:9 103:15,25 158:14 162:19 164:9 169:15,17 171:20 188:3 190:11 195:21,22 198:16 201:25 202:22 neighborho... 51:2,16 75:16,18 102:4,6 120:7 127:11 170:13 174:7 180:5 187:6 196:13 neighbo... 78:25 network 172:23 never 20:3 28:11 170:22 174:23 175:5 Nevertheless 10:14 new 8:8,14,18 8:24,24 9:9 9:16,20 10:3 12:11	79:19 83:2 84:4 87:10 87:14,21 88:10 96:22 98:4 108:15 111:9,13 123:23 124:3 126:24 135:24 140:18 141:13,18 141:25 142:6 144:18 149:6 168:8 173:11,17 183:15 184:13 199:9,21 204:24 news 47:24 65:17 Nice 98:17,18 Nicholas 147:10 Nicole 161:5 162:16 163:14 night 74:15 193:25 non-ITF 27:13 non-profit 111:5 115:8 non-profits 172:4 non-reserved 120:4 north 79:20 86:9,16,22 86:24 87:4 97:24 109:3 109:8 110:2 111:11,12 112:5,8,12 115:7,16
methods 22:22	57:2 58:12 59:15,15,16	Modjeski 73:16	118:4	municipally 23:20	29:19 35:7 35:10 37:5 37:9,12 38:11 39:11 39:17,25 50:9 54:16 61:12,16 62:24 74:23 78:18 79:4 95:9,13 98:4 104:3 104:25 114:7 120:7 122:7,9 131:22,24 133:13,15 137:5 165:14,21 166:13 174:21 194:23 197:10 211:10 223:5	208:11 negative 206:23 207:4 neglected 193:8 neighborho... 5:4 8:8 12:7 12:12 13:19 76:6 77:17 82:11 102:9 103:15,25 158:14 162:19 164:9 169:15,17 171:20 188:3 190:11 195:21,22 198:16 201:25 202:22 neighborho... 51:2,16 75:16,18 102:4,6 120:7 127:11 170:13 174:7 180:5 187:6 196:13 neighbo... 78:25 network 172:23 never 20:3 28:11 170:22 174:23 175:5 Nevertheless 10:14 new 8:8,14,18 8:24,24 9:9 9:16,20 10:3 12:11	79:19 83:2 84:4 87:10 87:14,21 88:10 96:22 98:4 108:15 111:9,13 123:23 124:3 126:24 135:24 140:18 141:13,18 141:25 142:6 144:18 149:6 168:8 173:11,17 183:15 184:13 199:9,21 204:24 news 47:24 65:17 Nice 98:17,18 Nicholas 147:10 Nicole 161:5 162:16 163:14 night 74:15 193:25 non-ITF 27:13 non-profit 111:5 115:8 non-profits 172:4 non-reserved 120:4 north 79:20 86:9,16,22 86:24 87:4 97:24 109:3 109:8 110:2 111:11,12 112:5,8,12 115:7,16
metropolitan 127:7,9	61:10 63:3 69:6 71:9 71:13 76:15 95:16	money 12:14 13:25 14:16 15:18,22 17:17 19:17 19:17 26:15 28:10 30:12 32:6 39:12 40:12 44:7 53:3,4 54:16 57:2 57:6,16 65:2 69:10 76:14 89:16 93:20 95:7 95:24 99:18 109:20 120:24 121:19 122:8,15 127:3,4,5 131:17 133:14 144:18 155:25 174:23,24 175:19,20 180:23 181:13 183:24 184:2,4 188:3 190:18,21 201:12 214:16	Moody's 207:2 210:14 morning 2:3 2:3 4:10,11 4:12 11:15 16:22 21:20 25:18,19 31:21,22 43:25 47:23 61:2,3 73:10 94:13 104:15 106:23 107:21 mother 28:22 mothers 108:18 move 47:16 58:16 80:12 123:16 134:22 150:10 159:2 167:25 201:6 moved 167:5 206:20,22 moving 21:24 29:10 52:9 57:13 58:4 58:9,10 80:19,25 85:19 93:2 118:15 123:22 149:12 159:5 176:19 180:4 multi-billio... 126:21 multi-pron...	MURPHY 224:14 Museum 5:24 22:4 <hr/> N <hr/> name 21:21 73:12 74:18 107:25 113:8 124:23 147:8 152:5 169:4 named 47:19 national 37:21 149:22 nationwide 91:14 nature 16:3,8 90:24 Navy 8:11 near 154:22 158:21 nearing 126:7 nearly 6:8 11:9 necessarily 45:14 155:12 159:14	29:19 35:7 35:10 37:5 37:9,12 38:11 39:11 39:17,25 50:9 54:16 61:12,16 62:24 74:23 78:18 79:4 95:9,13 98:4 104:3 104:25 114:7 120:7 122:7,9 131:22,24 133:13,15 137:5 165:14,21 166:13 174:21 194:23 197:10 211:10 223:5 needed 20:25 25:25 63:21 79:4 147:21 148:6 180:10 needing 132:22 needs 6:4 10:23 23:10 23:13 38:15 38:20 39:23 61:13 73:24 97:20 106:23 142:8 147:18 160:22 161:20 168:12 174:18	208:11 negative 206:23 207:4 neglected 193:8 neighborho... 5:4 8:8 12:7 12:12 13:19 76:6 77:17 82:11 102:9 103:15,25 158:14 162:19 164:9 169:15,17 171:20 188:3 190:11 195:21,22 198:16 201:25 202:22 neighborho... 51:2,16 75:16,18 102:4,6 120:7 127:11 170:13 174:7 180:5 187:6 196:13 neighbo... 78:25 network 172:23 never 20:3 28:11 170:22 174:23 175:5 Nevertheless 10:14 new 8:8,14,18 8:24,24 9:9 9:16,20 10:3 12:11	79:19 83:2 84:4 87:10 87:14,21 88:10 96:22 98:4 108:15 111:9,13 123:23 124:3 126:24 135:24 140:18 141:13,18 141:25 142:6 144:18 149:6 168:8 173:11,17 183:15 184:13 199:9,21 204:24 news 47:24 65:17 Nice 98:17,18 Nicholas 147:10 Nicole 161:5 162:16 163:14 night 74:15 193:25 non-ITF 27:13 non-profit 111:5 115:8 non-profits 172:4 non-reserved 120:4 north 79:20 86:9,16,22 86:24 87:4 97:24 109:3 109:8 110:2 111:11,12 112:5,8,12 115:7,16
mic 20:19 113:18	71:13 76:15 95:16	modjeski 73:16	118:4	municipally 23:20	29:19 35:7 35:10 37:5 37:9,12 38:11 39:11 39:17,25 50:9 54:16 61:12,16 62:24 74:23 78:18 79:4 95:9,13 98:4 104:3 104:25 114:7 120:7 122:7,9 131:22,24 133:13,15 137:5 165:14,21 166:13 174:21 194:23 197:10 211:10 223:5	208:11 negative 206:23 207:4 neglected 193:8 neighborho... 5:4 8:8 12:7 12:12 13:19 76:6 77:17 82:11 102:9 103:15,25 158:14 162:19 164:9 169:15,17 171:20 188:3 190:11 195:21,22 198:16 201:25 202:22 neighborho... 51:2,16 75:16,18 102:4,6 120:7 127:11 170:13 174:7 180:5 187:6 196:13 neighbo... 78:25 network 172:23 never 20:3 28:11 170:22 174:23 175:5 Nevertheless 10:14 new 8:8,14,18 8:24,24 9:9 9:16,20 10:3 12:11	79:19 83:2 84:4 87:10 87:14,21 88:10 96:22 98:4 108:15 111:9,13 123:23 124:3 126:24 135:24 140:18 141:13,18 141:25 142:6 144:18 149:6 168:8 173:11,17 183:15 184:13 199:9,21 204:24 news 47:24 65:17 Nice 98:17,18 Nicholas 147:10 Nicole 161:5 162:16 163:14 night 74:15 193:25 non-ITF 27:13 non-profit 111:5 115:8 non-profits 172:4 non-reserved 120:4 north 79:20 86:9,16,22 86:24 87:4 97:24 109:3 109:8 110:2 111:11,12 112:5,8,12 115:7,16
Michael 44:2 48:17,20	103:15,18 103:19,20	modjeski 73:16	118:4	municipally 23:20	29:19 35:7 35:10 37:5 37:9,12 38:11 39:11 39:17,25 50:9 54:16 61:12,16 62:24 74:23 78:18 79:4 95:9,13 98:4 104:3 104:25 114:7 120:7 122:7,9 131:22,24 133:13,15 137:5 165:14,21 166:13 174:21 194:23 197:10 211:10 223:5	208:11 negative 206:23 207:4 neglected 193:8 neighborho... 5:4 8:8 12:7 12:12 13:19 76:6 77:17 82:11 102:9 103:15,25 158:14 162:19 164:9 169:15,17 171:20 188:3 190:11 195:21,22 198:16 201:25 202:22 neighborho... 51:2,16 75:16,18 102:4,6 120:7 127:11 170:13 174:7 180:5 187:6 196:13 neighbo... 78:25 network 172:23 never 20:3 28:11 170:22 174:23 175:5 Nevertheless 10:14 new 8:8,14,18 8:24,24 9:9 9:16,20 10:3 12:11	79:19 83:2 84:4 87:10 87:14,21 88:10 96:22 98:4 108:15 111:9,13 123:23 124:3 126:24 135:24 140:18 141:13,18 141:25 142:6 144:18 149:6 168:8 173:11,17 183:15 184:13 199:9,21 204:24 news 47:24 65:17 Nice 98:17,18 Nicholas 147:10 Nicole 161:5 162:16 163:14 night 74:15 193:25 non-ITF 27:13 non-profit 111:5 115:8 non-profits 172:4 non-reserved 120:4 north 79:20 86:9,16,22 86:24 87:4 97:24 109:3 109:8 110:2 111:11,12 112:5,8,12 115:7,16
MICHELE 224:14	103:21,24 109:22	modjeski 73:16	118:4	municipally 23:20	29:19 35:7 35:10 37:5 37:9,12 38:11 39:11 39:17,25 50:9 54:16 61:12,16 62:24 74:23 78:18 79:4 95:9,13 98:4 104:3 104:25 114:7 120:7 122:7,9 131:22,24 133:13,15 137:5 165:14,21 166:13 174:21 194:23 197:10 211:10 223:5	208:11 negative 206:23 207:4 neglected 193:8 neighborho... 5:4 8:8 12:7 12:12 13:19 76:6 77:17 82:11 102:9 103:15,25 158:14 162:19 164:9 169:15,17 171:20 188:3 190:11 195:21,22 198:16 201:25 202:22 neighborho... 51:2,16 75:16,18 102:4,6 120:7 127:11 170:13 174:7 180:5 187:6 196:13 neighbo... 78:25 network 172:23 never 20:3 28:11 170:22 174:23 175:5 Nevertheless 10:14 new 8:8,14,18 8:24,24 9:9 9:16,20 10:3 12:11	79:19 83:2 84:4 87:10 87:14,21 88:10 96:22 98:4 108:15 111:9,13 123:23 124:3 126:24 135:24 140:18 141:13,18 141:25 142:6 144:18 149:6 168:8 173:11,17 183:15 184:13 199:9,21 204:24 news 47:24 65:17 Nice 98:17,18 Nicholas 147:10 Nicole 161:5 162:16 163:14 night 74:15 193:25 non-ITF 27:13 non-profit 111:5 115:8 non-profits 172:4 non-reserved 120:4 north 79:20 86:9,16,22 86:24 87:4 97:24 109:3 109:8 110:2 111:11,12 112:5,8,12 115:7,16
mid 81:21	125:3,12,14	modjeski 73:16	118:4	municipally 23:20	29:19 35:7 35:10 37:5 37:9,12 38:11 39:11 39:17,25 50:9 54:16 61:12,16 62:24 74:23 78:18 79:4 95:9,13 98:4 104:3 104:25 114:7 120:7 122:7,9 131:22,24 133:13,15 137:5 165:14,21 166:13 174:21 194:23 197:10 211:10 223:5	208:11 negative 206:23 207:4 neglected 193:8 neighborho... 5:4 8:8 12:7 12:12 13:19 76:6 77:17 82:11 102:9 103:15,25 158:14 162:19 164:9 169:15,17 171:20 188:3 190:11 195:21,22 198:16 201:25 202:22 neighborho... 51:2,16 75:16,18 102:4,6 120:7 127:11 170:13 174:7 180:5 187:6 196:13 neighbo... 78:25 network 172:23 never 20:3 28:11 170:22 174:23 175:5 Nevertheless 10:14 new 8:8,14,18 8:24,24 9:9 9:16,20 10:3 12:11	79:19 83:2 84:4 87:10 87:14,21 88:10 96:22 98:4 108:15 111:9,13 123:23 124:3 126:24 135:24 140:18 141:13,18 141:25 142:6 144:18 149:6 168:8 173:11,17 183:15 184:13 199:9,21 204:24 news 47:24 65:17 Nice 98:17,18 Nicholas 147:10 Nicole 161:5 162:16 163:14 night 74:15 193:25 non-ITF 27:13 non-profit 111:5 115:8 non-profits 172:4 non-reserved 120:4 north 79:20 86:9,16,22 86:24 87:4 97:24 109:3 109:8 110:2 111:11,12 112:5,8,12 115:7,16
middle 79:21 86:6 202:15	128:25 129:24	modjeski 73:16	118:4	municipally 23:20	29:19 35:7 35:10 37:5 37:9,12 38:11 39:11 39		

216:21	10:20 40:22	221:24	74:22 96:24	25:15 42:25	outcome	owned 23:20	203:22
217:8,20	46:16 60:3	222:8	109:17,17	43:18,19	203:15	114:23	204:10,15
northeast	131:3	officers	168:18	44:25 45:3	outcomes	owner 67:4,5	204:20
217:11	145:23	178:12	older 91:9	144:11,22	7:11	67:6	205:7,17,22
northwest	146:2	offices 70:15	once 158:11	144:25	outlets 47:25	owners 72:8	part 7:24
217:6	obviously	oftentimes	173:25	146:16	151:25	78:20	9:23 13:10
note 11:17	36:7 37:5	68:19	174:11	147:13	outline 99:11		13:11 17:6
25:17	60:6 61:22	146:23	200:12	172:16	outlined	P	23:6 29:21
142:12	62:6 120:3	147:21	onerous	173:5,22	197:17	p.m 223:18	51:10 59:25
noted 71:24	129:16	Oh 1:15	77:13	175:5 176:5	212:13	pace 13:16	60:2,3,17
notes 224:6	163:20	41:15 55:13	ones 19:16	195:9	outlook	36:15 37:3	82:10 83:4
notice 57:19	181:18	70:16 108:2	61:19 64:17	218:13,14	206:23,24	54:22 96:7	85:7 90:14
65:2 77:9	208:24	116:4,5,9	64:19,20	opposed	207:4	packaged	90:17,20
135:7	occupancy	118:20	162:20	148:11	outpace	109:11	91:3 106:13
151:20	137:2	119:10	170:15,21	optional	207:7	page 12:13	120:8 150:4
152:13	occupy	122:6,16	210:23	124:21	outreach	31:25 33:19	159:25
noticeable	143:17	124:11	ongoing	options 22:24	159:25	42:20 43:2	160:17
86:21	occurred	126:11,20	118:2	143:10	160:17,18	43:6 53:7	169:21
noticed 223:3	32:15	126:25	181:23	order 114:17	160:22,24	59:13 128:3	190:4
notion 168:9	occurrence	169:22	190:16	160:25	164:20	128:8	193:14
168:20	86:11	183:25	online 143:3	165:4	193:15	129:21	208:14
176:21	occurs 141:8	OIT 63:20	143:4	190:22	195:20	144:16,19	210:6
number 15:2	OEO 29:9	65:15,15,21	182:14	196:2	196:9,12	145:15,19	212:15
17:2 20:22	45:17 145:7	66:11 71:7	onwards	ordering	201:24	212:5	217:7,8,11
28:8 42:24	147:4,14	143:5	27:12 54:16	80:19	202:4,19	221:23	participant
50:17 58:16	199:9	okay 23:9	open 68:24	orders 182:11	outside 21:7	painful 61:23	167:5
62:5 70:15	OEO's	27:6 33:17	69:2,4,17	ordinance	22:2 23:20	208:20	participating
100:7,8,9	148:18	34:11 41:16	70:12 155:9	2:12,15,17	108:8	Palantino	170:24
105:4	offer 100:22	42:12,19	170:10	3:9	127:17	205:4	participation
125:18	offered 87:10	44:20 46:22	operating	organization	185:5	parallel 200:4	148:20
126:9	offerings	55:18 60:18	2:18 3:18	63:21 111:5	195:17	paramedics	164:16
138:13	46:16	72:12,15	5:22 7:14	111:10,14	201:16	39:16	171:6,8,13
140:8	office 5:18	75:12 81:24	10:20 44:9	114:3,16	overall 97:16	park 28:23	particular
141:22	11:21 17:25	82:16 91:25	97:19 98:7	171:17	103:23	28:25 167:6	14:10 56:3
165:13	21:23 24:6	93:19 94:2	156:2	organizations	140:11	167:13	60:8 97:21
166:2,10	24:10 35:23	101:5 104:6	179:20	162:6	Overbrook	parking	98:3 115:21
176:17	39:6 44:3	108:22	200:3,5	169:14	72:5 73:22	120:4,8	148:7
203:23,24	46:20 63:23	133:20	operational	172:2	overcrowding	121:3,4	157:19
212:6	63:24 69:20	138:17	136:24	organize	134:19	parks 7:23	164:5,5
numbers	70:17 72:18	142:9	Operationa...	188:20	135:22	25:24 26:10	193:14
33:25 128:4	78:10 85:25	145:14	137:7	organizing	overdue	26:24 27:7	196:13
210:2	86:2 113:11	150:17	opinion 52:10	157:4	68:22 203:6	27:11,17	198:16
212:20,23	116:17	155:4 165:3	opportunities	oriented	overhauling	29:3,22	201:25
213:7	117:23	177:17	7:20 22:11	155:20	197:4	30:5 41:5	particularly
	119:10	192:4	44:13	original 15:9	overhead	48:25 52:20	8:21 13:4
O	125:5	195:18	124:16,17	other's 101:4	221:25	90:3 131:25	18:12 23:11
O'Neill 1:15	147:13	201:24	136:21	Otis 18:21	overlay	167:10,17	26:16 72:4
70:18	149:2	205:19	148:10	Ott 48:23,24	187:25	169:15	133:16
objections	151:10	211:17	156:11	48:25	oversee	171:20	147:16
224:4	152:21	214:14	164:6 180:2	172:10,11	103:13	172:11	154:19,22
objective	204:23	221:4 223:8	186:6	175:24	106:14	182:25	157:24
159:5	210:22	old 28:24	opportunity	177:18	overseer	183:3,5	158:8
obligation	216:7,20	65:7 71:25	7:12 11:15	204:7	112:3	198:25	174:17
6:10,21 7:6						199:13	

Committee of the Whole
March 29, 2017

194:9	1:6 3:5	132:24	126:3,5,22	plan 2:23	118:23,25	95:20 96:11	208:17
parties	pension 37:17	136:9	phased 126:3	3:21 5:2	119:4 125:5	97:17	210:10
114:10	68:11	137:22	phases 69:11	24:9,11	126:15	101:15	211:5
partnering	129:15,18	139:10,13	Philadelphia	27:12 32:3	135:13	118:14	possible
118:11	129:25	139:17,21	1:2,6 2:22	34:10 37:2	136:16,20	123:2,6	10:17 32:17
partners 6:14	132:15,20	140:2,6,10	2:24 5:12	38:18 53:24	137:3,10	127:2	163:5,21
9:20 45:17	132:23	140:12	8:20 21:22	75:13,20	156:24	132:23,25	165:6
partnership	133:4,5,17	185:13	22:4 23:5,6	77:8 83:18	161:21,24	144:21	174:14
78:24	209:13	207:11	45:8 47:23	84:13,13	163:13	177:8	possibly
108:19	pensions	212:10,19	77:4 108:4	85:5 92:16	166:12	200:15	107:4 217:3
117:14	129:4	221:18	116:24,24	93:21,25	168:12	202:17,19	post 151:24
119:2 136:7	209:13	222:2,6,12	121:24	95:15 97:18	178:18	pointed 63:13	potential
137:14	people 14:15	percentage	123:12	97:24 98:3	187:25	pointing 88:4	19:10 62:23
183:13,19	20:23 25:16	98:15	126:16	99:16	205:10,16	points 72:14	105:15,17
196:18	38:24 48:10	140:11	127:7	100:13,14	planning's	178:5	106:8
198:2	51:8 63:25	178:17	134:18	105:22,24	100:16	poles 86:16	151:12
parts 29:10	66:17 67:10	221:15	145:3	116:17	plans 8:10	89:3 110:17	176:2 186:4
29:11 56:18	74:24 76:7	perfected	152:20	117:2,10	9:19,19	police 8:15	216:24
189:12	79:22 82:13	183:12	153:10	129:23	77:22 80:18	79:17 83:2	potentially
passed 45:23	90:3 98:17	perfectly	193:7	144:24	96:24 100:7	83:22 84:6	104:22
148:13	98:18,20	119:6	219:18	155:7,18,22	100:8,9,12	84:9,17	179:14
passing 82:22	101:9,10	performance	Philadelphi...	180:13,15	198:2 208:9	92:12 93:21	180:4
path 66:8	121:24	22:6 149:8	10:5	180:20	218:14,15	97:23 98:4	potholes
patient 85:10	122:2	149:9,11	philanthropy	181:3,4,6	play 176:3	153:20	116:12
Patti 91:8	127:17	performs	103:11	182:9,10	players	181:10,25	poverty 71:16
paving 44:12	152:2 155:8	141:24	Philly 62:7	186:15	188:17	183:7	209:3,4
pay 7:7 35:13	159:13	period 23:14	physical 5:3	195:18,20	Playground	216:14,14	210:4,6,11
61:17 132:9	163:12	49:10,13,21	5:11 177:12	196:10,12	28:21	policy 221:17	power 117:6
paying	166:5,7,8	52:6 58:12	PICA 10:20	202:4	playgrounds	pollute 117:9	119:17
146:13	167:12	95:15 177:7	pick 194:3	206:17	169:16	pollution	PPA 116:15
payroll 38:22	168:6,14,15	permanent	205:20	207:18,20	please 2:9	24:16	PRA 183:13
PD 82:20	170:14,20	217:17,23	picture 93:4	212:9,11,16	11:17 134:6	119:18	PRAC
84:4	170:23	person 4:2	180:14	212:18,23	150:23	pool 45:10	172:23
PECO 74:24	173:14,17	153:13	piece 34:12	213:6	152:6 176:8	Poor's 206:20	173:12
75:23	173:19	190:11	99:8	222:24	176:11	population	practical
116:23	174:2,8,9	personal	pinpointing	223:6	pleased 208:4	108:10	117:6
Pecora 205:6	174:19,24	28:20 52:10	32:23	planned 5:11	plowing	136:8,19,23	119:16
pedestrian	175:6,8,17	personalities	pipeline 10:2	11:11 41:24	190:22	137:17,17	practice
73:20 156:8	176:17,22	66:4	pipes 151:18	planning 4:15	plus 206:21	138:7,8,16	14:15
156:9	176:23	personally	place 44:9	4:22 5:15	pluses 32:18	139:3,11	100:15
pedestrians	177:14	50:22	57:17 87:22	5:17 60:14	PM 64:18,19	140:6	practices
76:24 77:2	198:10,14	perspective	87:24 99:21	65:4,5	67:16,18	198:15	116:18
Peirce-Phelps	198:17	36:17 46:10	102:13	69:11 77:11	PM's 64:12	portion 21:2	163:15
74:22	percent 34:23	96:2,17	111:14	82:24 96:17	PMO 66:22	129:25	praying
pending	37:17 49:14	146:8,18	114:17	96:22 97:17	PMs 64:4,21	130:11	106:3,7
60:14 96:19	50:8 51:21	148:19	115:17,19	98:20,25	64:23	132:14	pre-K 210:7
Penn's 49:19	58:14 76:16	155:3 157:4	117:11	99:20 100:5	point 14:3	141:3,8	predicament
53:23 55:6	80:17 93:15	172:9 188:2	118:25	100:16,25	17:16 28:4	pose 138:10	136:3
56:9,21	99:22	219:10	142:25	101:2,2,3	30:25 31:2	position 39:4	preference
PennDOT	104:22	pervious	199:10	101:18	31:4 35:8	39:5,8,9,10	124:15,20
18:16	105:9	20:13	200:23	111:17	39:2 40:11	40:11	preliminary
110:10	120:16	phase 19:9	places 120:19	116:22	53:7 67:11	138:14	105:24
Pennsylvania	130:20	75:8,10	127:18	118:17,22	93:6 94:20	positive	138:2 182:3

Committee of the Whole
March 29, 2017

preparation 5:13	92:5,10 94:4,9,10	171:12	proactive 148:10	166:12	program 2:12 3:20,25	prohibited 170:23	194:19
prepare 5:24 97:18	104:8,9 107:21,24	prior 9:24 13:15 17:18	149:14	167:2,5,8 167:11,15	4:20,25 5:2	project 7:5 10:24,25	projected 32:10 33:5
prepared 223:3	115:22,25 116:6,7	27:19 53:9	probably 65:7 75:9	167:24	5:9,10,19	12:21 13:6	33:10,12
preparing 105:21	123:4 124:9 127:3,20,25	53:11 54:14	100:2	168:10,21	6:3,8,16 7:9	15:6 17:10	191:21
106:3,8	133:22,23	95:2,7	102:25	169:6,21	7:21 8:3	20:12 24:6	207:9 212:5
prescriptions 132:11	134:4,25	147:19	105:23	170:6,7	9:22 11:21	36:17 47:9	projection 33:3
present 1:9 4:17 11:19	164:25	213:15	109:9	171:6	12:10,13	49:18,23	projections 32:19
presenters 222:24	166:19	priorities 7:17 160:19	113:21	172:15,16	13:13 14:8	50:10,11	projects 5:21 7:8 9:16
preserve 106:17	169:11,19	162:24	217:21	175:6,23	14:9 15:13	52:9 53:17	10:2 12:7
President 1:10 2:2	169:25	191:3,9,10	problem 16:6 20:24 37:17	176:20	18:17 21:3	53:22,23	14:17 17:2
3:13 4:5,9	170:11,18	197:25	37:21,23	177:15	22:2 24:6	55:7 56:3	17:3 18:5
4:12 12:2	171:4	prioritization 156:23	70:13 78:17	179:2	37:10 41:4	56:10 58:5	18:22 19:7
13:21 14:18	174:15	prioritize 57:10	120:9	191:11	41:8 42:22	58:13,14	19:10 22:20
15:7,14,20	175:12,25	160:25	129:12	193:13,17	43:2,6	60:6 63:23	23:25 24:7
18:7 19:4	177:9,16,20	prioritized 158:23	130:13	196:5 197:8	44:12 46:9	63:23 64:12	28:9 35:21
19:13,18,20	177:25	156:17	132:18,20	200:17,18	49:9 53:8	64:13,25	42:21 45:20
20:10 21:13	191:16	prioritizing 156:17	198:4 215:6	200:24	57:17 59:12	65:25 66:18	56:18 58:16
21:18 22:23	192:9,10,15	priority 50:12 52:23	problematic 169:8	216:10	60:17 61:7	72:24 75:5	61:18 62:22
23:8 24:21	204:3	54:5,6	problems 68:9 157:13	223:6	62:21 76:20	75:6 76:15	63:19 64:7
25:7,12	205:24	71:23	210:16	processes 44:18 165:5	108:17,20	76:22 80:9	64:9,11,16
26:4 31:15	206:3,6	proceed 88:15	proceed 88:15	processing 141:24,25	124:25	81:5 86:10	64:24 65:17
31:20 40:9	211:20	proceedings 224:4	proceedings 224:4	procurement 29:8 30:8	126:24	86:13 90:7	66:7,7 67:3
40:17 46:24	214:25	prison 8:20 22:11	process 6:2 15:4 16:9	44:24 45:13	144:14,16	90:14,18	67:23 69:18
47:5 54:9	215:9,14	134:18,21	19:8 30:8	45:19 94:23	145:16,20	91:4 99:13	70:9 91:3
55:8,11,15	218:5,10	134:21	37:5 39:9	145:6,8	160:22	99:17,22	96:6,12,19
55:20,24	221:6	135:24	44:14,15,24	147:2,10	161:23	109:8,10,16	96:22 97:11
56:4,5,15	222:17,19	136:4	45:5,25	149:4	174:4	109:20,21	97:14 98:16
56:20 57:23	223:10	President's 138:24	52:12 53:14	178:20,22	178:12	109:22,23	112:23
58:19,20,25	President's 69:20	140:23	56:11 58:23	179:2	203:11	110:3 111:2	112:2
59:11 60:20	press 152:6 152:21	prison's 136:13	59:4 72:22	procuring 44:16	211:3	111:7,8,18	113:2
69:8,13	153:23	prisons 107:11	72:25 82:24	produce 6:3 100:9	214:13	111:21	116:10
70:23 71:4	pretty 79:18 109:9	108:4 134:6	85:17,24	119:17	218:18,21	112:22	125:4,6,16
71:5,22	158:20	139:12	88:17,18	produced 100:10	219:3,16,25	113:5,15,21	125:18
73:11 77:19	193:24	140:16	89:8 90:20	produces 29:18	220:6 221:2	113:24	126:13
77:24 78:4	208:7	private 6:14 40:4 59:15	100:17	product 29:18 115:2	program's 9:6	114:2,4	126:2,6,14
79:6,7 80:3	prevents 216:24	78:15 99:24	105:21	150:8	programmi... 163:2,11	116:20	126:21
81:13,16,19	previously 10:19	103:10	136:2	203:11	166:7	126:2,6,14	126:21
81:23 82:15	primarily 44:6 85:10	117:15	142:15	production 119:18	168:12	131:23	146:3,24,24
83:6,9,13	112:21	118:11,16	143:6 145:6	professional 185:13	195:12	146:25	146:25
84:5,10,23	141:6	118:21	148:16	professionals 25:19 46:10	programs 16:7 19:3	147:20	147:20
85:3,9,20	163:19	119:5	149:9,20	46:12,14	26:6 61:16	148:23	148:23
86:4 88:3	primary 140:25	129:10	150:5		61:17 62:8	162:2,7,9	162:2,7,9
88:21 89:7		167:7	157:16,23		68:18,19	162:10	162:10
89:15 92:4		privatizing 176:2	163:21		89:25	178:17	178:17
			164:15		133:14	183:14	183:14
					155:19,21	184:7,10,17	184:7,10,17
					184:14	184:19	184:19
					progress 81:5 93:2	185:2	185:2
						186:23	186:23
							promise 62:23
							promote 87:3
							promoting 111:6,7
							prompt 201:6

properties 78:15 143:2 176:6 185:25	provided 125:10 140:8 196:3 197:18	155:24 push 190:5 pushing 184:7	13:10 15:9 18:9 20:18 24:8 40:20 41:11 42:13	150:22 154:14 213:15 215:15	209:13 ratio 10:5,10 42:14 reach 153:24	165:6,15 173:9,9,14 173:21 174:6,12	211:4 Rebuild's 162:22 rebuilding 7:25 74:19
property 11:23 29:8 61:24 68:10 72:8 78:20 82:19 119:5 142:12,17 143:13 183:6,7 186:10 215:16 216:2	providers 150:2 providing 2:21 50:25 146:14 205:13 provisions 34:3 45:12 Prussia 126:17 public 2:5	put 12:19 14:4 15:18 17:23 34:5 47:17 52:24 57:17 66:22 76:2,3,5,8 76:19 81:6 84:19 87:4 93:10,16 95:3,4 103:15 109:19,20 110:12 111:14 117:3 120:13,17 121:11,14 122:18 124:14 129:25 146:10 151:3 152:7 155:6 170:19 174:23 177:9 182:12,13 208:17 210:9,20 221:14	49:22 56:24 61:11 69:16 74:5,23 81:25 86:9 90:8 92:11 92:21 94:13 96:21 107:10,10 120:23 121:7 139:3 142:11 145:13 146:4,7 148:9 159:24 194:16,21 196:23 198:23 200:9,18 201:5 203:20 207:14 209:11 214:2 215:15 221:9,11	quicker 36:19 95:24 quickly 57:9 72:23 151:19 213:11 Quinones-S... 1:16 94:7 177:23 quite 12:21 70:17 88:20 127:15 148:8 185:16	198:17 reached 221:17 reaching 163:4,5 198:15 reactive 148:11 read 2:9 3:17 19:7 reading 92:15 222:6 ready 19:7 103:2 115:10 202:16 real 39:11 59:6,7 61:16 89:6 91:16 112:10 131:24 150:22 169:8 208:11 reality 170:13 174:19 175:7 176:12,14 213:5 realize 65:19 89:24 really 13:24 35:18 38:16 39:22,23 51:15 63:20 63:22 64:6 67:8,12,17 68:2,4,13 68:14 85:8 88:8 98:17 101:7 102:7 106:16 110:6,18 116:10 127:14 133:15 158:10 162:22	179:4 181:10 182:9 193:5 193:20,23 196:24 197:7 208:22 210:3 211:10 rear 139:2 reason 16:14 24:23 74:20 77:14 81:24 174:19 204:10 reasoning 49:14 reasons 149:17 185:6 207:3 reassessment 61:25 Rebuild 8:2 11:12 21:7 21:8 22:2 23:21,24 25:23 40:23 41:6 43:14 60:5,15 89:23 101:21 131:2,23 159:25 160:9 161:2 161:6,9 162:14 167:25 168:23 172:15 187:24 192:17,25 193:5,20,25 194:14 195:2,7,16 196:10 198:21,24 199:12,14 204:23 205:15	rec 25:23 26:10,17,24 27:7,11,17 28:14,15 29:22 30:5 30:11 41:6 49:2 52:20 164:6 166:23 167:2,17,19 168:10,17 169:7,15 170:14,16 170:24 172:12 175:13 182:25 183:3,5 196:7 199:13 203:22 204:11,20 205:8,17,22 recall 9:12,13 receive 135:11 163:8 received 35:15 74:11 144:12 151:9 184:18 193:20 receiving 151:11 recess 223:13 recessed 223:18 recognize 66:20 193:5 recognized 154:12 176:25 recognizes 25:9 31:17 40:14 47:2 59:8 60:22 70:25 88:23
Property's 5:21	3:15 5:21 6:10 7:14 8:22 11:22 22:12 29:8 29:19 82:18 83:20 110:18,19 110:22,24 110:24 112:21 121:5 122:3 137:20 138:10 142:12,17 142:25 151:6,21 153:15,16 153:19 157:14 158:14 165:20 183:5,7 185:14,16 186:10 187:7,22 215:16 216:2,5 224:15	109:19,20 110:12 111:14 117:3 120:13,17 121:11,14 122:18 124:14 129:25 146:10 151:3 152:7 155:6 170:19 174:23 177:9 182:12,13 208:17 210:9,20 221:14 puts 138:14 putting 13:12 13:18 57:19 85:14 119:14 165:24 207:22 217:15	142:11 145:13 146:4,7 148:9 159:24 194:16,21 196:23 198:23 200:9,18 201:5 203:20 207:14 209:11 214:2 215:15 221:9,11 questions 11:17,24 12:5 31:24 40:18 46:6 47:9 48:5,8 50:7 61:14 65:23 66:15 79:10 134:14 142:10,19 142:22 144:2,10 151:5 154:14 160:6 199:16 206:8 213:15 214:23 215:3 218:12 quick 12:4 88:17	R RACP 109:14 rail 80:11 121:13 126:16 railcars 123:14,18 railings 76:3 76:5 railroad 80:15 81:7 81:10 rainbow 76:10 raise 53:4 raised 61:14 105:2 raising 51:13 rally 173:19 ramp 217:9 217:15,17 rapid 79:13 rate 208:19 209:3,4 210:6,11 rating 10:11 35:25 206:14,15 206:20 207:16 208:7 210:20,24 ratings 206:11	198:17 reached 221:17 reaching 163:4,5 198:15 reactive 148:11 read 2:9 3:17 19:7 reading 92:15 222:6 ready 19:7 103:2 115:10 202:16 real 39:11 59:6,7 61:16 89:6 91:16 112:10 131:24 150:22 169:8 208:11 reality 170:13 174:19 175:7 176:12,14 213:5 realize 65:19 89:24 really 13:24 35:18 38:16 39:22,23 51:15 63:20 63:22 64:6 67:8,12,17 68:2,4,13 68:14 85:8 88:8 98:17 101:7 102:7 106:16 110:6,18 116:10 127:14 133:15 158:10 162:22	179:4 181:10 182:9 193:5 193:20,23 196:24 197:7 208:22 210:3 211:10 rear 139:2 reason 16:14 24:23 74:20 77:14 81:24 174:19 204:10 reasoning 49:14 reasons 149:17 185:6 207:3 reassessment 61:25 Rebuild 8:2 11:12 21:7 21:8 22:2 23:21,24 25:23 40:23 41:6 43:14 60:5,15 89:23 101:21 131:2,23 159:25 160:9 161:2 161:6,9 162:14 167:25 168:23 172:15 187:24 192:17,25 193:5,20,25 194:14 195:2,7,16 196:10 198:21,24 199:12,14 204:23 205:15	rec 25:23 26:10,17,24 27:7,11,17 28:14,15 29:22 30:5 30:11 41:6 49:2 52:20 164:6 166:23 167:2,17,19 168:10,17 169:7,15 170:14,16 170:24 172:12 175:13 182:25 183:3,5 196:7 199:13 203:22 204:11,20 205:8,17,22 recall 9:12,13 receive 135:11 163:8 received 35:15 74:11 144:12 151:9 184:18 193:20 receiving 151:11 recess 223:13 recessed 223:18 recognize 66:20 193:5 recognized 154:12 176:25 recognizes 25:9 31:17 40:14 47:2 59:8 60:22 70:25 88:23
proposal 48:6 49:6 51:24 125:13 134:20 136:10 169:20 193:19 195:17 198:21 203:9,10	8:22 11:22 22:12 29:8 29:19 82:18 83:20 110:18,19 110:22,24 110:24 112:21 121:5 122:3 137:20 138:10 142:12,17 142:25 151:6,21 153:15,16 153:19 157:14 158:14 165:20 183:5,7 185:14,16 186:10 187:7,22 215:16 216:2,5 224:15	109:19,20 110:12 111:14 117:3 120:13,17 121:11,14 122:18 124:14 129:25 146:10 151:3 152:7 155:6 170:19 174:23 177:9 182:12,13 208:17 210:9,20 221:14 puts 138:14 putting 13:12 13:18 57:19 85:14 119:14 165:24 207:22 217:15	142:11 145:13 146:4,7 148:9 159:24 194:16,21 196:23 198:23 200:9,18 201:5 203:20 207:14 209:11 214:2 215:15 221:9,11 questions 11:17,24 12:5 31:24 40:18 46:6 47:9 48:5,8 50:7 61:14 65:23 66:15 79:10 134:14 142:10,19 142:22 144:2,10 151:5 154:14 160:6 199:16 206:8 213:15 214:23 215:3 218:12 quick 12:4 88:17	quite 12:21 70:17 88:20 127:15 148:8 185:16 R RACP 109:14 rail 80:11 121:13 126:16 railcars 123:14,18 railings 76:3 76:5 railroad 80:15 81:7 81:10 rainbow 76:10 raise 53:4 raised 61:14 105:2 raising 51:13 rally 173:19 ramp 217:9 217:15,17 rapid 79:13 rate 208:19 209:3,4 210:6,11 rating 10:11 35:25 206:14,15 206:20 207:16 208:7 210:20,24 ratings 206:11	198:17 reached 221:17 reaching 163:4,5 198:15 reactive 148:11 read 2:9 3:17 19:7 reading 92:15 222:6 ready 19:7 103:2 115:10 202:16 real 39:11 59:6,7 61:16 89:6 91:16 112:10 131:24 150:22 169:8 208:11 reality 170:13 174:19 175:7 176:12,14 213:5 realize 65:19 89:24 really 13:24 35:18 38:16 39:22,23 51:15 63:20 63:22 64:6 67:8,12,17 68:2,4,13 68:14 85:8 88:8 98:17 101:7 102:7 106:16 110:6,18 116:10 127:14 133:15 158:10 162:22	179:4 181:10 182:9 193:5 193:20,23 196:24 197:7 208:22 210:3 211:10 rear 139:2 reason 16:14 24:23 74:20 77:14 81:24 174:19 204:10 reasoning 49:14 reasons 149:17 185:6 207:3 reassessment 61:25 Rebuild 8:2 11:12 21:7 21:8 22:2 23:21,24 25:23 40:23 41:6 43:14 60:5,15 89:23 101:21 131:2,23 159:25 160:9 161:2 161:6,9 162:14 167:25 168:23 172:15 187:24 192:17,25 193:5,20,25 194:14 195:2,7,16 196:10 198:21,24 199:12,14 204:23 205:15	rec 25:23 26:10,17,24 27:7,11,17 28:14,15 29:22 30:5 30:11 41:6 49:2 52:20 164:6 166:23 167:2,17,19 168:10,17 169:7,15 170:14,16 170:24 172:12 175:13 182:25 183:3,5 196:7 199:13 203:22 204:11,20 205:8,17,22 recall 9:12,13 receive 135:11 163:8 received 35:15 74:11 144:12 151:9 184:18 193:20 receiving 151:11 recess 223:13 recessed 223:18 recognize 66:20 193:5 recognized 154:12 176:25 recognizes 25:9 31:17 40:14 47:2 59:8 60:22 70:25 88:23
proposals 176:16 193:18 205:14	142:12,17 142:25 151:6,21 153:15,16 153:19 157:14 158:14 165:20 183:5,7 185:14,16 186:10 187:7,22 215:16 216:2,5 224:15	109:19,20 110:12 111:14 117:3 120:13,17 121:11,14 122:18 124:14 129:25 146:10 151:3 152:7 155:6 170:19 174:23 177:9 182:12,13 208:17 210:9,20 221:14 puts 138:14 putting 13:12 13:18 57:19 85:14 119:14 165:24 207:22 217:15	142:11 145:13 146:4,7 148:9 159:24 194:16,21 196:23 198:23 200:9,18 201:5 203:20 207:14 209:11 214:2 215:15 221:9,11 questions 11:17,24 12:5 31:24 40:18 46:6 47:9 48:5,8 50:7 61:14 65:23 66:15 79:10 134:14 142:10,19 142:22 144:2,10 151:5 154:14 160:6 199:16 206:8 213:15 214:23 215:3 218:12 quick 12:4 88:17	quite 12:21 70:17 88:20 127:15 148:8 185:16 R RACP 109:14 rail 80:11 121:13 126:16 railcars 123:14,18 railings 76:3 76:5 railroad 80:15 81:7 81:10 rainbow 76:10 raise 53:4 raised 61:14 105:2 raising 51:13 rally 173:19 ramp 217:9 217:15,17 rapid 79:13 rate 208:19 209:3,4 210:6,11 rating 10:11 35:25 206:14,15 206:20 207:16 208:7 210:20,24 ratings 206:11	198:17 reached 221:17 reaching 163:4,5 198:15 reactive 148:11 read 2:9 3:17 19:7 reading 92:15 222:6 ready 19:7 103:2 115:10 202:16 real 39:11 59:6,7 61:16 89:6 91:16 112:10 131:24 150:22 169:8 208:11 reality 170:13 174:19 175:7 176:12,14 213:5 realize 65:19 89:24 really 13:24 35:18 38:16 39:22,23 51:15 63:20 63:22 64:6 67:8,12,17 68:2,4,13 68:14 85:8 88:8 98:17 101:7 102:7 106:16 110:6,18 116:10 127:14 133:15 158:10 162:22	179:4 181:10 182:9 193:5 193:20,23 196:24 197:7 208:22 210:3 211:10 rear 139:2 reason 16:14 24:23 74:20 77:14 81:24 174:19 204:10 reasoning 49:14 reasons 149:17 185:6 207:3 reassessment 61:25 Rebuild 8:2 11:12 21:7 21:8 22:2 23:21,24 25:23 40:23 41:6 43:14 60:5,15 89:23 101:21 131:2,23 159:25 160:9 161:2 161:6,9 162:14 167:25 168:23 172:15 187:24 192:17,25 193:5,20,25 194:14 195:2,7,16 196:10 198:21,24 199:12,14 204:23 205:15	rec 25:23 26:10,17,24 27:7,11,17 28:14,15 29:22 30:5 30:11 41:6 49:2 52:20 164:6 166:23 167:2,17,19 168:10,17 169:7,15 170:14,16 170:24 172:12 175:13 182:25 183:3,5 196:7 199:13 203:22 204:11,20 205:8,17,22 recall 9:12,13 receive 135:11 163:8 received 35:15 74:11 144:12 151:9 184:18 193:20 receiving 151:11 recess 223:13 recessed 223:18 recognize 66:20 193:5 recognized 154:12 176:25 recognizes 25:9 31:17 40:14 47:2 59:8 60:22 70:25 88:23
proposals 176:16 193:18 205:14	142:12,17 142:25 151:6,21 153:15,16 153:19 157:14 158:14 165:20 183:5,7 185:14,16 186:10 187:7,22 215:16 216:2,5 224:15	109:19,20 110:12 111:14 117:3 120:13,17 121:11,14 122:18 124:14 129:25 146:10 151:3 152:7 155:6 170:19 174:23 177:9 182:12,13 208:17 210:9,20 221:14 puts 138:14 putting 13:12 13:18 57:19 85:14 119:14 165:24 207:22 217:15	142:11 145:13 146:4,7 148:9 159:24 194:16,21 196:23 198:23 200:9,18 201:5 203:20 207:14 209:11 214:2 215:15 221:9,11 questions 11:17,24 12:5 31:24 40:18 46:6 47:9 48:5,8 50:7 61:14 65:23 66:15 79:10 134:14 142:10,19 142:22 144:2,10 151:5 154:14 160:6 199:16 206:8 213:15 214:23 215:3 218:12 quick 12:4 88:17	quite 12:21 70:17 88:20 127:15 148:8 185:16 R RACP 109:14 rail 80:11 121:13 126:16 railcars 123:14,18 railings 76:3 76:5 railroad 80:15 81:7 81:10 rainbow 76:10 raise 53:4 raised 61:14 105:2 raising 51:13 rally 173:19 ramp 217:9 217:15,17 rapid 79:13 rate 208:19 209:3,4 210:6,11 rating 10:11 35:25 206:14,15 206:20 207:16 208:7 210:20,24 ratings 206:11	198:17 reached 221:17 reaching 163:4,5 198:15 reactive 148:11 read 2:9 3:17 19:7 reading 92:15 222:6 ready 19:7 103:2 115:10 202:16 real 39:11 59:6,7 61:16 89:6		

Committee of the Whole
March 29, 2017

92:7 94:6	198:25	135:19	releases	repaved	84:18	153:19	173:25
104:11	204:16	178:20,22	138:13	102:2	requires	response 18:9	revitalized
116:3	recreational	refrain 49:5	relevant	repavement	197:15	25:5	36:19
127:22	51:5	reframe	177:11	146:3	requiring	responsible	revitalizing
133:25	redoing 197:5	209:11	relinquish	repaving 45:6	219:11	66:6 72:9	211:6
144:6	redone 90:16	regard 89:25	20:19	116:12	rerouted	97:4 114:4	rewind 109:5
154:10	reduce 10:24	133:19	relocate	187:3	75:17	114:20	Reynolds
177:22	10:24 209:3	regarding 2:6	181:15	repeat 26:11	research 46:3	115:2	1:16 104:13
192:12	reduced	43:14 45:23	rely 7:6 147:4	145:13	reservation	149:20	RFP 22:8,9
206:4	221:25	47:9 48:6	157:8	replace	120:6	responsive	87:4 136:19
215:11	222:3,9	50:4,7	187:18	204:24	reserve 120:7	166:15	148:7 150:4
218:7	reducing 10:9	134:15	188:14	replacement	207:6	rest 30:5 78:9	RFPs 178:24
recognizing	24:16 213:6	135:19	201:23	8:17 136:14	residence	110:15	RFQ 22:8
66:9	213:7	144:12	remain	138:24	140:25	result 114:13	RFQs 178:24
recommend...	reduction	148:14	137:18	replacing	residential	resulted	Rich 122:21
157:18	132:25	150:11	138:9	87:12	12:24 117:3	153:18	Richard
180:25	222:6	regardless	remaining	197:14	120:5	resulting	124:23
recommend...	reductions	143:18	23:19 30:4	report 32:8	residents	207:5	riders 121:12
5:25 135:18	208:19	155:10	30:20	74:12	108:12	results 182:4	ridership
181:9	reengineeri...	regards	136:18	116:22	133:15	resurfacing	124:2
recommend...	8:25	112:14	138:8 216:3	210:14,15	155:12	8:5 20:12	127:16
4:19,24,25	refer 31:24	151:16	remains	reporter	162:19,19	43:4 188:13	right 16:21
5:7 6:7,16	reference	region 127:6	50:12	224:24	163:5 165:9	188:20	19:5 20:8
6:20 7:9	41:18 42:21	163:24	remarks 49:5	reports 69:3	197:2,20	189:15	20:17 22:4
9:21 10:18	144:25	regional	remember	69:5,18	resolution	190:2,23,24	23:9 25:2
11:8 42:22	145:18	116:22,25	27:2 41:25	157:25	1:20 2:8,10	retail 12:23	25:21 27:25
recommend...	146:2	registry	109:17	represent	2:20,21	51:7	28:12 41:10
12:10	218:12,19	148:3	213:16,24	26:16	114:25	retained	49:5 51:25
recommends	219:6,6	regular 30:8	Renaissance	198:14	resourced	114:13	52:6 53:14
8:3 43:3	referenced	60:17	86:25	representat...	162:18	retaining	55:4 63:12
reconstruct...	163:14	regulations	111:13	164:8	resources 6:6	71:21 72:6	64:21 72:16
73:24 75:4	referrals	120:3	112:9 115:7	representat...	7:20 14:23	78:8	72:21 73:21
reconstruct...	157:15	rehabilitation	115:16	122:12	106:19,24	retrofit 21:4	74:10,14,19
8:5 43:4	159:8	38:12	renamed	representat...	159:14	23:12	77:15 80:2
73:4,19	187:19	rein 99:14	86:16	11:20	161:11,18	revenue 60:8	84:14 86:5
74:2	referring	reinvestment	renegotiated	reproduction	204:25	129:21	92:15 96:25
reconvene	180:15	38:12	143:9	224:21	205:17	144:18,20	100:7 106:4
223:15	refined	reiterate 56:8	renovating	request	respect 3:3	145:18,21	115:5
record 29:25	184:24	200:10	141:14	141:18	7:13 8:12	220:9	128:17,22
57:25	reflect 52:8	related 11:11	renovation	222:25	31:10 45:12	221:15	129:3,6
107:25	54:6 194:18	60:8 152:25	8:16 126:6	requested	51:23	Revenue's	142:5
113:8 124:7	reflected 8:13	relates 18:11	126:8	9:17 31:2,3	142:22	61:8 65:20	151:16
124:12	56:23	47:16 61:23	renovations	requests	155:16	revenues	158:21
140:19	162:25	123:13	202:3	35:15,18	175:16	207:8	170:17,19
143:24	195:11	relationship	rent 179:12	require	respectful	review 4:18	171:9 173:6
152:5	reflection	44:11	179:18	104:24	202:23	39:9 68:17	177:17
206:10	196:22	relatively	repair 26:2	221:14	respond	178:12	180:23
recreation	reflective	13:2 79:19	73:5,18	required	16:24 18:8	reviewed	193:6
7:24 90:16	87:17 164:8	relaying 88:9	74:2 77:7	74:21 100:8	82:20 86:9	110:23	195:15
131:25	197:24	release	122:19	143:21	165:2	reviewing	205:20
167:10	reform 68:11	112:15	repairs 79:4	requirements	responded	22:7	206:25
195:19	134:24	152:6,22	90:2 137:8	44:17 65:5	151:19	Revised 2:23	216:13,16
197:5	135:3,4,17	153:23	repave 43:16	82:25 83:3	responders	revitalize	220:2 222:7

222:16 right-of-way 80:11 112:22 right-sizing 156:15 rightly 41:25 risk 138:10 risks 38:18 river 47:10 47:17,20 48:2 49:16 50:2,20,25 51:9,17 52:4 53:25 riverfront 49:11 Riverside 108:9,16 road 107:11 156:14,14 roadmap 24:13 roads 120:25 Rob 35:5 role 118:17 163:25 174:5 194:4 rolling 149:5 roof 130:23 Room 1:6 223:15 Rotem 123:17 roughly 135:8,9 139:4 round 79:9 101:6 202:14 Route 156:6 RPR-Notary 224:15 Rule 5:12 run 17:4 29:13 64:9 64:11,12 65:21 159:9 rundown 18:5 rung 55:12 55:14 running	63:19 <hr/> S S 1:12 safe 156:5 158:10 safety 7:14 8:22 22:13 83:20 121:25 137:20 138:11 153:15,16 153:19 154:22 157:13 sake 100:16 salaries 38:25 sales 129:17 130:2 212:14,15 salt 190:21 San 118:9 Sanchez 94:8 94:12 96:9 98:9 99:9 101:5 102:21 104:6 105:3 177:24 179:8,24 180:17 182:18 183:23 184:5 185:9 185:18,22 186:11,16 187:4,14,20 188:8,22 189:19 190:3 191:4 191:14,18 191:24 192:4,7 Sanchez's 104:17 sand 105:18 Sanitation 9:10 sat 77:6 satisfy 201:9 saved 183:24 184:2 savings 23:13	74:4 121:19 saw 20:11 194:11,12 saying 15:24 24:25 53:20 58:2 103:3 103:7 118:22 119:14 174:16,25 175:2 176:12 182:10 184:21 186:12 198:18 201:14 212:18 says 26:6,13 34:7 56:25 210:14 scary 105:16 schedule 23:18 96:14 scheme 184:8 school 20:21 20:24 23:2 25:13 26:2 73:22 76:22 77:5 155:20 156:7 157:13 158:5,11 schools 154:22,25 155:16 156:17,22 158:6,10,15 158:22 186:4 210:8 Schuylkill 47:10,17,20 48:2 49:15 50:2,20 52:4 53:25 Schyulkill 49:10 scope 98:3 110:3 112:7 Scout 108:18 Scouts 108:17 screen 121:15 scrutiny	30:10 season 190:20 seat 66:12,23 197:20 second 50:14 50:23 51:14 52:22 54:3 79:9 209:8 209:19 Secondly 70:2 section 206:17 sector 40:4 99:24 118:16,21 167:7 security 121:17 see 14:8 15:4 15:17 28:24 32:18 33:2 33:9,12 37:15 48:3 52:15 53:8 54:17 56:22 58:11 63:2 63:15 67:20 81:17 89:9 89:12 94:17 129:19,20 138:11 158:22 163:20 172:15 173:4 174:8 178:10,15 215:22 219:8 220:3 220:6 seeing 36:16 58:16 98:10 132:25 159:17 seek 125:17 seen 150:21 211:4 select 163:16 195:7 196:22 selected 87:8 195:2 196:15	selectin 156:17 selecting 187:6 selection 167:15 186:20 selections 86:3 189:2 self-sustaini... 11:5 144:17 144:20 145:18,21 sell 148:6 152:16 176:5 send 30:21,22 seniors 152:3 sense 13:5 97:12,13 188:4 190:10 218:24 sensitive 165:21 sent 152:13 separate 60:4 141:14,18 Separately 90:18 separating 66:3 SEPTA 5:23 121:8,14,21 121:23 122:8,12,18 123:10,12 124:13,24 125:3 September 5:16 181:2 186:12,15 206:21 210:17 serious 154:5 service 10:5,8 34:17,21,22 35:12 36:3 36:8 86:25 93:24 94:16 130:16 131:14 150:8 151:6	151:17,25 services 44:17 45:7 146:13 150:2 185:13 214:7 220:8 serving 121:24 set 41:5 42:2 114:17 140:17 163:15 setbacks 217:11 setting 165:20 seven 28:18 sewer 20:2 shake 176:8 shaking 176:7,10 Shalimar 88:4 share 102:20 103:6 117:18,18 201:3 sharing 181:18 shift 56:16,17 140:15 shines 87:16 Shop 8:16 short 64:21 64:23 208:15,20 208:22 short-term 23:13 180:20 showing 207:21 shows 59:13 59:14 129:18 131:23 219:5 shut 139:5 side 13:2 34:6 36:21 37:6 38:15 68:13 76:22 96:8	129:19,20 172:8 180:12 185:13,15 185:16 216:22 220:9 sides 67:16 75:15 sidewalk 20:5 significant 9:15 12:23 13:15 21:2 27:7 35:10 35:15 37:9 43:15 52:3 69:7 109:13 123:10 129:14 130:7,10 132:14 137:4 174:22 197:12 significantly 62:2 63:3 167:21 similar 21:5 40:19 similarly 57:3 simple 176:11 176:14 simplistic 37:15 simply 104:25 119:14 simultaneo... 17:3 single 39:7 181:25 Sinking 34:22 sir 55:10,16 79:11 113:6 116:8 138:20 215:10 sit 75:25 103:6 175:21 202:12 site 67:14 74:22,22	85:21 91:19 97:25 157:19 166:16 181:22,22 198:2 200:11,11 202:21 site-by-site 166:14 196:24 site-specific 162:3 sites 85:18,25 92:24 156:6 156:7 163:3 163:17 165:8,10 195:6,7,8 195:23 196:16,20 196:22 200:12 202:14 sitting 28:12 193:3 situation 157:17 170:23 six 2:13 7:3 46:8 62:13 108:6 136:17 218:20 six-year 5:2,9 6:7 7:21 9:6 49:10,12,21 52:6 58:12 skate 28:23 28:25 29:3 skilled 204:17 slashed 52:6 slightly 6:22 slow 27:15,16 small 198:15 smaller 64:17 64:18 smarter 17:7 snapshot 180:10 snow 190:20 snowstorm 87:23
---	--	---	---	---	--	---	--

Committee of the Whole
March 29, 2017

social 151:25 152:23	131:23 156:10	Spencer 91:20	square 143:14,16	starting 12:5 80:20	step 46:14 119:13	streets 8:6 9:2 9:9 17:9	136:11 157:16
software 61:9	157:3	spend 14:17	squeezes 36:8	starts 126:24	stepping 101:4 119:3	18:21 20:13	stuff 65:8
solicitation 151:13	161:18 163:14,15	15:2,21 30:16 36:12	133:9,17	157:3	steps 216:21	43:5,17	67:15 77:21
solution 78:11 79:2	166:7 200:22,25	54:19,23 55:2 57:8,9	squeezing 133:6	state 6:13	217:10	45:14 73:13	98:21,22
87:10	source 18:10	95:6 96:10	Squilla 1:17	11:7 17:14	steward 174:3	77:5 82:7	102:22
115:21	sources 6:12	133:14	56:10	18:13,15,25	steward 174:3	101:24,25	117:21
somebody 20:5,15	6:15 11:7	145:25	stable 206:22	37:22 53:4	steward 174:13	110:11	120:25
103:25	18:24 59:15	150:13	stack 104:20	59:17 76:17	steward 174:13	112:19,24	187:23,24
214:3	59:16,17	156:5	stacked 16:5	81:3 102:22	stewardship 173:24	113:16,25	189:20,22
somewhat 40:19	109:12	180:23	staff 8:19	107:11,25	Stitt 2:9 3:14	114:9	190:6,8
157:11	157:6	219:17	86:2 183:21	109:14	4:3	116:12,15	stumbles 108:25
193:18	south 112:2,6	spending 3:19 5:7 6:5	199:12	110:10	stock 118:4	116:20	submission 5:14
son 28:23	112:8	9:21 13:4	205:7 214:3	112:20	stop 31:10	117:19	submit 18:23
soon 93:4,8	space 135:12	16:10 36:14	217:14	113:8	39:2 40:12	144:13	178:9,16
201:6	136:12	39:2 40:12	staffing 16:16	122:15,19	170:5	145:24	submitted 3:4
sooner 25:4	143:14,15	43:8 53:16	staffs 5:17	124:7,11	195:14	146:4	80:18
36:23 96:4	143:18	54:11 58:6	stage 24:25	125:11,14	storage 9:12	150:15	submitting 69:17,19
sorry 16:18	spaces 110:24	61:6 65:15	101:8	142:14	9:12 143:16	154:17	substantial 11:5 184:4
80:4 104:12	120:4	95:11,24	126:15	143:23	store 14:16	186:20,24	subway 125:24
104:13	164:12	99:2,17	stages 17:4	147:8 152:5	strategic 101:17	188:15	success 67:20
108:3	speak 54:2	145:16	stakeholder 160:8	173:16	117:2	189:8	162:23
114:12	99:5,7,23	155:23	stall 123:25	189:20,21	strategically 6:12 117:11	191:10	sudden 169:5
123:3,5	179:17	156:2	stand 27:3	189:24	121:5	streetscape 86:10,13	175:21
126:11	187:9	160:18,19	135:21	190:6,12,17	strategies 155:16	109:10,24	sued 134:18
145:12	SPEAKER 201:12	207:8 219:6	223:12	state's 190:18	209:2	strengthen 208:23	sufficient 60:11 110:9
147:10	124:5	220:7,10	standard 45:12	stated 82:21	160:9	209:2	sugar 167:22
151:3	speaking 118:13	spent 9:25	206:19	139:15	183:10	stretch 109:25	sugar-sweet... 59:19
154:11	122:13,18	13:17,25	standards 23:24 24:4	142:15	strategy 23:19 24:9	109:25	suggesting 57:10
177:17	187:3	14:13 27:14	45:11,16,18	statements 50:17 182:6	154:24	striping 156:13	structural 200:9 207:5
221:10	spec 146:20	44:7,22	99:24	States 47:21	157:3	strive 208:9	structure 16:2 141:6
sort 15:3 17:7	146:25	53:12 86:17	161:22	station 74:17	Strawberry 82:4	strongly 211:10	street 20:12
17:18 39:24	special 86:25	120:24	standing 24:25	77:16 79:17	stream 160:15	structural 200:9 207:5	20:15 72:4
51:10 52:18	specialized 5:6	127:3	24:25	83:23 117:4	street 20:12	193:22	72:20 73:4
54:7 86:8	specific 85:8	145:20	standpoint 49:17	125:18,20	73:15 79:20	199:4	125:22,23
86:16,22	100:14	181:13	134:24	126:4,9	79:21 86:6	64:2	167:23
87:2,5,17	144:3	218:15,18	start 2:4 65:4	181:10,25	86:10,22	structured 64:2	171:5
87:25 88:11	187:19	Spicer 176:10	72:15 77:11	stations 117:13,13	87:4,7	structures 199:6	suggestion 214:21
88:11,12	189:16	spite 177:12	80:4,7	117:16	89:11 109:3	struggles 58:4	summarizes 128:8
90:24 95:14	196:20	sponsor 111:21	84:20	119:7,8,15	109:8 110:2	studies 137:11	summary 212:4
95:23	specifically 111:11	spot 120:8	106:19	120:14	110:8,8,15	study 107:12	summer 81:22 82:6
100:14	148:5 187:3	151:4	138:11	125:22,23	111:12	135:13,14	sunrise 47:25
105:25	196:20	spreads 65:3	148:4	127:13,14	125:20,24		super 68:4
110:5,12	196:16	spreadsheets 184:22,25	178:19	status 84:6	126:4		Superinten... 20:22
111:3,14,15	216:20	spring 84:15	started 22:13	stay 138:5,15			superinten... 157:16
111:20,24	218:19	84:21 85:16	84:16,22	stays 67:14			
112:6,10	specify 97:25	87:9 192:3	89:8 91:20	steel 80:19			
113:4,4,5	speed 156:15		91:21	STENOGR... 147:7			
115:9,12,21				stenographic 224:6			

Committee of the Whole
March 29, 2017

140:25 supervision 224:23 supplement 164:2 supplemental 204:25 supplied 206:12 supplies 146:22 support 6:10 7:4,19 12:20 22:20 49:18,23 52:13 56:9 56:13 63:20 104:4 111:15 162:5 164:15 supported 38:9 149:18 supporting 59:2 164:18 suppose 119:11 supposed 19:25 89:4 89:5 217:8 sure 14:11,13 17:10 19:12 37:4 39:10 39:12 41:19 45:6 46:19 50:10 53:13 53:25 54:10 55:22 59:3 63:4 64:13 76:23 88:5 104:14 105:19 109:6 111:20 120:20 121:9 122:9 123:24 128:4,6 130:14 147:5 152:24 157:21 158:16	161:10,22 162:17,23 163:3 164:21 165:4,22 166:15 173:24 174:12 177:5 185:18,21 186:8 188:25 189:11 191:7 193:2 194:20 195:8 196:14,17 197:19,22 198:10 202:23 204:2 205:12 206:11 212:3 213:11 220:15 surprise 193:2 surprising 65:22 68:18 surround 165:10 survey 166:5 surveys 187:12,15 Susi 145:11 146:17 147:9,10 149:3 Susquehan... 125:25 Sustainabili... 21:23 119:11 sustainable 116:19 117:5 sweat 177:10 swiftly 151:20 synergistic 76:7 system 8:20 28:18 29:17	61:9 63:15 122:3,19 142:25 149:6,10,15 174:17 182:13,16 182:21 184:20 199:23 200:2 213:24 systems 9:8 29:15 38:9 44:4 72:19 113:12 117:25 127:10 156:6 200:3 <hr/> T <hr/> table 4:8 16:20 21:17 43:24 48:15 63:7 73:9 75:25 77:6 92:18 104:19 107:9,17 122:24 134:6,8 145:10 150:25 161:4 179:7 192:20 197:21 212:4 215:18 tactics 166:2 tailoring 202:24 take 17:5 75:6 80:21 88:16 97:6 99:22 100:3 117:7 118:4 118:16 135:18 139:4 153:23 155:14 157:14 175:18 190:7 210:5 211:22	taken 101:15 118:25 224:6 takes 29:4 44:8 talk 12:9 15:15 44:24 61:5 71:19 71:20 75:23 77:7 102:12 113:17 159:17 168:3 169:12,13 178:7,20 179:11,23 184:6,8 185:19 186:3 192:17 196:19 200:8 202:12 220:20 talked 20:23 28:13 29:7 35:5,22 43:2 92:13 129:15 130:16 144:11 208:10 210:22 talking 14:19 22:13 28:6 28:8 29:24 30:9,11 41:23 54:8 57:4 73:3,5 74:15 75:3 75:24 85:4 94:15 114:23 145:24 146:3 183:11 194:2 210:18 tall 79:20 targeting 156:16 Tasco 28:12 Tasker-Mo...	125:25 Taubenber... 1:17 92:8,9 92:19 93:7 93:12,19 94:2 tax 59:19 60:7,9 120:12 129:17 130:2 146:15 167:23 208:19,25 209:2,23 212:14,15 tax-support... 6:9 10:3 taxpayers 123:11 team 23:24 159:25 162:7 196:10 tear 20:4 tears 177:10 tech 68:6 69:21 technical 66:5 67:5 74:18 technically 110:18 technological 62:12 technology 5:3 35:19 35:21 36:3 61:6 102:11 121:25 163:10 teed 177:21 teenagers 166:3 televisions 121:16 tell 52:16 74:6 89:13 telling 58:5,8 98:12 169:8 170:25 196:11 Temple's	112:11 temporary 90:25 217:15,24 ten 28:24 73:6 79:18 tend 64:8 157:14 term 16:5 143:8 157:8 208:16,21 208:22 terms 44:15 114:14 116:9 118:17 147:18 155:23 156:2,7 162:16 168:11 169:6 182:19 187:9 196:25 198:5,7 210:25 test 87:20 testifies 169:2 testify 4:2 11:15 testimony 3:23 12:4,9 40:20 41:17 42:20 213:16 thank 3:14 11:14,25 12:3,3 25:5 25:6,8,11 25:12 31:16 31:19 40:8 40:10,16 46:22,25 47:4,7,12 48:16 58:18 58:21,24 59:10 60:18 60:21 70:22 70:24 71:3 77:19,25 79:5,8 88:22,22,25	89:18 92:2 92:4,6,10 94:3,5,8 104:7,8,10 104:15 107:6 115:23,24 116:2,5 124:8,10 127:19,21 127:24 133:21,22 133:24 134:4,12 138:18,19 138:21 140:14 144:4,7 150:18 151:7 152:9 153:21 154:2,3,6,7 154:13,16 160:5 166:21 177:17,18 177:24 185:22 186:16 192:7,9,11 192:14 194:20 204:7 205:25 206:2,5 211:18,19 214:21 215:7,7,8 215:13 217:18 218:2,6,9 221:5,7 222:17,18 222:20 223:9,11,16 Thanks 107:7 theme 56:6 58:22 thing 36:5 54:8 95:23 96:5 120:12 147:14,24 148:17	156:10 168:15 175:3 190:4 203:19 207:24 217:7 things 15:12 20:2 32:24 38:4 39:14 54:10 60:11 62:15 63:17 67:21 68:4 68:11,15 74:25 76:12 77:9 78:18 83:17 91:24 100:4,11 119:25 134:16 156:13 157:21 158:18 176:16 180:6,8 182:24 185:8 186:5 188:4 193:6 193:11 207:18 208:12,16 208:18 210:8 213:6 213:7 218:23 think 14:21 15:25 16:11 17:16,22 18:24 19:6 20:6 21:11 22:17 23:9 27:10 28:11 29:6 30:3,3 35:5,5,22 38:15 39:16 41:24 42:2 48:9 50:21 51:3,10,13 52:24 60:5 61:2,11,13 64:4,6,7 68:7,21 70:4,5 79:11 86:11
--	--	--	---	---	---	---	--

Committee of the Whole
March 29, 2017

88:19 90:10	212:25	177:8 178:3	tools 159:7	transit 8:7	220:21	210:25	220:19
90:13,23	213:9	180:10	top 67:21,22	103:19	trying 14:6	211:5,15	undertake
91:23 99:6	214:12,16	184:11	87:17 89:3	122:14	15:3,23	218:18	88:14
99:25 101:7	218:23	188:10	tore 20:15	transmission	17:7,13	219:3 220:8	undertaken
101:14	221:8,19,23	189:6	Torresdale	29:12	28:7 51:20	types 24:14	109:11
102:18	thinking	191:19	140:23	transparency	51:22 54:10	46:10	underway
105:12	62:17 98:21	193:8	total 10:6	68:25	78:19 96:25	typically	18:6 108:16
110:5,16	third 141:9	199:22	76:14 135:8	transportat...	102:24	14:24 191:7	108:19
113:15,20	209:22	202:17	147:6	18:18 44:3	148:9		125:19,20
113:23	thought 40:3	203:18	totally 73:24	72:18	152:16	<u>U</u>	125:23
115:10	63:18	208:5	75:3 85:13	113:11	158:3,17	ultimate	126:2
118:13	134:23	209:10	139:14	117:24	163:7	112:14	undocumen...
123:16	thoughtful	223:14	touched	120:23	164:13	139:24	165:13
126:14	165:15	timeframe	69:23	123:25	175:18	140:5	unequal
128:5 131:7	166:14	49:4 73:18	touting 47:25	125:6,21	189:11	ultimately	52:12
131:9,16,19	threat 104:21	timeline	track 149:13	127:10	204:6,19	12:23 65:24	unfortunat...
131:23	three 16:13	61:22 66:8	200:4	Treasurer	205:9,16	66:24 86:23	89:10 99:4
132:4,19	20:14 22:24	66:14	trade-off 38:2	42:18	208:2	97:3 98:22	unhappy
133:10	61:10 66:16	203:16	132:3,5	124:24	211:23	109:21	194:5
146:23	71:15 75:9	timelines	208:11	Treasurer's	220:11	113:24	unheard
148:18	77:12 79:12	84:11	211:8	35:23 46:20	Tuesday	114:3,7,20	183:17
153:17	79:13,25	timely 10:25	traditionally	210:22	223:13	178:25	UNIDENTI...
157:24	83:21 88:16	15:22 29:18	131:21	treated 90:14	tune 183:4	186:22	124:5
158:20	96:13 117:4	times 50:3	164:4,10	treatment	turn 65:18	188:11	uniforms
160:16,18	121:10	70:17 71:8	traffic 75:17	17:11 135:5	turns 152:15	189:4 190:8	153:12
161:7,12,17	140:7 161:9	71:16	traffic-calm...	135:19	tweet 47:24	220:17	unit 142:3
161:20	184:3 193:2	172:21	156:12	trenching	Twenty 222:5	underfundi...	United 47:21
163:22,25	210:15	203:24	trail 47:10,17	19:24 57:17	two 14:2 20:5	132:20	unpreceden...
165:3 166:6	three-story	timing 13:6	47:20 48:2	trend 138:11	23:16,18	underinvest...	183:18
169:12	141:5	TIPS 62:18	48:4 49:16	140:11	32:11 50:8	131:21	unregulated
171:2,25	throw 72:13	62:21 63:13	50:2,5,10	triplex 21:10	52:22 68:21	underneath	119:14
172:7,15	79:9	63:13 64:25	50:11,21,24	tripling 53:22	72:3,11	80:15	unspent
173:4,21	tie 182:16	65:7 66:13	51:4 52:4	tripped 110:6	75:11 76:8	underscore	27:17
175:10,16	tied 60:12	66:13	54:2	troop 108:18	76:12 77:11	105:2	upcoming
176:22	Tim 91:19	tired 173:10	trails 47:21	trouble 67:24	79:12,13	understand	125:2
178:21	time 12:22	Titan 121:21	train 127:14	troubles 58:8	82:3 87:22	15:23 19:22	135:11
182:8	13:17 17:6	titles 2:10	training 8:19	168:4,8	88:16 95:16	19:23 40:7	update 62:3
183:12	23:14 26:9	today 3:15,23	64:3 140:18	troubling	117:4 121:3	51:22 56:12	70:19 72:23
184:20	26:21 30:24	4:16,17	140:19,22	168:22	121:10	62:24 67:11	79:24
185:15,16	38:3 53:17	25:20 26:13	141:5,8,13	198:22	125:23	79:22 87:25	135:25
186:2	57:24 64:5	29:13 46:20	141:16,19	true 26:8	135:15	99:10 128:7	152:15
190:15	64:13 68:20	47:6,19	141:21,23	124:13	154:14	129:5 130:3	154:23
194:22	74:25 75:4	71:22 112:6	141:25	224:7	180:8 200:3	158:18	updated 88:7
195:22	75:5,13,19	145:23	142:6,7	truly 47:22	216:15,18	160:7	179:11
198:21	77:22 81:20	150:21	trajectory	190:19	two-year	198:24	186:13
200:10,15	82:2 86:18	152:22	208:18	truth 173:6	95:14	199:3	updates 82:9
200:21	99:16 105:5	171:8	210:10	try 26:23	tying 143:5	201:14	upgrade
201:4,8	111:8 112:6	211:21	transcript	37:3 39:20	type 61:21	206:11	87:11 88:15
204:22	118:14	Today's	224:8,21	97:19 114:9	107:14	understand...	206:19
206:16	131:15	136:9	transfer	154:4	153:17	12:22 17:5	upgraded
208:13,16	136:8,15	toes 101:4	74:17 77:16	188:20	165:20	25:18 33:23	91:8
209:23	149:16	told 89:9	transferred	200:7 208:9	190:8	88:5 128:4	upgrades
210:3,9	160:3 167:4	tool 166:9	183:2	219:24	197:16	Understood	137:5
						126:25	

Committee of the Whole
March 29, 2017

upheld 59:19	117:17	141:6	196:21	188:17,24	175:20	122:9 123:9	18:2 22:5,8
uproar 77:15	vehicles 5:6	walking	197:25	218:22	180:20	123:23	22:13 23:23
upwards	8:24 9:9	158:12	200:8	219:23	181:18	129:8 131:9	30:4,19
202:3	38:7,8	wall 76:2	202:22	220:13,20	186:12,15	132:7,21,22	35:20 36:24
urban 47:21	vendor 64:14	walls 71:21	206:9,10	waterfront	201:19,20	133:2 135:3	37:2 43:14
USA 47:19	149:8,9	72:6 78:8	211:21	12:20 59:2	201:20	135:4 136:2	46:11,15
usable 100:22	vendors	want 12:19	221:22	waterfronts	205:20	137:12	54:17 61:14
use 16:5	45:10	14:11 16:2	wanted 15:11	8:11	214:16	140:2,10	61:20 62:13
22:25 36:2	124:17	25:22 26:12	28:23,24	way 14:12	217:21	141:16	64:2 73:22
71:18 78:14	147:22	28:2,16	61:5 68:15	15:22 47:18	220:20	147:21	80:8 85:13
122:3	148:5	30:21 33:2	113:19	51:3 57:18	223:8	149:5,7	94:22 99:20
127:12	149:25	33:12 46:16	124:7	62:22 78:14	we're 2:3 13:7	150:13	103:7,24
131:13	versus 33:2	49:13 52:11	136:16	81:7 100:24	15:3 17:11	156:4,11	106:5,21
141:4	73:18 74:2	53:24 55:2	142:24	101:17	17:13 19:22	158:2	109:10
146:21	106:24	56:8,14	143:23	106:2	22:3,10,15	159:11,17	115:16,18
149:24	vet 39:7	57:24 63:4	153:20	112:11	22:19,25	165:14,23	118:2
158:3 159:7	view 67:12	66:10,16,21	154:16	113:5	24:3,25	166:15	129:15
188:10	97:17	68:4 71:19	157:21	128:25	26:6 28:6,7	167:23	145:22
190:21,21	169:23	71:20,22	167:16	131:18	28:8 29:14	169:12	149:19
useful 91:2	vision 9:2	72:3 73:7	172:5	132:8 133:7	29:23 33:13	175:22	154:18,19
users 162:21	155:7,17	79:9,11	185:17,23	148:11	34:24 36:10	176:19,20	158:2
uses 122:14	156:23	85:8 97:6	186:19	149:14	36:14,16,22	178:8	172:20
utility 188:19	157:2,2	101:9,10	194:10	152:25	37:4,9,20	180:24	176:18
utilize 112:24	158:9	102:8,13	203:19	157:12	37:23 38:5	181:2 182:2	178:21
171:23	162:23	104:16	215:24	166:6	38:13 39:19	182:15	180:2
utilized 143:5	visionzerop...	113:7,13	218:11	168:23	45:6 54:12	183:6	181:12,21
utilizes 45:13	155:8	123:8 128:3	wanting	170:5,25	56:22,25	185:12,12	182:10
utilizing 21:4	visit 155:8	134:14	86:18	174:14	57:19,20	185:15,25	183:9,12,14
112:20	visited 181:21	139:4 144:9	158:10	175:3 190:7	60:4 62:13	187:5 188:2	184:21,23
163:10	181:22	151:5,7,22	wants 40:5	199:21	63:2 64:3	188:25	184:24
	182:2	153:6,21	war 105:14	202:6 219:8	64:16,22,22	189:8,10,20	190:5 193:3
V	visitor 141:24	155:9	ward 198:16	ways 25:3	64:23 68:20	195:19	199:17,22
Val 184:14,15	vital 5:11	158:18	wares 152:17	39:13 57:12	70:18,20	196:4,17	200:21
Valley 116:21	volume	159:2	warning	79:3 122:20	75:2 78:21	197:3,13,14	203:23
value 45:24	205:11	160:14	82:13	161:19	80:21 81:2	198:9 199:4	207:18
50:24 68:14	voting 221:3	161:10	wasn't 112:5	163:8	83:3 84:3	199:6 201:2	217:5,10
148:14,19		163:3	166:18,22	166:11	84:16,17	201:11,21	221:17
149:18,24	W	166:10	177:21	203:24	88:19,20	205:3,5,9	223:3
150:11	wage 129:7	170:5,6,10	203:21	we'll 40:21	89:24 90:5	205:12,16	weakened
values 200:19	129:10	170:15,21	waste 190:14	46:8 54:23	91:21 95:9	207:8,9,22	207:6
variance	208:18,25	171:23,25	water 11:7	55:21 58:9	95:11 96:5	208:2,8	Wednesday
32:18 33:6	wages 128:13	173:11	17:9 19:25	67:13 80:25	96:22,23	210:7,18,25	1:7
variety 50:3	128:25	174:8,9	101:23	81:10,17	99:2,17	211:2,6,23	weeds 178:19
122:20	wait 17:21	175:21	103:18	82:3,8,12	100:8,11,25	213:5,23	week 74:9,14
125:3,16	28:3 57:15	176:9 177:5	144:18	83:21 84:19	101:2,3,4	214:8,17	77:10 87:24
various 97:19	57:16 101:6	177:14,14	150:14,20	84:20,21	102:16,19	216:8,9,10	171:9
100:12,25	104:12	178:7,19	151:10,16	85:18,18	102:23	216:11,13	172:22
218:14	160:4	179:4,22	151:19	95:19	104:5	216:14,16	weekly
219:17	166:23	181:4,5	152:10,15	105:23	105:20	216:18	184:17
220:4	209:7	185:14	152:19	106:2	106:7 107:5	217:12,15	weeks 87:22
vast 35:17	waited 14:25	188:23,24	153:8,9,11	115:20	114:23	219:11,17	105:13
44:21	waiting 13:7	189:3	156:5	149:13	115:5	220:7 221:3	149:23
vehicle 9:11	19:22 182:3	196:16,19	186:24	150:11	119:21	we've 17:18	weigh 38:13
116:14,25	walk-up						

Committee of the Whole
March 29, 2017

47:15 123:8	145:9 161:3	152:20	72:6	135:8,12	35:6 40:13	71:13	62:1 63:1
131:14	192:19	217:13		136:9 169:2	41:23 88:8	127 43:6	64:1 65:1
166:22	women 219:7	workforce	<u>X</u>	181:2	89:22	129.8 7:3	66:1 67:1
213:13	wonderful	7:13 8:13		183:15,16	104:24	13 43:8	68:1 69:1
welcome 71:6	183:14	45:2	<u>Y</u>	183:17	222:22	132 130:18	70:1 71:1
94:11 116:8	wondering	working	Yard 8:11	184:19	young 166:3	134 8:17	72:1 73:1
164:11	154:23	10:23 17:9	yeah 15:16	190:17	Youth 107:12	14 30:4 32:12	74:1 75:1
215:10	194:8	22:3 23:23	18:15 19:19	191:5,7,21		15 51:14	76:1 77:1
218:4	wooden 141:6	29:6 52:19	20:11 31:13	202:15	<u>Z</u>	139:13	78:1 79:1
went 49:19	word 152:22	58:2 78:9	32:5 33:7	207:15,18	Zero 9:3	1563-A 3:11	80:1 81:1
52:4 110:22	154:5	78:10 80:9	33:20 35:4	207:19,20	155:7,17	158 144:19	82:1 83:1
weren't	work 5:19	80:24 82:24	65:11 70:8	207:20	156:24	145:19	84:1 85:1
120:21	20:4 23:4	84:17 85:25	89:17	208:5 212:5	157:2,2	159,000	86:1 87:1
Westerman	30:24 45:10	92:23	102:23	213:16	158:9	198:14	88:1 89:1
161:5,6	45:16 46:3	116:14	105:6,12	217:22,24	Zoo 5:24	15th 126:4	90:1 91:1
204:12	50:19 62:25	149:4 156:4	113:9 118:2	218:25		16 128:14,19	92:1 93:1
whatnot	65:9 67:13	159:22	120:22	219:2 220:3	<u>0</u>	129:6	94:1 95:1
183:8	74:23 75:22	162:7	179:24	222:24	<u>1</u>	130:19	96:1 97:1
wheelchair	78:19 79:23	183:19	206:24	223:6		162 26:7,14	98:1 99:1
215:25	80:20 82:14	191:3 205:3	year 2:19,23	year's 9:21	1 26:6 49:20	40:21	100:1 101:1
216:4	86:6 90:4	205:5,6	3:3 4:19,20	49:11 51:24	53:10 54:18	162.2 6:21	102:1 103:1
wheelchairs	97:18 98:6	209:17	5:8 6:18	52:7 105:21	207:11	17 27:12 32:9	104:1 105:1
216:25	101:20	213:23	9:24 11:3,8	125:12	1,000 170:19	32:10 33:5	106:1 107:1
wherewithal	112:18	216:8,10,16	11:12 13:13	years 2:13,25	1,500 139:8	170195 1:19	108:1 109:1
159:16	114:10	216:18	13:15 14:2	7:3 15:2	139:21	2:7,11 3:1	110:1 111:1
WILLIAM	121:20	217:12	17:12 26:7	16:13 17:18	1.181 128:19	4:1 5:1 6:1	112:1 113:1
1:12	125:4,19	workplace	29:7 32:2,9	17:24 26:14	1.495 128:20	7:1 8:1 9:1	114:1 115:1
willingness	138:2	120:15	32:10 33:5	27:19,21,23	1.5 135:11	10:1 11:1	116:1 117:1
159:23	143:21	works 65:10	33:6,9	28:19,24	1.526 128:14	12:1 13:1	118:1 119:1
willy-nilly	146:20	67:3,7,8,11	34:10 35:16	33:14,24	1.641 128:15	14:1 15:1	120:1 121:1
119:15	147:2 150:6	185:14,16	36:25,25	46:8 57:3	1.8 144:19	16:1 17:1	122:1 123:1
wires 80:14	154:18,20	world 30:14	38:5,18	61:10 62:14	145:20	18:1 19:1	124:1 125:1
wish 91:10	156:18	30:15,15	40:23,24	65:3 66:16	218:21	20:1 21:1	126:1 127:1
witness 4:7	158:9 159:8	107:15	48:7 49:7,8	68:21,22	1:55 223:18	22:1 23:1	128:1 129:1
16:19,19	160:12	127:9	52:2,5,21	71:25 73:6	10 103:15,19	24:1 25:1	130:1 131:1
21:16,16	161:24	201:16	53:9,11	75:8,9,11	103:20	26:1 27:1	132:1 133:1
43:23,23	162:11	worried 57:5	54:14 65:4	76:8 77:11	139:10,17	28:1 29:1	134:1 135:1
48:14 63:6	163:13	worry 59:5	68:21 80:21	77:12 79:18	10,000 25:2	30:1 31:1	136:1 137:1
63:6 73:8,8	176:24,25	194:6	80:24,25	82:22 95:16	10:00 223:14	32:1 33:1	138:1 139:1
92:17,17	182:11	worse 212:24	81:3,9,10	95:19 96:13	10:35 1:7	34:1 35:1	140:1 141:1
107:16,16	183:21	213:8	81:17 82:6	111:4	100 34:17	36:1 37:1	142:1 143:1
122:23	188:12,19	worth 20:25	83:19 86:17	121:10	71:24 80:17	38:1 39:1	144:1 145:1
134:7,7	188:21	27:25	87:11 91:8	128:10	93:14	40:1 41:1	146:1 147:1
145:9	189:4,12	181:14	92:16 93:21	140:7 141:2	103:24	42:1 43:1	148:1 149:1
150:24,24	199:25	wouldn't	93:25 95:2	173:8	128:13	44:1 45:1	150:1 151:1
161:3 179:6	204:19	53:15	95:3,7,15	175:18	100-and-so...	46:1 47:1	152:1 153:1
179:6	205:11	wrapping	106:10	176:24	71:9	48:1 49:1	154:1 155:1
192:19	219:22	57:23	111:9	184:22	108 138:6	50:1 51:1	156:1 157:1
215:17,17	220:12	writing	115:19	205:12	11 183:15,16	52:1 53:1	158:1 159:1
222:22	worked 50:2	178:10	125:2	213:19	184:3	54:1 55:1	160:1 161:1
Witnesses 4:7	59:6,7	written 65:8	128:14,15	218:20	111 138:6	56:1 57:1	162:1 163:1
48:14	84:14	wrong 132:8	129:23	219:2	12 109:22	58:1 59:1	164:1 165:1
122:23	117:20	Wynnefield	131:15	yesterday	124.6 9:7	60:1 61:1	166:1 167:1
			134:15,19		125 71:10,12		

Committee of the Whole
March 29, 2017

<p>168:1 169:1 170:1 171:1 172:1 173:1 174:1 175:1 176:1 177:1 178:1 179:1 180:1 181:1 182:1 183:1 184:1 185:1 186:1 187:1 188:1 189:1 190:1 191:1 192:1 193:1 194:1 195:1 196:1 197:1 198:1 199:1 200:1 201:1 202:1 203:1 204:1 205:1 206:1 207:1 208:1 209:1 210:1 211:1 212:1 213:1 214:1 215:1 216:1 217:1 218:1 219:1 220:1 221:1 222:1 223:1 170196 1:19 2:7,15 170197 1:19 2:7,17 170213 1:20 2:8,20 174 8:3 43:3 43:12 145:25 18 11:10 12:14,14 13:18,22 15:16,18 54:13,17 95:5 136:9 137:22 140:2,10 1896 141:3 19 7:5 54:16 106:11 181:5 216:14 1927 137:7 1980s 38:8 1984 213:25</p>	<p>1990 214:9 1992 3:10 1999 29:21 <hr/>2 2 42:20 117:13 121:4 144:17 145:17 202:3 218:19 2.9 11:9 59:14 20 103:18 170:20 173:8 221:25 222:11 200 29:10 34:5,9 200-plus 29:5 2000 213:22 2004 108:7 2007 29:22 116:18 2012 134:16 2013 116:21 206:14,19 2015 47:11 47:19 2016 34:20 120:16 206:22 222:10 2017 1:7 3:3 4:23 6:23 51:24 214:5 223:13 2018 2:13,16 2:19,25 3:19,21 4:19,20 6:18,19 10:22 11:8 11:12 52:2 52:7 2022 2:25 34:23 51:24 132:8 2023 2:13 3:22 4:19 6:18 52:2,8 2031 212:19</p>	<p>21 5:22 21st 4:23 22 33:10 82:20 83:2 84:4 128:15 128:20 129:8 212:6 220 130:20 224 34:22 22nd 79:16 83:7,8,16 84:6,8,24 85:2,14,20 85:22 97:23 23 144:16 145:15 24 61:9 63:3 137:2 181:6 240 34:13 25 8:7 12:10 12:13 13:23 16:4 76:15 250 125:14 27 43:9 27.5 135:10 28 135:9 29 1:7 32:12 293 95:16 <hr/>3 3 3:10 53:9 3/29/17 3:1 4:1 5:1 6:1 7:1 8:1 9:1 10:1 11:1 12:1 13:1 14:1 15:1 16:1 17:1 18:1 19:1 20:1 21:1 22:1 23:1 24:1 25:1 26:1 27:1 28:1 29:1 30:1 31:1 32:1 33:1 34:1 35:1 36:1 37:1 38:1 39:1 40:1 41:1 42:1 43:1 44:1 45:1 46:1 47:1 48:1 49:1</p>	<p>50:1 51:1 52:1 53:1 54:1 55:1 56:1 57:1 58:1 59:1 60:1 61:1 62:1 63:1 64:1 65:1 66:1 67:1 68:1 69:1 70:1 71:1 72:1 73:1 74:1 75:1 76:1 77:1 78:1 79:1 80:1 81:1 82:1 83:1 84:1 85:1 86:1 87:1 88:1 89:1 90:1 91:1 92:1 93:1 94:1 95:1 96:1 97:1 98:1 99:1 100:1 101:1 102:1 103:1 104:1 105:1 106:1 107:1 108:1 109:1 110:1 111:1 112:1 113:1 114:1 115:1 116:1 117:1 118:1 119:1 120:1 121:1 122:1 123:1 124:1 125:1 126:1 127:1 128:1 129:1 130:1 131:1 132:1 133:1 134:1 135:1 136:1 137:1 138:1 139:1 140:1 141:1 142:1 143:1 144:1 145:1 146:1 147:1 148:1 149:1 150:1 151:1 152:1 153:1 154:1 155:1</p>	<p>156:1 157:1 158:1 159:1 160:1 161:1 162:1 163:1 164:1 165:1 166:1 167:1 168:1 169:1 170:1 171:1 172:1 173:1 174:1 175:1 176:1 177:1 178:1 179:1 180:1 181:1 182:1 183:1 184:1 185:1 186:1 187:1 188:1 189:1 190:1 191:1 192:1 193:1 194:1 195:1 196:1 197:1 198:1 199:1 200:1 201:1 202:1 203:1 204:1 205:1 206:1 207:1 208:1 209:1 210:1 211:1 212:1 213:1 214:1 215:1 216:1 217:1 218:1 219:1 220:1 221:1 222:1 223:1 30 6:25 8:6 43:9 120:16 173:8 30,000 120:16 300 25:22 28:6 41:8 31 53:7 129:11 314 129:2 329 128:3,8 212:5 33.6 9:8 330 31:25 34 43:10,10 140:6,12 35 185:14 36 43:11 360 221:23</p>	<p>376 34:23 <hr/>4 4 20:24 49:12 52:8 53:11 54:19 59:15 59:16 125:11 4.2 25:25 4.5 15:5 51:11 52:24 125:3 40 86:5,14 87:16 400 1:6 223:15 40th 73:3 125:20 41 88:15 45 37:17 450 10:18 4601 92:23 93:24 48 7:23 32:15 4th 223:13 <hr/>5 5 8:24 49:20 51:11 54:20 99:22 103:20 216:15 50 8:23 49:14 50:8 51:21 58:13 104:22 105:8 185:12 500,000 135:12 59th 72:4,20 73:15 <hr/>6 6 9:10 140:17 221:17 6,571 136:10 60 34:7 42:11 93:17 129:23 600 40:5 63 59:14 65 130:20 6th 206:21</p>	<p><hr/>7 7 12:15 13:22 49:9 57:2 7.5 52:5 70 7:5 27:16 34:23 700 130:15 76 129:7 79 128:25 <hr/>8 8 41:4,15 221:17 80 27:10 132:24 212:10,19 800 29:11 8215 140:23 <hr/>9 9.5 6:17 51:25,25 90 52:2 58:12 900-plus 137:9 139:16 91 129:8 130:4 132:8 212:7 95 76:16 972 6:8</p>
---	---	---	--	---	--	---