

COUNCIL OF THE CITY OF PHILADELPHIA  
COMMITTEE OF THE WHOLE

Room 400, City Hall  
Philadelphia, Pennsylvania  
Tuesday, March 26, 2019  
10:30 a.m.

PRESENT:

COUNCIL PRESIDENT DARRELL L. CLARKE  
COUNCILWOMAN CINDY BASS  
COUNCILWOMAN JANNIE L. BLACKWELL  
COUNCILMAN ALLAN DOMB  
COUNCILMAN DEREK S. GREEN  
COUNCILMAN WILLIAM K. GREENLEE  
COUNCILWOMAN HELEN GYM  
COUNCILMAN CURTIS JONES, JR.  
COUNCILMAN DAVID OH  
COUNCILMAN AL TAUBENBERGER

BILLS 190152, 190153, and 190154  
RESOLUTION 190164

- - -

1 3/26/19 - WHOLE - BILL 190152, ETC.

2 COUNCIL PRESIDENT CLARKE: Good  
3 morning. We're going to start.

4 This is a continuation of the  
5 public hearing of the Committee of the  
6 Whole regarding Bills No. 190152, 190153,  
7 190154, and Resolution No. 190164.

8 Will the Clerk please read the  
9 titles of the bills and resolution.

10 THE CLERK: Bill No. 190152, an  
11 ordinance to adopt a Capital Program for  
12 the six Fiscal Years 2020-2025 inclusive.

13 Bill No. 190153, an ordinance  
14 to adopt a Fiscal 2020 Capital Budget.

15 Bill No. 190154, an ordinance  
16 adopting the Operating Budget for Fiscal  
17 Year 2020.

18 And Resolution No. 190164,  
19 resolution providing for the approval by  
20 the Council of the City of Philadelphia  
21 of a Revised Five Year Financial Plan for  
22 the City of Philadelphia covering Fiscal  
23 Years 2020 through 2024, and  
24 incorporating proposed changes with  
25 respect to Fiscal Year 2019, which is to

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           to be submitted by the Mayor to the  
3           Pennsylvania Intergovernmental  
4           Cooperation Authority (the "Authority")  
5           pursuit to the Intergovernmental  
6           Cooperation Agreement, authorized by an  
7           ordinance of this Council approved by the  
8           Mayor on January 3rd, 1992, by and  
9           between the City and the Authority.

10                   COUNCIL PRESIDENT CLARKE:

11           Thank you.

12                   Today we continue the public  
13           hearing of the Committee of the Whole to  
14           consider the bills just read by the Clerk  
15           that constitute proposed operating and  
16           capital spending measures for Fiscal  
17           2020, a Capital Program, and a  
18           forward-looking Capital Plan for Fiscal  
19           2020 through Fiscal 2025.

20                   Today we will hear testimony  
21           from the Administration on the Capital  
22           Budget and Capital Program.

23                   THE CLERK: The first person to  
24           testify from the Administration is  
25           Eleanor Sharpe and Anna Adams.

1 3/26/19 - WHOLE - BILL 190152, ETC.

2 COUNCIL PRESIDENT CLARKE:

3 Thank you.

4 MS. SHARPE: Good morning.

5 COUNCIL PRESIDENT CLARKE: Good  
6 morning.

7 MS. SHARPE: Good morning,  
8 Council President Clarke and members of  
9 City Council. My name is Eleanor Sharpe.  
10 I'm the Executive Director of the City  
11 Planning Commission. With me is Anna  
12 Adams, the City's Budget Director. We  
13 are here to present for your review and  
14 consideration the Recommended Fiscal Year  
15 2020 to 2025 Capital Program and Fiscal  
16 Year 2020 Capital Budget, which was  
17 approved by the City Planning Commission  
18 on February 28th, 2019.

19 The Recommended Program is a  
20 six-year plan for investing in the City's  
21 physical and technologic infrastructure,  
22 neighborhood and community facilities,  
23 City-owned buildings, and specialized  
24 vehicles. The Recommended Budget  
25 reflects the spending appropriations for

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           the first year of the six-year program.  
3           As both the Program and the Budget are  
4           key instruments of planned physical  
5           development, the Philadelphia Home Rule  
6           Charter directs that their initial  
7           preparation and submission to the Mayor  
8           be a function of the City Planning  
9           Commission.

10                        The City Planning Commission  
11           and the Finance Department's Office of  
12           Budget and Program Evaluation began to  
13           prepare these recommendations in early  
14           fall of last year, working closely with  
15           the Department of Public Property's  
16           Capital Projects Division, the Managing  
17           Director's Office, and as well as  
18           individual departments. This  
19           collaborative process produces a Capital  
20           Program and Budget that advance the  
21           City's comprehensive plan, address  
22           capital needs, and aligns with our  
23           financial resources and spending  
24           capacity.

25                        The Recommended six-year

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           Capital Program calls for over \$1.1  
3           billion of new, City, tax-supported,  
4           general obligated bond funding to support  
5           public improvements throughout  
6           Philadelphia. When possible, City funds  
7           are purposefully programmed to leverage  
8           additional resources provided by our  
9           valued regional, state, federal, and  
10          private partners. Considering all  
11          sources of expected new funding,  
12          including for Aviation and Water, the  
13          Recommended Capital Program proposes more  
14          than \$9.6 billion of additional  
15          improvements. Including carryforward  
16          appropriations from previous years, the  
17          overall Fiscal Year 2020 to 2025  
18          Recommended Capital Program envisions  
19          investments totalling more than \$10.8  
20          billion.

21                       For Fiscal Year '20, the  
22          Recommended Capital Budget calls for  
23          \$194.1 million of new, general obligation  
24          bond funding. This is \$20 million more  
25          than the \$174 million appropriated by

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           City Council for the last Fiscal Year  
3           2019 Capital Budget, and it would  
4           continue the City's steady progress to  
5           boost capital investment. The City's  
6           financial constraints prevent the City  
7           from issuing large amounts of debt, as  
8           the debt issuance would raise the City's  
9           fixed costs above the current levels.  
10          The Capital Budget would support new,  
11          general obligation bond funding for 16 of  
12          the 19 departments that rely on general  
13          obligation dollars for at least part of  
14          their capital investments. This includes  
15          funding in Fiscal Year 2020 for new  
16          voting machines. The Recommended Capital  
17          Budget also reflects better integration  
18          between departments' operating and  
19          capital budgets.  
20                    The projects included in the  
21          Recommended Capital Program and Budget  
22          complement the Mayor's priorities to  
23          invest in safety and justice, inclusive  
24          growth, and quality government services.  
25          Our submitted testimony highlights

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           several examples.

3                         We are pleased to propose these  
4           significant investments, but we know they  
5           do not include all the projects that  
6           departments requested, nor do they  
7           include everything envisioned in the  
8           department master plans and facility  
9           plans. The amount of recommended new  
10          spending in this year's Capital Program  
11          and Budget is limited, in part to ensure  
12          that City departments continue to spend  
13          down or reprogram prior year carryforward  
14          funds before the City incurs new,  
15          tax-supported debt. Departments have  
16          made progress on this, as the amount of  
17          carryforward dollars calculated for  
18          Fiscal Year 2020 is significantly less  
19          than in Fiscal Year 2019.

20                         We also keep an eye on  
21          Philadelphia's ratio of debt service to  
22          total expenses, especially considering  
23          recent and planned complementary  
24          borrowings such as for the Rebuild  
25          initiative, housing programs, energy



1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           conservation, and Fire Department  
3           logistics center. Increasing City  
4           borrowing means increasing debt service  
5           and fixed costs, reducing the City's  
6           budgetary flexibility and potentially  
7           impacting in the City's bond rating.

8                         Given our financial  
9           constraints, however, the Administration  
10          is committed to investing in the City's  
11          infrastructure to the greatest extent  
12          possible. City agencies are working to  
13          implement projects already in the  
14          pipeline and to improve project  
15          identification, design, and construction  
16          for projects in the future.

17                        Thank you for the opportunity  
18          to testify. Anna and I would like to  
19          address any questions that you may have.  
20          Please note also that the leadership of  
21          City departments are present, in addition  
22          to representatives from the Department of  
23          Finance, Office of Budget and Program  
24          Evaluation, and the Department of Public  
25          Property to assist in answering your

1 3/26/19 - WHOLE - BILL 190152, ETC.

2 questions.

3 Thank you.

4 COUNCIL PRESIDENT CLARKE:

5 Thank you very much. Thank you for your  
6 testimony.

7 I want to start out with a  
8 couple of quick questions, the thing that  
9 a lot of people are talking about. In  
10 your FY20 Capital Program, we've  
11 indicated you have additional basically  
12 20 million in City-supported funds for  
13 reconstruction of streets and  
14 resurfacing. First, can you tell me how  
15 many miles that will include? And,  
16 second, this whole issue about trenching  
17 and our ability to manage trenching that  
18 will require or request other utilities  
19 utilize or place their infrastructure in  
20 the streets at the same time, because you  
21 get -- it's frustrating to not only us,  
22 but citizens when they see a street  
23 repaved and two weeks later somebody  
24 comes by and digs the street up. And the  
25 public sector also, this whole issue with

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           respect to plumber's ditches, for lack of  
3           a better term, after the street is paved  
4           and then there's this ongoing issue about  
5           when there's the plumber's ditch going to  
6           be repaired and is there substandard  
7           material with the private-sector  
8           plumber's ditch, and it makes this whole  
9           notion of us repaving streets basically  
10          moot. It's like what was the point if  
11          we're going to have all these inadequate  
12          plumber's ditches and other types of  
13          trenching for utility purposes.

14                        Long question, I know, but I  
15          think --

16                        MS. ADAMS: I think we can  
17          probably take it in a couple of chunks.  
18          So I'm Anna Adams, the City's Budget  
19          Director.

20                        And so I know that Rich is here  
21          from the Streets Department. He can kind  
22          of give more specifics, but -- there are  
23          many people here who can help answer some  
24          of these questions.

25                        Our goal is to get to the 131

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           miles of streets repaved annually, and  
3           we'll hit that in FY23. In FY21, with  
4           the amount that you talked about, we're  
5           expecting to get to the 101 miles. But I  
6           know Rich and Mike can talk in more  
7           details.

8                           (Witnesses approached witness  
9           table.)

10                          DEPUTY COMMISSIONER MONTANEZ:  
11           Good morning, Council President. Richard  
12           Montanez, Deputy Commissioner of Streets  
13           Department.

14                          Our goal is to get to 131  
15           miles. Last year we did just under 100.  
16           This year we're expected to be just shy  
17           of 110 miles. We are coordinating all  
18           our efforts with PGW and PWD and other  
19           utilities, and we are also hoping to work  
20           with PWD as to cite property owners when  
21           they have bad laterals prior to us going  
22           in and repaving a street. As you know,  
23           the City has that -- or put out that  
24           insurance on the laterals, that it's  
25           about \$8 a month, and we're hoping

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2 residents take advantage of that.

3                   MR. CARROLL: Good morning,  
4 Council President, members of Council.  
5 Mike Carroll, Deputy Managing Director  
6 for the Office of Transportation,  
7 Infrastructure, and Sustainability.

8                   Just to echo what Mr. Montanez  
9 is saying here, we are working very  
10 closely with PGW and with PWD around the  
11 issues of coordination. So we just have  
12 stood up in the past year the next  
13 version of the software that we use.  
14 We've trained them up on using it. So  
15 we're hopeful that this year through that  
16 software and other efforts to meet with  
17 them monthly, incorporating other  
18 utilities, other folks who work in the  
19 right-of-way, we're going to have a  
20 better result this year.

21                   You may recall yesterday that  
22 Commissioner Williams had indicated that  
23 we've tightened up our contract process  
24 so that we're basically narrowing the  
25 amount of time we expect for streets to

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           be open. That does present a little bit  
3           of a challenge, because we want to make  
4           sure that all the utilities have an  
5           opportunity to get in there before the  
6           paving is completed, but we're confident  
7           we're going to have a better result this  
8           year.

9                        I also want to point out that  
10          in working with PGW and PWD, we have let  
11          them know that we intend to put forward  
12          what we're calling a Pave It Moratorium  
13          Program. It's similar to how PennDOT  
14          manages their paving and the work that  
15          takes place after paving, so that when  
16          folks come in and they do significant  
17          work after fresh paving has taken place,  
18          they then take on the responsibility to  
19          repave sections of the street up to a  
20          block lane in order to restore fresh  
21          pavement behind them when their work is  
22          done. So because PGW and PWD had just  
23          done rate cases and this work is coming  
24          in after those rate cases, we have to  
25          work with them a little bit, because they

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           have to have the resources in order to  
3           pay for this additional work. And so  
4           we're trying to get their practices up to  
5           speed, but our intention is to introduce  
6           this moratorium this year.

7                        COUNCIL PRESIDENT CLARKE:  
8           Okay. So we can anticipate seeing some  
9           improvement --

10                      MR. CARROLL: Yes. Yes.

11                      COUNCIL PRESIDENT CLARKE: --  
12           because of the coordination utilizing  
13           technology.

14                      I'm hearing what you're saying.  
15           Kind of like every year this comes up.  
16           So we will look forward to it.

17                      Water Department, is Water  
18           Department here?

19                      I don't necessarily want  
20           anybody to leave. I just want -- because  
21           the Water Department is doing a  
22           significant level of --

23                      (Witness approached witness  
24           table.)

25                      COUNCIL PRESIDENT CLARKE: How

1 3/26/19 - WHOLE - BILL 190152, ETC.

2 you doing? I thought you retired.

3 COMMISSIONER McCARTY: Next  
4 week.

5 COUNCIL PRESIDENT CLARKE:  
6 You're still here? I didn't want you to  
7 go, but...

8 COMMISSIONER McCARTY: Thanks.

9 COUNCIL PRESIDENT CLARKE: So  
10 the issue with the infrastructure,  
11 because the Water Department is doing a  
12 significant level of infrastructure with  
13 stormwater, the whole nine yards, and the  
14 coordination between the two. Is there  
15 any significant coordination between the  
16 stormwater management infrastructure;  
17 i.e., sidewalks and other types of things  
18 that are actually in the street? Can you  
19 tell me how you all are working together  
20 on that?

21 COMMISSIONER McCARTY: Yes.  
22 Good morning, Debra McCarty, Water  
23 Commissioner, for a little bit.

24 Just like with what's in the  
25 street, public right-of-way, we



1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           coordinate with Streets Department  
3           through the (unintelligible), as Deputy  
4           Managing Director Carroll mentioned. And  
5           so anything we're doing in the street as  
6           well as the footway, that's all at least  
7           coordinated through Rich Montanez's team.

8                   COUNCIL PRESIDENT CLARKE: All  
9           right. So everybody is working together.  
10          We should expect great things.

11                   COMMISSIONER McCARTY: I mean,  
12          I'm not going to sit here and tell you  
13          we're perfect, but we're working toward  
14          making sure that once the street has been  
15          paved, we don't go back until -- don't  
16          have capital work until after the  
17          moratorium.

18                   COUNCIL PRESIDENT CLARKE: All  
19          right. Okay. I'm just passing it on. I  
20          had a lot of complaints about it.

21                   COMMISSIONER McCARTY: Right,  
22          and it's something that's very important  
23          to us, because it's very frustrating to  
24          have a nicely paved street and then the  
25          next week someone comes out and digs it

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           up. I mean, some of it, I think, is  
3           unavoidable. I was telling someone in my  
4           neighborhood, they paved a few blocks and  
5           then the next week someone had a gas  
6           leak. PGW is out there digging it up.  
7           So now there's that ditch there.

8                        COUNCIL PRESIDENT CLARKE: So  
9           in terms of the plumber's ditches or  
10          other types, is there a requirement for a  
11          certain standard as it relates to the  
12          fill? I mean, does the City have a  
13          certain standard in terms of filling in  
14          the ditch?

15                      COMMISSIONER McCARTY: Yeah. I  
16          think Rich probably -- I mean, I could  
17          talk to that, but I'll let Rich, because  
18          he's the expert, speak to that.

19                      DEPUTY COMMISSIONER MONTANEZ:  
20          Good morning, Council President Clarke.  
21          My name is Richard Montanez, Deputy  
22          Commissioner of Streets.

23                      So, yes, we do have a standard.  
24          We actually do provide free fill to any  
25          plumber who digs. They just have to go

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           to a Streets facility that has it, make  
3           the arrangements, and we give them the  
4           fill for free. We also take the  
5           contaminated fill that they give us and  
6           we dispose of it. So we do provide all  
7           the necessary material for them to  
8           properly fill. After they give us notice  
9           that they're completed, the Streets  
10          Department goes out there and then  
11          restores the ditch within 30 days.

12                    COUNCIL PRESIDENT CLARKE: 30  
13          days?

14                    DEPUTY COMMISSIONER MONTANEZ:  
15          Yes.

16                    COUNCIL PRESIDENT CLARKE:  
17          Because that's another issue. It takes  
18          so long.

19                    DEPUTY COMMISSIONER MONTANEZ:  
20          We are working on that time, sir.

21                    COMMISSIONER McCARTY: The  
22          plumber is responsible for that ditch  
23          during that period of time. So we've  
24          been known to call a plumber back and  
25          say, that ditch isn't taken care of, and

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           they have to fix it.

3                       MR. CARROLL: I think one of  
4           the issues that we're trying to get a  
5           better handle on and have had some  
6           success over the past years is getting  
7           the inspection resources that need to be  
8           on the street, keeping an eye on the  
9           plumbers. And so we've worked with  
10          individual plumbers. We've worked with  
11          the Water Department to establish the  
12          standards and also through the Streets  
13          Department in terms of them understanding  
14          the process and then following the  
15          process, but at the end of the day, we  
16          need to make sure that there's eyes on  
17          the street to keep them honest and do the  
18          enforcement. So that's something we're  
19          continuing to work on to build that  
20          capacity up.

21                      COUNCIL PRESIDENT CLARKE:  
22          Okay.

23                      COMMISSIONER McCARTY: And if I  
24          may add, you might recall recently, now  
25          you need a permit to replace a lateral,

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           and with that cost comes inspection,  
3           making sure that the plumber is  
4           installing the pipe properly, but also  
5           backfilling properly and tamping, which  
6           is very important, and that will keep the  
7           ditch from sinking like we see so many  
8           do.

9                        COUNCIL PRESIDENT CLARKE:    So  
10          do we have enough workforce to deal with  
11          that issue?

12                       COMMISSIONER McCARTY:    Yes.  
13          We've staffed up and --

14                       COUNCIL PRESIDENT CLARKE:    We  
15          staffed up?

16                       COMMISSIONER McCARTY:    Yeah.

17                       COUNCIL PRESIDENT CLARKE:    So  
18          we don't need to raise the fees anymore.

19                       COMMISSIONER McCARTY:  
20          Shouldn't.

21                       COUNCIL PRESIDENT CLARKE:    All  
22          right.  I'm just saying.

23                       Mr. Carroll, will you be back  
24          at some point?  I want to --

25                       MR. CARROLL:    Yes.

1 3/26/19 - WHOLE - BILL 190152, ETC.

2 COUNCIL PRESIDENT CLARKE: I  
3 want to talk to you about traffic-related  
4 issues. This is capital. So will you be  
5 back for Streets?

6 MR. CARROLL: I certainly will.

7 COUNCIL PRESIDENT CLARKE: I  
8 want to talk to you about public safety  
9 officers.

10 MR. CARROLL: Yes.

11 COUNCIL PRESIDENT CLARKE: And  
12 what your role may be.

13 MR. CARROLL: Okay.

14 COUNCIL PRESIDENT CLARKE: So  
15 not right now.

16 MR. CARROLL: Happy to do that.  
17 And probably will want Police involved in  
18 that conversation as well. So Streets  
19 hearing will be that opportunity, and  
20 I'll make sure that somebody from the  
21 Managing Director's Office or from Police  
22 can help answer some questions about that  
23 as well.

24 COUNCIL PRESIDENT CLARKE: All  
25 right.

1 3/26/19 - WHOLE - BILL 190152, ETC.

2 MR. CARROLL: Thank you.

3 COUNCIL PRESIDENT CLARKE: Oh,

4 real quick and then I'll turn it over.

5 I-95, I want to ask this question for

6 Councilman Squilla. He might actually

7 know this. We made a commitment to do a

8 significant investment on the capping of

9 I-95. Can you kind of tell me where that

10 is, the status of that proposal?

11 MR. CARROLL: Yes. So we're on

12 schedule. Right now we're in design

13 phase. We're working with PennDOT, who

14 is actually the day-to-day manager of

15 that project. There's been a series of

16 community meetings and also a lot of

17 outreach to the City or within the City.

18 Various City departments will be involved

19 at different stages. So Parks and Rec,

20 of course, has an interest. Public

21 Property has an interest, working with

22 DRWC, who is involved in the trail

23 portion of the project.

24 So things are on target. Still

25 very much expect that project to be

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2 wrapped up 2024 on schedule.

3                   COUNCIL PRESIDENT CLARKE: And  
4 what's the schedule?

5                   MR. CARROLL: 2024 construction  
6 complete. Construction should start, I  
7 believe, 2022. Give me a minute and I  
8 can verify that.

9                   COUNCIL PRESIDENT CLARKE: All  
10 right. And you may or may not know about  
11 this. So based on the project plan that  
12 I saw, there was a number of developments  
13 that were part of the -- to justify the  
14 need or the willingness for us to spend  
15 so much money. There was a lot of  
16 private-sector development that was  
17 proposed for the site, a couple of  
18 residential, some commercial activity,  
19 and that was the justification for the  
20 public commitment of significant dollars,  
21 and I didn't know who was managing that  
22 part of it or who is responsible for  
23 ensuring that the private-sector  
24 investment was going to happen, because  
25 we weren't just simply capping it just to



1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           cap it. It was a number of developments  
3           that were going to happen as a result of  
4           that.

5                     Is there anybody here that can  
6           speak to that?

7                     MS. SHARPE: Anne Fadullon, my  
8           boss, would probably speak best to that,  
9           but I don't think we've made any -- we  
10          haven't tackled that yet because the  
11          project is still in design, but it's in  
12          the works to be addressed.

13                    COUNCIL PRESIDENT CLARKE:  
14          She's not here?

15                    MS. SHARPE: She's not here.  
16          She will be here.

17                    COUNCIL PRESIDENT CLARKE:  
18          That's kind of important.

19                    MS. SHARPE: She will be here.

20                    COUNCIL PRESIDENT CLARKE:  
21          We're spending a lot of money on that. I  
22          love parks, but it's a lot of money just  
23          for a park. So is she around?

24                    MS. ADAMS: I think someone  
25          just called her.

1 3/26/19 - WHOLE - BILL 190152, ETC.

2 COUNCIL PRESIDENT CLARKE:

3 That's like kind of important to me.

4 MS. SHARPE: Okay.

5 COUNCIL PRESIDENT CLARKE:

6 Okay. Thank you. I'm going to hand it  
7 off.

8 Councilman Domb.

9 COUNCILMAN DOMB: Thank you,  
10 Council President.

11 Good morning.

12 MS. ADAMS: Good morning.

13 COUNCILMAN DOMB: I have  
14 several questions, but I'll start off  
15 with -- I'm just trying to find out an  
16 answer.

17 I know that our interest  
18 payments in the last four years have  
19 increased from 140 million to 187  
20 million, so a 33 percent increase in four  
21 years, which is pretty dramatic. What is  
22 the total amount of debt that's  
23 outstanding tied to those interest  
24 payments?

25 (Witness approached witness

1 3/26/19 - WHOLE - BILL 190152, ETC.  
2 table.)

3 MS. JOHNSON: Good morning.  
4 Rasheia Johnson, City Treasurer.

5 So you want the interest for  
6 our GO for what year? I'm sorry.

7 COUNCILMAN DOMB: I think four  
8 years ago the interest payments were  
9 about 140 million. Today they're 187  
10 million. They've gone up 47 million.  
11 It's a 33 percent increase. What I want  
12 to know is, what's the amount of total  
13 outstanding debt, the dollar figure that  
14 that services, that those interest  
15 payments service?

16 MS. ADAMS: Are you referring  
17 to a certain page in the Five Year Plan?  
18 I just want to make sure we're looking at  
19 the same numbers.

20 COUNCILMAN DOMB: I'm not  
21 referring to any page. I'm just asking  
22 like if I said to you how much money do  
23 you owe in debt, that's the question I'm  
24 asking.

25 MS. ADAMS: Oh, that's what

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           you're asking, the total amount of debt  
3           outstanding? Okay. I think we were just  
4           a little confused by your question.

5                     MS. JOHNSON: Give me one  
6           second.

7                     COUNCILMAN DOMB: Sure. Should  
8           I ask another question while we're  
9           waiting just to be more efficient with  
10          the time? We'll come back to that.

11                    What capital projects in this  
12          budget are aimed at reducing the City's  
13          poverty rate and deep poverty rate?

14                    MS. ADAMS: I think one of the  
15          things that we do in the Capital Budget  
16          is that we look at kind of -- this is an  
17          infrastructure plan, and there are many  
18          things that infrastructure can do to  
19          improve economic development and  
20          community development, and we know that  
21          around the City. So obviously our  
22          investment in roads is an economic  
23          development strategy as much as many  
24          other things. Investing in our physical  
25          assets in terms of our recreation

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           centers, our libraries, our playgrounds,  
3           all of these things have a positive  
4           impact on the community and particularly  
5           in areas impoverished where we know that  
6           the usage of our facilities is even  
7           higher.

8                        I think the direct impact on  
9           poverty is a very difficult one to make  
10          that case for, but we do know that almost  
11          everything that we do as a city serves  
12          people -- most of our residents -- a  
13          significant portion of our residents live  
14          in poverty and use our facilities. All  
15          of our investments are made with that in  
16          mind, both in the Operating Budget and  
17          the Capital Budget. I think kind of  
18          tying any specific initiative to an  
19          anti-poverty initiative would be hard,  
20          but I think the overall strategy of  
21          growth and safety and justice and quality  
22          government services kind of hit poverty  
23          throughout many different ways.

24                        COUNCILMAN DOMB: So based on  
25          that, since Fiscal Year '16, the

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           Administration has been required to  
3           submit a cost-benefit analysis for any  
4           proposed new capital project. This  
5           analysis is required to include -- this  
6           is under Philadelphia Code 21-2200. It's  
7           required to include the lifecycle cost of  
8           the project, the benefits of the project,  
9           the analysis of alternatives to the  
10          proposed investment, the projected return  
11          on capital investment, and the rationale  
12          for proceeding with the project.

13                       Based on that, can the  
14          Administration provide us with the  
15          cost-benefit analysis for this year's new  
16          capital projects?

17                       MS. ADAMS: Yes, we can do  
18          that.

19                       COUNCILMAN DOMB: So is that  
20          something you can submit to the Chair?

21                       MS. ADAMS: Yes.

22                       COUNCILMAN DOMB: Okay. And  
23          then my other question, going back in  
24          time, when I learned about this, I said,  
25          wow, this is great. So based on that,

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           can you provide us with the last three  
3           years' cost-benefit analysis of the  
4           Capital Budget and in particular the  
5           analysis of the 400 North Broad Street  
6           purchase?

7                       MS. ADAMS: Yes.

8                       COUNCILMAN DOMB: And then is  
9           there also an analysis on 46th and Market  
10          that was done prior to your  
11          Administration that we could see?

12                      MS. ADAMS: We can find that.

13                      COUNCILMAN DOMB: That would be  
14          a very important analysis to see, because  
15          that analysis obviously didn't pan out  
16          the way we thought it would, but I'd like  
17          to see that one also.

18                      So any idea of the timeframe on  
19          when we can get those analyses?

20                      MS. ADAMS: Well, I think we'll  
21          need to look and see what's already been  
22          done, but we'll aim to get it to you  
23          before the end of the budget process.

24                      COUNCILMAN DOMB: Okay. Thank  
25          you.

1 3/26/19 - WHOLE - BILL 190152, ETC.

2 According to the City's bond  
3 calendar, there's an upcoming bond sale  
4 of 356 million in new money on the bond  
5 calendar, but the budget only shows 194  
6 million in new money investments. Any  
7 idea why there's a difference or what  
8 those proceeds are going to be used for?

9 MS. ADAMS: We typically borrow  
10 for two years.

11 COUNCILMAN DOMB: Two-year  
12 borrowing. That's why it shows that way.  
13 Okay. Thank you.

14 And where does the City hold  
15 these proceeds from bonds before they are  
16 spent? Are they held in the bank, or  
17 where are these funds held?

18 MS. JOHNSON: The funds are  
19 held with our custodian per the bond  
20 documents and invested by our money  
21 managers.

22 COUNCILMAN DOMB: And is that  
23 fund reconciled?

24 MS. JOHNSON: Is that fund  
25 reconciled? As the money -- yes, it is,



1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           as part of our overall con cash  
3           reconciliation.

4                   COUNCILMAN DOMB: So it's part  
5           of that whole reconciliation we did?

6                   MS. JOHNSON: Yes, sir.

7                   COUNCILMAN DOMB: Okay. Good.  
8           So we are already getting a copy of those  
9           reconciliations for the capital funds.  
10          That's part of the information you're  
11          submitting?

12                   MS. JOHNSON: Yes.

13                   COUNCILMAN DOMB: One last  
14          question for now. This Philadelphia  
15          Municipal Authority is responsible for  
16          what type of bonds, and what are they  
17          used for?

18                   MS. JOHNSON: So I could get  
19          you the full explanation, but like  
20          there's a specific chart of the bonds  
21          that they're responsible for, but it's  
22          more like the lease-purchase of machines,  
23          equipment, and things of that nature.

24                   COUNCILMAN DOMB: They all  
25          supply us now --

1 3/26/19 - WHOLE - BILL 190152, ETC.

2 MS. JOHNSON: And buildings.

3 Excuse me.

4 COUNCILMAN DOMB: Right. And  
5 who manages the Philadelphia Municipal  
6 Authority?

7 MS. JOHNSON: I'm sorry?

8 COUNCILMAN DOMB: Who manages  
9 it?

10 MS. JOHNSON: There's a board  
11 for the Philadelphia Municipal Authority  
12 as well as an executive director.

13 COUNCILMAN DOMB: How much in  
14 dollars do you think is actually in total  
15 bonds through Philadelphia Municipal  
16 Authority?

17 MS. JOHNSON: I can get you  
18 that information. Give me a few seconds.

19 COUNCILMAN DOMB: All right.  
20 Thank you.

21 Thank you, Mr. Chair.

22 COUNCILMAN GREENLEE: Thank  
23 you, Councilman.

24 Councilman Green.

25 COUNCILMAN GREEN: Thank you,

1 3/26/19 - WHOLE - BILL 190152, ETC.

2 Mr. Chair.

3 I just have a question in  
4 reference to some of the comments in the  
5 budget and also in the Capital Program.  
6 I'm in particular looking at Aviation.  
7 It looks like there's going to be 306  
8 million, is that correct, in reference to  
9 new money regarding Aviation?

10 MS. ADAMS: I know the head of  
11 the Airport is here, so she can answer  
12 any specific questions about the Airport.

13 (Witness approached witness  
14 table.)

15 MS. CAMERON: Chellie Cameron,  
16 CEO of the City's Division of Aviation.

17 Councilman, can you please  
18 repeat your question?

19 COUNCILMAN GREEN: Just looking  
20 at the Capital Program, it looks like for  
21 Aviation for 2020, it's about 306 million  
22 in new money for Aviation.

23 MS. CAMERON: Correct.

24 COUNCILMAN GREEN: And I guess  
25 my question is, what's the timing on that

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           and also -- and this is probably a  
3           question for also Ms. Johnson in  
4           reference to the FAs and bond counsel and  
5           underwriters that we're using for that  
6           and the timing.

7                        MS. CAMERON: Rasheia can  
8           address the question, like you said,  
9           about the bond counsel and everything.  
10          The timing on our deal would probably be  
11          before the summer. That's correct.

12                       (Witness approached witness  
13          table.)

14                       MS. JOHNSON: Again, Rasheia  
15          Johnson, City Treasurer.

16                       Can you repeat your question,  
17          please?

18                       COUNCILMAN GREEN: Yeah. I  
19          just want to get a sense of the rotation  
20          of bond counsel, underwriters, and FAs  
21          that we're using for Aviation as well as  
22          the other new money for this year.

23                       MS. JOHNSON: Well, we haven't  
24          selected teams for this year, but we have  
25          a pool of FAs, underwriters, and bond

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           counsel for all of our transactions, and  
3           as of the second quarter of this year, I  
4           believe we are at 50 percent with using  
5           MBE, WBE, DBE firms.

6                   COUNCILMAN GREEN: Okay. This  
7           is also a question more so from a, I  
8           guess, Capital Program perspective. It  
9           looks like in your testimony you talk  
10          about purchasing new vehicles this year?

11                   MS. ADAMS: That's right.

12                   COUNCILMAN GREEN: It looks  
13          like some -- could you give me a  
14          breakdown of the type of vehicles? It  
15          looks like most of the vehicles are for  
16          the Fire Department, and are there other  
17          vehicles -- well, give me the nature of  
18          the type of vehicles that will be  
19          purchased.

20                   MS. ADAMS: So in the Capital  
21          Budget, the types of vehicles that we buy  
22          are typically the very expensive ones,  
23          the large fire vehicles, the street  
24          sanitation trucks, the heavy equipment  
25          needed for many of the departments'

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           operations. So they're primarily Fire  
3           and Streets vehicles. There are  
4           occasionally we buy -- there are vehicles  
5           that are bought for other departments,  
6           but they're primarily in Fire and  
7           Streets.

8                        COUNCILMAN GREEN: Beyond those  
9           type of heavy machinery, other type of  
10          vehicles that are traditional cars, has  
11          there been any thoughts in reference to  
12          going for, as they do the procurement  
13          thing, about electric vehicles for a  
14          procurement perspective?

15                      MS. ADAMS: I think there's a  
16          few people who can answer those types of  
17          questions, including Mike Carroll.

18                      (Witness approached witness  
19          table.)

20                      MR. CARROLL: Good morning,  
21          Councilman. Mike Carroll, Deputy  
22          Managing Director, Office of  
23          Transportation, Infrastructure,  
24          Sustainability.

25                      Those types of vehicles tend

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           not to be capital purchases, but we're  
3           working through a strategy regardless of  
4           whether they're being paid for out of  
5           capital dollars or not to look at a  
6           sustainable fleet. And so electric  
7           vehicles factor heavily in that  
8           conversation. Also we're going to be  
9           evaluating other options, which will  
10          include clean natural gas, clean diesel.

11                        So that work is really just  
12          getting kicked off, and so we're looking  
13          to work with some experts around the  
14          country, also take a look at models  
15          around the country about how to make a  
16          conversion, but the goal is over time for  
17          us to switch to alternative fuels as much  
18          as possible and to serve the City's goals  
19          in terms of decarbonization over time as  
20          well. We want to be a model for other  
21          entities throughout the City and lead by  
22          example in doing that work.

23                        COUNCILMAN GREEN: And so  
24          because those other vehicles are large in  
25          size, those are on the capital side as

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           opposed to other vehicles being on the  
3           operating side?

4                       MR. CARROLL: That's right.  
5           But those large vehicles are on the table  
6           as well, just to be clear, because  
7           there's new alternatives that are  
8           starting to come to market and we're  
9           exploring how viable they are and how  
10          they fit with our procurement needs.

11                      COUNCILMAN GREEN: Also in  
12          testimony, there are some questions -- I  
13          think you talked about new voting  
14          machines. And I just want to get a  
15          sense, what's the total cost for the new  
16          voting machine project?

17                      MS. ADAMS: So the total cost  
18          from all sources you mean in terms of  
19          Operating and Capital?

20                      COUNCILMAN GREEN: Yes.

21                      MS. ADAMS: So the Procurement  
22          Department are in negotiations right now  
23          with a couple of different vendors. So  
24          we have included a variety of costs in  
25          the Operating Budget and Capital Budget.



1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           There's still a lot -- I will say it's a  
3           lot of moving pieces. There's a steering  
4           committee that's working with the City  
5           Commissioners Office, with  
6           representatives from all over the  
7           Administration, and City Council. So we  
8           can get you the full breakdown of what  
9           we've included in the budget, although I  
10          do think that it's likely to keep moving  
11          as the negotiations continue.

12                    COUNCILMAN GREEN: So can you  
13           give kind of a range of how much would be  
14           on the Operating versus Capital?

15                    MS. ADAMS: Yeah. So you can  
16           see in the Capital Budget there's a  
17           direct amount in the Finance for voting  
18           machines of 22 million. There's also  
19           funding in -- we added funding for poll  
20           books in the Commissioners' budget.  
21           There's funding for a contract in the  
22           Office of Innovation and Technology for a  
23           million dollars over two years for an  
24           outside vendor to help or called an  
25           owner's rep to help with that project.

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           There's also funding that we've set aside  
3           in the Department of Public Property for  
4           a new warehouse, although that's still a  
5           lot of conversations about where that  
6           warehouse would be and what's needed in  
7           that warehouse. We've also added funding  
8           for both the operating for the  
9           maintenance costs as well as the security  
10          costs for the poll books and for the new  
11          machines in the City Commissioners'  
12          budget. We're trying to net out the cost  
13          of the maintenance of the old machines,  
14          and there's obviously an overlap in FY20  
15          where we'll still have to maintain the  
16          old machines as well as the new machines.  
17          And so I can give you the breakdown of  
18          all of those numbers. I do think it's  
19          likely to change. Probably as we go  
20          through the budget process, we'll need to  
21          make adjustments to those budgets, but we  
22          put a tentative amount which we hope is  
23          close to where it's going to end up, but  
24          it could move around a little bit.

25                           COUNCILMAN GREEN: And the

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           source of the funding for the capital  
3           side voting machines, is that new money?

4                   MS. ADAMS: Yes. The state  
5           budget included \$15 million annually for  
6           the next five years statewide. We  
7           haven't -- it's not clear to us yet how  
8           much of that state funding will be  
9           allocated to Philadelphia. We don't also  
10          know whether that's on a reimbursable  
11          basis. We don't really know how that  
12          money will flow, but it will -- and so  
13          we're still in conversations with the  
14          state to understand that a little bit  
15          more.

16                   COUNCILMAN GREEN: And one last  
17          question, because the buzzer has rung.  
18          So the operating cost for the new  
19          machines, will that be in the City  
20          Commissioners' budget or in --

21                   MS. ADAMS: So the actual  
22          maintenance and the security, yes, that  
23          will all be in the City Commissioners'  
24          budget, and you can see that in their  
25          budget. The owner's rep, which I

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           mentioned before to help with sort of the  
3           navigation of the project, that's in the  
4           Office of Innovation and Technology's  
5           budget, and then the warehousing cost is  
6           in the Department of Public Property's  
7           budget.

8                        COUNCILMAN GREEN: Thank you,  
9           Council President.

10                      COUNCIL PRESIDENT CLARKE:  
11           Thank you, Councilman.

12                      The Chair recognizes Councilman  
13           Greenlee.

14                      COUNCILMAN GREENLEE: Thank  
15           you, Mr. President.

16                      I see mention about -- talking  
17           a lot about transportation, I think, but  
18           you mentioned about SEPTA proposed  
19           investments.

20                      MS. ADAMS: Yes.

21                      COUNCILMAN GREENLEE: I saw in  
22           the paper today where particularly bus  
23           ridership has gone down fairly  
24           significantly. Could you detail a little  
25           bit about particularly when it

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           provides -- or what is being provided to  
3           try to improve bus service?

4                       MR. CARROLL: Yeah. So we've  
5           got a few things going on. It's a trend  
6           that's not just Philadelphia but around  
7           the country. Bus ridership has been  
8           declining over the last six, seven years,  
9           and I think what we're hopeful we can do  
10          is turn that trend around by really  
11          sharpening the quality of service  
12          overall, but also focusing on work we're  
13          hoping to get going with SEPTA to take  
14          kind of a broad view of the whole network  
15          and look for opportunities to really  
16          optimize the way that the network is  
17          functioning and serving people, getting  
18          them where they need to be. The focus  
19          being on increasing as much as possible  
20          the frequency of buses on the high-volume  
21          routes and working to establish a little  
22          bit more logic where it has benefit in  
23          terms of the way that people make trips.  
24          So if it's possible for people to get to  
25          a stop, expect the bus to come sooner,

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           and then have that bus travel faster, the  
3           question we need to really work with you  
4           guys and the rest of the community about  
5           is, does it make sense to shift some of  
6           the routes around and then does it make  
7           sense for us to make it a little bit  
8           longer to walk to a stop.

9                        And so the answer isn't always  
10          going to be yes, and I think we need to  
11          really listen to people to figure out  
12          what the trade-offs are for individuals.  
13          But work was done preliminarily to try  
14          and identify the benefits, and there's  
15          actually a significant increase that we  
16          may get in terms of the number of jobs  
17          people can get to, the number of  
18          educational opportunities that people can  
19          get to within a half hour or 45-minute  
20          period, which is a reasonable travel  
21          time, over a larger section of the City.  
22          And so that work is just getting kicked  
23          off, like I said, and hopefully in the  
24          next 24, 36 months or so we have a  
25          concrete plan.

1 3/26/19 - WHOLE - BILL 190152, ETC.

2 We're going to bring the public  
3 along the whole way and make sure that  
4 there's plenty of engagement around this  
5 work. So there is money that has been  
6 set aside in this Capital Budget to kind  
7 of work with SEPTA to do that engagement,  
8 do some planning in order to kick that  
9 work off.

10 COUNCILMAN GREENLEE: And I  
11 know we can talk when SEPTA comes in a  
12 little bit more, and I think I raised  
13 this question before. I know there's the  
14 issue particularly in off-peak hours  
15 where there's less service, and I never  
16 knew if that was a chicken or egg story.  
17 Was it less people take it because  
18 there's less service or there's less  
19 service because people don't take it?  
20 But it does seem like that's -- and I  
21 think the story said that, particularly  
22 in the off-peak hours it fell off.

23 MR. CARROLL: There's some  
24 fact-finding we need to do, and so we  
25 haven't got much past the anecdotes that

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           you hear from people about they wish  
3           there was a bus that could take them on a  
4           Saturday or Sunday. But what we see in  
5           other cities is when that service is  
6           available, it does get used.

7                        COUNCILMAN GREENLEE: That's  
8           what I would think, yes.

9                        MR. CARROLL: I'd also say that  
10          there's an equity issue baked into that,  
11          because a lot of people who have a second  
12          job or they work odd shifts, they work  
13          the weekends, they work Saturday, Sunday,  
14          really kind of they're at a disadvantage  
15          getting to work, getting to the things  
16          that they need to do because there's a  
17          difference in the level of service  
18          provided. So that is a focus that we're  
19          hoping to work with SEPTA around.

20                       COUNCILMAN GREENLEE: And I  
21          think it's important for different  
22          groups, certainly seniors. Some seniors  
23          don't drive anymore.

24                       MR. CARROLL: That's right.

25                       COUNCILMAN GREENLEE: Some



1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           people have this, like I do. So it's  
3           certainly an important issue.

4                     MR. CARROLL: Yes.

5                     COUNCILMAN GREENLEE: Thank  
6           you. Thank you very much.

7                     Thank you, Mr. President.

8                     COUNCIL PRESIDENT CLARKE:  
9           Thank you, Councilman.

10                    Real quick, Mr. Carroll, one  
11           second. Bike lanes, protected bike lanes  
12           is a capital issue at some point  
13           possibly.

14                    MR. CARROLL: Yes.

15                    COUNCIL PRESIDENT CLARKE: Is  
16           there like a certain percentage of  
17           protected bike lanes that you will be  
18           doing, we will, the City, or is it  
19           certain criteria established for  
20           protected bike lanes?

21                    MR. CARROLL: So we're involved  
22           right now -- and folks should take a look  
23           at the CONNECT transportation strategic  
24           plan we put out this past October -- in  
25           developing what we call the high-quality

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           network. And so there's a little bit of  
3           a shift in focus there. Less emphasis on  
4           getting specific milestones in terms of  
5           mileage or percentage, like you say, and  
6           more in terms of identifying the key  
7           connections that create a network. And  
8           so we've kind of taken on some of the  
9           heavy lifting first, to be perfectly  
10          honest with you.

11                        So there's streets that have  
12          recently got protected facilities. Very  
13          grateful for the opportunity to pilot  
14          protected bike lanes on Market, JFK.  
15          People are aware of the work that we've  
16          done on Chestnut Street. Currently we're  
17          looking for opportunities on 10th Street  
18          and 13th Street. This spring we're going  
19          to be doing work on Spruce and Pine to  
20          improve the quality of the bike lanes.

21                        COUNCIL PRESIDENT CLARKE: Are  
22          you talking about Center City? Because  
23          Spruce and Pine and Chestnut and Market  
24          are all --

25                        MR. CARROLL: Yeah. So --

1 3/26/19 - WHOLE - BILL 190152, ETC.

2 COUNCIL PRESIDENT CLARKE:

3 You're primarily talking about Center  
4 City?

5 MR. CARROLL: Right now, yes.

6 And that doesn't mean we're excluding  
7 opportunities to work elsewhere, but it  
8 feels like that's where we get the best  
9 bang for the buck for the work that we  
10 do, and ultimately this is where people  
11 who are traveling not by car want to be a  
12 lot of the times. So we have a chance to  
13 work in a geography that's very conducive  
14 to riding a bike, and we understand we  
15 have to manage the impacts to transit,  
16 the impacts to traffic and pedestrians as  
17 well around this bike network, but we  
18 feel like if we get it on the map, it  
19 really starts the conversation about  
20 where these routes should be and then the  
21 types of routes they should be and the  
22 level of protection we can provide.

23 COUNCIL PRESIDENT CLARKE: So  
24 let me get to what I really want to ask  
25 you. And I asked you about protected

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           bike lanes because there's obviously some  
3           sense of permanency.

4                         And so there are a number of  
5           bike lanes that have been put in. I want  
6           to talk to you about Yorktown in  
7           particular, because I've gotten not  
8           necessarily beat up, but there's been  
9           some interesting conversations around the  
10          13th Street bike lanes through Yorktown,  
11          and most of those conversations were not  
12          good conversations, and the people said  
13          that they had actually had one  
14          conversation with the folks from the  
15          City. They didn't say who from the City.  
16          And the next thing that they knew, that  
17          there was this dramatic change in  
18          vehicular traffic because of the bike  
19          lanes that were put up. Are you familiar  
20          with those?

21                         MR. CARROLL: So I'm not  
22          familiar with the circumstance you're  
23          talking about. A shift, a diversion of  
24          traffic?

25                         COUNCIL PRESIDENT CLARKE:

1           3/26/19 - WHOLE - BILL 190152, ETC.

2           Yeah. Well, they basically -- Yorktown,  
3           13th Street pretty much was like two  
4           lanes of traffic going north until you  
5           got up to Cecil B. and then at Temple it  
6           went down to one. So basically they took  
7           the parking lane --

8                         MR. CARROLL: Yeah. Okay.

9                         COUNCIL PRESIDENT CLARKE: --

10          and they moved the parking lane to the  
11          middle of the street. They put the bike  
12          lane towards the curb. So you now have  
13          parking just kind of like on both sides  
14          of the street. So the folks in Yorktown  
15          are quite upset, because, one, they said  
16          nobody ever came back with the final  
17          presentation. Two, they don't like it  
18          because -- and it's a significant senior  
19          population. There's actually two senior  
20          citizen complexes. Because they now have  
21          to walk out and be concerned about the  
22          bike lane first and then --

23                         MR. CARROLL: Crossing the bike  
24          lane.

25                         COUNCIL PRESIDENT CLARKE: And

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           they've given me letters and the whole  
3           nine yards.

4                        So my question is, is there  
5           like some regulations established about  
6           what the City can do in implementing bike  
7           lanes without any real public  
8           requirement, like --

9                        MR. CARROLL:    So --

10                      COUNCIL PRESIDENT CLARKE:   I'm  
11           not finished.

12                      I know like when there's a  
13           zoning issue or something else in the  
14           City, they have RCOs.  We have  
15           established these RCOs and you have to  
16           get the approval of an RCO, but it seems  
17           like the Streets Department just kind of  
18           like goes out and does what it wants to  
19           do --

20                      MR. CARROLL:    Well, I'd say --

21                      COUNCIL PRESIDENT CLARKE:   --  
22           without any real authorization.

23                      MR. CARROLL:    No.  I'd say if  
24           there's a change in parking, certainly if  
25           there's a reduction in the travel lanes,

1 3/26/19 - WHOLE - BILL 190152, ETC.

2 we are obligated to get legislation.

3 Yorktown, there's been probably --

4 COUNCIL PRESIDENT CLARKE: I

5 don't agree with that. I did not pass

6 any legislation on 13th Street.

7 MR. CARROLL: So --

8 COUNCIL PRESIDENT CLARKE: I

9 actually didn't pass legislation on JFK  
10 or Chestnut Street or Market yet.

11 MR. CARROLL: So I'm going to  
12 stand by what I said with respect to a  
13 reduction of travel lanes. I think the  
14 situation on 13th there was that there  
15 were never two travel lanes on 13th.

16 There was one wide travel lane. And so  
17 we took the --

18 COUNCIL PRESIDENT CLARKE: So  
19 there were never two official travel  
20 lanes?

21 MR. CARROLL: That's right.

22 COUNCIL PRESIDENT CLARKE:

23 Because for years and years, two cars  
24 have been traveling up 13th Street.

25 MR. CARROLL: And I'll be

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           honest, that's not a condition we want.  
3           I mean, we don't want ambiguity of  
4           whether there's one lane or two lanes.  
5           And when there's one 15-foot-wide lane,  
6           the tendency is that people are going to  
7           speed down that lane. And so in that  
8           kind of context where it's a neighborhood  
9           and, like you say, there are seniors on  
10          the street, we really don't want people  
11          to feel like unobstructed they can just  
12          race down from block to block. So that  
13          kind of project we take on not just to  
14          add the capacity for bikes or to extend  
15          the bike network, but --

16                    COUNCIL PRESIDENT CLARKE: Who  
17           gets to decide that? It's like you guys  
18           just do what you want to do and the heck  
19           with the community. Because I can't even  
20           do that. I'm elected. I can't just do  
21           what I want to do.

22                    MR. CARROLL: Sure. I'm not  
23           going to say that the process was  
24           perfect. We'll be happy to take  
25           information from you and work with the



1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           community to try and explain what we do,  
3           feedback. If there's modifications, we  
4           want to do that. But when it's coming to  
5           whether you've got a 9-foot lane, a  
6           10-foot lane, a 15-foot lane, that's an  
7           engineering decision at the end of the  
8           day. Why is it 15 feet? If there's a  
9           type of vehicle, what we call design  
10          vehicle, that needs to traverse that  
11          stretch of road and it's a big truck or  
12          it's a bus, typically we find 12 feet is  
13          adequate. Sometimes we can go as narrow  
14          as 10 and a half feet, but we try and  
15          keep it around 11, because there's a  
16          trade-off in terms of making sure that  
17          the turns can take place at the  
18          intersections, making sure there's no  
19          side swipes for vehicles parked along the  
20          street, and then the fact that you're  
21          kind of inviting people to race down the  
22          street if it's an extremely wide street.  
23          And there's enough knowledge in terms of  
24          traffic engineering, transportation  
25          design that we've accumulated over the

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           years and looking at our peers and  
3           talking with them, that we tend to take  
4           that on as that's what our profession is  
5           about to try and make --

6                        COUNCIL PRESIDENT CLARKE: So  
7           the citizens don't matter. That's kind  
8           of like what I'm getting from you.

9                        MR. CARROLL: Oh, I would  
10          never --

11                      COUNCIL PRESIDENT CLARKE:  
12          You're like telling me about the  
13          engineers and all the department heads.

14                      MR. CARROLL: No. I would  
15          never say --

16                      COUNCIL PRESIDENT CLARKE: And  
17          it's like the citizens don't matter  
18          because you're the professionals.

19                      MR. CARROLL: Yeah.

20                      COUNCIL PRESIDENT CLARKE: So  
21          the people on 13th Street in Yorktown,  
22          their perspective doesn't matter.

23                      MR. CARROLL: They were  
24          involved in community meetings with us.  
25          We do have letters of support from the

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           community organizations there.

3                   COUNCIL PRESIDENT CLARKE: They  
4           gave me a letter talking about the fact  
5           that you guys had not come back. You  
6           were supposed to come back, have a  
7           follow-up meeting, and they said that  
8           never happened. The next thing they did,  
9           they woke up -- I talked to Priscilla  
10          Woods and all those folks over there.  
11          Next thing they did, they woke up and the  
12          lanes were there.

13                   MR. CARROLL: We would be happy  
14          to go back and have more conversation  
15          with them. I never want to give the  
16          impression that we know best and we're  
17          going to do what we're going to do, and I  
18          think --

19                   COUNCIL PRESIDENT CLARKE:  
20          That's kind of like what you just said.  
21          You talked about your years of experience  
22          and you've amassed this knowledge of  
23          what's best. When I try that, I get  
24          written up in the paper.

25                   MR. CARROLL: Council

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           President, that's what we bring to the  
3           table, but we're coming to the table. So  
4           we know some things; the residents know  
5           some things. We need to share our  
6           knowledge of the situation. We don't  
7           know the neighborhood as good as they do,  
8           so we need to hear from them.

9                        COUNCIL PRESIDENT CLARKE:  
10          Right.

11                      MR. CARROLL: We need to talk  
12          with them. We felt like we followed that  
13          process in the meetings that we did have  
14          and the letter that we did get, and  
15          perhaps we need to do a better job, but  
16          also in the conversations that we were  
17          trying to involve your staff with as  
18          well. So more work to do.

19                      COUNCIL PRESIDENT CLARKE: We  
20          need you guys to follow up with Yorktown.

21                      MR. CARROLL: Understood.

22                      COUNCIL PRESIDENT CLARKE:  
23          That's three times I've been up there and  
24          I've gotten it, and they gave me a letter  
25          and they gave me some petitions.

1 3/26/19 - WHOLE - BILL 190152, ETC.

2 MR. CARROLL: Understood.

3 COUNCIL PRESIDENT CLARKE: All  
4 right. Thank you.

5 And then one last one.

6 Commercial corridors, I think we actually  
7 had a conversation yesterday briefly.

8 MS. ADAMS: That's right.

9 COUNCIL PRESIDENT CLARKE:  
10 That's a capital issue?

11 MS. ADAMS: Yes. There's a  
12 component that's capital, yeah. We  
13 talked about it yesterday and how we did  
14 the pay-as-you-go last year, in FY19, and  
15 then we'll continue it and throughout the  
16 Plan.

17 COUNCIL PRESIDENT CLARKE: So  
18 we want to talk about accelerating or  
19 altering the regulatory process --

20 MS. ADAMS: That's right.

21 COUNCIL PRESIDENT CLARKE: --  
22 the legal process?

23 So I know I brought it up  
24 yesterday.

25 MS. ADAMS: You want someone

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           from Commerce to talk about that now? Is  
3           that what you're asking?

4                        COUNCIL PRESIDENT CLARKE:  
5           Well, whoever.

6                        (Witness approached witness  
7           table.)

8                        MS. FEGELY: Hello. Karen  
9           Fegely, Deputy Commerce Director.

10                      So picking up where you left  
11           off with Harold yesterday, you got me  
12           today.

13                      COUNCIL PRESIDENT CLARKE: Get  
14           you on record. We're here.

15                      MS. FEGELY: So we have -- I  
16           mean, I think the discussion is our  
17           pipeline and how are we going to keep  
18           moving these projects. We've got a  
19           number of projects underway, so that's, I  
20           hope, good news. I mean, in 2018 there  
21           were six projects completed. We  
22           currently, as of sitting here, have four  
23           projects in construction, and we've got  
24           another 13 that are basically in design  
25           or just about to -- of those 13, probably

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           six of them will go into construction  
3           this calendar year.

4                        So we are moving a bunch  
5           forward. The funding we have is all  
6           committed, and then we have a huge  
7           pipeline of projects, as you know. There  
8           is need all over the City. So we're  
9           trying to manage those and coordinate  
10          with the other departments as best as  
11          possible to leverage the money and get  
12          the most bang for the buck.

13                      The coordination has  
14          definitely -- there's a lot of really  
15          great coordination that's happened as far  
16          as when we seek other funds. One of the  
17          issues is usually -- we don't necessarily  
18          want to use just City capital to do one  
19          of these projects. They cost millions of  
20          dollars if we're doing a full streetscape  
21          project where we're ripping up sidewalks  
22          and sawing curbs and sidewalks and lights  
23          and trees and all that. So we look to  
24          leverage that with grants from the state.  
25          And so we have to time it with applying

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           for other funds, getting those funds in,  
3           coordinating with Streets Department to  
4           make sure that they have the capacity to  
5           sort of manage the commercial corridor  
6           projects in addition to the other  
7           projects that are typically on their  
8           plate, and then bringing in engineers and  
9           construction firms.

10                         Right now our construction --  
11           the construction industry is pretty busy,  
12           so prices have been coming high, which  
13           then makes us sometimes go back and have  
14           to get more funds and that sort of thing.  
15           So it's a lot of timing and balance to  
16           work out. I'm not saying the process  
17           can't be improved. There are certainly  
18           steps along the way, and we're looking at  
19           that, just as we're looking at a lot of  
20           City processes for improving just the  
21           steps and the coordination,  
22           interdepartmental coordination that needs  
23           to go on.

24                         COUNCIL PRESIDENT CLARKE:  
25           Okay. That's a little more detailed than



1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           yesterday's response. Can you do me a  
3           favor, can you just shoot us a memo just  
4           kind of --

5                     MS. FEGELY: Kind of like a  
6           summary of all that?

7                     COUNCIL PRESIDENT CLARKE:  
8           Yeah. That would be helpful to us.

9                     MS. FEGELY: Absolutely.

10                    COUNCIL PRESIDENT CLARKE:  
11           Thank you.

12                    MS. FEGELY: Thank you.

13                    COUNCIL PRESIDENT CLARKE:  
14           Thank you, Ms. Fegely.

15                    The Chair recognizes Councilman  
16           Taubenberger.

17                    COUNCILMAN TAUBENBERGER: Thank  
18           you.

19                    And this is for Mr. Carroll.  
20           I'll be very short really, but I think  
21           important in regards to the capital plans  
22           and mass transit.

23                    You had said that mass transit  
24           ridership is down?

25                    MR. CARROLL: I was speaking

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           specifically about bus travel. That's a  
3           different story on the regional rail and  
4           the Market-Frankford.

5                   COUNCILMAN TAUBENBERGER: No,  
6           no. Bus is fine.

7                   And basically I guess you would  
8           get that data from SEPTA or do we --

9                   MR. CARROLL: Yeah. We work  
10          with SEPTA. We also sometimes can get  
11          data through the DVRPC, but most of our  
12          data will come from SEPTA.

13                   COUNCILMAN TAUBENBERGER: From  
14          SEPTA directly.

15                   Your reasoning for the  
16          ridership on buses being down, do you  
17          think Uber has anything to do with it and  
18          Lyft?

19                   MR. CARROLL: I think that's a  
20          factor. There's an article maybe from a  
21          year ago where they actually interviewed  
22          some people, and these are residents who  
23          are saying that depending on what they're  
24          feeling like that day or whether they're  
25          in a hurry or whether they feel like

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           they're going to wait too long for the  
3           bus, they might take an Uber.

4                        COUNCILMAN TAUBENBERGER:  
5           Correct. Now, it seems like Uber and  
6           Lyft and even, I guess, to some degree  
7           taxi service, but certainly Uber and Lyft  
8           because it's so readily available through  
9           your telephone and other things, apps and  
10          so on. Do you think that ridership will  
11          ever come back or do you think that's  
12          gone?

13                       MR. CARROLL: Yeah, and I  
14          should also mention the story with, we  
15          call them, the transportation network  
16          companies, DNCs, Uber, Lyft who are also  
17          up there. They have an impact on our  
18          streets. I mean, there's something I saw  
19          that says about 20,000 vehicles are  
20          working for Uber and Lyft at any peak  
21          period of time, any peak congestion  
22          period of time in the City of  
23          Philadelphia, and that makes a  
24          difference. And so if they're all  
25          clustering on some of the corridors where

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           people are trying to get north, south,  
3           east, west into Center City --  
4           unfortunately we haven't had great  
5           success keeping them out of bus lanes,  
6           you know, keeping them out of travel  
7           lanes in general where the bus is  
8           supposed to be. So we feel like if we  
9           can get a better handle on them, better  
10          behavior, we're going to need data to do  
11          that. They probably should pay a fair  
12          share somehow or other, that that  
13          improves the whole story for  
14          transportation.

15                    COUNCILMAN TAUBENBERGER: Do  
16           you think it would be, of course, once  
17           again enforcement if you stop someone  
18           there?

19                    MR. CARROLL: Yes. And I  
20           think, like I say, they have a role in  
21           helping to fund some of this enforcement  
22           too.

23                    COUNCILMAN TAUBENBERGER: Well,  
24           let me ask you just one question along  
25           those lines. Enforcement is difficult

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           because you need people power to do so  
3           occasionally, but on the worst traversed  
4           or where there is the most difficulty  
5           with cars in bus lanes, do you think a  
6           video camera would be helpful?

7                       MR. CARROLL: I certainly do.  
8           I certainly do. And the buses actually  
9           all have video cameras. So the question  
10          is --

11                      COUNCILMAN TAUBENBERGER:  
12          That's correct, they do.

13                      MR. CARROLL: Yes. It's an  
14          institutional question at that point.  
15          What authority and who does that  
16          authority reside with, but what authority  
17          is there to use that video to actually  
18          write tickets or somehow --

19                      COUNCILMAN TAUBENBERGER: Very  
20          interesting, because there was a proposal  
21          and I'm not sure where it is, but it was  
22          certainly up for discussion and continued  
23          discussion, having SEPTA with their video  
24          camera actually mark cars via pictures  
25          for ticketing --

1 3/26/19 - WHOLE - BILL 190152, ETC.

2 MR. CARROLL: That's right.

3 COUNCILMAN TAUBENBERGER: -- in  
4 parking places that are illegal, near bus  
5 stops and so on.

6 MR. CARROLL: Exactly. Yeah.

7 And so we've been working with our Law  
8 Department to understand what we feel  
9 like the rules will be like. We're  
10 exchanging information both with SEPTA  
11 and the PPA to get their opinions about  
12 what authority there exists, and we're  
13 hopeful we can make progress.

14 COUNCILMAN TAUBENBERGER: Do  
15 you think SEPTA -- or excuse me. Do you  
16 think that sort of legislation might  
17 encompass enabling legislation from the  
18 state?

19 MR. CARROLL: Yeah. I mean,  
20 ideally we can use existing authority,  
21 but we're certainly happy to try and get  
22 enabling legislation if that's the path  
23 that we have to take. I think there's  
24 certainly --

25 COUNCILMAN TAUBENBERGER:

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           Sometimes that could be difficult in the  
3           sense in dealing with another elected  
4           body.

5                         MR. CARROLL: That's right.

6                         COUNCILMAN TAUBENBERGER:  
7           They're hundreds of miles from us.

8                         MR. CARROLL: But we feel like  
9           the benefit is clear enough that it's  
10          worth making the effort, if that's the  
11          path we have to take.

12                        COUNCILMAN TAUBENBERGER: Very  
13          interesting. I probably would like to  
14          talk to you further on that, because I  
15          think there's some great ability to move  
16          things along. I mean, when enforcement  
17          is there, the problems lessen to a  
18          degree.

19                        MR. CARROLL: That's right.

20                        COUNCILMAN TAUBENBERGER: Okay.  
21          Thank you very much.

22                        Mr. Chairman, thank you.

23                        COUNCILMAN GREENLEE: Thank  
24          you, Councilman.

25                        Councilwoman Gym.

1 3/26/19 - WHOLE - BILL 190152, ETC.

2 COUNCILWOMAN GYM: Thank you  
3 very much, Mr. Chairman.

4 Hello.

5 MS. ADAMS: Hello.

6 COUNCILWOMAN GYM: So I wanted  
7 to ask a few questions about the funds  
8 that we allocate to PIDC's Industrial  
9 Land Bank. I think the testimony says  
10 that there's \$17 million in revolving  
11 funds from the Industrial Land Bank for  
12 PIDC. So I don't understand it as well  
13 and I'm wondering if you can help give  
14 some explanations around it.

15 MS. ADAMS: Actually, there are  
16 some representatives from PIDC here, so  
17 they can come up.

18 COUNCILWOMAN GYM: Okay.  
19 Great.

20 Could you just clarify like are  
21 these parcels and projects managed by  
22 PIDC or are they actually owned by PIDC?

23 MS. SHARPE: Tom Dalfo will be  
24 here.

25 (Witness approached witness



1 3/26/19 - WHOLE - BILL 190152, ETC.  
2 table.)

3 COUNCILWOMAN GYM: Good  
4 morning.

5 MR. DALFO: Good morning. My  
6 name is Tom Dalfo. I'm Senior Vice  
7 President for Real Estate Services at  
8 PIDC.

9 Councilwoman, if I think I  
10 understand your question, let me try and  
11 answer it this way. The funds that show  
12 up in the City Capital Budget for the  
13 Land Bank represent proceeds revolved  
14 back into the fund. So they're not a new  
15 allocation of resources. And we put a  
16 request in the Capital Budget to  
17 authorize us to spend resources that have  
18 been revolved each year. So that's where  
19 that \$17 million number comes. Part of  
20 it will be for acquisition if  
21 opportunities arise throughout the year  
22 and part of it is for the engineering and  
23 maintenance and planning related to the  
24 assets.

25 So the second part of your

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           question I think had to deal with  
3           ownership. The properties are held in  
4           title by the Philadelphia Authority for  
5           Industrial Development, which is where  
6           PIDC holds real estate. It's our related  
7           state industrial development authority.

8                   COUNCILWOMAN GYM: So the  
9           properties are held by PAID. And could  
10          you clarify again, do you keep the  
11          proceeds of the future sales or does that  
12          go back to the City?

13                   MR. DALFO: We maintain an  
14          account on behalf of the City. So funds  
15          stay in an account managed by PIDC on  
16          behalf of the City and we report on it  
17          quarterly.

18                   COUNCILWOMAN GYM: Okay. So  
19          you basically keep the proceeds?

20                   MR. DALFO: We hold them for  
21          the fund.

22                   COUNCILWOMAN GYM: So that's  
23          \$17 million?

24                   MR. DALFO: The \$17 million is  
25          authorization. The fund itself does not

1 3/26/19 - WHOLE - BILL 190152, ETC.

2 have \$17 million in it at this point.

3 COUNCILWOMAN GYM: And this is  
4 new authorization; is that right?

5 MR. DALFO: No. It's  
6 authorization to spend the revolved  
7 dollars. So it's not new money. It's  
8 the ability to use the funds, if they're  
9 available, to do acquisition to maintain  
10 the portfolio. So we have to do that as  
11 part of the Land Bank legislation each  
12 year.

13 COUNCILWOMAN GYM: Could you  
14 give me some perspective. Over the last  
15 five years in terms of the sales that  
16 have gone through the Industrial Land  
17 Bank, how much money has been gained?  
18 And, again, like to be clear, that money  
19 just stays in that fund that's managed by  
20 PIDC?

21 MR. DALFO: That's correct.

22 COUNCILWOMAN GYM: So it never  
23 comes back to the City at all?

24 MR. DALFO: No. It stays in a  
25 separate account we manage on behalf of

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           the City, yes.

3                   COUNCILWOMAN GYM: So how much  
4           money would you say has been appropriated  
5           back into the funds from the Industrial  
6           Land Bank sales, selling all parcels over  
7           the last five years?

8                   MR. DALFO: I'd have to look  
9           for the sales for the past five years. I  
10          don't have that number off the top of my  
11          head.

12                   COUNCILWOMAN GYM: Do you know  
13          how many sales have occurred?

14                   MR. DALFO: Not in the past  
15          five years, no, I do not.

16                   COUNCILWOMAN GYM: And you can  
17          get back to me and others on that?

18                   MR. DALFO: I can.

19                   COUNCILWOMAN GYM: Great.  
20          Thank you.

21                   And one of the things that I  
22          know we've been trying to track is the  
23          quality and equity assurances that go  
24          along with many of your projects. Do you  
25          know how many jobs have been created in

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           the last five years from the sales of  
3           these properties?

4                     MR. DALFO: I don't have that  
5           either. We can look it up.

6                     COUNCILWOMAN GYM: Do you know  
7           what the average salary of jobs that  
8           might have -- that therefore would be?

9                     MR. DALFO: I do not.

10                    COUNCILWOMAN GYM: Do you know  
11           whether we hire locally?

12                    MR. DALFO: For the?

13                    COUNCILWOMAN GYM: For jobs  
14           that might come through those.

15                    MR. DALFO: It's up to the  
16           actual company that purchases the  
17           property and develops it. Many of those  
18           are companies that exist within the City  
19           and are relocating to larger, newer  
20           space. So their workforce would be  
21           consistent with what it was before, and  
22           most of those workforces with industrial  
23           sites are local.

24                    COUNCILWOMAN GYM: Do you not  
25           know because you have the information but

1 3/26/19 - WHOLE - BILL 190152, ETC.

2 you don't have it on hand or do you not  
3 know because you don't track?

4 MR. DALFO: I don't have that  
5 information on -- I don't have that  
6 information. We track employment and we  
7 track the sales and the resources.

8 COUNCILWOMAN GYM: What aspects  
9 of employment do you actually track?  
10 When you say --

11 MR. DALFO: Jobs created.

12 COUNCILWOMAN GYM: Jobs  
13 created?

14 MR. DALFO: Jobs created.

15 COUNCILWOMAN GYM: You don't  
16 track what the income level is, whether  
17 they hire locally, whether there's a high  
18 school degree, whether there's any kind  
19 of other things that the City often tries  
20 to incentivize around job creation?

21 MR. DALFO: As part of our land  
22 sales, when we do financing, which in  
23 many cases we do, that's often tracked.

24 COUNCILWOMAN GYM: That is not  
25 tracked?

1           3/26/19 - WHOLE - BILL 190152, ETC.

2                   MR. DALFO: That is often  
3 tracked as part of our financing, when  
4 our finance group provides financing for  
5 a project.

6                   COUNCILWOMAN GYM: You say that  
7 is often tracked?

8                   MR. DALFO: Yes. Our financing  
9 team, as a condition of the financing  
10 we'll often put into a project, tracks  
11 that information.

12                   COUNCILWOMAN GYM: Okay.

13                   MR. DALFO: Much of that  
14 information.

15                   COUNCILWOMAN GYM: So,  
16 therefore, you could get that information  
17 back to us?

18                   MR. DALFO: If it's a  
19 transaction in which we -- in addition to  
20 selling the property we also lent  
21 resources, then we would have that  
22 information, yes.

23                   COUNCILWOMAN GYM: But it is  
24 not a condition of the sale?

25                   MR. DALFO: It's not as part of

1 3/26/19 - WHOLE - BILL 190152, ETC.

2 the real estate transaction, no.

3 COUNCILWOMAN GYM: Then what  
4 determines whether you track or not  
5 track?

6 MR. DALFO: Whether or not  
7 we've provided financing.

8 COUNCILWOMAN GYM: All right.  
9 That's helpful. But if you could get any  
10 of the information that you have, that  
11 would be extremely helpful. Thank you  
12 very much.

13 The second set of questions  
14 that I have have to do with the  
15 libraries, so about capital investments.  
16 So the proposed Capital Program plans to  
17 invest about 2 million a year, including  
18 the Rebuild funding, into the capital  
19 projects to repair our libraries.

20 Has there been an assessment of  
21 the overall needs of the capital needs of  
22 the library system and could you provide  
23 it to us?

24 MS. ADAMS: We can look into it  
25 and see what we can. What we have, we



1 3/26/19 - WHOLE - BILL 190152, ETC.

2 can definitely provide to you.

3 COUNCILWOMAN GYM: Do you  
4 believe that there is an assessment of  
5 the capital needs for the library system?

6 MS. ADAMS: I'm not sure off  
7 the top of my head. I can find out and  
8 we can find out exactly. We sometimes  
9 have some analysis done of each branch,  
10 but I will have a look and see what the  
11 latest studies have been on the library  
12 system as a whole.

13 COUNCILWOMAN GYM: All right.  
14 Thank you very much.

15 COUNCILMAN GREENLEE: Thank  
16 you, Councilwoman.

17 Councilman Domb.

18 COUNCILMAN DOMB: Thank you,  
19 Mr. Chairman.

20 And good morning. A few other  
21 questions. I just wanted to -- I will  
22 say this: I'm a big fan of investing our  
23 money and having good investments. I'm  
24 not a big fan of wasting our money.

25 MS. ADAMS: I think we're all

1 3/26/19 - WHOLE - BILL 190152, ETC.

2 on the same page for that.

3 COUNCILMAN DOMB: That's good.

4 I want to address what I think  
5 is a common theme, is this poverty issue,  
6 and you supplied this information to us  
7 in your information on the budget  
8 hearings. You said that New York City  
9 has an 18 percent poverty rate and a deep  
10 poverty rate of 8.

11 MS. ADAMS: That's right.

12 COUNCILMAN DOMB: You guys  
13 supplied information that New York City  
14 has an 18 percent poverty rate and a deep  
15 poverty rate of 8 percent; that Chicago  
16 is 19 percent, deep poverty is 8; that  
17 Houston is 21 percent and deep poverty is  
18 9; and Philadelphia is 26 or 25.7 percent  
19 and deep poverty is 14.

20 Of all the top 20 cities, we're  
21 the only one over 46 percent. We're at  
22 54 percent of our poverty is deep  
23 poverty, and I say this in this context.  
24 This debt service has increased 33  
25 percent in four years, 8 and a quarter

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           percent a year. In the prior  
3           Administration under eight years, it  
4           increased 4 percent a year or 32 percent,  
5           half, and that was during a recession  
6           when borrowing was probably required to  
7           make ends meet.

8                   MS. ADAMS: Actually, we'll say  
9           we never borrowed for operating costs.  
10          That's not what we did and even in the  
11          prior Administration. I just want to  
12          make sure that's clear. We don't borrow  
13          for operating costs.

14                   COUNCILMAN DOMB: The borrowing  
15          now in the last four years is double what  
16          was borrowed in the prior years.

17                   MS. ADAMS: You're talking  
18          about the budgeted borrowing?

19                   COUNCILMAN DOMB: Yes. Double.  
20                   Yesterday we saw the Operating  
21          Budget has gone up 21 percent in four  
22          years, 21 percent. And in the prior  
23          eight years, it went up a total of 2 and  
24          a half percent.

25                   MS. ADAMS: Yes. And I think

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           part of it is if you look at -- and we've  
3           been pretty clear and I thought we  
4           addressed some of this yesterday, is in  
5           the prior Administration, due to the  
6           recession in particular, we did not  
7           invest in many of our infrastructure  
8           needs, and if you look at areas like, I  
9           would say, Fleet Management where we  
10          didn't buy these large vehicles that are  
11          really needed for the Fire Department,  
12          for the Streets Department, you look at  
13          the aging levels of our vehicles, it  
14          really has an impact on our operations,  
15          and you saw that.

16                    I think a couple years ago you  
17          were asking about the Streets Department  
18          overtime. One of the major issues was in  
19          the prior Administration because of the  
20          financial situation that we were in, they  
21          didn't buy compactors, and we see the  
22          implications of that in many ways. I  
23          think if you look at many of our  
24          infrastructure needs, our library  
25          system -- I know the Councilwoman just

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           talked about the library system. Our  
3           homeless shelters, our recreation  
4           facilities. They really do need  
5           investment, and because of the financial  
6           situation in the prior Administration, it  
7           was very difficult for them to increase  
8           the size of the Capital Budget, and they  
9           had to make very difficult trade-offs,  
10          just like we're having to make very  
11          difficult trade-offs now in all of our  
12          infrastructure. I mean, I think if you  
13          met with our departments when we were  
14          putting the Capital Budget together,  
15          there were so many infrastructure needs  
16          that were really, really important things  
17          that we could have been invested in had  
18          we had more resources, and we constantly  
19          weigh that up. And I think what we're  
20          proposing here isn't sort of  
21          overinvestment. I think it's trying to  
22          balance the really critical need of  
23          investing in our infrastructure.  
24                    COUNCILMAN DOMB: I heard you  
25          yesterday. I still can hear. But this

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           is my issue, and let me finish the whole  
3           thing, then you can comment. This  
4           increased spending burdens those in  
5           poverty the most, the most. And we all  
6           agree we have the highest poverty and by  
7           far the highest deep poverty. We have  
8           the highest taxes of any big city on  
9           existing residents and businesses. Where  
10          in this Capital Budget have we addressed  
11          job training, for example, in these areas  
12          of poverty? And let me go back to my  
13          opening comment about waste. This  
14          troubles me. This is the schedule of the  
15          borrowing at 46th and Market where we  
16          borrowed 61 million of principal, 39  
17          million of interest, \$100 million. We  
18          start making payments in 2020. Every  
19          year until 2044 we're going to make a \$4  
20          million payment on a building we're  
21          selling for \$10 million. You talk about  
22          what's -- this is the waste piece that  
23          really troubles me. When we have this  
24          level of poverty, that 90 million we're  
25          going to lose, we could have invested it

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           in job training, education, all these  
3           other areas. We could have used those  
4           resources so much better, and to me this  
5           is a black eye when you lose \$90 million  
6           of our taxpayers' money.

7                        So in this Capital Budget -- we  
8           can't go back. I mean, that's over. But  
9           in this Capital Budget, what I'm  
10          disappointed in, I'm disappointed that  
11          we're not having more funding, not just  
12          for education, which is extremely  
13          important, but for those people today who  
14          are out of jobs and need job training and  
15          need to be trained for this economy that  
16          is so drastically different than 20 years  
17          ago, so drastically different. And  
18          that's what we're not doing.

19                       Look at the Power Up that my  
20          colleague Councilwoman Parker advanced, a  
21          13 percent return per year. It's  
22          tremendous for us. Those are the types  
23          of programs we need to be doing on a much  
24          bigger scale, not on a small spec, not  
25          for 500 people, but on a big scale. You

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           got 400,000 people in poverty.

3                       So my question is, when can we  
4           see that type of an investment in the  
5           people that are in poverty to take a  
6           hundred thousand people out? We need  
7           big, big capital spending for investing  
8           in job creation.

9                       MS. ADAMS: In the Capital  
10          Budget?

11                      COUNCILMAN DOMB: I don't care  
12          where you do it. I'm just saying when I  
13          just lost \$90 million in the Capital  
14          Budget, that is troubling to me, because  
15          I could use that money to take a ton of  
16          people out of poverty.

17                      MS. ADAMS: And I understand  
18          your point, Councilman. I think that's  
19          something I think in the Capital Budget  
20          specifically, it's probably difficult for  
21          us to do it in the way that you're  
22          envisioning.

23                      COUNCILMAN DOMB: I don't care  
24          where it comes from. You can figure it  
25          out. I'll leave it to you to get the



1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           details. You got the overview. That's  
3           my issue.

4                   MS. ADAMS: I understand.

5                   COUNCILMAN DOMB: How do you  
6           face the residents of this city when we  
7           lost \$90 million on a job when they're  
8           barely able to put food on the table?  
9           Okay?

10                   That to me is what we need to  
11           invest in, their opportunities for them  
12           to get not just \$10, \$12, \$15-an-hour  
13           jobs. I'm talking about real jobs,  
14           because \$15 an hour, you're still in  
15           poverty. There's no change. I'm talking  
16           about creating more opportunities for  
17           entrepreneurship. I stated it yesterday,  
18           78.6 percent of the businesses in  
19           Philadelphia are owned by white people,  
20           10 percent are owned by Asian, 2.4 are  
21           African American. That's a disgrace.  
22           Where are the programs for us to train  
23           people to own their own businesses?

24                   MS. ADAMS: And I think the  
25           Commerce Department can talk in more

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           detail about their programs that they  
3           have when they come up in their Operating  
4           Budget, but I understand what you're  
5           saying, Councilman.

6                    COUNCILMAN DOMB: I don't want  
7           to talk about it. I want to see what  
8           we're going to do about it. By the way,  
9           that's why I'm doing those programs I'm  
10          doing, because I don't want to talk. I  
11          just want to do.

12                   Thank you.

13                   COUNCILMAN GREENLEE: Thank  
14          you, Councilman.

15                   Councilwoman Bass.

16                   COUNCILWOMAN BASS: Thank you,  
17          Mr. Chairman.

18                   I could not agree with you  
19          more, Councilman Domb. It's very  
20          frustrating when we see that the City of  
21          Philadelphia is spending a lot of money  
22          on projects, on buildings, on things that  
23          we're doing and, at the same time, we  
24          almost systematically exclude folks of  
25          color, women from participating on these

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           jobs, and we do it over and over again.  
3           I've had conversations with different  
4           departments and throughout the course of  
5           this budgetary season. One of the things  
6           that I'm going to be constantly asking  
7           is, how are we spending our contract  
8           dollars to make sure that people who are  
9           located here in Philadelphia have an  
10          opportunity to bid on contracts and  
11          participate in what the City is doing.  
12          There's no way that we're going to lift  
13          people out of poverty if we don't include  
14          them in what we're doing. And I just  
15          think that that's a real basic. So I  
16          just wanted to add on to that.

17                         And I just had a really brief  
18          question about our spending. I  
19          understand the priorities. I understand  
20          the need to have so many priorities.  
21          We're an old city. We have a lot of old  
22          buildings. We need a lot of work on  
23          those old buildings because they've been  
24          neglected for so long. There have  
25          been -- it seems as if there were years

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           and years and years when there was  
3           absolutely none of the basic maintenance  
4           that was done to these properties, and so  
5           now we have a situation where you have  
6           roofs leaking and things falling apart  
7           and we're patching stuff together with  
8           duct tape, it seems like, and it's just a  
9           very difficult situation that we're in  
10          right now.

11                         And so my specific question is  
12          about some of the facilities in my  
13          district, the police stations, the fire  
14          stations. I've been to them all. I know  
15          them all very well. I have to say that  
16          the conditions are deplorable in pretty  
17          much all of them. These are the places  
18          where our City employees work. They go  
19          to work there every single day, and with  
20          our fire stations, they sleep there  
21          overnight. And so in some of these  
22          places nobody should be eating, sleeping  
23          or operating out of these buildings, in  
24          my opinion, because they have significant  
25          issues and have had significant issues

1 3/26/19 - WHOLE - BILL 190152, ETC.

2 for a very long time.

3 And so I noticed that there's  
4 about \$23 million that's going towards  
5 the Police Department in capital  
6 improvements to update and renovate  
7 police stations, and that's citywide. So  
8 how many police stations are there  
9 throughout the City of Philadelphia?

10 MS. ADAMS: The total number of  
11 police stations?

12 COUNCILWOMAN BASS: Yes.

13 MS. ADAMS: I think the  
14 Commissioner of Public Property can come  
15 and answer many of these questions.

16 (Witness approached witness  
17 table.)

18 COMMISSIONER GREENWALD: Good  
19 morning still. Bridget Collins  
20 Greenwald, the Commissioner of Public  
21 Property.

22 Hi, Councilwoman. So there are  
23 25 that we are responsible for in the  
24 Department of Public Property.

25 COUNCILWOMAN BASS: So there's

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           25 police stations and we're allocating  
3           \$23 million?

4                   COMMISSIONER GREENWALD: So  
5           there's \$23 million allocated. A little  
6           bit goes to each police station. We have  
7           major projects that are going on this  
8           year in the 22nd, the 2nd, and the 15th.  
9           We also have that master plan that we're  
10          following the path on. So we're going by  
11          that to see what actual facilities we go  
12          to first and do holistically, meaning  
13          that we go and fix everything at one  
14          time, and which ones we go and just kind  
15          of put -- do the basics for and then move  
16          on.

17                   COUNCILWOMAN BASS: Okay. So  
18          that list is out? Is that available?

19                   COMMISSIONER GREENWALD: Yeah.  
20          The master plan is out.

21                   COUNCILWOMAN BASS: All right.  
22          \$23 million, as you know, is just a drop  
23          in the bucket. Do we have an overall  
24          idea of what the need is for these  
25          stations?

1 3/26/19 - WHOLE - BILL 190152, ETC.

2 COMMISSIONER GREENWALD: We do  
3 have an estimate that's included in that  
4 master plan of what the overall need is  
5 to do all the HVAC, roofs, everything  
6 like that, yes.

7 COUNCILWOMAN BASS: What's that  
8 estimate; do you know?

9 COMMISSIONER GREENWALD: I  
10 believe, off the top of my head, I want  
11 to say 150, but let me double-check that.

12 COUNCILWOMAN BASS: So 150  
13 million and we're putting in about 23.

14 COMMISSIONER GREENWALD: Well,  
15 it's 150 million, but it would have to be  
16 phased in anyway because you couldn't,  
17 you know what I mean, just close all the  
18 police stations.

19 COUNCILWOMAN BASS: Right.  
20 Right.

21 When I go into my stations and  
22 when my constituents go in and the  
23 conditions that they see, it's  
24 absolutely -- it's just not what it  
25 should be, what it could be. And so I

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           understand that spending is tight. It's  
3           tight all around, but when we look at our  
4           City facilities, I just really want to  
5           make a push and a plea and advocate that  
6           we really try to figure this out in  
7           shorter order, because the conditions are  
8           just absolutely outrageous. And I know  
9           that you already know this, but I really  
10          just wanted to be on the record and state  
11          that, because, again, when I go out to my  
12          stations and some of the things I see --  
13          and I don't want to say online because I  
14          don't want to gross everybody out, but  
15          I'd be happy to have an offline  
16          conversation with you about some of the  
17          conditions that exist and some of the  
18          problems that need to be cleaned up  
19          immediately.

20                        COMMISSIONER GREENWALD: Sure.

21                        COUNCILWOMAN BASS: Thank you.

22                        Thank you, Mr. President.

23                        COUNCIL PRESIDENT CLARKE:

24           Thank you, Council Lady.

25                        The Chair recognizes



1 3/26/19 - WHOLE - BILL 190152, ETC.

2 Councilwoman Gym.

3 COUNCILWOMAN GYM: Hi. Just a  
4 quick question about the stormwater  
5 management program.

6 MS. ADAMS: We have a  
7 representative from the Water Department.

8 COUNCILWOMAN GYM: All right.  
9 So I'm just wondering -- hi, Commissioner  
10 McCarty. Good morning. Don't need to  
11 run.

12 (Witness approached witness  
13 table.)

14 COMMISSIONER McCARTY:  
15 Everybody deserted me.

16 COUNCILWOMAN GYM: Good  
17 morning.

18 COMMISSIONER McCARTY: Good  
19 morning.

20 COUNCILWOMAN GYM: So could you  
21 just give me an update on the  
22 school-based stormwater management  
23 program? So maybe a little bit about  
24 what the projects looked like five years  
25 ago and what the projects are looking

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           like today and what you see it going  
3           towards.

4                        COMMISSIONER McCARTY: Well,  
5           we're continuing to work with the School  
6           District on the grants that they are  
7           getting from the Department to do  
8           stormwater management practices at the  
9           schools and working toward getting  
10          agreements for the Water Department to do  
11          stormwater management practices on School  
12          District property.

13                      COUNCILWOMAN GYM: And so  
14          roughly what would you say the funding  
15          looked like five years ago versus today  
16          versus where you see it being in the  
17          future, specifically around the  
18          school-based work? You said you had  
19          grants available?

20                      COMMISSIONER McCARTY: Right.  
21          So they take advantage -- they've been  
22          able to take advantage of our grants  
23          program to install stormwater management  
24          practices at their facilities.

25                      COUNCILWOMAN GYM: So what did

1 3/26/19 - WHOLE - BILL 190152, ETC.

2 the grants look like five years ago?

3 COMMISSIONER McCARTY: I'm

4 sorry?

5 COUNCILWOMAN GYM: How much was

6 distributed five years ago through

7 your --

8 COMMISSIONER McCARTY: I don't

9 have those numbers. We can get that for

10 you.

11 COUNCILWOMAN GYM: Has it been

12 growing or shrinking?

13 COMMISSIONER McCARTY: Well,

14 there's a number of folks that can take

15 advantage of our grants. So School

16 District is one of them. There are other

17 entities as well. The overall program

18 has grown, but off the top of my head, I

19 couldn't tell you.

20 COUNCILWOMAN GYM: And it's

21 just a stable source of funding? It's

22 replenished every year? Is it expected

23 to expire?

24 COMMISSIONER McCARTY: Well, it

25 depends upon -- so this past rate case,

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           the Rate Board saw fit to approve us to  
3           increase the amount of money in the  
4           grants for the next two years, but it is  
5           somewhat dependent upon what the Rate  
6           Board approves and what our rate base can  
7           afford.

8                        COUNCILWOMAN GYM: Do you  
9           expect that to be sizable, like enough to  
10          do multiple projects, or do you think it  
11          will just -- I know it's hard to tell,  
12          but do you have a general ballpark?

13                       COMMISSIONER McCARTY: It's  
14          currently \$25 million, which is a lot of  
15          money and can fund quite a few projects.

16                       COUNCILWOMAN GYM: And do you  
17          know how many schools have actually  
18          benefited from the grant programs thus  
19          far?

20                       COMMISSIONER McCARTY: Off the  
21          top of my head, I couldn't tell you.  
22          There are quite a few, though.

23                       COUNCILWOMAN GYM: Is it like  
24          two dozen? Is it more than that?

25                       COMMISSIONER McCARTY: Yeah.

1 3/26/19 - WHOLE - BILL 190152, ETC.

2 We can get back to you.

3 COUNCILWOMAN GYM: Okay. All  
4 right.

5 And so the current amount of  
6 money in the grants is about 25 million.  
7 Roughly like when a school applies, how  
8 much money is expected to be granted?

9 COMMISSIONER McCARTY: It  
10 depends upon the project.

11 COUNCILWOMAN GYM: What's the  
12 range?

13 COMMISSIONER McCARTY: It could  
14 be a couple hundred thousand dollars. I  
15 mean, we've funded larger projects, not  
16 necessarily for the School District, but  
17 a million dollars. It depends.

18 COUNCILWOMAN GYM: Okay. And  
19 did you say like you could do a million  
20 dollars for School District or is that --

21 COMMISSIONER McCARTY: It  
22 depends upon the project. It depends  
23 upon the project.

24 COUNCILWOMAN GYM: I'm talking  
25 about specifically school-based grants.

1 3/26/19 - WHOLE - BILL 190152, ETC.

2 What do they usually range from?

3 COMMISSIONER McCARTY: I don't  
4 know that number off the top of my head.  
5 We'll get back to you.

6 COUNCILWOMAN GYM: Okay.  
7 Sounds good. Thank you very much.

8 COUNCIL PRESIDENT CLARKE:  
9 Thank you, Councilwoman.

10 Ms. Fadullon, there was a  
11 follow-up question I had.

12 (Witness approached witness  
13 table.)

14 COUNCIL PRESIDENT CLARKE: How  
15 you doing?

16 MS. FADULLON: Good.

17 COUNCIL PRESIDENT CLARKE:  
18 Good.

19 I was asking questions about  
20 the capping of I-95, and I noticed that  
21 when the discussion was had earlier about  
22 the justification for spending a  
23 significant amount of money, it can't  
24 just be for a park. So there was a  
25 proposal to discuss several retail,

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           residential, other types of activity, and  
3           my question was, who was actually  
4           being -- who is responsible for managing  
5           that part of the project?

6                   MS. FADULLON: Right. So the  
7           sort of development parcels that would be  
8           potentially created because of the park  
9           and the consolidation, most of those  
10          would likely be managed by the Delaware  
11          River Waterfront Corporation. However, I  
12          will say that there are several private  
13          development sites down along the  
14          waterfront that have now come into play  
15          and we've seen some, I would say,  
16          significant activity down there and some  
17          of those developers have said that the  
18          reason that they are down there is  
19          specifically because of the announcement  
20          about the cap.

21                   COUNCIL PRESIDENT CLARKE: Can  
22          you turn your mic a little in front of  
23          you.

24                   MS. FADULLON: I'm sorry.  
25          So most of those development

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           parcels that would kind of be created as  
3           a result of the actual park development  
4           will be controlled by the Delaware River  
5           Waterfront Corporation. However, along  
6           the waterfront, there are also many  
7           privately owned sites.

8                    COUNCIL PRESIDENT CLARKE: Can  
9           you stick to the park.

10                   MS. FADULLON: Well, I'm just  
11           going to say that we've seen -- that some  
12           of those sites have recently changed  
13           hands, and the reason that the developers  
14           that are coming into town have said that  
15           they bought those sites were specifically  
16           because of the development going on with  
17           the cap project.

18                    COUNCIL PRESIDENT CLARKE: I'm  
19           going to try it again. So we're  
20           spending -- how much is the park, the  
21           capping, 100 what million?

22                    MR. CARROLL: The City's  
23           investment is 90 million. The total cost  
24           is about 220 to 250.

25                    COUNCIL PRESIDENT CLARKE: So



1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           we're spending more than \$200 million.  
3           My question is, what's going to happen?  
4           Is it \$200 million for just the park or  
5           are there developments that are either on  
6           the cap or --

7                     MR. CARROLL: That's the cost  
8           of the cap itself. There will not be  
9           private development on top of that. The  
10          structure will not hold that.

11                    COUNCIL PRESIDENT CLARKE: Will  
12          there be any connected to the cap, next  
13          to the cap?

14                    MR. CARROLL: So the design  
15          involves connection points, but there's  
16          not design of the stuff that we'll be  
17          connecting. That's going to be private  
18          development, for the most part.

19                    COUNCIL PRESIDENT CLARKE: And  
20          the proximity of the private development  
21          to the park? I'm just trying to find  
22          when somebody asks me, why are you  
23          spending \$200 million for a park and --

24                    MS. FADULLON: Right. So there  
25          are development sites that are right

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           adjacent. So I don't know if you recall  
3           that there used to be the scissor ramps  
4           down between Chestnut and Market that  
5           kind of came like this.

6                    COUNCIL PRESIDENT CLARKE: It's  
7           closed now, right?

8                    MS. FADULLON: That came like  
9           this, and those scissor ramps have been  
10          taken down and right now that's just  
11          grass, but that will eventually -- when  
12          the park is created, that's a development  
13          site. And then there are also an area  
14          of -- and I'm sorry, I don't know the  
15          exact location, but there's like kind of  
16          a marina just to the south of the cap  
17          that also will become a development site.

18                   COUNCIL PRESIDENT CLARKE: So  
19          we're looking at two developments?

20                   MS. FADULLON: Yeah. So  
21          they're actually pretty substantial  
22          sites. So both of those sites will  
23          probably hold -- would be able to hold  
24          multiple buildings.

25                   COUNCIL PRESIDENT CLARKE: All

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           right. So who from the City is kind  
3           of -- I mean, \$200 million is a lot of  
4           money, or is it just me?

5                   MS. FADULLON: Right. So both  
6           of those -- like I said, those properties  
7           are under the purview of the Delaware  
8           River Waterfront Corporation, but any  
9           development that would be proposed for  
10          those sites would have to come through  
11          the normal approval process and all that.

12                   COUNCIL PRESIDENT CLARKE: So I  
13          guess I'm trying to find out who is  
14          ultimately responsible for overseeing or  
15          monitoring the commercial activity.

16                   MS. FADULLON: So it's --

17                   COUNCIL PRESIDENT CLARKE:  
18          Other than the Delaware River.

19                   MS. FADULLON: -- the Delaware  
20          River Waterfront Corporation.

21                   COUNCIL PRESIDENT CLARKE:  
22          Which is a quasi --

23                   MS. FADULLON: It's a  
24          non-profit. I don't know a hundred  
25          percent about how it was set up. I mean,

1 3/26/19 - WHOLE - BILL 190152, ETC.

2 I do sit on the board. It used to be  
3 Penn's Landing Corporation and then it  
4 was reconstituted several years ago. So  
5 the board is made up of -- there's some  
6 City officials that sit on the board and  
7 then there are kind of private  
8 individuals that sit on the board.

9 COUNCIL PRESIDENT CLARKE: So  
10 who from the City is on the board?

11 MS. FADULLON: I'm on the  
12 board.

13 COUNCIL PRESIDENT CLARKE: It's  
14 fine if you can't respond to the  
15 question.

16 MS. FADULLON: No. I'm on the  
17 board.

18 COUNCIL PRESIDENT CLARKE: Oh,  
19 you're on the board?

20 MS. FADULLON: I'm on the  
21 board.

22 COUNCIL PRESIDENT CLARKE: Then  
23 you're responsible.

24 MS. FADULLON: Michael  
25 DiBerardinis is on the board as the

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           former Managing Director. I think  
3           there's a conversation about whether  
4           Brian Abernathy takes that seat. I'm on  
5           the board. Harold Epps was on the board,  
6           but I can't confirm that he's still on  
7           the board. But it's basically me and the  
8           Managing Director's Office.

9                    COUNCIL PRESIDENT CLARKE: Do  
10           you meet frequently?

11                   MS. FADULLON: Yes. We meet --  
12           there's a board meeting every quarter and  
13           there's an executive committee meeting,  
14           and I sit on the executive committee that  
15           meets once a month.

16                   COUNCIL PRESIDENT CLARKE:  
17           Okay. So would you be in a better  
18           position to give us a little more detail  
19           about what's going on?

20                   MS. FADULLON: Yeah, sure.

21                   COUNCIL PRESIDENT CLARKE:  
22           Because I didn't know you were on the  
23           board.

24                   MS. FADULLON: No. I can get  
25           more specifics. I mean, I think the

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           reality is, the cap is going to start  
3           construction in 2021 with those specific  
4           development sites.

5                   COUNCIL PRESIDENT CLARKE: So  
6           is it that you don't anticipate the  
7           formulation of the market rate or the  
8           commercial development until things were  
9           actually under construction and people  
10          are -- there's some level of certainty  
11          that, okay, I see this is under  
12          construction, now I'm going to invest and  
13          I'll sign the commitment?

14                   MS. FADULLON: Like I said,  
15          there is a site that's owned by Delaware  
16          River Waterfront Corporation. That's  
17          just to the north of the cap. That's not  
18          sort of one of those specific development  
19          sites that now is in play. And there are  
20          several piers to the north of Benjamin  
21          Franklin Bridge that have been purchased  
22          by a private investment entity from  
23          another private owner, and the reason  
24          that that developer said they  
25          specifically purchased those piers was

1 3/26/19 - WHOLE - BILL 190152, ETC.

2 because of the cap investment.

3 COUNCIL PRESIDENT CLARKE:

4 Okay. All right. Thank you.

5 MS. FADULLON: Thank you.

6 COUNCIL PRESIDENT CLARKE: The

7 Chair recognizes Councilwoman Gym.

8 COUNCILWOMAN GYM: Thank you

9 very much, Council President.

10 I just had a very quick

11 question for OIT. Are they here?

12 (Witness approached witness

13 table.)

14 COUNCILWOMAN GYM: Good

15 afternoon.

16 MR. WHEELER: Good morning.

17 COUNCILWOMAN GYM: Good

18 afternoon.

19 MR. WHEELER: Good afternoon.

20 Thank you. Mark Wheeler, Chief

21 Information Officer.

22 COUNCILWOMAN GYM: Yeah.

23 Welcome. I'm glad that we have a chance

24 to see each other face to face. So glad

25 to have you there.

1 3/26/19 - WHOLE - BILL 190152, ETC.

2 MR. WHEELER: Thank you,  
3 Councilwoman.

4 COUNCILWOMAN GYM: Do you think  
5 you can just provide for us, because it  
6 was only once provided for in the past,  
7 but a running list of all of OIT's  
8 capital projects, the state of inception  
9 when they were first approved, the budget  
10 that it was initially approved at,  
11 accumulated cost, and then projected date  
12 of completion and projected cost? So in  
13 part what we're looking at is -- and I  
14 know you're relatively inheriting this  
15 position -- not inheriting, but you're  
16 stepping into this important position,  
17 but I think we want to understand a  
18 little bit better, because OIT  
19 projects -- and I understand they're very  
20 complicated. You're dealing with major  
21 systems and rapidly evolving technology  
22 that sometimes is changing on you even  
23 while you're inking a contract with  
24 folks, but we want to understand a little  
25 bit better how we're tracking projects



1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           that are currently outstanding and then  
3           project completion, things that have like  
4           been completed. And so we don't really  
5           have a good accounting of that. I don't  
6           know that -- certainly the Capital Plan  
7           doesn't do it. But ahead of your  
8           departmental's appearance before the City  
9           Council, could you agree to provide for  
10          us, if not provide a very brief, a very  
11          quick briefing for some of us maybe, just  
12          a full accounting of all the current  
13          projects that exist for OIT and what  
14          stage they're in?

15                   MR. WHEELER: Yeah, certainly.  
16           We do keep that accounting. We do use a  
17           project management system. We have  
18           project managers and we do gates around  
19           those and have check-ins. So I actually  
20           have a spreadsheet with me. I don't have  
21           the detail that you're asking for at this  
22           point, but we can certainly provide that.  
23           And I'm happy to have any briefing before  
24           the Council hearing that you want.

25                   COUNCILWOMAN GYM: Great. And

1 3/26/19 - WHOLE - BILL 190152, ETC.

2 I think we -- do we have the old form?

3 If we have the old form, we'll be able to  
4 share it with you, and then maybe you can  
5 take a look at it and see if you want to  
6 modify it or the format so we better  
7 understand what projects and what stage  
8 they're in.

9 MR. WHEELER: That's fine.

10 COUNCILWOMAN GYM: That would  
11 be very helpful.

12 MR. WHEELER: Not a problem.

13 COUNCILWOMAN GYM: Thank you.

14 MR. WHEELER: Thank you.

15 COUNCIL PRESIDENT CLARKE:

16 Thank you, Councilwoman.

17 The Chair recognizes Councilman  
18 Domb.

19 COUNCILMAN DOMB: Thank you,  
20 Council President.

21 And good afternoon. I just  
22 want to follow up with Councilwoman Gym's  
23 question. There was a financial  
24 accounting system that we were going to  
25 implement.

1           3/26/19 - WHOLE - BILL 190152, ETC.

2                   MS. ADAMS: Yes; FAMIS,  
3 replacement of FAMIS.

4                   COUNCILMAN DOMB: Is it FAMIS  
5 today or not so FAMIS?

6                   MS. ADAMS: So it's included in  
7 our Capital Program for replacement.  
8 We're very excited about it. Replacement  
9 of -- it's called a matter-of-fact  
10 project, because it's replacing FAMIS as  
11 well as our procurement systems, ADPICS  
12 and ACIS.

13                   COUNCILMAN DOMB: And will that  
14 be the tool that will get us away from  
15 using like Excel and Lotus?

16                   MS. ADAMS: You know, we love  
17 our Excel.

18                   So I think our goal is to  
19 replace the accounting system, which is  
20 our main frame system, and then I think  
21 there are probably many other things that  
22 can kind of make improvements after we've  
23 got that new system in place, including  
24 many of our existing processes and  
25 systems that we use.

1 3/26/19 - WHOLE - BILL 190152, ETC.

2 COUNCILMAN DOMB: But at one  
3 time we were with a vendor with that  
4 program that I think went under,  
5 bankrupt. Wasn't there a vendor --

6 MS. ADAMS: Not for a  
7 replacement of FAMIS, I don't think.

8 COUNCILMAN DOMB: Well, it was  
9 one of the systems we were looking at, we  
10 had vendor that went under.

11 MS. ADAMS: One Philly.

12 COUNCILMAN DOMB: One Philly.

13 MS. ADAMS: Yeah. That's not  
14 for the replacement of our accounting  
15 system. One Philly is a payroll, HR,  
16 pensions.

17 COUNCILMAN DOMB: Where does  
18 that system stand?

19 MS. ADAMS: One Philly? It was  
20 live yesterday. We're very excited.

21 COUNCILMAN DOMB: So let me ask  
22 you the financial question. What was the  
23 budgeted amount for One Philly and what  
24 was the final cost amount for One Philly?

25 MS. ADAMS: I actually think

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           someone can answer that question. I  
3           think Catherine Lamb from Finance is  
4           going to come up and answer that  
5           question.

6                           (Witness approached witness  
7           table.)

8                           COUNCILMAN DOMB: I guess to  
9           follow up on that, I think Councilwoman  
10          Gym's list should include what we're  
11          budgeting and where we are today in the  
12          cost and what we project the cost to be  
13          at the end.

14                          MS. ADAMS: Yes. We can make  
15          sure that's included in that table when  
16          we follow up.

17                          MS. LAMB: Catherine Lamb,  
18          First Deputy for the Finance Department.

19                          So, Councilman, just to be  
20          specific, the project actually went live  
21          in December of '18 in a phased approach.  
22          So in December, we launched the benefits  
23          portion of it as well as the HR portion  
24          of it. Come January, we then launched  
25          self-service for employees. Last week,

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           as Anna mentioned, we finally went live  
3           with timekeeping, which is the prelude to  
4           payroll, which we will cut the first  
5           check from the new payroll system next  
6           week.

7                        So the original budget for the  
8           project, if you just give me a moment.

9                        COUNCILMAN DOMB: Let me ask  
10          you a question. Does that include all  
11          departments in the City where you don't  
12          have to sign the weekly payroll sheets  
13          anymore for time, hours used?

14                      MS. LAMB: So all City  
15          departments now are in OTL for time  
16          capture, yes, but some departments are  
17          still using -- there's three different  
18          methods of time entry. So some  
19          departments have still chosen a  
20          timekeeper method where people in the  
21          field may be still doing paper time  
22          sheets, but it is then sent centrally and  
23          entered into the system centrally.

24                      COUNCILMAN DOMB: So I'm  
25          looking for the original estimated cost

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           and then the final cost.

3                   MS. LAMB: So the original  
4           budget was 34.8 million all funds. So  
5           this is Capital, Operating, as well as  
6           the contribution from the Pension Fund,  
7           the Water Fund, and the Aviation Fund,  
8           and it was for six years. We are  
9           actually not completed with the project,  
10          so we don't have the final actuals. We  
11          won't until we go live with pensions.  
12          But the projected budget right now is  
13          39.4 million for the same six-year  
14          period.

15                   COUNCILMAN DOMB: Is there any  
16          projected estimated final cost?

17                   MS. LAMB: That's the 39.4.

18                   COUNCILMAN DOMB: 39, that's  
19          projected?

20                   MS. LAMB: Mm-hmm.

21                   COUNCILMAN DOMB: And just so I  
22          can understand this, if we invested 39.4  
23          million, that's to make the systems  
24          better in the City, is there any other  
25          economical payback that will occur from

1 3/26/19 - WHOLE - BILL 190152, ETC.

2 that investment?

3 MS. LAMB: The benefits of the  
4 project. We anticipate being able to  
5 better manage -- have the tools to help  
6 us better manage overtime with the new  
7 system. Part of the challenges with  
8 overtime is being able to quickly  
9 understand the drivers of it, and that  
10 is -- a component of that is a Legacy  
11 mainframe application with the poor  
12 reporting abilities -- not poor, but, you  
13 know, limited reporting abilities. I  
14 don't want to denigrate the system too  
15 much. There's still people supporting  
16 it. So the increased reporting features  
17 we do hope and anticipate to help us  
18 better manage overtime.

19 COUNCILMAN DOMB: So I don't  
20 want to put you on the spot now, but  
21 going back to Councilwoman Gym's  
22 requirement for the list, could we add a  
23 category in there as to the financial  
24 payback of the implementation of those  
25 projects and what the savings are and



1 3/26/19 - WHOLE - BILL 190152, ETC.

2 what the payback and the number of years  
3 are as an additional column?

4 MS. ADAMS: Yeah. We can work  
5 on that.

6 COUNCILMAN DOMB: Because what  
7 I'm looking for is, if we invested 39.4  
8 million, just as an example, is there any  
9 economic benefit to the City investing  
10 that money other than we've made our  
11 systems better? If we made our systems  
12 better, does that mean that we saved on  
13 labor? What are the savings that we  
14 accrued from that investment?

15 MS. ADAMS: I think we can look  
16 at that in a number of ways and we'll do  
17 our best to tackle it. It's always going  
18 to be hard -- some of the existing  
19 systems aren't well supported right now  
20 and so the nature of kind of the cost  
21 component is harder to quantify, but  
22 we'll do our best to come up with what we  
23 think is a good return on investment  
24 calculation for you and include that.

25 COUNCILMAN DOMB: Thank you

1 3/26/19 - WHOLE - BILL 190152, ETC.

2 very much.

3 Thank you, Mr. President.

4 COUNCIL PRESIDENT CLARKE:

5 Thank you.

6 The Chair recognizes Councilman

7 Jones.

8 COUNCILMAN JONES: Thank you,

9 Mr. President, and my apologies for being

10 late, and my apologies to all of you as

11 well.

12 A couple of quick questions,

13 and if they've been answered already,

14 charge it to my lateness.

15 A couple of budgets back we had

16 a graphic illustration of the time it

17 takes to complete capital projects and,

18 as a result, the backlog of capital

19 projects. Have we made progress?

20 MS. ADAMS: We have. We have.

21 And actually you can see that in the

22 reduction in the amount of carryforward

23 that we show in the new program. So we

24 can see that we're spending down the

25 existing resources before we're making

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           those -- adding the new budget amount,  
3           and you can see that paying off  
4           throughout the City departments. You can  
5           really see the change in the  
6           carryforward.

7                        COUNCILMAN JONES: So can you  
8           quantify that from --

9                        MS. ADAMS: Yeah. We have  
10          that. We can send that to you. We have  
11          a table showing the prior carryforward  
12          numbers and the progress that we've made  
13          on spending that down, and I think that  
14          really shows the work that the  
15          departments, especially in Public  
16          Property, have been doing to get these  
17          projects underway, complete them, and  
18          push forward on the new projects.

19                       (Witness approached witness  
20          table.)

21                       COUNCILMAN JONES: So --

22                       COMMISSIONER GREENWALD: I  
23          second what Anna says.

24                       COUNCILMAN JONES: I want to  
25          particularly cite the great work that has

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           been done in the Recreation Department to  
3           almost patch together some of our rec  
4           centers in a way, but if I were to make  
5           one observation in light of all of the  
6           new Rebuild efforts, that if you had one  
7           single silver bullet that you could move  
8           these projects along is to give Frank  
9           Fabey -- I'm not laughing, though -- give  
10          Frank Fabey his workforce. He damn near  
11          climbs up on ladders himself to fix roofs  
12          and things like that, and we really want  
13          to -- and I don't need you to come up,  
14          Kathryn. I'm asking them -- to empower  
15          the Rec Department to make those hires.  
16          Not that -- politics matters, but we  
17          happen to be in re-elect.

18                    Is that right, Mr. President?

19                    COUNCIL PRESIDENT CLARKE:

20                    Somebody told me that.

21                    COUNCILMAN JONES: Yeah.

22                    Somebody told you it was a reelection  
23                    year.

24                    And so if we could get more  
25                    indications of people doing the routine

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           repairs of the fixing of restrooms, the  
3           fixing of roofs and things like that,  
4           then there would be a renewed faith that  
5           our government can actually do Rebuild.  
6           And so where are we at specifically?

7                       MS. ADAMS: On the hiring of  
8           those positions?

9                       COUNCILMAN JONES: Yes.

10                      MS. ADAMS: This is -- and I  
11           know when we were talking about the  
12           beverage tax and Rebuild in budget a  
13           couple of years ago, that's why -- I know  
14           that the Council President recommended  
15           the adding of the positions, those 40  
16           positions, supported thanks to the money  
17           from the beverage tax, in the Department  
18           of Parks and Recreation, and now that the  
19           litigation has been resolved, the  
20           Department is now hiring those positions  
21           that are really important. So you'll see  
22           some real improvement, because we've been  
23           able to start hiring in those positions.

24                      COUNCILMAN JONES: So while the  
25           Commissioner comes up, I also want to

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           thank the Streets Department and  
3           particularly lighting. We've been  
4           besieged by the state to remove stop  
5           lights in some of our commercial  
6           corridors, and I want to thank you for  
7           giving priority to making sure pedestrian  
8           safety was -- it's not the legislation  
9           that we pass. It's those quality of life  
10          infrastructure things that they see that  
11          matter so much.

12                         (Witness approached witness  
13          table.)

14                         COUNCILMAN JONES: Commish.

15                         COMMISSIONER OTT LOVELL: Thank  
16          you. Kathryn Ott Lovell, Commissioner of  
17          Philadelphia Parks and Recreation.

18                         So we are working very hard to  
19          hire those positions. We did receive an  
20          extra allocation of skilled trades  
21          positions, and we're working to build a  
22          capital squad that would be dedicated to  
23          special capital projects that can really  
24          help to reduce time and cost to get  
25          capital projects done.

1           3/26/19 - WHOLE - BILL 190152, ETC.

2                   We do struggle, to be  
3           completely honest, because it is a very  
4           attractive climate right now for people  
5           in skilled trades and you do have other  
6           entities that can pay more than we pay,  
7           to be completely honest. SEPTA is  
8           advertising all the time for skilled  
9           trades positions, and the pay is better  
10          at some other places. So we do struggle  
11          with some of the recruitment efforts.

12                   That said, we've been really  
13          impressed with the quality of the  
14          candidates that are coming through.  
15          Frank and our team just participated in,  
16          for instance, the cement finishers and  
17          the roofers examinations, and we're  
18          really impressed with the quality of  
19          candidates coming through. So we're  
20          hiring at a clip, but we still struggle  
21          with being able to recruit and retain  
22          candidates given, unfortunately, the  
23          competitive environment for skilled  
24          trades positions in the City right now.

25                   COUNCILMAN JONES: So one of

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           the recommendations I would have is a  
3           school-to-paycheck pipeline, working with  
4           our CTE schools to -- like with Fleet, I  
5           understand Fleet has one-third of their  
6           workforce now comes from public schools,  
7           which I think is laudable and would  
8           encourage us doing that. So thank you on  
9           that.

10                         One other question that I would  
11           have is, one of the things that has --  
12           and the President took us all the way up  
13           to New York on a field trip to look at  
14           traffic resolutions, and in so doing, one  
15           of the things -- and it's not just a  
16           Center City thing. It is an East Falls,  
17           Roxborough, Manayunk thing. It is an  
18           Overbrook Farms thing. And I want to  
19           know, A, how we're approaching that. One  
20           issue I have is a third bridge, which I  
21           won't see in my lifetime maybe, but over  
22           the Schuylkill that may for future  
23           Philadelphians be a resolution to the  
24           nightmare of traffic in that part of my  
25           district, but also how are we working



1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           with our partners in the counties to come  
3           up with these long-term and short-term  
4           solutions by way of traffic?

5                     MR. CARROLL: Well, just to  
6           address your first set of comments --

7                     COUNCILMAN JONES: State your  
8           name.

9                     MR. CARROLL: I'm sorry. Mike  
10          Carroll again, Deputy Managing Director,  
11          Office of Transportation, Infrastructure,  
12          Sustainability.

13                    It's early days, so we're  
14          grateful you guys did the work and the  
15          Police Department was able to attend that  
16          field trip and bring back some good  
17          insights about how that works. It's  
18          likely that we will model it similarly to  
19          that. I think we need to get good input  
20          from the Police Department in terms of  
21          how they see that management taking  
22          place, how they work with the rest of the  
23          City in terms of finding the right type  
24          of title, right type of qualifications,  
25          what duties are assigned. So that work

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           remains ahead of us, and we'll be putting  
3           together a plan and working with folks on  
4           Council to really identify the best  
5           impact that we can have.

6                         In addition to that, like you  
7           say, though, we have to continue doing  
8           the work in front of us, working with our  
9           partners at PennDOT and the counties,  
10          other municipalities at the same time.  
11          Fortunately all of the counties are part  
12          of the same PennDOT district, and so that  
13          makes it convenient, because we sort of  
14          have a one-stop shop to talk to the folks  
15          across the City line at PennDOT District  
16          6 to identify opportunities to improve  
17          the way signals work, to figure out  
18          whether we can do more to integrate our  
19          signal system with the signal systems  
20          that exist in Lower Merion or up and down  
21          City Line Avenue as you cross. And so we  
22          want to make sure in those conversations  
23          we're representing the interests of the  
24          City of Philadelphia, the residents of  
25          the City of Philadelphia.

1 3/26/19 - WHOLE - BILL 190152, ETC.

2 It's important for people to  
3 get to work and come into the City and  
4 contribute to our economy, but when they  
5 do so, they need to understand that  
6 they're crossing into Philadelphia  
7 neighborhoods and they're impacting the  
8 ability for kids to cross the street to  
9 get to school or people waiting for the  
10 bus and so forth.

11 So there's a lot of dialogue  
12 that's going on right now. PennDOT is  
13 pushing forward a couple of initiatives  
14 in terms of what they want to do to  
15 streamline the way that traffic enters  
16 the City, not just on the City streets  
17 but the Schuylkill Expressway and then  
18 parallel routes to the Schuylkill  
19 Expressway. So we're working towards  
20 coming to some agreements around that  
21 type of thing. But we don't have to  
22 necessarily wait on them. I think we  
23 also have an opportunity within the City  
24 to do more to improve traffic safety, to  
25 improve traffic flow. And so we're

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           looking at how technology and data can be  
3           a bigger part of that story, and that's  
4           something I'm very focused on with the  
5           rest of the team.

6                   COUNCILMAN JONES: So when we  
7           went to New York, we saw almost a Star  
8           Wars type map of trafficking. It was  
9           similar to what you might see at the  
10          DVIC. Do you see that in our --

11                   MR. CARROLL: Yeah. So we have  
12          stood up a traffic operations center.  
13          And so the next task for us is to make  
14          sure that the information flows to that  
15          center reliably so we have a realtime  
16          sense of what's going on minute by  
17          minute, and also we need to extend our  
18          ability to actually manage traffic from  
19          that center, working with Police, also  
20          Streets Department, our partners at PPA  
21          and SEPTA, and create that integration  
22          that gives you that kind of 21st century  
23          Star Wars-like control as much as  
24          possible. And it's a long game, because  
25          you got to start with the basics. You

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           need the signals all tied back to that  
3           center, and that's a work in progress.  
4           We do what we can to increase the extent  
5           of our communications network. It's very  
6           challenging to maintain that, and we're  
7           looking at all types of solutions so that  
8           it's a lower maintenance, lower cost.

9                         Fortunately, the good news is  
10           that that kind of technology is really  
11           starting to become available in ways that  
12           it wasn't even five years ago. And so  
13           our opportunities to work with different  
14           types of things like 5G technology, we're  
15           very interested in that, working with  
16           folks who are in the telecommunications  
17           industry, the Googles, the IBMs, and so  
18           forth. We want to organize that process  
19           according to our Smart Cities roadmap,  
20           but it's very clear that there are  
21           opportunities and we just want to put  
22           ourselves in the best light to take  
23           advantage of that.

24                         COUNCILMAN JONES: Just final  
25           question I have, Mr. President, and thank

1           3/26/19 - WHOLE - BILL 190152, ETC.  
2           you for taking us. That was  
3           enlightening, ways to innovatively deal  
4           with some of our growth concerns, whether  
5           it's in Center City, South Philly, North  
6           Philly or in my case West Philly and East  
7           Falls, Roxborough, Manayunk.

8                         This is for the Fire Department  
9           capital. I've been up to the Byrne  
10          building on a number of occasions, and it  
11          is antiquated in the sense that it needs  
12          to be replaced. Is there someone who can  
13          speak to that?

14                        MS. ADAMS: So I know -- I  
15          mean, Public Property is here, but  
16          obviously the Fire Department aren't here  
17          today because of the funeral for the  
18          firefighter, but Public Property can  
19          answer.

20                        COMMISSIONER GREENWALD: So  
21          actually the Byrne building is being  
22          replaced, so --

23                        COUNCILMAN JONES: You can  
24          stop.

25                        COMMISSIONER GREENWALD: That's

1 3/26/19 - WHOLE - BILL 190152, ETC.

2 the answer. All right. I'll stop.

3 COUNCILMAN JONES: Thank you,  
4 Mr. President.

5 COUNCIL PRESIDENT CLARKE: You  
6 broke a record with that one. That was  
7 quick. Thank you.

8 There doesn't appear to be any  
9 additional questions by members of the  
10 Committee. So there being none, this  
11 Committee will stand in recess until  
12 Wednesday, March 27th, 10:00 a.m., at  
13 which time we will reconvene in Room 400,  
14 City Hall.

15 Thank you all very much.

16 (Committee of the Whole  
17 adjourned at 12:20 p.m.)

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CERTIFICATE

I HEREBY CERTIFY that the proceedings, evidence and objections are contained fully and accurately in the stenographic notes taken by me upon the foregoing matter, and that this is a true and correct transcript of same.

-----  
MICHELE L. MURPHY  
RPR-Notary Public

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Committee of the Whole  
March 26, 2019

<b>A</b>	26:12 27:16	135:17	<b>AL</b> 1:14	<b>answer</b> 11:23	6:25 76:4	75:4,6	<b>barely</b> 89:8
<b>a.m</b> 1:7	27:25 28:14	<b>adjustments</b>	<b>aligns</b> 5:22	22:22 26:16	<b>appropriati...</b>	<b>authorize</b>	<b>base</b> 100:6
135:12	30:17,21	42:21	<b>ALLAN</b> 1:11	35:11 38:16	4:25 6:16	73:17	<b>based</b> 24:11
<b>Abernathy</b>	31:7,12,20	<b>Administra...</b>	<b>allocate</b> 72:8	46:9 73:11	<b>approval</b>	<b>authorized</b>	29:24 30:13
109:4	32:9 35:10	3:21,24 9:9	<b>allocated</b>	93:15 117:2	2:19 54:16	3:6	30:25
<b>abilities</b>	37:11,20	30:2,14	43:9 94:5	117:4	107:11	<b>available</b>	<b>basic</b> 91:15
120:12,13	38:15 40:17	31:11 41:7	<b>allocating</b>	134:19	<b>approve</b>	48:6 67:8	92:3
<b>ability</b> 10:17	40:21 41:15	83:3,11	94:2	135:2	100:2	75:9 94:18	<b>basically</b>
71:15 75:8	43:4,21	84:5,19	<b>allocation</b>	<b>answered</b>	<b>approved</b> 3:7	98:19	10:11 11:9
131:8	44:20 61:8	85:6	73:15	122:13	4:17 112:9	133:11	13:24 53:2
132:18	61:11,20,25	<b>adopt</b> 2:11,14	126:20	<b>answering</b>	112:10	<b>Avenue</b>	53:6 62:24
<b>able</b> 89:8	72:5,15	<b>adopting</b> 2:16	<b>altering</b>	9:25	<b>approves</b>	130:21	66:7 74:19
98:22	80:24 81:6	<b>ADPICS</b>	61:19	<b>anti-poverty</b>	100:6	<b>average</b> 77:7	109:7
106:23	81:25 82:11	115:11	<b>alternative</b>	29:19	<b>apps</b> 67:9	<b>Aviation</b> 6:12	<b>basics</b> 94:15
114:3 120:4	83:8,17,25	<b>advance</b> 5:20	39:17	<b>anticipate</b>	<b>area</b> 106:13	35:6,9,16	132:25
120:8	88:9,17	<b>advanced</b>	<b>alternatives</b>	15:8 110:6	<b>areas</b> 29:5	35:21,22	<b>basis</b> 43:11
125:23	89:4,24	87:20	30:9 40:7	120:4,17	84:8 86:11	36:21 119:7	<b>Bass</b> 1:10
127:21	93:10,13	<b>advantage</b>	<b>amassed</b>	<b>antiquated</b>	87:3	<b>aware</b> 50:15	90:15,16
129:15	97:6 115:2	13:2 98:21	59:22	134:11	<b>arrangeme...</b>		93:12,25
<b>absolutely</b>	115:6,16	98:22 99:15	<b>ambiguity</b>	<b>anybody</b>	19:3	<b>B</b>	94:17,21
65:9 92:3	116:6,11,13	133:23	56:3	15:20 25:5	<b>article</b> 66:20	<b>B</b> 53:5	95:7,12,19
95:24 96:8	116:19,25	<b>advertising</b>	<b>American</b>	<b>anymore</b>	<b>Asian</b> 89:20	<b>back</b> 17:15	96:21
<b>accelerating</b>	117:14	127:8	89:21	21:18 48:23	<b>aside</b> 42:2	19:24 21:23	<b>beat</b> 52:8
61:18	121:4,15	<b>advocate</b> 96:5	<b>amount</b> 8:9	118:13	47:6	22:5 28:10	<b>began</b> 5:12
<b>account</b>	122:20	<b>afford</b> 100:7	8:16 12:4	<b>anyway</b> 95:16	<b>asked</b> 51:25	30:23 53:16	<b>behalf</b> 74:14
74:14,15	123:9 125:7	<b>African</b> 89:21	13:25 26:22	<b>apart</b> 92:6	<b>asking</b> 27:21	59:5,6,14	74:16 75:25
75:25	125:10	<b>afternoon</b>	27:12 28:2	<b>apologies</b>	27:24 28:2	64:13 67:11	<b>behavior</b>
<b>accounting</b>	134:14	111:15,18	41:17 42:22	122:9,10	62:3 84:17	73:14 74:12	68:10
113:5,12,16	<b>add</b> 20:24	111:19	100:3 101:5	<b>appear</b> 135:8	91:6 102:19	75:23 76:5	<b>believe</b> 24:7
114:24	56:14 91:16	114:21	102:23	<b>appearance</b>	113:21	76:17 79:17	37:4 81:4
115:19	120:22	<b>agencies</b> 9:12	116:23,24	113:8	124:14	86:12 87:8	95:10
116:14	<b>added</b> 41:19	<b>aging</b> 84:13	122:22	<b>application</b>	<b>asks</b> 105:22	101:2 102:5	<b>benefit</b> 45:22
<b>accrued</b>	42:7	<b>ago</b> 27:8	123:2	120:11	<b>aspects</b> 78:8	120:21	71:9 121:9
121:14	<b>adding</b> 123:2	66:21 84:16	<b>amounts</b> 7:7	<b>applies</b> 101:7	<b>assessment</b>	122:15	<b>benefited</b>
<b>accumulated</b>	125:15	87:17 97:25	<b>analyses</b>	<b>apply</b> 136:21	80:20 81:4	129:16	100:18
57:25	<b>addition</b> 9:21	98:15 99:2	31:19	<b>applying</b>	<b>assets</b> 28:25	133:2	<b>benefits</b> 30:8
112:11	64:6 79:19	99:6 108:4	<b>analysis</b> 30:3	63:25	73:24	<b>backfilling</b>	46:14
<b>accurately</b>	130:6	125:13	30:5,9,15	<b>approach</b>	<b>assigned</b>	21:5	117:22
136:5	<b>additional</b>	133:12	31:3,5,9,14	117:21	129:25	<b>backlog</b>	120:3
<b>ACIS</b> 115:12	6:8,14	<b>agree</b> 55:5	31:15 81:9	<b>approached</b>	<b>assist</b> 9:25	122:18	<b>Benjamin</b>
<b>acquisition</b>	10:11 15:3	86:6 90:18	<b>and/or</b>	12:8 15:23	<b>assurances</b>	129:16	110:20
73:20 75:9	121:3 135:9	113:9	136:23	26:25 35:13	76:23	133:2	<b>besieged</b>
<b>activity</b> 24:18	<b>address</b> 5:21	<b>Agreement</b>	<b>anecdotes</b>	36:12 38:18	<b>attend</b> 129:15	<b>backfilling</b>	126:4
103:2,16	9:19 36:8	3:6	47:25	62:6 72:25	<b>attractive</b>	21:5	<b>best</b> 25:8 51:8
107:15	82:4 129:6	<b>agreements</b>	<b>Anna</b> 3:25	93:16 97:12	127:4	<b>backfilling</b>	59:16,23
<b>actual</b> 43:21	<b>addressed</b>	98:10	4:11 9:18	102:12	<b>authority</b> 3:4	122:18	63:10
77:16 94:11	25:12 84:4	131:20	11:18 118:2	111:12	3:4,9 33:15	<b>bad</b> 12:21	121:17,22
104:3	86:10	<b>ahead</b> 113:7	123:23	117:6	34:6,11,16	<b>baked</b> 48:10	130:4
<b>actuals</b>	<b>adequate</b>	130:2	<b>Anne</b> 25:7	123:19	69:15,16,16	<b>balance</b> 64:15	85:22
119:10	57:13	<b>aim</b> 31:22	<b>announcem...</b>	126:12	70:12,20	<b>ballpark</b>	100:12
<b>Adams</b> 3:25	<b>adjacent</b>	<b>aimed</b> 28:12	103:19	<b>approaching</b>	74:4,7	<b>bang</b> 51:9	100:12
4:12 11:16	106:2	<b>Airport</b> 35:11	<b>annually</b> 12:2	128:19	<b>authorization</b>	63:12	<b>bank</b> 32:16
11:18 25:24	<b>adjourned</b>	35:12	43:5	<b>appropriated</b>	54:22 74:25	72:9,11	72:9,11
						73:13 75:11	73:13 75:11
						75:17 76:6	75:17 76:6
						<b>bankrupt</b>	<b>bankrupt</b>
						116:5	116:5

Committee of the Whole  
March 26, 2019

Page 2

68:9 87:4 109:17 112:18,25 114:6 119:24 120:5,6,18 121:11,12 127:9 <b>beverage</b> 125:12,17 <b>Beyond</b> 38:8 <b>bid</b> 91:10 <b>big</b> 57:11 81:22,24 86:8 87:25 88:7,7 <b>bigger</b> 87:24 132:3 <b>bike</b> 49:11,11 49:17,20 50:14,20 51:14,17 52:2,5,10 52:18 53:11 53:22,23 54:6 56:15 <b>bikes</b> 56:14 <b>Bill</b> 2:1,10,13 2:15 3:1 4:1 5:1 6:1 7:1 8:1 9:1 10:1 11:1 12:1 13:1 14:1 15:1 16:1 17:1 18:1 19:1 20:1 21:1 22:1 23:1 24:1 25:1 26:1 27:1 28:1 29:1 30:1 31:1 32:1 33:1 34:1 35:1 36:1 37:1 38:1 39:1 40:1 41:1 42:1 43:1 44:1 45:1 46:1 47:1 48:1 49:1 50:1 51:1 52:1 53:1 54:1	55:1 56:1 57:1 58:1 59:1 60:1 61:1 62:1 63:1 64:1 65:1 66:1 67:1 68:1 69:1 70:1 71:1 72:1 73:1 74:1 75:1 76:1 77:1 78:1 79:1 80:1 81:1 82:1 83:1 84:1 85:1 86:1 87:1 88:1 89:1 90:1 91:1 92:1 93:1 94:1 95:1 96:1 97:1 98:1 99:1 100:1 101:1 102:1 103:1 104:1 105:1 106:1 107:1 108:1 109:1 110:1 111:1 112:1 113:1 114:1 115:1 116:1 117:1 118:1 119:1 120:1 121:1 122:1 123:1 124:1 125:1 126:1 127:1 128:1 129:1 130:1 131:1 132:1 133:1 134:1 135:1 <b>billion</b> 6:3,14 6:20 <b>bills</b> 1:16 2:6 2:9 3:14 <b>bit</b> 14:2,25 16:23 42:24 43:14 44:25 45:22 46:7 47:12 50:2 94:6 97:23 112:18,25 <b>black</b> 87:5	<b>BLACKW...</b> 1:11 <b>block</b> 14:20 56:12,12 <b>blocks</b> 18:4 <b>board</b> 34:10 100:2,6 108:2,5,6,8 108:10,12 108:17,19 108:21,25 109:5,5,7 109:12,23 <b>body</b> 71:4 <b>bond</b> 6:4,24 7:11 9:7 32:2,3,4,19 36:4,9,20 36:25 <b>bonds</b> 32:15 33:16,20 34:15 <b>books</b> 41:20 42:10 <b>boost</b> 7:5 <b>borrow</b> 32:9 83:12 <b>borrowed</b> 83:9,16 86:16 <b>borrowing</b> 9:4 32:12 83:6,14,18 86:15 <b>borrowings</b> 8:24 <b>boss</b> 25:8 <b>bought</b> 38:5 104:15 <b>branch</b> 81:9 <b>breakdown</b> 37:14 41:8 42:17 <b>Brian</b> 109:4 <b>bridge</b> 110:21 128:20 <b>Bridget</b> 93:19 <b>brief</b> 91:17 113:10 <b>briefing</b> 113:11,23 <b>briefly</b> 61:7 <b>bring</b> 47:2	60:2 129:16 <b>bringing</b> 64:8 <b>broad</b> 31:5 45:14 <b>broke</b> 135:6 <b>brought</b> 61:23 <b>buck</b> 51:9 63:12 <b>bucket</b> 94:23 <b>budget</b> 2:14 2:16 3:22 4:12,16,24 5:3,12,20 6:22 7:3,10 7:17,21 8:11 9:23 11:18 28:12 28:15 29:16 29:17 31:4 31:23 32:5 35:5 37:21 40:25,25 41:9,16,20 42:12,20 43:5,20,24 43:25 44:5 44:7 47:6 73:12,16 82:7 83:21 85:8,14 86:10 87:7 87:9 88:10 88:14,19 90:4 112:9 118:7 119:4 119:12 123:2 125:12 <b>budgetary</b> 9:6 91:5 <b>budgeted</b> 83:18 116:23 <b>budgeting</b> 117:11 <b>budgets</b> 7:19 42:21 122:15 <b>build</b> 20:19 126:21 <b>building</b> 86:20	134:10,21 <b>buildings</b> 4:23 34:2 90:22 91:22 91:23 92:23 106:24 <b>bullet</b> 124:7 <b>bunch</b> 63:4 <b>burdens</b> 86:4 <b>bus</b> 44:22 45:3,7,25 46:2 48:3 57:12 66:2 66:6 67:3 68:5,7 69:5 70:4 131:10 <b>buses</b> 45:20 66:16 69:8 <b>businesses</b> 86:9 89:18 89:23 <b>busy</b> 64:11 <b>buy</b> 37:21 38:4 84:10 84:21 <b>buzzer</b> 43:17 <b>Byrne</b> 134:9 134:21	104:17 105:6,8,12 105:13 106:16 110:2,17 111:2 <b>capacity</b> 5:24 20:20 56:14 64:4 <b>capital</b> 2:11 2:14 3:16 3:17,18,21 3:22 4:15 4:16 5:16 5:19,22 6:2 6:13,18,22 7:3,5,10,14 7:16,19,21 8:10 10:10 17:16 22:4 28:11,15 29:17 30:4 30:11,16 31:4 33:9 35:5,20 37:8,20 39:2,5,25 40:19,25 41:14,16 43:2 47:6 49:12 61:10 61:12 63:18 65:21 73:12 73:16 80:15 80:16,18,21 81:5 85:8 85:14 86:10 87:7,9 88:7 88:9,13,19 93:5 112:8 113:6 115:7 119:5 122:17,18 126:22,23 126:25 134:9 <b>capping</b> 23:8 24:25 102:20 104:21 <b>capture</b> 118:16 <b>car</b> 51:11	<b>care</b> 19:25 88:11,23 <b>Carroll</b> 13:3 13:5 15:10 17:4 20:3 21:23,25 22:6,10,13 22:16 23:2 23:11 24:5 38:17,20,21 40:4 45:4 47:23 48:9 48:24 49:4 49:10,14,21 50:25 51:5 52:21 53:8 53:23 54:9 54:20,23 55:7,11,21 55:25 56:22 58:9,14,19 58:23 59:13 59:25 60:11 60:21 61:2 65:19,25 66:9,19 67:13 68:19 69:7,13 70:2,6,19 71:5,8,19 104:22 105:7,14 129:5,9,10 132:11 <b>carryforward</b> 6:15 8:13 8:17 122:22 123:6,11 <b>cars</b> 38:10 55:23 69:5 69:24 <b>case</b> 29:10 99:25 134:6 <b>cases</b> 14:23 14:24 78:23 <b>cash</b> 33:2 <b>category</b> 120:23 <b>Catherine</b> 117:3,17 <b>Cecil</b> 53:5 <b>cement</b> 127:16	<b>center</b> 9:3 50:22 51:3 68:3 128:16 132:12,15 132:19 133:3 134:5 <b>centers</b> 29:2 124:4 <b>centrally</b> 118:22,23 <b>century</b> 132:22 <b>CEO</b> 35:16 <b>certain</b> 18:11 18:13 27:17 49:16,19 <b>certainly</b> 22:6 48:22 49:3 54:24 64:17 67:7 69:7,8 69:22 70:21 70:24 113:6 113:15,22 <b>certainty</b> 110:10 <b>CERTIFIC...</b> 136:2 <b>certification</b> 136:20 <b>CERTIFY</b> 136:3 <b>certifying</b> 136:24 <b>Chair</b> 30:20 34:21 35:2 44:12 65:15 96:25 111:7 114:17 122:6 <b>Chairman</b> 71:22 72:3 81:19 90:17 <b>challenge</b> 14:3 <b>challenges</b> 120:7 <b>challenging</b> 133:6 <b>chance</b> 51:12 111:23 <b>change</b> 42:19 52:17 54:24 89:15 123:5
---	--	--	---	---	--	---	---

Committee of the Whole  
March 26, 2019

<b>changed</b> 104:12	63:18 64:20 67:22 68:3	25:13,17,20 26:2,5	<b>Code</b> 30:6	16:8,21,23 17:11,21	<b>competitive</b> 127:23	49:23	91:10
<b>changes</b> 2:24	73:12 74:12	44:10 49:8	<b>collaborative</b> 5:19	18:15,19,22	<b>complaints</b> 17:20	<b>connected</b> 105:12	<b>contribute</b> 131:4
<b>changing</b> 112:22	74:14,16 75:23 76:2	49:15 50:21 51:2,23	<b>colleague</b> 87:20	19:14,19,21 20:23 21:12	<b>complement</b> 7:22	<b>connecting</b> 105:17	<b>contribution</b> 119:6
<b>charge</b> 122:14	77:18 78:19 82:8,13	52:25 53:9 53:25 54:10	<b>Collins</b> 93:19	21:16,19 93:14,18,20	<b>complemen...</b> 8:23	<b>connection</b> 105:15	<b>control</b> 132:23
<b>chart</b> 33:20	86:8 89:6	54:21 55:4	<b>color</b> 90:25	94:4,19 95:2,9,14	<b>complete</b> 24:6 122:17	<b>connections</b> 50:7	<b>controlled</b> 136:23
<b>Charter</b> 5:6	90:20 91:11	55:8,18,22	<b>come</b> 14:16 28:10 40:8	96:20 97:9 97:14,18	<b>completed</b> 14:6 19:9	<b>conservation</b> 9:2	<b>convenient</b> 130:13
<b>check</b> 118:5	91:21 92:18	56:16 58:6 58:11,16,20	45:25 59:5 59:6 66:12	98:4,20 99:3,8,13	<b>completing</b> 62:21 113:4	<b>consider</b> 3:14 4:14	<b>conversation</b> 22:18 39:8
<b>check-ins</b> 113:19	107:2 108:6 108:10	59:3,19 60:9,19,22	67:11 72:17 77:14 90:3	99:24 100:13,20	<b>completely</b> 127:3,7	<b>considering</b> 6:10 8:22	51:19 52:14 59:14 61:7
<b>Chellie</b> 35:15	113:8	61:3,9,17 61:21 62:4	93:14 103:14	100:25 101:9,13,21	<b>completion</b> 112:12	<b>consistent</b> 77:21	96:16 109:3 <b>conversations</b>
<b>Chestnut</b> 50:16,23 55:10 106:4	118:11,14 119:24	62:13 64:24 65:7,10,13	107:10 117:4,24	102:3 123:22	113:3 <b>complexes</b> 53:20	<b>consolidation</b> 103:9	42:5 43:13 52:9,11,12
<b>Chicago</b> 82:15	121:9 123:4 127:24	96:23 102:8 102:14,17	121:22 124:13	125:25 126:15,16	134:20,25 <b>Commissio...</b> 41:5	<b>constantly</b> 85:18 91:6	60:16 91:3 130:22
<b>chicken</b> 47:16	128:16	104:8,18,25 105:11,19	129:2 131:3 15:15 17:25	134:20,25 <b>Commissio...</b> 41:5	<b>complicated</b> 112:20	<b>constituents</b> 95:22	<b>conversion</b> 39:16
<b>Chief</b> 111:20	129:23	106:6,18,25 107:12,17	21:2 47:11 73:19 75:23	41:20 42:11 43:20,23	<b>component</b> 61:12	<b>constitute</b> 3:15	<b>Cooperation</b> 3:4,6
<b>chosen</b> 118:19	130:15,21 130:24,25	107:12,17 107:21	88:24 125:25	<b>commitment</b> 23:7 24:20	120:10 121:21	<b>constraints</b> 7:6 9:9	<b>coordinate</b> 17:2 63:9
<b>chunks</b> 11:17	131:3,16,16 131:23	108:9,13,18 108:22	128:6 <b>coming</b> 14:23	110:13 <b>committed</b> 9:10 63:6	<b>comprehen...</b> 5:21	<b>construction</b> 9:15 24:5,6	<b>coordinated</b> 17:7
<b>CINDY</b> 1:10	134:5 135:14	109:9,16,21 110:5 111:3	57:4 60:3 64:12	<b>committee</b> 1:3 2:5 3:13	<b>con</b> 33:2 <b>concerned</b> 53:21	62:23 63:2 64:9,10,11 110:3,9,12	<b>coordinating</b> 12:17 64:3
<b>circumstance</b> 52:22	<b>City's</b> 4:12,20 5:21 7:4,5,8	111:6 114:15	104:14 127:14,19	41:4 109:13 109:14	<b>concerns</b> 134:4	<b>contained</b> 136:5	<b>coordination</b> 13:11 15:12
<b>cite</b> 12:20	9:5,7,10 11:18 28:12	122:4 124:19	131:20 <b>comment</b> 86:3,13	135:10,11 135:16	<b>concrete</b> 46:25	<b>contaminat...</b> 19:5	16:14,15 63:13,15
123:25	32:2 35:16 39:18	135:5 <b>clean</b> 39:10 39:10	86:3,13 <b>comments</b> 35:4 129:6	<b>common</b> 82:5 <b>communica...</b> 133:5	<b>condition</b> 56:2 79:9	<b>context</b> 56:8 82:23	64:21,22 <b>copy</b> 33:8
<b>cities</b> 48:5	9:5,7,10 11:18 28:12	110:5 111:3 111:6	64:12 104:14	<b>community</b> 4:22 23:16	79:24 <b>conditions</b> 92:16 95:23	<b>continuation</b> 2:4	<b>Corporation</b> 103:11
82:20	32:2 35:16 39:18	114:15 122:4	104:14 127:14,19	28:20 29:4 46:4 56:19	96:7,17 <b>conducive</b> 51:13	104:5 107:8 107:20	108:3 110:16
133:19	32:2 35:16 39:18	122:4 124:19	131:20 <b>comment</b> 86:3,13	57:2 58:24 59:2	<b>confident</b> 14:6	7:4 8:12 41:11 61:15	110:16 <b>correct</b> 35:8
<b>citizen</b> 53:20	39:18 104:22	135:5 <b>City-owned</b> 4:23	131:20 <b>comment</b> 86:3,13	<b>companies</b> 67:16 77:18	<b>confirm</b> 109:6	<b>continued</b> 69:22	35:23 36:11 67:5 69:12
<b>citizens</b> 10:22	104:22 <b>City-owned</b> 4:23	135:5 <b>clean</b> 39:10 39:10	131:20 <b>comment</b> 86:3,13	<b>company</b> 77:16	<b>confused</b> 28:4 <b>congestion</b> 67:21	<b>continuing</b> 20:19 98:5	75:21 136:8 <b>corridor</b> 64:5
58:7,17	4:23 <b>City-suppo...</b> 10:12	135:5 <b>clean</b> 39:10 39:10	131:20 <b>comment</b> 86:3,13	<b>CONNECT</b>	<b>contracts</b>	<b>contract</b> 13:23 41:21	<b>corridors</b> 61:6 67:25
<b>city</b> 1:2,6	4:23 <b>City-suppo...</b> 10:12	135:5 <b>clean</b> 39:10 39:10	131:20 <b>comment</b> 86:3,13			91:7 112:23	126:6 <b>cost</b> 21:2 30:7
2:20,22 3:9	10:12 <b>City-suppo...</b> 10:12	135:5 <b>clean</b> 39:10 39:10	131:20 <b>comment</b> 86:3,13				
4:9,10,17	10:12 <b>City-suppo...</b> 10:12	135:5 <b>clean</b> 39:10 39:10	131:20 <b>comment</b> 86:3,13				
5:8,10 6:3,6	10:12 <b>City-suppo...</b> 10:12	135:5 <b>clean</b> 39:10 39:10	131:20 <b>comment</b> 86:3,13				
7:2,6 8:12	10:12 <b>City-suppo...</b> 10:12	135:5 <b>clean</b> 39:10 39:10	131:20 <b>comment</b> 86:3,13				
8:14 9:3,12	10:12 <b>City-suppo...</b> 10:12	135:5 <b>clean</b> 39:10 39:10	131:20 <b>comment</b> 86:3,13				
9:21 12:23	10:12 <b>City-suppo...</b> 10:12	135:5 <b>clean</b> 39:10 39:10	131:20 <b>comment</b> 86:3,13				
18:12 23:17	10:12 <b>City-suppo...</b> 10:12	135:5 <b>clean</b> 39:10 39:10	131:20 <b>comment</b> 86:3,13				
23:17,18	10:12 <b>City-suppo...</b> 10:12	135:5 <b>clean</b> 39:10 39:10	131:20 <b>comment</b> 86:3,13				
27:4 28:21	10:12 <b>City-suppo...</b> 10:12	135:5 <b>clean</b> 39:10 39:10	131:20 <b>comment</b> 86:3,13				
29:11 32:14	10:12 <b>City-suppo...</b> 10:12	135:5 <b>clean</b> 39:10 39:10	131:20 <b>comment</b> 86:3,13				
36:15 39:21	10:12 <b>City-suppo...</b> 10:12	135:5 <b>clean</b> 39:10 39:10	131:20 <b>comment</b> 86:3,13				
41:4,7	10:12 <b>City-suppo...</b> 10:12	135:5 <b>clean</b> 39:10 39:10	131:20 <b>comment</b> 86:3,13				
42:11 43:19	10:12 <b>City-suppo...</b> 10:12	135:5 <b>clean</b> 39:10 39:10	131:20 <b>comment</b> 86:3,13				
43:23 46:21	10:12 <b>City-suppo...</b> 10:12	135:5 <b>clean</b> 39:10 39:10	131:20 <b>comment</b> 86:3,13				
49:18 50:22	10:12 <b>City-suppo...</b> 10:12	135:5 <b>clean</b> 39:10 39:10	131:20 <b>comment</b> 86:3,13				
51:4 52:15	10:12 <b>City-suppo...</b> 10:12	135:5 <b>clean</b> 39:10 39:10	131:20 <b>comment</b> 86:3,13				
52:15 54:6	10:12 <b>City-suppo...</b> 10:12	135:5 <b>clean</b> 39:10 39:10	131:20 <b>comment</b> 86:3,13				
54:14 63:8	10:12 <b>City-suppo...</b> 10:12	135:5 <b>clean</b> 39:10 39:10	131:20 <b>comment</b> 86:3,13				

Committee of the Whole  
March 26, 2019

Page 4

40:15,17	65:7,10,13	71:23,24	100:8,16,23	<b>currently</b>	<b>declining</b>	118:16,19	106:12,17
42:12 43:18	96:23,24	81:15,17,18	101:3,11,18	50:16 62:22	45:8	123:4,15	107:9 110:4
44:5 63:19	102:8,14,17	82:3,12	101:24	100:14	<b>dedicated</b>	<b>departments'</b>	110:8,18
104:23	103:21	83:14,19	102:6,9	113:2	126:22	7:18 37:25	<b>developments</b>
105:7	104:8,18,25	85:24 88:11	111:7,8,14	<b>CURTIS 1:13</b>	<b>deep 28:13</b>	<b>dependent</b>	24:12 25:2
112:11,12	105:11,19	88:18,23	111:17,22	<b>custodian</b>	82:9,14,16	100:5	105:5
116:24	106:6,18,25	89:5 90:5,6	112:3,4	32:19	82:17,19,22	<b>depending</b>	106:19
117:12,12	107:12,17	90:13,14,19	113:25	<b>cut 118:4</b>	86:7	66:23	<b>develops</b>
118:25	107:21	114:17,19	114:10,13		<b>definitely</b>	<b>depends</b>	77:17
119:2,16	108:9,13,18	115:4,13	114:16,22	<b>D</b>	63:14 81:2	99:25	<b>dialogue</b>
121:20	108:22	116:2,8,12	117:9	<b>Dalfo 72:23</b>	<b>degree 67:6</b>	101:10,17	131:11
126:24	109:9,16,21	116:17,21	120:21	73:5,6	71:18 78:18	101:22,22	<b>DiBerardinis</b>
133:8	110:5 111:3	117:8,19	<b>counsel 36:4</b>	74:13,20,24	<b>Delaware</b>	<b>deplorable</b>	108:25
<b>cost-benefit</b>	111:6,9	118:9,24	36:9,20	75:5,21,24	103:10	92:16	<b>diesel 39:10</b>
30:3,15	113:9,24	119:15,18	37:2	76:8,14,18	104:4 107:7	<b>Deputy 12:10</b>	<b>difference</b>
31:3	114:15,20	119:21	<b>counties</b>	77:4,9,12	107:18,19	12:12 13:5	32:7 48:17
<b>costs 7:9 9:5</b>	122:4	120:19	129:2 130:9	77:15 78:4	110:15	17:3 18:19	67:24
40:24 42:9	124:19	121:6,25	130:11	78:11,14,21	<b>denigrate</b>	18:21 19:14	<b>different</b>
42:10 83:9	125:14	122:6,8	<b>country</b>	79:2,8,13	120:14	19:19 38:21	23:19 29:23
83:13	130:4 135:5	123:7,21,24	39:14,15	79:18,25	<b>department</b>	62:9 117:18	40:23 48:21
<b>Council 1:2</b>	<b>Councilman</b>	124:21	45:7	80:6	5:15 8:8 9:2	129:10	66:3 87:16
1:10 2:2,20	1:11,12,12	125:9,24	<b>couple 10:8</b>	<b>damn 124:10</b>	9:22,24	<b>DEREK 1:12</b>	87:17 91:3
3:7,10 4:2,5	1:13,14,14	126:14	11:17 24:17	<b>DARRELL</b>	11:21 12:13	<b>deserted</b>	118:17
4:8,9 7:2	23:6 26:8,9	127:25	40:23 84:16	1:10	15:17,18,21	97:15	133:13
10:4 12:11	26:13 27:7	129:7 132:6	101:14	<b>data 66:8,11</b>	16:11 17:2	<b>design 9:15</b>	<b>difficult 29:9</b>
13:4,4 15:7	27:20 28:7	133:24	122:12,15	66:12 68:10	19:10 20:11	23:12 25:11	68:25 71:2
15:11,25	29:24 30:19	134:23	125:13	132:2	20:13 37:16	57:9,25	85:7,9,11
16:5,9 17:8	30:22 31:8	135:3	131:13	<b>date 112:11</b>	40:22 42:3	62:24	88:20 92:9
17:18 18:8	31:13,24	<b>Councilwo...</b>	<b>course 23:20</b>	<b>DAVID 1:14</b>	44:6 54:17	105:14,16	<b>difficulty</b>
18:20 19:12	32:11,22	1:10,11,13	68:16 91:4	<b>day 20:15</b>	58:13 64:3	<b>detail 44:24</b>	69:4
19:16 20:21	33:4,7,13	71:25 72:2	<b>covering 2:22</b>	57:8 66:24	70:8 84:11	90:2 109:18	<b>digging 18:6</b>
21:9,14,17	33:24 34:4	72:6,18	<b>create 50:7</b>	92:19	84:12,17	113:21	<b>digs 10:24</b>
21:21 22:2	34:8,13,19	73:3,9 74:8	132:21	<b>day-to-day</b>	89:25 93:5	<b>detailed</b>	17:25 18:25
22:7,11,14	34:22,23,24	74:18,22	<b>created 76:25</b>	23:14	93:24 97:7	64:25	<b>direct 29:8</b>
22:24 23:3	34:25 35:17	75:3,13,22	78:11,13,14	<b>days 19:11,13</b>	98:7,10	<b>details 12:7</b>	41:17
24:3,9	35:19,24	76:3,12,16	103:8 104:2	129:13	117:18	89:2	136:23
25:13,17,20	36:18 37:6	76:19 77:6	106:12	<b>DBE 37:5</b>	124:2,15	<b>determines</b>	<b>directly 66:14</b>
26:2,5,10	37:12 38:8	77:10,13,24	<b>creating</b>	<b>deal 21:10</b>	125:17,20	80:4	<b>director 4:10</b>
41:7 44:9	38:21 39:23	78:8,12,15	89:16	36:10 74:2	126:2	<b>developer</b>	4:12 11:19
44:10 49:8	40:11,20	78:24 79:6	<b>creation</b>	134:3	129:15,20	110:24	13:5 17:4
49:15 50:21	41:12 42:25	79:12,15,23	78:20 88:8	<b>dealing 71:3</b>	132:20	<b>developers</b>	34:12 38:22
51:2,23	43:16 44:8	80:3,8 81:3	<b>criteria 49:19</b>	112:20	134:8,16	103:17	62:9 109:2
52:25 53:9	44:11,12,14	81:13,16	<b>critical 85:22</b>	<b>Debra 16:22</b>	<b>Departmenten...</b>	104:13	129:10
53:25 54:10	44:21 47:10	84:25 87:20	<b>cross 130:21</b>	<b>debt 7:7,8</b>	5:11	<b>developing</b>	<b>Director's</b>
54:21 55:4	48:7,20,25	90:15,16	131:8	8:15,21 9:4	<b>department...</b>	49:25	5:17 22:21
55:8,18,22	49:5,9	93:12,22,25	<b>crossing</b>	26:22 27:13	113:8	<b>development</b>	109:8
56:16 58:6	65:15,17	94:17,21	53:23 131:6	27:23 28:2	<b>departments</b>	5:5 24:16	<b>directs 5:6</b>
58:11,16,20	66:5,13	95:7,12,19	<b>CTE 128:4</b>	82:24	5:18 7:12	28:19,20,23	<b>disadvantage</b>
59:3,19,25	67:4 68:15	96:21 97:2	<b>curb 53:12</b>	<b>decarboniz...</b>	8:6,12,15	74:5,7	48:14
60:9,19,22	68:23 69:11	97:3,8,16	<b>curbs 63:22</b>	39:19	9:21 23:18	103:7,13,25	<b>disappointed</b>
61:3,9,17	69:19 70:3	97:20 98:13	<b>current 7:9</b>	<b>December</b>	38:5 63:10	104:3,16	87:10,10
61:21 62:4	70:14,25	98:25 99:5	101:5	117:21,22	85:13 91:4	105:9,18,20	<b>discuss</b>
62:13 64:24	71:6,12,20	99:11,20	113:12	<b>decide 56:17</b>	118:11,15	105:25	102:25
				<b>decision 57:7</b>			



Committee of the Whole  
March 26, 2019

Page 6

27:17 43:6	<b>forward</b>	<b>funds</b> 6:6	<b>glad</b> 111:23	13:3 16:22	42:25 43:16	102:6 111:7	<b>heavy</b> 37:24
75:15 76:7	14:11 15:16	8:14 10:12	111:24	18:20 26:11	44:8	111:8,14,17	38:9 50:9
76:9,15	63:5 123:18	32:17,18	<b>go</b> 16:7 17:15	26:12 27:3	<b>Greenlee</b> 1:12	111:22	<b>heck</b> 56:18
77:2 97:24	131:13	33:9 63:16	18:25 27:6	33:7 38:20	34:22 44:13	112:4	<b>held</b> 32:16,17
98:15 99:2	<b>forward-loo...</b>	64:2,2,14	42:19 57:13	52:12 60:7	44:14,21	113:25	32:19 74:3
99:6 133:12	3:18	72:7,11	59:14 63:2	62:20 73:3	47:10 48:7	114:10,13	74:9
<b>fix</b> 20:2 94:13	<b>four</b> 26:18,20	73:11 74:14	64:13,23	73:5 81:20	48:20,25	<b>Gym's</b> 114:22	<b>HELEN</b> 1:13
124:11	27:7 62:22	75:8 76:5	74:12 76:23	81:23 82:3	49:5 71:23	117:10	<b>Hello</b> 62:8
<b>fixed</b> 7:9 9:5	82:25 83:15	119:4	86:12 87:8	93:18 97:10	81:15 90:13	120:21	72:4,5
<b>fixing</b> 125:2,3	83:21	<b>funeral</b>	92:18 94:11	97:16,18	<b>Greenwald</b>		<b>help</b> 11:23
<b>fleet</b> 39:6	<b>frame</b> 115:20	134:17	94:13,14	102:7,16,18	93:18,20	<b>H</b>	22:22 41:24
84:9 128:4	<b>Frank</b> 124:8	<b>further</b> 71:14	95:21,22	111:14,16	94:4,19	<b>half</b> 46:19	41:25 44:2
128:5	124:10	<b>future</b> 9:16	96:11	111:17,19	95:2,9,14	57:14 83:5	72:13 120:5
<b>flexibility</b> 9:6	127:15	74:11 98:17	119:11	113:5	96:20	83:24	120:17
<b>flow</b> 43:12	<b>Franklin</b>	128:22	<b>goal</b> 11:25	114:21	123:22	<b>Hall</b> 1:6	126:24
131:25	110:21	<b>FY19</b> 61:14	12:14 39:16	121:23	134:20,25	135:14	<b>helpful</b> 65:8
<b>flows</b> 132:14	<b>free</b> 18:24	<b>FY20</b> 10:10	115:18	129:16,19	<b>gross</b> 96:14	<b>hand</b> 26:6	69:6 80:9
<b>focus</b> 45:18	19:4	42:14	<b>goals</b> 39:18	133:9	<b>group</b> 79:4	78:2	80:11
48:18 50:3	<b>frequency</b>	<b>FY21</b> 12:3	<b>goes</b> 19:10	<b>Googles</b>	<b>groups</b> 48:22	<b>handle</b> 20:5	114:11
<b>focused</b> 132:4	45:20	<b>FY23</b> 12:3	54:18 94:6	133:17	<b>growing</b>	68:9	<b>helping</b> 68:21
<b>focusing</b>	<b>frequently</b>		<b>going</b> 2:3	<b>gotten</b> 52:7	99:12	<b>hands</b> 104:13	<b>hi</b> 93:22 97:3
45:12	109:10	<b>G</b>	11:5,11	60:24	<b>grown</b> 99:18	<b>happen</b> 24:24	97:9
<b>folks</b> 13:18	<b>fresh</b> 14:17	<b>gained</b> 75:17	12:21 13:19	<b>government</b>	<b>growth</b> 7:24	25:3 105:3	<b>high</b> 64:12
14:16 49:22	14:20	<b>game</b> 132:24	14:7 17:12	7:24 29:22	29:21 134:4	124:17	78:17
52:14 53:14	<b>front</b> 103:22	<b>gas</b> 18:5	24:24 25:3	125:5	<b>guess</b> 35:24	<b>happened</b>	<b>high-quality</b>
59:10 90:24	130:8	39:10	26:6 30:23	<b>grant</b> 100:18	37:8 66:7	59:8 63:15	49:25
99:14	<b>frustrating</b>	<b>gates</b> 113:18	32:8 35:7	<b>granted</b>	67:6 107:13	<b>happy</b> 22:16	<b>high-volume</b>
112:24	10:21 17:23	<b>general</b> 6:4	38:12 39:8	101:8	117:8	56:24 59:13	45:20
130:3,14	90:20	6:23 7:11	42:23 45:5	<b>grants</b> 63:24	<b>guys</b> 46:4	70:21 96:15	<b>higher</b> 29:7
133:16	<b>fuels</b> 39:17	7:12 68:7	45:13 46:10	98:6,19,22	56:17 59:5	113:23	<b>highest</b> 86:6
<b>follow</b> 60:20	<b>full</b> 33:19	100:12	47:2 50:18	99:2,15	60:20 82:12	<b>hard</b> 29:19	86:7,8
114:22	41:8 63:20	<b>geography</b>	53:4 55:11	100:4 101:6	129:14	100:11	<b>highlights</b>
117:9,16	113:12	51:13	56:6,23	101:25	<b>Gym</b> 1:13	121:18	7:25
<b>follow-up</b>	<b>fully</b> 136:5	<b>getting</b> 20:6	59:17,17	<b>graphic</b>	71:25 72:2	126:18	<b>hire</b> 77:11
59:7 102:11	<b>function</b> 5:8	33:8 39:12	62:17 67:2	122:16	72:6,18	<b>harder</b>	78:17
<b>followed</b>	<b>functioning</b>	45:17 46:22	68:10 86:19	<b>grass</b> 106:11	73:3 74:8	121:21	126:19
60:12	45:17	48:15,15	86:25 90:8	<b>grateful</b>	74:18,22	<b>Harold</b> 62:11	<b>hires</b> 124:15
<b>following</b>	<b>fund</b> 32:23,24	50:4 58:8	91:6,12	50:13	75:3,13,22	109:5	<b>hiring</b> 125:7
20:14 94:10	68:21 73:14	64:2 98:7,9	93:4 94:7	129:14	76:3,12,16	<b>head</b> 35:10	125:20,23
<b>food</b> 89:8	74:21,25	<b>give</b> 11:22	94:10 98:2	<b>great</b> 17:10	76:19 77:6	76:11 81:7	127:20
<b>footway</b> 17:6	75:19	19:3,5,8	104:11,16	30:25 63:15	77:10,13,24	95:10 99:18	<b>hit</b> 12:3 29:22
<b>foregoing</b>	100:15	24:7 28:5	104:19	68:4 71:15	78:8,12,15	100:21	<b>hold</b> 32:14
136:7,20	119:6,7,7	34:18 37:13	105:3,17	72:19 76:19	78:24 79:6	102:4	74:20
<b>form</b> 114:2,3	<b>funded</b>	37:17 41:13	109:19	113:25	79:12,15,23	<b>heads</b> 58:13	105:10
<b>format</b> 114:6	101:15	42:17 59:15	110:2,12	123:25	80:3,8 81:3	<b>hear</b> 3:20	106:23,23
<b>former</b> 109:2	<b>funding</b> 6:4	72:13 75:14	114:24	<b>greatest</b> 9:11	81:13 97:2	48:2 60:8	<b>holds</b> 74:6
<b>formulation</b>	6:11,24	97:21	117:4	<b>Green</b> 1:12	97:3,8,16	85:25	<b>holistically</b>
110:7	7:11,15	109:18	120:21	34:24,25	97:20 98:13	<b>heard</b> 85:24	94:12
<b>forth</b> 131:10	41:19,19,21	118:8 124:8	121:17	35:19,24	98:25 99:5	<b>hearing</b> 2:5	<b>Home</b> 5:5
133:18	42:2,7 43:2	124:9	131:12	36:18 37:6	99:11,20	3:13 15:14	<b>homeless</b> 85:3
<b>Fortunately</b>	43:8 63:5	<b>given</b> 9:8	132:16	37:12 38:8	100:8,16,23	22:19	<b>honest</b> 20:17
130:11	80:18 87:11	54:2 127:22	<b>good</b> 2:2 4:4	39:23 40:11	101:3,11,18	113:24	50:10 56:2
133:9	98:14 99:21	<b>gives</b> 132:22	4:5,7 12:11	40:20 41:12	101:24	<b>hearings</b> 82:8	127:3,7
		<b>giving</b> 126:7				<b>heavily</b> 39:7	

<b>hope</b> 42:22 62:20 120:17	51:15,16 <b>implement</b> 9:13 114:25	<b>included</b> 7:20 40:24 41:9 43:5 95:3	4:21 9:11 10:19 13:7 16:10,12,16	<b>interested</b> 133:15	10:25 11:4 16:10 19:17	102:22 <b>justify</b> 24:13	60:4,4,7 61:23 63:7 68:6 76:12
<b>hopeful</b> 13:15 45:9 70:13	<b>implementa...</b> 120:24	115:6 117:15	28:17,18 38:23 84:7	<b>interesting</b> 52:9 69:20 71:13	21:11 47:14 48:10 49:3 49:12 54:13	<hr/> <b>K</b> <hr/>	76:22,25 77:6,10,25 78:3 84:25
<b>hopefully</b> 46:23	<b>implementi...</b> 54:6	<b>includes</b> 7:14 <b>including</b> 6:12,15 38:17 80:17	84:24 85:12 85:15,23 126:10 129:11	<b>interests</b> 130:23	61:10 82:5 86:2 89:3 128:20	<b>K</b> 1:12 <b>Karen</b> 62:8 <b>Kathryn</b> 124:14 126:16	92:14 94:22 95:8,17 96:8,9
<b>hoping</b> 12:19 12:25 45:13 48:19	<b>implications</b> 84:22	115:23 <b>inclusive</b> 2:12 7:23	<b>inheriting</b> 112:14,15	<b>Intergover...</b> 3:3,5	<b>issues</b> 13:11 20:4 22:4 63:17 84:18 92:25,25	<b>keep</b> 8:20 20:17 21:6 41:10 57:15 62:17 74:10 74:19	100:11,17 102:4 106:2 106:14 107:24 109:22 112:14
<b>hour</b> 46:19 89:14	<b>important</b> 17:22 21:6 25:18 26:3	<b>income</b> 78:16 <b>incorporati...</b> 2:24 13:17	<b>initial</b> 5:6 <b>initially</b> 112:10	<b>intersections</b> 57:18	<b>interviewed</b> 66:21	<b>issuing</b> 7:7	109:22 112:14 113:6
<b>hours</b> 47:14 47:22 118:13	31:14 48:21 49:3 65:21 85:16 87:13	<b>increase</b> 26:20 27:11 46:15 85:7 100:3 133:4	<b>initiative</b> 8:25 29:18,19	<b>invest</b> 7:23 80:17 84:7 89:11 110:12	<b>introduce</b> 15:5	<hr/> <b>J</b> <hr/>	113:16 <b>keeping</b> 20:8 68:5,6 <b>key</b> 5:4 50:6 <b>kick</b> 47:8 <b>kicked</b> 39:12 46:22
<b>housing</b> 8:25	112:16	26:19 82:24 83:4 86:4 120:16	29:18,19 <b>initiatives</b> 131:13	<b>invested</b> 32:20 85:17 86:25 119:22 121:7	<b>JANNIE</b> 1:11 <b>January</b> 3:8 117:24 <b>JFK</b> 50:14 55:9	<b>J</b> 1:11 <b>January</b> 3:8 117:24 <b>JFK</b> 50:14 55:9	113:6 115:16 120:13 125:11,13 128:19 134:14
<b>Houston</b> 82:17	125:21 131:2	<b>increased</b> 26:19 82:24 83:4 86:4 120:16	<b>inking</b> 112:23 <b>Innovation</b> 41:22 44:4	<b>invested</b> 32:20 85:17 86:25 119:22 121:7	<b>job</b> 48:12 60:15 78:20 86:11 87:2 87:14 88:8 89:7	<b>J</b> 1:11 <b>January</b> 3:8 117:24 <b>JFK</b> 50:14 55:9	128:19 134:14 <b>knowledge</b> 57:23 59:22 60:6
<b>HR</b> 116:15 117:23	<b>impoverished</b> 29:5	<b>increasing</b> 9:3,4 45:19	<b>Innovation</b> 41:22 44:4	<b>investing</b> 4:20 9:10 28:24 81:22 85:23 88:7 121:9	<b>jobs</b> 46:16 76:25 77:7 77:13 78:11 78:12,14 87:14 89:13 89:13 91:2	<b>J</b> 1:11 <b>January</b> 3:8 117:24 <b>JFK</b> 50:14 55:9	125:11,13 128:19 134:14 <b>known</b> 19:24
<b>huge</b> 63:6	<b>impressed</b> 127:13,18	<b>incurs</b> 8:14	<b>innovatively</b> 134:3	<b>investing</b> 4:20 9:10 28:24 81:22 85:23 88:7 121:9	<b>job</b> 48:12 60:15 78:20 86:11 87:2 87:14 88:8 89:7	<b>J</b> 1:11 <b>January</b> 3:8 117:24 <b>JFK</b> 50:14 55:9	128:19 134:14 <b>known</b> 19:24
<b>hundred</b> 88:6 101:14 107:24	<b>impression</b> 59:16	<b>indicated</b> 10:11 13:22	<b>input</b> 129:19	<b>investing</b> 4:20 9:10 28:24 81:22 85:23 88:7 121:9	<b>jobs</b> 46:16 76:25 77:7 77:13 78:11 78:12,14 87:14 89:13 89:13 91:2	<b>J</b> 1:11 <b>January</b> 3:8 117:24 <b>JFK</b> 50:14 55:9	128:19 134:14 <b>known</b> 19:24
<b>hundreds</b> 71:7	<b>improve</b> 9:14 28:19 45:3 50:20	<b>indications</b> 124:25	<b>insights</b> 129:17	<b>investing</b> 4:20 9:10 28:24 81:22 85:23 88:7 121:9	<b>jobs</b> 46:16 76:25 77:7 77:13 78:11 78:12,14 87:14 89:13 89:13 91:2	<b>J</b> 1:11 <b>January</b> 3:8 117:24 <b>JFK</b> 50:14 55:9	128:19 134:14 <b>known</b> 19:24
<b>hurry</b> 66:25	50:20	<b>individual</b> 5:18 20:10	<b>inspection</b> 20:7 21:2	<b>investing</b> 4:20 9:10 28:24 81:22 85:23 88:7 121:9	<b>jobs</b> 46:16 76:25 77:7 77:13 78:11 78:12,14 87:14 89:13 89:13 91:2	<b>J</b> 1:11 <b>January</b> 3:8 117:24 <b>JFK</b> 50:14 55:9	128:19 134:14 <b>known</b> 19:24
<b>HVAC</b> 95:5	130:16 131:24,25	<b>individuals</b> 46:12 108:8	<b>install</b> 98:23	<b>investing</b> 4:20 9:10 28:24 81:22 85:23 88:7 121:9	<b>jobs</b> 46:16 76:25 77:7 77:13 78:11 78:12,14 87:14 89:13 89:13 91:2	<b>J</b> 1:11 <b>January</b> 3:8 117:24 <b>JFK</b> 50:14 55:9	128:19 134:14 <b>known</b> 19:24
<hr/> <b>I</b> <hr/>	<b>improved</b> 64:17	<b>industry</b> 64:11 133:17	<b>installing</b> 21:4	<b>investing</b> 4:20 9:10 28:24 81:22 85:23 88:7 121:9	<b>jobs</b> 46:16 76:25 77:7 77:13 78:11 78:12,14 87:14 89:13 89:13 91:2	<b>J</b> 1:11 <b>January</b> 3:8 117:24 <b>JFK</b> 50:14 55:9	128:19 134:14 <b>known</b> 19:24
<b>I-95</b> 23:5,9 102:20	<b>improvement</b> 15:9 125:22	<b>information</b> 33:10 34:18 56:25 70:10 77:25 78:5 78:6 79:11 79:14,16,22 80:10 82:6 82:7,13 111:21 132:14	<b>instance</b> 127:16	<b>investing</b> 4:20 9:10 28:24 81:22 85:23 88:7 121:9	<b>jobs</b> 46:16 76:25 77:7 77:13 78:11 78:12,14 87:14 89:13 89:13 91:2	<b>J</b> 1:11 <b>January</b> 3:8 117:24 <b>JFK</b> 50:14 55:9	128:19 134:14 <b>known</b> 19:24
<b>i.e</b> 16:17	15:9 125:22	<b>information</b> 33:10 34:18 56:25 70:10 77:25 78:5 78:6 79:11 79:14,16,22 80:10 82:6 82:7,13 111:21 132:14	<b>institutional</b> 69:14	<b>investing</b> 4:20 9:10 28:24 81:22 85:23 88:7 121:9	<b>jobs</b> 46:16 76:25 77:7 77:13 78:11 78:12,14 87:14 89:13 89:13 91:2	<b>J</b> 1:11 <b>January</b> 3:8 117:24 <b>JFK</b> 50:14 55:9	128:19 134:14 <b>known</b> 19:24
<b>IBMs</b> 133:17	6:5,15 93:6	<b>information</b> 33:10 34:18 56:25 70:10 77:25 78:5 78:6 79:11 79:14,16,22 80:10 82:6 82:7,13 111:21 132:14	<b>instruments</b> 5:4	<b>investing</b> 4:20 9:10 28:24 81:22 85:23 88:7 121:9	<b>jobs</b> 46:16 76:25 77:7 77:13 78:11 78:12,14 87:14 89:13 89:13 91:2	<b>J</b> 1:11 <b>January</b> 3:8 117:24 <b>JFK</b> 50:14 55:9	128:19 134:14 <b>known</b> 19:24
<b>idea</b> 31:18 32:7 94:24	115:22	<b>information</b> 33:10 34:18 56:25 70:10 77:25 78:5 78:6 79:11 79:14,16,22 80:10 82:6 82:7,13 111:21 132:14	<b>insurance</b> 12:24	<b>investing</b> 4:20 9:10 28:24 81:22 85:23 88:7 121:9	<b>jobs</b> 46:16 76:25 77:7 77:13 78:11 78:12,14 87:14 89:13 89:13 91:2	<b>J</b> 1:11 <b>January</b> 3:8 117:24 <b>JFK</b> 50:14 55:9	128:19 134:14 <b>known</b> 19:24
<b>ideally</b> 70:20	<b>improves</b> 68:13	<b>information</b> 33:10 34:18 56:25 70:10 77:25 78:5 78:6 79:11 79:14,16,22 80:10 82:6 82:7,13 111:21 132:14	<b>integrate</b> 12:24	<b>investing</b> 4:20 9:10 28:24 81:22 85:23 88:7 121:9	<b>jobs</b> 46:16 76:25 77:7 77:13 78:11 78:12,14 87:14 89:13 89:13 91:2	<b>J</b> 1:11 <b>January</b> 3:8 117:24 <b>JFK</b> 50:14 55:9	128:19 134:14 <b>known</b> 19:24
<b>identification</b> 9:15	<b>improving</b> 64:20	<b>information</b> 33:10 34:18 56:25 70:10 77:25 78:5 78:6 79:11 79:14,16,22 80:10 82:6 82:7,13 111:21 132:14	<b>integrate</b> 12:24	<b>investing</b> 4:20 9:10 28:24 81:22 85:23 88:7 121:9	<b>jobs</b> 46:16 76:25 77:7 77:13 78:11 78:12,14 87:14 89:13 89:13 91:2	<b>J</b> 1:11 <b>January</b> 3:8 117:24 <b>JFK</b> 50:14 55:9	128:19 134:14 <b>known</b> 19:24
<b>identify</b> 46:14 130:4,16	<b>inadequate</b> 11:11	<b>information</b> 33:10 34:18 56:25 70:10 77:25 78:5 78:6 79:11 79:14,16,22 80:10 82:6 82:7,13 111:21 132:14	<b>integrate</b> 12:24	<b>investing</b> 4:20 9:10 28:24 81:22 85:23 88:7 121:9	<b>jobs</b> 46:16 76:25 77:7 77:13 78:11 78:12,14 87:14 89:13 89:13 91:2	<b>J</b> 1:11 <b>January</b> 3:8 117:24 <b>JFK</b> 50:14 55:9	128:19 134:14 <b>known</b> 19:24
<b>identifying</b> 50:6	<b>incentivize</b> 78:20	<b>information</b> 33:10 34:18 56:25 70:10 77:25 78:5 78:6 79:11 79:14,16,22 80:10 82:6 82:7,13 111:21 132:14	<b>integration</b> 7:17 132:21	<b>investing</b> 4:20 9:10 28:24 81:22 85:23 88:7 121:9	<b>jobs</b> 46:16 76:25 77:7 77:13 78:11 78:12,14 87:14 89:13 89:13 91:2	<b>J</b> 1:11 <b>January</b> 3:8 117:24 <b>JFK</b> 50:14 55:9	128:19 134:14 <b>known</b> 19:24
<b>illegal</b> 70:4	78:20	<b>information</b> 33:10 34:18 56:25 70:10 77:25 78:5 78:6 79:11 79:14,16,22 80:10 82:6 82:7,13 111:21 132:14	<b>intend</b> 14:11	<b>investing</b> 4:20 9:10 28:24 81:22 85:23 88:7 121:9	<b>jobs</b> 46:16 76:25 77:7 77:13 78:11 78:12,14 87:14 89:13 89:13 91:2	<b>J</b> 1:11 <b>January</b> 3:8 117:24 <b>JFK</b> 50:14 55:9	128:19 134:14 <b>known</b> 19:24
<b>illustration</b> 122:16	<b>inception</b> 112:8	<b>information</b> 33:10 34:18 56:25 70:10 77:25 78:5 78:6 79:11 79:14,16,22 80:10 82:6 82:7,13 111:21 132:14	<b>intention</b> 15:5	<b>investing</b> 4:20 9:10 28:24 81:22 85:23 88:7 121:9	<b>jobs</b> 46:16 76:25 77:7 77:13 78:11 78:12,14 87:14 89:13 89:13 91:2	<b>J</b> 1:11 <b>January</b> 3:8 117:24 <b>JFK</b> 50:14 55:9	128:19 134:14 <b>known</b> 19:24
<b>immediately</b> 96:19	<b>include</b> 8:5,7 10:15 30:5 30:7 39:10 91:13 117:10 118:10 121:24	<b>information</b> 33:10 34:18 56:25 70:10 77:25 78:5 78:6 79:11 79:14,16,22 80:10 82:6 82:7,13 111:21 132:14	<b>interdepart...</b> 64:22	<b>investing</b> 4:20 9:10 28:24 81:22 85:23 88:7 121:9	<b>jobs</b> 46:16 76:25 77:7 77:13 78:11 78:12,14 87:14 89:13 89:13 91:2	<b>J</b> 1:11 <b>January</b> 3:8 117:24 <b>JFK</b> 50:14 55:9	128:19 134:14 <b>known</b> 19:24
<b>impact</b> 29:4,8 67:17 84:14 130:5	30:7 39:10 91:13 117:10 118:10 121:24	<b>information</b> 33:10 34:18 56:25 70:10 77:25 78:5 78:6 79:11 79:14,16,22 80:10 82:6 82:7,13 111:21 132:14	<b>interest</b> 23:20 23:21 26:17 26:23 27:5 27:8,14 86:17	<b>investing</b> 4:20 9:10 28:24 81:22 85:23 88:7 121:9	<b>jobs</b> 46:16 76:25 77:7 77:13 78:11 78:12,14 87:14 89:13 89:13 91:2	<b>J</b> 1:11 <b>January</b> 3:8 117:24 <b>JFK</b> 50:14 55:9	128:19 134:14 <b>known</b> 19:24
<b>impacting</b> 9:7 131:7	121:24	<b>information</b> 33:10 34:18 56:25 70:10 77:25 78:5 78:6 79:11 79:14,16,22 80:10 82:6 82:7,13 111:21 132:14	<b>integrate</b> 12:24	<b>investing</b> 4:20 9:10 28:24 81:22 85:23 88:7 121:9	<b>jobs</b> 46:16 76:25 77:7 77:13 78:11 78:12,14 87:14 89:13 89:13 91:2	<b>J</b> 1:11 <b>January</b> 3:8 117:24 <b>JFK</b> 50:14 55:9	128:19 134:14 <b>known</b> 19:24
<b>impacts</b>	121:24	<b>information</b> 33:10 34:18 56:25 70:10 77:25 78:5 78:6 79:11 79:14,16,22 80:10 82:6 82:7,13 111:21 132:14	<b>integrate</b> 12:24	<b>investing</b> 4:20 9:10 28:24 81:22 85:23 88:7 121:9	<b>jobs</b> 46:16 76:25 77:7 77:13 78:11 78:12,14 87:14 89:13 89:13 91:2	<b>J</b> 1:11 <b>January</b> 3:8 117:24 <b>JFK</b> 50:14 55:9	128:19 134:14 <b>known</b> 19:24
		<b>infrastruct...</b>		<b>investing</b> 4:20 9:10 28:24 81:22 85:23 88:7 121:9	<b>jobs</b> 46:16 76:25 77:7 77:13 78:11 78:12,14 87:14 89:13 89:13 91:2	<b>J</b> 1:11 <b>January</b> 3:8 117:24 <b>JFK</b> 50:14 55:9	128:19 134:14 <b>known</b> 19:24
				<b>investing</b> 4:20 9:10 28:24 81:22 85:23 88:7 121:9	<b>jobs</b> 46:16 76:25 77:7 77:13 78:11 78:12,14 87:14 89:13 89:13 91:2	<b>J</b> 1:11 <b>January</b> 3:8 117:24 <b>JFK</b> 50:14 55:9	128:19 134:14 <b>known</b> 19:24
				<b>investing</b> 4:20 9:10 28:24 81:22 85:23 88:7 121:9	<b>jobs</b> 46:16 76:25 77:7 77:13 78:11 78:12,14 87:14 89:13 89:13 91:2	<b>J</b> 1:11 <b>January</b> 3:8 117:24 <b>JFK</b> 50:14 55:9	128:19 134:14 <b>known</b> 19:24
				<b>investing</b> 4:20 9:10 28:24 81:22 85:23 88:7 121:9	<b>jobs</b> 46:16 76:25 77:7 77:13 78:11 78:12,14 87:14 89:13 89:13 91:2	<b>J</b> 1:11 <b>January</b> 3:8 117:24 <b>JFK</b> 50:14 55:9	128:19 134:14 <b>known</b> 19:24
				<b>investing</b> 4:20 9:10 28:24 81:22 85:23 88:7 121:9	<b>jobs</b> 46:16 76:25 77:7 77:13 78:11 78:12,14 87:14 89:13 89:13 91:2	<b>J</b> 1:11 <b>January</b> 3:8 117:24 <b>JFK</b> 50:14 55:9	128:19 134:14 <b>known</b> 19:24
				<b>investing</b> 4:20 9:10 28:24 81:22 85:23 88:7 121:9	<b>jobs</b> 46:16 76:25 77:7 77:13 78:11 78:12,14 87:14 89:13 89:13 91:2	<b>J</b> 1:11 <b>January</b> 3:8 117:24 <b>JFK</b> 50:14 55:9	128:19 134:14 <b>known</b> 19:24
				<b>investing</b> 4:20 9:10 28:24 81:22 85:23 88:7 121:9	<b>jobs</b> 46:16 76:25 77:7 77:13 78:11 78:12,14 87:14 89:13 89:13 91:2	<b>J</b> 1:11 <b>January</b> 3:8 117:24 <b>JFK</b> 50:14 55:9	128:19 134:14 <b>known</b> 19:24
				<b>investing</b> 4:20 9:10 28:24 81:22 85:23 88:7 121:9	<b>jobs</b> 46:16 76:25 77:7 77:13 78:11 78:12,14 87:14 89:13 89:13 91:2	<b>J</b> 1:11 <b>January</b> 3:8 117:24 <b>JFK</b>	

Committee of the Whole  
March 26, 2019

Page 8

52:2,5,10	86:24	<b>location</b>	131:11	98:8,11,23	<b>Mayor's</b> 7:22	130:20	129:18
52:19 53:4	110:10	106:15	<b>Lotus</b> 115:15	113:17	<b>MBE</b> 37:5	<b>met</b> 85:13	<b>models</b> 39:14
54:7,25	<b>levels</b> 7:9	<b>logic</b> 45:22	<b>love</b> 25:22	129:21	<b>McCARTY</b>	<b>method</b>	<b>modifications</b>
55:13,15,20	84:13	<b>logistics</b> 9:3	115:16	<b>manager</b>	16:3,8,21	118:20	57:3
56:4 59:12	<b>leverage</b> 6:7	<b>long</b> 11:14	<b>Lovell</b> 126:15	23:14	16:22 17:11	<b>methods</b>	<b>modify</b> 114:6
68:5,7 69:5	63:11,24	19:18 67:2	126:16	<b>managers</b>	17:21 18:15	118:18	<b>moment</b>
<b>large</b> 7:7	<b>libraries</b> 29:2	91:24 93:2	<b>lower</b> 130:20	32:21	19:21 20:23	<b>mic</b> 103:22	118:8
37:23 39:24	80:15,19	132:24	133:8,8	113:18	21:12,16,19	<b>Michael</b>	<b>money</b> 24:15
40:5 84:10	<b>library</b> 80:22	<b>long-term</b>	<b>Lyft</b> 66:18	<b>manages</b>	97:10,14,18	108:24	25:21,22
<b>larger</b> 46:21	81:5,11	129:3	67:6,7,16	14:14 34:5	98:4,20	<b>MICHELE</b>	27:22 32:4
77:19	84:24 85:2	<b>longer</b> 46:8	67:20	34:8	99:3,8,13	136:14	32:6,20,25
101:15	<b>life</b> 126:9	<b>look</b> 15:16		<b>managing</b>	99:24	<b>middle</b> 53:11	35:9,22
<b>late</b> 122:10	<b>lifecycle</b> 30:7	28:16 31:21	<b>M</b>	5:16 13:5	100:13,20	<b>Mike</b> 12:6	36:22 43:3
<b>lateness</b>	<b>lifetime</b>	39:5,14	<b>machine</b>	17:4 22:21	100:25	13:5 38:17	43:12 47:5
122:14	128:21	45:15 49:22	40:16	24:21 38:22	101:9,13,21	38:21 129:9	63:11 75:7
<b>lateral</b> 20:25	<b>lift</b> 91:12	63:23 76:8	<b>machinery</b>	103:4 109:2	102:3	<b>mileage</b> 50:5	75:17,18
<b>laterals</b> 12:21	<b>lifting</b> 50:9	77:5 80:24	38:9	109:8	<b>mean</b> 17:11	<b>miles</b> 10:15	76:4 81:23
12:24	<b>light</b> 124:5	81:10 84:2	<b>machines</b>	129:10	18:2,12,16	12:2,5,15	81:24 87:6
<b>latest</b> 81:11	133:22	84:8,12,23	7:16 33:22	<b>Manayunk</b>	40:18 51:6	12:17 71:7	88:15 90:21
<b>laudable</b>	<b>lighting</b> 126:3	87:19 96:3	40:14 41:18	128:17	56:3 62:16	<b>milestones</b>	100:3,15
128:7	<b>lights</b> 63:22	99:2 114:5	42:11,13,16	134:7	62:20 67:18	50:4	101:6,8
<b>laughing</b>	126:5	121:15	42:16 43:3	<b>map</b> 51:18	70:19 71:16	<b>million</b> 6:23	102:23
124:9	<b>limited</b> 8:11	128:13	43:19	132:8	85:12 87:8	6:24,25	107:4
<b>launched</b>	120:13	<b>looked</b> 97:24	<b>main</b> 115:20	<b>March</b> 1:7	95:17	10:12 26:19	121:10
117:22,24	<b>line</b> 130:15	98:15	<b>mainframe</b>	135:12	101:15	26:20 27:9	125:16
<b>Law</b> 70:7	130:21	<b>looking</b> 27:18	120:11	<b>marina</b>	107:3,25	27:10,10	<b>monitoring</b>
<b>lead</b> 39:21	<b>lines</b> 68:25	35:6,19	<b>maintain</b>	106:16	109:25	32:4,6 35:8	107:15
<b>leadership</b>	<b>list</b> 94:18	39:12 50:17	42:15 74:13	<b>mark</b> 69:24	121:12	35:21 41:18	<b>Montanez</b>
9:20	112:7	58:2 64:18	75:9 133:6	111:20	134:15	41:23 43:5	12:10,12
<b>leak</b> 18:6	117:10	64:19 97:25	<b>maintenance</b>	<b>market</b> 31:9	<b>meaning</b>	72:10 73:19	13:8 18:19
<b>leaking</b> 92:6	120:22	106:19	42:9,13	40:8 50:14	94:12	74:23,24	18:21 19:14
<b>learned</b> 30:24	<b>listen</b> 46:11	112:13	43:22 73:23	50:23 55:10	<b>means</b> 9:4	75:2 80:17	19:19
<b>lease-purch...</b>	<b>litigation</b>	116:9	92:3 133:8	86:15 106:4	136:22	86:16,17,17	<b>Montanez's</b>
33:22	125:19	118:25	<b>major</b> 84:18	110:7	<b>measures</b>	86:20,21,24	17:7
<b>leave</b> 15:20	<b>little</b> 14:2,25	121:7 132:2	94:7 112:20	<b>Market-Fr...</b>	3:16	87:5 88:13	<b>month</b> 12:25
88:25	16:23 28:4	133:7	<b>making</b> 17:14	66:4	<b>meet</b> 13:16	89:7 93:4	109:15
<b>left</b> 62:10	42:24 43:14	<b>looks</b> 35:7,20	21:3 57:16	<b>mass</b> 65:22	83:7 109:10	94:3,5,22	<b>monthly</b>
<b>Legacy</b>	44:24 45:21	37:9,12,15	57:18 71:10	65:23	109:11	95:13,15	13:17
120:10	46:7 47:12	<b>lose</b> 86:25	86:18	<b>master</b> 8:8	<b>meeting</b> 59:7	100:14	<b>months</b> 46:24
<b>legal</b> 61:22	50:2 64:25	87:5	122:25	94:9,20	109:12,13	101:6,17,19	<b>moot</b> 11:10
<b>legislation</b>	94:5 97:23	<b>lost</b> 88:13	126:7	95:4	<b>meetings</b>	104:21,23	<b>moratorium</b>
55:2,6,9	103:22	89:7	<b>manage</b>	<b>material</b> 11:7	23:16 58:24	105:2,4,23	14:12 15:6
70:16,17,22	109:18	<b>lot</b> 10:9 17:20	10:17 51:15	19:7	60:13	107:3 119:4	17:17
75:11 126:8	112:18,24	23:16 24:15	63:9 64:5	<b>matter</b> 58:7	<b>meets</b> 109:15	119:13,23	<b>morning</b> 2:3
<b>lent</b> 79:20	<b>live</b> 29:13	25:21,22	75:25 120:5	58:17,22	<b>members</b> 4:8	121:8	4:4,6,7
<b>lessen</b> 71:17	116:20	41:2,3 42:5	120:6,18	126:11	13:4 135:9	<b>millions</b>	12:11 13:3
<b>letter</b> 59:4	117:20	44:17 48:11	132:18	136:7	<b>memo</b> 65:3	63:19	16:22 18:20
60:14,24	118:2	51:12 63:14	<b>managed</b>	<b>matter-of-f...</b>	<b>mention</b>	<b>mind</b> 29:16	26:11,12
<b>letters</b> 54:2	119:11	64:15,19	72:21 74:15	115:9	44:16 67:14	<b>minute</b> 24:7	27:3 38:20
58:25	<b>local</b> 77:23	90:21 91:21	75:19	<b>matters</b>	<b>mentioned</b>	132:16,17	73:4,5
<b>level</b> 15:22	<b>locally</b> 77:11	91:22	103:10	124:16	17:4 44:2	<b>Mm-hmm</b>	81:20 93:19
16:12 48:17	78:17	100:14	<b>management</b>	<b>Mayor</b> 3:2,8	44:18 118:2	119:20	97:10,17,19
51:22 78:16	<b>located</b> 91:9	107:3	16:16 84:9	5:7	<b>Merion</b>	<b>model</b> 39:20	111:16
			97:5,22				



<b>move</b> 42:24 71:15 94:15 124:7	94:24 95:4 96:18 97:10 124:13	124:6 128:13 132:7	<b>occasions</b> 134:10	<b>one-stop</b> 130:14	118:7,25 119:3	<b>parcels</b> 72:21 76:6 103:7	<b>patch</b> 124:3
<b>moved</b> 53:10	129:19	<b>newer</b> 77:19	<b>occur</b> 119:25	<b>one-third</b> 128:5	<b>OTL</b> 118:15	104:2	<b>patching</b> 92:7
<b>moving</b> 41:3 41:10 62:18 63:4	131:5 132:17 133:2	<b>news</b> 62:20 133:9	<b>occurred</b> 76:13	<b>ones</b> 37:22 94:14	<b>Ott</b> 126:15,16	<b>park</b> 25:23 102:24	<b>path</b> 70:22 71:11 94:10
<b>multiple</b> 100:10 106:24	<b>needed</b> 37:25 42:6 84:11	<b>nicely</b> 17:24	<b>October</b> 49:24	<b>ongoing</b> 11:4	<b>outrageous</b> 96:8	103:8 104:3 104:9,20 105:4,21,23 106:12	<b>Pave</b> 14:12
<b>Municipal</b> 33:15 34:5 34:11,15	<b>needs</b> 5:22 40:10 57:10 64:22 80:21	<b>nightmare</b> 128:24	<b>odd</b> 48:12 47:14,22	<b>online</b> 96:13	<b>outreach</b> 23:17	<b>outstanding</b> 26:23 27:13 28:3 113:2	<b>paved</b> 11:3 17:15,24 18:4
<b>municipalit...</b> 130:10	80:21 81:5 84:8,24 85:15	<b>nine</b> 16:13 54:3	<b>off-peak</b> 47:14,22	<b>open</b> 14:2	<b>outside</b> 41:24	<b>outstanding</b> 26:23 27:13 28:3 113:2	<b>pavement</b> 14:21
<b>MURPHY</b> 136:14	<b>neglected</b> 91:24	<b>non-profit</b> 107:24	<b>Office</b> 5:11 5:17 9:23 13:6 22:21	<b>opening</b> 86:13	<b>overall</b> 6:17 29:20 33:2 45:12 80:21 94:23 95:4 99:17	<b>overall</b> 6:17 29:20 33:2 45:12 80:21 94:23 95:4 99:17	<b>pay</b> 15:3 68:11 127:6 127:6,9
<b>N</b>	<b>negotiations</b> 40:22 41:11	<b>normal</b> 107:11	<b>Officer</b> 111:21	<b>operating</b> 2:16 3:15 7:18 29:16 40:3,19,25 41:14 42:8 43:18 83:9 83:13,20 90:3 92:23 119:5	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	<b>pay-as-you-...</b> 61:14
<b>name</b> 4:9 18:21 73:6 129:8	<b>neighborho...</b> 4:22 18:4 56:8 60:7	<b>north</b> 31:5 53:4 68:2 110:17,20 134:5	<b>officers</b> 22:9	<b>operations</b> 38:2 84:14 132:12	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	<b>payback</b> 119:25 120:24 121:2
<b>narrow</b> 57:13	<b>neighborho...</b> 131:7	<b>note</b> 9:20	<b>official</b> 55:19	<b>opinion</b> 92:24	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	<b>paying</b> 123:3
<b>narrowing</b> 13:24	<b>net</b> 42:12	<b>notes</b> 136:6	<b>officials</b> 108:6	<b>opinions</b> 70:11	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	<b>payment</b> 86:20
<b>natural</b> 39:10	<b>network</b> 45:14,16 50:2,7	<b>noticed</b> 93:3 102:20	<b>offline</b> 96:15	<b>opportunities</b> 45:15 46:18 50:17 51:7 73:21 89:11 89:16 130:16 133:13,21	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	<b>payments</b> 26:18,24 27:8,15 86:18
<b>nature</b> 33:23 37:17 121:20	51:17 56:15 67:15 133:5	<b>notion</b> 11:9	<b>Oh</b> 1:14 23:3 27:25 58:9 108:18	<b>opinion</b> 92:24	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	<b>payroll</b> 116:15 118:4,5,12
<b>navigation</b> 44:3	<b>never</b> 47:15 55:15,19 58:10,15 59:8,15	<b>number</b> 24:12 25:2 46:16,17 52:4 62:19 73:19 76:10 93:10 99:14 102:4 121:2 121:16 134:10	<b>OIT</b> 111:11 112:18 113:13	<b>opinions</b> 70:11	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	<b>peak</b> 67:20 67:21
<b>near</b> 70:4 124:10	59:8,15 75:22 83:9	<b>numbers</b> 27:19 42:18 99:9 123:12	<b>OIT's</b> 112:7	<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	<b>pedestrian</b> 126:7
<b>necessarily</b> 15:19 52:8 63:17 101:16 131:22	<b>new</b> 6:3,11,23 7:10,15 8:9 8:14 30:4	<b>objections</b> 136:4	<b>okay</b> 15:8 17:19 20:22 22:13 26:4 26:6 28:3 30:22 31:24 32:13 33:7 37:6 53:8 64:25 71:20 72:18 74:18 79:12 89:9 94:17 101:3 101:18 102:6 109:17 110:11 111:4	<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	<b>pedestrians</b> 51:16
<b>necessary</b> 19:7	30:15 32:4 32:6 35:9 35:22 36:22 37:10 40:7 40:13,15 42:4,10,16 43:3,18 73:14 75:4 75:7 82:8	<b>objections</b> 136:4	<b>OIT's</b> 112:7	<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	<b>peers</b> 58:2
<b>need</b> 20:7,16 20:25 21:18 24:14 31:21 42:20 45:18 46:3,10 47:24 48:16 60:5,8,11 60:15,20 63:8 68:10 69:2 85:4 85:22 87:14 87:15,23 88:6 89:10 91:20,22	8:14 30:4 30:15 32:4 32:6 35:9 35:22 36:22 37:10 40:7 40:13,15 42:4,10,16 43:3,18 73:14 75:4 75:7 82:8 115:23 118:5 120:6 122:23 123:2,18	<b>objections</b> 136:4	<b>old</b> 42:13,16 91:21,21,23 114:2,3 <b>once</b> 17:14 68:16 109:15 112:6	<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	<b>Penn's</b> 108:3
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	<b>PennDOT</b> 14:13 23:13 130:9,12,15 131:12
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	<b>Pennsylvania</b> 1:6 3:3
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	<b>Pension</b> 119:6
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	<b>pensions</b> 116:16 119:11
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	<b>people</b> 10:9 11:23 29:12 38:16 45:17
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	
		<b>objections</b> 136:4		<b>opportunity</b> 9:17 14:5 22:19 50:13 91:10 131:23	<b>overinvest...</b> 85:21	<b>overlapping</b> 42:14 <b>overnight</b> 92:21	

Committee of the Whole  
March 26, 2019

Page 10

45:23,24	117:21	27:17 28:17	<b>portfolio</b>	1:10 2:2	<b>pretty</b> 26:21	74:11,19	63:21 79:5
46:11,17,18	<b>Philadelphia</b>	46:25 49:24	75:10	3:10 4:2,5,8	53:3 64:11	<b>process</b> 5:19	79:10
47:17,19	1:2,6 2:20	61:16 94:9	<b>portion</b> 23:23	10:4 12:11	84:3 92:16	13:23 20:14	101:10,22
48:2,11	2:22 5:5 6:6	94:20 95:4	29:13	13:4 15:7	106:21	20:15 31:23	101:23
49:2 50:15	30:6 33:14	113:6 130:3	117:23,23	15:11,25	<b>prevent</b> 7:6	42:20 56:23	103:5
51:10 52:12	34:5,11,15	<b>planned</b> 5:4	<b>position</b>	16:5,9 17:8	<b>previous</b> 6:16	60:13 61:19	104:17
56:6,10	43:9 45:6	8:23	109:18	17:18 18:8	<b>prices</b> 64:12	61:22 64:16	113:3,17,18
57:21 58:21	67:23 74:4	<b>planning</b> 4:11	112:15,16	18:20 19:12	<b>primarily</b>	107:11	115:10
66:22 68:2	82:18 89:19	4:17 5:8,10	<b>positions</b>	19:16 20:21	38:2,6 51:3	133:18	117:12,20
69:2 87:13	90:21 91:9	47:8 73:23	125:8,15,16	21:9,14,17	<b>principal</b>	<b>processes</b>	118:8 119:9
87:25 88:2	93:9 126:17	<b>plans</b> 8:8,9	125:20,23	21:21 22:2	86:16	64:20	120:4
88:5,6,16	130:24,25	65:21 80:16	126:19,21	22:7,11,14	<b>prior</b> 8:13	115:24	<b>projected</b>
89:19,23	131:6	<b>plate</b> 64:8	127:9,24	22:24 23:3	12:21 31:10	<b>procurement</b>	30:10
91:8,13	<b>Philadelphi...</b>	<b>play</b> 103:14	<b>positive</b> 29:3	24:3,9	83:2,11,16	38:12,14	112:11,12
110:9	8:21	110:19	<b>possible</b> 6:6	25:13,17,20	83:22 84:5	40:10,21	119:12,16
118:20	<b>Philadelphi...</b>	<b>playgrounds</b>	9:12 39:18	26:2,5,10	84:19 85:6	115:11	119:19
120:15	128:23	29:2	45:19,24	44:9,10,15	123:11	<b>produces</b>	<b>projects</b> 5:16
124:25	<b>Philly</b> 116:11	<b>plea</b> 96:5	63:11	49:7,8,15	<b>priorities</b>	5:19	7:20 8:5
127:4 131:2	116:12,15	<b>please</b> 2:8	132:24	50:21 51:2	7:22 91:19	<b>profession</b>	9:13,16
131:9	116:19,23	9:20 35:17	<b>possibly</b>	51:23 52:25	91:20	58:4	28:11 30:16
<b>percent</b> 26:20	116:24	36:17	49:13	53:9,25	<b>priority</b>	<b>professionals</b>	62:18,19,21
27:11 37:4	134:5,6,6	<b>pleased</b> 8:3	<b>potentially</b>	54:10,21	126:7	58:18	62:23 63:7
82:9,14,15	<b>physical</b> 4:21	<b>plenty</b> 47:4	9:6 103:8	55:4,8,18	<b>Priscilla</b> 59:9	<b>program</b> 2:11	63:19 64:6
82:16,17,18	5:4 28:24	<b>plumber</b>	<b>poverty</b> 28:13	55:22 56:16	<b>private</b> 6:10	3:17,22	64:7 72:21
82:21,22,25	<b>picking</b> 62:10	18:25 19:22	28:13 29:9	58:6,11,16	103:12	4:15,19 5:2	76:24 80:19
83:2,4,4,21	<b>pictures</b>	19:24 21:3	29:14,22	58:20 59:3	105:9,17,20	5:3,12,20	90:22 94:7
83:22,24	69:24	<b>plumber's</b>	82:5,9,10	59:19 60:2	108:7	6:2,13,18	97:24,25
87:21 89:18	<b>PIDC</b> 72:12	11:2,5,8,12	82:14,15,16	60:9,19,22	110:22,23	7:21 8:10	100:10,15
89:20	72:16,22,22	18:9	82:17,19,22	61:3,9,17	<b>private-sect...</b>	9:23 10:10	101:15
107:25	73:8 74:6	<b>plumbers</b>	82:23 86:5	61:21 62:4	11:7 24:16	14:13 35:5	112:8,19,25
<b>percentage</b>	74:15 75:20	20:9,10	86:6,7,12	62:13 64:24	24:23	35:20 37:8	113:13
49:16 50:5	<b>PIDC's</b> 72:8	<b>point</b> 11:10	86:24 88:2	65:7,10,13	<b>privately</b>	80:16 97:5	114:7
<b>perfect</b> 17:13	<b>piece</b> 86:22	14:9 21:24	88:5,16	73:7 96:22	104:7	97:23 98:23	120:25
56:24	<b>pieces</b> 41:3	49:12 69:14	89:15 91:13	96:23 102:8	<b>probably</b>	99:17 115:7	122:17,19
<b>perfectly</b> 50:9	<b>piers</b> 110:20	75:2 88:18	<b>power</b> 69:2	102:14,17	11:17 18:16	116:4	123:17,18
<b>period</b> 19:23	110:25	113:22	87:19	103:21	22:17 25:8	122:23	124:8
46:20 67:21	<b>pilot</b> 50:13	<b>points</b> 105:15	<b>PPA</b> 70:11	104:8,18,25	36:2,10	<b>programmed</b>	126:23,25
67:22	<b>Pine</b> 50:19,23	<b>police</b> 22:17	132:20	105:11,19	42:19 55:3	6:7	<b>properly</b> 19:8
119:14	<b>pipe</b> 21:4	22:21 92:13	<b>practices</b>	106:6,18,25	62:25 68:11	<b>programs</b>	21:4,5
<b>permanency</b>	<b>pipeline</b> 9:14	93:5,7,8,11	15:4 98:8	107:12,17	71:13 83:6	8:25 87:23	<b>properties</b>
52:3	62:17 63:7	94:2,6	98:11,24	107:21	88:20	89:22 90:2	74:3,9 77:3
<b>permit</b> 20:25	128:3	95:18	<b>preliminarily</b>	108:9,13,18	106:23	90:9 100:18	92:4 107:6
<b>person</b> 3:23	<b>place</b> 10:19	129:15,20	46:13	108:22	115:21	<b>progress</b> 7:4	<b>property</b> 9:25
<b>perspective</b>	14:15,17	132:19	<b>prelude</b> 118:3	109:9,16,21	<b>problem</b>	8:16 70:13	12:20 23:21
37:8 38:14	57:17	<b>politics</b>	<b>preparation</b>	110:5 111:3	114:12	122:19	42:3 77:17
58:22 75:14	115:23	124:16	5:7	111:6,9	<b>problems</b>	123:12	79:20 93:14
<b>petitions</b>	129:22	<b>poll</b> 41:19	<b>prepare</b> 5:13	114:15,20	71:17 96:18	133:3	93:21,24
60:25	<b>places</b> 70:4	42:10	<b>present</b> 1:9	122:3,4,9	<b>proceeding</b>	<b>project</b> 9:14	98:12
<b>PGW</b> 12:18	92:17,22	<b>poor</b> 36:25	4:13 9:21	124:18,19	30:12	23:15,23,25	123:16
13:10 14:10	127:10	120:11	14:2	125:14	<b>proceedings</b>	24:11 25:11	134:15,18
14:22 18:6	<b>plan</b> 2:21	120:12	<b>presentation</b>	128:12	136:4	30:4,8,8,12	<b>Property's</b>
<b>phase</b> 23:13	3:18 4:20	<b>population</b>	53:17	133:25	<b>proceeds</b> 32:8	40:16 41:25	5:15 44:6
<b>phased</b> 95:16	5:21 24:11	53:19	<b>President</b>	135:4,5	32:15 73:13	44:3 56:13	<b>proposal</b>

23:10 69:20 102:25 <b>propose</b> 8:3 <b>proposed</b> 2:24 3:15 24:17 30:4 30:10 44:18 80:16 107:9 <b>proposes</b> 6:13 <b>proposing</b> 85:20 <b>protected</b> 49:11,17,20 50:12,14 51:25 <b>protection</b> 51:22 <b>provide</b> 18:24 19:6 30:14 31:2 51:22 80:22 81:2 112:5 113:9 113:10,22 <b>provided</b> 6:8 45:2 48:18 80:7 112:6 <b>provides</b> 45:2 79:4 <b>providing</b> 2:19 <b>proximity</b> 105:20 <b>public</b> 2:5 3:12 5:15 6:5 9:24 10:25 16:25 22:8 23:20 24:20 42:3 44:6 47:2 54:7 93:14 93:20,24 123:15 128:6 134:15,18 136:15 <b>purchase</b> 31:6 <b>purchased</b> 37:19 110:21,25 <b>purchases</b> 39:2 77:16 <b>purchasing</b>	37:10 <b>purposefully</b> 6:7 <b>purposes</b> 11:13 <b>pursuit</b> 3:5 <b>purview</b> 107:7 <b>push</b> 96:5 123:18 <b>pushing</b> 131:13 <b>put</b> 12:23 14:11 42:22 49:24 52:5 52:19 53:11 73:15 79:10 89:8 94:15 120:20 133:21 <b>putting</b> 85:14 95:13 130:2 <b>PWD</b> 12:18 12:20 13:10 14:10,22 <hr/> <b>Q</b> <hr/> <b>qualifications</b> 129:24 <b>quality</b> 7:24 29:21 45:11 50:20 76:23 126:9 127:13,18 <b>quantify</b> 121:21 123:8 <b>quarter</b> 37:3 82:25 109:12 <b>quarterly</b> 74:17 <b>quasi</b> 107:22 <b>question</b> 11:14 23:5 27:23 28:4 28:8 30:23 33:14 35:3 35:18,25 36:3,8,16 37:7 43:17 46:3 47:13 54:4 68:24 69:9,14	73:10 74:2 88:3 91:18 92:11 97:4 102:11 103:3 105:3 108:15 111:11 114:23 116:22 117:2,5 118:10 128:10 133:25 <b>questions</b> 9:19 10:2,8 11:24 22:22 26:14 35:12 38:17 40:12 72:7 80:13 81:21 93:15 102:19 122:12 135:9 <b>quick</b> 10:8 23:4 49:10 97:4 111:10 113:11 122:12 135:7 <b>quickly</b> 120:8 <b>quite</b> 53:15 100:15,22 <hr/> <b>R</b> <hr/> <b>race</b> 56:12 57:21 <b>rail</b> 66:3 <b>raise</b> 7:8 21:18 <b>raised</b> 47:12 <b>ramps</b> 106:3 106:9 <b>range</b> 41:13 101:12 102:2 <b>rapidly</b> 112:21 <b>Rasheia</b> 27:4 36:7,14 <b>rate</b> 14:23,24 28:13,13 82:9,10,14 82:15 99:25 100:2,5,6	110:7 <b>rating</b> 9:7 <b>ratio</b> 8:21 <b>rationale</b> 30:11 <b>RCO</b> 54:16 <b>RCOs</b> 54:14 54:15 <b>re-elect</b> 124:17 <b>read</b> 2:8 3:14 <b>readily</b> 67:8 <b>real</b> 23:4 49:10 54:7 54:22 73:7 74:6 80:2 89:13 91:15 125:22 <b>reality</b> 110:2 <b>really</b> 39:11 43:11 45:10 45:15 46:3 46:11 48:14 51:19,24 56:10 63:14 65:20 84:11 84:14 85:4 85:16,16,22 86:23 91:17 96:4,6,9 113:4 123:5 123:14 124:12 125:21 126:23 127:12,18 130:4 133:10 <b>realtime</b> 132:15 <b>reason</b> 103:18 104:13 110:23 <b>reasonable</b> 46:20 <b>reasoning</b> 66:15 <b>Rebuild</b> 8:24 80:18 124:6 125:5,12 <b>rec</b> 23:19 124:3,15	<b>recall</b> 13:21 20:24 106:2 <b>receive</b> 126:19 <b>recess</b> 135:11 <b>recession</b> 83:5 84:6 <b>recognizes</b> 44:12 65:15 96:25 111:7 114:17 122:6 <b>recommend...</b> 5:13 128:2 <b>recommend...</b> 4:14,19,24 5:25 6:13 6:18,22 7:16,21 8:9 125:14 <b>reconciled</b> 32:23,25 <b>reconciliation</b> 33:3,5 <b>reconciliati...</b> 33:9 <b>reconstituted</b> 108:4 <b>reconstruct...</b> 10:13 <b>reconvene</b> 135:13 <b>record</b> 62:14 96:10 135:6 <b>recreation</b> 28:25 85:3 124:2 125:18 126:17 <b>recruit</b> 127:21 <b>recruitment</b> 127:11 <b>reduce</b> 126:24 <b>reducing</b> 9:5 28:12 <b>reduction</b> 54:25 55:13 122:22 <b>reelection</b> 124:22 <b>reference</b>	35:4,8 36:4 38:11 <b>referring</b> 27:16,21 <b>reflects</b> 4:25 7:17 <b>regarding</b> 2:6 35:9 <b>regardless</b> 39:3 <b>regards</b> 65:21 <b>regional</b> 6:9 66:3 <b>regulations</b> 54:5 <b>regulatory</b> 61:19 <b>reimbursable</b> 43:10 <b>related</b> 73:23 74:6 <b>relates</b> 18:11 <b>relatively</b> 112:14 <b>reliably</b> 132:15 <b>relocating</b> 77:19 <b>rely</b> 7:12 <b>remains</b> 130:2 <b>remove</b> 126:4 <b>renewed</b> 125:4 <b>renovate</b> 93:6 <b>rep</b> 41:25 43:25 <b>repair</b> 80:19 <b>repaired</b> 11:6 <b>repairs</b> 125:2 <b>repave</b> 14:19 <b>repaved</b> 10:23 12:2 <b>repaving</b> 11:9 12:22 <b>repeat</b> 35:18 36:16 <b>replace</b> 20:25 115:19 <b>replaced</b> 134:12,22 <b>replacement</b> 115:3,7,8	116:7,14 <b>replacing</b> 115:10 <b>replenished</b> 99:22 <b>report</b> 74:16 <b>reporter</b> 136:24 <b>reporting</b> 120:12,13 120:16 <b>represent</b> 73:13 <b>representat...</b> 97:7 <b>representat...</b> 9:22 41:6 72:16 <b>representing</b> 130:23 <b>reproduction</b> 136:21 <b>reprogram</b> 8:13 <b>request</b> 10:18 73:16 <b>requested</b> 8:6 <b>require</b> 10:18 <b>required</b> 30:2 30:5,7 83:6 <b>requirement</b> 18:10 54:8 120:22 <b>reside</b> 69:16 <b>residential</b> 24:18 103:2 43:25 <b>repair</b> 80:19 <b>repaired</b> 11:6 <b>repairs</b> 125:2 <b>repave</b> 14:19 <b>repaved</b> 10:23 12:2 <b>repaving</b> 11:9 12:22 <b>repeat</b> 35:18 36:16 <b>replace</b> 20:25 115:19 <b>replaced</b> 134:12,22 <b>replacement</b> 115:3,7,8	78:7 79:21 85:18 87:4 122:25 <b>respect</b> 2:25 11:2 55:12 <b>respond</b> 108:14 <b>response</b> 65:2 <b>responsibility</b> 14:18 <b>responsible</b> 19:22 24:22 33:15,21 107:14 108:23 <b>rest</b> 46:4 129:22 132:5 <b>restore</b> 14:20 <b>restores</b> 19:11 <b>restrooms</b> 125:2 <b>result</b> 13:20 14:7 25:3 104:3 122:18 <b>resurfacing</b> 10:14 <b>retail</b> 102:25 <b>retain</b> 127:21 <b>retired</b> 16:2 <b>return</b> 30:10 87:21 121:23 <b>review</b> 4:13 <b>Revised</b> 2:21 <b>revolved</b> 73:13,18 75:6 <b>revolving</b> 72:10 <b>Rich</b> 11:20 12:6 17:7 18:16,17 <b>Richard</b> 12:11 18:21 <b>ridership</b> 44:23 45:7 65:24 66:16 67:10 <b>riding</b> 51:14
---	---	---	---	--	--	--	--

Committee of the Whole  
March 26, 2019

Page 12

<b>right</b> 17:9,19 17:21 21:22 22:15,25 23:12 24:10 34:4,19 37:11 40:4 40:22 48:24 49:22 51:5 55:21 60:10 61:4,8,20 64:10 70:2 71:5,19 75:4 80:8 81:13 82:11 92:10 94:21 95:19,20 97:8 98:20 101:4 103:6 105:24,25 106:7,10 107:2,5 111:4 119:12 121:19 124:18 127:4,24 129:23,24 131:12 135:2 <b>right-of-way</b> 13:19 16:25 <b>ripping</b> 63:21 <b>River</b> 103:11 104:4 107:8 107:18,20 110:16 <b>road</b> 57:11 <b>roadmap</b> 133:19 <b>roads</b> 28:22 <b>role</b> 22:12 68:20 <b>roofers</b> 127:17 <b>roofs</b> 92:6 95:5 124:11 125:3 <b>Room</b> 1:6 135:13 <b>rotation</b> 36:19 <b>roughly</b> 98:14 101:7	<b>routes</b> 45:21 46:6 51:20 51:21 131:18 <b>routine</b> 124:25 <b>Roxborough</b> 128:17 134:7 <b>RPR-Notary</b> 136:15 <b>Rule</b> 5:5 <b>rules</b> 70:9 <b>run</b> 97:11 <b>rung</b> 43:17 <b>running</b> 112:7 <hr/> <b>S</b> <b>S</b> 1:12 <b>safety</b> 7:23 22:8 29:21 126:8 131:24 <b>salary</b> 77:7 <b>sale</b> 32:3 79:24 <b>sales</b> 74:11 75:15 76:6 76:9,13 77:2 78:7 78:22 <b>sanitation</b> 37:24 <b>Saturday</b> 48:4,13 <b>saved</b> 121:12 <b>savings</b> 120:25 121:13 <b>saw</b> 24:12 44:21 67:18 83:20 84:15 100:2 132:7 <b>sawing</b> 63:22 <b>saying</b> 13:9 15:14 21:22 64:16 66:23 88:12 90:5 <b>says</b> 67:19 72:9 123:23 <b>scale</b> 87:24 87:25 <b>schedule</b>	23:12 24:2 24:4 86:14 <b>school</b> 78:18 98:5,11 99:15 101:7 101:16,20 131:9 <b>school-based</b> 97:22 98:18 101:25 <b>school-to-p...</b> 128:3 <b>schools</b> 98:9 100:17 128:4,6 <b>Schuylkill</b> 128:22 131:17,18 <b>scissor</b> 106:3 106:9 <b>season</b> 91:5 <b>seat</b> 109:4 <b>second</b> 10:16 28:6 37:3 48:11 49:11 73:25 80:13 123:23 <b>seconds</b> 34:18 <b>section</b> 46:21 <b>sections</b> 14:19 <b>sector</b> 10:25 <b>security</b> 42:9 43:22 <b>see</b> 10:22 21:7 31:11 31:14,17,21 41:16 43:24 44:16 48:4 80:25 81:10 84:21 88:4 90:7,20 94:11 95:23 96:12 98:2 98:16 110:11 111:24 114:5 122:21,24 123:3,5 125:21 126:10 128:21	129:21 132:9,10 <b>seeing</b> 15:8 <b>seek</b> 63:16 <b>seen</b> 103:15 104:11 <b>selected</b> 36:24 <b>self-service</b> 117:25 <b>selling</b> 76:6 79:20 86:21 <b>send</b> 123:10 <b>senior</b> 53:18 53:19 73:6 <b>seniors</b> 48:22 48:22 56:9 <b>sense</b> 36:19 40:15 46:5 46:7 52:3 71:3 132:16 134:11 <b>sent</b> 118:22 <b>separate</b> 75:25 <b>SEPTA</b> 44:18 45:13 47:7 47:11 48:19 66:8,10,12 66:14 69:23 70:10,15 127:7 132:21 <b>series</b> 23:15 <b>serve</b> 39:18 <b>serves</b> 29:11 <b>service</b> 8:21 9:4 27:15 45:3,11 47:15,18,19 48:5,17 67:7 82:24 <b>services</b> 7:24 27:14 29:22 73:7 <b>servicing</b> 45:17 <b>set</b> 42:2 47:6 80:13 107:25 129:6 <b>seven</b> 45:8 <b>share</b> 60:5 68:12 114:4	129:21 132:9,10 <b>seeing</b> 15:8 <b>seek</b> 63:16 <b>seen</b> 103:15 104:11 <b>selected</b> 36:24 <b>self-service</b> 117:25 <b>selling</b> 76:6 79:20 86:21 <b>send</b> 123:10 <b>senior</b> 53:18 53:19 73:6 <b>seniors</b> 48:22 48:22 56:9 <b>sense</b> 36:19 40:15 46:5 46:7 52:3 71:3 132:16 134:11 <b>sent</b> 118:22 <b>separate</b> 75:25 <b>SEPTA</b> 44:18 45:13 47:7 47:11 48:19 66:8,10,12 66:14 69:23 70:10,15 127:7 132:21 <b>series</b> 23:15 <b>serve</b> 39:18 <b>serves</b> 29:11 <b>service</b> 8:21 9:4 27:15 45:3,11 47:15,18,19 48:5,17 67:7 82:24 <b>services</b> 7:24 27:14 29:22 73:7 <b>servicing</b> 45:17 <b>set</b> 42:2 47:6 80:13 107:25 129:6 <b>seven</b> 45:8 <b>share</b> 60:5 68:12 114:4	<b>Sharpe</b> 3:25 4:4,7,9 25:7 25:15,19 26:4 72:23 <b>sharpening</b> 45:11 <b>sheets</b> 118:12 118:22 <b>shelters</b> 85:3 <b>shift</b> 46:5 50:3 52:23 <b>shifts</b> 48:12 <b>shoot</b> 65:3 <b>shop</b> 130:14 <b>short</b> 65:20 <b>short-term</b> 129:3 <b>shorter</b> 96:7 <b>show</b> 73:11 122:23 <b>showing</b> 123:11 <b>shows</b> 32:5,12 123:14 <b>shrinking</b> 99:12 <b>shy</b> 12:16 <b>side</b> 39:25 40:3 43:3 57:19 <b>sides</b> 53:13 <b>sidewalks</b> 16:17 63:21 63:22 <b>sign</b> 110:13 118:12 <b>signal</b> 130:19 130:19 <b>signals</b> 130:17 133:2 <b>significant</b> 8:4 14:16 15:22 16:12 16:15 23:8 24:20 29:13 46:15 53:18 92:24,25 102:23 103:16 <b>significantly</b> 8:18 44:24 <b>silver</b> 124:7	<b>similar</b> 14:13 132:9 <b>similarly</b> 129:18 <b>simply</b> 24:25 <b>single</b> 92:19 124:7 <b>sinking</b> 21:7 <b>sir</b> 19:20 33:6 <b>sit</b> 17:12 108:2,6,8 109:14 <b>site</b> 24:17 106:13,17 110:15 <b>sites</b> 77:23 103:13 104:7,12,15 105:25 106:22,22 107:10 110:4,19 <b>sitting</b> 62:22 <b>situation</b> 55:14 60:6 84:20 85:6 92:5,9 <b>six</b> 2:12 45:8 62:21 63:2 119:8 <b>six-year</b> 4:20 5:2,25 119:13 <b>sizable</b> 100:9 <b>size</b> 39:25 85:8 <b>skilled</b> 126:20 127:5,8,23 <b>sleep</b> 92:20 <b>sleeping</b> 92:22 <b>small</b> 87:24 <b>Smart</b> 133:19 <b>software</b> 13:13,16 <b>solutions</b> 129:4 133:7 <b>somebody</b> 10:23 22:20 105:22 124:20,22 <b>somewhat</b> 100:5	<b>sooner</b> 45:25 <b>sorry</b> 27:6 34:7 99:4 103:24 106:14 129:9 <b>sort</b> 44:2 64:5 64:14 70:16 85:20 103:7 110:18 130:13 <b>Sounds</b> 102:7 <b>source</b> 43:2 99:21 <b>sources</b> 6:11 40:18 <b>south</b> 68:2 106:16 134:5 <b>space</b> 77:20 <b>speak</b> 18:18 25:6,8 134:13 <b>speaking</b> 65:25 <b>spec</b> 87:24 <b>special</b> 126:23 <b>specialized</b> 4:23 <b>specific</b> 29:18 33:20 35:12 50:4 92:11 110:3,18 117:20 <b>specifically</b> 66:2 88:20 98:17 101:25 103:19 104:15 110:25 125:6 <b>specifics</b> 11:22 109:25 <b>speed</b> 15:5 56:7 <b>spend</b> 8:12 24:14 73:17 75:6 <b>spending</b> 3:16 4:25	5:23 8:10 25:21 86:4 88:7 90:21 91:7,18 96:2 102:22 104:20 105:2,23 122:24 123:13 <b>spent</b> 32:16 <b>spot</b> 120:20 <b>spreadsheet</b> 113:20 <b>spring</b> 50:18 <b>Spruce</b> 50:19 50:23 <b>squad</b> 126:22 <b>Squilla</b> 23:6 <b>stable</b> 99:21 <b>staff</b> 60:17 <b>staffed</b> 21:13 21:15 <b>stage</b> 113:14 114:7 <b>stages</b> 23:19 <b>stand</b> 55:12 116:18 135:11 <b>standard</b> 18:11,13,23 <b>standards</b> 20:12 <b>Star</b> 132:7,23 <b>start</b> 2:3 10:7 24:6 26:14 86:18 110:2 125:23 132:25 <b>starting</b> 40:8 133:11 <b>starts</b> 51:19 <b>state</b> 6:9 43:4 43:8,14 63:24 70:18 74:7 96:10 112:8 126:4 129:7 <b>stated</b> 89:17 <b>statewide</b> 43:6 <b>station</b> 94:6 <b>stations</b> 92:13 92:14,20
---	--	--	---	---	---	--	---	---

Committee of the Whole  
March 26, 2019

93:7,8,11	58:21 131:8	121:19	60:3,3 62:7	<b>target</b> 23:24	57:16,23	45:5 48:15	129:19
94:2,25	<b>streets</b> 10:13	125:16	73:2 89:8	<b>task</b> 132:13	75:15	60:4,5 67:9	131:22
95:18,21	10:20 11:9	<b>supporting</b>	93:17 97:13	<b>Taubenber...</b>	129:20,23	71:16 76:21	<b>third</b> 128:20
96:12	11:21 12:2	120:15	102:13	1:14 65:16	131:14	78:19 85:16	<b>thought</b> 16:2
<b>status</b> 23:10	12:12 13:25	<b>supposed</b>	111:13	65:17 66:5	<b>testify</b> 3:24	90:22 91:5	31:16 84:3
<b>stay</b> 74:15	17:2 18:22	59:6 68:8	117:7,15	66:13 67:4	9:18	92:6 96:12	<b>thoughts</b>
<b>stays</b> 75:19	19:2,9	<b>sure</b> 14:4	123:11,20	68:15,23	<b>testimony</b>	110:8 113:3	38:11
75:24	20:12 22:5	17:14 20:16	126:13	69:11,19	3:20 7:25	115:21	<b>thousand</b>
<b>steady</b> 7:4	22:18 38:3	21:3 22:20	<b>tackle</b> 121:17	70:3,14,25	10:6 37:9	124:12	88:6 101:14
<b>steering</b> 41:3	38:7 50:11	27:18 28:7	<b>tackled</b> 25:10	71:6,12,20	40:12 72:9	125:3	<b>three</b> 31:2
<b>stenographic</b>	54:17 64:3	47:3 56:22	<b>take</b> 11:17	<b>tax</b> 125:12,17	<b>thank</b> 3:11	126:10	60:23
136:6	67:18 84:12	57:16,18	13:2 14:18	<b>tax-support...</b>	4:3 9:17	128:11,15	118:17
<b>stepping</b>	84:17 126:2	64:4 69:21	19:4 39:14	6:3 8:15	10:3,5,5	133:14	<b>ticketing</b>
112:16	131:16	81:6 83:12	45:13 47:17	<b>taxes</b> 86:8	23:2 26:6,9	<b>think</b> 11:15	69:25
<b>steps</b> 64:18	132:20	91:8 96:20	47:19 48:3	<b>taxi</b> 67:7	31:24 32:13	11:16 18:2	<b>tickets</b> 69:18
64:21	<b>streetscape</b>	109:20	49:22 56:13	<b>taxpayers'</b>	34:20,21,22	18:16 20:3	<b>tied</b> 26:23
<b>stick</b> 104:9	63:20	117:15	56:24 57:17	87:6	34:25 44:8	25:9,24	133:2
<b>stood</b> 13:12	<b>stretch</b> 57:11	126:7	58:3 67:3	<b>team</b> 17:7	44:11,14	27:7 28:3	<b>tight</b> 96:2,3
132:12	<b>structure</b>	130:22	70:23 71:11	79:9 127:15	49:5,6,7,9	28:14 29:8	<b>tightened</b>
<b>stop</b> 45:25	105:10	132:14	88:5,15	132:5	61:4 65:11	29:17,20	13:23
46:8 68:17	<b>struggle</b>	<b>Sustainabili...</b>	98:21,22	<b>teams</b> 36:24	65:12,14,17	31:20 34:14	<b>time</b> 10:20
126:4	127:2,10,20	13:7 38:24	99:14 114:5	<b>technologic</b>	71:21,22,23	38:15 40:13	13:25 19:20
134:24	<b>studies</b> 81:11	129:12	133:22	4:21	72:2 76:20	41:10 42:18	19:23 28:10
135:2	<b>stuff</b> 92:7	<b>sustainable</b>	<b>taken</b> 14:17	<b>technology</b>	80:11 81:14	44:17 45:9	30:24 39:16
<b>stops</b> 70:5	105:16	39:6	19:25 50:8	15:13 41:22	81:15,18	46:10 47:12	39:19 46:21
<b>stormwater</b>	<b>submission</b>	<b>swipes</b> 57:19	106:10	112:21	90:12,13,16	47:21 48:8	63:25 67:21
16:13,16	5:7	<b>switch</b> 39:17	136:6	132:2	96:21,22,24	48:21 55:13	67:22 90:23
97:4,22	<b>submit</b> 30:3	<b>system</b> 80:22	<b>takes</b> 14:15	133:10,14	102:7,9	59:18 61:6	93:2 94:14
98:8,11,23	30:20	81:5,12	19:17 109:4	<b>Technology's</b>	111:4,5,8	62:16 65:20	116:3
<b>story</b> 47:16	<b>submitted</b> 3:2	84:25 85:2	122:17	44:4	111:20	66:17,19	118:13,15
47:21 66:3	7:25	113:17	<b>talk</b> 12:6	<b>telecommu...</b>	112:2	67:10,11	118:18,21
67:14 68:13	<b>submitting</b>	114:24	18:17 22:3	133:16	114:13,14	68:16,20	122:16
132:3	33:11	115:19,20	22:8 37:9	<b>telephone</b>	114:16,19	69:5 70:15	126:24
<b>strategic</b>	<b>substandard</b>	115:23	47:11 52:6	67:9	121:25	70:16,23	127:8
49:23	11:6	116:15,18	60:11 61:18	<b>tell</b> 10:14	122:3,5,8	71:15 72:9	130:10
<b>strategy</b>	<b>substantial</b>	118:5,23	62:2 71:14	16:19 17:12	126:2,6,15	73:9 74:2	135:13
28:23 29:20	106:21	120:7,14	86:21 89:25	23:9 99:19	128:8	81:25 82:4	<b>timeframe</b>
39:3	<b>success</b> 20:6	130:19	90:7,10	100:11,21	133:25	83:25 84:16	31:18
<b>streamline</b>	68:5	<b>systematica...</b>	130:14	<b>telling</b> 18:3	135:3,7,15	84:23 85:12	<b>timekeeper</b>
131:15	<b>summary</b>	90:24	<b>talked</b> 12:4	58:12	<b>thanks</b> 16:8	85:19,21	118:20
<b>street</b> 10:22	65:6	<b>systems</b>	40:13 59:9	<b>Temple</b> 53:5	125:16	88:18,19	<b>timekeeping</b>
10:24 11:3	<b>summer</b>	112:21	59:21 61:13	<b>tend</b> 38:25	<b>theme</b> 82:5	89:24 91:15	118:3
12:22 14:19	36:11	115:11,25	85:2	58:3	<b>thing</b> 10:8	93:13	<b>times</b> 51:12
16:18,25	<b>Sunday</b> 48:4	116:9	<b>talking</b> 10:9	<b>tendency</b>	38:13 52:16	100:10	60:23
17:5,14,24	48:13	119:23	44:16 50:22	56:6	59:8,11	109:2,25	<b>timing</b> 35:25
20:8,17	<b>supervision</b>	121:11,11	51:3 52:23	<b>tentative</b>	64:14 86:3	112:4,17	36:6,10
31:5 37:23	136:23	121:19	58:3 59:4	42:22	128:16,17	114:2	64:15
50:16,17,18	<b>supplied</b> 82:6	130:19	83:17 89:13	<b>term</b> 11:3	128:18	115:18,20	<b>title</b> 74:4
52:10 53:3	82:13		89:15	<b>terms</b> 18:9,13	131:21	116:4,7,25	129:24
53:11,14	<b>supply</b> 33:25	<b>T</b>	101:24	20:13 28:25	<b>things</b> 16:17	117:3,9	<b>titles</b> 2:9
55:6,10,24	<b>support</b> 6:4	<b>table</b> 12:9	125:11	39:19 40:18	17:10 23:24	121:15,23	<b>today</b> 3:12,20
56:10 57:20	7:10 58:25	15:24 27:2	<b>tamping</b> 21:5	45:23 46:16	28:15,18,24	123:13	27:9 44:22
57:22,22	<b>supported</b>	35:14 36:13	<b>tape</b> 92:8	50:4,6	29:3 33:23	128:7	62:12 87:13
		38:19 40:5					

Committee of the Whole  
March 26, 2019

Page 14

98:2,15 115:5 117:11 134:17 <b>told</b> 124:20 124:22 <b>Tom</b> 72:23 73:6 <b>ton</b> 88:15 <b>tool</b> 115:14 <b>tools</b> 120:5 <b>top</b> 76:10 81:7 82:20 95:10 99:18 100:21 102:4 105:9 <b>total</b> 8:22 26:22 27:12 28:2 34:14 40:15,17 83:23 93:10 104:23 <b>totalling</b> 6:19 <b>town</b> 104:14 <b>track</b> 76:22 78:3,6,7,9 78:16 80:4 80:5 <b>tracked</b> 78:23 78:25 79:3 79:7 <b>tracking</b> 112:25 <b>tracks</b> 79:10 <b>trade-off</b> 57:16 <b>trade-offs</b> 46:12 85:9 85:11 <b>trades</b> 126:20 127:5,9,24 <b>traditional</b> 38:10 <b>traffic</b> 51:16 52:18,24 53:4 57:24 128:14,24 129:4 131:15,24 131:25 132:12,18 <b>traffic-relat...</b> 22:3	<b>trafficking</b> 132:8 <b>trail</b> 23:22 <b>train</b> 89:22 <b>trained</b> 13:14 87:15 <b>training</b> 86:11 87:2 87:14 <b>transaction</b> 79:19 80:2 <b>transactions</b> 37:2 <b>transcript</b> 136:8,21 <b>transit</b> 51:15 65:22,23 <b>transportat...</b> 13:6 38:23 44:17 49:23 57:24 67:15 68:14 129:11 <b>travel</b> 46:2,20 54:25 55:13 55:15,16,19 66:2 68:6 <b>traveling</b> 51:11 55:24 <b>traverse</b> 57:10 <b>traversed</b> 69:3 <b>Treasurer</b> 27:4 36:15 <b>trees</b> 63:23 <b>tremendous</b> 87:22 <b>trenching</b> 10:16,17 11:13 <b>trend</b> 45:5,10 <b>tries</b> 78:19 <b>trip</b> 128:13 129:16 <b>trips</b> 45:23 <b>troubles</b> 86:14,23 88:14 <b>truck</b> 57:11 <b>trucks</b> 37:24 <b>true</b> 136:7	<b>try</b> 45:3 46:13 57:2 57:14 58:5 59:23 70:21 73:10 96:6 104:19 <b>trying</b> 15:4 20:4 26:15 42:12 60:17 63:9 68:2 76:22 85:21 105:21 107:13 <b>Tuesday</b> 1:7 <b>turn</b> 23:4 45:10 103:22 <b>turns</b> 57:17 <b>two</b> 10:23 16:14 32:10 41:23 53:3 53:17,19 55:15,19,23 56:4 100:4 100:24 106:19 <b>Two-year</b> 32:11 <b>tying</b> 29:18 <b>type</b> 33:16 37:14,18 38:9,9 57:9 88:4 129:23 129:24 131:21 132:8 <b>types</b> 11:12 16:17 18:10 37:21 38:16 38:25 51:21 87:22 103:2 133:7,14 <b>typically</b> 32:9 37:22 57:12 64:7 <hr/> <b>U</b> <b>Uber</b> 66:17 67:3,5,7,16 67:20 <b>ultimately</b> 51:10 107:14 <b>unavoidable</b>	18:3 <b>understand</b> 43:14 51:14 70:8 72:12 73:10 88:17 89:4 90:4 91:19,19 96:2 112:17 112:19,24 114:7 119:22 120:9 128:5 131:5 <b>understand...</b> 20:13 <b>Understood</b> 60:21 61:2 <b>underway</b> 62:19 123:17 <b>underwriters</b> 36:5,20,25 <b>unfortunat...</b> 68:4 127:22 <b>unintelligible</b> 17:3 <b>unobstructed</b> 56:11 <b>upcoming</b> 32:3 <b>update</b> 93:6 97:21 <b>upset</b> 53:15 <b>usage</b> 29:6 <b>use</b> 13:13 29:14 63:18 69:17 70:20 75:8 88:15 113:16 115:25 <b>usually</b> 63:17 102:2 <b>utilities</b> 10:18 12:19 13:18 14:4 <b>utility</b> 11:13 <b>utilize</b> 10:19 <b>utilizing</b> 15:12 <hr/> <b>V</b> <b>valued</b> 6:9 <b>variety</b> 40:24 <b>Various</b>	23:18 <b>vehicle</b> 57:9 57:10 <b>vehicles</b> 4:24 37:10,14,15 37:17,18,21 37:23 38:3 38:4,10,13 38:25 39:7 39:24 40:2 40:5 57:19 67:19 84:10 84:13 <b>vehicular</b> 52:18 <b>vendor</b> 41:24 116:3,5,10 <b>vendors</b> 40:23 <b>verify</b> 24:8 <b>version</b> 13:13 <b>versus</b> 41:14 98:15,16 <b>viable</b> 40:9 <b>Vice</b> 73:6 <b>video</b> 69:6,9 69:17,23 <b>view</b> 45:14 <b>voting</b> 7:16 40:13,16 41:17 43:3 <hr/> <b>W</b> <b>wait</b> 67:2 131:22 <b>waiting</b> 28:9 131:9 <b>walk</b> 46:8 53:21 <b>want</b> 10:7 14:3,9 15:19,20 16:6 21:24 22:3,8,17 23:5 27:5 27:11,18 36:19 39:20 40:14 51:11 51:24 52:5 56:2,3,10 56:18,21 57:4 59:15 61:18,25 63:18 82:4	83:11 90:6 90:7,10,11 95:10 96:4 96:13,14 112:17,24 113:24 114:5,22 120:14,20 123:24 124:12 125:25 126:6 128:18 130:22 131:14 133:18,21 <b>wanted</b> 72:6 81:21 91:16 96:10 <b>wants</b> 54:18 <b>warehouse</b> 42:4,6,7 <b>warehousing</b> 44:5 <b>Wars</b> 132:8 <b>Wars-like</b> 132:23 <b>wasn't</b> 116:5 133:12 <b>waste</b> 86:13 86:22 <b>wasting</b> 81:24 <b>Water</b> 6:12 15:17,17,21 16:11,22 20:11 97:7 98:10 119:7 <b>waterfront</b> 103:11,14 104:5,6 107:8,20 110:16 <b>way</b> 31:16 32:12 45:16 45:23 47:3 64:18 73:11 88:21 90:8 91:12 124:4 128:12 129:4 130:17 131:15 <b>ways</b> 29:23	84:22 121:16 133:11 134:3 <b>WBE</b> 37:5 <b>we'll</b> 12:3 28:10 31:20 31:22 42:15 42:20 56:24 61:15 79:10 83:8 102:5 105:16 114:3 121:16,22 130:2 <b>we're</b> 2:3 11:11 12:4 12:16,25 13:15,19,24 14:6,7,12 15:4 17:5 17:13,13 20:4,18 23:11,12,13 25:21 27:18 28:8 36:5 36:21 39:2 39:8,12 40:8 42:12 43:13 45:9 45:12 47:2 48:18 49:21 50:16,18 51:6 59:16 59:17 60:3 62:14 63:8 63:20,21 64:18,19 68:10 70:9 70:12,21 81:25 82:20 82:21 85:10 85:19 86:19 86:20,24 87:11,18 90:8,23 91:12,14,21 92:7,9 94:2 94:9,10 95:13 98:5 104:19 105:2 106:19	112:13,25 115:8 116:20 117:10 122:24,25 126:21 127:17,19 128:19 129:13 130:23 131:19,25 133:6,14 <b>we've</b> 10:10 13:14,23 19:23 20:9 20:10 21:13 25:9 41:9 42:2,7 45:4 50:8,15 57:25 62:18 62:23 70:7 76:22 80:7 84:2 101:15 103:15 104:11 115:22 121:10 123:12 125:22 126:3 127:12 <b>Wednesday</b> 135:12 <b>week</b> 16:4 17:25 18:5 117:25 118:6 <b>weekends</b> 48:13 <b>weekly</b> 118:12 <b>weeks</b> 10:23 <b>weigh</b> 85:19 <b>Welcome</b> 111:23 <b>went</b> 53:6 83:23 116:4 116:10 117:20 118:2 132:7 <b>weren't</b> 24:25 <b>west</b> 68:3 134:6
---	--	---	---	---	--	--	---

Committee of the Whole  
March 26, 2019

<b>Wheeler</b>	91:22 92:18	94:19	133:12	27:9	66:1 67:1	107:3	27:1 28:1
111:16,19	92:19 98:5	100:25	<b>years'</b> 31:3	<b>15</b> 43:5 57:8	68:1 69:1	<b>2018</b> 62:20	29:1 30:1
111:20	98:18 121:4	106:20	<b>yesterday</b>	89:14	70:1 71:1	<b>2019</b> 1:7 2:25	31:1 32:1
112:2	123:14,25	109:20	13:21 61:7	<b>15-an-hour</b>	72:1 73:1	4:18 7:3	33:1 34:1
113:15	129:14,22	111:22	61:13,24	89:12	74:1 75:1	8:19	35:1 36:1
114:9,12,14	129:25	113:15	62:11 83:20	<b>15-foot</b> 57:6	76:1 77:1	<b>2020</b> 2:14,17	37:1 38:1
<b>white</b> 89:19	130:8,17	116:13	84:4 85:25	<b>15-foot-wide</b>	78:1 79:1	2:23 3:17	39:1 40:1
<b>wide</b> 55:16	131:3 133:3	121:4 123:9	89:17	56:5	80:1 81:1	3:19 4:15	41:1 42:1
57:22	133:13	124:21	116:20	<b>150</b> 95:11,12	82:1 83:1	4:16 6:17	43:1 44:1
<b>WILLIAM</b>	<b>worked</b> 20:9	132:11	<b>yesterday's</b>	95:15	84:1 85:1	7:15 8:18	45:1 46:1
1:12	20:10	<b>year</b> 2:17,21	65:2	<b>15th</b> 94:8	86:1 87:1	35:21 86:18	47:1 48:1
<b>Williams</b>	<b>workforce</b>	2:25 4:14	<b>York</b> 82:8,13	<b>16</b> 7:11 29:25	88:1 89:1	<b>2020-2025</b>	49:1 50:1
13:22	21:10 77:20	4:16 5:2,14	128:13	<b>17</b> 72:10	90:1 91:1	2:12	51:1 52:1
<b>willingness</b>	124:10	6:17,21 7:2	132:7	73:19 74:23	92:1 93:1	<b>2021</b> 110:3	53:1 54:1
24:14	128:6	7:15 8:13	<b>Yorktown</b>	74:24 75:2	94:1 95:1	<b>2022</b> 24:7	55:1 56:1
<b>wish</b> 48:2	<b>workforces</b>	8:18,19	52:6,10	<b>174</b> 6:25	96:1 97:1	<b>2024</b> 2:23	57:1 58:1
<b>witness</b> 12:8	77:22	12:15,16	53:2,14	<b>18</b> 82:9,14	98:1 99:1	24:2,5	59:1 60:1
15:23,23	<b>working</b> 5:14	13:12,15,20	55:3 58:21	117:21	100:1 101:1	<b>2025</b> 3:19	61:1 62:1
26:25,25	9:12 13:9	14:8 15:6	60:20	<b>187</b> 26:19	102:1 103:1	4:15 6:17	63:1 64:1
35:13,13	14:10 16:19	15:15 27:6	<u>Z</u>	27:9	104:1 105:1	<b>2044</b> 86:19	65:1 66:1
36:12,12	17:9,13	27:17 29:25	<b>zoning</b> 54:13	<b>19</b> 7:12 82:16	106:1 107:1	<b>21</b> 82:17	67:1 68:1
38:18,18	19:20 23:13	36:22,24	<u>0</u>	<b>190152</b> 1:16	108:1 109:1	83:21,22	69:1 70:1
62:6,6	23:21 39:3	37:3,10	<u>1</u>	2:1,6,10 3:1	110:1 111:1	<b>21-2200</b> 30:6	71:1 72:1
72:25,25	41:4 45:21	61:14 63:3	<b>1.1</b> 6:2	4:1 5:1 6:1	112:1 113:1	<b>21st</b> 132:22	73:1 74:1
93:16,16	67:20 70:7	66:21 73:18	<b>10</b> 57:14	7:1 8:1 9:1	114:1 115:1	<b>22</b> 41:18	75:1 76:1
97:12,12	98:9 126:18	73:21 75:12	86:21 89:12	10:1 11:1	116:1 117:1	<b>220</b> 104:24	77:1 78:1
102:12,12	126:21	80:17 83:2	89:20	12:1 13:1	118:1 119:1	<b>22nd</b> 94:8	79:1 80:1
111:12,12	128:3,25	83:4 86:19	<b>10-foot</b> 57:6	14:1 15:1	120:1 121:1	<b>23</b> 93:4 94:3	81:1 82:1
117:6,6	130:3,8	87:21 94:8	<b>10.8</b> 6:19	16:1 17:1	122:1 123:1	94:5,22	83:1 84:1
123:19,19	131:19	99:22	<b>10:00</b> 135:12	18:1 19:1	124:1 125:1	95:13	85:1 86:1
126:12,12	132:19	124:23	<b>10:30</b> 1:7	20:1 21:1	126:1 127:1	<b>24</b> 46:24	87:1 88:1
<b>Witnesses</b>	133:15	<b>year's</b> 8:10	<b>100</b> 12:15	22:1 23:1	128:1 129:1	<b>25</b> 93:23 94:2	89:1 90:1
12:8	<b>works</b> 25:12	30:15	86:17	24:1 25:1	130:1 131:1	100:14	91:1 92:1
<b>woke</b> 59:9,11	129:17	<b>years</b> 2:12,23	104:21	26:1 27:1	132:1 133:1	101:6	93:1 94:1
<b>women</b> 90:25	<b>worst</b> 69:3	6:16 20:6	<b>101</b> 12:5	28:1 29:1	134:1 135:1	<b>25.7</b> 82:18	95:1 96:1
<b>wondering</b>	<b>worth</b> 71:10	26:18,21	<b>10th</b> 50:17	30:1 31:1	<b>190153</b> 1:16	<b>250</b> 104:24	97:1 98:1
72:13 97:9	<b>wow</b> 30:25	27:8 32:10	<b>11</b> 57:15	32:1 33:1	2:6,13	<b>26</b> 1:7 82:18	99:1 100:1
<b>Woods</b> 59:10	<b>wrapped</b> 24:2	41:23 43:6	<b>110</b> 12:17	34:1 35:1	<b>190154</b> 1:16	<b>27th</b> 135:12	101:1 102:1
<b>work</b> 12:19	<b>write</b> 69:18	45:8 55:23	<b>12</b> 57:12	36:1 37:1	2:7,15	<b>28th</b> 4:18	103:1 104:1
13:18 14:14	<b>written</b> 59:24	55:23 58:2	89:12	38:1 39:1	<b>190164</b> 1:17	<b>2nd</b> 94:8	105:1 106:1
14:17,21,23	<u>X</u>	59:21 75:15	<b>12:20</b> 135:17	40:1 41:1	2:7,18	<u>3</u>	107:1 108:1
14:25 15:3	<u>Y</u>	76:7,9,15	<b>13</b> 62:24,25	42:1 43:1	<b>194</b> 32:5	<b>3/26/19</b> 2:1	109:1 110:1
17:16 20:19	<b>yards</b> 16:13	77:2 82:25	87:21	44:1 45:1	<b>194.1</b> 6:23	3:1 4:1 5:1	111:1 112:1
39:11,13,22	54:3	83:3,15,16	<b>131</b> 11:25	46:1 47:1	<b>1992</b> 3:8	6:1 7:1 8:1	113:1 114:1
45:12 46:3	<b>yeah</b> 18:15	83:22,23	12:14	48:1 49:1	<u>2</u>	9:1 10:1	115:1 116:1
46:13,22	21:16 36:18	84:16 87:16	<b>13th</b> 50:18	50:1 51:1	<b>2</b> 80:17 83:23	11:1 12:1	117:1 118:1
47:5,7,9	41:15 45:4	91:25 92:2	52:10 53:3	52:1 53:1	<b>2.4</b> 89:20	13:1 14:1	119:1 120:1
48:12,12,13	50:25 53:2	92:2 97:24	55:6,14,15	54:1 55:1	<b>20</b> 6:21,24	15:1 16:1	121:1 122:1
48:15,19	53:8 58:19	98:15 99:2	55:24 58:21	56:1 57:1	10:12 82:20	17:1 18:1	123:1 124:1
50:15,19	61:12 65:8	99:6 100:4	<b>14</b> 82:19	58:1 59:1	87:16	19:1 20:1	125:1 126:1
51:7,9,13	66:9 67:13	108:4 119:8	<b>140</b> 26:19	60:1 61:1	<b>20,000</b> 67:19	21:1 22:1	127:1 128:1
56:25 60:18	70:6,19	121:2		62:1 63:1	<b>200</b> 105:2,4	23:1 24:1	129:1 130:1
64:16 66:9		125:13		64:1 65:1	105:23	25:1 26:1	131:1 132:1

Committee of the Whole  
March 26, 2019

Page 16

133:1 134:1 135:1 <b>30</b> 19:11,12 <b>306</b> 35:7,21 <b>32</b> 83:4 <b>33</b> 26:20 27:11 82:24 <b>34.8</b> 119:4 <b>356</b> 32:4 <b>36</b> 46:24 <b>39</b> 86:16 119:18 <b>39.4</b> 119:13 119:17,22 121:7 <b>3rd</b> 3:8						
<hr/> <b>4</b> <hr/>						
<b>4</b> 83:4 86:19 <b>40</b> 125:15 <b>400</b> 1:6 31:5 135:13 <b>400,000</b> 88:2 <b>45-minute</b> 46:19 <b>46</b> 82:21 <b>46th</b> 31:9 86:15 <b>47</b> 27:10						
<hr/> <b>5</b> <hr/>						
<b>50</b> 37:4 <b>500</b> 87:25 <b>54</b> 82:22 <b>5G</b> 133:14						
<hr/> <b>6</b> <hr/>						
<b>6</b> 130:16 <b>61</b> 86:16						
<hr/> <b>7</b> <hr/>						
<b>78.6</b> 89:18						
<hr/> <b>8</b> <hr/>						
<b>8</b> 12:25 82:10 82:15,16,25						
<hr/> <b>9</b> <hr/>						
<b>9</b> 82:18 <b>9-foot</b> 57:5 <b>9.6</b> 6:14 <b>90</b> 86:24 87:5 88:13 89:7 104:23						