

COUNCIL OF THE CITY OF PHILADELPHIA
COMMITTEE OF THE WHOLE

Room 400, City Hall
Philadelphia, Pennsylvania
Monday, March 25, 2019
10:45 a.m.

PRESENT:

COUNCIL PRESIDENT DARRELL L. CLARKE
COUNCILWOMAN CINDY BASS
COUNCILWOMAN JANNIE L. BLACKWELL
COUNCILMAN ALLAN DOMB
COUNCILMAN DEREK S. GREEN
COUNCILMAN WILLIAM K. GREENLEE
COUNCILWOMAN HELEN GYM
COUNCILMAN BOBBY HENON
COUNCILMAN KENYATTA JOHNSON
COUNCILMAN CURTIS JONES, JR.
COUNCILMAN DAVID OH
COUNCILWOMAN CHERELLE L. PARKER
COUNCILMAN MARK SQUILLA

BILLS 190152, 190153, and 190154
RESOLUTION 190164

- - -

1 3/25/19 - WHOLE - BILL 190152, ETC.

2 COUNCIL PRESIDENT CLARKE: Good
3 morning.

4 (Good morning.)

5 COUNCIL PRESIDENT CLARKE: You
6 guys sound like you don't want to be
7 here.

8 Good morning.

9 (Good morning.)

10 COUNCIL PRESIDENT CLARKE: It's
11 a great day.

12 This hearing is called to
13 order. I recognize the presence of a
14 quorum of Committee members. This is the
15 public hearing of the Committee of the
16 Whole regarding Bills No. 190152, 190153,
17 190154, and Resolution No. 190164.

18 Mr. Stitt, would you please
19 read the titles of the bills and
20 resolution.

21 THE CLERK: Bill No. 190152, an
22 ordinance to adopt a Capital Program for
23 the six Fiscal Years 2020 through 2025
24 inclusive.

25 Bill No. 190153, an ordinance

1 3/25/19 - WHOLE - BILL 190152, ETC.

2 to adopt a Fiscal 2020 Capital Budget.

3 Bill No. 190154, an ordinance
4 adopting the Operating Budget for Fiscal
5 Year 2020.

6 Resolution No. 190164,
7 resolution providing for the approval by
8 the Council of the City of Philadelphia
9 of a Revised Five Year Financial Plan for
10 the City of Philadelphia covering Fiscal
11 Years 2020 through 2024, and
12 incorporating proposed changes with
13 respect to Fiscal Year 2019, which is to
14 submitted by the Mayor to the
15 Pennsylvania Intergovernmental
16 Cooperation Authority (the "Authority")
17 pursuant to the Intergovernmental
18 Cooperation Agreement, authorized by an
19 ordinance of this Council approved by the
20 Mayor on January 3, 1992 (Bill No.
21 1563-A), by and between the City and the
22 Authority.

23 COUNCIL PRESIDENT CLARKE:

24 Thank you, Mr. Stitt.

25 Today we begin the public

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 hearing of the Committee of the Whole to
3 consider the bills read by the Clerk that
4 constitute proposed operating and capital
5 spending measures for Fiscal 2020, a
6 Capital Program, and a forward-looking
7 Capital Plan for Fiscal 2020 through
8 Fiscal 2025.

9 Today we will hear testimony
10 from the Administration on the Five Year
11 Plan.

12 The first person to testify,
13 Mr. Stitt, is?

14 THE CLERK: Jim Engler.

15 COUNCIL PRESIDENT CLARKE: Jim
16 Engler, all right.

17 (Witnesses approached witness
18 table.)

19 COUNCIL PRESIDENT CLARKE: Good
20 morning. If you can just please state
21 your name for the record.

22 MR. ENGLER: Good morning,
23 Council President Clarke and members of
24 City Council. My name is James Engler,
25 Chief of Staff to Mayor Kenney, and I am

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 here to testify in support of the Mayor's
3 Proposed Five Year Plan, along with all
4 supporting budget and revenue bills that
5 were proposed on March 7, 2019. I am
6 joined at the table by Rob Dubow, the
7 City's Finance Director, and Anna Adams,
8 the City's Budget Director. Our
9 colleagues representing the various
10 departments of the Administration are
11 also here and available to answer your
12 questions.

13 This Five Year Plan builds upon
14 our previous investments in long-term
15 strategies that will make Philadelphia a
16 more prosperous, safer, and more
17 equitable city. Thanks to our work
18 during last year's budget process, we are
19 making unprecedented local investments in
20 our public schools, with a total of \$1.2
21 billion over the next five years going to
22 the School District in our General Fund
23 contribution. This is \$700 million
24 higher than the amount that would have
25 been included had we continued our

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 contribution levels in the FY18 through
3 '22 Plan. As the Mayor said in his
4 budget address two weeks ago, a high
5 performing public school system is the
6 foundation of what makes any small town
7 or large city great. We are also pleased
8 that the Governor's budget adds
9 additional funds in FY20, but as we have
10 previously stated, all Commonwealth funds
11 should flow through the Commonwealth's
12 education funding formula, which would
13 result in an increase in funding for
14 Philadelphia and bring our students
15 closer to receiving the critical
16 resources they deserve. With your help,
17 we will continue to work with the
18 Philadelphia delegation to advocate for
19 additional support for our children.

20 Thanks to funds from the
21 Philadelphia beverage tax, PHLpreK,
22 Community Schools, and Rebuild
23 initiatives are growing in our Plan. For
24 Rebuild, the Administration was able to
25 borrow \$86.5 million in the fall, which

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 when combined with the funds included in
3 the Capital Program and funds received
4 from philanthropic sources, means that
5 recreation centers, playgrounds,
6 libraries, and parks across the City will
7 be renovated and transformed.

8 For PHLpreK, 2,250 children
9 have access to one of the free
10 high-quality slots this year, and in
11 FY23, the slots will have doubled with
12 5,500 three- and four-year-old children
13 able to participate annually. Slots are
14 not the only item funded thanks to
15 revenue received from the beverage tax.
16 Providers have access to supports
17 specifically targeted at improving the
18 quality of facilities and in class
19 instruction. These supports include
20 teacher coaching, common curriculum,
21 facility improvements, and many other
22 services that will help build a
23 high-quality early childhood system in
24 our city.

25 Our focus on the system has

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 already paid off. Through the first two
3 and a half years of PHLpreK, 35 providers
4 have significantly improved their quality
5 according to Keystone STARS rating
6 system, resulting in not just improved
7 quality for the over 800 PHLpreK students
8 at those centers, but also the 1,000
9 other students enrolled in those centers.
10 This improvement will be felt for decades
11 to come as these students are more
12 prepared to transition to kindergarten
13 and beyond.

14 And our Community Schools are
15 having a significant impact on the
16 communities that they serve. The data
17 has shown that students attending a
18 Community School have better attendance
19 than their peers, and we are excited to
20 add five additional schools in FY20 and
21 three more in FY21, for a total of 20
22 schools. These schools provide
23 out-of-school-time programming during the
24 school year and summer break, ensuring
25 that our kids are safe and learning 12

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 months of the year.

3 The FY20 budget grows by \$191.6
4 million over the current estimate for
5 FY19. Much of this is for our fixed
6 costs - increased cost for disposal
7 within the Streets Department due to the
8 global market conditions affecting
9 recycling, \$30 million in increased costs
10 for pensions, increases due to labor
11 agreements with our unionized workforce,
12 an increased estimate of employee
13 disability, and corresponding
14 expenditures for Health Department
15 revenues.

16 Pension costs account for about
17 \$3.9 billion of costs in the Five Year
18 Plan, and together with the reforms that
19 have been made through collective
20 bargaining and based on our actuary's
21 analysis, will allow us to reach 80
22 percent funded status by FY29 and 100
23 percent funded status by FY33. The
24 increased contribution to the School
25 District, as previously mentioned, also

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 accounts for \$33 million of the increase.
3 The expansion of PHLpreK and Community
4 Schools also increases projected spending
5 by \$16.1 million.

6 As we all know, our needs are
7 great and our resources are limited. We
8 are making strides, however, and for the
9 first time, we can include funds for the
10 Budget Stabilization Reserve or Rainy Day
11 Fund within the proposed budget. In
12 FY20, \$34.1 million will be included as a
13 cushion against another severe recession.
14 In FY24, our fund balance projection
15 meets the 3 percent obligation threshold,
16 which would trigger another contribution
17 of \$37.9 million.

18 While these additions are
19 important, we must also build a stronger
20 fund balance and remain cautious about
21 state and federal funds. Our fund
22 balances, while improved from prior
23 years, remain lower than government
24 finance experts recommend and lower than
25 our internal goal of 6 to 8 percent of

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 obligations. We have included
3 approximately \$55 million in a federal
4 funding reserve, as the threats from
5 federal and state governments remain.

6 Our Administration looks to
7 balance the need to bring stability to
8 the City's finances so that residents and
9 taxpayers can continue to rely on the
10 services that they utilize, with a
11 critical need to make short- and
12 long-term investments to improve our
13 city. Our budget proposal, therefore,
14 makes careful and crucial investments in
15 three areas of focus - safety and
16 justice, inclusive growth, and quality
17 government services. I will address the
18 main investments for each.

19 Ensuring the safety of all
20 those who live, work, and spend time in
21 Philadelphia has been a key priority of
22 our Administration. Last year's Five
23 Year Plan included \$100 million to allow
24 our Police Department to increase the
25 number of General Fund sworn officers to

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 6,525, and our Proposed Five Year Plan
3 adds an additional \$3 million in annual
4 funding to grow the force to 6,575. To
5 increase transparency and build public
6 trust, we added funding to support the
7 purchase of body-worn cameras, and to
8 accelerate the Police Department's
9 ability to outfit all police officers in
10 operations by 2021, this budget proposes
11 funding to purchase nearly 1,500
12 additional body-worn cameras.

13 In the Fire Department, we have
14 hired more firefighters and paramedics,
15 restored battalions, and added an
16 alternative response unit. Our Proposed
17 Five Year Plan builds upon these
18 investments, adding \$28.4 million in
19 Operating Budget funding to support the
20 reopening of seven engine and ladder
21 companies over the next five years that
22 were closed during the Great Recession
23 and adding five additional medic units in
24 FY20 to support the increased demand
25 faced by firefighters, EMTs, and

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 paramedics within the EMS system.

3 The Six-Year Capital Program
4 and Five Year Plan also include
5 significant investments in public safety
6 infrastructure. The Capital Budget
7 proposes funding of \$90 million in new
8 general obligation debt, alongside
9 operating revenue capital funds, to
10 support the construction and outfitting
11 of new and renovated Police facilities.

12 In response to the Mayor's
13 urgent call to action to address violence
14 in the City, the Managing Director's
15 Office released The Philadelphia Roadmap
16 to Safer Communities, a comprehensive
17 strategy that focuses on prevention,
18 intervention, enforcement, and reentry to
19 reduce violence and gun-related crime.
20 The FY20 through '24 Plan includes \$31.5
21 million in additional funding to support
22 the implementation of this strategy.
23 Recognizing the importance of programs
24 that connect engaged youth, young adults,
25 and families impacted by violence in

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 their communities, the Plan supports
3 growth of three initiatives managed by
4 the Office of Violence Prevention -
5 expanding the Community Crisis
6 Intervention Program, expanding the Youth
7 Violence Reduction Partnership, and
8 increasing support for grants for
9 community groups on the front lines of
10 neighborhood violence.

11 To enable the Police Department
12 to better use data and analytics to
13 target City neighborhoods experiencing
14 the highest rates of gun violence, the
15 Plan includes \$7.2 million over five
16 years for Operation Pinpoint, a
17 multifaceted crime-fighting and
18 information-sharing strategy. To reduce
19 blight and improve environmental factors
20 in high-risk neighborhoods, the Plan
21 provides \$6.3 million to the Department
22 of Licenses and Inspections for cleaning
23 and greening lots using proven models to
24 reduce crime, demolishing unsafe
25 structures, and stabilizing vacant

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 buildings. Finally, the Plan adds \$11.8
3 million to pilot two full and two
4 satellite neighborhood resource centers
5 over the next five years. These
6 neighborhood-based hubs will provide
7 people who are under county supervision
8 with access to a broad range of services
9 to support reintegration, restoration,
10 and wellness and will support the goals
11 and continued success of the
12 Administration's MacArthur Safety and
13 Justice Challenge.

14 Additionally, Philadelphians
15 continue to experience a devastating
16 impact of the opioid epidemic. The FY20
17 through '24 Five Year Plan proposes
18 continued investments to combat this
19 epidemic by providing additional funding
20 for the Philadelphia Resilience Project,
21 the citywide emergency response focused
22 on Kensington and surrounding
23 neighborhoods at the epicenter of the
24 crisis. The Plan adds \$26.3 million over
25 five years to the Office of Homeless

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 Services' budget to provide the
3 emergency, temporary, and long-term
4 housing needed to reduce the number of
5 people who are unsheltered. Since the
6 beginning of the Kenney Administration,
7 more than 200 new beds have been added
8 through the City's shelter system. Even
9 more importantly, over 600 chronically
10 homeless people who would otherwise be on
11 the street are now in permanent housing
12 and not shelters.

13 Additional funding of \$600,000
14 over the next five years is provided to
15 the Department of Public Health for a
16 toxicologist in the Medical Examiner's
17 Office, and \$6.5 million over five years
18 is provided to the Department of
19 Behavioral Health and Intellectual
20 disAbility for outreach, recovery
21 housing, and supports for expanded
22 syringe exchanges. Within the Managing
23 Director's Office, funding has been added
24 to support neighborhood clean-ups and
25 safe routes to schools.

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2 Our Administration and its
3 criminal justice partners have also made
4 significant progress implementing reforms
5 and decreasing the jail population by
6 approximately 42 percent from 2015
7 levels. Grant funding provided through
8 the MacArthur Safety and Justice
9 Challenge has supported this work. In
10 October 2018, Philadelphia was awarded a
11 second two-year grant of \$4 million from
12 the MacArthur Foundation. The FY20
13 through '24 Plan provides local match
14 funding for the second phase of the
15 grant, enabling the Administration and
16 its criminal justice partners to continue
17 safely reducing the jail population and
18 reducing racial disparities in the
19 criminal justice system. Due to the
20 collaborative efforts of the City's
21 criminal justice partners, the inmate
22 census is projected to average 4,500 in
23 this Five Year Plan, resulting in an
24 annual budgetary savings of \$10 million.

25 The Plan includes funding to

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 continue the expansion of a successful
3 program originally piloted through the
4 MacArthur grant, the Police-Assisted
5 Diversion Program, a pre-booking
6 diversion program that connects
7 individuals who have come into contact
8 with law enforcement for low-level
9 offenses to harm reduction services in
10 lieu of arrest. Increased funding is
11 also proposed for Mural Arts' Guild
12 Re-entry Program so that more returning
13 citizens can participate in a paid
14 four-month pre-apprenticeship program and
15 receive job placement support after the
16 program ends.

17 For the past two years,
18 Philadelphia has outpaced the national
19 average on job growth. However, for too
20 many Philadelphians, this improved
21 economy has not resulted in access to
22 family-sustaining jobs. While the
23 average household income has increased
24 22.2 percent over the last decade, 25.7
25 percent of Philadelphians remain at or

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 below the poverty line, with 14 percent
3 living in deep poverty. Our
4 Administration's vision for Philadelphia
5 is that the City will have a strong and
6 growing economy that benefits everyone.

7 To improve early literacy and
8 provide more quality programming for
9 children outside of school hours, the
10 Plan includes an additional investment in
11 out-of-school-time programming, along
12 with the infrastructure needed to manage
13 and continually evaluate this work. With
14 an additional \$1 million annually, the
15 Administration will also support summer
16 jobs for youth in the City, providing
17 meaningful opportunities to serve more
18 Philadelphia youth through WorkReady.

19 To support teenagers and young
20 adults in their education and career
21 preparedness, the Plan supports an Office
22 of Career Connected Education, a joint
23 venture between the City and School
24 District. The office will connect
25 school-aged youth in seventh grade and

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 older to work-based learning experiences
3 of increasing depth and complexity to
4 master skills employers are seeking.

5 The Plan --

6 COUNCIL PRESIDENT CLARKE: Mr.
7 Engler, can you summarize.

8 MR. ENGLER: Sure. A lot of
9 good stuff in here.

10 COUNCIL PRESIDENT CLARKE: I
11 know. I know. We have two months to
12 figure it out.

13 MR. ENGLER: You will. You
14 will.

15 COUNCIL PRESIDENT CLARKE: I
16 appreciate you.

17 MR. ENGLER: So I'll go to the
18 conclusion.

19 So the City's revenue outlook
20 over the next five years projects growth
21 in all our tax revenues, but at a slower
22 pace than we have experienced over the
23 last several years, following national
24 trends.

25 It's only two paragraphs.

1 3/25/19 - WHOLE - BILL 190152, ETC.

2 Building a stronger fund
3 balance, protecting against federal and
4 states cuts, adding funds into a Rainy
5 Day Fund, as well as investing in all
6 these short- and long-term strategies
7 will help Philadelphia grow, continue to
8 support our most vulnerable, strengthen
9 our families and communities, and provide
10 stability across all of our services.

11 Thank you for the opportunity
12 to testify today, and we look forward to
13 working with all members of Council
14 throughout this budget process. All of
15 us here representing the Administration
16 are available to answer the questions
17 that you may have.

18 COUNCIL PRESIDENT CLARKE:
19 Thank you. Thank you, Mr. Engler.
20 Appreciate you.

21 We'll get right into it. I had
22 a couple of quick questions. Been known
23 to be, myself and Rob Dubow, kind of like
24 fiscally prudent, fiscal moderate, some
25 people say fiscal conservative just

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 personally. If we don't have to spend
3 money, don't spend money. But we're at
4 like \$5 billion in our City's budget, and
5 I can remember a time when the goal was
6 to get us like under 4. I think during
7 the Nutter Administration we were at like
8 4.1 or something.

9 Can you talk to me about why
10 we're at \$5 billion? And this is either
11 Mr. Engler, whoever.

12 MR. DUBOW: There are a couple
13 of specific areas that have driven our
14 costs up and ones that we've put a lot of
15 focus on over the last couple of years.
16 One is pensions. I feel like what's
17 happening with pensions since we were at
18 4 billion, that's gone up by about 120
19 million. There's the contribution to the
20 School District, which has gone up by
21 about 100 million. As you know, that was
22 offset in part by revenue. So there was
23 a conscious decision there. Other
24 employee benefits have gone up about \$100
25 million. And then there are the

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 reserves, which are important for our
3 fiscal health. Those are about 100
4 million. So almost half of the increase
5 is just in those four areas. And then
6 there are investments, other investments,
7 like in pre-K that weren't there four,
8 five years ago. That's about another \$50
9 million.

10 COUNCIL PRESIDENT CLARKE: So
11 it's being offset to some degree by
12 additional revenues; i.e., soda tax,
13 i.e., contributions.

14 MR. DUBOW: Yes. And some of
15 these are about long-term investments to
16 ensure fiscal health of the City, to
17 ensure the growth of the City. Some of
18 these are anti-poverty initiatives. So
19 there are a number of reasons for the
20 increases.

21 COUNCIL PRESIDENT CLARKE: So
22 what's the impact on the taxpayer?
23 Because at the end of the day, it's about
24 the taxpayer and us being able to reduce
25 the burden on the taxpayer, if at all

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 possible.

3 MR. DUBOW: I think in the long
4 term, it's all for the benefit of the
5 taxpayer. Improving the health of the
6 City, improving the competitiveness of
7 the City, these are all kind of things
8 that are crucial in the long term, and
9 all the things we have done contribute to
10 that.

11 COUNCIL PRESIDENT CLARKE: What
12 about the short term when they have to
13 pay the tax bill?

14 MR. ENGLER: I would also add
15 that a lot of these investments were
16 really differed from previous years,
17 especially during the recession. There
18 were deep cuts made to multiple
19 departments, including departments like
20 the Fire Department. So the investments
21 that we're making this year, adding
22 additional medic units, the investments
23 we're making over the Five Year Plan
24 adding engine companies and ladder
25 companies, investments that we're making

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 in our street infrastructure. When this
3 Administration started, there was one
4 paving crew for the Streets Department.
5 This plan will add a third paving crew so
6 that we can get to that 131 miles of
7 paving annually, which the Streets
8 Department says is the state of good
9 repair.

10 So all of those investments are
11 really about kind of the things were
12 deferred from the past and we know that
13 we need to make in order to have a city
14 that taxpayers can be comfortable with.

15 COUNCIL PRESIDENT CLARKE:

16 Okay. Yeah. There have been a lot of
17 concerns about the condition of our
18 streets, so it's good to see that we're
19 going to do something on that.

20 So you talk about overtime, and
21 the last quarterly report projects that
22 overtime for FY19 will be over-budgeted
23 by approximately 24 million and further
24 overtime is projected in FY19 at the same
25 expenditure.

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2 Given that the employment
3 levels overall for the City have
4 increased based on the November 2018
5 incremental run, why isn't overtime
6 expenditures decreased in that a
7 proportional rate? Because this ongoing
8 issue with overtime continues to be --

9 MR. DUBOW: So I think that
10 report also showed that overtime was down
11 year over year and down as a percent of
12 payroll. So we've put an increased focus
13 on making sure that we control overtime,
14 and that report actually showed that it's
15 starting to pay off. The Managing
16 Director's Office and Budget have been
17 working with departments to ensure that
18 they report every quarter on what's going
19 on with overtime and talk about any
20 variances and what's causing them.

21 COUNCIL PRESIDENT CLARKE: Say
22 that again.

23 MR. DUBOW: From the beginning
24 or just the last part?

25 COUNCIL PRESIDENT CLARKE: I

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 want you to say that again, because I
3 didn't see a real -- all right. Say it
4 again, please.

5 MR. DUBOW: So if you looked at
6 the last PICA report on overtime, it's
7 shown that overtime is actually down from
8 prior year, from '18 to '19, and down as
9 a percent of payroll. So there's been
10 progress, and it's an area where there's
11 been increased focus from the Managing
12 Director's Office and Budget. They've
13 been working with departments to get
14 regular updates on overtime to see what
15 overtime is doing against budget and to
16 get explanations for any variance.

17 COUNCIL PRESIDENT CLARKE: All
18 right. Okay. In your proposed capital
19 funding for commercial corridors, what
20 are we going to do on that? It doesn't
21 appear that the Operating Budget supports
22 our commercial corridors, and the
23 question is, how much in our total spend
24 is allocated for commercial corridors in
25 the Five Year Plan? And if you can just

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 detail how the commercial corridor
3 spending will be allocated by
4 neighborhood, because there's an issue
5 about that. Are we going to continue at
6 the same rate or are we increasing our
7 capital expenditures on commercial
8 corridors? Then I have a follow-up
9 question about Amazon. I see my friend
10 make his way up towards the table.

11 MS. ADAMS: I'll let the
12 Commerce Director talk more specifically
13 about the allocation among different
14 corridors, but if you remember, we did
15 some pay-as-you-go capital financing and
16 we included commercial corridors in FY19.
17 So we added two and a half million during
18 that process in FY19, which meant that we
19 didn't have to borrow for FY20. So you
20 can see that's why in the FY20 budget, we
21 don't show any needed GO bonds being
22 used, because we just did that additional
23 two and a half million in FY19. And then
24 throughout the Capital Program, we added
25 another two and a half million, assuming

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 that's all spent. So we're keeping that
3 two and a half million for commercial
4 corridors in the Capital Program.

5 COUNCIL PRESIDENT CLARKE: So
6 you're saying that we'll be using that
7 allocation, prior allocation, for --

8 MS. ADAMS: So the Council just
9 in the fall --

10 COUNCIL PRESIDENT CLARKE:
11 Because sometimes when you don't spend
12 money, you roll it over. It doesn't mean
13 that it's good. It means that you didn't
14 spend the money that you were supposed to
15 spend in the prior years.

16 MS. ADAMS: So I'll let the
17 Commerce Director talk about their
18 carryforward, but just understand what's
19 included in the budget. We're making
20 sure that they have enough to be able to
21 ensure that those projects continue
22 throughout the Capital Program and
23 keeping that funding steady.

24 (Witness approached witness
25 table.)

1 3/25/19 - WHOLE - BILL 190152, ETC.

2 COUNCIL PRESIDENT CLARKE:

3 Okay.

4 MR. EPPS: Harold Epps,
5 Director of Commerce.

6 So on the capital side, the
7 capital projects that are already in
8 progress, there's enough money there to
9 finish them, and we have an annual review
10 process with Finance to ensure that there
11 is further money allocated to the
12 projects that get approved going forward.
13 So right now we're okay to finish the
14 projects that are in progress.
15 Unfortunately, those projects take longer
16 than anybody would like from beginning to
17 end, but they are in progress.

18 COUNCIL PRESIDENT CLARKE: Is
19 there a way or are we looking at
20 accelerating the capital projects? I
21 mean, we looked at, I know, on rec
22 centers and some of the other much-needed
23 issues a way to accelerate capital
24 expenditures. On the commercial
25 corridors, if we're allocating dollars

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 projecting to do so many corridors -- I
3 know a number of us were interested in
4 corridors, particularly District
5 Councilperson, and it seems that we don't
6 get there in a timely way. Is there a
7 specific reason for that or a reason
8 that's correctable? So we don't allocate
9 money and then we say, well, we're not
10 going to put any new money in, which
11 we're not doing this year because we
12 already have back money that we didn't
13 spend, but that's not really addressing
14 the underlying need for commercial
15 corridor expenditures.

16 MR. EPPS: The answer to the
17 expediting process is one that we also
18 don't like and, that is, it would need to
19 be done outside of the constraints of the
20 process of government. Some of the
21 policies and procedures and guidelines
22 that are required for us to follow put
23 time into those that another process
24 would not require, and we ought not to
25 take it outside the government because it

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 brings another set of issues that none of
3 us are comfortable with.

4 COUNCIL PRESIDENT CLARKE: Are
5 there legal restraints, legal restraints
6 that we cannot overcome or change the
7 regs associated with that?

8 MR. EPPS: We have not done
9 those to date.

10 COUNCIL PRESIDENT CLARKE: You
11 what?

12 MR. EPPS: We have not changed
13 them to date. So, yes, there are
14 policies and procedures and legal
15 constraints that we are required to
16 follow by law.

17 COUNCIL PRESIDENT CLARKE: Can
18 we look at that?

19 MR. EPPS: We can --

20 COUNCIL PRESIDENT CLARKE: I'm
21 just saying --

22 MR. EPPS: Yes, we can look at
23 that.

24 COUNCIL PRESIDENT CLARKE: If
25 we added money, let's spend it.

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2 MR. EPPS: We 100 percent agree
3 with you. We'd like to do it faster.

4 COUNCIL PRESIDENT CLARKE: When
5 we have callbacks, do you think you'll be
6 in a position to give us some
7 recommendations on that?

8 MR. EPPS: We can do that.

9 COUNCIL PRESIDENT CLARKE: I
10 appreciate that.

11 Mr. Stitt, am I over my time?
12 Some time ago, okay. We're going to
13 start with the members. Thank you.
14 Thank you, Mr. Epps.

15 Oh, one last, the Amazon issue.
16 I'm sorry. I'm sorry. It's actually a
17 relatively easy one. So Amazon, they did
18 their thing, New York, whatever. A
19 couple colleagues from up in New York ran
20 them out of there, according to them.
21 Bottom line is, we did a lot of work,
22 some of it that we weren't aware of, but
23 I know there was a lot of work done to
24 attract Amazon to some sites that
25 obviously were attractive, because we did

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2 make the final 20.

3 MR. EPPS: Yes.

4 COUNCIL PRESIDENT CLARKE:

5 What's our strategy in terms of
6 attracting some additional or similar --
7 nobody is obviously comparable to Amazon,
8 but in, I guess, a step down, Amazon
9 minus B or whatever, to come to those
10 particular locations? Do we have a
11 strategy since we had this all teed up?

12 MR. EPPS: We do. So we have a
13 multitude of activity going on, including
14 a Brookings process of branding that will
15 allow us to further define our assets and
16 make those assets -- package them in a
17 way that would make them attractive to
18 entities.

19 The way I would like to say it
20 is, even post-Amazon, we are hitting
21 singles and doubles and getting new
22 companies to Philadelphia. I'll give you
23 one stat that I know for sure and, that
24 is, year over year, there are ten new
25 companies at the Navy Yard. Some of

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2 those are there as a result of the
3 visibility of Philadelphia being
4 heightened through the Amazon process.
5 There are other companies that have come
6 to the Schuylkill River. When those
7 companies come, they typically are from
8 20 to 200 companies. They don't make the
9 front page of the newspaper, but, again,
10 when Mr. Engler talks about our growth
11 rate being greater than the national
12 average, that's a result of Philadelphia
13 being -- heightened its visibility and
14 the Amazon process having a lot to do
15 with that.

16 We were done a big favor. As a
17 result of that process, we have a much
18 better packaged story, and it would be
19 even better a year from now. A lot of
20 good work has taken place. The First
21 Deputy, Sylvie Gallier Howard, is leading
22 a comprehensive team around the City all
23 of externally facing stakeholders to
24 further package the story of
25 Philadelphia, and by fall, we'll have a

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 much better comprehensive story to tell
3 that will make Philadelphia even more
4 attractive.

5 COUNCIL PRESIDENT CLARKE:
6 Okay.

7 MR. EPPS: I am very confident
8 that you will continue to see very
9 aggressive growth coming out of job
10 creation.

11 COUNCIL PRESIDENT CLARKE:
12 Okay. Real quick, one last, I promise.
13 Related to that, when you come back when
14 we do re-calls for the other thing, can
15 you give us a sense of the strategy
16 associated with the skills mismatch?
17 Because we just rolled out this recent
18 poverty initiative, anti-poverty
19 initiative. The biggest challenge with
20 Philadelphians is the skills mismatch.
21 So can you be prepared to talk concurrent
22 to that solicitation process of bringing
23 companies into these locations, making
24 sure that our people are trained to be
25 available --

1 3/25/19 - WHOLE - BILL 190152, ETC.

2 MR. EPPS: Absolutely.

3 COUNCIL PRESIDENT CLARKE: --

4 for those jobs.

5 MR. EPPS: And I'll give you a
6 headline right now. Right now
7 Philadelphia is in the fourth quartile on
8 two- and four-year degree attainment
9 rate. Ours is 37 percent. Every city
10 that we compete against is 55 percent and
11 greater. So the workforce development
12 initiative that is so critical to this
13 Administration, all the investment in the
14 schools is, we get a long-term plod to
15 get the citizens born in Philadelphia
16 trained to do those jobs, and this is an
17 increasing knowledge economy and will
18 only increase. We must get our two- and
19 four-year degree attainment rate up as
20 fast as possible.

21 COUNCIL PRESIDENT CLARKE: If
22 you can just send us the specifics of
23 that in the interim.

24 MR. EPPS: You can tell that
25 you want a limited data, a minimum data

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2 or I can fill this room with data.

3 COUNCIL PRESIDENT CLARKE: Fill
4 the room.

5 MR. EPPS: Not a problem. Be
6 careful what you wish for.

7 COUNCIL PRESIDENT CLARKE: All
8 right. Thank you. Thank you, sir.

9 Councilman Jones, we're going
10 to start out with like seven, eight
11 minutes. Seven minutes.

12 COUNCILMAN JONES: That's fine.

13 COUNCIL PRESIDENT CLARKE:
14 Councilman Jones.

15 COUNCILMAN JONES: Thank you,
16 Mr. President. Seven minutes is more
17 than enough. Thank you.

18 COUNCIL PRESIDENT CLARKE:
19 Thank you, sir.

20 COUNCILMAN JONES: Good
21 morning, everyone, and thank you for once
22 again presenting the case to the public.

23 I want to focus on very quickly
24 the fact that since 2013 to now, the City
25 has steadily chipped away at the amount

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 of delinquency due to the City of
3 Philadelphia in real estate, and
4 according to your testimony, we're at 95
5 percent collection. Is that accurate?

6 MR. DUBOW: We're a little over
7 96 percent collected on time for property
8 tax.

9 COUNCILMAN JONES: So that will
10 make my colleague Councilman Domb very
11 happy.

12 MR. DUBOW: It makes us all
13 very happy.

14 COUNCILMAN JONES: It makes us
15 all very happy.

16 The second thing I would ask is
17 that we have a \$368 million fund balance,
18 and I think that's the highest in the
19 City's history; is that right?

20 MR. DUBOW: I believe that's
21 true.

22 COUNCILMAN JONES: And what I
23 want to ask then -- and I want to thank
24 Director Epps. He has made a number of
25 commercial corridor tours in my district,

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 in the Fourth District, from Main Street
3 to Market Street, checking on things, and
4 I really appreciate that effort and
5 wanted to put that on the record. So
6 thank you very much for that.

7 So which taxes have performed
8 beyond expectation? Which taxes have
9 fallen below expectation? And my wind-up
10 question is, is it time to take a look at
11 the ten-year tax abatement to look at its
12 future for Philadelphia?

13 MS. ADAMS: So I'll answer the
14 tax question in terms of how the taxes
15 have performed. We saw some really
16 strong growth in our transfer tax,
17 particularly in the commercial real
18 estate market. That one -- when we get
19 some big downtown buildings that sell for
20 large amounts, that has a really positive
21 impact on our transfer taxes. So our
22 transfer tax sort of exceeded
23 pre-recession levels, which is a really
24 good thing.

25 Our wage tax continues to grow,

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 and as the Commerce Director mentioned, a
3 strong jobs growth and we're also
4 starting -- now hopefully seeing kind
5 of -- we saw the wage growth also growing
6 with that. And overall our taxes have
7 slightly outperformed what we had
8 anticipated leading up to that \$368
9 million fund balance in FY18. And then
10 we project that growth continues into
11 FY19, and then over the Five Year Plan,
12 we continue to show growth, but a much
13 slower rate. As kind of the national
14 economy generally cools, we start seeing
15 kind of our growth rate, instead of being
16 in the 3 to 4 percent range, can vary in
17 sort of the 1 to 2 percent range. But we
18 are continuing to grow as a city.

19 MR. ENGLER: To your question
20 on the abatement, Councilman, as you
21 know, we did a study last year with Jones
22 Lang LaSalle looking at various ways that
23 the abatement could be tweaked or what
24 would happen if it were to be eliminated.
25 I think we saw from that study that over

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2 the long term, the benefits of the
3 abatement kind of outweigh the negative
4 impacts of it. But I think understanding
5 it from a question of fairness, which I
6 think is one thing that this Chamber is
7 always focused on, whether this program
8 is the right program to carry us into the
9 future, I think there's at least four
10 different proposals in the Chamber now to
11 consider changing the abatement. We are
12 happy to be part of that discussion. But
13 I think we also want it to be driven by
14 data.

15 So there was data released by
16 HUD a couple of weeks ago that showed
17 that development starts, permit data,
18 Philadelphia was really at the bottom of
19 a lot of our peer cities. I mean,
20 trailing places like Columbus, Ohio when
21 it comes to development starts and permit
22 data. So I think taking all of that into
23 account, I think looking at it from a
24 perspective of fairness and what's really
25 fair for long-term residents as well as

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 helping us attract not only new residents
3 but also businesses into the City, we're
4 happy to be part of that discussion.

5 COUNCILMAN JONES: So I guess
6 what I want to say is, we've been at this
7 a while now and its impacts are obvious
8 by way of the skyline, but also the
9 unintended consequence I believe is
10 gentrification over development and
11 things like that. So in that discussion
12 about the future of a ten-year tax
13 abatement, one size doesn't fit all, and
14 is it geography based? Are we looking at
15 that? And as these abatements come
16 offline, what has been the experience
17 with the new revenue that comes with that
18 and how is that making up for revenues?
19 Have we kind of dug down, took a deeper
20 dive into that analysis?

21 MR. ENGLER: Sure. So we have
22 that data specifically, and what we
23 talked about in the fall was
24 appropriating all of that new revenue
25 that comes in from previously abated

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2 properties in the first year that it
3 comes in to the Housing Trust Fund. So
4 over six years, from FY19 through '24,
5 we're projecting a little over \$80
6 million into the Housing Trust Fund to
7 specifically support the work of the
8 Housing Action Plan, so whether that's
9 support for first-time homebuyers, the
10 shallow rent subsidy that we've been
11 talking about. All of those programs
12 associated with the Housing Action Plan,
13 that funding will go directly towards
14 that. So that's the revenue that is
15 coming in from the abatement over the
16 next -- really starting this year and
17 over the next five years that we'll be
18 dedicating to that, because we know that
19 no matter what action we take to either
20 change the abatement, end the abatement,
21 whatever end result we have, over the
22 next ten years, we have these properties
23 that are coming off the abatement and we
24 can direct that revenue to significantly
25 impact the negative consequences that

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 gentrification may have caused.

3 COUNCILMAN JONES: So this
4 question is for Ms. Betsy, who I know is
5 watching. Is it true that a lot of
6 people who have applied for the tax
7 abatement, they ride it out and then in
8 the seventh, eighth, maybe even ninth
9 year sell it and someone else gets a new
10 one?

11 MR. ENGLER: I don't know that
12 we know that for certain. We're happy to
13 look at the data and try and get you a
14 report on what happens with that property
15 in the seventh, eighth, and ninth year,
16 whether it's being transferred, whether
17 the original tenant decides to stay in
18 the property. We'll probably have to
19 take a deeper dive into some of the data
20 and look at it.

21 MR. DUBOW: And we haven't seen
22 any evidence of that in the data, but we
23 can double-check.

24 COUNCILMAN JONES: Thank you,
25 Mr. President.

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2 COUNCIL PRESIDENT CLARKE:

3 Thank you, Councilman.

4 The Chair recognizes Councilman
5 Greenlee.

6 COUNCILMAN GREENLEE: Thank
7 you, Mr. President.

8 Good morning. A couple quick
9 ones here. In the Fire Department issue,
10 you say about the reopening of seven
11 engine and ladder companies. Is that the
12 total that was closed or is there still
13 others that either are still closed or
14 won't be open? Do we know?

15 MS. ADAMS: I don't have that
16 data in front of me, but this is related
17 to the SAFER grant. As part of the SAFER
18 grant, we committed to opening these
19 seven companies. I think -- I mean, we
20 can go back in Philadelphia's history
21 about exactly when companies were closed,
22 so we can look through that, but these
23 are the ones the Fire Department has
24 focused on reopening.

25 COUNCILMAN GREENLEE: Because

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2 I'm particularly thinking there was that
3 one time where a number of them were
4 closed, and I was just wondering if that
5 covers that or there was more -- I can't
6 remember the number.

7 MS. ADAMS: We'll get back to
8 you on that.

9 COUNCILMAN GREENLEE: All
10 right. Thank you.

11 And, Rob, you can probably
12 answer this. I think I know the answer.
13 On OPA is the money that is being
14 proposed, I know you said it's dealing a
15 lot with the consultant's report. I
16 think CAMA, is that already totally paid
17 for? We're done on that?

18 MR. DUBOW: It is. The CAMA
19 system is included in the budget, and
20 it's on schedule to begin going live in a
21 year.

22 COUNCILMAN GREENLEE: In a
23 year, okay. Because I know we keep
24 hearing that that's going to be one of
25 the things we really need to do.

1 3/25/19 - WHOLE - BILL 190152, ETC.

2 MR. DUBOW: Yes.

3 COUNCILMAN GREENLEE: Great.

4 And, finally, on the Streets

5 Department, Mr. Engler, I know we

6 mentioned how we hear a lot from people

7 about the condition of the streets, and I

8 don't know if there's an answer to this

9 right now or maybe it's when the Streets

10 Department comes in, but I just want to

11 add the other concern that we heard a

12 lot -- I know the Council President heard

13 from people in my area -- is how long the

14 process takes once a street is milled to

15 the final product, and I'm hoping that

16 when that's all worked out to do

17 additional paving, which we all support,

18 that there is some attention paid to that

19 whole issue of being a little bit more

20 short term in how long it takes, because

21 we probably heard as much complaints

22 about the time that it took than we did

23 about the condition of the streets. Now,

24 I don't know if there's anybody from

25 Streets that can answer that right now or

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 we can talk about it when they come in
3 for budget.

4 MR. ENGLER: I think the
5 Commissioner is on his way up. I would
6 say that I know the Department focuses on
7 specific geographic areas, so that it
8 shouldn't take that long, because they
9 want to have all the machinery in one
10 place and be able to move it quickly from
11 street to street in order to be able to
12 do the milling and then go back and do
13 the manhole covers and then do the
14 resurfacing. But the Commissioner can
15 speak more specifically.

16 (Witness approached witness
17 table.)

18 COUNCILMAN GREENLEE: Good
19 morning, Commissioner.

20 COMMISSIONER WILLIAMS: Good
21 morning, Councilman Greenlee. My name is
22 Carlton Williams, Streets Commissioner
23 for the City of Philadelphia.

24 Yes. We certainly did
25 experience some issues last year,

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 especially in Francisville. I did
3 receive a number of your calls and
4 concerns from concerned residents. This
5 year we increased the contract
6 requirements and we've improved
7 enforcement methods, which we will hold
8 contractors accountable.

9 The process normally takes
10 three weeks from milling to paving.
11 We've decreased that number and set an
12 expectation of ten days, and ultimately
13 we want to make sure that contractors are
14 held accountable. If in fact they don't
15 meet that deadline, then they can be
16 fined as much as up to \$10,000 if they
17 ultimately cause major delays. So we
18 believe that this was the best method for
19 us to create enforcement rather than
20 going through an ordinance, as we
21 originally has discussed. We think the
22 contract provisions that we put in this
23 year will be sufficient to address our
24 contractors who delay the process and
25 cause these inconveniences in our

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 community.

3 COUNCILMAN GREENLEE: So just
4 so I'm clear, ten days from beginning to
5 end?

6 COMMISSIONER WILLIAMS: Ten
7 days from the time milling starts to when
8 we begin paving. So the whole process
9 should take anywhere from three to five
10 weeks. But the delays that we
11 experienced actually and the problems
12 that we encountered was the fact that
13 those streets weren't being turned over
14 fast enough to the Department in order
15 for us to begin the paving process
16 through the adjustment. So we've
17 corrected that this year. We've put in
18 stricter provisions for us to be able to
19 address that.

20 COUNCILMAN GREENLEE: Okay.
21 That sounds good, because last year was
22 somewhat -- it was a long time that the
23 streets sat, as you know, because you and
24 I talked about that.

25 COMMISSIONER WILLIAMS:

1 3/25/19 - WHOLE - BILL 190152, ETC.

2 Absolutely.

3 COUNCILMAN GREENLEE: Okay.

4 Thank you, sir. Thank you.

5 Thank you, Mr. President.

6 COUNCIL PRESIDENT CLARKE:

7 Thank you, Councilman.

8 The Chair recognizes Councilman

9 Johnson.

10 COUNCILMAN JOHNSON: Thank you,

11 Council President.

12 I just have some questions
13 regarding the proposed 200 million
14 Streets Department budget. So how much
15 is going toward paving? How much is
16 going toward other areas?

17 MS. ADAMS: Specifically that
18 200 million, are you referring to the
19 amount in the Capital Program? So the
20 amount in the Capital Program is going --
21 so it's one specific line item in the
22 Capital Program for street resurfacing.
23 I think the Commissioner can talk in more
24 detail about kind of how that money works
25 out, but that's just for resurfacing of

1 3/25/19 - WHOLE - BILL 190152, ETC.

2 the streets.

3 COUNCILMAN JOHNSON: Just for
4 resurfacing, 200 million?

5 MS. ADAMS: That's right. I
6 think it's just a little over 200 million
7 over the six-year Capital Program.

8 COMMISSIONER WILLIAMS: Hey,
9 Councilman. How you doing?

10 COUNCILMAN JOHNSON: Hey, how
11 you doing?

12 COMMISSIONER WILLIAMS: Carlton
13 Williams, Streets Department.

14 Yes. That's for over the next
15 five-year period. The \$200 million
16 covers the materials in the increased
17 budget to add that third paving crew to
18 get us to a state of good repair of 131
19 miles. Over the years, we've steadily
20 began to increase. We went from 77 miles
21 in 2016 -- '17 to 95 miles actually this
22 year, and we expect to gradually increase
23 and ramp up those efforts up to 131
24 miles. And we believe that this will at
25 least stabilize our City streets and so

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 we don't have to clear over 67,000
3 potholes, as we've done last year, which
4 was the highest that we've ever
5 completed. And then you will start to
6 see that gradual change, improvements to
7 our street conditions and some of the
8 complaints and problems that we've been
9 receiving over the last year.

10 This will take some time for us
11 to get there. Obviously it's not going
12 to be an overnight, but you'll start to
13 see those improvements very soon.

14 COUNCILMAN JOHNSON: Okay. So
15 how much will be allotted, separate from
16 this 200 million, specifically for
17 sanitation? One, I want to commend --
18 first, I want to commend you for the
19 record, Carlton, first and foremost. I
20 probably call you, Dave Perri, and Keith
21 Warren more than anyone else in terms
22 of -- maybe Commissioner Ross, but I call
23 you guys on the regular and specifically
24 around the issue of illegal dumping,
25 trash and litter throughout the Second

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 Councilmanic District. And so I want to
3 acknowledge the work of Keith Warren for
4 always being responsive.

5 But we're at a crisis when it
6 comes to the issue of illegal dumping
7 here in the City of Philadelphia. We're
8 in a crisis when it comes to the issue of
9 trash and litter. So I know we have a
10 street sweeping program pilot that we're
11 going to roll out that I wholeheartedly
12 support. I believe if we can move our
13 cars for block parties, then we should
14 move our cars to have our streets
15 cleaned, just for the record.

16 And so can you elaborate on
17 what neighborhoods will participate in
18 the pilot street sweeping program as we
19 move forward and also the portion and the
20 amount in the budget that's going to
21 specifically go toward sanitation, but
22 also our strategy and methods of
23 addressing the issue of illegal dumping?

24 I recently talked to the
25 District Attorney Krasner and I was just

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2 also updated by Chief of Staff of the
3 Mayor, Jim Engler. They're also having a
4 conversation with Krasner, at making sure
5 we look at this issue from a criminal
6 standpoint. Because I think for all the
7 hard work that we do as a city, cleaning
8 up these illegal dump sites, right,
9 cleaning up piles of trash, piles of
10 tires, and we're getting complaints from
11 our constituents, and then only to come
12 out the next day or two days later, for
13 me to send you another text message or
14 e-mail saying, we have another pile of
15 tires, another lot filled with debris,
16 makes all our work that we're doing for
17 naught. So we want to take it to the
18 next level and really hold people
19 accountable. Like if you catch a person,
20 a contractor more specifically, who is
21 engaging in illegal dumping, I don't
22 think that they should be allowed to do
23 business in the City of Philadelphia no
24 more ever, like period.

25 And so just give us an overview

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 on your strategy and the amount of the
3 budget that's going to be prioritized to
4 go in that area, and even if we need more
5 support to actually fund sanitation, but
6 specifically around illegal dumping,
7 trash and litter, and also what the
8 street sweeping program will look like in
9 the future.

10 COMMISSIONER WILLIAMS: Sure.
11 I'll first address what the
12 Administration put in this year for
13 mechanical street sweeping. \$2.3 million
14 will be designated to a mechanical street
15 sweeping pilot in various neighborhoods
16 based on the Litter Index that we created
17 and we've been doing for the last couple
18 of years to identify the most affected
19 areas.

20 The mechanical sweeping program
21 will come with additional brooms and
22 additional laborers to assist with a
23 thorough, detailed cleaning of a corridor
24 in a certain area in the neighborhood.
25 The reason why we need those laborers,

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 mechanical sweeping does a good job of
3 catching curbside litter. Ultimately
4 litter doesn't just reside on the
5 curbside and gutters. It's in vacant
6 lots, it's on sidewalks, and it's usually
7 generated in those areas. So it doesn't
8 make sense for us just to clean the
9 street and leave the rest of the street a
10 mess. So our job is to try to do a
11 thorough and complete job. They'll be
12 equipped with backpack blowers for
13 those -- we're going to encourage people
14 to move cars. We certainly believe that
15 people should move cars, but throughout
16 this pilot when they don't move, we still
17 should not leave a street in a condition
18 that is not presentable. So they'll be
19 using backpack blowers to actually force
20 trash into the street where mechanical
21 brooms can do an effective and thorough
22 job when they can't get curbside.

23 In addition, they'll be
24 cleaning up those piles. A lot of the
25 litter that we're seeing is garbage bags

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2 and construction debris and all of those
3 other larger items that mechanical brooms
4 cannot pick up. But we want to make sure
5 that we do a thorough job when we go
6 through those areas.

7 So our mechanical cleaning
8 program will be focused in certain
9 neighborhoods. We'll be doing an
10 announcement very shortly on the
11 neighborhoods that are affected. And so
12 we don't want to prematurely address
13 that, but we'll share that with you very
14 shortly.

15 Moving on to illegal dumping,
16 you're right. Illegal dumping is
17 probably our biggest problem to catch and
18 to prevent in the first place. And we
19 made an investment this year into the
20 camera system. You and I have had this
21 discussion. It has been very effective.
22 We started off in certain areas in North
23 Philadelphia. Ninth and Ontario and
24 Rising Sun and Venango literally has
25 stopped the dumping in those areas.

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2 COUNCILMAN JOHNSON: How are we
3 monitoring those cameras?

4 COMMISSIONER WILLIAMS: We have
5 staff dedicated, sweep officers that will
6 be dedicated in districts throughout the
7 City of Philadelphia identifying and
8 performing investigations on those who
9 dump. Also --

10 COUNCILMAN JOHNSON: Is that a
11 24-hour process?

12 COMMISSIONER WILLIAMS: No.
13 It's an eight-hour process, but it has
14 the capability of going back to record.
15 So, for example, if we monitor it
16 throughout the regular workday and then
17 the next day we see an area that's been
18 dumped on, we have the capability of
19 going back and pinpointing that area,
20 getting license plates, identification of
21 people who are actually dumping in those
22 areas to then turn over to -- one of the
23 things I wanted to talk about is our
24 partnership through the Zero Waste and
25 Litter Cabinet. We have an environmental

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 detective now who is actually prosecuting
3 those cases. So, therefore, when we get
4 the information -- in the past, there
5 wasn't a focused or a formal process for
6 us to turn these cases over to the Police
7 Department who can then prosecute. We
8 now have that process in place, and the
9 fines have been increased, and so we can
10 hold people more accountable. And so
11 those cameras are used as an effective
12 tool, not only to catch dumpers but
13 actually prevent it from happening in the
14 first place, which is where we want to
15 be.

16 COUNCILMAN JOHNSON: Okay. All
17 right.

18 Thank you very much,
19 Mr. President.

20 COUNCIL PRESIDENT CLARKE:
21 Thank you, Councilman.

22 The Chair recognizes
23 Councilwoman Parker.

24 COUNCILWOMAN PARKER: Thank
25 you, Mr. President.

1 3/25/19 - WHOLE - BILL 190152, ETC.

2 And hello to each of you. I
3 want to go back to the line of
4 questioning that Councilman Jones opened
5 up with relative to our real estate
6 taxes. Here we're projecting 713 million
7 as the total amount to be collected, 713
8 million. Would you be able to tell us
9 how much of that is from residential and
10 how much of that is from commercial?

11 MR. DUBOW: We can get back to
12 you with an estimate of that. We don't
13 have it here, but we'll get back to you
14 with that.

15 COUNCILWOMAN PARKER: Extremely
16 important.

17 In addition to that, we would
18 really like to know where. So if it's
19 residential -- and I think this is
20 information that was compiled for us in
21 prior years, but to see exactly where by
22 Council districts the residential taxes
23 are coming from, right, so who is paying.
24 In addition to that, help us see the
25 delinquency.

1 3/25/19 - WHOLE - BILL 190152, ETC.

2 So we started a series of
3 budget briefings and town hall meetings,
4 and you'd be surprised how pleased people
5 are when they get to see that their
6 community is contributing to this tax
7 base and that they're paying their fair
8 share. But it also forces them to say
9 we're going to hold the City accountable.
10 When we contribute, we deserve a return
11 on our investment. So please forward
12 that information to us.

13 The next question is relative
14 to our pension fund. I'm extremely
15 pleased with the laser-like focus this
16 Administration has had on improving the
17 health of the pension fund, working with
18 our unions. I think we're on a path to
19 shore up the fund. I was happy to see
20 that you now project the fund to be 80
21 percent funded by FY29, and I think that
22 if my memory serves me correctly, did you
23 move it up one year? Was it like FY30
24 and 100 percent funded by FY33? Talk
25 about that, and how did we get there?

1 3/25/19 - WHOLE - BILL 190152, ETC.

2 MR. DUBOW: Yes, we did move it
3 up by one year, and as you said, it's
4 kind of -- it's been a true partnership.
5 So part of it was the changes that we got
6 through collective bargaining for our
7 non-uniformed employees that have gone
8 into the stacked hybrid, and they've
9 increased contributions. Uniformed
10 employees have increased contributions.
11 So that has helped both decrease the
12 growth of our liabilities and increase
13 our assets.

14 We also put more money in each
15 year. We've gone to something we call
16 the Revenue Recognition Policy, which
17 means we put more money into the plan as
18 required by state law, and some of that
19 has actually been built into our
20 collective bargaining agreements. The
21 sales tax money that you helped make sure
22 went to pensions has been really, really
23 helpful. Thank you again for that.

24 COUNCILWOMAN PARKER:

25 Mr. President, did you hear that,

1 3/25/19 - WHOLE - BILL 190152, ETC.

2 Mr. President?

3 COUNCIL PRESIDENT CLARKE: Yes,
4 I heard it.

5 MR. DUBOW: The Board itself
6 has changed the way it invests, so that
7 our investment costs have gone down
8 dramatically and our earnings have
9 actually improved. So Council has helped
10 legislation that you've passed. So it's
11 been a number of things and it has really
12 helped with the health of the pension
13 fund for the long term.

14 COUNCILWOMAN PARKER: Thank
15 you. I really wanted you to get that on
16 the record, because Lord knows, when we
17 get it wrong, everybody in the world lets
18 us know that we got it wrong, but we're
19 finally getting it right, and our pension
20 fund has outperformed some of even the
21 state systems. And so you all have done
22 an outstanding job there.

23 I also want to just quickly
24 talk about this commercial corridor
25 cleaning. On January the 16th,

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 PlanPhilly published an article, "PPA
3 makes millions ticketing drivers for
4 blocking street sweepers that rarely show
5 up." A team of reporters surveyed
6 several commercial corridors for two
7 weeks, found that Streets Department
8 didn't show up. For me, Rising Sun
9 Avenue was the corridor in the Ninth
10 Councilmanic District where they started
11 beating my door down. I want to, for the
12 record, commend Commissioner for
13 responding. It was a tough story and we
14 got beat up bad, and when we're getting
15 beat up, then we call you in a frenzy,
16 trying to figure out how do we fix it.
17 So for the people on Rising Sun Avenue
18 who I'm sure are paying attention, talk
19 about what we've done to remedy that.

20 COMMISSIONER WILLIAMS: Thank
21 you, Councilwoman. Carlton Williams,
22 Streets Commissioner.

23 Yes. That was certainly an
24 unfortunate situation that we had to
25 address. One of the things that we found

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 is that normally where we have mechanical
3 failure of a mechanical broom, we needed
4 to communicate that to PPA to ensure that
5 those tickets would not be issued on days
6 that we weren't cleaning. So we've
7 improved that process by working with
8 PPA.

9 Sometimes we also get called
10 for emergencies, water main breaks, leaf
11 collection issues that we have to address
12 and divert resources. And I think the
13 breakdown was that there wasn't a strong
14 communication tool between our department
15 and PPA to notify them. And so since
16 that time, we're working on rectifying
17 that situation in terms of us making
18 daily counts and daily calls to PPA to
19 let them know that we're having issues on
20 certain routes and, therefore, people
21 will not get ticketed when we're not able
22 to clean.

23 I think that the most
24 discouraging part was that people would
25 move their car or receive a ticket and

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 then the cleaning didn't take place. So
3 we're addressing that situation with PPA.

4 COUNCILWOMAN PARKER: Okay.
5 Thank you.

6 Finally, I just have to note
7 for the record Power Up Your Business,
8 Power Up Your Business, Community College
9 of Philadelphia, Power Up Your Business.
10 We had a hearing here in Council in which
11 Econsult came to talk about the value of
12 the investment, the return, and it wasn't
13 sort of obviously an emotional argument,
14 but they were able to literally quantify
15 what investment in that program means to
16 the City of Philadelphia and support for
17 our small businesses. So can you all,
18 for the record, talk about the
19 Administration's perspective relative to
20 this program?

21 MR. ENGLER: Yes. I think
22 generally we think it's really been
23 successful. It's kind of capitalized on
24 the Goldman Sachs model, the 10,000 Small
25 Businesses, and really had a neighborhood

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 focus and had businesses, small
3 neighborhood businesses, from the City be
4 able to participate in that program.
5 We're excited to see it continue, along
6 with the other investments we're making
7 in Community College, additional
8 dual-enrollment slots, to get to Harold's
9 point about increasing that two- and
10 four-year degree attainment goal that we
11 have. So all of that investment in
12 Community College we think is really,
13 really vital to the overall economic
14 health of the City.

15 COUNCILWOMAN PARKER: Thank
16 you.

17 Thank you, Mr. President.

18 COUNCIL PRESIDENT CLARKE:

19 Thank you, Council Lady.

20 The Chair recognizes Councilman
21 Green.

22 COUNCILMAN GREEN: Thank you,
23 Council President. We only have seven
24 minutes?

25 COUNCIL PRESIDENT CLARKE:

1 3/25/19 - WHOLE - BILL 190152, ETC.

2 Seven, yes.

3 COUNCILMAN GREEN: Seven
4 minutes. Well, you know, between
5 politicians and pastors it takes them
6 seven minutes just to say good morning.
7 So I will be brief. Good morning.

8 COUNCIL PRESIDENT CLARKE:
9 Thank you, sir.

10 COUNCILMAN GREEN: One of my
11 concerns, and I raised this in the past,
12 is that we don't have the budget detail
13 as we're going through this process going
14 through the Five Year Plan. For example,
15 I know because of some of the changes in
16 recycling and trying to -- we're going to
17 have two major contracts coming up this
18 year, both a recycling contract and a
19 municipal waste contract, but looking at
20 Page 79 of the Five Year Plan breakdown,
21 it looks like you're budgeting about \$6
22 million in more expenses, but we can't
23 tell if that's for either recycling or
24 municipal waste. So that's why it's
25 really important going forward that we

1 3/25/19 - WHOLE - BILL 190152, ETC.

2 have the budget detail.

3 Let me shift to some other
4 questions that I have. Last year we
5 actually put in about \$55 million for a
6 federal funding reserve. Obviously we
7 did not have some of the concerns that we
8 thought would occur, the current occupant
9 of Pennsylvania Avenue. How were those
10 dollars allocated?

11 MS. ADAMS: Sorry. You're
12 asking about how did the federal funding
13 reserve --

14 COUNCILMAN GREEN: The federal
15 funding reserve.

16 MS. ADAMS: In FY18?

17 COUNCILMAN GREEN: Right.

18 MS. ADAMS: So we didn't end up
19 needing to use any of that in FY18.

20 COUNCILMAN GREEN: And so did
21 that just go into the fund balance?

22 MS. ADAMS: That's right.

23 COUNCILMAN GREEN: And is there
24 a plan for a federal fund reserve for
25 this year as well?

1 3/25/19 - WHOLE - BILL 190152, ETC.

2 MS. ADAMS: We have continued
3 the federal funding reserve in this
4 fiscal year and throughout the Five Year
5 Plan.

6 COUNCILMAN GREEN: Right. So
7 that's about 55 million, give or take?

8 MS. ADAMS: Yeah. It's 53 to
9 55 million each year.

10 COUNCILMAN GREEN: And that's
11 in addition to this year we're planning
12 about 34 million for the Rainy Day Fund?

13 MS. ADAMS: That's right.

14 COUNCILMAN GREEN: And last
15 year and the year before we did about 20
16 million?

17 MS. ADAMS: So in FY19, we have
18 proposed a \$20 million contribution even
19 though it technically has to be included
20 with part of the budget. So this 20
21 million that we've assumed could go into
22 a Rainy Day Fund in FY19. And then per
23 the Charter, we're required to put \$34
24 million into the Rainy Day Fund in FY20.

25 COUNCILMAN GREEN: And so over

1 3/25/19 - WHOLE - BILL 190152, ETC.

2 the course of the Five Year Plan, what's
3 the total amount you anticipate for the
4 federal funding reserve?

5 MS. ADAMS: So over the -- I'll
6 do that quick calculation. So over
7 the -- for the Rainy Day Fund, it's 92
8 million.

9 COUNCILMAN GREEN: Not the
10 Rainy Day.

11 MS. ADAMS: Just the federal
12 funding reserve?

13 COUNCILMAN GREEN: Yes.

14 MS. ADAMS: Well, it's
15 approximately 55 million a year over the
16 next five years.

17 COUNCILMAN GREEN: Okay. Some
18 other questions I have. It looks like on
19 Page 3 of the testimony we talked about
20 \$10 million in savings from a reduction
21 of the census in our prison population.
22 Also earlier in testimony we talked about
23 the Mayor's 31.5 million crime prevention
24 plan. What's the total amount of
25 resources that will go to community-based

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 organizations?

3 MS. ADAMS: So are you talking
4 about the amount that goes directly just
5 to the -- there's three different
6 components within the Managing Director's
7 Office.

8 COUNCILMAN GREEN: Just
9 specifically the grants that will go to
10 community-based programs, but also in
11 your testimony you talk about a \$10
12 million savings from a reduction of the
13 census in our jails. So I'm trying to
14 get a sense of we're talking \$10 million
15 in savings, but I want to see how much of
16 that is actually going to be going toward
17 community-based organizations.

18 MS. ADAMS: So the community
19 grants will have about a million dollars
20 over the Five Year Plan.

21 COUNCILMAN GREEN: So about a
22 million dollars per year or a million
23 dollars in total of the Five Year Plan?

24 MS. ADAMS: Over the Five Year
25 Plan.

1 3/25/19 - WHOLE - BILL 190152, ETC.

2 COUNCILMAN GREEN: And the
3 savings from that census reduction is
4 about \$10 million. Okay.

5 MS. ADAMS: Yeah.

6 COUNCILMAN GREEN: Also on Page
7 3 of the testimony, you talked about the
8 opioid crisis. Has the Administration
9 taken a position on safe injection sites?

10 MR. ENGLER: So we've looked at
11 the issue. Obviously the Managing
12 Director's Office went and had done
13 visits to Vancouver and looked at the
14 sites. We were supportive of an outside
15 entity if they were to set it up. Our
16 focus as an Administration has been
17 trying to keep as many people alive for
18 as long amount of time as possible. So
19 we've spent a lot of time investigating
20 it and think that one could be successful
21 here in keeping people alive, yes.

22 COUNCILMAN GREEN: Okay. On
23 Page 3 of your testimony, you talked
24 about inclusive growth and talked about
25 poverty, and you also talked about some

1 3/25/19 - WHOLE - BILL 190152, ETC.

2 tax policy perspectives. What resources
3 will be identified to really grow small
4 businesses in our city?

5 MR. ENGLER: So we can have the
6 Commerce Director come back up and speak
7 more specifically. So there's additional
8 resources in the budget that goes to the
9 stimulus fund for things like commercial
10 corridor development. There are
11 additional business loans that we're able
12 to do through PIDC that would again
13 support those businesses, but I'll have
14 Harold come up and speak.

15 COUNCILMAN GREEN: What's the
16 total amount that's been allocated by the
17 Administration?

18 MR. ENGLER: The total amount,
19 you're looking for?

20 (Witness approached witness
21 table.)

22 MR. EPPS: Again, Harold Epps,
23 Director of Commerce.

24 I can't speak to the total
25 amount, but the typical programs that you

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 all are familiar with around In-Store,
3 Storefront, camera programs are there and
4 will be modestly increased to next year.
5 The corridor cleaning program is up a
6 little. There is an additional loan fund
7 that will encourage businesses that rent
8 to be able to have the resources to buy
9 the buildings that will be piloted next
10 year. And I think there's one I'm
11 missing, but we'll get that back to you.

12 MS. ADAMS: So we're adding an
13 additional \$2.4 million to the stimulus
14 funds in FY20 over '19.

15 COUNCILMAN GREEN: Did you say
16 stimulus funds?

17 MS. ADAMS: Yeah; economic
18 stimulus funding that goes to PIDC.

19 COUNCILMAN GREEN: I thought
20 stimulus funds was a Latin term. I
21 really haven't heard it in a long time.

22 MR. EPPS: It's a foreign term
23 for sure.

24 COUNCILMAN GREEN: 2.4 million
25 this year?

1 3/25/19 - WHOLE - BILL 190152, ETC.

2 MS. ADAMS: That's how much
3 we're adding to the amount that goes to
4 PIDC that the Commerce Department uses
5 for grants.

6 COUNCILMAN GREEN: And that's
7 going to be per year over five years?

8 MS. ADAMS: Yeah. So that's
9 just the amount that we're going for
10 FY20.

11 COUNCILMAN GREEN: Are there
12 also resources going to be identified to
13 the initiative coming out of the Amazon
14 project, the global identity project from
15 the City?

16 MR. EPPS: That will be funded
17 for next year. It's not funded for all
18 five years, but it is funded for next
19 year.

20 COUNCILMAN GREEN: It's funded
21 for next year. And that amount is?

22 MR. EPPS: \$250,000.

23 COUNCILMAN GREEN: And my
24 understanding is that private sources are
25 also going to be used for that

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 initiative. Is there a way that we can
3 leverage those dollars?

4 MR. EPPS: Well, that's our
5 plan. We haven't finished the work, but
6 that's part of the strategy.

7 COUNCILMAN GREEN: I just said
8 good morning. It can't be my time up
9 yet.

10 COUNCIL PRESIDENT CLARKE:
11 Councilman, your opening statement took
12 up a significant amount of time.

13 COUNCILMAN GREEN: Wait, wait,
14 wait. That's just strictly for the
15 record. Come on.

16 COUNCIL PRESIDENT CLARKE:
17 Well, one thing, you know what, next
18 time --

19 COUNCILMAN GREEN: You're
20 counting against my time now.

21 COUNCIL PRESIDENT CLARKE:
22 Well, to better utilize the
23 Councilperson's time -- and this might be
24 a little thing that Administrations do --
25 if we can have, like particularly the

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 most frequent callers up to the table,
3 sit closer to the table so they don't
4 have to spend time walking across the
5 room to get to the table and eating up
6 the Councilperson's time.

7 COUNCILMAN GREEN: Well, I was
8 asking questions while he was walking.

9 COUNCIL PRESIDENT CLARKE: If
10 we can line up like all the cabinet
11 officials here and all commissioners
12 there.

13 MR. ENGLER: We're happy to do
14 a seating chart for next year.

15 MR. EPPS: Just try to stay on
16 television; that's all.

17 COUNCIL PRESIDENT CLARKE: But
18 the seven minutes is up.

19 COUNCILMAN GREEN: Okay. Well,
20 I'll just close then with just one final
21 question.

22 COUNCIL PRESIDENT CLARKE:
23 Please, sir.

24 COUNCILMAN GREEN: On Page 2
25 you talked about the School District and

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 additional funding and believing that all
3 funds should go through not just new
4 money but all funds should go through the
5 funding formula. Has there been any
6 conversation with other jurisdictions,
7 Norristown, Harrisburg, Pittsburgh, other
8 cities? Because my understanding is that
9 the William Penn versus the Pennsylvania
10 Department of Education lawsuit will be
11 up before the Supreme Court very soon.
12 Hopefully that decision will be rendered
13 this year. But has there been
14 conversations of the leadership of other
15 cities trying to come together with a
16 statewide coalition about the reason why
17 we need a fair funding formula that does
18 not just benefit Philadelphia but really
19 all cities and municipalities in the
20 Commonwealth? And that's something I've
21 been advocating and the Vice President of
22 the Pennsylvania Municipal League, but
23 I'm curious if those conversations have
24 started.

25 MR. ENGLER: So we've

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 definitely started that with our School
3 District and their partners they work
4 with across the Commonwealth. I think a
5 lot of people are waiting to see where
6 things go with the Commonwealth Court
7 trial and then eventually I'm sure
8 arguments before the Supreme Court before
9 we step too far down the line of what to
10 do there.

11 There are a lot of school
12 districts that removal of the hold
13 harmless clause would negatively impact
14 financially. So I think growing the
15 overall pie statewide is going to be key
16 to solving that problem as well as making
17 sure that school districts, specifically
18 on the eastern side of the Commonwealth,
19 are receiving their fair share.
20 Philadelphia just because of our size
21 will benefit disproportionately more than
22 everybody else with that.

23 So we think there's incremental
24 steps that can be made in the short term.
25 Just increasing that amount of money that

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 would flow through the new funding
3 formula would significantly impact
4 Philadelphia. So we're advocating for
5 that now, and as the court case works its
6 way again through the appellate courts,
7 we'll see about building that wider
8 coalition, specifically on our side of
9 the state, to try and drive that change
10 in the General Assembly.

11 COUNCIL PRESIDENT CLARKE:

12 Thank you. Thank you, Councilman.

13 The Chair recognizes Councilman
14 Domb.

15 COUNCILMAN DOMB: Thank you,
16 Council President.

17 And good morning, a few more
18 minutes. I have a few comments and I
19 have some questions. My questions are
20 centered around the overall budget for
21 now, but when I look back in the time
22 I've been here to today, the budget has
23 gone up about \$855 million, as Council
24 President Clarke mentioned. It's a 21
25 percent increase in four years, which is

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 a five and a quarter percent increase per
3 year, and what concerns me is that
4 inflation over these four years was 5.32.
5 So we're almost four times inflation.

6 It also concerns me that under
7 Mayor Michael Nutter during his eight
8 years, the total increase was 2.5 percent
9 in eight years, which is three-tenths of
10 one percent per year. That's a huge
11 increase in the budget, and it appears
12 also that half the increase, just under
13 half the increase, or 396 million, is
14 employee compensation, which is about a
15 14 percent increase over four years or
16 three and a half percent per year, again,
17 against inflation that's much lower.

18 The debt service Fiscal Year
19 '17 was 140.9 million. Now it's
20 projected to be 187.5, a 33 percent
21 increase in paying off our debt, which is
22 eight and a quarter percent increase per
23 year.

24 When I look at the chart
25 attached as we did a little research on

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 this, when I started the wage taxes,
3 we're about 1.4. Today they're 1.67.
4 It's about a \$200 million increase in
5 wage taxes, or 14 percent, over four
6 years.

7 The real estate taxes -- this
8 is why I think people are feeling it --
9 have gone up 21 percent in four years
10 overall, real estate taxes, which is 125
11 million higher.

12 The BIRT taxes have gone up 60
13 million, or 14 percent, over four years.
14 And the realty transfer tax has gone up,
15 as mentioned earlier, 80 million, from
16 247 million to 327 million, a 32 percent
17 increase over four years.

18 One of my questions on the
19 realty transfer tax, because we're going
20 to have a debate I assume on the
21 abatement, is if you could break down how
22 much of the realty transfer tax is from
23 abated properties versus unabated.
24 Because as you said, Jim Engler, you guys
25 did do a study I think back in April or

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 May of last year that looked at ten
3 different variations of the abatement and
4 all ten had a negative impact, some
5 varying degrees. So I'd just like to
6 know of that increase, how much of those
7 were abated properties.

8 And then what depresses me is
9 in the backdrop of all this increase, the
10 poverty is still 400,000. The deep
11 poverty has gone from 12 to 14 percent.
12 We're about 186,000 people to 215,000,
13 almost 200,000 more people in deep
14 poverty. By the way, my understanding of
15 deep poverty is, the definition is a
16 thousand dollars a month or less. Is
17 that accurate for deep poverty?

18 MR. ENGLER: I don't know the
19 exact definition.

20 COUNCILMAN JOHNSON: 5,000 a
21 year.

22 COUNCILMAN DOMB: 5,000 a year?

23 COUNCILMAN JOHNSON: 5,000 a
24 year. Well, that's more or less.

25 COUNCILMAN DOMB: I mean, we

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 have 225,000 people in the City you're
3 saying making less than \$5,000 a year?

4 COUNCILMAN JOHNSON: Yes.

5 COUNCILMAN DOMB: So I think in
6 many ways, we need to put more focus on
7 the ability of creating jobs, especially
8 people that have poverty. And when I
9 look at what I think the symptom is, the
10 businesses that were here 30, 40 years
11 ago, those jobs are gone and we've never
12 trained the population for the new
13 economy. Just look 25 years ago. Ford
14 Motor, GE, AT&T, General Motors. And
15 what is it today? The Amazons, Google.
16 It's mostly tech.

17 So my question is, we saw the
18 program that Councilwoman Parker had
19 supported, which is the Power Up, which I
20 thought was great. We saw the returns
21 were 13 percent per year over ten years.
22 Why are we not investing more in job
23 creation programs to take the people that
24 are in poverty and deep poverty out? Why
25 are we not addressing, for example, PHA

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 that has 32,000 people and 100,000 people
3 on the wait list and not equipping them
4 with financial literacy and other skills
5 to get them out of PHA?

6 So my focus during this hearing
7 is going to be mostly right now on how do
8 we address that deep poverty and poverty
9 issue.

10 MR. ENGLER: Yes. Thank you,
11 Councilman. I think that we've shown our
12 commitment to trying to attack that
13 problem specifically through education.
14 So a lot of the growth that you mentioned
15 in our overall expenditures have been
16 dedicated to education. We saw an
17 education system that was starved for
18 decades, and the Administration, along
19 with City Council over the last several
20 years, has stepped up significantly
21 through both our contribution of the
22 School District, to the increase in
23 resources to the School District from
24 things like real estate taxes, as well as
25 our focus on early childhood education

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 and on Community Schools, directly
3 providing supports to those people that
4 are in poverty.

5 You've also seen it through our
6 investment in affordable housing. So
7 last year we committed to the new revenue
8 coming from the tax abatement to go
9 directly to the Housing Trust Fund to
10 support the Housing Action Plan to the
11 tune of \$80 million.

12 So all of that new revenue and
13 all of these new expenditures are meeting
14 the needs of the population that we are
15 trying to serve, in addition to making
16 investments that we know were deferred
17 for a long time. You mentioned how the
18 budget during the eight years of the
19 Nutter Administration only grew by about
20 3 percent.

21 COUNCILMAN DOMB: Two and a
22 half.

23 MR. ENGLER: Three and a half
24 percent.

25 COUNCILMAN DOMB: Two and a

1 3/25/19 - WHOLE - BILL 190152, ETC.

2 half percent.

3 MR. ENGLER: Obviously the
4 budget also went through a significant
5 contraction. Revenue significantly
6 dropped during that same time period. So
7 I think you're seeing growth now because
8 we realize that we went through a long
9 period where we couldn't make
10 investments. I think if you talked to
11 anybody who was in the Nutter
12 Administration, there was a deep desire
13 to make investments in departments that
14 they know needed it, and they couldn't do
15 it because financially it wasn't going to
16 be feasible.

17 I've talked to Rob and Anna
18 about their time during the Nutter
19 Administration and trying to get to a
20 fund balance of about \$10,000, because
21 they knew that they needed to get to a
22 positive fund balance in order to be able
23 to present a balanced budget to Council
24 and they had to get to that number.
25 That's such a small number because the

1 3/25/19 - WHOLE - BILL 190152, ETC.

2 global economy had collapsed.

3 So I think our focus has been,

4 again, on making those long-term

5 investments that we think will pay off

6 decades into the future and in programs

7 like Power Up Your Business. I think

8 it's really shown that when we make that

9 investment up front, it will pay

10 dividends for a long time down the road.

11 COUNCILMAN DOMB: But here's my

12 two concerns. One, for the residents

13 living in the City, with inflation at one

14 to one and a half percent per year the

15 last four years, their real estate taxes

16 went up on average five and a quarter

17 percent. This is an average. So they're

18 feeling it, and that's pushing people, I

19 think, over the edge. That's one piece.

20 The second piece is, education

21 is extremely important. Everyone agrees.

22 Nobody disagrees. But so is the

23 opportunity for a really good job. And

24 by the way, I'm totally in favor of

25 raising the minimum wage, but when you

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 raise the minimum wage to \$15 an hour,
3 you are still in poverty.

4 What we really need to focus
5 on, and we'll talk about this another
6 time, is the entrepreneurship rates. The
7 entrepreneurship rates in Philadelphia,
8 according to Pew, 78.6 percent
9 white-owned businesses, 10 percent Asian,
10 2.4 African American. That's where we
11 need to focus. We could teach people how
12 to own their own businesses and be
13 owners. That's very important.

14 And I'll come back in the next
15 round.

16 COUNCIL PRESIDENT CLARKE:
17 Thank you, Councilman. Very good point.
18 Shameless promo, Narrowing the Gap, City
19 Council. This is the blueprint for
20 dealing with that issue. Thank you,
21 Councilman.

22 Councilman Oh.

23 COUNCILMAN OH: Thank you very
24 much, Council President.

25 For Jim Engler, if you could, I

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 only have one question and no follow-up.
3 I just would like to explain on behalf of
4 the Administration, if we have a
5 third-party independent audit that has
6 discredited the property assessments and
7 the assessments are higher than they've
8 ever been and we are now freezing the
9 assessments and doing spot audits, how do
10 we say to the people of Philadelphia that
11 we are not going to refund you this
12 money?

13 MR. ENGLER: So just a couple
14 points. One, we haven't frozen
15 assessments. We're using a new valuation
16 method called trending, which looks at
17 the City in geographic zones. We haven't
18 frozen the assessment process.

19 I think the Administration for
20 the -- by and large, we think that the
21 2019 assessments that you referenced are,
22 by and large, they are accurate. I think
23 we've seen growth in the real estate
24 market in Philadelphia. I think if you
25 talk to experts, there has been

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 significant growth in the real estate
3 market. We saw about 9,000 appeals,
4 9,500 appeals to BRT out of 350,000
5 increases in assessments. So it's a
6 small number.

7 I think we addressed the audit.
8 Obviously we worked with City Council on
9 the results of the audit. We engaged
10 with one of our consultants to develop
11 recommendations on things that can be
12 improved at OPA to try and improve both
13 the way that we do things as well as the
14 results.

15 But I think, by and large,
16 looking at the system of valuation, the
17 system of real estate valuation in the
18 City now compared to where we were before
19 AVI, it's a drastically improved system.
20 If you look at the system now to when you
21 came into City Council several years ago,
22 you would see a drastically improved
23 system. Values are much closer to being
24 accurate today than they were before.

25 We're always going to lag in

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 that system. We're never going to always
3 catch up, because the valuations are
4 being made now for an assessment against
5 the tax rate that will not happen until
6 next year. So we are always going to see
7 lag in that system, but by and large, it
8 is drastically improved from where it
9 was. We will always make improvements.
10 Rob mentioned the implementation of CAMA,
11 which will happen in the next year, which
12 will take us really a leap forward in how
13 we can do the assessments, but I think by
14 and large, we stand by the accurateness
15 of the assessments that you mentioned.

16 COUNCILMAN OH: Thank you.

17 Thank you.

18 COUNCIL PRESIDENT CLARKE:

19 Thank you, Councilman.

20 The Chair recognizes

21 Councilwoman Gym.

22 COUNCILWOMAN GYM: Thank you

23 very much, Council President.

24 I was wondering if you could

25 talk to me a little bit about how you see

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 school funding over the next five years.
3 When we met with the CFO, he had a line
4 that the District's five-year trajectory
5 talked about, and I'm just quoting from
6 the CFO, continued increases in special
7 education and charter costs, coupled with
8 new City actions around property
9 assessments, the tolling of taxes that
10 are due to the School District and other
11 proposed reductions in City funding, as
12 well as new unfunded mandates from the
13 City will strain the ability of the
14 District to achieve structural balance.

15 So have you had a conversation
16 with the School District about what they
17 see the Five Year Plan looking like, and
18 are you both in sync about how you're
19 seeing School District funding?

20 MR. DUBOW: We are. We talk to
21 the District regularly, including with
22 the CFO. As you know, last year we made
23 a commitment to significant increases in
24 funding for the District. That shows the
25 1.2 billion that's in our Five Year Plan

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 for the District, which is 700 million
3 more than if we had not made the changes
4 we made last year.

5 I think what the CFO was
6 talking about was risks that might hit
7 those numbers around the edges. So one
8 of the things you talked about
9 specifically was the tolling legislation,
10 which has an impact on when the District
11 will receive revenue, and that obviously
12 has an impact on them, but it
13 doesn't undue all the large increases
14 that we have in our Five Year Plan.

15 COUNCILWOMAN GYM: Right. So I
16 think we can generally agree that the
17 School District funding is increasing.
18 The question is is that in terms of -- we
19 made a pretty strong commitment to at
20 least -- we were hoping for five years of
21 financial stability. We probably will
22 hit three. Is it your understanding,
23 consistent with the School District, that
24 they will stay at a stabilized funding
25 stream for the next three years?

1 3/25/19 - WHOLE - BILL 190152, ETC.

2 MR. DUBOW: Yeah. And I think
3 one of the other things that the District
4 says is that they really focus on
5 ensuring that the first two years are
6 balanced and that the rest of the Plan
7 kind of shows what the longer term
8 projection looks like and helps kind of
9 frame the conversation around longer term
10 funding. And one of the issues that Jim
11 talked about was the lawsuit over state
12 funding and where that will wind up and
13 kind of seeing what happens with that
14 before really understanding what safe
15 funding will look like long term, and
16 that will have a huge impact on their
17 finances.

18 COUNCILWOMAN GYM: You know as
19 well as I do that lawsuits take a long
20 time to work their selves through. But
21 consistent with some of my colleagues
22 asking questions, it's very clear that
23 the School District's budget indicates
24 that its fastest growing expense is
25 charter schools and charter school

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 spending, which is relatively
3 unpredictable and pretty much uncapped.
4 But because of that, is the City and the
5 School District and our state delegation
6 uniform on the request to Harrisburg that
7 they must prioritize a charter school
8 reimbursement? Because in part, one of
9 the complaints that I consistently hear
10 from Harrisburg is that nobody is on the
11 same page when it comes to what do they
12 actually want from the City. The City
13 may say one thing. The School District
14 says another. State legislators are kind
15 of in the dark about what we're all
16 talking about.

17 So is there -- given the fact
18 that the School District has been clear
19 that charter school costs are the number
20 one fastest growing cost to the School
21 District, are we going to be consistent
22 in going to Harrisburg about the charter
23 school reimbursement, which at some point
24 was 300 million a year and probably
25 should be even higher given our

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 expansion? So, yes, like are we
3 consistent on that, and show me how
4 you're going to publicly demonstrate that
5 that is going to be a consistent message.

6 MR. ENGLER: So that's good
7 timing. We actually recently received a
8 request from the Chair of the delegation
9 to both the Administration and the School
10 District to come up with a funding ask
11 that would meet the adequacy goal that we
12 all have to have that adequate level of
13 education funding. So we're going to be
14 working on that over the next several
15 weeks to develop what that formula is.

16 We've had those discussions
17 with the School District. There are a
18 number of proposals that are floating out
19 there now when it comes to charter
20 funding, whether that's reform of the
21 special education funding formula,
22 whether that's to your point about
23 charter reimbursement. I think there was
24 actually a republican Senator that shared
25 a co-sponsorship memo last week to

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 reinstate the charter reimbursement line
3 item. So I think that's something we're
4 going to be focused on.

5 Right now we're focused on
6 working with the delegation to really, to
7 your point, to organize ourselves around
8 a common set of principles, and we're
9 going to be looking to work with City
10 Council on that, so that way, we're all
11 completely aligned when we go to
12 Harrisburg around the changes that we
13 want to see to not just the funding
14 structure but the overall pot of money
15 that's available.

16 COUNCILWOMAN GYM: And I
17 personally think that this is something
18 that should unify Council across funding,
19 so charter school advocates and public
20 school advocates are on the same page,
21 that without the charter school
22 reimbursement formula, it's going to be
23 really hard for anyone to be able to
24 guarantee the stability of the charter or
25 the public school sector. So you will

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 make sure that you communicate that
3 clearly to City Council?

4 MR. ENGLER: Yes. We just
5 received it, I think, about a week or two
6 ago. So we're working on that now with
7 the School District, with the CFO and
8 with the Superintendent, to try and
9 develop what that proposal will be.
10 We'll discuss that with Council obviously
11 before we respond to the delegation's
12 request and take it from there.

13 COUNCILWOMAN GYM: Okay. And
14 then last year's budget investment of 605
15 million to the schools included a stream
16 of \$93 million through sequestration
17 which would collect additional revenue
18 from tax delinquent property owners. So
19 where are we in that process and how can
20 we ensure that we're going to meet that
21 mark so that stable school funding can be
22 met?

23 MR. DUBOW: So I don't think we
24 actually will meet that mark.

25 COUNCILWOMAN GYM: This year or

1 3/25/19 - WHOLE - BILL 190152, ETC.

2 five years out?

3 MR. DUBOW: Over five years.

4 And I think part of the reason we won't
5 is -- one of the Councilmembers earlier
6 talked about the kind of success we've
7 had with collections over time. The pool
8 of delinquents for sequestration is just
9 not that big to generate that amount of
10 funding. But the funding that we talked
11 about, that 1.2 billion that we're
12 showing, that's appropriated and that's
13 stable and we will hit that mark.

14 COUNCILWOMAN GYM: And so how
15 far off do you think we would be? So if
16 it's \$93 million promised through
17 sequestration, how far -- what are your
18 projections right now?

19 MR. DUBOW: We will get back to
20 you with that number.

21 COUNCILWOMAN GYM: All right.
22 I think that the other question that I
23 have -- do I still have time?

24 COUNCIL PRESIDENT CLARKE: You
25 have over six minutes used up.

1 3/25/19 - WHOLE - BILL 190152, ETC.

2 COUNCILWOMAN GYM: Great. I'm
3 taking it.

4 The Proposed Five Year Plan --

5 COUNCIL PRESIDENT CLARKE:

6 Councilwoman, I was saying that you have
7 no time left.

8 COUNCILWOMAN GYM: Oh, I have
9 no time. Oh, okay. I'll go back around.
10 You hesitated, sir, and I was --

11 COUNCIL PRESIDENT CLARKE: I
12 was watching the clock as it was winding
13 down.

14 The Chair recognizes Councilman
15 Johnson actually. Councilman Johnson.

16 COUNCILMAN JOHNSON: Thank you,
17 Council President.

18 I just have some questions
19 regarding the CLIP program and L&I. So I
20 know under the Mayor's Roadway to Safer
21 Neighborhoods, that program, there's
22 funding in the amount of 6.3 million for
23 License and Inspection for cleaning and
24 greening lots and using proven models to
25 reduce crime, demolishing unsafe

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 structures, and stabilizing vacant
3 buildings. And so I want to know
4 specifically like what is the strategy in
5 that plan?

6 I heard about the broken window
7 theory, right, but what's the actual plan
8 that's going to go into place when it
9 comes to reducing violence specifically
10 when it comes to L&I? That's my first
11 question. And then the second question
12 is whoever can speak about the budget
13 regarding CLIP. And I'm a strong
14 advocate in moving forward that I believe
15 that every District Council, every
16 district -- every Council district should
17 have their own individual CLIP program to
18 specifically deal with, again, the
19 dumping in lots, the graffiti. And I
20 know for a fact just by calling Tom
21 Conway just about every other day, I know
22 for a fact that they're spread thin,
23 because, again, this wasn't initially
24 started as a citywide program. This was,
25 for the record, a Northeast program, but

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 nevertheless, they will come out in
3 different parts of the City, but their
4 primary purpose is not every neighborhood
5 throughout the City of Philadelphia.
6 They will come, but I have been told
7 sometimes they're doing stuff for the
8 School District, so they can't come down
9 to Point Breeze and do XYZ. So I began
10 looking -- I actually called hearings for
11 this, but I said let me wait until we do
12 the budget process.

13 How can we have a CLIP program
14 in each individual Council district? And
15 the other part of this question is the
16 strategy regarding violence prevention
17 and how we're to going use the \$6.3
18 million.

19 (Witnesses approached witness
20 table.)

21 COMMISSIONER PERRI: Good
22 morning, Councilman. Dave Perri,
23 Commissioner of Licenses and Inspections.

24 Specifically in terms of the
25 budget increase for blight removal for

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 L&I in the Five Year Plan, what we're
3 proposing to do, it goes along the lines
4 of a study which was recently done by the
5 University of Pennsylvania and Columbia
6 University in which there's a correlation
7 between cleaning and greening of vacant
8 lots and a reduction in crime. So we put
9 a proposal together to go into the
10 highest crime areas of Philadelphia and
11 looking at all the vacant lots that are
12 in that area, doing a cleaning and
13 greening of those lots in which we would
14 remove all the debris that's there, we
15 put up a wooden fence like you see the
16 Pennsylvania Horticultural Society does,
17 and then have regular maintenance, mowing
18 of the lawn, cleaning of those lots on a
19 go-forward basis. So that's one part of
20 it.

21 COUNCILMAN JOHNSON: Regular
22 maintenance by who? Would ex-offenders
23 be doing this work or is this just same
24 L&I workers?

25 COMMISSIONER PERRI: No. What

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 we're doing with that funding is, we're
3 actually going to transfer it over to
4 CLIP, and CLIP will be hiring folks we're
5 hoping from the affected areas to
6 actually help with the cleaning and
7 greening.

8 COUNCILMAN JOHNSON: So the L&I
9 money is going to CLIP, correct?

10 COMMISSIONER PERRI: A piece of
11 it is going to CLIP. There's really
12 three main parts to this. A piece of it
13 goes to CLIP for cleaning and greening
14 and maintaining the lots. A piece of it
15 is going to L&I so that we can hire a
16 third clean and seal crew. And clean and
17 seal is one of the services that we
18 provide that is extremely important and
19 is in high demand by the neighborhoods.
20 So we want to go into these high-crime
21 areas and make sure that we clean and
22 seal every single vacant and open
23 property that's in that particular
24 district.

25 The third part of this is

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 additional demolition funds so that we
3 can take down all the imminently
4 dangerous buildings also in the highest
5 crime areas.

6 So we've identified some of the
7 highest crime areas of the City, and we
8 will go in order from the highest crime
9 area to the next, to the next, and hope
10 to do a soup to nuts blight removal
11 program.

12 Now, the studies that are out
13 there, the academic studies, show that
14 you can have up to a 25 percent absolute
15 reduction in violent crime in areas in
16 which you do blight removal. And it's
17 not just you're chasing the crime into
18 another area. It's an absolute decrease,
19 without impacts on the surrounding areas.

20 COUNCILMAN JOHNSON: Will this
21 include -- and I'm just talking about
22 what my constituents tell me in Eastwick.
23 Will this take into consideration, I
24 guess, some coordination with Streets
25 regarding lighting, right? Some areas of

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 Eastwick is very, very dark. So we get
3 complaints about lighting. And also a
4 real big issue is alleyways. I mean,
5 some of these alleyways are atrocious
6 throughout the City of Philadelphia, and
7 somehow we have a policy that says that
8 we can't clean these alleyways. But
9 nevertheless, if we're talking about
10 crime prevention, right, a lot of these
11 guys hustle, they sell drugs, they escape
12 through the alleyways. They hide their
13 drugs in the alleyways. And God forbid
14 from a public safety standpoint that when
15 there's a fire in someone's home and they
16 can't get out the front but they try to
17 go out the back and something happens.
18 And, again, the question is always, what
19 could the City have done to prevent this
20 type of incident from happening? So has
21 that been taken in consideration?

22 COMMISSIONER PERRI: Well, in
23 terms of what we're trying to do with
24 violence reduction and blight removal, a
25 key component is exactly what you said,

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 Councilman. It's coordination amongst
3 notable departments. So we have a weekly
4 phone call that we talk to other
5 departments and try to coordinate our
6 various efforts. We are focused on the
7 Operation Pinpoint areas. It's citywide,
8 but it's very focused on where the high
9 crime is occurring. And we are trying to
10 coordinate with Streets. We're
11 coordinating with Parks and Rec, who do
12 the street tree type work, and with other
13 agencies so that when the City goes in
14 there, we can have a visible impact on
15 what the neighborhood looks like and
16 improve the environment in which the
17 folks living there are experiencing.

18 COUNCILMAN JOHNSON: And just
19 wrapping up, because I'm on the clock,
20 CLIP, can we get a CLIP -- how can we get
21 a CLIP program in every Council district?

22 MS. OTERO-CRUZ: Good morning.
23 Joanna Otero-Cruz, Deputy Managing
24 Director of Community Services.

25 While we do not have the CLIP

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 designated for each office, as you
3 indicated, we are citywide and we are
4 utilizing much more of data to work with
5 our Council partners and ensuring that
6 all of the requests that come in through
7 3-1-1 are coordinated through all of our
8 operational departments, including the
9 work that you're hearing with L&I
10 specifically around the doors and
11 windows, which is to eradicate some of
12 the blight in the neighborhoods and lot
13 abatement.

14 In addition to that, we did do
15 also some alley clearing last year.
16 While that is restricted in terms of how
17 many we can do a year, that is something
18 that we do, again, utilizing the data
19 that comes in strategically in terms of
20 what could be cleared.

21 COUNCILMAN JOHNSON: I just
22 want to wrap up because I'm running out
23 of time. Just one last point is, one,
24 hopefully in the future we'll utilize the
25 Future Track program where you hire these

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 ex-offenders to come out and clean the
3 alleyways and then Streets came up and
4 kind of replace the light. I think that
5 was excellent and should be a part of the
6 violence prevention strategy.

7 MS. OTERO-CRUZ: We do
8 utilize -- actually 36 percent of
9 staffing are returning citizens for CLIP,
10 and that is something that we pride
11 ourselves to continue to enhance. In
12 addition to that, we also, through our
13 community service projects, utilizing the
14 visuals to do the community service
15 hours, who are returning citizens.

16 COUNCILMAN JOHNSON: And just
17 for the record, I just want to thank
18 Mr. Dave Perri and his team for working
19 with us in Southwest Philadelphia. With
20 the Philadelphia Police Department and
21 the Nuisance Task Force, we were able to
22 take hundreds of abandoned cars off the
23 street, shut down a couple auto body
24 shops, chop shops in Southwest
25 Philadelphia. So I just want to thank

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 you just for the record coming out to the
3 community, engaging in the community --
4 engaging with the community as we stay on
5 top of trying to improve the quality of
6 life of Southwest Philadelphia. Thank
7 you, Dave.

8 COMMISSIONER PERRI: Thank you,
9 Councilman. I appreciate that.

10 COUNCILMAN JOHNSON: Thank you,
11 Council President, for your latitude,
12 sir.

13 COUNCIL PRESIDENT CLARKE:
14 Thank you, Councilman.

15 The Chair recognizes Councilman
16 Henon.

17 COUNCILMAN HENON: Thank you,
18 Council President.

19 Mr. Chief of Staff, I just --
20 it has a nice ring to it, though. I was
21 going to wear my pink tie today too. But
22 in any case, I'll grind a little more
23 obviously in the department budgets when
24 they appear, and this is just simply an
25 introduction to the operating budget. So

1 3/25/19 - WHOLE - BILL 190152, ETC.

2 I'm not going to get into too much
3 details.

4 I, for one, do want to state
5 for the record to my colleague Councilman
6 Johnson that CLIP does an incredible job.
7 I'm glad they were born and raised in
8 Northeast Philly, but it was time
9 appropriate. It was time appropriate
10 when it was created and I think has
11 served a model for the entire City of
12 Philadelphia, which leads me to why we
13 need to take a look at it through this
14 budget process and increase --
15 potentially take a look at increasing its
16 equipment and services when it comes to
17 teams.

18 We have an increase of over
19 \$200 million in revenue, which I think is
20 great, from our wage taxes. So I think
21 our economy is in a very good place, and
22 hopefully we can continue to fight for
23 individual districts and the City for the
24 services.

25 One of my concerns and with our

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 Commissioner Perri, our L&I Commissioner
3 who was just here, is over the years --
4 and this goes with any department. Over
5 the years -- and this is basically kind
6 of taking the Administrations back when
7 it comes to the position we are in. The
8 School District. I'll use an example.
9 The School District for years has
10 rubber-stamped everything. Now here we
11 are paying for the sins of the past,
12 right? And we're moving in the right
13 direction when it comes to the School
14 District. And this is something I think
15 maybe over the past five years or even
16 seven years, in 2012 when I first got
17 here, it was starting to correct itself
18 under the Administration and especially
19 with this Administration having a local
20 ed board. But when we go through tough
21 times and we cut personnel, it's hard to
22 make that up, and I think that's where
23 we -- but we are economically in a very
24 good spot right now, and I'm pleased for
25 that.

1 3/25/19 - WHOLE - BILL 190152, ETC.

2 So I'm going to continue to
3 fight for the District for some of the
4 services that were lost in the past, the
5 equipment to help effectuate a lot of
6 those services and execute them for the
7 quality of life and safety measures of
8 all our communities. And one of the
9 things that is going to be in my
10 conversation throughout this budget
11 process is the tens of millions of
12 dollars that are left on the table that
13 are not being collected from the
14 underground economy. Now, we can dispute
15 what that means, not you but we can have
16 that public conversation, but it is
17 similar to the delinquent taxes that are
18 out there that are perceived to not be
19 collected because we've done an
20 incredible job with moving the needle on
21 getting to 97 percent or near 97 percent
22 in collecting our delinquent taxes, and I
23 think the next thing is the illegal
24 underground economy and making sure that
25 we take a very good snapshot of where we

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 are, where we think we are, and where we
3 actually are. And I know there's been an
4 investment from the Administration to
5 deal with this underground economy. I
6 think we can do more. I know we can do
7 more.

8 I think the rate of return is
9 incredible. There's an incredible amount
10 of return on the investment, just like we
11 did with the delinquent taxes where we're
12 putting in tens of millions of dollars in
13 our delinquent tax efforts. They've
14 actually -- we've seen tangible results,
15 which is I think all we're looking for.
16 Then we can deal with getting more L&I
17 inspectors that are out on the street and
18 not just ten. I introduced a bill. I
19 know it's a ridiculous amount of 800, but
20 we got to start somewhere, and that's how
21 I play cards.

22 But we have conditions in our
23 streets. We want to get to 131 miles of
24 our streets repaving and potholes fixed,
25 but we need the equipment to go with it.

1 3/25/19 - WHOLE - BILL 190152, ETC.

2 We need to make sure that our trees are
3 coming down. I think every piece of
4 ground that's not being built on is
5 saturated with these hundred-year storms
6 and rains that we have and trees are
7 falling all over the place, and I just
8 think it's a great opportunity to
9 publicly have this conversation to move
10 the needle like we have been with our
11 taxes and some of the efforts in reducing
12 our wage tax and collecting our
13 delinquency.

14 So that is going to be some of
15 my priorities moving into this budget
16 season, and look forward to the public
17 dialogue and continuing to move the
18 needle. Because we are. Our
19 delinquent -- we see it and we talk about
20 it at our community meetings all the
21 time. We are doing better with our
22 delinquent taxes. We are doing better
23 with our services, but after decades of
24 cutbacks and cutbacks and cutbacks, it's
25 time to give back and put back into play

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 some of the more efficient programs that
3 we can put in place to help serve our
4 constituents.

5 So I appreciate, as always, the
6 start of the budget process and look
7 forward to its end.

8 COUNCIL PRESIDENT CLARKE:

9 Thank you, Councilman.

10 The Chair recognizes Councilman
11 Green.

12 COUNCILMAN GREEN: Thank you,
13 Council President.

14 Just a few follow-up questions
15 to some things that I asked about and
16 also they're included in your testimony.

17 On Page 3 of your testimony,
18 you talk about Operation Pinpoint. How
19 does that compare or contrast with the
20 Focused Deterrence program?

21 MR. ENGLER: I think we'll have
22 some folks from the Managing Director's
23 Office and the Police Commissioner to
24 come up.

25 COUNCILMAN GREEN: Are you

1 3/25/19 - WHOLE - BILL 190152, ETC.

2 putting a pause on my clock?

3 Thank you, Bob.

4 MR. ENGLER: We'll work this
5 out in the seating chart for next year.

6 (Witnesses approached witness
7 table.)

8 COMMISSIONER ROSS: Richard
9 Ross, Police Commissioner.

10 So you wanted to know what
11 distinguishes Focused Deterrence from
12 Pinpoint?

13 COUNCILMAN GREEN: Yeah; just
14 the difference between the two.

15 COMMISSIONER ROSS: So Focused
16 Deterrence primarily deals with people
17 who are on probation working in
18 collaboration with the District
19 Attorney's Office, dealing with what they
20 call call-ins where you basically call in
21 a group of folks who are dealing with
22 that.

23 Pinpoint really kind of expands
24 beyond that where people we deal with
25 don't necessarily have to be on

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 probation. Some of our troubled
3 individuals are not on probation, which
4 doesn't allow them to fall under the
5 category of Focused Deterrence anyway.
6 So we're doing things that are similar in
7 the sense that knocking on doors of
8 people who our intelligence tells us
9 either are likely to be targets or likely
10 to be shooters, trying to get the
11 attention of particularly some of the
12 young men on the periphery of this
13 violence. But Pinpoint also deals to a
14 great degree with analytics and trying to
15 use data that we'll be getting from
16 Infoshare and some other places that will
17 help us get in front of a lot of this
18 stuff.

19 You'll find that in a lot of
20 these large cities, they're dealing with
21 multi-million-dollar programs. So we're
22 going to be doing something that doesn't
23 cost quite as much, but we believe the
24 analytics will help us immensely.

25 COUNCILMAN GREEN: Thank you.

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2 On Page 2 of the testimony, you
3 talk about hiring additional firefighters
4 and paramedics. My understanding, we
5 have a pretty significant shortage of
6 paramedics and we have a significant
7 need, to the point that we're actually
8 using firefighters as paramedics. How
9 many paramedics do we anticipate hiring
10 this year?

11 MS. ADAMS: We can get back to
12 you with the exact amount of paramedics.
13 Just to correct, the firefighters aren't
14 serving as paramedics. Firefighters do
15 serve in the EMS system, but they don't
16 serve as paramedics. We hire specific
17 paramedics. But I'm sure the Managing
18 Director can talk in more detail.

19 (Witness approached witness
20 table.)

21 MR. ABERNATHY: Brian
22 Abernathy, Managing Director.

23 COUNCILMAN GREEN: Some will
24 dispute that, but okay.

25 MR. ABERNATHY: There's a

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 paramedic crisis across the country, not
3 just in Philadelphia.

4 And the Fire Commissioner
5 apologizes for not being here. He, at
6 least last I spoke to him, was currently
7 on the scene of a civilian fire death.

8 Was working through Chestnut
9 Hill Hospital to upgrade their EMTs to
10 paramedics as well as working with other
11 members of the healthcare system to try
12 to continue to expand the number of
13 paramedics that we're able to bring into
14 our system.

15 The honest answer is, we're
16 going to bring in as many paramedics as
17 we possibly can and probably still won't
18 be at full strength.

19 COUNCILMAN GREEN: Okay.

20 A few other quick questions.
21 In last year's testimony regarding the
22 Five Year Plan, we talked about
23 performance-based budgeting, and I was
24 looking at my notes of testimony from
25 you, Ms. Adams, and you talked about

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 doing this on a quarterly basis. What's
3 the status of performance-based budgeting
4 for this year's budget and Five Year
5 Plan?

6 MS. ADAMS: So through this
7 year's budget, we will have 43
8 departments participating. We think we
9 have about ten more to go, which we will
10 do next year for the FY21 budget. We
11 will have all City departments as part of
12 program-based budgeting. So with that,
13 you'll see that as you get the budget
14 detail, you'll see all the new
15 departments that are participating, their
16 performance metrics. All their metrics
17 are also included in the Five Year Plan.
18 So you can see that for the department by
19 program, and you can see also the
20 investments and the revenues associated
21 with them.

22 COUNCILMAN GREEN: Also, as you
23 know, PICA will be technically going out
24 of business in the coming years. I want
25 to get your thoughts. I actually have a

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 resolution for hearings on PICA. I've
3 been having conversations with their
4 leadership. I'm curious if there's been
5 any perspective on PICA, especially in
6 the out years of the Five Year Plan.

7 MR. DUBOW: So we think PICA
8 plays a crucial function and we would
9 actually like to see it extended beyond
10 the end of its term. We will work with
11 the State Legislature to try to make that
12 happen.

13 COUNCILMAN GREEN: Have you
14 started to think about any type of plan
15 or at least start a conversation with the
16 Philadelphia delegation regarding the
17 expiration of PICA?

18 MR. ENGLER: So we've started
19 those discussions internally and also
20 with some staff at PICA. We haven't
21 taken it to the Legislature yet. We want
22 to try and build out a more full
23 proposal. We'll obviously talk to
24 Council about that as we move it forward.

25 The last debt payment I think,

1 3/25/19 - WHOLE - BILL 190152, ETC.

2 Rob, is in FY23?

3 MR. DUBOW: Yes.

4 MR. ENGLER: So we have a
5 couple years in order to finalize that,
6 but I think to Rob's point, we are very
7 interested in maintaining PICA as an
8 authority. It's something that the
9 rating agencies look on favorably, and it
10 gives us kind of another set of eyes on
11 our budget to make sure that the
12 assumptions that the Administration is
13 making are accurate.

14 COUNCILMAN GREEN: Okay. Thank
15 you.

16 COUNCILMAN GREENLEE: Thank
17 you, Councilman.

18 Councilwoman Gym, please.

19 COUNCILWOMAN GYM: Thank you
20 very much.

21 So in 2017, City Council worked
22 with the City to establish the first
23 Legal Defense Fund for renters who face
24 eviction. I think we had a recent story
25 last week that talked about how renters

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 are deeply impacted by speculation,
3 rapidly rising costs, and other things.

4 Last year we were able to
5 expand it to include 800 -- to grow it to
6 about 850,000 a year, moving closer to
7 recognizing what its impact would look
8 like. Not only does it provide a lawyer
9 for a day and increase a long help line,
10 it diverts individuals into services and
11 supports to get counseling, to get
12 opportunities to find other placement.
13 It doesn't mean that someone has to stay
14 in that place forever. It just means
15 that we're trying to work through
16 something so we don't overburden the City
17 on the consequences and costs that
18 eviction leave us with.

19 But I notice that your Five
20 Year Plan brings -- well, and I should
21 say that because of the wide-ranging work
22 that we've done, thanks to Eva Gladstein
23 and her team, in combination with a
24 number of different City agencies, the
25 expansiveness of the project allowed for

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 a big awareness campaign to happen that
3 resulted in changes at the courts,
4 including new regulations that require
5 landlords to hold valid licenses and to
6 be clear of any kinds of violations. And
7 as a result, my understanding is is that
8 in the two short years that we've been
9 able to have this funding go through to
10 do a wide-ranging education campaign,
11 eviction filings in our Philadelphia
12 courts have actually dropped by 20
13 percent. 22,000 down to 18,000 is my
14 understanding. Folks in this room who
15 don't know, but eviction filings
16 overwhelmingly target black women.
17 Seventy percent of those who are filed
18 against are black women. So this was a
19 very important issue for mothers, single
20 heads of household, and communities who
21 are very vulnerable in this crisis.

22 So I am completely baffled as
23 to why the Administration is reducing
24 that investment down to two and a half
25 million over the next five years, holding

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 it to 500,000, when there's every single
3 indication that it's, one, been
4 extraordinarily successful; two, impacts
5 a lot of communities that we're trying to
6 outreach to; stabilizes families,
7 especially children who have to switch
8 schools every time they switch a home and
9 that like we shouldn't play this dance.
10 We should actually be seeing a five-year
11 trajectory in which we're moving towards
12 a right to counsel and expanded type of
13 investments so we're making guarantees
14 and assurances rather than leaving
15 families, our legal community, and City
16 agencies kind of hanging in the balance.

17 (Witness approached witness
18 table.)

19 MS. GLADSTEIN: Councilwoman, I
20 can't speak directly to the amount of
21 funding other than to say that I know
22 that we're balancing a lot of really
23 tough priorities.

24 COUNCILMAN GREENLEE: Eva, just
25 put your name on the record, please.

1 3/25/19 - WHOLE - BILL 190152, ETC.

2 MS. GLADSTEIN: Sorry. Eva
3 Gladstein, Deputy Managing Director for
4 Health and Human Services.

5 We concur that it's important
6 to support this work, and I'm very
7 pleased to see that it's in the Five Year
8 Plan for five years, which had not
9 occurred last year, and to support a
10 range of activities, not just legal
11 counsel but the other activities that
12 were supported, including the hotline,
13 including the website, including
14 financial counseling for those residents,
15 and more public education. So I'm sure
16 there will be a conversation between
17 Council and the Administration during the
18 budget process where this could be
19 discussed more.

20 COUNCILWOMAN GYM: Okay. So I
21 want to know whether the Administration
22 is committed to expanding this work over
23 the next five years, not holding us even,
24 not like kind of being in the world of,
25 but have you thought about a five-year

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 plan? Because like this work is pretty
3 serious. It takes a lot of time and
4 energy. The Eviction Task Force pulled a
5 lot of different agencies together. It
6 is ultimately going to have to be kind
7 of -- people have to grow to something.
8 They have to evolve. They've got to know
9 where the City is going. If the City is
10 sort of like in a hold even and we're
11 going to play this game every single
12 year, it's sort of hard for our legal
13 community and for other entities,
14 including our housing advocates and other
15 financial counseling elements, to decide
16 whether they're going to be partners with
17 us.

18 But what I'm asking is, do you
19 see a future for us to grow this pool so
20 that we're actually expanding these
21 services and not just holding to them for
22 five years, especially given the recent
23 studies that show 50 percent of our City
24 is now renters. They are facing -- we
25 are facing an eviction crisis. It's

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2 national clearly, but it hits home here
3 in the poorest large city in the country.

4 But what's your trajectory for
5 the next five years? Because it's got to
6 be more than us playing like a will we or
7 won't we kind of thing every budget
8 session.

9 MR. ENGLER: I think to Eva's
10 point, we are trying to balance a number
11 of priorities. We've had this discussion
12 a couple times about this specific
13 funding, and we're going to continue to
14 do that throughout this budget process.
15 I think -- you have our commitment to
16 this dollar figure, which to Eva's point
17 again was not in the Five Year Plan last
18 year, and kind of as we build it out and
19 see the success of the work, we're going
20 to have additional discussions throughout
21 this budget process about what the right
22 number is, not just this year but
23 throughout the length of the Plan. So
24 you have our commitment to continue to
25 work with you on that. I can't commit to

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 a dollar figure right now, but we are
3 obviously committed to working with you
4 and the other members as to what the
5 right amount is for the program for this
6 year and into the future.

7 MS. GLADSTEIN: If I could just
8 add, Planning and Development is also
9 engaged in this conversation and looking
10 at additional supports for renters from
11 existing resources; for example, our
12 housing counseling agencies, our NACs, et
13 cetera. I can't speak for them, but this
14 has been a more holistic approach in
15 terms of looking at Housing Trust Fund
16 resources that can be used for
17 prevention/diversion as well. And so
18 we're trying to coordinate across
19 different parts of government.

20 COUNCILWOMAN GYM: And I can't
21 underscore how much I appreciate the work
22 that our City agencies have done. I just
23 want to make sure that the Administration
24 is very consistent that this is a
25 commitment over the next five years to

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 grow towards a model where we're actually
3 providing an expansive approach towards
4 the eviction crisis rather than a hold
5 steady kind of approach as this crisis
6 grows. But to be continued, and I want
7 to thank all of our City agencies that
8 have done tremendous work on this issue.

9 Very similarly -- do I have
10 time? All right. I'm taking it.

11 COUNCILMAN GREENLEE: Thirty
12 seconds.

13 COUNCILWOMAN GYM: Don't
14 answer.

15 COUNCILMAN GREENLEE: Thirty
16 seconds.

17 COUNCILWOMAN GYM: So my other
18 question is, similar to this, could you
19 talk a little bit -- I mean, obviously
20 school construction is an urgent issue.
21 School modernization is an urgent issue
22 in our city. It's hard obviously within
23 the Capital Budget, and also the School
24 District, we have Rebuild, we have other
25 types of things. But in what ways are

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 you exploring how the City is partnering
3 with the School District to support them
4 on an expanded effort for a 21st century
5 school modernization and construction
6 plan, which I think is one of the biggest
7 efforts that we can do to anchor the new
8 families who are coming into our city, to
9 assure residents who are already here
10 that the buildings that are around are
11 safe, and not even just safe and okay but
12 actually really lovely testaments to the
13 City's care in keeping for public
14 education and our youth.

15 MR. ENGLER: Thank you. So I
16 think I would try and answer that in two
17 parts. One, in the immediate future, we
18 really want to make sure that every
19 school is safe. So we want to work on
20 areas of lead and asbestos abatement,
21 things that have been priorities for
22 Council, and making sure that every
23 school is a safe space for kids to be in
24 today.

25 When it comes to the schools of

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 the future, we are in discussions with
3 the School District as well as some
4 outside folks on different ways that we
5 can finance those projects, whether it's
6 things like PlanCon at the state level.
7 The School District's capital budget is
8 about a billion dollars over their
9 five-year plan, so it is significant.

10 I think one of the benefits of
11 local control, from our perspective, is
12 that it's allowed us to more closely
13 coordinate with the School District on a
14 range of issues. We have quarterly
15 meetings with senior School District
16 staff on strategic initiatives, things
17 that we're working on, whether it's the
18 Office of Career Connectedness, the
19 asthma initiative that the Health
20 Department is working on to try and
21 increase attendance and reduce asthma
22 rates in schools. And we're doing that
23 on the operational side as well.

24 So the Resilience Project, as
25 an example, has allowed us to work more

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 closely with the School District to
3 better design safe routes to schools in
4 the Kensington neighborhood as well as
5 make sure that those schoolyards are
6 clean and free of needles and debris. So
7 I think that's allowed us to get closer
8 together.

9 We're standing up that
10 operational group now where we will be, I
11 think over the next several months, be
12 working towards a similar project to what
13 we've seen with Rebuild to really analyze
14 the School District's assets, analyze it
15 against the assets that we have, analyze
16 it against feeder patterns and population
17 patterns throughout the City to make sure
18 that we are making the smartest and best
19 investments that we can from not only the
20 School District's capital budget, but
21 from other resources that we can put
22 together towards that effort.

23 COUNCILWOMAN GYM: And very
24 briefly, I just want to put on the record
25 that another area that the City could be

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 helpful with is having negotiations with
3 PECO about upgrading the electrical grids
4 that power our schools that allow for
5 like air conditioning, temperature
6 controls. It would benefit the City
7 beyond just the school system that's
8 there. But there were kids who passed
9 out, teachers who went to the emergency
10 room when we opened schools in August.
11 And everybody in the state is tested in
12 April at the same time. There's no
13 reason why our kids' learning should be
14 delayed because they're held hostage by
15 the weather and these terrible school
16 buildings. But to the extent that the
17 City can be in conversations with PECO
18 about what it costs to upgrade the
19 electrical power grid, that would be an
20 extremely helpful area.

21 MR. ENGLER: We're happy to be
22 part of those conversations. One of the
23 other areas of focus for that operations
24 group is around energy purchasing as well
25 so that we can reduce the cost of energy

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 purchasing, which will allow us to make
3 additional investments in our
4 infrastructure. So that's another area
5 of focus.

6 COUNCILWOMAN GYM: Thank you.

7 COUNCILMAN GREENLEE: Thank
8 you, Councilwoman.

9 Councilman Domb.

10 COUNCILMAN DOMB: Thank you,
11 Mr. Chairman.

12 A couple more questions.
13 Beginning in Fiscal Year '18, our fund
14 balance surplus was projected to be 189
15 million. However, we had additional
16 surpluses of 179. Any reason why our
17 projections were so far off?

18 MR. DUBOW: So part of what
19 happens, the economy continued to be
20 strong and economists for multiple years
21 now have been saying this expansion is
22 about to come to an end. We build that
23 into our projections, and you can see it
24 in this year's projections. We assume
25 that the economy starts to slow. If it

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 doesn't, then our fund balances will be
3 larger than what we have in the Plan. If
4 it does, they'll look like what we have
5 in the Plan.

6 COUNCILMAN DOMB: Another
7 question. The Fiscal Year '18 CAFR has
8 been posted and is missing a vital piece.
9 This type of audit is required to follow
10 two sets of professional standards, which
11 requires the auditor submit a yellow book
12 report to those charged with governance.
13 Can you provide Council with the yellow
14 book report?

15 MR. DUBOW: It's saying the
16 auditor is required to do that? So the
17 City Controller is? We can ask them for
18 that document.

19 COUNCILMAN DOMB: The yellow
20 book report, yeah. Thank you.

21 Those are the easy ones. Now I
22 want to just mention, I want to go back
23 to last year, because last year at this
24 time, I questioned the 33 million on the
25 CAFR report that was unaccounted for and

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 the seven City accounts not reconciled
3 totalling actually over 113 billion. But
4 this Council passed a reconciliation bill
5 supported by all requiring the
6 Administration to provide us with monthly
7 reports and all accounts reconciled and
8 those not reconciled. The good news is
9 that -- and you can verify this -- as of
10 today, the 33 million is down to 500
11 million roughly?

12 MR. DUBOW: No; to 520,000.

13 COUNCILMAN DOMB: 520,000,
14 that's right. A little slip.

15 MR. DUBOW: That was the worst
16 moment at this hearing.

17 COUNCILMAN DOMB: Down to
18 520,000. That's great news. So I want
19 to thank everyone involved who had
20 participated in that. I know there was a
21 lot of people, the Treasurer, Rob, the
22 Reconciliation Task Force. I think you
23 did a good job. It was going down.
24 Hopefully we'll find the rest of it.

25 And the bigger piece also that

1 3/25/19 - WHOLE - BILL 190152, ETC.

2 I want to make sure that we're on the
3 record is that to my understanding, all
4 the accounts now are reconciled.

5 MR. DUBOW: That is correct.

6 COUNCILMAN DOMB: So we should
7 just put that to bed. That's great news.

8 So going forward, what did we
9 put in place to prevent this from
10 happening again?

11 MR. DUBOW: Sure. So we are
12 writing up policies and procedures to
13 make sure that everyone sees what they
14 are. We have crossed-trained employees
15 in the City Treasurer's Office so that if
16 someone leaves, there will still be
17 people there who knows what they're
18 doing. We brought in a new Deputy City
19 Treasurer to oversee those operations.
20 And we've increased staff in the
21 Treasurer's Office. So all those things
22 together will make sure that we stay up
23 to date in our reconciliations and that
24 we don't have the kind of variance that
25 happened over the years.

1 3/25/19 - WHOLE - BILL 190152, ETC.

2 COUNCILMAN DOMB: And is your
3 department getting a monthly report to
4 track this?

5 MR. DUBOW: We get regular
6 reports. Actually we get more than
7 monthly reports. The monthly reports are
8 put up on the website and are submitted
9 to Council.

10 COUNCILMAN DOMB: So in your
11 opinion, we can put this to bed at this
12 point.

13 MR. DUBOW: Yes.

14 COUNCILMAN DOMB: Okay. Good.
15 Let me switch to another
16 category that was my favorite topic the
17 last two years. You can guess what that
18 might be.

19 MR. DUBOW: You have a lot of
20 favorite topics.

21 COUNCILMAN DOMB: This one is
22 the Prison System. So we've seen a
23 tremendous reduction, and I applaud the
24 MacArthur grant and all those who have
25 been working on it. I know there has

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 been a lot of people that have been
3 involved, and the population over the
4 last few years has gone from roughly
5 8,300 to 4,600, a 45 percent reduction.
6 The budget four years ago, according to
7 our records, was 391 million. The budget
8 today looks like 385 million roughly, and
9 I was told big savings would occur with
10 the House of Corrections being closed,
11 and my concern is that the population
12 that has been reduced by 45 percent is
13 great, but we haven't seen the budget
14 actually been reduced even close to where
15 that population has been reduced.

16 The cost per person roughly
17 four years ago -- everybody is coming up
18 now. The cost per person was roughly
19 50,000, 55,000. Now we're at 84,000. So
20 it's costing us a lot more per person. I
21 mean, can you imagine \$84,000 to keep
22 people on State Road per person?

23 There was an efficiency study
24 that I had requested and I think you all
25 agreed to back in August of 2017, but we

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 haven't seen that yet, so it hasn't been
3 too efficient on getting us the study,
4 but it was like 18 months ago. So I'm
5 wondering when that study is going to
6 come out.

7 And also I just want to last
8 year -- I think we're looking at this
9 whole prison thing wrong. I'll give you
10 two minor, minor examples. Last year
11 when the Free Library was here, I asked
12 them what it would cost to teach
13 financial literacy in the prison. They
14 gave us a price. I supported the
15 program. I went to the first graduation
16 class in December. These people had 50
17 hours of financial literacy in the
18 prisons. It was pretty amazing, one of
19 my best days being on Council. And then
20 last week I supported another program by
21 Sylvester Mobley, we're teaching coding
22 in prison. We have 16 people enrolled,
23 and it cost 35,000 for 16 people. It's
24 peanuts, not even \$2,200, \$2,300.

25 My point is, I just want to

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 shine a light on this. We should be
3 investing those dollars into programs so
4 when people come out, they're fully
5 equipped, whether it's CTE or
6 entrepreneurship, whatever it is.
7 Considering we're paying over 80,000 per
8 person, the investment in the education
9 while they're there, not when they come
10 out, while they're there to me seems the
11 way to go, and I also think it will
12 prevent recidivism.

13 So my question is, how do we
14 get -- by the way, I'm told that we're
15 the first prison in Pennsylvania to teach
16 coding, according to the Governor, the
17 first in the state. So how do we do more
18 of those programs and how do we advance
19 that whole agenda?

20 MR. DUBOW: So the efficiency
21 study is finished and we would like to
22 actually set up briefings for Council to
23 go through what's in there.

24 COUNCILMAN DOMB: Good.

25 (Witness approached witness

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 table.)

3 COMMISSIONER CARNEY: Good
4 morning. Blanche Carney, Commissioner
5 for the Philadelphia Department of
6 Prisons.

7 Councilman Domb, thank you for
8 your funding of those two initiatives,
9 for the coding program and the financial
10 literacy. We will be working with
11 Council to schedule the briefing for the
12 cost analysis for the Department, and we
13 look forward to briefing you about the
14 update.

15 COUNCILMAN DOMB: Do you think
16 there's an opportunity, because I think
17 this is the way to go, to have more of
18 these courses there and more teaching to
19 help people when they come out so they
20 can have real jobs?

21 COMMISSIONER CARNEY: Yes, and
22 that's why we've partnered with you with
23 those two initiatives. So we are
24 exploring other opportunities to explore
25 engagement for real robust employment

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2 post-release.

3 COUNCILMAN DOMB: Let me just
4 put on the record, and I'm going to give
5 you the challenge because I mentioned
6 this in December to everybody when I went
7 to the graduation class. Any returning
8 citizen who wants to take financial
9 literacy courses in '19, I will pay for
10 it. So if there's a thousand coming out,
11 I'll pay for all of them. Whatever it
12 is, I will pay for it.

13 COMMISSIONER CARNEY: Thank
14 you, and --

15 COUNCILMAN DOMB: So there's no
16 funding issue. We just got to implement
17 it.

18 COMMISSIONER CARNEY: Okay.
19 I'll work with you. Thank you for
20 funding that.

21 COUNCILMAN DOMB: Thank you.

22 Thank you, Mr. President.

23 COUNCIL PRESIDENT CLARKE:

24 Thank you, Councilman.

25 The Chair recognizes

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2 Councilwoman Bass.

3 COUNCILWOMAN BASS: Well, thank
4 you, Mr. President. And I'm trying to
5 think of other programs for Councilman
6 Domb to fund. He's got it. He's got it.

7 But in all seriousness, I just
8 want to thank the Administration for the
9 work around providing those programs in
10 prison for those who are incarcerated,
11 because so often what we do is sort of
12 this little catch and release thing, and
13 that's not moving our City forward.
14 That's not lifting us out of poverty.
15 That's not getting anything done that we
16 really need to do. So I'm really glad to
17 hear about the additional programs that
18 are being administered within the
19 prisons.

20 I just had a couple of
21 questions, and I wanted to actually
22 piggyback on Councilman Domb's first
23 question about the fund balance and sort
24 of like the roller coaster ride that we
25 see happening with the fund balance, and

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2 we've seen it for some time now. And I
3 know, Rob, you mentioned -- Mr. Dubow,
4 you mentioned that it's really connected
5 to the forecast of the economy and what
6 is projected, but it just seems like this
7 has been going on for quite some time,
8 for, I would say, the last five years at
9 least that we've projected one thing and
10 our fund balance has actually been
11 significantly higher. And just looking
12 at what we expect in the future, from a
13 high of 227 million is projected in
14 Fiscal Year '19 to a low of 97.6 by the
15 end of Fiscal Year '22 and then rising
16 again to 153 million by the end of Fiscal
17 Year '24. So it feels like again like
18 quite a roller coaster ride that we have
19 every year, and it becomes hard to
20 budget. If you didn't know what your
21 paycheck was, just as an example, if we
22 didn't know what our paycheck was week in
23 and week out, it's very difficult to
24 budget how you're going to pay your
25 bills, how you're going to manage your

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2 funds, how you're going to save, how
3 you're going to do anything. And
4 likewise it's a good thing to have a
5 higher fund balance than projected, but
6 that means that those are dollars that
7 can go into services and programs that we
8 want, like prison reform, like the
9 Streets Department or the Police
10 Department or L&I. Those are programs
11 and departments that we want to see
12 additional dollars go to, because we hear
13 it from our constituents.

14 So how do we reconcile, if you
15 will, the balances that are occurring,
16 the increased balances that are occurring
17 over what is projected, and how do we
18 just have something closer in line with
19 what is projected and what the actuality
20 is at the end of the day?

21 MR. DUBOW: So a couple of
22 things. One, this year's Plan is a
23 little different from prior plans in that
24 the projected fund balances are higher
25 over the Plan period. We made a

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2 commitment when we did the Plan to keep
3 those fund balances at at least around
4 100 million. In earlier years, you would
5 have seen balances that got much lower.

6 It's also different in that
7 we're showing contributions to the Rainy
8 Day Fund.

9 COUNCILWOMAN BASS: Well, let
10 me ask you, why is that? Is that just
11 because you guys have noticed that you
12 keep coming in significantly lower than
13 what the actual balance is? Is that a
14 result of what's been happening or is
15 there some other factor?

16 MR. DUBOW: It was a result of
17 when we made the trades-offs in the
18 budget process to make a commitment to
19 ensuring that the balance was at least
20 around that amount.

21 We also have contributions to
22 the Budget Stabilization Reserve Fund,
23 and that's a first. Our fund balances,
24 even where they ended up FY18 at 368
25 million, they are way below where the

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2 Government Finance Officers Association
3 said they should be. So they say that
4 you should have a fund balance that's
5 equal to about two months of your
6 expenditures to provide a cushion.

7 COUNCILWOMAN BASS: Equal to
8 about what?

9 MR. DUBOW: About two months of
10 expenditures. So that would be more than
11 or around double what our \$368 million
12 were. So even though we're coming in
13 higher than what we project in the Plan,
14 we're not near where our industry
15 standards are supposed to be. So I don't
16 want to kind of leave the impression that
17 we have fund balances that are so large
18 that we are missing out on investments we
19 should be making. We still should be
20 seeing fund balances at least where they
21 were last year. So it's not -- it's a
22 good sign that our fund balances are
23 higher in the Plan. They're not where
24 they should be.

25 COUNCILWOMAN BASS: Okay.

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2 Well, I'm glad to see that we're trying
3 to get closer in line with where they
4 have been, what the actuality has been,
5 but, again, it just feels very arbitrary.
6 It doesn't feel like we're actually
7 planning for the balances that we end up
8 with. It doesn't feel like there's like
9 a strategy.

10 MR. DUBOW: The strategy is to
11 ensure that we have fund balances that
12 are high enough so that there's cushion
13 and that we continue to operate the
14 government. The rating agencies,
15 investors would all like to see them be
16 higher, and so our strategy is to make
17 sure that they don't go too low. We also
18 are really careful if economists are
19 saying that the economy is going to
20 decline, to listen to that and to build
21 that into our planning, and if they're
22 wrong, which sometimes they are, that's
23 good and then we come in higher. What
24 would be really bad is if they said the
25 economy is going to slow down and we

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2 said, you know, you've been wrong for the
3 last three years, we're going to ignore
4 that, and then they're right, and
5 suddenly revenues are much lower than we
6 expected and during the middle of the
7 year we have to make corrections to our
8 budget. That's the worst-case scenario
9 for us.

10 MS. ADAMS: And can I just also
11 add, part of the way that we -- when we
12 look at all of our major taxes, we use an
13 outside forecasting consultant called IHS
14 Market that helps us come up -- they have
15 a national model, a local model where
16 they look at kind of the economic growth
17 throughout our region. We have some
18 taxes that are really susceptible to
19 changes in the economy. So our wage tax
20 and our business tax and our real estate
21 transfer tax really is very volatile. So
22 during the recession in 2009, we quickly
23 saw this massive decline in those three
24 taxes, particularly our wage and our real
25 estate transfer tax. And we have with

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2 our business tax, one year we can have
3 double-digit growth, followed by
4 double-digit declines. It's a very
5 volatile tax because it's based on net
6 profits.

7 So we have to look -- we go
8 through a very complicated process with
9 our outside economists where we look
10 at -- they have a model. They look at
11 what we've been seeing over the last few
12 years. Then we vet that model and those
13 growth rates with a group of economists
14 at the Federal Reserve Bank, held in a
15 forum by PICA, and then PICA also looks
16 at the reasonableness of our assumptions
17 and to try and make sure that we are
18 having reasonable growth rates in our
19 revenues. Some years, like last year
20 where we actually had hit that 8 percent
21 target for the first time and we managed
22 to do that, we were also able, therefore,
23 to make some investments that reduced our
24 debt in the future years. We did some
25 pay-as-you-go capital funding so we can

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2 purchase more vehicles. We added some
3 funding for the neighborhood commercial
4 corridors.

5 So these are the kind of --
6 because we've been able to build up these
7 sort of fund balances, we've been able to
8 do things that are much more fiscally
9 responsible. We can avoid debt service.

10 And so we always make those
11 trade-offs. You mentioned the trade-offs
12 of the first place. We don't want to
13 have so high of a cushion that we're not
14 making immediate investments, and we're
15 conscious of that the whole time
16 throughout the budget. But Philadelphia
17 has been in such an unstable financial
18 situation in the past that long-term
19 investments are always risky. And so we
20 are being really careful as the economy
21 is doing well that we're making
22 investments that we can afford to make,
23 because I was here during the recession
24 in 2009, and making severe changes in
25 department spending was really hard and

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 really difficult for our residents, and
3 we don't want to be in that situation
4 again. So we have to build up a decent
5 fund balance, not as high the Government
6 Finance Officers Association would
7 recommend, but building up enough of a
8 cushion that we provide financial
9 stability across all of our services, so
10 if we hit a recession again, we're not
11 having to make another severe cutback in
12 all department spending. We're not
13 having to close fire stations. We're not
14 having to do all these really severe
15 things or raise taxes, because we'll have
16 finally built some cushion into our
17 budget.

18 COUNCILWOMAN BASS: Okay. And
19 I get that, and nobody wants to see cuts
20 regardless of what the economy is doing.
21 If things are -- if we're in a recession
22 and things are going poorly, cuts are
23 hard, because we're already a city that
24 doesn't have the services that we need to
25 have for our neighborhoods. So I

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2 certainly understand that, but I'm just
3 thinking about really the stability. And
4 I understand that we have not
5 traditionally had the kind of financial
6 planning that a city like Philadelphia
7 really should have had in place, but I
8 think we've come a long way, and now as
9 we see these higher fund balances on a
10 regular recurring basis, that this is the
11 time to maybe think about how we're doing
12 things and make sure that we're in the
13 right places at all times.

14 Do I have more time or no?

15 That was just one question.

16 COUNCILMAN HENON: You can keep
17 going.

18 COUNCILWOMAN BASS: I can keep
19 going? Okay. Thank you. Kenyatta
20 doesn't mind.

21 Can we talk briefly about the
22 City and how we monitor contract
23 performance. And I have before me a
24 chart, and it lists Philadelphia's
25 contracts as a percentage of total

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2 department spending for Fiscal Year 2019,
3 and one of my concerns is that we
4 contract out a lot. Now, I certainly
5 recognize that in many departments, it's
6 an absolute requirement and probably in
7 most departments there's some contracting
8 that's going to happen. My concern here
9 really is the amount of contracts that
10 really leave the City of Philadelphia and
11 don't -- when we make decisions in terms
12 of who is receiving contracts, that
13 women, people of color, people who are
14 based in Philadelphia it seems as if are
15 often not at the forefront of receiving
16 contracts. And if we're seriously
17 talking about affecting poverty in the
18 City of Philadelphia, I think that this
19 is something that we have to really dive
20 deeply into. We cannot think that we
21 will build wealth here in the City and
22 that we will do so while contracts that
23 could support a business, that pays
24 taxes, that pays employees, that lifts
25 folks out of poverty, we can't expect

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 that it will happen if we are moving
3 money outside of Philadelphia and to
4 Boston or Chicago or California or
5 Florida.

6 And I just recently had a
7 conversation with a young woman who was
8 telling me about a contract. She does
9 business all over the country. She has
10 contracts in New York and New Jersey and
11 Baltimore area and in Florida and here
12 and there and everywhere, and for
13 whatever reason, she has not been able to
14 do work with the City of Philadelphia.
15 And so I can't go into her specific case.
16 Obviously I don't have the facts. She
17 was just telling me this in passing. But
18 from some other knowledge I have, it does
19 seem as if when it comes to contract
20 spending in the City of Philadelphia, we
21 do a lot of it, and we don't do a lot of
22 it with people who live in Philadelphia,
23 who are minority or who are women. So I
24 was wondering if someone could speak to
25 that.

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2 (Witness approached witness
3 table.)

4 MS. HARPER: Sure. Iola
5 Harper, Office of Economic Opportunity.

6 I can tell you that our office
7 works every day to make sure that women
8 and people of color and people with
9 disabilities get access to opportunities.
10 And you are right, there is a challenge,
11 and oftentimes the challenge has to do
12 with the businesses themselves, but more
13 often it is the intricacies of City
14 government that get in the way with
15 contracting to women and minority-owned
16 businesses. And so --

17 COUNCILWOMAN BASS: What kind
18 of issues?

19 MS. HARPER: Well, there are
20 contracts that have, what do you call it,
21 specialized contracts that say that they
22 need specialized skill, as an example.
23 So when those situations come about, we
24 try to departmentalize that to figure out
25 what's going on and move forward. That's

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2 one example of many different types of
3 examples that are put forth.

4 But we do work very hard to get
5 minority and women in contracting
6 positions, and our stats do reflect. I
7 have Quarter 2, FY Quarter 2. For the
8 City, we are at 33.92 percent through
9 Quarter 2 for FY19, and that's for the
10 City. Our goal is 35 percent, so we have
11 a ways to go, but we are at 33 -- we are
12 at 34 percent essentially.

13 COUNCILWOMAN BASS: Okay. I'd
14 like to get some more information about
15 what we're doing and how we're doing it.

16 MS. HARPER: Sure.

17 COUNCILWOMAN BASS: And I don't
18 know if you recall, we had a conversation
19 I think it was like in the last budget
20 cycle, and I'll refresh your memory
21 offline, if you'd like, but about a woman
22 who was interested in doing a contract
23 with the Philadelphia Prison System, and
24 she was a minority woman who was based
25 here in Philadelphia, and the contract

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2 went to a vendor who was based in
3 Baltimore, Maryland. And so we had some
4 extensive conversation about that, and I
5 still to this day don't understand how
6 that could happen. I know we talked
7 about it. We talked about it in public.
8 We talked about it in my office. And to
9 this day, I'm still trying to understand
10 how it is that this was someone who was
11 supremely qualified and able to provide
12 the services, and the contract went
13 outside of the City limits to someone who
14 is not paying our City wage taxes and
15 business privilege taxes and all those
16 sorts of things. So I would like to
17 continue that conversation.

18 MS. HARPER: Okay. No problem.

19 COUNCILWOMAN BASS: Thank you.

20 Thank you, Mr. Chairman.

21 COUNCILMAN HENON: Thank you,

22 Councilwoman.

23 The Chair recognizes Councilman

24 Johnson.

25 COUNCILMAN JOHNSON: I wanted

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2 to get an update on -- and this is
3 probably something I might need to save
4 later on for Planning, but it's questions
5 around the Land Bank, and I would like
6 for you just to clarify the recent
7 executive order from the Administration
8 regarding land disposition, and really my
9 questions just revolve around what that
10 process is going to look like in the
11 future. So give me an overview. Give me
12 an update where we're at in that process.

13 MR. ENGLER: Sure. So over the
14 last several months, we've made a few
15 significant changes. One is related to
16 the disposition of properties through the
17 VPRC process, so properties that are
18 currently owned by the Department of
19 Public Property. We went forth with
20 additional deed restrictions on all of
21 those deeds that say that the developer
22 is going to have to be responsible for
23 developing the property, how they tell us
24 they're going to develop it when they
25 purchase it from the City, and if not, it

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2 gives us additional flexibility and
3 authority to go and try and call those
4 properties back from the property owner.

5 Last week the Land Bank Board
6 approved a memorandum of understanding
7 between the Department of Public Property
8 and the Land Bank that would allow the
9 Department for VPRC properties to follow
10 the same policies and regulations that
11 the Land Bank follows for all
12 dispositions. So if someone is buying a
13 property that's owned by PRA or owned by
14 Land Bank or owned by VPRC, it will
15 follow the same process and the
16 institution of a redeveloper's agreement,
17 a develop/purchase agreement that would,
18 again, hold the developer, hold the
19 purchaser to certain standards that they
20 have to comply with.

21 The other thing that we said
22 was that the default disposition policy,
23 according to the disposition policies
24 approved by Council in 2017, the default
25 would be that we would go through some

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2 level of competitive process. The
3 properties would have to be listed for 30
4 days, that we would review them based off
5 of a number of factors, not just price
6 but also community impact, and then
7 eventually working with the District
8 Councilmember determine what the best use
9 of that property is.

10 We did say that we would limit
11 the use of direct sales to certain
12 circumstances, something like a business
13 expansion. If the property is owned by a
14 business owner adjacent and they want to
15 expand their business, then we can do a
16 direct sale with that person. If it's
17 going to be for affordable or workforce
18 housing, we can do a direct sale. If
19 it's going to be a community use, so if
20 it's going to be a senior center or a
21 pre-K center, we could do a direct sale
22 in those circumstances.

23 One of the key things that we
24 wanted to change, though, was requiring
25 that all of that information be posted

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2 publicly. So all the information related
3 to that purchase, the developer's
4 information, all of that be posted
5 publicly so the general public knows that
6 if this property is being sold to this
7 person, they meet those qualifications
8 that we've set forward.

9 COUNCILMAN JOHNSON: Would
10 expressions of interest be publicly put
11 online for the public to see so all
12 parties involved will know?

13 MR. ENGLER: I'll have the
14 Director come up to speak to some of the
15 specifics of it.

16 (Witness approached witness
17 table.)

18 MS. FADULLON: Hi. I'm Anne
19 Fadullon. I'm Director of Planning and
20 Development.

21 So we don't have plans to put
22 every specific expression of interest
23 online.

24 COUNCILMAN JOHNSON: Why not?

25 MS. FADULLON: Because there's

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2 thousands and thousands of them and we
3 don't frankly have a way that would be
4 meaningful.

5 COUNCILMAN JOHNSON: What
6 happens when the developer says, I put an
7 expression of interest in and I didn't
8 get the property. Whaa-whaa-whaa, I'm
9 suing.

10 MS. FADULLON: Right. So that
11 information will be up there. So just to
12 clarify the expression of interest
13 process. So one of the things that we've
14 done is, we've improved communication of
15 what happens when someone puts an
16 expression of interest in and to clarify
17 that that is exactly what it says. It's
18 just interest in a property. It's not
19 the application. So the information
20 that's going out to people who put an
21 expression of interest --

22 COUNCILMAN JOHNSON: Just for
23 the record, expression of interest
24 doesn't mean you're entitled to that
25 property.

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2 MS. FADULLON: Correct.

3 COUNCILMAN JOHNSON: Thank you.

4 MS. FADULLON: Correct. So if

5 it's an expression of interest for

6 something that will qualify under the

7 non-competitive sale, we will try to

8 respond within 30 days. So side yard,

9 community garden, something like that

10 that says, thank you, this would be the

11 property application package, and they

12 would be provided that application

13 package.

14 If it is for something that's

15 like going to be a competitive situation,

16 then they will get a communication that

17 says, thank you for expressing interest.

18 As soon as this becomes available for

19 competitive sale, we will notify you.

20 And so then whoever expresses will be

21 notified, and as Jim Engler referenced,

22 the information about who gets that

23 property and what they're going to use it

24 for, that kind of information will be put

25 online.

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2 COUNCILMAN JOHNSON: And just
3 last, how do you deal with, in terms of
4 moving forward with the new policy,
5 individuals who may have been approved
6 two to three years ago or in the past,
7 land value is higher now than it was when
8 they were approved, how do you moving
9 forward deal with that? Does the person,
10 even though they were approved and they
11 started the process a while ago and they
12 were approved, do they pay current land
13 value or the land value of when they were
14 approved? Because that's where we see a
15 lot of the paper say, oh, the
16 Councilpeople are giving away land at a
17 below-market rate. For the public, so
18 all they hear, no Councilmember,
19 specifically District Council, we don't
20 assess land value. That's not what we
21 do. We don't enforce deed restrictions.
22 That's not what we do. According to the
23 Charter, we introduce legislation and
24 move forward, right?

25 So I look at this as Vacant

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2 Property Review and the Land Bank
3 responsibility, and whoever heads those
4 departments, which will be yourself, Anne
5 Fadullon, how do we address that part
6 where individuals are receiving value for
7 less than what the market rate is based
8 upon, I guess, the CAMA system and so
9 forth? Explain that to me, how that
10 works. Because I think this is going to
11 always be a problem if we don't come up
12 with an actual way to say, you know what,
13 moving forward, here's going to be the
14 bottom line, regardless if you got the
15 land one year ago and you got approved
16 one year ago, two years ago. Moving
17 forward, everybody is going to be charged
18 market-rate value or not. Help me out.

19 MS. FADULLON: Right. So what
20 has happened, some of those properties
21 that have had those issues have kind of
22 been in between disposition policies,
23 right? They were approved under 2014 and
24 now it's today and things have changed.
25 So when the 2017 disposition policies,

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2 the one most recent, there is something
3 in there that says an appraisal is good
4 for 90 days, but we often know that
5 sometimes people are stuck in the system,
6 not because of fault of their own,
7 because of, let's say, other issues,
8 right? And so we've tried to work with
9 them to be fair, but I think as we move
10 forward, we're going to try to clarify
11 that about when the property value gets
12 established, how long that price is good
13 for, what happens after that timeframe
14 expires. Because, again, similar to the
15 EOI piece, I think a lot of the problem
16 is, we have not had clear communication
17 about exactly what the process is,
18 exactly when the price is set, exactly
19 how long that price is. So those are
20 things that we're working to clarify.

21 COUNCILMAN JOHNSON: So will
22 you have a timeframe on those two
23 particular issues, expressions of
24 interest, EOIs, and also the property
25 appraisal component?

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2 MS. FADULLON: Right. So the
3 expression of interest, that
4 communication has already been updated.
5 We've had some, let's say -- we've rolled
6 it out. We've had a little bit of a
7 glitch, so we're still working with
8 Davenport, who is the entity that manages
9 the website for us, to make sure that the
10 correct information is going out.

11 As far as the appraisal piece,
12 like I said, right now there's a 90-day
13 window. Oftentimes once you accept and
14 you sign all the agreements, it takes
15 longer than 90 days to get through VPRC,
16 PRA Board, Council. So we're looking at
17 that to make -- it's likely that it's
18 going to end up being a six-month piece,
19 but that's something that we need to have
20 a conversation with Council, because
21 Council approves the disposition
22 policies.

23 COUNCILMAN JOHNSON: And what
24 department will monitor -- I know we
25 talked about, I think, the Law Department

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2 having a role in this piece, and I sent
3 the e-mail back to Jim Engler about the
4 enforcement regarding the flipping,
5 because, again, the wider public, just
6 based upon not knowing the process, would
7 assume that a Councilperson has knowledge
8 if a person is going to flip or not, and
9 you don't really know -- if they say
10 they're going to do it for affordable
11 housing, you go with them saying they're
12 going to do affordable housing. If they
13 decide to flip, again, we don't do deed
14 restrictions as Councilmembers.

15 What department moving forward,
16 right, under this new land disposition
17 policy will monitor -- and I know it's a
18 lot of properties out there, but somehow
19 certain ones come up out of nowhere to be
20 reviewed. How are we going to be
21 reviewing these transactions specifically
22 on enforcement and making sure that when
23 the person says they have a proposal to
24 do affordable housing, right, the City of
25 Philadelphia is going to follow up with

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2 you until you build that property and
3 making sure you're not actually flipping
4 that property? And if they do flip, how
5 do we go about taking back the property
6 or I guess charging them for not doing
7 what they said they're going to do? When
8 I say "charging," meaning what's the
9 recourse of action for gipping the City
10 of Philadelphia out of dollars for
11 getting land at a nominal value?

12 MS. FADULLON: Right. So as
13 again Jim Engler alluded to, under the
14 executive order, there's now going to be
15 the deed restrictions in the deeds, the
16 VPRC property deeds, that will provide
17 more protections on that way.

18 The other thing again, as Jim
19 alluded to, is that there was an MOU
20 signed with the Department of Public
21 Property and Philadelphia Land Bank that
22 now properties that are transferred to
23 the VPRC process will also be subject to
24 the purchase and development agreement.
25 So that is somewhat akin to the

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2 redeveloper's agreement that comes out of
3 the Redevelopment Authority, not exactly
4 the same because there's a little bit
5 slightly different guidelines or
6 requirements, but in that, that's an
7 agreement that gets recorded, it's
8 planned, it's documents, and that really
9 allows us the ability to if you don't do
10 what you say you are going to do, that we
11 have the ability to come in and take the
12 property back. Who does that depends
13 frankly on who was the land-holding
14 agency, right? So if it's a Department
15 of Public Property, that's probably the
16 City Law Department. If it's something
17 that gets disposed of by the Land Bank,
18 it's going to be the Land Bank attorney.
19 And if it's disposed by the Redevelopment
20 Authority, it's the Redevelopment
21 Authority. I mean, we are in the process
22 of further consolidating that and making
23 sure that those folks are working
24 together, but basically those legal
25 rights are held within whichever entity

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2 has been the disposing entity.

3 MR. ENGLER: One other thing --

4 COUNCILMAN HENON: Councilman,
5 if I can interrupt, I want to make sure
6 that we can move on, that we can come
7 back to any of this directed talk on land
8 disposition, if it's okay with you.

9 COUNCILMAN JOHNSON: Sure. If
10 you don't mind, can Jim Engler just wrap
11 up on his last statement and then we'll
12 be done? If you can permit me just a
13 little latitude for him to wrap up, sir?

14 COUNCILMAN HENON: Sure.

15 COUNCILMAN JOHNSON: Very
16 important.

17 MR. ENGLER: One of the
18 additional deed restrictions that we're
19 able to apply is requiring not just
20 notice but approval for VPRC for deeds.
21 If someone is going to transfer an
22 interest in the property, it will have to
23 come back for approval from the Public
24 Property Commissioner. So we'll have
25 that additional level of authority. So

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2 they won't just have to notice us in some
3 instances. They'll also have to come
4 back and get a separate approval if they
5 want to transfer an interest. And then
6 we can apply those same standards that we
7 would apply in the original sale to the
8 new purchaser as well if they're
9 interested in doing that.

10 COUNCILMAN JOHNSON: Okay. I
11 commend the Administration on these
12 efforts. I do want to say publicly for
13 the record, I think the system is broken.
14 A lot of times there's a lot of
15 speculation and misinformation about the
16 process, because it's a very detailed
17 process, and the wider public don't even
18 know how it operates, but I think this is
19 a step in the right direction to kind of
20 really streamline the process. And most
21 importantly from an accountability
22 standpoint, that we're addressing things
23 the way it's supposed to be addressed in
24 terms of land disposition but, most
25 importantly, when people don't do what

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2 they say they're going to do, they're
3 held accountable, but it's transparent
4 where the public actually knows how this
5 process actually works. Because, again,
6 I don't deal with deed restrictions
7 and/or assessing land value. So I'm in
8 full support of your efforts.

9 Thank you, Mr. Chairman, for
10 the latitude. Thank you very much.

11 COUNCILMAN HENON: Thank you,
12 Councilman.

13 The Chair recognizes Councilman
14 Domb.

15 COUNCILMAN DOMB: Thank you,
16 Mr. Chairman.

17 And good afternoon. I just
18 have a couple of quick questions. I just
19 want to go back to the prisons for a
20 moment just to tell you where I'm headed.
21 You don't have to bring up the
22 Commissioner. I'm just going to put it
23 on the record.

24 In my opinion, and we'll see
25 the study, if we went from 8,300 to

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2 4,600, a 45 percent reduction, and if the
3 budget with fringe benefits is close to
4 385 million, it seems to me we should be
5 able to look at saving 15 to 20 percent
6 on a 45 percent population reduction.
7 And that's like serious money. Twenty
8 percent is 75 million a year. So we'll
9 see when the study comes out, but I'm
10 just giving you the facts.

11 The other question I had is on
12 delinquencies. I want to commend the
13 Revenue Department actually for doing a
14 good job from what I can see. I don't
15 know if Commissioner Breslin is here.
16 But our Fiscal Year '17 delinquencies
17 totaled 584 million, and today we're down
18 to 483 million across the board, which is
19 good. It's very good. We still have
20 delinquent real estate taxes of 253
21 million, of which 158 million is
22 principal versus interest and penalties.
23 But we have 397 million of water and
24 sewer that at some point we should focus
25 on.

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2 Last year when we started
3 sequestration, I thought I was under the
4 impression that of the delinquent real
5 estate taxes, the potential pool for
6 sequestration was about \$100 million of
7 investor-owned, tenant-occupied
8 properties, and I would just like to know
9 if that is accurate or inaccurate and
10 what we can do, if it is, to ramp up the
11 sequestration, because I think it's a
12 great program.

13 MR. DUBOW: So as I mentioned
14 before, one of the things that's happened
15 is the pool of properties eligible for
16 sequestration has shrunk, and we'll get
17 specific numbers back to you on what that
18 pool looks like and what we think
19 realistic collections are, but it is less
20 than what we talked about a year ago
21 because of the success we've had in other
22 areas in reducing delinquency.

23 COUNCILMAN DOMB: But that tool
24 of sequestration, could it be applied to
25 some other areas of our delinquent taxes

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2 across the board, including BIRT tax
3 collections, wage, any of those other
4 taxes? Can we use that sequestration
5 method in some other way, even with water
6 and sewer? For example, if we have
7 delinquent landlords in water and sewer
8 who rent their properties, why couldn't
9 we adopt a sequestration program in water
10 and sewer for delinquency?

11 MR. DUBOW: We can look into
12 that, and we'll be ready to talk about
13 that when Revenue testifies.

14 COUNCILMAN DOMB: I think it's
15 a great tool. That's all I'm bringing
16 up.

17 Anyway, last comment, for what
18 it's worth. I think there's an
19 opportunity for us through the Commerce
20 Department to create business ambassadors
21 of goodwill for people that are opening
22 businesses in the City or expanding
23 current ones, and I think it should come
24 through the Commerce Department. And we
25 should empower them to be able to go to

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2 any department in the City to speed up
3 whatever process they have to speed up in
4 order to get a business opened up.

5 I recently heard about a
6 situation where it took a business owner
7 12 to 14 months to open a small
8 restaurant to get through the City, and I
9 can't even tell you how I would go
10 through that process, because I'm not
11 even familiar with everything. I can
12 only imagine that for the outside person
13 it's a daunting task.

14 If we had people in Commerce
15 Department who were empowered who could
16 go to different departments and say this
17 is to open a business, we want the jobs,
18 we want the revenue, we want to speed
19 this up, I think it would help the
20 process. And live with them from the day
21 they say I'm opening a business until
22 they open the business.

23 MR. ENGLER: So I've had these
24 discussions with your staff as well, so I
25 understand your interest in the program.

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2 One thing that we have been working on
3 directly related to that single
4 constituent instance is trying to align
5 the Commerce Department, the Health
6 Department, License and Inspections to
7 better streamline that process
8 specifically around restaurant and food
9 licensing. So that's an area I think
10 you're going to see significant
11 improvement in that timeframe over the
12 next several months as we launch that and
13 finish that work. But I understand your
14 desire and that we're happy to work with
15 you on that business ambassador idea.

16 COUNCILMAN DOMB: Thank you.

17 Thank you, Mr. Chairman.

18 Thank you for your answers
19 today. Thank you.

20 COUNCILMAN HENON: Thank you,
21 Councilman.

22 The Chair recognizes
23 Councilwoman Bass.

24 COUNCILWOMAN BASS: Thank you,
25 Mr. Chairman.

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2 I just have one question and
3 that is around the funding and support
4 for the Roadmap to a Safer Philadelphia
5 Violence Reduction Plan, and I wanted to
6 know if we could talk about that a little
7 bit over the next few years and the
8 support that we're giving to that
9 program, to other programs around
10 violence reduction.

11 I have some concern about the
12 programs that already exist and the level
13 of coordination between those programs
14 where it actually feels as if there is
15 not the level of coordination that one
16 would expect, and also in terms of the
17 accountability or measurement for their
18 effectiveness.

19 Crime in our city, it's a
20 problem. It's a real problem,
21 particularly young African American men
22 shooting other young African American
23 men, and how are we getting in front of
24 this.

25 I know that there was the --

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2 what was the program? Focused Deterrence
3 program, which I've advocated for, have
4 talked about for some time now. I know
5 that this was something that was a pilot
6 program that the Administration -- I
7 believe it was the Administration --
8 scrapped it or was it the District
9 Attorney? Does somebody want to talk
10 about that? But I think that that's
11 something that was successful or had some
12 level of success and we scrapped that
13 because it did not have a jobs component
14 to it, which is what the Mayor said, and
15 I don't understand why we didn't just add
16 what else was necessary. So I was
17 wondering if you could talk about that
18 and overall our strategy on this Roadmap
19 to a Safer Philadelphia.

20 (Witness approached witness
21 table.)

22 COMMISSIONER ROSS: So I'll
23 speak about Focused Deterrence. I can't
24 really speak about the --

25 COUNCILMAN HENON:

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2 Commissioner, can you state your name for
3 the record.

4 COMMISSIONER ROSS: I'm sorry.
5 Rich Ross, Police Commissioner.

6 So Focused Deterrence, as I had
7 said previously, deals primarily with
8 people who are on probation. All of our
9 people and our offenders are not on
10 probation. So it's not as expansive as
11 you might think it is. It is not a
12 catchall. We used it in South
13 Philadelphia for a reason, because in
14 large part we knew that the gangs were
15 very structured. We knew who was always
16 feuding with who.

17 We are not against Focused
18 Deterrence, as we are not against any
19 other program, but I think what we have
20 to caution against is the thinking that
21 one program is the panacea, because it's
22 not.

23 In addition to which, as it
24 relates to the Administration, the
25 Administration cannot unilaterally employ

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2 Focused Deterrence. That's also a
3 partnership with the District Attorney's
4 Office, and I've had a conversation with
5 him. He asked me what my thoughts were.
6 And I'm amenable to working with
7 anything, provided we don't assume -- one
8 of the mistakes that is made is that
9 throw up a magical program and that's the
10 answer. That is not the answer. This is
11 why you've got to have like a hodgepodge
12 of things that you have to work with in
13 order to reduce violent crime. And you
14 are right, one of the failings and David
15 Kennedy himself, who is one of the
16 architects of Focused Deterrence, will
17 tell you that if you don't have the
18 requisite services on the back end, you
19 are essentially making Focused Deterrence
20 all stick, no carrot. And at the end of
21 the day if you're asking some of these
22 young men to participate and they know
23 they're only going to be in a program
24 that's going to last a couple of weeks --
25 and I'm minimizing that just to make a

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2 point -- that will not be the answer
3 either.

4 And so I guess in short, we are
5 more than open to Focused Deterrence,
6 provided that no one in the
7 Administration assumes that that's the
8 catchall, because it's not. That's just
9 not.

10 COUNCILWOMAN BASS: Well, no,
11 and I certainly don't think that there is
12 like any one thing that's going to fix
13 everything, and I also recognize that a
14 lot of the -- well, you said the program
15 was for young men, I'll say, primarily
16 young men, who were familiar to the
17 Police Department, who have been through
18 the system, who were on probation or
19 parole or had some interaction.

20 COMMISSIONER ROSS: Right.
21 They have to be under supervision.

22 COUNCILWOMAN BASS: Under
23 supervision, okay.

24 COMMISSIONER ROSS: That's the
25 bottom line. So you can't just

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2 indiscriminately do call-ins on people.

3 COUNCILWOMAN BASS: And a lot
4 of the victims, the shooting victims that
5 we have -- and you can correct me if I'm
6 wrong here -- here in the City of
7 Philadelphia fit within that category.

8 COMMISSIONER ROSS: Yeah. Some
9 of them do, but, sadly, because of what
10 we're dealing with with this onslaught of
11 the opioid crisis, which generates a
12 whole different drug market, but we are
13 dealing with social media beefs, which
14 don't necessarily have to do with
15 anything that's structured in terms of
16 gangs, as well as just gang activity. So
17 when you're dealing with a city that is
18 the poorest big city in the country, with
19 it comes some challenges. And so this is
20 why we're willing to do as much as
21 possible, including some unconventional
22 things, for law enforcement, which I will
23 go into when you have our budget hearing,
24 but the point being that there's no one
25 solution, and so working with Vanessa

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2 Garrett Harley and Brian Abernathy and
3 the rest of the City in an effort to try
4 to have more of a holistic approach to
5 dealing with this. Because here's the
6 thing: For us even in the Police
7 Department, we recognize that we're doing
8 what is tantamount to putting our fingers
9 in the dikes in many cases to try to stem
10 the tide of violence. What we want to do
11 is have a more long-term impact on this
12 mindset about people willing to use guns
13 to deal with short-term beefs that most
14 people in this room would never even
15 consider fighting over, let alone pulling
16 out a gun over. And so having short-term
17 reductions from one year to the next,
18 ebbing and flowing, is not the goal. The
19 goal is the long term, change the
20 mindsets, improve the quality of life for
21 people, making them feel like they have
22 some hope and they have opportunity,
23 because at the end of the day, that's
24 what's going to make it better, moving
25 that needle economically and other ways.

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2 That's what's going to have the long-term
3 impact.

4 COUNCILWOMAN BASS: Okay.

5 Thank you, Commissioner.

6 MS. GARRETT HARLEY: Vanessa
7 Garrett Harley, Deputy Managing Director
8 for Criminal Justice and Public Safety.

9 To try to answer your question
10 with regards to the Philadelphia Roadmap
11 for Safer Communities, it is a
12 comprehensive violence prevention and
13 reduction strategy, comprehensive being
14 there's really a five-year long strategy,
15 because it will take a significant period
16 of time to move the needle to the place
17 where we want it to be given where we
18 are.

19 Now, having said that, it does
20 contain within it both short-term as well
21 as long-term action items. The
22 short-time items are things that we
23 believe we can accomplish this year,
24 2019. It is looking at the violence
25 problem in the City from a public health

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2 approach, meaning that we're trying to do
3 just what Commissioner Ross was alluding
4 to, which is look at the root causes of
5 what is causing the violent behavior. We
6 have identified a targeted population for
7 both the victims and the perpetrators,
8 and they mirror each other predominantly.
9 We're trying to look at some of the
10 programs that, as you said, that we
11 already have put money in and to make
12 sure that we are actually getting what we
13 desire out of those programs as well, but
14 also to make sure that we have the right
15 array of programs and that they target
16 those higher risk individuals.

17 The study is primarily focused
18 on gun violence basically as a result of
19 the shooting and homicide numbers in the
20 City that we're trying to reduce. So
21 part of the strategy is to reevaluate and
22 look at the existing programs as well as
23 to determine where there is a gap in
24 programs that may need some program
25 development.

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2 COUNCILWOMAN BASS: Okay.

3 Thank you.

4 Thank you, Mr. Chairman.

5 COUNCILMAN HENON: Thank you,
6 Councilwoman.

7 It looks like Columbo.
8 Councilman Domb. Just adding humor to a
9 long afternoon.

10 COUNCILMAN DOMB: Thank you,
11 Mr. Chairman.

12 Are there any pieces of
13 legislation that we have introduced
14 recently or in the past in this body that
15 would affect the Five Year Plan?

16 MR. DUBOW: Almost every piece
17 of legislation affects the Five Year
18 Plan.

19 COUNCILMAN DOMB: Like
20 financially, though.

21 MR. DUBOW: Sure. So, for
22 example, you've asked for fiscal impact
23 statements for the amnesty bill. So
24 we'll be looking at that to see what
25 impact that has. Councilwoman Gym talked

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2 about the tolling bill. That had an
3 impact on both us and the School
4 District. We had a hearing last week
5 about the bill on the proposal to roll
6 back assessments. That would have had an
7 enormous impact on the Five Year Plan.

8 So there really are almost
9 every week bills that come out that have
10 an impact on the Five Year Plan.

11 COUNCILMAN DOMB: One last
12 comment, not about the Five Year Plan,
13 but about -- I just want to make sure I
14 understand. The tax credit that we
15 provide employers for returning citizens
16 is like \$5,000, I believe?

17 MR. DUBOW: Yes. But we also
18 have a grant program, and we're trying to
19 actually move that more towards the grant
20 program.

21 COUNCILMAN DOMB: Would it make
22 economic sense, since it's costing us in
23 the numbers now 84,000 per year per
24 prisoner, to dramatically increase the
25 incentive for employers to hire returning

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2 citizens to even 15,000 a year and pay it
3 for two years because the cost of
4 bringing people back in is so much
5 higher?

6 MR. ENGLER: So we've had these
7 discussions obviously with your office
8 about how we can design the grant
9 program. I think doing it through a
10 grant allows us that additional
11 flexibility. I think one of the sticking
12 points that we've had is kind of the wage
13 rate that we want people to be paid. I
14 know there's been some back and forth.
15 We have tried to tag it to at least the
16 City's 21st century minimum wage standard
17 to try and make sure that although
18 individuals are working, they're also
19 making what we determine to be a living
20 wage.

21 So we're going to continue to
22 do that. We're obviously in the pilot
23 phase for the first year, trying to
24 figure out how the program design can be
25 used and best utilized by the largest

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2 number of employers. One thing we've
3 seen with the credit is that it's a very
4 small subset of employers and businesses
5 that have been able to access the credit.
6 We want to make it a wider net to try and
7 cast as many jobs as we can.

8 COUNCILMAN DOMB: I guess what
9 my point is, I would be supportive of a
10 wider cast of people supporting it and
11 also a much bigger credit considering our
12 costs are so high annually. It's an
13 investment in the future of these
14 residents and people coming out that it
15 makes economic sense to do a much bigger
16 program.

17 MR. ENGLER: Yeah. We're going
18 to continue talking to business owners
19 and employers to determine what's the
20 right number, what's the right number and
21 mix for a program that makes sense, and
22 then once we have found out, that we can
23 scale it and determine how big we can do
24 it within our existing budgetary
25 constraints.

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2 COUNCILMAN DOMB: Okay. Thank
3 you.

4 Thank you, Mr. Chairman.

5 COUNCILMAN HENON: Thank you,
6 Councilman, as always.

7 Any other members?

8 COUNCILWOMAN BASS: Yes.

9 COUNCILMAN HENON: The Chair
10 recognizes Councilwoman Bass.

11 COUNCILWOMAN BASS: Thank you,
12 Mr. Chairman.

13 Quick question for you. I
14 understand there was some conversation
15 about tax amnesty, which I have a great
16 interest in. As you may be aware, we
17 introduced a bill to give some relief to
18 folks who are saddled with a very high
19 interest and penalty for unresolved tax
20 burdens here in the City of Philadelphia.
21 It's quite routine that I have a
22 constituent that may have a \$5,000 or
23 \$10,000 principal balance and the total
24 balance due to the interest and penalties
25 could be upwards of \$20,000 to \$30,000.

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2 And these aren't folks who have a lot of
3 money. These are folks who are
4 struggling to make it, who didn't have
5 the initial portion, but maybe had a
6 business or a real estate tax burden that
7 they could not afford to pay, but have a
8 willingness to pay.

9 And so when I think about
10 amnesty versus the abatement, I think of
11 amnesty as having an ability to -- or an
12 inability to pay the debt, but
13 willingness to pay at least the principal
14 balance versus those with an abatement
15 who have an ability to pay, but really an
16 unwillingness to pay because of the
17 policy that we have in place that is
18 afforded to them. And so I'm wondering
19 if you could talk a little bit more about
20 your perspective on how we are going to
21 collect these dollars that are
22 outstanding.

23 I don't see how amnesty is
24 going to hurt the City of Philadelphia's
25 coffers when those are dollars and

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2 revenue that aren't coming in otherwise.
3 So that's who we are targeting when we
4 talk about amnesty. We're reaching out
5 and trying to help people get right with
6 the City. We're trying to help them get
7 their finances in order and to come out
8 from that significant burden, and if
9 they're able to get that in order, then
10 hopefully they'll be able to financially
11 get other things in order as well. And I
12 think as a city, again, with the largest
13 number of people in poverty in this
14 nation, that that's something that should
15 certainly be afforded, particularly when
16 we give away so much in terms of an
17 abatement. We give away millions, and to
18 say that this would have a negative
19 effect on the City's coffers I think is,
20 in my opinion, a bit outrageous, and I
21 wondered if you could speak to that.

22 MR. DUBOW: Sure. So a couple
23 of things. First of all, we share your
24 concern for people who have problems
25 making their payments, and that's why we

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2 put in place the number of relief
3 programs, including the OOPA program,
4 which actually allows people, depending
5 on their level of income, to actually pay
6 as little as zero, not even the
7 principal, while they're trying to get
8 their finances in place. So actually for
9 those people, the OOPA would be a better
10 deal than an amnesty program.

11 For the amnesty --
12 COUNCILWOMAN BASS: Well,
13 that's if you qualify.

14 MR. DUBOW: That's right, but
15 there are different levels of income.

16 COUNCILWOMAN BASS: Okay. But
17 amnesty would be available to anyone.

18 MR. DUBOW: It would. And what
19 amnesty -- what happens with an amnesty
20 and what happened with the last amnesty
21 is, while you get kind of an influx of
22 revenue during the short period of
23 amnesty, leading up to the amnesty and
24 after the amnesty you see decreases in
25 revenue. We actually saw over the

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2 three-year period around the amnesty an
3 \$18 million reduction in our collections.

4 We've been asked to do an
5 impact study, fiscal impact study, and
6 we'll do that and we'll look at kind of
7 what amnesties have meant not just for us
8 but for other places to see what impact
9 they have on revenue. But the issue that
10 they have is, they do lead taxpayers to
11 think I can wait for the next amnesty, so
12 I'm not going to pay. That's the concern
13 with an amnesty.

14 COUNCILWOMAN BASS: I think
15 that that's an argument that really just,
16 in my opinion, doesn't hold weight,
17 because you don't know when the next
18 amnesty, if there is an amnesty program,
19 that's going to happen. There is no
20 schedule of amnesty programs. There's no
21 every ten years the City of Philadelphia
22 offers amnesty. It just doesn't happen
23 that way. And so every once in a while,
24 if you could figure out what "once in a
25 while" means on a calendar, there's an

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2 amnesty program, but there is no way to
3 say, well, I'm going to not pay my taxes
4 for the next ten years because in ten
5 years, there's going to be an amnesty
6 program.

7 And so for those who are
8 struggling, again, a lot of folks in our
9 neighborhoods, the folks that we
10 encounter every single day in our Council
11 offices who are really trying to get
12 right with the City and want to do
13 business with the City, want to do
14 business with others, are afraid of
15 losing their lifetime investment in many
16 cases, their homes. These are folks who
17 are Philadelphians, who have made an
18 investment in Philadelphia, and who have
19 a willingness to pay but have
20 traditionally had an inability to do so
21 because of the high amounts of penalty
22 and interest that are saddled with that
23 debt. And so I think that that is
24 something that we have to look at. We
25 have to do something about it, and that

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2 it is the least we can do is offer an
3 amnesty program when we offer such a
4 generous program with the ten-year tax
5 abatement. It's the very least that we
6 can do.

7 MR. DUBOW: So we did have an
8 amnesty in 2010. So we had one recently
9 enough for people to remember and to
10 think, okay, these things are coming
11 along every once in a while. And kind of
12 to the relief, to the point of people not
13 being able to pay, the relief programs
14 really do help, and we have really
15 expanded them over the last several years
16 and I think they really do help people
17 and in many cases probably more than an
18 amnesty would.

19 COUNCILWOMAN BASS: But once
20 again, you have to qualify. There are
21 certain requirements in terms of income
22 limits and other requirements that may
23 preclude some people or may make some
24 people ineligible to be able to
25 participate. And an amnesty program

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2 basically would say, if you have the
3 principal balance, you can come in and
4 pay that.

5 MR. DUBOW: An amnesty program
6 would apply to everyone, including people
7 who have no problem paying but just
8 choose not to. Relief programs can be
9 more targeted to people who actually have
10 an issue.

11 COUNCILWOMAN BASS: Well, then
12 it seems as if with the combination of an
13 amnesty program and a relief program,
14 then we can really put a dent in what's
15 owed in the collections here in the City
16 of Philadelphia, don't you think?

17 MR. DUBOW: Well, we have, with
18 just the relief programs and the
19 strategies we're using, put a large dent
20 in what's owed. We've gone up to over 96
21 percent tax collected in the year they're
22 due. We've shrunk the outstanding
23 balance by hundreds of millions of
24 dollars. So we have been making
25 progress.

1 3/25/19 - WHOLE - BILL 190152, ETC.

2 COUNCILWOMAN BASS: We've been
3 making progress, but there's still about
4 250 million outstanding and about --

5 MR. DUBOW: There's about 150
6 million principal outstanding.

7 COUNCILWOMAN BASS: In
8 principal, right.

9 MR. DUBOW: And just I think
10 when this Administration started, it was
11 more like 270 million. So we have been
12 making good progress in that area while
13 offering relief programs to make sure
14 that people who really need help can pay.

15 COUNCILWOMAN BASS: But if
16 we're able to bring in \$150 million into
17 the City's coffers, I think that that
18 would certainly be well worth it.

19 MR. DUBOW: I would agree with
20 you, but that's why we're going to do the
21 fiscal impact statement, to show what we
22 think amnesty programs mean for finances.

23 COUNCILWOMAN BASS: Okay. I
24 just think what we do for one, we have to
25 do for another. If we're going to be so

1 3/25/19 - WHOLE - BILL 190152, ETC.
2 generous with our abatement program, then
3 we have to find some way to be supportive
4 of folks who don't have the same
5 resources, who are struggling, and who
6 are losing their homes every day. And I
7 think that that's sort of the contrasting
8 argument, if you will, that we have on a
9 regular basis where you have folks who
10 are losing their homes next door to --
11 losing their homes for lack of paying
12 real estate taxes next door to someone
13 who has a ten-year tax abatement and who
14 doesn't pay any real estate taxes. And
15 so there is just a feeling of unfairness
16 that comes with some of our tax policies,
17 and we have to address these inequities.

18 MR. DUBOW: I understand, and I
19 guess the conversation is about the best
20 way to do that.

21 COUNCILWOMAN BASS: Absolutely.
22 Thank you.

23 MR. DUBOW: Thank you.

24 COUNCILMAN HENON: Thank you,
25 Councilwoman.

1 3/25/19 - WHOLE - BILL 190152, ETC.

2 There being no other
3 Councilmembers or anybody else that is
4 going to speak on the operation budget, I
5 appreciate everybody coming in, look
6 forward to the next several months.

7 There being none, this
8 Committee will stand in recess until
9 Tuesday, March 26th, 10:00 a.m., at which
10 time we will reconvene in Room 400, City
11 Hall.

12 (Committee of the Whole
13 adjourned at 1:40 p.m.)

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CERTIFICATE

I HEREBY CERTIFY that the proceedings, evidence and objections are contained fully and accurately in the stenographic notes taken by me upon the foregoing matter, and that this is a true and correct transcript of same.

MICHELE L. MURPHY
RPR-Notary Public

(The foregoing certification of this transcript does not apply to any reproduction of the same by any means, unless under the direct control and/or supervision of the certifying reporter.)

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