

PDP Cost Efficiency Analysis Addendum

- 1) **CGL's critical evaluations for other jurisdictions** – Critical operational efficiency evaluations of other jurisdictions are summarized in the following table:

Jurisdiction	Findings
Vermont DOC	Inefficient administration of health care driving up state spending
Newport News	Jail Work Farm inefficient and should be closed
Middletown, OH	City Jail inefficient and should be closed; recommend contract jail beds
Sonoma Co., CA	Inefficient satellite jail facility should be closed
Colorado DOC	Move reception & mental health programs to save \$ and improve service
Alaska DOC	Contract with private providers as an alternative to high cost state facilities
DuPage Co, IL	Change CO shift structure to reduce staffing needs and OT
Thurston CO, WA	Change CO shift structure to reduce staffing needs and OT
Sacramento CO	Contract out for health care staffing and pharmacy to achieve efficiencies

- 2) **Cost per meal prior to the implementation of Get Health Philly initiative** – The current cost per meal in the PDP is \$1.885. Prior to the Get Healthy Philly initiative, the PDP paid \$1.518 per meal, per the competitively bid contract for food services. Meal costs had increased by roughly 2% annually over the past 4 years. The pre-Get Healthy Philly costs are generally consistent with per meal costs in other large jail systems.
- 3) **Whether the jurisdictions in the analysis are unionized and was cost of living included in salary** – Correctional officers in the jurisdictions surveyed all belong to unions that collectively bargain for wages, benefits, and work rules. Salary levels noted include cost of living adjustments.
- 4) **Post plan including HOC prior to analysis** – The Post Plan in effect in September 2017 (below) authorized 2,032 security posts within the department. This included staffing at six correctional facilities, including the House of Corrections. The post plan assigned 254 positions to the HOC, of which 229 were filled. The facility's subsequent closure resulted in reassignment of these staff in 2018.

September 2017 PDP Security Staffing	Post Plan Staffing	Filled Positions	Staffing Shortfall
Alternative Special Detention	178	127	51
Curran Fromhold CC	668	552	116
Detention Center	246	237	9
House of Correction (HOC)	254	229	25

September 2017 PDP Security Staffing	Post Plan Staffing	Filled Positions	Staffing Shortfall
Philadelphia Industrial Correction Center	282	231	51
Riverside Correction Facility	209	183	26
Executive Office (EO)	80	78	2
Classification Movement Registration (CMR)	71	60	11
Transportation	44	29	15
TOTAL	2,032	1,726	307

- 5) **Corizon's cost per inmate for jurisdictions included in the report or at least two jurisdictions that have contracts** – Other major Corizon contracts include the Wyoming DOC (\$9,153 annual average cost per inmate), Idaho (\$6,209 annual average cost per inmate), Fulton County Georgia (\$6,677 annual cost per inmate), and Fresno County (\$10,833 annual cost per inmate). Direct cost comparisons between these systems and Philadelphia is difficult given varying contract service level requirements, system scale, and the local medical care costs.